

CITY OF FONTANA



ADOPTED OPERATING BUDGET
FISCAL YEAR 2018-2019

FONTANA, CALIFORNIA



City of Fontana

List of Principal Officials

Elected Officials

Acquanetta Warren Mayor
John Roberts Mayor Pro Tempore
Michael Tahan Council Member
Jesus Sandoval Council Member
Jesse Armendarez Council Member
Janet Koehler-Brooks City Treasurer
Tonia Lewis City Clerk

Administrative Staff

Kenneth R. Hunt City Manager
Debbie M. Brazill Deputy City Manager – Development Services
David Edgar Deputy City Manager – Administrative Services
Zai AbuBakar Director of Community Development
Jeffrey Birchfield Fire Chief
Ramon Ebert Director of Information Technology
Charles E. Hays Director of Public Works
Annette Henckel Director of Human Resources
Garth W. Nelson Director of Community Services
Karen Porlas Deputy City Clerk
William P. Green Police Chief
Ricardo Sandoval Director of Engineering
Lisa A. Strong Director of Management Services

Table of Contents

Fiscal Year 2018/2019

Introduction

Transmittal Letter	1
Budget Awards	15
City Council Priorities	17
City Council Goals and Objectives	18

City Information

City-Wide Organization Chart	25
City Council’s Vision Statement	26
Elected Officials Profiles	27
City Manager Profile	31
Community Profile	32

Budget Guide

The Budget Documents	39
Budget Development Process	44
Budget Calendar	46

Budget Summary

Overview of the Operating Budget	49
Overview of the General Fund Budget	54
Budget Assumptions	55
Financial Challenges Ahead	59
Five-Year Financial Forecast – General Fund	63

Fund Balance

General Fund – Fund Balance Report	65
Other Funds – Unreserved Fund Balances	67
Fontana Fire Protection District Funds – Unreserved Fund Balances	72
Fontana Housing Authority Fund – Unreserved Fund Balance	73
Fontana Community Foundation Fund – Unreserved Fund Balance	74
Summary of Changes in Fund Balance Greater than 10%	75

Table of Contents

Fiscal Year 2018/2019

Revenues

General Fund Revenues by Category – <i>Chart</i>	81
General Fund Revenue Summary	82
Explanation of General Fund Revenue Categories	83
Revenues by Entity – All Entities – <i>Chart</i>	89
Revenues by Category – All Entities – <i>Chart</i>	90
Fund Revenue Summary – All Entities	91
General Fund Revenue Detail	96
Other Funds Revenue Detail – All Entities	103

Expenditures

General Fund Expenditures by Department – <i>Chart</i>	133
General Fund Expenditures by Category – <i>Chart</i>	134
Explanation of General Fund Expenditure Categories	135
Project Expenditures	139
Internal Service Charges	140
Expenditures by Entity – All Entities – <i>Chart</i>	141
Expenditures by Category – All Entities – <i>Chart</i>	142
Total Expenditures – All Entities	143
Fund Expenditure Summary – All Entities	147

Transfers

Schedule of Interfund Transfers – All Entities	155
--	-----

CIP Overview

Capital Improvement Program (CIP) Summary	175
New Budget Year Activity	177
Seven-Year Plan	181

Table of Contents

Fiscal Year 2018/2019

City Administration

Organization Chart	
Overview	183
Goals & Performance Measures	184
Accomplishments.....	184
Departmental Summary – Budget by Division	185
Division Summaries by Fund	186

Human Resources

Organization Chart	
Overview	189
Goals & Performance Measures	189
Accomplishments.....	191
Departmental Summary – Budget by Division	193
Division Summaries by Fund	194

Administrative Services Organization

Organization Chart	
Overview	201
Organization Summary – Budget by Department	202

Administrative Services

Organization Chart	
Overview	203
Goals & Performance Measures	203
Accomplishments.....	204
Departmental Summary – Budget by Division	205
Division Summaries by Fund	206

Table of Contents

Fiscal Year 2018/2019

Office of the City Clerk

Organization Chart	
Overview	211
Goals & Performance Measures	211
Accomplishments.....	213
Departmental Summary – Budget by Division	215
Division Summaries by Fund	216

Community Services

Organization Chart	
Overview	219
Goals & Performance Measures	219
Accomplishments.....	222
Departmental Summary – Budget by Division	225
Division Summaries by Fund	226

Information Technology

Organization Chart	
Overview	235
Goals & Performance Measures	235
Accomplishments.....	236
Departmental Summary – Budget by Division	239
Division Summaries by Fund	240

Management Services

Organization Chart	
Overview	251
Goals & Performance Measures	251
Accomplishments.....	252
Departmental Summary – Budget by Division	253
Division Summaries by Fund	254

Table of Contents

Fiscal Year 2018/2019

Development Services Organization

Organization Chart	
Overview	263
Organization Summary – Budget by Department	264

Development Services

Organization Chart	
Overview	265
Goals & Performance Measures	266
Accomplishments.....	266
Departmental Summary – Budget by Division	267
Division Summaries by Fund	268

Community Development

Organization Chart	
Overview	269
Goals & Performance Measures	269
Accomplishments.....	271
Departmental Summary – Budget by Division	273
Division Summaries by Fund	274

Engineering

Organization Chart	
Overview	277
Goals & Performance Measures	277
Accomplishments.....	278
Departmental Summary – Budget by Division	279
Division Summaries by Fund	280

Table of Contents

Fiscal Year 2018/2019

Public Works

Organization Chart	
Overview	295
Goals & Performance Measures	295
Accomplishments	297
Departmental Summary – Budget by Division	299
Division Summaries by Fund	303

Police Department

Organization Chart	
Overview	327
Goals & Performance Measures	327
Accomplishments.....	329
Departmental Summary – Budget by Division	331
Division Summaries by Fund	332

Fontana Fire Protection District

Organization Chart.....	351
Constitutional Spending Limit.....	352
Overview	353
Goals & Performance Measures	353
Accomplishments.....	354
Fund Balances	355
Fund Revenue Summary.....	356
Fund Revenue Detail	357
Total Expenditures	358
Schedule of Interfund Transfers.....	359
District Summary – Budget by Fund	360
Division Summaries by Fund	361

Table of Contents

Fiscal Year 2018/2019

Fontana Housing Authority

Overview	363
Goals & Performance Measures	364
Accomplishments	365
Fund Balance	366
Fund Revenue Summary	367
Fund Revenue Detail	368
Authority Summary – Budget by Fund	369
Division Summary by Fund	370

Fontana Community Foundation

Overview	373
Goals & Performance Measures	373
Accomplishments	373
Fund Balance	374
Fund Revenue Detail	375
Foundation Summary – Budget by Fund	376
Division Summary by Fund	377

Appendices

Financial Structure	379
Financial Policies	384
Constitutional Spending Limit	389
Long-Term Debt	390
Employee Compensation and Benefits	395
Position History	398
Guide to Funds	412
Legislative Summary	425
Acronyms	441
Glossary	445
Resolutions	455



About the Cover:

Miller Park was constructed in Fontana in 1930. The City has been holding summer concerts and events there, on a small portable stage, for many years while hundreds of Fontana residents set up their lawn chairs on the grassy slope for the City's Concert in the Park series on Thursday nights. On May 10, 2018 a Ribbon Cutting Ceremony was held to celebrate the Grand Opening of the new deluxe Miller Park Amphitheater. The Miller Park Amphitheater includes a 2,000 square-foot stage, a large paved dance floor, turf grass with berms for elevated viewing and a decorative water feature.

The Amphitheater not only serves as a permanent stage and seating area for performances year round but it creates an environment for community in the City. Retaining most of the volume of the existing earth mound, the hills on the lawn provide elevated seating as well as a free-play space when events are not being held. The unoccupied corners by the stage are paved with stabilized decomposed granite to provide a natural pathway that can withstand traffic, remain accessible, and resist the effects of weather.

Introduction

Transmittal Letter

Budget Awards

City Council Priorities

City Council Goals and Objectives

Introduction

Transmittal Letter

Budget Awards

City Council Priorities

City Council Goals and Objectives

Introduction

Fiscal Year 2018/2019

Transmittal Letter

TO: HONORABLE MAYOR AND CITY COUNCIL

FROM: Kenneth R. Hunt, City Manager

SUBJECT: Transmittal of the Proposed Operating Budget
Fiscal Year 2018/2019

DATE: June 26, 2018



It is with pleasure that I present for your review and consideration the Fiscal Year 2018/2019 Proposed Operating Budget for the City of Fontana, the Fontana Fire Protection District, the Fontana Housing Authority, and the Fontana Community Foundation. The budget implements the policy direction provided by the Mayor and City Council through their adopted goals and objectives and serves as a financial plan to provide our residents and business community with the highest standard of service while enhancing the overall quality of life.

The City has been well-served by the City Council's fiscal conservatism and commitment to operate within our means and maintain reserve funds for contingency and unforeseen emergencies. This continued commitment will keep Fontana strong, safe and moving forward in the years to come. Budget decisions made in good years can often be more critical than those that are made in bad years.

The Proposed Operating Budget anticipates modest revenue growth providing some service enhancements, and continues to emphasize Economic Development as a priority. Work plans for Fiscal Year 2018-19 include:

- Central Park
- South Fontana Park
- Miller Amphitheater programming
- West Channel project
- Sierra Avenue widening project
- Sewer expansion plans
- License Plate Reader implementation
- Continued investment in roads and sidewalks

Introduction

Fiscal Year 2018/2019



Central Park will be built in the core of the community between Cypress and Oleander Avenues adjacent to the Cypress Community Center, directly north of the Pacific Electric Trail. It will include three sports fields, two football fields with soccer overlay and one field for soccer only. The project will also include the construction of a new community garden and new horseshoe pits. This 13-acre park will serve as the perfect resting place for families and biking enthusiasts alike as they travel the P.E. Trail which runs from the City of Claremont to the City of Rialto and is heavily traveled on the weekends. Design for the park is 100% complete and recent estimates put the price tag at about \$14.5 million. The City applied for and was recently awarded a grant in the amount of \$1.0 million from the California State Parks Office of Grants and Local Services. The City has also applied for an additional grant with a maximum award amount of \$2.0 million and will continue to identify grant funding opportunities. It is anticipated that the park could be completed and ready for the community in the spring of 2020.

South Fontana Park will be constructed on a 17-acre parcel in south Fontana located on the southeast corner of Cypress and Santa Ana Avenue. No decision has been made at this time on what amenities will be included in the final design. It is anticipated that the plans and specifications will be complete by July of 2019. A rough estimate of the construction costs is \$12.0 million.

Programming for the newly constructed Miller Amphitheater, which is equipped with a stage, outdoor lighting, lawn seating, restroom facilities and a state of the art splash pad with LED lighting and has an attendee capacity of up to 1,800 people, will include the continuation of the Summer Concert series, recreational classes, library partnership events, community youth theater, rentals, and, new for the coming year, cultural arts events such as a Hispanic Heritage Month Event and a Jazz Music Festival.



Introduction

Fiscal Year 2018/2019

The **West Channel Project** has an estimated cost of \$40.0 million and is in partnership with the County of San Bernardino Flood Control District. The project runs from Juniper Avenue to Cherry Avenue adjacent to the Metrolink tracks, expanding the existing channel to the Banana Basin. The project will capture peak storm flows to provide enhanced flood protection from 100-year flood events for approximately 300 acres, and provide secondary water quality beneficial uses. The City's contribution will come from grant funding in the amount of \$10.0 million. The project will be out to bid this summer and is expected to be completed by December 2019.

Right of way acquisition for the **Sierra Avenue widening project** from Foothill to Baseline will be completed in Fiscal Year 2018-19, with construction to commence thereafter. Street improvements will include ultimate street widening to six travel lanes, raised landscaped median and decorative traffic signals and lighting, and will mitigate the impact of increased traffic congestion and improve motorist and pedestrian safety.

Staff has begun to identify possible funding sources for future **Sewer Expansion plans** within the City. Some of the funding sources being discussed include a Developer Repayment Program through private connection fees, Special Assessment Districts, analysis and possible increase to the current sewer development impact fee, Development Reimbursement Agreement Program, grants and low- or no-interest programs.



The multi-year **License Plate Reader (LPR) Plan** is underway with Phase I in progress. Three message board/radar speed display trailers with LPRs have been received and put into service. The ten camera Valley Boulevard and Sierra Avenue intersection LPR installation is anticipated to be finished in August 2018 which will complete Phase I. Phase II (ten patrol units outfitted with LPR systems) and Phase III (LPR camera installations at 18 intersections) will be implemented as funding becomes available.

The Fiscal Year 2018-19 budget includes a **continued investment in roads and sidewalks** in the amount of \$8.2 million, which includes \$3.5 million from SB 1, the Road Repair and Accountability Act of 2017. Street segments that have been identified for overlay and rehabilitation next year based on the information generated from the computerized pavement management system include Hemlock: Slover to Santa Ana; Poplar: Slover to Santa Ana; Live Oak: Slover to Santa Ana; Beech: Slover to Jurupa; and Santa Ana: Cherry to Live Oak.

Introduction

Fiscal Year 2018/2019

The Proposed Budget for Fiscal Year 2018-19 is balanced without the use of one-time sources to fund recurring operational needs.

The overall budget is \$228 million, a decrease of \$1 million from the current year adopted budget, a decrease of \$35 million from the current year adjusted budget. This includes new capital improvement plan investments of \$13 million.

Overall revenues are projected at \$244 million, an increase of \$11 million over the current year adopted budget, a decrease of \$3 million over the current year adjusted budget.

	Total Revenues ⁽¹⁾				Total Expenditures ⁽²⁾			
	FY 2017-18		FY 2018-19	Change from FY 2017-18 Current	FY 2017-18		FY 2018-19	Change from FY 2017-18 Current
	Adopted	Current			Adopted	Current		
General Fund	\$ 106,469,840	\$ 103,174,773	\$ 111,309,220	\$ 8,134,447	\$ 90,375,340	\$ 93,562,427	\$ 97,800,310	\$ 4,237,883
Other General Funds	5,727,370	10,523,140	6,511,690	(4,011,450)	18,740,120	24,458,902	20,422,510	(4,036,392)
Special Revenue Funds	44,391,950	39,220,364	42,711,930	3,491,566	36,982,050	52,367,595	33,984,940	(18,382,655)
Debt Service Funds	197,700	197,700	196,600	(1,100)	3,125,710	3,125,710	3,125,710	-
Capital Project Funds	16,277,250	34,093,157	17,314,050	(16,779,107)	19,301,150	22,521,575	8,572,990	(13,948,585)
Internal Service Fund	5,569,910	5,644,210	5,933,170	288,960	5,761,610	6,077,694	5,943,400	(134,294)
Enterprise Funds	21,527,470	21,355,665	23,924,910	2,569,245	21,600,070	22,089,173	21,942,380	(146,793)
Fire Protection District	31,427,600	31,491,600	34,854,900	3,363,300	32,616,550	34,277,315	34,636,460	359,145
Housing Authority	1,252,360	1,609,360	1,477,290	(132,070)	658,730	4,074,317	1,175,570	(2,898,747)
Community Foundation	1,250	1,250	750	(500)	500	500	500	-
Totals	\$ 232,842,700	\$ 247,311,219	\$ 244,234,510	\$ (3,326,709)	\$ 229,161,830	\$ 262,555,208	\$ 227,604,770	\$ (34,950,438)

⁽¹⁾ Excludes operating transfers in and carryover project revenue of \$33 million

⁽²⁾ Excludes operating transfers out and carryover project funding of \$98 million

Introduction

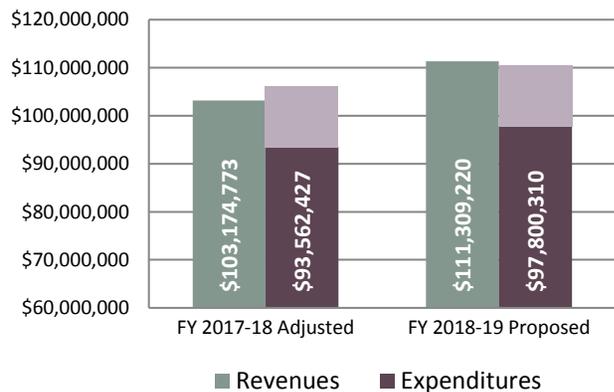
Fiscal Year 2018/2019

General Fund

The proposed budget of the City’s General Fund is balanced. There are sufficient recurring revenues to cover recurring expenditures. **General Fund revenues** are projected at **\$111.3 million** (includes \$2.6 million of non-recurring revenue), an increase of \$4.8 million or 4.6% over the current year *adopted* budget, and an increase of \$8.1 million or 7.9% over the current year *adjusted* budget. Major changes in the revenues include the following:

- an increase in sales tax revenue of \$2.4 million reflecting the positive economic trends seen statewide
- an increase in property tax revenue of \$2.1 million reflecting a 5% projected increase in city-wide assessed valuation
- an increase in business-related revenues of \$0.5 million reflecting slowly improving economic conditions
- an increase in recreation revenues of \$0.2 million reflecting slowly improving economic conditions
- an increase in motor vehicle in-lieu fees of \$0.9 million
- an increase in other revenues of \$2.1 million (\$2.6 million of other revenues are non-recurring)
- an increase in contributions from other agencies of \$0.1 million
- offset by small reductions in interest and rentals, development-related, and reimbursables of for a total of \$0.2 million

General Fund Budget
At a Glance



■ Revenues	■ Expenditures
■ Net transfers out:	
FY 2017-18	\$12,282,325
FY 2018-19	\$12,600,780

General Fund expenditures of \$97.8 million reflect an increase of \$7.4 million or 8.2% from the current year *adopted* budget, and an increase of \$4.2 million or 4.5% more than the current year *adjusted* budget. This increase is primarily attributable to an increase in expenditures as follows:

Contractual obligations related to City staff	\$3.4 million
Sixteen new positions added (five officers offset by attrition increase)	1.2 million
Fleet maintenance cost increases	0.2 million
Risk liability cost increases	0.3 million
Recurring departmental requests	0.5 million
One-time departmental requests	0.3 million
Total	\$5.9 million total

These increases are partially offset by the following expenditure reductions:

FY 2017-18 one-time expenditures	\$1.7 million
Total	\$1.7 million total

Introduction

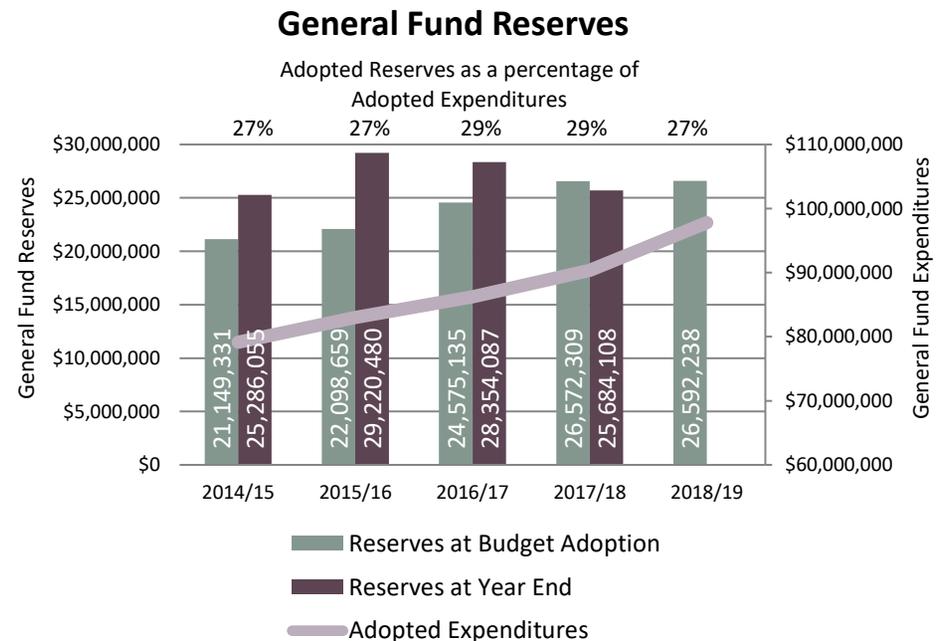
Fiscal Year 2018/2019

General Fund net transfers out of \$12.6 million reflect a decrease of approximately \$3.1 million or 19.9% from the FY 2017-18 *adopted* budget, and an increase of approximately \$318,000 or 2.6% from the FY 2017-18 *adjusted* budget. Major differences include:

Increase to transfers in from various funds for cost allocation	\$-0.6 million
Increase to transfers in from Library Capital Improvement Fund	-1.5 million
Increase to transfers in from various funds for park maintenance	-0.2 million
Increase to transfers out to Technology Fund for additional funding for Hardware Replacement Program	0.4 million
Increase to transfers out to Facility Maintenance Fund for additional maintenance areas	0.4 million
Increase to transfers out to Self Insurance Fund to rebuild reserves	2.6 million
Increase to transfers out for one-time requests (net)	0.3 million
Decrease to transfers out for grant matches and other obligations	-0.1 million
FY 2017-18 year adjustments	-1.0 million
	\$0.3 million total

Reserves. The City continues to maintain strong General Fund reserves. The Contingency Reserve of \$14.7 million is calculated at 15% of annual appropriations at budget adoption and is intended to be used for specific and defined emergency events such as earthquakes to address immediate needs without impacting City services. All reserves, including the 15% Contingency, Economic Uncertainty, PERS Rate Stability and Expenditure Control Budgeting (ECB), total **\$26.6 million** for FY 2018-19, \$1.0 million more than the current fiscal year.

The City's Issuer Credit Rating as provided by Standard and Poor's Ratings Services is AA- with a stable outlook. The City's overall creditworthiness, including its capacity and willingness to meet its financial commitments as they come due, was cited as the primary reason. Standard and Poor's indicated that the stable outlook reflects their view of the City's ability to adjust its budget to sustain very strong reserve levels during the past five fiscal years.



Introduction

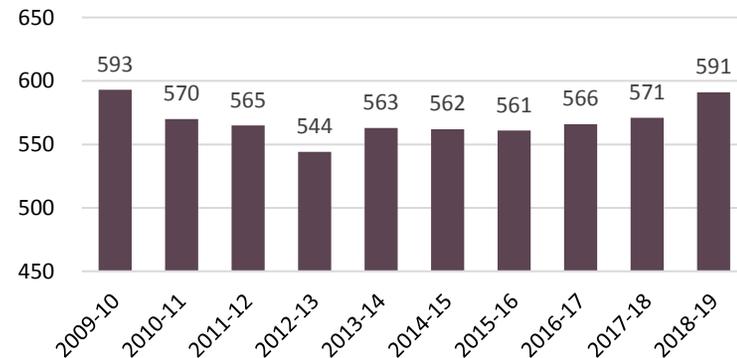
Fiscal Year 2018/2019

Organizational Changes

Sixteen new positions have been added:

- One Marketing Communications Assistant in the City Administration Department – General Fund
- One WQMP Compliance Inspector in the Engineering Department – General Fund (75%)/Storm Water Comp Fund (25%)
- One Equipment Operator II in the Public Works Department – General Fund
- Ten Police Officers in the Police Department – General Fund (five contingent on return of VLF revenues and five temporary pending anticipated vacancies)
- Two Community Services Officers II in the Police Department – General Fund
- One Secretary in the Police Department – General Fund

Budgeted Full-Time Positions at Budget Adoption



(Note: four new positions were added during the current fiscal year after budget adoption)

Other Funds

Other General Funds include City Technology, Facilities Maintenance, Self Insurance and Retiree Medical Benefits and are funded primarily through operating transfers from the General Fund. They are maintained separately for accounting purposes only and are reported as part of the General Fund in the Comprehensive Annual Financial Report (CAFR). Proposed revenues have decreased by \$4.0 million and proposed expenditures have decreased by \$4.0 million primarily due to a one-time settlement paid and reimbursed by insurance in the current year budget.

Special Revenue Funds account for specific revenues legally restricted to expenditures for particular purposes such as Gas Tax, Measure I, Asset Seizure funds, Grants, Landscape and Lighting Maintenance Districts and Maintenance Community Facilities Districts. Proposed revenues have increased by \$3.5 million which includes additional Gas Tax funding approved by the State, while proposed expenditures have decreased by \$18.4 million primarily due to one-time projects in the current year budget.

Introduction

Fiscal Year 2018/2019

Debt Service Funds are used to accumulate resources for the payment of principal and interest on the 2010 Lease Revenue Bonds (Fire Station No. 71) and the 2014 Lease Revenue Refunding Bonds (Ventana Land Purchase). This represents all debt obligations of the City with principal outstanding of \$40.7 million at June 30, 2017. Annual debt service payments are approximately \$3.1 million. Revenues and expenditures have remained basically the same.



Capital Project Funds are used to account for the acquisition and construction of major capital facilities and are funded by various sources including development impact fees and community facilities district special assessment bond proceeds. The Capital Reinvestment Fund is funded by transfers from the General Fund. Activity in these funds varies significantly from year to year as resources are accumulated and then used to fund large capital projects. The current year budgeted revenues exceed the proposed revenues by \$16.8 million and current year budgeted expenditures exceed the proposed expenditures by \$13.9 million. Any amounts unspent at year end will be carried forward into the next year at the First Quarter Budget Review.

The City's only **Internal Service Fund** is used to accumulate costs related to fleet services which are allocated to the benefiting funds and departments through an internal service charge. The fund balance reflects amounts available for future fleet replacements. Revenues have increased by approximately \$0.3 million and expenditures by \$0.1 million reflecting adjustments to the comprehensive fleet maintenance system.



Enterprise Funds account for the City's business-type activities, operating and capital funds for sewer and water. In recent years, the Water Fund has been used to account for expenses related to the water rate case study. The sewer funds account for the billing and collection of sewer charges, and for the operations, maintenance and construction of the City's sewer system. Revenues and expenditures increased due to increasing costs for wastewater treatment by outside agencies passed through to customer rate.

Introduction

Fiscal Year 2018/2019



The **Fontana Fire Protection District** was created effective July 1, 2008, to provide fire suppression, emergency medical, fire prevention and education services within the City limits and unincorporated area within the City's sphere of influence. Revenues to the District include property taxes, fees and special assessments from a Community Facilities District and have been increased from the current year adjusted amount to reflect some recovery in assessed valuations city-wide as well as distributions of excess tax increment resulting from the dissolution of redevelopment.

District expenditures reflect a contractual agreement with the County of San Bernardino and City overhead costs, as well as current year capital costs.

Revenues are expected to increase by \$3.4 million primarily due to increases in assessed valuations. Operating expenditures are proposed to increase by \$1.8 million (increase to the County contract of \$1.4 million) and capital expenditures are proposed to decrease by \$1.4 million, for a net increase of \$0.4 million.

The **Housing Authority** utilizes funding from the Federal Department of Housing and Urban Development (HUD) grants to improve and develop quality neighborhoods and housing opportunities throughout the City. With the elimination of redevelopment agencies, the Housing Authority became the Successor Agency to the former Low/Moderate Income Housing Fund (LMIHF). Current year expenditures exceed the proposed expenditures by \$2.9 million due to current year project costs.

The **Fontana Community Foundation** was established for the purpose of aiding and assisting in the implementation, improvement and maintenance of public services that preserve and promote the health, welfare and education of local citizens. Current activity in this fund reflects grant application efforts. Both estimated revenues and expenditures have decreased due to lack of activity.

Capital Improvement Program

The seven-year Capital Improvement Program (CIP) is a companion volume to this document. A planning tool, the CIP identifies the capital improvement needs in a manner that assures the most responsible and efficient use of resources. The proposed capital budget for Fiscal Year 2018-19 through 2024-25 is \$442.5 million and contains 109 projects. Of that amount, the proposed operating budget includes \$13.16 million of funding for new and ongoing projects.

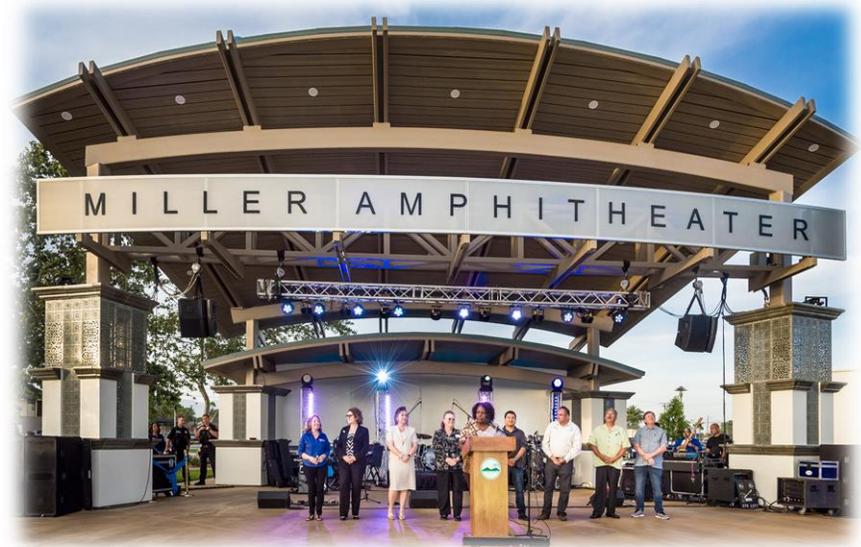
- **Pavement rehabilitation** – funds \$8.23 million from various funds, including \$3.53 from the Road Maintenance and Rehabilitation Act of 2017, for street overlay and rehabilitation, and construction of new and replacement sidewalks, curbs and gutters.
- **Microgrid Project** – funds \$1.40 million from the Future Capital Projects Fund, in conjunction with a grant from the California Energy Commission (CEC), for the installation of a Microgrid at the City Hall and Police Department buildings which will consist of both a solar photovoltaic system and a battery storage.
- **Foothill: Hemlock-Almeria** – funds \$1.00 million from the the Future Capital Projects Fund for the design of the Malaga Bridge which serves as a pedestrian and bike trail along the Pacific Electric Trail.
- **ERP System Replacement** – funds \$1.03 million (completes funding) from the Capital Reinvestment Fund for the replacement of the City’s enterprise resource planning system including applications for Payroll/Human Resources, Accounting, Utility Billing, Cash Receipting, Accounts Payable, Accounts Receivable, etc.
- **Street and Sidewalk Installation** – funds \$100,000 from the Capital Reinvestment Fund to install missing curb, gutter and sidewalks in the City to increase mobility and improve foot traffic.
- **Hardware replacement program** – funds \$1.40 million from the City Technology Fund to replace computers, servers, network equipment, etc. throughout the City as needed on an ongoing basis.



The City of Fontana continued to see a number of significant events during the past year despite the slowly recovering economy and resulting budget constraints.

Significant Events of FY 2017-18

- **Miller Park Amphitheater:** Completed construction of a \$7.8 million amphitheater and stage in the northwest corner of Miller Park. A portion of the construction included the removal of the existing hill and reconfiguration of the area. The grand opening was held in May 2018.
- **Jack Bulik Community Center Improvement Project:** Completed tenant improvements to the Jack Bulik Community Center to improve ADA accessibility and to better accommodate recreational programming offered at the site. Improvements included remodeling the existing food serving / warming kitchen, adding an enclosed office space within the existing open office area, providing ADA improvements throughout the building including restrooms, repainting interior and replacing flooring.
- **East Annex - Fire Administration Project:** Completed tenant improvements to the City Hall East Annex to accommodate Fire Administration staff including office space, new lighting, interior painting and new flooring. The project was completed in September of 2017.
- **Electric Vehicle Charging Stations:** The Charge Ready Program is a CPUC funded program offered through the San Bernardino Regional Energy Partnership. SCE provides funds for the infrastructure installation costs, and offers rebates from 50% to 100% of the charging station costs. Eight (8) level 2 charging stations were installed at the Public Works North Yard parking lot and six (6) level 2 charging stations were installed at the Fontana Senior Center.
- **Pavement Rehabilitation Program:** The program targeted various areas of the City and completed 16 lane miles of street segments with various treatments from minor overlays to complete reconstruction for a total expenditure of \$2,875,262 since July 1, 2017. In addition, 210 pedestrian curb access ramps were reconstructed to meet current ADA compliance standards.



Introduction

Fiscal Year 2018/2019

- **Police Building Sewer Lift Station Project:** Construction of the existing pump station improvements was completed in December 2017. The project provided the needed upgrades and modifications to meet the current sanitary sewer service demands for the Police Department facility including construction of a new well, installation of new pumps, pipe works and new electronic control components.
- **Emergency Operations Center/Lobby Project:** Improvements to the Police Department Building include an Emergency Operations Center, improved ADA accessibility, enhanced building security and updated appearance and functionality of the main lobby.



- **Police Facilities Upgrade:** The Police Department continues to refresh and improve the upper level of the building to match other previously remodeled areas of the building. Recently completed was the conversion of 4 storage areas to offices for the Administration Sergeant and Crime Analysts. The Dispatch Communications Center is currently being refurbished in phases which include plumbing repairs, new storage area/breakroom, restroom upgrades, carpet, paint, wall treatments, new HVAC units and lighting improvements to the main dispatch area and Communications Supervisor's office. The remodel process for the front lobby and ancillary offices off the front lobby were combined with the Emergency Operations Center (EOC) project. The EOC within the building will be expanded by enclosing the existing atrium area. The communications systems is being modernized to make the center more functional and reliable in the event of an emergency incident or major disaster, thus allowing a more efficient response.

Challenges Ahead

While positioned to take advantage of the continuing economic recovery, the following is a summary of a number of challenges that remain on the horizon. Additional information is available in the Budget Summary section beginning on page 49.

- **DOF Denial of OPA Agreement as Enforceable Obligation on ROPS.** The City's General Fund faces a revenue loss of approximately \$2 million annually which began in Fiscal Year 2015-16. The City was successful at trial, but the Department of Finance has filed an appeal. No trial date has been set.
- **State Budget.** With the state collecting billions more in revenue than projected, the governor's newly revised budget seeks to divide it between short-term spending and long-term savings by putting it into government reserves. The \$199 billion spending plan includes the expansion of programs to counteract the effects of poverty, combat homelessness and invest in infrastructure, support students, fight climate change, and save for uncertain times.
- **California Public Employees Retirement System (CalPERS).** PERS rates continue to rise each year. The recent reduction of the discount rate assumption from 7.5% to 7.0% has resulted in sharper rate increases that began with the Fiscal Year 2018-19. The City's PERS Rate Stability Reserve is currently funded at \$3.4 million to help smooth out rate spikes.
- **Unfunded Liability.** The annual required contribution to fund the City's retiree health program for both current and future retirees has been calculated to be \$2.5 million (excludes implicit subsidy amount) for the next year. The program has been closed to new hires since 1990.
- **Property Value Reassessments.** The annual Consumer Price Index (CPI) adjustment which provides the basis for changes in assessed valuations state-wide continues at the 2% level, although properties that have enjoyed Prop 8 valuation reductions are not subject to this limit.
- **Capital Reinvestment Program.** Since 1996/1997, the City Council has been investing a portion of the annual General Fund Budget back into the community in the form of capital projects (streets, parks and facilities), with a goal 10%. A total of \$8.23 million from various funds has been allocated in the FY 2018-19 Operating Budget to this critical area.
- **Proposition 218.** On November 5, 1996, the California electorate approved Proposition 218 affecting a change to the California State Constitution by making numerous changes to local government finance law. This measure impacts the generation and use of many fundamental revenue sources including fees, charges, assessments, and taxes. This proposition also changes the methods by which certain assessments and taxes are challenged by the electorate. The FY 2018-19 Operating Budget fully complies with the provisions of Proposition 218.

Introduction

Fiscal Year 2018/2019

- ***Services and Growth.*** The City of Fontana has experienced significant growth over the past several years. With this growth comes the need to service a growing community. The funding sources for these additional services are revenue growth and the Municipal Services Fiscal Impact Fee Program (MSFIF).
- ***The Economy.*** A tightening labor market accompanied by rising inflation and higher interest rates will cause growth to slow in 2019 and 2020. Although house prices have more than recovered from their previous peaks over a decade ago, housing activity has not.

Conclusion

The Fiscal Year 2018/2019 Budget as proposed is fiscally balanced and continues to support services, maintenance, facilities and infrastructure in line with the priorities of the City Council. I am confident that the commitment from staff and the involvement of our residents will continue to make Fontana an ideal place to live, work and play. I am proud to be City Manager of such an innovative and excellent organization.

The budget is comprised of three separate volumes: Operating Budget Summary which provides a high-level overview of activities and programs; Operating Budget Detail which provides detail information at the object code level; and Seven-Year Capital Improvement Program (CIP) which presents the City's comprehensive capital spending plan.

I am pleased to report that the City of Fontana has received distinguished budget awards from the Government Finance Officers Association (GFOA) and the California Society of Municipal Finance Officers (CSMFO) for its Fiscal Year 2017-18 Operating Budget for the twenty-fifth consecutive year. These awards are presented to cities whose budget documents meet program criteria as a policy document, operations guide, financial plan and communications device.

I would like to take this opportunity to thank the Mayor and City Council for their outstanding leadership and clear direction in building this budget document, as well as the staff members and community partners who have taken the time to participate in this very important process.

Respectfully submitted,



Kenneth R. Hunt
City Manager

Budget Awards

Governmental Finance Officers Association (GFOA)

The Government Finance Officers Association (GFOA) awarded a Distinguished Budget Presentation Award to the City of Fontana for its annual budget for the fiscal year beginning July 1, 2017.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and communication device.

The award is valid for a period of one year. The City of Fontana believes that the current budget continues to meet program requirements and will be submitted to GFOA to determine its eligibility for another award.



California Society of Municipal Finance Officers (CSMFO) Award



City Council Priorities

Maintaining the City's 15% Fund Balance Reserve is critical to the ongoing financial stability of the City of Fontana. The following prioritized list will be used to evaluate all future funding alternatives generated from new revenue and savings achieved:

- 1. Economic Development Strategy.** Focus on continuing the City Council's Economic Development Strategy.
- 2. Public Safety.** Maintain 40% proactive patrol time and absorb as many previously grant-funded sworn and non-sworn positions into the General Fund when the grant ends as recurring revenues will allow.
- 3. Neglected Infrastructure.** Apply a minimum of 10% of annual General Fund adopted recurring appropriations to discretionary infrastructure projects as defined in the Seven-Year Capital Improvement Program. These funds are to be used whenever possible to leverage outside funding alternatives.
- 4. Community Based Recreational and Cultural Services.** Expand and enhance recreational and cultural services which are key factors to the ongoing health, welfare and quality of life within the community.
- 5. Public Services and Public Works Projects.** Maintain sufficient funding to adequately maintain parks, streets, open space, storm drains and buildings.
- 6. Long-Term Financial Stability.** Live within our means and maintain adequate reserves for emergencies.
- 7. Investment in Newly Annexed Areas.** Invest tax dollars generated from newly annexed areas in those same areas.
- 8. Legislative Advocacy.** Return and reinvest as many tax dollars paid by the City's residents at the State and Federal levels back into this Community as possible.
- 9. Investment in Productivity Enhancing Equipment.** Strive to achieve and excel in efficiency enhancements.

City Council Goals and Objectives

The following guidelines were structured to reflect the City Council goals and objectives and provide the framework in which the Operating Budget for Fiscal Year 2018/2019 was prepared:

GOAL #1 TO CREATE A TEAM

- **Work together to provide stability and consistent policy direction**
- **Communicate goals and objectives to all sectors of the community**
- **Support the decisions of the majority once made**
- **Ensure commissions work within clear guidelines to achieve Council goals**

Guideline: Reflect the City's Vision Statement, City Council Goals and Objectives and City Council priorities in the proposed budget.

Guideline: Communicate policies established with the adoption of the annual budget to the community using brochures, monthly Financial Performance Reports and Quarterly Budget Reports.

GOAL #2 TO OPERATE IN A BUSINESS-LIKE MANNER

- **Become more service oriented**
- **Improve services through the effective use of technology**
- **Ensure that the public debate is based on accurate information**
- **Emphasize staff training and development**
- **Correct problems immediately**

Guideline: Consider privatization and contracting out programs and services that demonstrate measurable cost effectiveness.

Guideline: Use community responsiveness as a top priority for all contracting decisions.

Guideline: Invest in the utilization of new technologies and staff training to enhance efficiency.

City Council Goals and Objectives - continued

GOAL #3 TO PRACTICE SOUND FISCAL MANAGEMENT

- ***Produce timely and accurate financial information***
- ***Emphasize capital formation***
- ***Live within our means while investing in the future***
- ***Fully fund liabilities and reserves***
- ***Developing long-term funding and debt management plans***

Guideline: Update and present budgetary information to the City Council through the issuance of monthly Financial Performance Reports and Quarterly Budget Reviews.

Guideline: Strive to reinvest in infrastructure in an amount equal to 10% of recurring appropriations.

Guideline: Set proposed General Fund departmental budgets at a spending level that will be free from reliance upon non-recurring revenue sources or deficit spending.

Guideline: Maintain an Undesignated General Fund Balance equal to 15% of adopted recurring appropriations.

Guideline: Continue to maintain an "Expenditure Control Budget (ECB)" approach to reward departments for not spending their entire budget by providing saving incentives.

Guideline: Prepare a balanced budget that fully funds the City's retiree health benefit costs, the Self Insurance Fund, fleet and equipment replacement costs and debt service obligations.

City Council Goals and Objectives - continued

GOAL #4 TO PROMOTE ECONOMIC DEVELOPMENT

- ***Concentrate on job creation***
- ***Pursue business retention, expansion and attraction***
- ***Establish a quick, consistent development process***
- ***Be business friendly at all levels of operations***
- ***Strive to constantly improve the City's competitiveness***
- ***Aggressively pursue annexations***

Guideline: Provide for sufficient operational and capital expenditures to adequately service the business and development communities.

Guideline: Provide specific funding for economic development activities such as annexations, business attraction, marketing, expansion and retention.

GOAL #5 TO IMPROVE PUBLIC SAFETY

- ***Increase operational efficiency, visibility and availability***
- ***Emphasize community oriented policing and community involvement***
- ***Utilizing other City programs to help reduce crime***
- ***Combat gang and drug activity***
- ***Maximizing fire and emergency medical service resources***
- ***Minimize community impact from disaster events with emergency disaster preparedness and community awareness***

Guideline: Maintain as a top priority a sworn officer ratio sufficient to achieve a 40% proactive patrol time.

Guideline: Absorb sworn and non-sworn police positions back into the General Fund as grants end and recurring revenues permit.

City Council Goals and Objectives - continued

GOAL #6 TO INVEST IN THE CITY'S INFRASTRUCTURE (STREETS, SEWERS, PARKS, ETC.)

- ***Maintain and improve the City's existing infrastructure***
- ***Provide for the development of new infrastructure***
- ***Improve the aesthetics of the community***
- ***Focus on relief of traffic congestion***
- ***Create and promote community through people, parks and programs***

Guideline: Prepare the City's Seven-Year Capital Improvement Program (CIP) as part of the Operating Budget process.

Guideline: Provide specific funding to maintain aggressive graffiti removal and proactive Code Compliance functions.

Guideline: Continue to elevate building standards within the community.

Guideline: Retain the historic and natural elements of the community as Fontana continues to develop.

Guideline: Continue to set aside funding for freeway interchange and corridor projects.

Guideline: Provide Measure I outreach to address transportation issues and to bring awareness to residents and businesses of how the City utilizes Measure I funds.

City Council Goals and Objectives - continued

GOAL #7 TO CONCENTRATE ON INTER-GOVERNMENTAL RELATIONS

- ***Working cooperatively with neighboring jurisdictions***
- ***Establish partnerships with other public agencies providing services to residents***
- ***Pursue financial participation from county, state and federal governments***
- ***Advocate Fontana’s position in regional, state and federal organizations***

Guideline: Continue to work with the League of California Cities to keep local revenues “local” in order to provide the services our residents and businesses expect and deserve.

Guideline: Seek financial assistance such as grants and relief from unfunded mandates.

GOAL #8 TO INCREASE CITIZEN INVOLVEMENT

- ***Seek community input***
- ***Inform the public about issues, programs and accomplishments***
- ***Develop future leaders***
- ***Utilize technology to promote communication and linkages in the community***
- ***Promote healthy lifestyle opportunities to Fontana residents of all ages***

Guideline: Provide an opportunity for public review and comment of the proposed budget.

Guideline: Provide easy access to the budget and other financial documents through the City’s website.

Guideline: Expand community awareness through Fontana’s Government Access Channel “KFON.”

Guideline: Hold community meetings throughout the City and meet regularly with faith-based organizations.

Guideline: Enhance the Intra-City Marketing Program.

City Council Goals and Objectives - continued

GOAL #9 TO PROMOTE AFFORDABLE HOUSING

- **Facilitate construction of high-quality multi-family housing which also serves to address the affordability needs of this community**
- **Acquisition, substantial rehabilitation and professional management of selected multi-family properties as a vehicle to reduce crime and code enforcement activity.**

Guideline: Facilitate the acquisition, substantial rehabilitation and professional management of selected apartment buildings and/or neighborhoods located throughout the City.

GOAL #10 TO PRESERVE THE LOCAL ENVIRONMENT FOR GENERATIONS TO COME AND TO CREATE A HEALTHY ECONOMIC AND ENVIRONMENTAL FUTURE

- **Commit to conservation and efficiency in city buildings and equipment**
- **Reduce water use in city operations and in the community**
- **Outreach to businesses and residents to promote energy efficiency in the community**
- **Enhance existing waste reduction and recycling activities**
- **Commit to purchasing specific products and goods that are climate friendly**
- **Create communities and neighborhoods that are attractive, safe and convenient for walkers & bicyclists**
- **Implement sustainable landscaping and the use of recycled water**
- **Adopt policies that promote compact and efficient development in new and existing communities**
- **Promote an environment that encourages healthy eating, regular physical activity and responsible individual choices**
- **Promote programs that encourage reducing greenhouse gas emissions**
- **Adopt policies that will attract new green business technologies to Fontana**

Guideline: Continue efforts to ensure projects incorporate Federal guidelines for "Green policies and environmental friendliness."

Guideline: Utilize drought-tolerant landscaping where possible to comply with approved Water Conservation ordinances.

Lewis Library and Technology Center

Lewis Library and Technology Center



The Lewis Library and Technology Center is a place for all generations; from the youngest child coming with his mother to a story-telling program, to the young student researching a school paper on the Internet, to an adult coming to explore new career opportunities, to a senior enjoying a newspaper in her native language.

City Information

City-Wide Organization Chart

City Council's Vision Statement

Elected Officials and City Manager Profiles

Community Profile

City Information

City-Wide Organization Chart

City Council's Vision Statement

Elected Officials and City Manager Profiles

Community Profile

Citizens of Fontana

Elected Officials

Mayor
City Council
City Treasurer
City Clerk

City Attorney

City Manager
Kenneth R. Hunt

Administrative Services

David R. Edgar
Deputy City Manager

Office of the City Clerk
Karen Porlas

Community Services
Garth W. Nelson

Information Technology
Ramon Ebert

Management Services
Lisa A. Strong

Human Resources
Annette Henckel

Police Department
William P. Green
Police Chief

Fire Protection District
Jeffrey Birchfield
Fire Chief

Development Services

Debbie Brazill
Deputy City Manager

Community Development
Zai AbuBakar

Engineering
Ricardo Sandoval

Public Works
Charles E. Hayes

2018/2019 Organizational Chart

City-wide

Effective 7/1/2018
Budgeted 591 FTE City
Budgeted 497 Part-Time
Budgeted 5 Intern Positions
128 FTE Fire

City Council's "Vision Statement"



"Fontana is a dynamic, thriving community that supports education, growth, safety and a positive community fabric. Our community is creating the opportunities that encourage social and economic investment."

Adopted February 7, 2006

Elected Officials Profiles

Acquanetta Warren, Mayor

Acquanetta Warren was elected as Fontana's first female and first African American Mayor in December 2010 and was re-elected in 2014. Mayor Warren has focused her administrations on improving public safety, bringing business, generating jobs, creating educational opportunities and advocating for a healthier community. Her current term will expire in 2018.



Mayor Warren is a member of the U.S. Conference of Mayors (USCM) leadership team and Educational Task Force. In 2016, the USCM named the City of Fontana the number one mid-sized city in the Nation for eliminating Childhood Obesity.

Mayor Warren is the founder of the Healthy Fontana Program, which is now a model program across the nation. Ms. Warren has received numerous recognitions and several awards for her efforts to increase healthy lifestyles for all citizens throughout the Inland Empire as founder of Healthy Fontana Program.

In 2015, Mayor Warren was awarded the prestigious Health Champion Award for Southern California Elected Officials from the California Center for Public Health. Through her efforts, the San Bernardino County Department of Public Health announced a 47% reduction in Fontana's hospitalization rates for obesity related illnesses in both children and adults through the years of 2008-2012.

Ms. Warren is striving to improve public safety and in 2013, Fontana was named as one of the top 20 safest communities in the entire country. Mayor Warren, broken hearted over some of the recent violence in the nation, recently held an event to have an open conversation connecting police, church and community. This event brought the public out to share concerns, gain a deeper understanding of issues impacting law enforcement and the community working towards "One Fontana."

Fiscal responsibility has also been one of Mayor Warren's top priorities. In a 2017 article from the "Fiscal Times" which rated the financial strength of cities over 200,000 in population, the City of Fontana was rated as the second strongest city in the entire country.

Mayor Warren is an advocate for new business and jobs, always promoting the city as "Open for Business" and increasing jobs and sales tax. In 2011, Mayor Warren started a television show entitled "Fontana is Open for Business" which showcases local businesses and the services they offer. Recently these efforts were recognized with the City being ranked 4th in the State of California in five-year annual growth of retail sales.

During Mayor Warren's time on the City Council, three interchanges were completed, opening up the roads to business and jobs in Fontana. These interchanges accommodate over 200,000 residents and the growth of the goods movement throughout the Inland Empire.

Mayor Warren has been an active community advocate for education. While in office, Mayor Warren has held education summits with local schools, the community college district, and business leaders to begin outlining plans to prepare our youth for future job markets. She makes annual efforts to raise money for the Fontana Boys and Girls Club exceeding \$525,000 since 2011 by hosting the Mayor's Gala because she knows encouraging education starts early.

Ms. Warren was appointed to the Fontana City Council as a City Council Member on December 17, 2002, and was elected in 2004 and 2008. Prior to her appointment, she served as Co-Chairperson of the City of Fontana General Plan Advisory Committee and Chairperson of the Village of Heritage Development Landscape Committee.

Mayor Warren currently serves with the League of California Cities as Vice Chair of the Administration Committee and Vice Chair of the Governance, Transparency and Employee Relations Policy Committee. She is a member of the Aging/Senior Task Force and member of the Latino Leadership Alliance chaired by Los Angeles Mayor Eric Garcetti. Mayor Warren's past service includes various council subcommittees and boards and commissions such as Water/Recycled Water Projects and Development Processing for New Communities, the State Park Commission, Casa Colina Rehabilitation Hospital Board of Directors, and the Upland YMCA Board of Directors.

She earned a Bachelor of Arts Degree in Political Science/Urban Studies from Occidental College and an Honorary Doctorate Degree in Theology from Next Dimension Bible College. Warren is a member of Water of Life Community Church and has three children and one grandchild.

Elected Officials Profiles - continued

John Roberts, Council Member

John Roberts was elected to the Fontana City Council for a two-year term in 1992, and re-elected to four-year terms in 1994, 1998, 2002, 2006, 2010 and 2014. His current term will expire in 2018.



Prior to joining the City Council, Mr. Roberts served on the Planning Commission from 1988 to 1992. He graduated from Chaffey College Fire Academy in 1972 and is retired from the San Bernardino County Fire Department with 32 years of service. He served 19 years as a Division Chief, including 15 years as the County Fire Marshal.

In his last four years of service, he served as the Valley Division Chief (Fontana, Bloomington, Muscoy, Grand Terrace, Devore, and San Antonio Heights) and Chief of Support Services.

Mr. Roberts has four grown children, Christine, Jennifer, Evan and John III, and seven grandchildren.

He represents the City of Fontana on the following committees:

- Omnitrans Board of Directors and past Chairman
- San Bernardino County Transportation Authority (SBCTA) formerly SANBAG (alternate)
- Member and past President of the Fontana Rotary Club
- County of San Bernardino Oversight Board, Vice Chairman representing Special Districts
- City of Fontana Oversight Board, Special District Representative
- Board Member Foothill Freeway Corridor Design Authority
- Fontana Fire Protection District, President
- North Etiwanda Preserve, Board Member

Jesse Armendarez, Council Member

Jesse Armendarez, a lifetime resident of the City of Fontana, was elected to the Fontana City Council in November, 2016. His current term will expire in 2020.



Mr. Armendarez is committed to protecting the City's quality of life and keeping neighborhoods safe and well maintained. He supports the expansion of local companies and is actively pursuing new businesses to bring in needed jobs and tax revenues. He strives to keep Fontana as one of the best cities to raise a family by fostering community and working in partnership with schools and civic organizations.

He has served the City of Fontana as a Planning Commissioner and as a Fontana Unified School District Board Member. He currently serves as Chair on the Inland Empire Utilities Agency Policy Committee where he represents Fontana on policy issues about sewer, wastewater and recycling programs and is also the Vice Chair of the Housing Authority and Industrial Development Authority.

Mr. Armendarez has extensive community service throughout the City. He is Past President and on the Board of Directors for the Fontana Rotary Club, and is a Community Emergency Response Team (CERT) member. He is a member of the Fontana Chamber of Commerce and the Water of Life Church is now his church home.

He has been recognized by the National Association of Hispanic Realtors as one of the "Top 250" Hispanic Realtors in the United States and is a Board Member for the Inland Valley Association of Realtors.

As of January 2018, Mr. Armendarez will serve as a Director for the California Association of Realtors and on the Board of Directors for Inland Valley Association of Realtors.

Mr. Armendarez was born in Fontana and graduated with the very first class of A.B. Miller High School. He is a husband, father, and Fontana Real Estate Agent.

Elected Officials Profiles - continued

Jesus "Jesse" Sandoval, Mayor Pro Tem

Jesse Sandoval, a resident of the City of Fontana since 1967, was elected to the Fontana City Council in November 2012 and re-elected in 2016. His current term will expire in 2020.



In the years that Mr. Sandoval has lived in Fontana, he has seen the city grow from a steel mill town into a thriving community.

Mr. Sandoval has a long history of community involvement. Prior to being elected, he worked for the Fontana Unified School District for 20 years and is currently retired from the City of San Bernardino after 17 years of service.

During his years at the City of San Bernardino, he maintained the San Bernardino Baseball Stadium and was honored with the 2002 award for "Best Field in the State of California."

While working at the Fontana USD, Mr. Sandoval developed a reputation for being an active parent and was involved in the School Site Council and various Parent Teacher Associations (PTAs). He helped establish a PTSA at Sequoia Middle School upon learning that none existed previously.

Mr. Sandoval's community service activities included being a Commissioner of the Park and Recreation Commission, sponsorship of the annual Veteran's Day Essay Contest, and coaching of youth athletics. He has been active with such organizations as Southwest Little League, Fontana Pop Warner Football, Junior All-American Football, and Fontana Girls Softball.

As a City Council Member, Mr. Sandoval is committed to keeping Fontana moving forward in a positive way, focusing his efforts on public safety, city programs and senior services. He promises in all things to (1) have an open door policy; (2) keep an open mind; and (3) lend a listening ear to all community concerns.

Mr. Sandoval served as a police volunteer for twenty-plus years and a Parks and Community Services Commissioner for two years. He currently serves on the Community Foundation, Housing Authority, Fire Protection District, Industrial Development Authority, Public Financing Authority, Successor Agency and Public Facilities Financing Authority.

Jesse has been married for 35 years to his wife Mary and they are proud to have raised their 3 children; Jesus Jr., Maria Teresa, and Maria Cecelia, in the City of Fontana. Mr. Sandoval has five grandkids that are his pride and joy.

Michael Tahan, Council Member

Michael Tahan was elected to the Fontana City Council on November 2, 2010 and was re-elected in 2014. His current term will expire in 2018.

Prior to his appointment, he was an active member of the Fontana Community for more than 12 years. Michael and Rima Tahan, with their three sons, are proud to call Fontana their home.

Prior to his position on the City Council, Mr. Tahan was as an elected official serving on the San Bernardino County Board of Education representing the Fontana Unified, Chino Unified, Cucamonga and Mt. Vernon school districts. He brings with him his experience of Public Policy, Budgets and understanding community needs.

He currently serves as the Vice Chairman of the Housing Authority and as a member of the Fire District and the Successor Agency.



Michael has, and continues to be actively involved and participate in a number of community organizations like those listed below, but not limited to:

- San Bernardino County Board of Education, Trustee Area C
- Past Fontana Parks and Recreation Commissioner
- Past Fontana Chamber of Commerce President
- Fontana Boys and Girls Club, Board Member
- Fontana Library Foundation, Past Board Member
- Oldtimers Foundation (Senior Citizens Services), Board Member
- Fontana Youth Sports, Pee Wee Soccer Coach
- Fontana Rotary Club
- San Bernardino County Child Care and Development Planning Council
- San Bernardino County Flood Control Commission, Zone 2
- Inland Empire Development Corporation, Founding Board Member

Elected Officials Profiles - continued

- Women-In-Transportation Seminar, Member
- Construction Management Association of America, Member
- American Public Works Association, Member

Michael Tahan holds a Master's Degree in Business Management from Cal State Fullerton and he also holds a Bachelor of Science in Business Administration.

Tonia (Toni) Lewis, City Clerk



Tonia Lewis was elected City Clerk in November 2006 and was re-elected in 2010 and 2014. Her current term will expire in November 2018. She is a lifetime resident of Fontana. She has been married to Don Lewis for 46 years. They are the parents of three children and grandparents of six.

Tonia retired after 20 years as an operations administrator with Bank of America and subsequently became the owner of Toni Lewis Business Solutions, offering management assistance to the Fontana Chamber of Commerce and small businesses within the local area.

She is a graduate of Fontana High School and attended Chaffey College, Cal State San Jose, and the American Institute of Banking, majoring in business management and bank operations.

Her business and social affiliations include:

- Fontana Area Chamber of Commerce (Board of Directors)
- Honorary lifetime member of the Exchange Club of Fontana (two terms as president and three terms as treasurer)
- 40-year member of the Order of the Eastern Star (two terms as Worthy Matron)
- International Order of the Rainbow for Girls (14 years on adult advisory committee)
- Fontana Days Festival (15 year committee chairman/co-chairman)
- Served one term on (former) Fontana Cultural Arts Commission
- Lifetime member of Fontana Community Church
- Treasurer of the Fontana Historical Society

- Administrator for the Fontana Historical Research Library
- Membership chairman of the Fontana Woman's Club
- Member of "CERT" Citizen Emergency Response Team

Janet Koehler-Brooks, City Treasurer

Janet Koehler-Brooks was appointed as City Treasurer by the City Council in January 2003 to fill the position left vacant by her father, the late Dr. Charles A. Koehler. Mrs. Koehler-Brooks was elected in 2006 and was re-elected in 2010 and 2014.

Her current term will expire in 2018.

Mrs. Koehler-Brooks has resided in the City of Fontana since 1959. She attended Fontana schools and returned to the school district as a teacher and recently retired as a school counselor. She has a Master's Degree in Education from Cal State San Bernardino and a Bachelor's Degree from Pepperdine University. She was married to the late Richard Brooks and has two sons.

Her involvement with civic, community and professional organizations includes:

- California Municipal Treasurers Association – Member
- The Kiwanis Club of Fontana – Board Member
- Fontana Art Association – Board Member, Life Member
- Troop 502 Boy Scouts of America – Committee Chairperson
- Fontana Woman's Club – Trustee
- Friends of the Library – Member
- Fontana Historical Society – Board Member
- C.E.R.T. – Community Emergency Response Team – Trained
- California Association of School Counselors – Member
- Fontana Days Festival – Served on 100th Anniversary Committee
- Special Olympics – Volunteer
- Sons of Italy (Joanne Coccia Lodge) – Member
- F.U.S.D. Jr. FLIP – Board Member

She is a recipient of the Kiwanis Family of the Year Award 1995, Kiwanis Sponsored Youth Award 1996-97, Kiwanis Distinguished Service Award 2006, 63rd District Women of Distinction Award 2007, and Los Angeles County Fair – Community Hero 2011.



City Manager Profile

Ken Hunt, City Manager

Ken Hunt has been employed by the City of Fontana since 1990. He has worked in the capacity of City Auditor, Budget Officer, Purchasing Officer, Finance Director, Human Resources Director and City Manager (1999).

Prior to his employment in Fontana, Mr. Hunt worked with the Los Angeles County Auditor Controllers Office and in the banking and aerospace industries. He holds a Bachelor of Science Degree and a Master's Degree in Business Administration.



Since the mid-1990s, the City of Fontana has been one of the fastest growing cities in the County of San Bernardino. During Mr. Hunt's employment at the City of Fontana, he has been credited with working with the Mayor and City Council to engineer a financial turn-around.

During the recession of the 1990s, the City of Fontana literally moved from the brink of bankruptcy to having a vibrant and growing financial base. In recognition of the policies and programs established by the City Council, the City has received critical acclaim and awards at the state, federal, and international levels.

Mr. Hunt's accomplishments include:

- Creation of an aggressive economic development strategy for the community
- Creation of a city-wide Capital Investment Program
- Development of Economic Zones in both north and south Fontana
- Construction of a new regional library, the largest in San Bernardino County, serving more than one million visitors annually
- Creation of a city-wide paramedic program
- Expansion of several community-oriented policing programs that have led to dramatic decreases in crime and to Fontana being named as a top 20 safest community in America
- Creation of the Fontana Fire District
- Construction of multiple passive parks, water parks and active sports facilities, with a value of over \$110 million

- Construction of three new community centers with a value of \$50 million
- Successfully funded and provided oversight for five interchange construction projects with a value of \$300 million
- Creation of city-wide cultural arts and historical programs

Mr. Hunt has published several articles related to government finance and restructuring, has periodically been asked to write columns for the local newspapers, and been a guest speaker at several conferences throughout the State covering topics of debt, government finance, and Manager/Council relationships.

Community Profile

The City of Fontana is located about 50 miles east of Los Angeles. The City spans approximately 42.4 square miles and has a population estimated at January 1, 2018, to be 212,000. The City was incorporated on June 25, 1952, under the laws of the State of California and enjoys all the rights and privileges applicable to a general law city.

The City is governed by a five member City Council under the Council-Manager form of government. Policy-making and legislative authority are vested in a governing council consisting of the mayor and four council members elected at large on a non-partisan basis.

Council members serve four-year staggered terms, with two council members elected every two years. The mayor is elected to serve a four-year term. The governing council's responsibilities include passing ordinances, adopting the budget, appointing committees, and hiring both the City Manager and City Attorney. The City Manager is responsible for carrying out the policies and ordinances of the governing council, overseeing the day-to-day operations of the government, and appointing the department heads.

The City of Fontana employs approximately 591 full-time employees. Services provided include police protection; contracts for fire services; the construction and maintenance of highways, streets, and other infrastructure; waste water and sanitation services; and recreational activities and cultural events.

In addition to general government activities, the City Council also serves as the Board of Directors of the Fontana Industrial Development Authority, the Fontana Public

Financing Authority, the Fontana Housing Authority, Fontana Community Foundation and the Fontana Fire Protection District.

History

The City was first developed as an organized rural community through the vision of Mr. A. B. Miller. Although self-sufficient, the farming community was abruptly reshaped to accommodate the industrial revolution in 1942 with the transformation of Mr. Miller's farm into a steel mill by Henry J. Kaiser. The area became Southern California's leading producer of steel and steel-related products. The steel industry dominated the City's economy until 1984 when the steel mill closed.



Location

One of the many reasons Fontana has a thriving economy is due to the high traffic volumes and great exposure from Interstate 10, Interstate 15 and the 210 freeway. These factors have created a lucrative and attractive atmosphere that has and will continue to attract and support new commercial and retail development.

Population and Income

The population has increased by 10% over the last ten years to a projected 214,221 for FY 2018-19. Much of this growth is due to recent annexation of unincorporated areas of San Bernardino County, as well as the results of the 2010 Census which indicated growth of 52% for 2010 over 2000.

The estimated average household income is \$76,343.

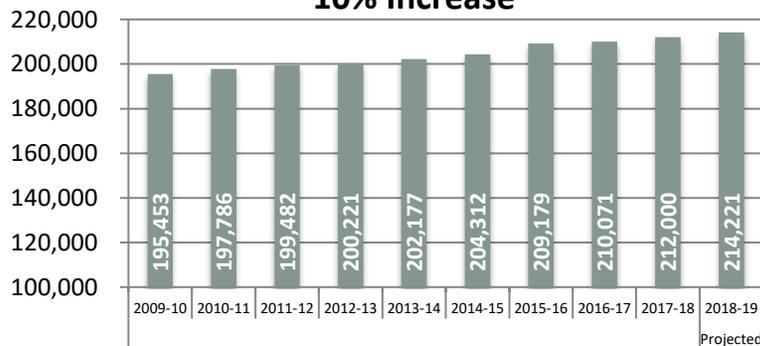


Education

Fontana currently has within its boundaries five school districts: Fontana Unified, Chaffey Joint Union, Colton Joint Unified, Etiwanda Elementary and Cucamonga Elementary.

Chaffey College’s Fontana Campus serves the eastern portion of the community college district. Phase I of their three-phase plan expansion opened in 1996; Phase II, a 10,000 square foot facility, opened in 2007 doubling the size of the campus. Phase III added another 30,000 square foot facility including additional classrooms, two science laboratories, a library, a bookstore, a dance studio, student lounge and additional administrative offices increasing the number of continuing education students that will be served in the Fontana area. An educated workforce is an employable workforce.

**Fontana Population
Ten-Year History
10% Increase**



Parks and Recreation

With 46 parks and community recreation centers throughout the City, Fontana prides itself on providing residents with opportunities to enjoy the outdoors.



Fontana Park, located at Summit Avenue and Lytle Creek Road, opened in October 2008, offers a wide range of amenities including Fontana's largest Community Center, a year round Aquatic Center, fully managed Skate and BMX Park, sports pavilion, dog park, and passive play area.

Fernandez Park, located at the northwest corner of Miller and Locust Avenues, includes playground structures, a picnic shelter, a meandering sidewalk, open space for recreational play, a 27 stall parking lot, and a small pre-cast concrete restroom facility for men and women.

The Mary Vagle Science and Nature Center, located near Jurupa Hills Regional Park, offers an opportunity for a wide range of environmental education activities.



Coyote Canyon Park is one of Fontana's newer recreational areas. The home of adult and youth softball, the neighborhood park is located in the Coyote Canyon area.

The 41,000 square foot Senior Community Center is a welcome addition to the Downtown. Completed in May 2010, the community center is highly amenitized to include kitchen and banquet facilities, an exercise facility and a place for seniors to gather and recreate.



Many other recreational opportunities are available in and around Fontana. Sierra Lakes Golf Course is an 18-hole, championship golf course designed by Ted Robinson, internationally acclaimed golf course architect. The par 72, 6,805-yard layout is a premiere, daily fee, public golf facility offering golfers affordability in a country club setting.

Also, local mountain communities such as Big Bear, Lake Arrowhead, and Mt. Baldy offer some of the finest skiing resorts in Southern California and are easily accessible within one hour.



Arts and Culture

Recognized as one of the *100 Best Communities for Young People and as one of the best places to raise a family*, Fontana is a home where artistic ideas, creative talents and cultural diversity are celebrated. Affordable opportunities to study and appreciate fine arts are available to artists and citizens alike.

The city has worked with established organizations such as the San Bernardino County Library, the Fontana Art Association, Fontana Historical Society, Center Stage Theater and the Fontana Community Players to build upon a strong cultural past and define the future of the arts in Fontana. The cultural and architectural renaissance in the downtown civic center campus has led to a thriving art district that offers quality art, literature, theater and outdoor entertainment.

With the openings of the Art Depot Gallery, Center Stage Theater, Koehler Gallery, and Lewis Library; and the Miller Park Amphitheater, Fontana has taken a decisive step as a future leader in cultural arts programming.



Medical Facilities

Kaiser Permanente Medical Center is an expanding facility serving the Fontana community and beyond. The Center is one of the largest hospitals in the Inland Empire.

Residents in North Fontana now have an additional urgent care facility. Conveniently located in the CHW Medical Plaza at the northeast corner of Sierra Avenue and the 210 Freeway, St. Bernardine Urgent Care Center opened in May 2009. Services available at the facility range from diagnosis to treatment, including x-ray and lab service.

Transportation and Infrastructure

The City is a major transportation hub with convenient access to Interstates 10, 15 and the 210 freeway. Rail service available from Union Pacific Railroad and MetroLink to the greater Los Angeles area runs through the center of town. Fontana is only 10 minutes away from LA/Ontario International Airport. In addition, Fontana's location allows for access to the Santa Ana Regional Interceptor (SARI) Industrial Sewer line.

Utilities

The only City utility is the sanitary sewer service. Wastewater treatment service provided by the Inland Empire Utilities Agency is included on the City bill. Customers are billed on a bi-monthly basis with approximately 85% collected with the property tax.

Local Economy

The Inland Empire has been recognized as being the fastest growing metropolitan statistical area in Southern California due to affordable housing and industrial development. The development of the Inland Empire is occurring because it is the last region of the Southern California area to have large amounts of undeveloped land along transportation corridors. Demographers predict that the region's population will rise from 3.2 million in 2000 to 5.5 million in 2020, exceeding the growth of 47 of the 50 states.

The center of San Bernardino County's growth is moving west into Fontana. Fontana has competitive advantages related to its neighbors in the Inland Empire as it is now the westernmost city with available space to accommodate both residential and industrial development. It offers new residents housing cost advantages and companies locating here can benefit from lower labor costs.

The City of Fontana was greatly affected by the economic slowdown, most drastically by the housing crisis. After dropping to their 2004 levels, the median prices for new and existing homes in the Inland Empire continue to rise and are now about 12% below 2007 highs.

Fontana experienced many foreclosures and a significant decline in new housing development. Change in assessed valuation for the City has gone from double digit growth in fiscal years 2001-02 through 2007-08, to negative growth in fiscal years 2009-10 through 2011-12. Foreclosure activity has dropped significantly, as well as underwater mortgages. Development continues to increase, with a 5.2% increase in assessed valuation in Fiscal Year 2016-17 and 5.4% in 2017-18.

The City of Fontana has used the accelerated growth of the past to build healthy monetary reserves. The City intends to continue to make investments in the community that will bring value to the residents, businesses and property owners and continue to improve the quality of life for the residents of the City of Fontana. As part of its long-term financial planning, Fontana intends to take the opportunity during the current slow economic recovery to enhance the City through investment in infrastructure.

Top Ten Property Taxpayers	Primary Use
San Gabriel Valley Water Company	Miscellaneous
Vintage Park East LLC	Industrial
Target Corporation	Industrial
Prologis USLV NEWCA 1 LLC	Industrial
Francisco Street LP	Industrial
Intex Properties IE Corp	Industrial
North Fontana Investment Company LLC	Vacant
BRE DDR Crocodile Falcon Ridge	Commercial
Hancock REIT Commerce Way LLC	Industrial
10681 Production Avenue LLC	Industrial

Top Ten Employers	Number of Employees
Kaiser Hospital & Medical Group	5,745
Fontana Unified School District	4,948
City of Fontana (includes part-time)	1,153
Clark Pacific	765
Target (Dayton/Hudson)	648
Estes West	341
Walmart Store #1756	305
Sierra Aluminum Company	303
Schlosser Forge Company	287
Saia Motor Freight Line LLC	276

Source: City of Fontana Business License

<i>Comparison to Surrounding Cities</i>						
	Fontana	Rancho Cucamonga	Ontario	San Bernardino City	San Bernardino County	Inland Empire
Population January 1, 2018 Department of Finance	212,000	176,671	177,589	221,130	2,174,938	4,590,893
2016 Taxable Retail Sales (in millions)	\$3,142	\$2,502	\$7,990	\$2,944	\$36,939	\$71,063
July 1, 2017 Assessed Valuation (in billions)	\$17.7	\$24.9	\$23.2	\$13.4	\$206.6	\$467.2
2015 Median Income	\$64,297	\$80,720	\$57,361	\$35,932	\$56,337	\$58,351
2017 Q2 Median Price Existing Homes	\$384,886	\$566,239	\$396,077	\$275,158	\$295,000	\$332,801
2017 Q2 Median Price New Homes	\$424,045	\$787,042	\$482,811	\$430,536	\$461,500	\$441,569

Source: John Husing Inland Empire Quarterly Economic Report - Inland Empire City Profile 2017, Oct 2017

Facts at a Glance

Date of incorporation:

June 25, 1952

Type of city:

General Law

Form of government:

Council/Manager

Number of employees:

591 full-time

Area:

42.4 square miles

Elevation:

1,232 feet

Assessed valuation:

\$17.7 billion

Taxable retail sales^{(1):}

\$3.14 billion

Population^{(2):}

212,000

Sources:

⁽¹⁾ John Husing Quarterly Economic Report, October 2017
⁽²⁾ Calif Department of Finance, January 1, 2018 estimate
⁽³⁾ San Bernardino County Registrar of Voters
⁽⁴⁾ US Census Bureau

Number of registered voters^{(3):}

78,702

Average household income^{(4):}

\$76,343

Median household income^{(4):}

\$65,995

Housing^{(4):}

Total households:	53,588
Average household size:	4.04
Percent owner occupied:	63.6%
Percent renter occupied:	36.4%

Median price single family home^{(1):}

Existing:	\$384,886
New:	\$424,045

Ethnicity^{(4):}

Hispanic origin of any race	67.8%
White	14.5%
Black	8.8%
Asian	6.0%
Two or more races	2.0%
Pacific Islander	0.6%
Other	0.2%
American Indian	0.1%

Libraries:

Lewis Library & Technology Center
 8437 Sierra Avenue, Fontana, CA

Fire protection:

Number of stations:	7
Number of firefighters:	108

Police protection:

Number of stations:	1
Number of sub-stations:	2
Number of sworn officers:	204

School districts:

Fontana Unified
 Chaffey Joint Union High School
 Colton Joint Unified
 Etiwanda Elementary
 Cucamonga Elementary

LMD/LLMD/CFDs (City):

LMDs (landscape maint):	4
LLMDs (lighting maint):	1
CFDs - Infrastructure bonds:	11
CFDs - Service/maintenance:	74

Important websites:

www.fontana.org
www.fontanabusiness.org
www.fontanahousingauthority.org
www.fontanalibrary.org

Budget Guide

The Budget Documents
Budget Development Process
Budget Calendar

Budget Guide

The Budget Documents
Budget Development Process
Budget Calendar

The Budget Documents

Each year, the Management Services Department coordinates the preparation of four key budget documents:

1. Operating Budget - Summary
2. Operating Budget - Detail
3. Seven-Year Capital Improvement Program
4. City-Wide Cost Allocation Plan

The information contained in these documents is the end product of a thorough financial review performed through the combined efforts of City staff. Subsequent pages include a description of the budget documents and a summary of their intended use:

If You Are Looking For:

Budget Overview and Policies
Budget Trends and Graphs
Revenue Detail/Departmental Expenditure Summaries
Department Goals and Objectives
Contractual Services/Capital Outlay Detail
Personnel Information by Division
Organizational Charts
Performance Measures

Document to Look Under:

**Operating
Budget**

If You Are Looking For:

Five-Year Line Item Expenditure Detail
Line Item Justification for all Funds
Fund Summary
General Fund Departmental Summary
Division Summary by Fund
Program Detail by Fund
Project Summary by Fund

Document to Look Under:

**Operating
Budget
Detail**

If You Are Looking For:

Status of Prior-Year Capital Projects
Seven-Year Capital Projects
Current Year Capital Projects
Future Capital Projects and Anticipated Funding
Capital Project Impacts on Fund Balances

Document to Look Under:

**Capital
Improvement
Program**

If You Are Looking For:

Total Cost by Function
City Staff Billing Rates
Overhead Rates

Document to Look Under:

**Cost
Allocation
Plan**

Operating Budget - Summary

This document provides information summarized at the division level. Divisional budgets consolidate program activities into similar service categories within a fund with the intent of reducing the cumbersome nature of a program based budget document. Every effort has been made to present the budget document in a "User Friendly" format. Increased emphasis has been placed on text, trends and written explanations. The summary document is divided into the following sections:

- Introduction
- City Information
- Budget Guide
- Budget Summary
- Fund Balance
- Revenues
- Expenditures
- Transfers
- CIP Overview
- Departmental Summaries
- Fire Protection District
- Housing Authority
- Community Foundation
- Appendices

Introduction

Includes the City Manager's Transmittal Letter, budget awards, the City Council's top priorities, goals and objectives and the budget guidelines by which these budget documents were developed.

City Information

Provides information relative to Fontana including the City-wide organization chart, City Council's Vision Statement, profiles of the elected officials and the City Manager, and community profile.

Budget Guide

Contains an explanation of the organization of the budget documents, the budget development process and the budget calendar.

Budget Summary

Provides an overview of the operating budget for all entities, an overview of the General Fund budget, discusses budget assumptions and financial issues the City faces in the future, and provides a five-year financial forecast for the General Fund.

Fund Balance

Provides a five-year summary of the General Fund's Fund Balance, a summary of beginning and projected year-end fund balances for each fund including all entities, and a summary of changes in fund balance of greater than 10%.

Revenues

Provides a chart and summary of General Fund revenues by category as well as an explanation of each category. It also includes charts identifying revenue for all entities by entity and by category, and revenue summaries and details for all funds.

Expenditures

Provides a chart and summary of General Fund expenditures by department and by category, as well as an explanation of each category. It also includes charts identifying expenditures for all entities by entity and by category, an expenditure summary for all entities, and expenditure summaries for all funds.

Transfers

Provides the schedule of operating transfers between funds for all entities.

CIP Overview

Provides an overview of the Capital Improvement Program (CIP) including proposed new year funding by category and funding source, as well as a summary of all projects included in the program.

Departmental Summaries

Contain budget information by department including an organization chart, overview, goals and performance measures and accomplishments. It also provides a departmental summary of expenditures and division summaries by fund.

Fire Protection District

Provides summary budget information for the Fontana Fire Protection District.

Housing Authority

Provides summary budget information for the Fontana Housing Authority.

Community Foundation

Provides summary budget information for the Fontana Community Foundation.

Appendices

Includes the following:

- Financial Structure
- Financial Policies
- Constitutional Spending Limit
- Long-Term Debt
- Employee Compensation and Benefits
- Ten-Year History of Authorized Positions by Department
- Guide to Funds
- Legislative Summary
- Acronyms
- Glossary
- Resolutions

Operating Budget - Detail

The Operating Budget Detail provides a separate line item, object code detail for the operating budget. The Operating Budget Detail is the City's "Book of Numbers." Expenditures within each divisional category are detailed with descriptions. Budgets are broken down to the program level and are listed in account number order. Historical information is prepared at a detailed object code level for comparison purposes. Cost data within this document is presented by fund, by department and by division if there are multiple divisions.

Seven-Year Capital Improvement Program

The Seven-Year Capital Improvement Program (CIP) Budget is a separate document that is annually brought to the City Council for consideration. This document matches funding sources with capital expenditures over a seven-year schedule. The relationship between the CIP and the operating budget is described in detail on subsequent pages of this document.

Within the CIP document, projects have been separated into the following project priorities:

Priority 1: The project is **essential** and should be started within the year.

Priority 2: The project is **necessary** and should be started within 1 to 3 years.

Priority 3: The project is **desirable** and should be started within 3 to 5 years.

Priority 4: The project is **deferrable** due to lack of funding or other reasons and is scheduled to start within 5 to 10 years.

All **Priority 1 projects** have a "**Project Description Form**" included in the CIP by category. These forms include detail information on the description, purpose, status and breakdown of these projects.

Each project in the CIP has been assigned a unique identification number that will remain with the project throughout its life. The project identification number allows the City Council to track and monitor project status over multi-year periods and a cross-reference index has been included in the appendix of the CIP document to simplify identification of the status of projects included in prior CIP documents. Prior to City Council's consideration of the CIP, the document has been provided to both the Planning Commission and Parks and Recreation Commission for comments.

City-Wide Cost Allocation Plan

The City-Wide Cost Allocation Plan (CAP) is prepared approximately 90 days following the issuance of the City's Comprehensive Annual Financial Report (CAFR). A Cost Allocation Plan is a widely recognized and well-used method of distributing administrative overhead "support" costs to the benefiting programs within the City. The City Council adopted its first CAP on March 17, 1992. That plan established the method of allocating indirect or support costs. The CAP is updated each year based upon the actual financial and statistical data for the prior year and conforms to the Federal Government's Office of Management and Budget Circular A-87.

Budget Development Process

In preparing the annual budget, several key meetings were held and documents produced that significantly affected its development. The following is a description of each of these along with a calendar of key dates in the preparation process.

Budget "Kick Off"

The Management Services department is responsible for preparing the budget documents. The process begins in January with the budget "kick-off" meeting and opening of the on-line budget system to departments.

Goal Setting Workshop

The City's budget process is driven by the City Council's goal setting. The goal-setting workshop was held on February 10, 2018, where the City Manager reviewed major issues and the current budget outlook. A number of goals were identified and prioritized by the City Council.

Following the goal-setting workshop, staff prepared detailed work plans to achieve the goals which addressed the following:

- **Title.** Title for the project.
- **Description.** What do we want to achieve?
- **Justification.** Why is this important to do?
- **Outcome.** What will be the end result?
- **Lead Sponsor Department.** Which department will take the lead?
- **Project Budget and Funding Sources.** What is the cost and source of funding?
- **Project Manager.** Who is responsible for assuring that the objective is achieved?
- **Target Completion Date.** When will project be completed?
- **Council Priority.** Rating from goal-setting workshop.
- **Goals and Objectives.** Which of City Council's Goals and Objectives will be met?

Mid-Year Budget Review

On February 27, 2018, the City Council was provided with a detailed update and review of the City's financial condition at the mid-point of 2017-18 along with year-end fund balance projections. Additionally, the City Council adopted budget development guidelines for use in preparing the 2018-19 budget. Those guidelines are included in the Introduction section.

Budget Projections and Requests

Departments enter revenue projections and expenditure requests, with the exception of personnel, directly into the budget system in the "Requested Base" column. The Management Services Department calculates and provides to each department personnel costs and General Fund operating target numbers. Departments identify which Budget Units should be charged for the personnel costs by position number. Departments are required to enter operating expenditures equal to or less than their target numbers. Requests for new funding are entered into the budget system in the "Requested New" column with specific documentation provided to Management Services.

Before requests are submitted to the City Manager, the Management Services Department reviews and analyzes all supporting documentation. The City Manager and Management Services staff then holds meetings with each department and/or organization to discuss the budget requests and obtain additional information if necessary. Following these meetings, line item requests are adjusted in accordance with the City Manager's funding decisions. The Proposed Budget is then presented to the City Council for consideration and approval. Changes made by the City Council during the budget deliberation process will be incorporated into the adopted budget.

Budget Policies

Budgetary control is set at the department level by fund to ensure compliance with the budget as approved by the City Council. The City's budget policy requires the following:

- All appropriations lapse at fiscal year end. Outstanding encumbrance balances at fiscal year end require re-approval by the City Council, typically as part of the First Quarter Budget Review.
- City Council approval for all new appropriations and increases to estimated revenues.
- City Council approval for budgetary changes between funds.
- City Manager approval for project changes within the same fund.
- Departments may transfer budget between divisions in the same department and fund.
- Budget Reviews to be prepared on a quarterly basis and submitted to City Council for approval.

CIP Review by Planning and Parks & Community Services Commissions

The Parks and Community Services Commission reviewed the Open Space and Recreation elements of the proposed CIP on April 26, 2018.

The Planning Commission reviewed the proposed CIP on May 15, 2018, for consistency with the General Plan.

Budget Calendar

Key Budget Dates – FY 2017-18

- | | |
|-------------------|---|
| September 1, 2017 | ■ CIP module open – departments begin project updates |
| October 24, 2017 | ■ City Council Meeting – First Quarter Budget Review to report on the results of the prior year; comment on significant economic trends; recommend budget changes to address known budget deficiencies which will materially impact fund balance; and recommend the reappropriation of prior year project budgets that were not completed as of June 30 |
| January, 2018 | ■ Budget / CIP Kick-off Meeting – on-line budget system open to departments |
| February, 2018 | ■ Personnel costs and internal service charges available to departments
■ Revenue projections due for all funds – entered into budget system
■ Departmental target budgets available to departments
■ Major goals, performance measures and accomplishments due from departments |
| February 10, 2018 | ■ City Council Goal-Setting Workshop – discuss and prioritize major issues and receive update on current budget outlook |
| February 27, 2018 | ■ City Council Meeting – Mid-Year Budget Status Review to provide an overview of all funds; comment on significant economic trends; provide update of current projects; report on departmental activities for the prior year; recommend budget changes to address known budget deficiencies which will materially impact fund balance; and propose budget development guidelines for the next year |
| March, 2018 | ■ Departmental requests due for new or additional funding |
| April 1, 2018 | ■ Close on-line budget system to changes by departments |
| April, 2018 | ■ Pre-meetings between budget staff and departments on new/additional funding requests
■ Meetings with City Manager and departments on new/additional funding requests
■ Final updates to CIP document by departments
■ City Manager finalizes preliminary budget recommendations |

Budget Guide

Fiscal Year 2018/2019

- April 26, 2018 ■ **Parks and Community Services Commission Meeting** – to review the Open Space and Recreation elements of the proposed CIP
- May 8, 2018 ■ **City Council Meeting – Third Quarter Budget Review** to provide an overview of all funds and recommend budget changes to address known budget deficiencies which will materially impact fund balance
- May 15, 2018 ■ **Planning Commission Meeting** – to review the proposed CIP for consistency with General Plan
- June 26, 2018 ■ **City Council Meeting – Budget/CIP Presentation to City Council for adoption**
- June 26, 2018 ■ **City Council Meeting – Fourth Quarter Budget Review** to provide an overview of all funds and recommend budget changes to address known budget deficiencies which materially impact fund balance
- 60 days after adoption ■ **Publish adopted Budget and Capital Improvement Program documents**

Key Budget Dates – FY 2018-19

- September 1, 2018 ■ CIP module open – departments begin project updates
- October 23, 2018 ■ **City Council Meeting – First Quarter Budget Review** to report on the results of the prior year; comment on significant economic trends; recommend budget changes to address known budget deficiencies which will materially impact fund balance; and recommend the reappropriation of prior year project budgets that were not completed as of June 30
- January, 2019 ■ Budget / CIP Kick-off Meeting – on-line budget system open to departments
- Jan/Feb, 2019 ■ **City Council Goal-Setting Workshop** – discuss and prioritize major issues and receive update on current budget outlook
- February, 2019 ■ Personnel costs and internal service charges available to departments

Budget Guide

Fiscal Year 2018/2019

- February, 2019
 - Revenue projections due for all funds – entered into budget system
 - Departmental target budgets available to departments
 - Major goals, performance measures and accomplishments due from departments
 - Internal service charges available to departments

- February 26, 2019
 - **City Council Meeting – Mid-Year Budget Status Review** to provide an overview of all funds; comment on significant economic trends; provide update of current projects; report on departmental activities for the prior year; recommend budget changes to address known budget deficiencies which will materially impact fund balance; and propose budget development guidelines for the next year

- March, 2019
 - Departmental requests due for new or additional funding

- April 1, 2019
 - Close on-line budget system to changes by departments

- April, 2019
 - Pre-meetings between budget staff and departments on new/additional funding requests
 - Meetings with City Manager and departments on new/additional funding requests
 - Final updates to CIP document by departments
 - City Manager finalizes preliminary budget recommendations

- April 25, 2019
 - **Parks and Community Services Commission Meeting** – to review the Open Space and Recreation elements of the proposed CIP

- May 14, 2019
 - **City Council Meeting – Third Quarter Budget Review** to provide an overview of all funds and recommend budget changes to address known budget deficiencies which materially impact fund balance

- May 21, 2019
 - **Planning Commission Meeting** – to review the proposed CIP for consistency with General Plan

- June 11, 2019
 - **City Council Meeting – Budget/CIP Presentation to City Council for adoption**

- June 25, 2019
 - **City Council Meeting – Fourth Quarter Budget Review** to provide an overview of all funds and recommend budget changes to address known budget deficiencies which will materially impact fund balance

- 60 days after adoption
 - **Publish adopted Budget and Capital Improvement Program documents**

Budget Summary

Overview of the Operating Budget

Overview of the General Fund Budget

Budget Assumptions

Financial Challenges Ahead

Five-Year Financial Forecast – General Fund

Budget Summary

Overview of the Operating Budget

Overview of the General Fund Budget

Budget Assumptions

Financial Challenges Ahead

Five-Year Financial Forecast – General Fund

Budget Summary

Fiscal Year 2018/2019

Overview of the Operating Budget

The City's Operating Budget is a flexible spending plan that is the legal authority for departments to commit financial resources to provide services within the City of Fontana. The total combined Operating Budget for Fiscal Year 2018-19 for all entities is **\$227.6 million** excluding transfers. This amount includes **\$97.8 million** in the General Fund which provides most of the services commonly associated with government including public safety, recreation, parks, planning and development. The remainder includes **\$94.0 million** in other City funds, **\$34.6 million** in the Fire Protection District, **\$1.2 million** in the Housing Authority, and **\$500** in the Community Foundation. Capital project expenditures, listed in the Seven-Year Capital Improvement Program, have been included and are distributed within the appropriate funds.

Total projected revenues for Fiscal Year 2018-19 for all entities are **\$244.2 million** excluding transfers. This amount includes **\$111.3 million** in the General Fund, **\$96.6 million** in other City funds, **\$34.8 million** in the Fire Protection District, **\$1.5 million** in the Housing Authority, and **\$750** in the Community Foundation.

Operating transfers represent the movement of cash between funds within each entity. The Fiscal Year 2018-19 Operating Budget includes **\$39.4 million** of operating transfers for all entities. This amount includes **\$37.8 million** transfers between City funds, **\$1.6 million** transfers between Fire District funds, and no transfers between Housing Authority funds.

Results from Operations that are negative are offset by the use of Fund Balance.

	Revenue	Expenditures	Transfers In	Transfers Out	Results from Operations
General Fund	\$ 111,309,220	\$ (97,800,310)	\$ 11,614,520	\$ (24,215,300)	\$ 908,130
Other General Funds	6,511,690	(20,422,510)	17,434,890	-	3,524,070
Other City Funds	90,080,660	(73,569,420)	8,723,990	(13,558,100)	11,677,130
Fire Protection District	34,854,900	(34,636,460)	1,632,100	(1,632,100)	218,440
Housing Authority	1,477,290	(1,175,570)	-	-	301,720
Community Foundation	750	(500)	-	-	250
Totals	\$ 244,234,510	\$ (227,604,770)	\$ 39,405,500	\$ (39,405,500)	\$ 16,629,740

Budget Summary

Fiscal Year 2018/2019

Revenue History by Category

	Actual	Actual	Budgeted	Projected	Change	
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Amount	%
Sales Tax	\$38,442,281	\$37,844,293	\$38,600,000	\$41,000,000	\$2,400,000	6.2%
Property Tax	64,630,647	68,407,218	69,770,110	75,298,420	5,528,310	7.9%
Interest & Rentals	8,464,206	5,737,988	6,112,820	6,601,890	489,070	8.0%
Franchise Fees	7,042,887	6,680,065	7,208,920	7,215,000	6,080	0.1%
Business Related	6,231,719	6,724,272	6,400,000	6,853,100	453,100	7.1%
Development Related	39,935,152	27,730,052	26,316,597	28,945,500	2,628,903	10.0%
Recreation	3,266,936	3,265,357	3,320,110	3,554,240	234,130	7.1%
Motor Vehicle In-Lieu	82,436	94,030	100,000	1,000,000	900,000	900.0%
Reimbursables & Other Revenues	60,629,721	66,816,211	97,599,196	67,699,260	(29,899,936)	-30.6%
From Other Agencies	9,920,428	6,045,046	6,347,759	6,067,100	(280,659)	-4.4%
Debt proceeds	-	5,675,146	18,038,567	-	(18,038,567)	-100.0%
Total Revenues	\$238,646,413	\$235,019,678	\$279,814,079	\$244,234,510	(\$35,579,569)	-12.7%
Operating Transfers In	41,133,433	39,839,131	41,900,198	39,405,500	(2,494,698)	-6.0%
	<u>\$279,779,846</u>	<u>\$274,858,809</u>	<u>\$321,714,277</u>	<u>\$283,640,010</u>	<u>(\$38,074,267)</u>	<u>-11.8%</u>

Revenue History by Entity

	Actual	Actual	Budgeted	Projected	Change	
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Amount	%
City of Fontana	\$207,247,681	\$201,512,941	\$246,708,965	\$207,901,570	(\$38,807,395)	-15.7%
Fontana Fire Protection District	29,544,049	32,216,792	31,494,504	34,854,900	3,360,396	10.7%
Fontana Housing Authority	1,852,692	1,289,269	1,609,360	1,477,290	(132,070)	-8.2%
Fontana Community Foundation	1,991	676	1,250	750	(500)	-40.0%
Total Revenues	\$238,646,413	\$235,019,678	\$279,814,079	\$244,234,510	(\$35,579,569)	-15.1%

Budget Summary

Fiscal Year 2018/2019

Expenditure History by Category

	Actual	Actual	Budgeted	Projected	Change	
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Amount	%
Personnel Services	\$81,529,718	\$83,954,820	\$92,436,177	\$96,455,870	\$4,019,693	4.3%
Operating Costs	18,858,596	22,873,860	32,827,272	24,610,440	(8,216,832)	-25.0%
Contractual Services	60,040,333	66,241,164	87,834,672	69,879,880	(17,954,792)	-20.4%
Internal Service Charges	7,964,040	8,659,478	9,128,341	9,808,170	679,829	7.4%
Capital Expenditures	20,892,372	23,257,252	127,492,695	18,425,780	(109,066,915)	-85.5%
Debt Service	4,855,357	3,308,587	4,912,939	3,342,030	(1,570,909)	-32.0%
To Other Agencies	4,098,400	4,595,240	4,813,379	4,882,600	69,221	1.4%
Other	4,026,203	4,624,835	778,764	200,000	(578,764)	-74.3%
Total Expenditures	\$202,265,019	\$217,515,236	\$360,224,239	\$227,604,770	(\$132,619,469)	-36.8%
Operating Transfers Out	41,133,433	39,839,131	41,900,198	39,405,500	(2,494,698)	-6.0%
	<u>\$243,398,452</u>	<u>\$257,354,367</u>	<u>\$402,124,437</u>	<u>\$267,010,270</u>	<u>(\$135,114,167)</u>	<u>-33.6%</u>

Expenditure History by Entity

	Actual	Actual	Budgeted	Projected	Change	
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Amount	%
City of Fontana	\$170,144,850	\$184,480,502	\$324,487,889	\$191,792,240	(\$132,695,649)	-40.9%
Fontana Fire Protection District	31,500,213	32,531,598	34,718,230	34,636,460	(81,770)	-0.2%
Fontana Housing Authority	619,936	503,052	1,017,620	1,175,570	157,950	15.5%
Fontana Community Foundation	20	84	500	500	-	0.0%
Total Expenditures	\$202,265,019	\$217,515,236	\$360,224,239	\$227,604,770	(\$132,619,469)	-36.8%

Budget Summary

Fiscal Year 2018/2019

Revenue by Category and Fund Type

	General	Other General	Special Revenue	Debt Service	Capital Projects	Enterprise	Internal Service	FY 2018-19 Total
Sales Tax	\$41,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$41,000,000
Property Tax	25,807,280	-	49,446,140	-	-	45,000	-	75,298,420
Interest & Rentals	4,156,500	350,200	1,006,600	1,000	950,090	112,500	25,000	6,601,890
Franchise Fees	6,800,000	215,000	200,000	-	-	-	-	7,215,000
Business Related	6,853,100	-	-	-	-	-	-	6,853,100
Development Related	7,800,000	114,500	3,650,000	-	17,381,000	-	-	28,945,500
Recreation	3,544,240	-	10,000	-	-	-	-	3,554,240
Motor Vehicle In-Lieu	1,000,000	-	-	-	-	-	-	1,000,000
Reimbursables & Other Revenues	9,316,100	5,802,990	22,698,940	195,600	10,050	23,767,410	5,908,170	67,699,260
From Other Agencies	5,032,000	29,000	1,006,100	-	-	-	-	6,067,100
Total Revenues	\$111,309,220	\$6,511,690	\$78,017,780	\$196,600	\$18,341,140	\$23,924,910	\$5,933,170	\$244,234,510
Operating Transfers In	11,614,520	17,434,890	1,366,780	2,930,120	5,556,950	502,240	-	39,405,500
	\$122,923,740	\$23,946,580	\$79,384,560	\$3,126,720	\$23,898,090	\$24,427,150	\$5,933,170	\$283,640,010

Revenue by Entity and Fund Type

	General	Other General	Special Revenue	Debt Service	Capital Projects	Enterprise	Internal Service	FY 2018-19 Total
City of Fontana	\$111,309,220	\$6,511,690	\$42,711,930	\$196,600	\$17,314,050	\$23,924,910	\$5,933,170	\$207,901,570
Fontana Fire Protection District	-	-	34,817,900	-	37,000	-	-	34,854,900
Fontana Housing Authority	-	-	487,200	-	990,090	-	-	1,477,290
Fontana Community Foundation	-	-	750	-	-	-	-	750
Total Revenues	\$111,309,220	\$6,511,690	\$78,017,780	\$196,600	\$18,341,140	\$23,924,910	\$5,933,170	\$244,234,510

Budget Summary

Fiscal Year 2018/2019

Expenditure by Category and Fund Type

	Other		Special	Debt	Capital	Enterprise	Internal	FY 2018-19
	General	General	Revenue	Service	Projects		Service	Total
Personnel Services	\$76,266,390	\$5,150,440	\$10,388,470	\$ -	\$513,670	\$3,227,230	\$909,670	\$96,455,870
Operating Costs	4,620,770	9,044,340	8,392,380	20,000	133,050	373,150	2,026,750	24,610,440
Contractual Services	9,092,160	5,009,170	36,687,140	-	1,438,000	16,759,910	893,500	69,879,880
Internal Service Charges	7,386,750	436,710	1,192,650	-	41,710	695,770	54,580	9,808,170
Capital Expenditures	234,240	781,850	6,148,380	-	8,552,410	650,000	2,058,900	18,425,780
Debt Service	-	-	-	3,105,710	-	236,320	-	3,342,030
To Other Agencies	-	-	4,390,700	-	491,900	-	-	4,882,600
Other	200,000	-	-	-	-	-	-	200,000
Total Expenditures	\$97,800,310	\$20,422,510	\$67,199,720	\$3,125,710	\$11,170,740	\$21,942,380	\$5,943,400	\$227,604,770
Operating Transfers Out	24,215,300	-	9,223,490	-	2,799,070	3,167,640	-	39,405,500
	\$122,015,610	\$20,422,510	\$76,423,210	\$3,125,710	\$13,969,810	\$25,110,020	\$5,943,400	\$267,010,270

Expenditure by Entity and Fund Type

	Other		Special	Debt	Capital	Enterprise	Internal	FY 2018-19
	General	General	Revenue	Service	Projects		Service	Total
City of Fontana	\$97,800,310	\$20,422,510	\$33,984,940	\$3,125,710	\$8,572,990	\$21,942,380	\$5,943,400	\$191,792,240
Fontana Fire Protection District	-	-	32,854,760	-	1,781,700	-	-	34,636,460
Fontana Housing Authority	-	-	359,520	-	816,050	-	-	1,175,570
Fontana Community Foundation	-	-	500	-	-	-	-	500
Total Expenditures	\$97,800,310	\$20,422,510	\$67,199,720	\$3,125,710	\$11,170,740	\$21,942,380	\$5,943,400	\$227,604,770

Overview of the General Fund Budget

The Budget Development Guidelines adopted by the City Council on February 27, 2018, affirmed the goal for a Contingency Reserve of 15% of annual recurring appropriations, and the Fiscal Year 2018-19 General Fund Operating Budget continues to maintain this goal. General Fund revenues, appropriations and transfers are summarized below:

July 1, 2018 contingency reserve **\$13,557,000**

Sources of funds:

Estimated revenues	\$111,309,220	
Transfers in	11,614,520	
Reduction to Expenditure Control Budgeting (ECB) Reserve	204,870	
Total sources of funds		123,128,610

Uses of funds:

Appropriations	(97,800,310)	
Transfers out	(24,215,300)	
Total uses of funds		(122,015,610)

June 30, 2019 contingency reserve **\$14,670,000**

Budget Assumptions

Several key budget assumptions were used in preparing the annual budget. These assumptions will be carefully monitored throughout the fiscal year while evaluating budget performance. In-house projections based on current economic data, historical revenue performance, industry experts and consultants were used to project these revenues.

The proposed budget makes no provision for **potential State takeaways**. In the event of a State takeaway, staff will be recommending the use of the Economic Uncertainty Reserve or some other reserve at that time.

The proposed budget assumes no further deterioration in the economy, with continuing slow improvement in some areas.

Revenue Assumptions

General Fund Revenues

General Fund revenues, with the exception of Interest & Rentals and Reimbursables, have been projected with small increases over the current year adjusted budget. FY 2018-19 revenues, excluding transfers, have been projected at \$111.3 million, approximately \$8.1 million higher than the current year adjusted budget of \$103.2 million.

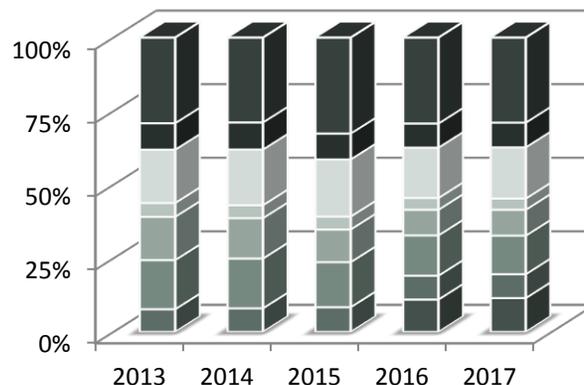
Sales Tax - \$41.0 million – 36.8% of total General Fund revenue

Projected at \$2.4 million higher than the current year adjusted budget, sales tax continues to steadily increase.



City of Fontana Sales Tax by Category

- Autos/Transportation
- Building/Construction
- Business/Industry
- Food/Drugs
- Fuel/Service Stations
- General Consumer Goods
- Restaurants/Hotels
- State & County Pools



Tax Consultant Forecast Statewide Trends By Sales Tax Category

Auto/Transportation	+1.9%
Building/Construction	+6.0%
Business/Industry	+2.5%
Food/Drugs	+2.5%
Fuel/Service Stations	+5.8%
General Consumer Goods	+0.5%
Restaurants/Hotels	+3.8%
State and County Pools	+5.3%
Total	+3.0%

Budget Summary

Fiscal Year 2018/2019



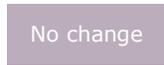
Property Tax - \$25.8 million – 23.2% of total General Fund revenue

Represents an increase from the current year adjusted budget to reflect an estimated 5% increase in City-wide assessed valuation due to the large number of Prop 8 reductions that have previously occurred. The CPI cap for FY 2018-19 is at the 2.0% maximum. The actual assessed valuation will be available from the County in late July and adjustments will be made through the First Quarter Budget Review as necessary.



Interest and Rentals - \$4.2 million – 3.7% of total General Fund revenue

Projected to be slightly lower than the current year as investment interest rates continue to be very low.



Franchise Fees - \$6.8 million – 6.1% of total General Fund revenue

Projected to be the same as the current year adjusted budget.



Business Related - \$6.9 million – 6.2% of total General Fund revenue

Projected to increase over the current year adjusted budget reflecting a slowly recovering economy.



Development Related - \$7.8 million – 7.0% of total General Fund revenue

Projected to be slightly lower than the current year adjusted budget. Development-related revenues had declined over the past several years due to the slowdown in the economy, especially the meltdown in the real estate market.



Recreation – \$3.5 million – 3.2% of total General Fund revenue

Projected to increase over the current year adjusted budget reflecting a slowly recovering economy.



Motor Vehicle In-Lieu – \$1.0 million – 0.9% of total General Fund revenue

Several unsuccessful attempts have been made over the past few years to restore the allocation for newly incorporated annexations which was eliminated during Fiscal Year 2011/12. Once again, legislation has been introduced to reinstate the special allocation estimated at \$900,000, which is included in the FY 2018-19 budget to offset five new police positions that will be eliminated if the revenue is not received. Penalties of approximately \$100,000 will continue to be received regardless.

Budget Summary

Fiscal Year 2018/2019



Other Revenues – \$7.5 million – 6.7% of total General Fund revenue

Includes the excess tax increment from the Jurupa Hills agreement, property sale proceeds, code enforcement fines, and animal licenses. Includes \$2.6 million of one-time revenue.



Reimbursables - \$1.8 million – 1.7% of total General Fund revenue

Projected lower than the current year adjusted budget, this category reflects amounts received to reimburse expenditures such as weed abatement charges and Bond CFD administrative charges.



From Other Agencies - \$5.0 million – 4.5% of total General Fund revenue

These revenues are received from other City entities such as the Successor to RDA, the Housing Authority and the Fire Protection District for cost allocation and staff reimbursements, and are slightly more than the current year adjusted budget.

From Other Agencies For Cost Allocation and Staff Reimbursements	
Successor to RDA	\$1.18 million
Housing Authority	0.08 million
Fire District	3.77 million
Total	\$5.03 million

Other Fund Revenues

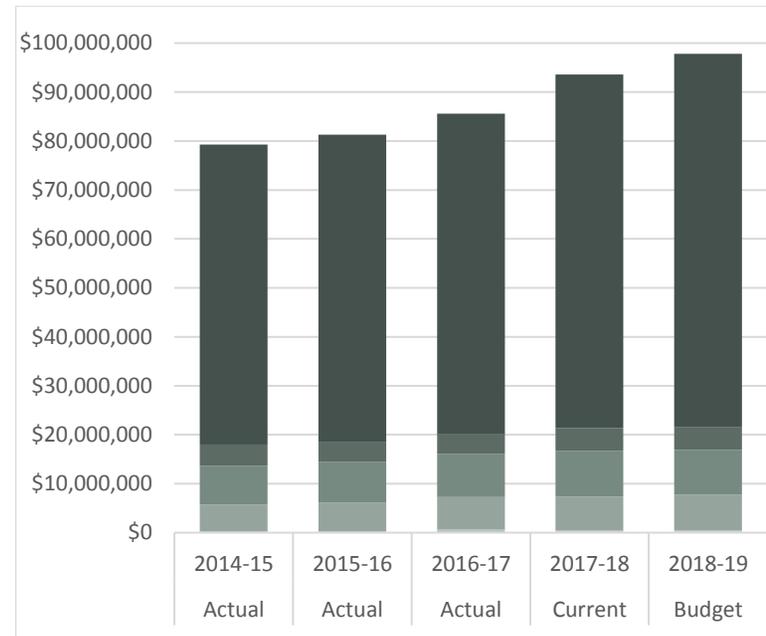
Major changes in other fund revenues from the current adjusted budget include:

- Changes in one-time revenues for various special revenue and capital project funds.
- Increase in revenue to the Sewer Maintenance and Operations Fund related to rising City rate and sewer treatment costs by outside agency that are passed-through to customers through bi-monthly billing.
- Increase in revenue to Fontana Fire District related to increasing assessed valuations.

Expenditure Assumptions

General Fund Expenditures

- **Personnel services: net increase of \$4.11 million**
 Increase in contractual obligations, addition of sixteen new positions and absorption of grant positions.
- **Operating costs: reduction of \$65,000**
 Reflects continued cost-saving measures implemented by departments across the board.
- **Contractual services: reduction of \$294,000**
 Reflects continued cost-saving measures implemented by departments across the board.
- **Internal service charges: increase of \$464,000**
 Reflects an increase in vehicle maintenance and fuel costs.
- **Capital expenditures: reduction of \$18,000**
 Reflects continued cost-saving measures implemented by departments across the board.
- **Other financing uses: no change**
 Reflects continuation of operating covenant agreement.



Other Fund Expenditures

Major changes in other fund expenditures from the current adjusted budget include:

- Reduction for projected risk liability claims.
- Changes in one-time expenditures for various special revenue and capital project funds.
- Reduction in one-time expenditures for infrastructure CFD bonds issued in the current year.
- Increase in expenditures in the Sewer Maintenance and Operations Fund related to rising sewer treatment costs by outside agency.

Financial Challenges Ahead

The City of Fontana continues to enjoy a measure of financial stability afforded by prudent financial decisions and policies that have been implemented by the Mayor and City Council. However, several challenges remain on the horizon.

DOF Denial of OPA Agreement as Enforceable Obligation on ROPS

On April 10, 2015, the City received a determination letter from the Department of Finance related to the City of Fontana Successor Agency Recognized Obligation Payment Schedule (ROPS) 15-16A. In that letter, the DOF disallowed the Ten-Ninety Owner Participation Agreement related to the Jurupa Hills Redevelopment Project Area of the former Fontana Redevelopment Agency. The OPA was originally entered into in 1982 and created an obligation to reimburse Ten-Ninety for infrastructure costs related to the development of Southridge Village with residual tax increment from the Jurupa Hills Project Area. Because of a Participating Owner's Payment Obligation contained within the OPA, the denial of this item on the ROPS represents a loss in revenue to the General Fund of approximately \$2 million in the proposed budget, and continuing each year until FY 2032/33. In August 2016, the Court entered judgment in the City's favor against the DOF affirming the validity of the OPA Debt on the ROPS. The issue is currently being appealed by the DOF. No trial date has been set.

State Budget

With the state collecting billions more in revenue than projected, the governor's newly revised budget seeks to divide it between short-term spending and long-term savings by putting it into government reserves. The \$199 billion spending plan includes the expansion of programs to counteract the effects of poverty, combat homelessness and invest in infrastructure, support students, fight climate change, and save for uncertain times. The Governor warns that "we're nearing the longest economic recovery in modern history. This is the time to save for our future, not to make pricey promises we can't keep. Let's not blow it now."

Property Value Reassessments

Proposition 8 allows a temporary reduction in assessed valuation when a property suffers a decline in value. These reassessments continue to be a factor in the annual assessed valuations. The annual Consumer Price Index (CPI) adjustment which provides the basis for changes in assessed valuations state-wide has returned to the 2% level (cap), although properties that have enjoyed Prop 8 valuation reductions are not subject to this limit. Properties have begun to return to their pre Prop 8 values and are anticipated to continue that trend in FY 2018-19. Assessed valuations will be available from the County in July. True economic recovery for the City of Fontana rests on strong and continuing growth of base values.

Budget Summary

Fiscal Year 2018/2019

Minimum Wage Increases

Senate Bill No. 3, signed by the Governor in April 2016, increases the minimum wage on or after January 1, 2017, to not less than \$10.50 per hour; on or after January 1, 2018, to not less than \$11 per hour; on or after January 1, 2019, to not less than \$12 per hour; on or after January 1, 2020, to not less than \$13 per hour; on or after January 1, 2021, to not less than \$14 per hour; and on or after January 1, 2022, to not less than \$15 per hour. This will not only add cost to bring wages to the minimum, it will also cause wage compaction issues among positions. This also causes a number of contract increases throughout the City.

California Public Employees Retirement System (CalPERS)

The City is a member of the California Public Employees Retirement Systems. At the December 21, 2016, meeting, the CalPERS Board of Administration approved lowering the CalPERS discount rate assumption, the long-term rate of return, from 7.50 percent to 7.00 percent over the next three years. Lowering the discount rate means plans will see increases in both the normal costs (the cost of pension benefits accruing in one year for active members) and the accrued liabilities. This will result in higher required contribution costs beginning in Fiscal Year 2018-19.

Employer contribution increases as a result of the discount rate changes are estimated below by Normal Cost and required Unfunded Accrued Liability (UAL) payment. The Total Employer Contribution is the sum of the Normal Cost Rate applied to reported payroll plus the Unfunded Accrued Liability payment. The Normal Cost portion of the Employer Contribution is expected to increase by the listed percentages of payroll. Increases to the UAL payments are provided as relative increases to be applied to the projected UAL payments in the June 30, 2015, valuation report.

The changes to the Unfunded Accrued Liability (UAL) due to changes of actuarial assumptions are amortized over a fixed 20-year period with a 5-year ramp up at the beginning and a 5-year ramp down at the end of the amortization period.

Valuation Date	Fiscal Year Impact	Normal Cost		UAL Payments	
		Misc. Plans	Safety Plans	Misc. Plans	Safety Plans
6/30/2016	2018-19	0.25% - 0.75%	0.5% - 1.25%	2% - 3%	2% - 3%
6/30/2017	2019-20	0.5% - 1.5%	1.0% - 2.5%	4% - 6%	4% - 6%
6/30/2018	2020-21	1.0% - 3.0%	2.0% - 5.0%	10% - 15%	10% - 15%
6/30/2019	2021-22	1.0% - 3.0%	2.0% - 5.0%	15% - 20%	15% - 20%
6/30/2020	2022-23	1.0% - 3.0%	2.0% - 5.0%	20% - 25%	20% - 25%

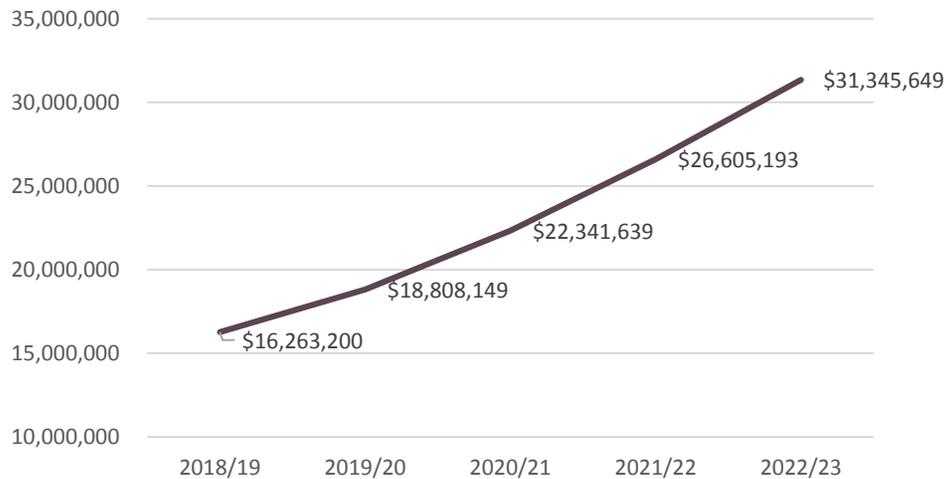
The 5-year ramp up means that the payments in the first four years of the amortization schedule are 20 percent, 40 percent, 60 percent and 80 percent of the ultimate payment, which begins in year five.

Budget Summary

Fiscal Year 2018/2019

The 5-year ramp down means that the reverse is true and the payments in the final four years are ramped down by the above percentages. A new ramp is established with each change to the discount rate. There will be three ramps established in the first three years. As a result of the 5-year ramp up and effective date of the increase, it will be seven years until the full impact of the discount rate change is completely phased in.

Using the average increases estimated by CalPERS, City of Fontana annual contributions (General Fund only) could increase as follows:



The benefits of reducing the discount rate include:

- Strengthening long-term sustainability of the fund
- Reducing negative cash flows; additional contributions will help to offset the cost to pay pensions
- Reducing the long-term probability of funded ratios falling below undesirable levels
- Improving the likelihood of CalPERS investments earning our assumed rate of return
- Reducing the risk of contribution increases in the future from volatile investment markets

Several years ago, the City Council approved a PERS Rate Stability Reserve to help smooth out rate spikes. The balance of that reserve is currently \$3.4 million. This reserve will be available to offset some PERS rate increases in future years.

Unfunded Liability

Governmental Accounting Standards Board (GASB) Statement No. 45 requires public-sector employers to *recognize* the cost of post-employment benefits over the active service life of their employees rather than on a pay-as-you-go basis. GASB 45 does not require the City to *fund* this benefit, only to report the liability and the funding progress. The annual required contribution (ARC), an amount actuarially determined in accordance with the parameters of GASB 45, represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities over a period not to exceed thirty years. The ARC for the City of Fontana was last calculated to be \$2.5 million per year (excluding the implied rate subsidy) and is included in the FY 2018-19 Operating Budget. As required by GASB 45, a new ARC will be calculated for June 30, 2020.

Capital Reinvestment Program

Since 1996/1997, the City Council has been investing a portion of the annual General Fund Budget back into the community in the form of capital projects (streets, parks and facilities). While the actual annual investment has varied, the goal has been to reinvest 10% of the total General Fund Budget back into the community. The significance of the Capital Reinvestment Program was underscored by the pavement management report for 2015 which identified a 7.4% backlog of repairs worth \$33 million of necessary road repairs, and the need to invest \$7.25 million annually to maintain the roads in their current condition. A total of \$8.2 million from various funds has been allocated to this critical area in the FY 2018-19 Operating Budget.

Proposition 218

On November 5, 1996, the California electorate approved Proposition 218 affecting a change to the California State Constitution by making numerous changes to local government finance law. This measure impacts the generation and use of many fundamental revenue sources including fees, charges, assessments, and taxes. This proposition also changes the methods by which certain assessments and taxes are challenged by the electorate. The FY 2018-19 Operating Budget fully complies with the provisions of Proposition 218.

Services and Growth

The City of Fontana has experienced significant growth over the past several years. With this growth comes the need to service a growing community. The funding sources for these additional services are revenue growth and the Municipal Services Fiscal Impact Fee Program (MSFIF).

The Economy

While the economy is recovering from the Great Recession, it is a much slower recovery than experienced in the past. The average post-war expansion period is five years, and we are already three years past that which means that another economic downturn could come at any time.

Five-Year Financial Forecast – General Fund

The five-year financial forecast was developed to assist in medium-range planning and policy development. The five-year forecast provides a tool to evaluate the ability of the City to fund proposed programs, operating costs and capital improvement projects in the future. The forecast was developed using many assumptions, and thus is not intended to be an exact indicator of revenues and expenditures over the next five years and should be used as a planning guide only.

As the City grows, it is important to ensure that it can meet increasing demands and be in a position to respond to possible changes in economic conditions. The five-year forecast is a dynamic tool that requires continual update and review of its underlying assumptions to keep the City in a position of strong fiscal condition.

Revenues were projected using a “realistic conservatism” approach, and were based on historical trends with separate assumptions used for major revenue types such as sales tax, property tax, investment income and development related fees. Revenue projections do not reflect the effect of any future economic downturn.

Departmental **expenditures** were projected using 2% annual increases. PERS rate increases have been projected based on information provided relating to the 5-year ramp up for the reduction in the discount rate from 7.5% to 7.0%, and adjusted downward to account for the effects of PEPRAs employees that were not included in the estimates. The Fiscal Year 2016-17 valuation report, which will provide the rates for Fiscal Year 2019-20 and estimate future rates more accurately, will be available in late July or early August.

The forecast anticipates maintaining the current **reserve balances** with the exception of the PERS Rate Stability Reserve which will be used as needed until exhausted to cover any deficit created by the PERS rate increases, and the 15% contingency reserve which will be increased as expenditures increase.

The five-year financial forecast presented on the following page indicates that projected revenue growth will support anticipated expenditures for current levels of service and projected PERS rate increases until Fiscal Year 2021-22. **Consistent with the City’s policy of living within our means, appropriate cost saving measures will be implemented at that time.**

Budget Summary

Fiscal Year 2018/2019

General Fund Five-Year Financial Forecast

	Proposed	Projected				
	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Sources:						
Revenues	\$111,309,220	\$112,582,528	\$113,504,625	\$115,778,852	\$118,106,637	\$120,489,454
Operating Transfers In	11,614,520	10,426,404	10,583,526	10,743,790	10,907,259	11,073,998
Total Sources	\$122,923,740	\$123,008,932	\$124,088,150	\$126,522,642	\$129,013,896	\$131,563,452
Uses:						
Departmental Budgets	\$97,800,310	\$102,301,265	\$105,284,933	\$108,050,026	\$110,602,657	\$112,719,901
Operating Transfers Out	24,215,300	20,823,315	20,974,899	21,129,566	21,287,378	21,448,403
Total Uses	\$122,015,610	\$123,124,580	\$126,259,832	\$129,179,591	\$131,890,035	\$134,168,303
Results of Operations	\$908,130	(\$115,648)	(\$2,171,682)	(\$2,656,950)	(\$2,876,139)	(\$2,604,851)
Beginning Fund Balance	\$28,505,689	\$29,413,819	\$29,298,171	\$27,183,289	\$24,469,540	\$21,593,401
Ending Funding Balance	\$29,413,819	\$29,298,171	\$27,126,489	\$24,469,540	\$21,593,401	\$18,988,549
15% Contingency Reserve	\$14,670,000	\$15,345,000	\$15,793,000	\$16,208,000	\$16,590,000	\$16,908,000
Economic Uncertainty Reserve	6,919,867	6,919,867	6,919,867	6,919,867	6,919,867	6,919,867
Designated for ECB	1,556,007	1,556,007	1,556,007	1,556,007	1,556,007	1,556,007
PERS Rate Stability Reserve	3,446,364	2,655,716	36,034	0	0	0
Legal Reserves	2,821,581	2,821,581	2,821,581	2,821,581	2,821,581	2,821,581
Unreserved/Undesignated	\$-	\$-	\$-	(\$3,035,915)	(\$6,294,054)	(\$9,216,906)

Fund Balance

General Fund – Fund Balance Report

Other Funds – Unreserved Fund Balances

Fontana Fire Protection District Funds – Unreserved Fund Balances

Fontana Housing Authority Funds – Unreserved Fund Balances

Fontana Community Foundation Fund – Unreserved Fund Balance

Summary of Changes in Fund Balance Greater than 10%

Fund Balance

General Fund – Fund Balance Report

Other Funds – Unreserved Fund Balances

Fontana Fire Protection District Funds – Unreserved Fund Balances

Fontana Housing Authority Funds – Unreserved Fund Balances

Fontana Community Foundation Fund – Unreserved Fund Balance

Summary of Changes in Fund Balance Greater than 10%

City of Fontana
General Fund - Fund Balance Report
 Five-Year Summary

	2014/15 Audited Actuals	2015/16 Audited Actuals	2016/17 Audited Actuals	2017/18		2018/19 New Budget
				Adopted Budget	Current Budget	
Revenues	\$91,957,056	\$100,507,918	\$96,205,867	\$106,469,840	\$103,174,773	\$111,309,220
Expenditures	79,243,294	81,279,056	85,613,569	90,375,340	93,562,427	97,800,310
Revenues over (under) expenditures	12,713,762	19,228,862	10,592,298	16,094,500	9,612,346	13,508,910
Other sources & uses:						
Operating transfers in	9,401,123	8,981,718	9,586,057	8,972,500	9,332,600	11,614,520
Operating transfers out	(22,571,902)	(23,931,717)	(21,379,715)	(24,694,350)	(21,614,925)	(24,215,300)
Total other sources & uses	(13,170,779)	(14,949,999)	(11,793,658)	(15,721,850)	(12,282,325)	(12,600,780)
Revenues & other sources over (under) expenditures and other uses	(457,017)	4,278,863	(1,201,360)	372,650	(2,669,979)	908,130
Fund balance, beginning of year	28,694,263	28,066,366	32,077,661	29,056,840	31,175,668	28,505,689
Projected expenditure savings from current year						
GASB 31 adjustment	(158,968)	(267,568)	299,367			
Prior period adjustment	(11,912)					
Fund balance, end of year	\$28,066,366	\$32,077,661	\$31,175,668	\$29,429,490	\$28,505,689	\$29,413,819
FUND BALANCE						
Reserved						
Inventories	\$280,311	\$357,181	\$321,581	\$357,181	\$321,581	\$321,581
Jr. Lien Bonds	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Total reserved	2,780,311	2,857,181	2,821,581	2,857,181	2,821,581	2,821,581
Designated						
Economic Uncertainty	6,122,887	6,122,887	6,795,437	7,919,867	6,919,867	6,919,867
Designated for ECB	1,743,472	1,967,740	1,968,353	1,649,078	1,760,877	1,556,007
PERS Rate Stability	925,639	2,759,258	3,446,363	3,446,364	3,446,364	3,446,364
Future Projects and Commitments			1,000,000			
15% Contingency	11,871,000	12,448,000	12,931,000	13,557,000	13,557,000	14,670,000
Unappropriated	4,623,057	5,922,595	2,212,934	-	-	-
	\$28,066,366	\$32,077,661	\$31,175,668	\$29,429,490	\$28,505,689	\$29,413,819
Total available for contingencies as of July 1	\$11,871,000	\$12,448,000	\$12,931,000	\$13,557,000	\$13,557,000	\$14,670,000

Fund Balance

Fiscal Year 2017/2018

Fund balance is an important measure that represents the difference between a fund's assets and liabilities. The overall objective of fund balance reporting is to isolate that portion of fund balance that is unavailable to support the following period's budget.

The Governmental Accounting Standards Board issued Statement No. 54 to address issues related to how fund balance was being reported. GASB Statement No. 54 requires fund balance to be displayed in the following classifications depicting the relative strength of the spending constraints placed on the purposes for which resources can be used:

- **Nonspendable fund balance** – amounts that are not in a spendable form (such as inventory) or are required to be maintained intact (such as the corpus of an endowment fund)
 - **Restricted fund balance** – amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation
 - **Committed fund balance** – amounts constrained to specific purposes by a government itself, using its highest level of decision-making authority; to be reported as committed, amounts cannot be used for any other purpose unless the government takes the same highest-level action to remove or change the constraint
- Essentially what was reserved**
-
- **Assigned fund balance** – amounts a government *intends* to use for a specific purpose; intent can be expressed by the governing body or by an official or body to which the governing body delegates authority
 - **Unassigned fund balance** – amounts that are available for any purpose; these amounts are reported only in the general fund
- Essentially what was unreserved**
- Essentially what was designated**

For Comprehensive Annual Financial Report (CAFR) purposes, these GASB Statement No. 54 classifications will be used. For purposes of budget presentation and discussion, fund balances will continue to be identified as reserved, unreserved and designated.

Other Funds
 Unreserved Fund Balances
 Fiscal Year 2018/2019

	Estimated Fund Balance June 30, 2018	Budget				Projected Fund Balance June 30, 2019
		Revenues	Transfers In	Expenditures	Transfers Out	
Other General Funds:						
102 CITY TECHNOLOGY	\$89,308	\$0	\$3,910,500	(\$3,962,240)	\$0	\$37,568
103 FACILITY MAINTENANCE	304,168	0	6,479,280	(6,750,110)	0	33,338
104 OFFICE OF EMERGENCY SVCS	23,871	29,000	0	(48,980)	0	3,891
105 KFON	1,070,893	215,000	0	(229,680)	0	1,056,213
106 SELF-INSURANCE	765,089	5,582,990	3,739,650	(5,798,290)	0	4,289,439
107 RETIREES MEDICAL BENEFITS	23,675,417	570,000	2,500,000	(2,700,000)	0	24,045,417
108 SUPPLEMENTAL RETIREMENT	1,418	200	32,000	(32,310)	0	1,308
110 GF OPERATING PROJECTS	6	0	773,460	(773,460)	0	6
125 STORM WATER COMPLIANCE	168,136	114,500	0	(127,440)	0	155,196
Total Other General Funds	\$26,098,306	\$6,511,690	\$17,434,890	(\$20,422,510)	\$0	\$29,622,376
Special Revenue Funds:						
201 MUNI SVCS FISCAL IMPACT	\$18,972,123	\$1,363,990	\$0	\$0	(\$858,200)	\$19,477,913
221 STATE TCR - AB 2928	0	0	0	0	0	0
222 CRIME PREV ASSET SEIZURE	26,230	20,600	0	(28,000)	0	18,830
223 FEDERAL ASSET SEIZURES	2,267,655	582,000	0	(1,523,600)	0	1,326,055
224 STATE ASSET SEIZURES	93,092	127,700	0	(42,960)	0	177,832
225 PD TRAFFIC SAFETY	399,875	202,500	0	(224,570)	0	377,805
241 AIR QUALITY MGMT DISTRICT	687,576	257,000	0	(16,000)	(13,400)	915,176
242 MEASURE I - TCR	0	0	0	0	0	0
243 TRAFFIC SAFETY	283,286	195,000	0	(298,820)	0	179,466
244 PROP 1B	131,602	1,000	0	0	0	132,602
245 MEASURE I REIMB 2010-2040	203,228	0	0	0	0	203,228
246 MEASURE I LOCAL 2010-2040	5,190,768	3,550,980	0	(1,346,310)	(99,900)	7,295,538
281 GAS TAX (STATE)	337,073	5,365,400	0	(4,900,570)	(482,400)	319,503
282 SOLID WASTE MITIGATION	38,823	3,018,500	0	(2,490,980)	(566,000)	343
283 ROAD MAINTENANCE & REHAB	0	3,533,530	0	(3,533,530)	0	0
301 GRANTS	0	356,860	0	(356,860)	0	0
302 ECONOMIC STIMULUS	0	0	0	0	0	0
321 FED LAW ENF BLOCK GRANT	0	50,000	95,510	(145,510)	0	0
322 STATE COPS AB3229	95,593	325,000	0	(325,000)	0	95,593
362 CDBG	779,922	2,822,280	0	(1,991,560)	(91,800)	1,518,842
363 HOME PROGRAM	120,669	552,400	0	(477,400)	0	195,669

Other Funds
 Unreserved Fund Balances
 Fiscal Year 2018/2019

	Estimated Fund Balance June 30, 2018	Budget				Projected Fund Balance June 30, 2019
		Revenues	Transfers In	Expenditures	Transfers Out	
Special Revenue Funds (continued):						
385 AFTER SCHOOL PROGRAM	\$360,100	\$3,733,700	\$0	(\$3,328,500)	(\$405,200)	\$360,100
401 LMD #1 CITY WIDE	2,636,630	929,700	0	(826,130)	(110,900)	2,629,300
402 LMD #2 VLG OF HERITAGE	902,535	2,227,000	510,300	(2,935,615)	(279,300)	424,920
403 LMD #3 EMPIRE CENTER	181,070	63,300	0	(59,750)	(4,900)	179,720
404 LMD #3 HUNTER'S RIDGE	2,500,766	815,500	121,690	(707,895)	(82,100)	2,647,961
406 LLMD #3 HUNTER'S RIDGE	32,076	32,100	0	(32,000)	(4,500)	27,676
407 CFD #1 SOUTHRIDGE VILLAGE	6,759,880	5,614,640	0	(3,816,575)	(2,053,500)	6,504,445
408 CFD #6 THE LANDINGS	2,915,852	340,300	131,450	(397,465)	(45,900)	2,944,237
409 CFD #6-1 STRATHAM	570,448	188,900	0	(99,780)	(102,900)	556,668
410 CFD #6-2 N MORNINGSIDE	179,309	87,300	0	(54,990)	(6,800)	204,819
411 CFD #6-3A BELLGROVE II	78,554	225,700	0	(120,260)	(36,500)	147,494
412 CFD #7 COUNTRY CLUB EST	385,795	114,600	16,400	(137,215)	(14,800)	364,780
413 CFD #8 PRESLEY	1,060,392	79,200	99,930	(178,565)	(20,500)	1,040,457
414 CFD #9M MORNINGSIDE	425,366	165,550	0	(107,590)	(100,200)	383,126
415 CFD #10M JURUPA IND	224,176	39,100	0	(31,120)	(2,800)	229,356
416 CFD #12 SIERRA LAKES	936,298	905,300	264,880	(913,585)	(119,800)	1,073,093
417 CFD #13M SUMMIT HEIGHTS	1,638,680	441,900	91,580	(580,045)	(65,900)	1,526,215
418 CFD #14M SYCAMORE HILLS	582,802	370,400	0	(250,195)	(217,900)	485,107
419 CFD #15M SILVER RIDGE	285,524	276,750	0	(114,140)	(191,900)	256,234
420 CFD #16M VENTANA POINTE	164,081	44,300	0	(25,860)	(26,500)	156,021
421 CFD #18M BADIOLA HOMES	30,921	7,000	0	(2,730)	(4,000)	31,191
422 CFD #20M	162,133	33,000	0	(20,170)	(17,300)	157,663
423 CFD #21M	181,945	41,200	0	(11,470)	(19,700)	191,975
424 CFD #23M	23,664	11,000	0	(1,730)	(10,100)	22,834
425 CFD #24M	141,627	45,500	0	(11,970)	(25,500)	149,657
426 CFD #25M	311,018	82,900	0	(27,150)	(49,300)	317,468
427 CFD #27M	39,135	50,500	0	(35,930)	(25,600)	28,105
428 CFD #28M	540,185	148,100	0	(44,450)	(96,750)	547,085
429 CFD #29M	70,083	24,500	0	(16,650)	(20,000)	57,933
430 CFD #30M	662,730	237,900	0	(87,670)	(114,640)	698,320
431 CFD #34 EMPIRE DET BASIN	192,037	22,300	0	(10,010)	(1,000)	203,327
432 CFD #33M EMPIRE LIGHTING	101,246	41,800	0	(34,330)	(2,600)	106,116

Other Funds
 Unreserved Fund Balances
 Fiscal Year 2018/2019

	Estimated Fund Balance June 30, 2018	Budget				Projected Fund Balance June 30, 2019
		Revenues	Transfers In	Expenditures	Transfers Out	
Special Revenue Funds (continued):						
433 CFD #31 CITRUS HEIGHTS N	\$445,649	\$249,200	\$0	(\$95,430)	(\$165,700)	\$433,719
434 CFD #32M	76,952	18,300	0	(3,080)	(13,600)	78,572
435 CFD #35M	1,540,346	507,500	35,040	(482,975)	(57,400)	1,542,511
436 CFD #36M	58,735	22,400	0	(4,900)	(17,400)	58,835
437 CFD #38M	752,167	218,000	0	(47,760)	(108,500)	813,907
438 CFD #37 MONTELAGO	289,473	88,750	0	(43,560)	(45,100)	289,563
439 CFD #39M	63,810	21,700	0	(8,220)	(14,600)	62,690
440 CFD #40M	46,424	10,750	0	(1,050)	(7,400)	48,724
441 CFD #41M	100,202	15,600	0	(8,040)	(7,000)	100,762
442 CFD #42M	231,594	44,900	0	(54,500)	(3,900)	218,094
443 CFD #44M	30,492	9,100	0	(5,050)	(5,500)	29,042
444 CFD #45M	365,511	101,900	0	(41,370)	(51,000)	375,041
445 CFD #46M	243,188	49,800	0	(16,610)	(20,800)	255,578
446 CFD #47M	19,650	11,550	0	(7,000)	(5,600)	18,600
447 CFD #48M	364,047	76,600	0	(37,210)	(28,100)	375,337
448 CFD #49M	32,799	12,950	0	(8,990)	(5,700)	31,059
449 CFD #50M	87,898	35,500	0	(12,370)	(27,800)	83,228
450 CFD #51M	173,250	66,200	0	(37,770)	(33,300)	168,380
453 CFD #53M	48,240	9,100	0	(3,700)	(4,400)	49,240
454 CFD #54M	71,071	20,800	0	(8,620)	(11,900)	71,351
455 CFD #55M	38,152	7,450	0	(5,450)	(2,600)	37,552
456 CFD #56M	100,441	26,500	0	(400)	(23,600)	102,941
457 CFD #57M	58,294	15,250	0	(7,300)	(5,500)	60,744
458 CFD #58M	10,458	4,450	0	(400)	(3,900)	10,608
459 CFD #59M	9,280	2,450	0	(400)	0	11,330
460 CFD #60M	70,563	12,900	0	(7,800)	(4,900)	70,763
461 CFD #61M	308,664	55,850	0	(13,710)	(26,800)	324,004
462 CFD #62M	21,511	5,600	0	0	0	27,111
463 CFD #63M	283,627	44,500	0	(7,000)	(400)	320,727
464 CFD #64M	43,920	5,200	0	0	0	49,120
465 CFD #65M	154,701	20,800	0	(6,230)	(9,400)	159,871
467 CFD #67M	169,968	43,200	0	(15,080)	(23,100)	174,988

Other Funds
Unreserved Fund Balances
 Fiscal Year 2018/2019

	Estimated Fund Balance June 30, 2018	Budget				Projected Fund Balance June 30, 2019
		Revenues	Transfers In	Expenditures	Transfers Out	
Special Revenue Funds (continued):						
468 CFD #68M	\$105,070	\$25,300	\$0	(\$4,340)	(\$10,900)	\$115,130
469 CFD #69M	525,455	166,900	0	(34,190)	(92,200)	565,965
470 CFD #70M AVELLINO	182,785	79,080	0	(32,700)	(24,650)	204,515
471 CFD #71M SIERRA CREST	294,763	119,000	0	(47,050)	(35,250)	331,463
472 CFD #72M	28,702	10,900	0	(4,560)	(5,500)	29,542
473 CFD #73M	202,675	67,300	0	(23,000)	(32,400)	214,575
474 CFD #74M	190,249	85,600	0	(12,000)	(600)	263,249
475 CFD #75M	41,631	14,550	0	(4,940)	(7,800)	43,441
476 CFD #76M	103,047	34,000	0	(10,530)	(15,200)	111,317
477 CFD #77M	37,884	13,150	0	(5,130)	(5,800)	40,104
478 CFD #78M	111,113	70,100	0	(10,420)	(52,500)	118,293
479 CFD #79M	21,300	21,500	0	(300)	0	42,500
480 CFD #80M	373,122	213,700	0	(39,500)	(102,900)	444,422
481 CFD #81M	71,950	109,000	0	(25,500)	(45,800)	109,650
483 CFD #83M	46,320	61,920	0	(15,600)	(25,900)	66,740
484 CFD #84M	14,175	19,500	0	0	(8,100)	25,575
Total Special Revenue Funds	\$63,565,892	\$42,711,930	\$1,366,780	(\$33,984,940)	(\$7,591,390)	\$66,068,272
Debt Service Funds:						
580 GENERAL DEBT SERVICE	\$0	\$196,600	\$2,930,120	(\$3,125,710)	\$0	\$1,010
581 AD 89-1 FONTANA GATEWAY	0	0	0	0	0	0
Total Debt Service Funds	\$0	\$196,600	\$2,930,120	(\$3,125,710)	\$0	\$1,010
Capital Project Funds:						
601 CAPITAL REINVESTMENT	\$100,000	\$100,000	\$3,924,850	(\$3,924,850)	(\$200,000)	\$0
602 CAPITAL IMPROVEMENT	2,085,353	50,000	0	0	(16,100)	2,119,253
603 FUTURE CAPITAL PROJECTS	9,240,600	75,000	0	(2,400,000)	0	6,915,600
620 SAN SEVAINE FLOOD CONTROL	964,132	306,000	0	(91,440)	(12,900)	1,165,792
621 UPPER ETIWANDA FLOOD CNTL	44,464	300	0	0	0	44,764
622 STORM DRAIN	5,024,230	2,535,000	0	(147,090)	(501,000)	6,911,140
623 SEWER EXPANSION	2,177,355	2,345,000	0	(1,575,000)	(75,000)	2,872,355
630 CIRCULATION MITIGATION	17,597,015	7,860,000	0	(11,660)	(94,800)	25,350,555
631 FIRE ASSESSMENT	49,070	255,000	0	0	(304,070)	0

Other Funds
 Unreserved Fund Balances
 Fiscal Year 2018/2019

	Estimated Fund Balance June 30, 2018	Budget				Projected Fund Balance June 30, 2019
		Revenues	Transfers In	Expenditures	Transfers Out	
Capital Project Funds (continued):						
632 GENERAL GOVERNMENT	\$5,581,981	\$535,000	\$0	\$0	\$0	\$6,116,981
633 LANDSCAPE MEDIANS	3,722,450	1,020,000	0	(29,480)	(3,300)	4,709,670
634 LIBRARY CAPITAL IMPRMT	1,452,102	110,000	0	0	(1,454,500)	107,602
635 PARKS DEVELOPMENT	1,111,864	1,795,000	0	(393,470)	(127,900)	2,385,494
636 POLICE CAPITAL FACILITIES	1,545,217	312,000	0	0	(9,500)	1,847,717
637 UNDERGROUND UTILITIES	120,513	15,300	0	0	0	135,813
657 CFD #31 CITRUS HEIGHTS N	12,379	200	0	0	0	12,579
658 CFD #37 MONTELAGO	5,826	100	0	0	0	5,926
659 CFD #70 AVELLINO	805	50	0	0	0	855
660 CFD #71 SIERRA CREST	500	100	0	0	0	600
661 CFD #80 BELLA STRADA	0	0	0	0	0	0
662 CFD #81 GABRIELLA	1,371,912	0	0	0	0	1,371,912
Total Capital Project Funds	\$52,207,768	\$17,314,050	\$3,924,850	(\$8,572,990)	(\$2,799,070)	\$62,074,608
Enterprise Funds:						
701 SEWER MAINT & OPERATIONS	\$955,742	\$22,517,410	\$0	(\$19,898,930)	(\$2,451,600)	\$1,122,622
702 SEWER CAPITAL PROJECTS	264,881	325,000	502,240	(289,640)	(7,600)	794,881
703 SEWER REPLACEMENT	7,231,968	1,080,000	0	(1,753,810)	(708,440)	5,849,718
710 WATER UTILITY	321,416	2,500	0	0	0	323,916
Total Enterprise Funds	\$8,774,007	\$23,924,910	\$502,240	(\$21,942,380)	(\$3,167,640)	\$8,091,137
Internal Service Funds:						
751 FLEET OPERATIONS	\$2,526,312	\$5,933,170	\$0	(\$5,943,400)	\$0	\$2,516,082
Total Internal Service Funds	\$2,526,312	\$5,933,170	\$0	(\$5,943,400)	\$0	\$2,516,082
TOTAL ALL FUNDS	\$153,172,285	\$96,592,350	\$26,158,880	(\$93,991,930)	(\$13,558,100)	\$168,373,485

Fontana Fire Protection District
 Unreserved Fund Balances
 Fiscal Year 2018/2019

		Estimated Fund Balance June 30, 2018	Budget				Projected Fund Balance June 30, 2019
			Revenues	Transfers In	Expenditures	Transfers Out	
Special Revenue Funds:							
396	FONTANA FIRE DISTRICT GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
497	FONTANA FIRE DISTRICT	7,127,476	34,512,900	0	(32,854,760)	(1,632,100)	7,153,516
498	FFD - CFD 2002-2	3,609,815	305,000	0	0	0	3,914,815
Total Special Revenue Funds		\$10,737,291	\$34,817,900	\$0	(\$32,854,760)	(\$1,632,100)	\$11,068,331
Capital Project Fund:							
696	FIRE CAPITAL PROJECTS	\$4,495,625	\$37,000	\$1,632,100	(\$1,781,700)	\$0	\$4,383,025
TOTAL FIRE DISTRICT FUNDS		\$15,232,916	\$34,854,900	\$1,632,100	(\$34,636,460)	(\$1,632,100)	\$15,451,356

Fontana Housing Authority
 Unreserved Fund Balances
 Fiscal Year 2018/2019

	Estimated Fund Balance June 30, 2018	Budget				Projected Fund Balance June 30, 2019
		Revenues	Transfers In	Expenditures	Transfers Out	
Special Revenue Funds:						
290 SUCCESSOR TO LOW/MOD INCOME HOUSING	\$190,773	\$1,200	\$0	\$0	\$0	\$191,973
297 HOUSING AUTHORITY - LMIHF	14,030,111	486,000	0	(359,520)	0	14,156,591
Total Special Revenue Funds	\$14,220,884	\$487,200	\$0	(\$359,520)	\$0	\$14,348,564
Capital Project Fund:						
638 AFFORDABLE HOUSING TRUST	\$3,352,743	\$749,000	\$0	(\$500)	\$0	\$4,101,243
697 FONTANA HOUSING AUTHORITY	2,614,066	241,090	0	(815,550)	0	2,039,606
Total Capital Project Funds	\$5,966,809	\$990,090	\$0	(\$816,050)	\$0	\$6,140,849
TOTAL HOUSING AUTHORITY FUNDS	\$20,187,693	\$1,477,290	\$0	(\$1,175,570)	\$0	\$20,489,413

Fontana Community Foundation
 Unreserved Fund Balance
 Fiscal Year 2018/2019

	Estimated Fund Balance June 30, 2018	Budget				Projected Fund Balance June 30, 2019
		Revenues	Transfers In	Expenditures	Transfers Out	
Special Revenue Fund:						
499 COMMUNITY FOUNDATION	\$131,042	\$750	\$0	(\$500)	\$0	\$131,292

Summary of Changes in Fund Balance
Greater Than 10%
Fiscal Year 2018/2019

	Estimated Fund Balance June 30, 2018	Projected Fund Balance June 30, 2019	Change	% Change	Reasons for Changes Greater than 10%
Other General Funds:					
102 CITY TECHNOLOGY	\$89,308	\$37,568	(\$51,740)	-57.93%	Planned use of funds accumulated over period of time
103 FACILITY MAINTENANCE	304,168	33,338	(270,830)	-89.04%	Planned use of funds accumulated over period of time
104 OFFICE OF EMERGENCY SVCS	23,871	3,891	(19,980)	-83.70%	Planned use of funds accumulated over period of time
105 KFON	1,070,893	1,056,213	(14,680)	-1.37%	
106 SELF-INSURANCE	765,089	4,289,439	3,524,350	460.65%	Increase funding to build reserves
107 RETIREES MEDICAL BENEFITS	23,675,417	24,045,417	370,000	1.56%	
108 SUPPLEMENTAL RETIREMENT	1,418	1,308	(110)	-7.76%	
110 GF OPERATING PROJECTS	6	6	-	-	
125 STORM WATER COMPLIANCE	168,136	155,196	(12,940)	-7.70%	
Special Revenue Funds:					
201 MUNI SVCS FISCAL IMPACT	18,972,123	19,477,913	505,790	2.67%	
221 STATE TCR - AB 2928	0	-	-	-	
222 CRIME PREV ASSET SEIZURE	26,230	18,830	(7,400)	-28.21%	Planned use of funds accumulated over period of time
223 FEDERAL ASSET SEIZURES	2,267,655	1,326,055	(941,600)	-41.52%	Planned use of funds accumulated over period of time
224 STATE ASSET SEIZURES	93,092	177,832	84,740	91.03%	Funds to be accumulated for projects
225 PD TRAFFIC SAFETY	399,875	377,805	(22,070)	-5.52%	
241 AIR QUALITY MGMT DISTRICT	687,576	915,176	227,600	33.10%	Funds to be accumulated for projects
242 MEASURE I - TCR	0	0	-	-	
243 TRAFFIC SAFETY	283,286	179,466	(103,820)	-36.65%	Planned use of funds accumulated over period of time
244 PROP 1B	131,602	132,602	1,000	0.76%	
245 MEASURE I REIMB 2010-2040	203,228	203,228	-	-	
246 MEASURE I LOCAL 2010-2040	5,190,768	7,295,538	2,104,770	40.55%	Funds to be accumulated for projects
281 GAS TAX (STATE)	337,073	319,503	(17,570)	-5.21%	
282 SOLID WASTE MITIGATION	38,823	343	(38,480)	-99.12%	Planned use of funds accumulated over period of time
283 ROAD MAINTENANCE & REHAB	0	0	0	-	
290 SUCCESSOR TO LOW/MOD INCOME HSG	190,773	191,973	1,200	0.63%	
297 HOUSING AUTHORITY - LMIHF	14,030,111	14,156,591	126,480	0.90%	
301 GRANTS	-	-	-	-	
302 ECONOMIC STIMULUS	-	-	-	-	
321 FED LAW ENF BLOCK GRANT	0	0	-	-	
322 STATE COPS AB3229	95,593	95,593	-	-	
362 CDBG	779,922	1,518,842	738,920	94.74%	Funds to be accumulated for projects

Summary of Changes in Fund Balance
Greater Than 10%
Fiscal Year 2018/2019

		Estimated Fund Balance	Projected Fund Balance	Change	% Change	Reasons for Changes Greater than 10%
		June 30, 2018	June 30, 2019			
Special Revenue Funds (continued):						
363	HOME PROGRAM	\$120,669	\$195,669	\$75,000	62.15%	Funds to be accumulated for projects
385	AFTER SCHOOL PROGRAM	360,100	360,100	-	-	
401	LMD #1 CITY WIDE	2,636,630	2,629,300	(7,330)	-0.28%	
402	LMD #2 VLG OF HERITAGE	902,535	424,920	(477,615)	-52.92%	Planned use of funds accumulated over period of time
403	LMD #3 EMPIRE CENTER	181,070	179,720	(1,350)	-0.75%	
404	LMD #3 HUNTER'S RIDGE	2,500,766	2,647,961	147,195	5.89%	
406	LLMD #3 HUNTER'S RIDGE	32,076	27,676	(4,400)	-13.72%	Planned use of funds accumulated over period of time
407	CFD #1 SOUTHRIDGE VILLAGE	6,759,880	6,504,445	(255,435)	-3.78%	
408	CFD #6 THE LANDINGS	2,915,852	2,944,237	28,385	0.97%	
409	CFD #6-1 STRATHAM	570,448	556,668	(13,780)	-2.42%	
410	CFD #6-2 N MORNINGSIDE	179,309	204,819	25,510	14.23%	Funds to be accumulated for cashflow and/or projects
411	CFD #6-3A BELLGROVE II	78,554	147,494	68,940	87.76%	Funds to be accumulated for cashflow and/or projects
412	CFD #7 COUNTRY CLUB EST	385,795	364,780	(21,015)	-5.45%	
413	CFD #8 PRESLEY	1,060,392	1,040,457	(19,935)	-1.88%	
414	CFD #9M MORNINGSIDE	425,366	383,126	(42,240)	-9.93%	
415	CFD #10M JURUPA IND	224,176	229,356	5,180	2.31%	
416	CFD #12 SIERRA LAKES	936,298	1,073,093	136,795	14.61%	Funds to be accumulated for cashflow and/or projects
417	CFD #13M SUMMIT HEIGHTS	1,638,680	1,526,215	(112,465)	-6.86%	
418	CFD #14M SYCAMORE HILLS	582,802	485,107	(97,695)	-16.76%	Planned use of funds accumulated over period of time
419	CFD #15M SILVER RIDGE	285,524	256,234	(29,290)	-10.26%	Planned use of funds accumulated over period of time
420	CFD #16M VENTANA POINTE	164,081	156,021	(8,060)	-4.91%	
421	CFD #18M BADIOLA HOMES	30,921	31,191	270	0.87%	
422	CFD #20M	162,133	157,663	(4,470)	-2.76%	
423	CFD #21M	181,945	191,975	10,030	5.51%	
424	CFD #23M	23,664	22,834	(830)	-3.51%	
425	CFD#24M	141,627	149,657	8,030	5.67%	
426	CFD #25M	311,018	317,468	6,450	2.07%	
427	CFD #27M	39,135	28,105	(11,030)	-28.18%	Planned use of funds accumulated over period of time
428	CFD #28M	540,185	547,085	6,900	1.28%	
429	CFD #29M	70,083	57,933	(12,150)	-17.34%	Planned use of funds accumulated over period of time
430	CFD #30M	662,730	698,320	35,590	5.37%	
431	CFD #34 EMPIRE DET BASIN	192,037	203,327	11,290	5.88%	
432	CFD #33M EMPIRE LIGHTING	101,246	106,116	4,870	4.81%	

Summary of Changes in Fund Balance
Greater Than 10%
Fiscal Year 2018/2019

		Estimated Fund Balance	Projected Fund Balance	Change	% Change	Reasons for Changes Greater than 10%
		June 30, 2018	June 30, 2019			
Special Revenue Funds (continued):						
433	CFD #31 CITRUS HEIGHTS N	\$445,649	\$433,719	(\$11,930)	-2.68%	
434	CFD #32M	76,952	78,572	1,620	2.11%	
435	CFD #35M	1,540,346	1,542,511	2,165	0.14%	
436	CFD #36M	58,735	58,835	100	0.17%	
437	CFD #38M	752,167	813,907	61,740	8.21%	
438	CFD #37 MONTELAGO	289,473	289,563	90	0.03%	
439	CFD #39M	63,810	62,690	(1,120)	-1.76%	
440	CFD #40M	46,424	48,724	2,300	4.95%	
441	CFD #41M	100,202	100,762	560	0.56%	
442	CFD #42M	231,594	218,094	(13,500)	-5.83%	
443	CFD #44M	30,492	29,042	(1,450)	-4.76%	
444	CFD #45M	365,511	375,041	9,530	2.61%	
445	CFD #46M	243,188	255,578	12,390	5.09%	
446	CFD #47M	19,650	18,600	(1,050)	-5.34%	
447	CFD #48M	364,047	375,337	11,290	3.10%	
448	CFD #49M	32,799	31,059	(1,740)	-5.31%	
449	CFD #50M	87,898	83,228	(4,670)	-5.31%	
450	CFD #51M	173,250	168,380	(4,870)	-2.81%	
453	CFD #53M	48,240	49,240	1,000	2.07%	
454	CFD #54M	71,071	71,351	280	0.39%	
455	CFD #55M	38,152	37,552	(600)	-1.57%	
456	CFD #56M	100,441	102,941	2,500	2.49%	
457	CFD #57M	58,294	60,744	2,450	4.20%	
458	CFD #58M	10,458	10,608	150	1.43%	
459	CFD #59M	9,280	11,330	2,050	22.09%	Funds to be accumulated for cashflow and/or projects
460	CFD #60M	70,563	70,763	200	0.28%	
461	CFD #61M	308,664	324,004	15,340	4.97%	
462	CFD #62M	21,511	27,111	5,600	26.03%	Funds to be accumulated for cashflow and/or projects
463	CFD #63M	283,627	320,727	37,100	13.08%	Funds to be accumulated for cashflow and/or projects
464	CFD #64M	43,920	49,120	5,200	11.84%	Funds to be accumulated for cashflow and/or projects
465	CFD #65M	154,701	159,871	5,170	3.34%	
467	CFD #67M	169,968	174,988	5,020	2.95%	
468	CFD #68M	105,070	115,130	10,060	9.57%	

Summary of Changes in Fund Balance
Greater Than 10%
Fiscal Year 2018/2019

		Estimated Fund Balance June 30, 2018	Projected Fund Balance June 30, 2019	Change	% Change	Reasons for Changes Greater than 10%
Special Revenue Funds (continued):						
469	CFD #69M	\$525,455	\$565,965	\$40,510	7.71%	
470	CFD #70M AVELLINO	182,785	204,515	21,730	11.89%	Funds to be accumulated for cashflow and/or projects
471	CFD #71M SIERRA CREST	294,763	331,463	36,700	12.45%	Funds to be accumulated for cashflow and/or projects
472	CFD #72M	28,702	29,542	840	2.93%	
473	CFD #73M	202,675	214,575	11,900	5.87%	
474	CFD #74M	190,249	263,249	73,000	38.37%	Funds to be accumulated for cashflow and/or projects
475	CFD #75M	41,631	43,441	1,810	4.35%	
476	CFD #76M	103,047	111,317	8,270	8.03%	
477	CFD #77M	37,884	40,104	2,220	5.86%	
478	CFD #78M	111,113	118,293	7,180	6.46%	
479	CFD #79M	21,300	42,500	21,200	99.53%	Funds to be accumulated for cashflow and/or projects
480	CFD #80M	373,122	444,422	71,300	19.11%	Funds to be accumulated for cashflow and/or projects
481	CFD #81M	71,950	109,650	37,700	52.40%	Funds to be accumulated for cashflow and/or projects
483	CFD #83M	46,320	66,740	20,420	44.08%	Funds to be accumulated for cashflow and/or projects
484	CFD #84M	14,175	25,575	11,400	80.42%	Funds to be accumulated for cashflow and/or projects
497	FONTANA FIRE DISTRICT	7,127,476	7,153,516	26,040	0.37%	
498	FFD - CFD 2002-2	3,609,815	3,914,815	305,000	8.45%	
499	COMMUNITY FOUNDATION	131,042	131,292	250	0.19%	
Debt Service Funds:						
580	GENERAL DEBT SERVICE	-	1,010	1,010	-	
581	AD 89-1 FONTANA GATEWAY	-	-	-	-	
Capital Project Funds:						
601	CAPITAL REINVESTMENT	100,000	-	(100,000)	-100.00%	Planned use of funds accumulated over period of time
602	CAPITAL IMPROVEMENT	2,085,353	2,119,253	33,900	1.63%	
603	FUTURE CAPITAL PROJECTS	9,240,600	6,915,600	(2,325,000)	-25.16%	Planned use of funds accumulated over period of time
620	SAN SEVAINE FLOOD CONTROL	964,132	1,165,792	201,660	20.92%	Funds to be accumulated for projects
621	UPPER ETIWANDA FLOOD CNTL	44,464	44,764	300	0.67%	
622	STORM DRAIN	5,024,230	6,911,140	1,886,910	37.56%	Funds to be accumulated for projects
623	SEWER EXPANSION	2,177,355	2,872,355	695,000	31.92%	Funds to be accumulated for projects
630	CIRCULATION MITIGATION	17,597,015	25,350,555	7,753,540	44.06%	Funds to be accumulated for projects
631	FIRE ASSESSMENT	49,070	-	(49,070)	-100.00%	Planned use of funds accumulated over period of time

Summary of Changes in Fund Balance
Greater Than 10%
Fiscal Year 2018/2019

	Estimated Fund Balance June 30, 2018	Projected Fund Balance June 30, 2019	Change	% Change	Reasons for Changes Greater than 10%	
Capital Project Funds (continued):						
632	GENERAL GOVERNMENT	\$5,581,981	\$6,116,981	\$535,000	9.58%	
633	LANDSCAPE MEDIANS	3,722,450	4,709,670	987,220	26.52%	Funds to be accumulated for projects
634	LIBRARY CAPITAL IMPRMT	1,452,102	107,602	(1,344,500)	-92.59%	Planned use of funds accumulated over period of time
635	PARKS DEVELOPMENT	1,111,864	2,385,494	1,273,630	114.55%	Funds to be accumulated for projects
636	POLICE CAPITAL FACILITIES	1,545,217	1,847,717	302,500	19.58%	Funds to be accumulated for projects
637	UNDERGROUND UTILITIES	120,513	135,813	15,300	12.70%	Funds to be accumulated for projects
638	AFFORDABLE HOUSING TRUST	3,352,743	4,101,243	748,500	22.33%	Funds to be accumulated for projects
657	CFD #31 CITRUS HEIGHTS N	12,379	12,579	200	1.62%	
658	CFD #37 MONTELAGO	5,826	5,926	100	1.72%	
659	CFD #70 AVELLINO	805	855	50	6.21%	
660	CFD #71 SIERRA CREST	500	600	100	20.00%	Funds to be accumulated for projects
661	CFD #80 BELLA STRADA	0	0	-	-	
662	CFD #81 GABRIELLA	1,371,912	1,371,912	-	-	
696	FIRE CAPITAL PROJECT	4,495,625	4,383,025	(112,600)	-2.50%	
697	FONTANA HOUSING AUTHORITY	2,614,066	2,039,606	(574,460)	-21.98%	Planned use of funds accumulated over period of time
Enterprise Funds:						
701	SEWER MAINT & OPERATIONS	955,742	1,122,622	166,880	17.46%	Funds to be accumulated for cash flow
702	SEWER CAPITAL PROJECTS	264,881	794,881	530,000	-200.09%	Funds to be accumulated for projects
703	SEWER REPLACEMENT	7,231,968	5,849,718	(1,382,250)	-19.11%	Planned use of funds accumulated over time
710	WATER UTILITY	321,416	323,916	2,500	0.78%	
Internal Service Funds:						
751	FLEET OPERATIONS	2,526,312	2,516,082	(10,230)	-0.40%	

Family Fun Nights Family Fun Nights



Family Fun Nights include themed activities and entertainment celebrating different styles of music.

Revenues

General Fund Revenues by Category – Chart

General Fund Revenue Summary

Explanation of General Fund Revenue Categories

Revenues by Entity – All Entities – Chart

Revenues by Category – All Entities – Chart

Fund Revenue Summary – All Entities

General Fund Revenue Detail

Other Funds Revenue Detail – All Entities

Revenues

General Fund Revenues by Category – Chart

General Fund Revenue Summary

Explanation of General Fund Revenue Categories

Revenues by Entity – All Entities – Chart

Revenues by Category – All Entities – Chart

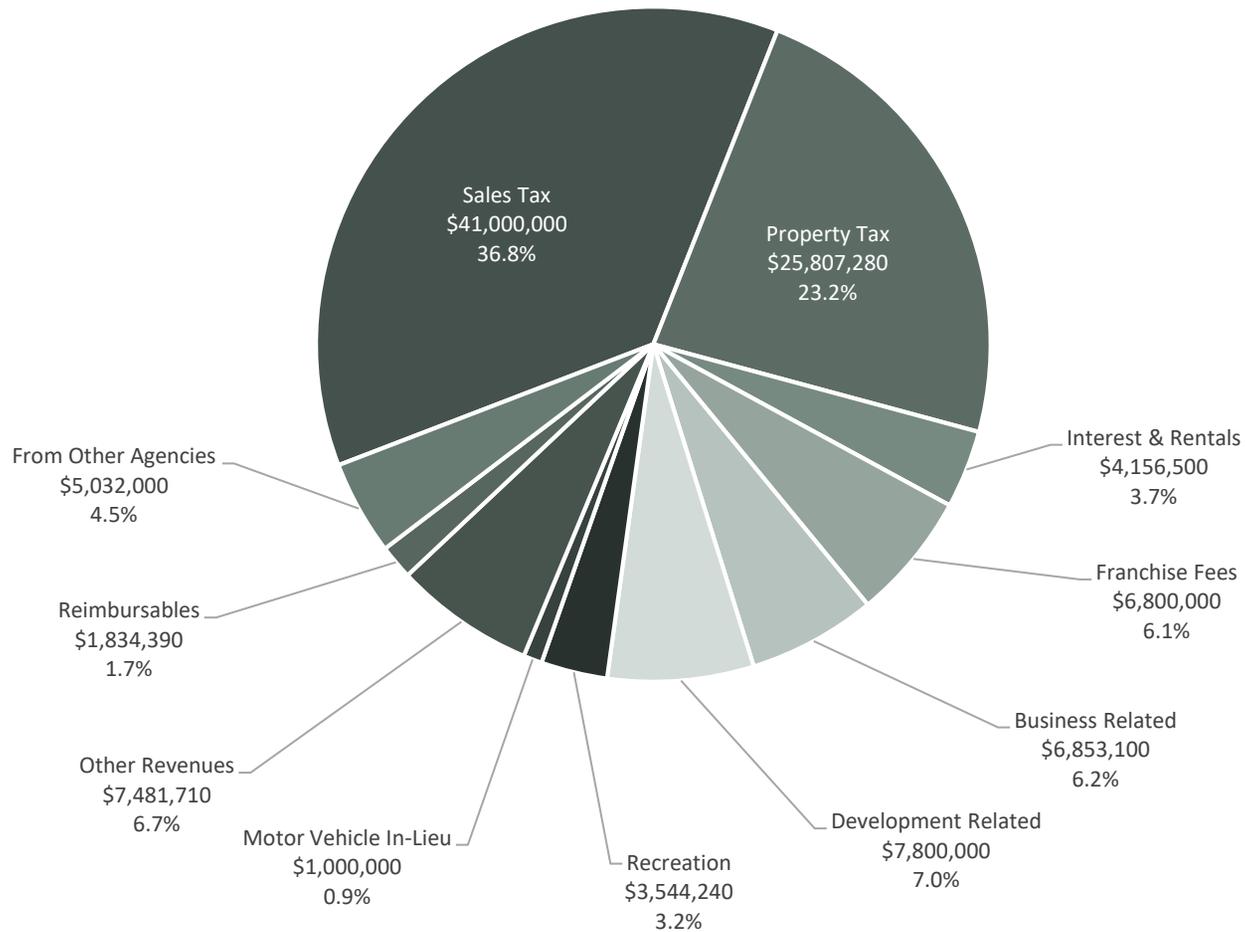
Fund Revenue Summary – All Entities

General Fund Revenue Detail

Other Funds Revenue Detail – All Entities

General Fund Revenues

By Category
\$111,309,220



General Fund Revenues

Five-Year Summary

	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
	Actuals	Actuals	Actuals	Current Budget	New Budget
<i>General Fund Revenue Summary</i>					
SALES TAX	34,219,833	38,442,281	37,844,293	38,600,000	41,000,000
PROPERTY TAX	20,534,365	21,195,700	21,853,824	23,700,000	25,807,280
INTEREST & RENTALS	4,613,156	4,577,195	4,020,984	4,200,340	4,156,500
FRANCHISE FEES	6,594,614	6,482,377	6,135,368	6,800,000	6,800,000
BUSINESS RELATED	5,749,529	6,231,719	6,724,272	6,400,000	6,853,100
DEVELOPMENT RELATED	5,589,630	7,125,837	7,104,375	7,818,480	7,800,000
RECREATION	3,125,976	3,249,813	3,243,474	3,310,110	3,544,240
MOTOR VEHICLE IN-LIEU	82,854	82,436	94,030	100,000	1,000,000
OTHER REVENUES	5,666,935	6,922,426	2,560,816	5,379,320	7,481,710
REIMBURSABLES	1,972,119	1,786,685	1,910,325	1,917,643	1,834,390
FROM OTHER AGENCIES	3,808,045	4,411,448	4,714,106	4,948,880	5,032,000
TOTAL GENERAL FUND REVENUES	91,957,056	100,507,918	96,205,867	103,174,773	111,309,220

Explanation of General Fund Revenue Categories

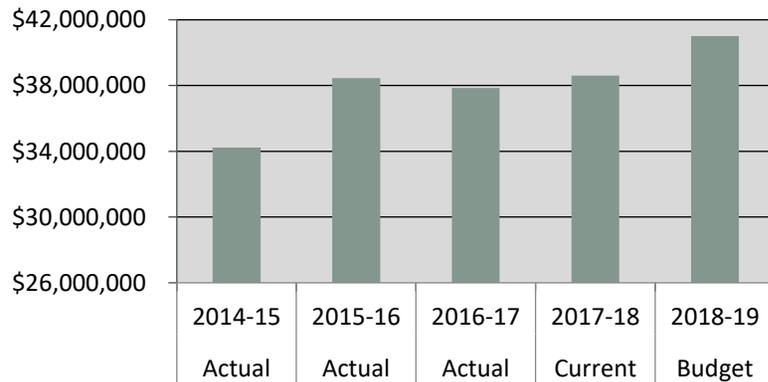
Sales Tax - \$41.0 million

In accordance with the California revenue and Taxation Code, the State of California imposes a 7.75% sales and use tax on all taxable sales. The City receives an “effective” rate of 1% from all taxable retail sales occurring within its limits.

Also included is the Proposition 172 half-cent sales tax approved by the voters in 1993 to cushion the impact of the “educational revenue augmentation fund” (ERAF) property tax shifts implemented in 1992. These funds are collected by the State Board of Equalization and apportioned to each county based on its proportionate share of statewide taxable sales. Each county is then required to allocate this revenue to the cities for public safety services only.

The final reimbursement for lost sales tax revenue due to the 0.25-percent reduced rate in effect from July 1, 2004 to December 31, 2015 (the State’s “triple flip”) was received in Fiscal Year 2015-16.

Sales Tax Rate effective 1/1/17	7.75%
State of California:	
General fund	5.00%
County of San Bernardino:	
Health & social services	0.50%
Transportation	0.25%
Measure I transportation	0.50%
Prop 172 Public Safety Fund	0.50%
City of Fontana:	
General Fund	1.00%



Top Twenty-Five Sales Tax Producers (In Alphabetical Order)

AEP Span	HSN Com	Rush Truck Center
American Hotel Register	Kohls	Stater Bros
Brown Strauss Steel	Lowe's	Sunrise Ford
Chevron	Mac Trailer Leasing	Target
Costco	Pacific Auto Center	Thompson Bldg Materials
Fontana Chevron	R & B Auto Center	Trans West Truck Center
Fontana Nissan	Rock Honda	Valley Kia
Home Depot	Ross	Walmart
	Rotolo Chevrolet	

Sales tax is the City’s largest revenue source representing 36.8% of total General Fund revenues. Estimated sales tax revenue of \$41.0 million for FY 2018-19 is \$2.4 million (6.2%) more than the current year adjusted budget.

Revenues

Fiscal Year 2018/2019

Property Tax - \$25.8 million

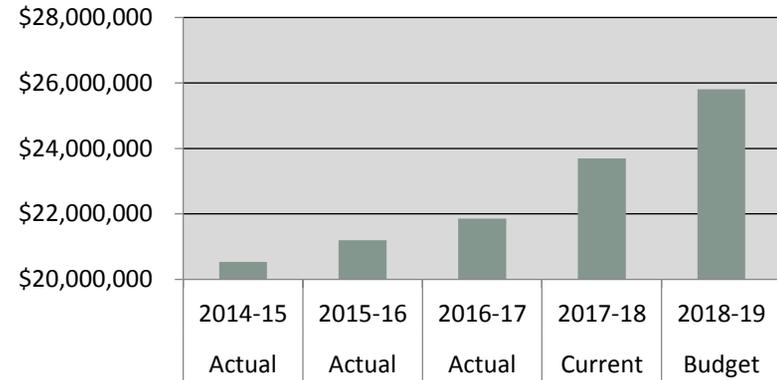
Property Tax Dollar Breakdown



The assessed valuation of property in the City is determined by the San Bernardino County Tax Assessor. Under Proposition 13 adopted in June 1978, property taxes for general purposes may not exceed 1% of assessed value. The City receives approximately 3.24% of the base 1% levy within the City.

Assessment increases to reflect current market value are allowed when property ownership changes or when improvements are made; otherwise, increases in assessed value are based upon the Consumer Price Index (CPI) with a cap of 2% per year. The CPI cap for FY 2018-19 is 2%. Under this formula, property taxes would increase about \$20 per \$100,000 of taxable value; about \$0.65 per \$100,000 AV in revenue to the City or \$115,000. Base value increases for properties already reduced due to Proposition 8 are not limited to this amount.

This category also includes Property Tax in Lieu of VLF. Prior to the 2004 budget act, the VLF tax rate was 2% of the value of motor vehicles. The State General Fund "offset" 67.5% of this tax resulting in an effective tax rate of 0.65%. Revenues were supplemented with a backfill from the State General Fund to provide cities and counties with revenues equivalent to a full 2% VLF tax rate. The 2004 budget included a permanent reduction of the VLF rate from 2% to 0.65%, eliminated the VLF backfill and replaced it with a like amount of property taxes. After FY 2004-05, each city's Property Tax in Lieu of VLF increases (or decreases) annually in proportion to the change in assessed valuation in that jurisdiction.



Property transfer tax of \$1.10 per \$1,000 is collected on real property sold and allocated evenly between the County and the City in which the sale occurs.

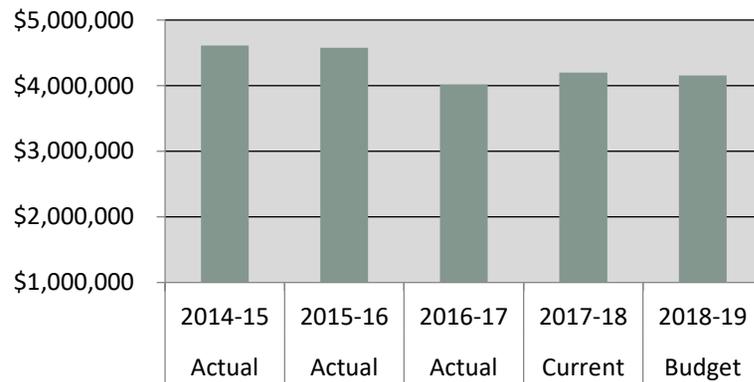
Estimated property tax revenue of \$25.8 million for FY 2018-19 represents 23.2% of total General Fund revenues and is about \$2.1 million (8.9%) more than the current year adjusted budget. This increase is primarily due to increases in Property Tax in Lieu of VLF and excess tax increment.

Revenues

Fiscal Year 2018/2019

Interest and Rentals - \$4.2 million

Interest and rentals projected at \$4.2 million represent 3.7% of total General Fund revenues. One component of this category is interest earned on City investments. The City pools its available cash from various funds and invests in instruments allowed by the City's investment policy adopted annually by the City Council. Earnings are allocated to various funds on the basis of proportionate cash balances. The actual revenue realized is a function of current cash balances and market interest rates. The FY 2018-19 projection of \$100,000 reflects historically low interest rates.



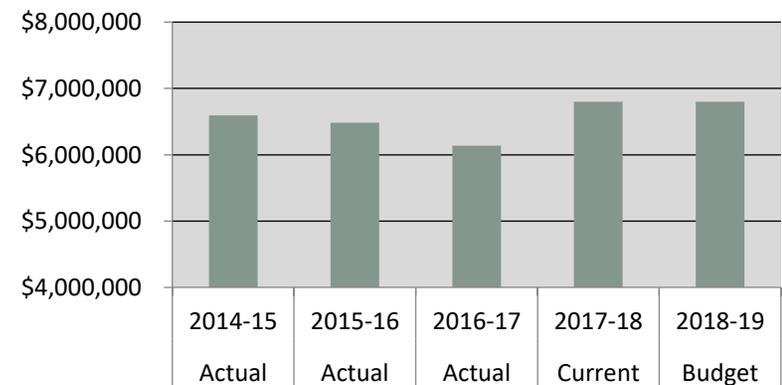
The largest component of this category is interfund interest with a FY 2018-19 projection of \$3.4 million. This represents interest due to the General Fund from the North Fontana Jr. Lien Bonds of the former Redevelopment Agency and is approximately \$94,000 (2.7%) less than the current year adjusted budget.

The remaining component of this category is rental income primarily from cell tower leases projected to bring in approximately \$650,000 in FY 2018-19, \$50,000 (8.3%) more than the current year adjusted budget.

Franchise Fees - \$6.8 million

Franchise fees are imposed by the City on a variety of utilities at various rates for the use of city streets and rights-of-way. The State sets franchise fees for utilities regulated by them (gas and electricity) at 2% of gross revenues. The City sets rates on a gross receipts basis for the following utilities: water (2%), solid waste collection (12%), and cable television (5%).

Projections for FY 2018-19 are expected to be the same as the current year adjusted budget and at \$6.8 million represents 6.1% of total General Fund revenues.



Revenues

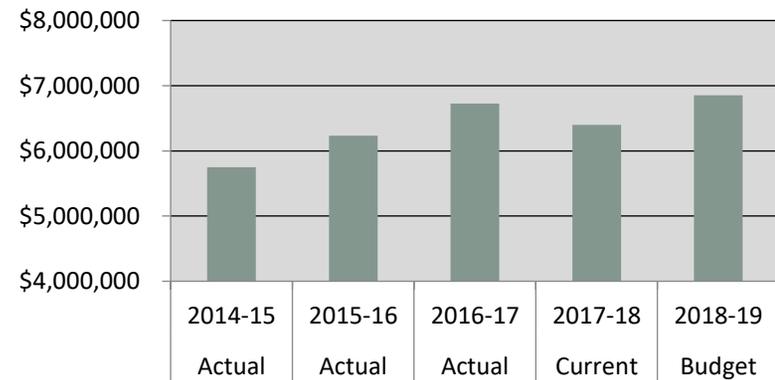
Fiscal Year 2018/2019

Business Related - \$6.9 million

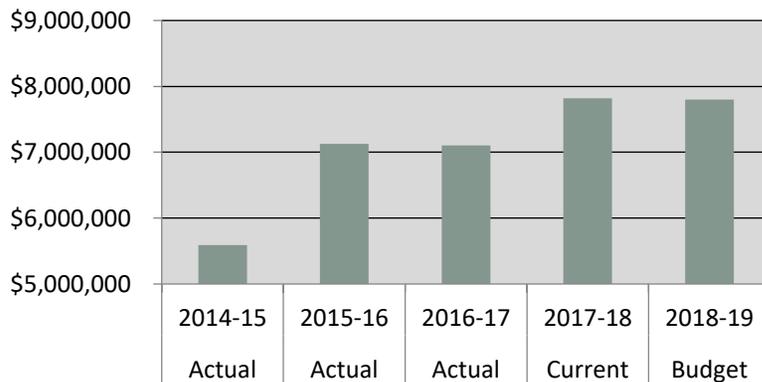
Businesses in the City are subject to a municipal business tax which is generally based upon gross receipts. The tax is not regulatory, and is only imposed for the purpose of raising general purpose revenues.

This category also includes Transient Occupancy Tax (TOT) which is levied on room rentals at motels and hotels. The TOT rate for the City of Fontana is 8%.

This revenue source is projected at \$6.9 million for FY 2018-19, about \$453,000 (7.1%) higher than the current year adjusted budget, and represents 6.2% of total General Fund revenues.



Development Related - \$7.8 million



Development related revenues include planning, engineering and building permits, and fees paid by developers to cover the cost of reviewing and monitoring development activities such as plan checks and inspections. These revenues are difficult to predict as many of the planning and engineering activities occur months or years before any structures are actually built.

Although these revenues had been declining over the past few years due to the slowdown in the economy, especially the meltdown in the real estate market, they are continuing a slow recovery.

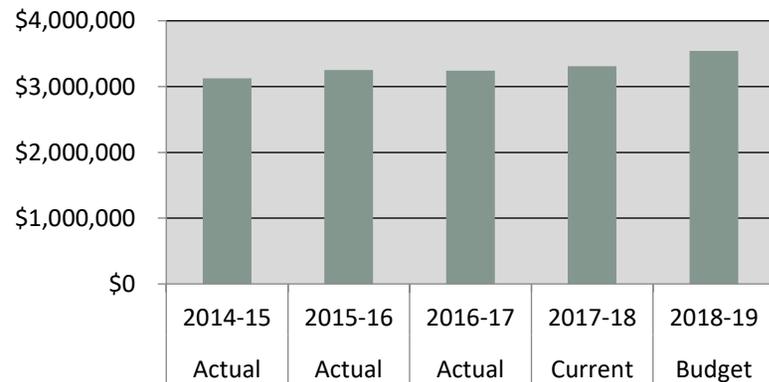
The number of single family dwelling permits is estimated to be approximately 473 for FY 2018-19. Revenues have been projected at \$7.8 million, about the same as the current year adjusted budget. This revenue represents 7.0% of General Fund revenues.

SFDs (detached)	2014-15	2015-16	2016-17	2017-18	2018-19
	Actual	Actual	Actual	Current	Budget
	349	543	559	459	473

Revenues

Fiscal Year 2018/2019

Recreation - \$3.5 million



Fees are charged for a variety of recreation activities including adult and youth athletics, classes, special events, facility rentals, aquatics, youth and senior services, and after school programs. Fees are set for each activity based on the general policy that cost recovery should be relatively high for adult-oriented programs and relatively low for youth and senior programs.

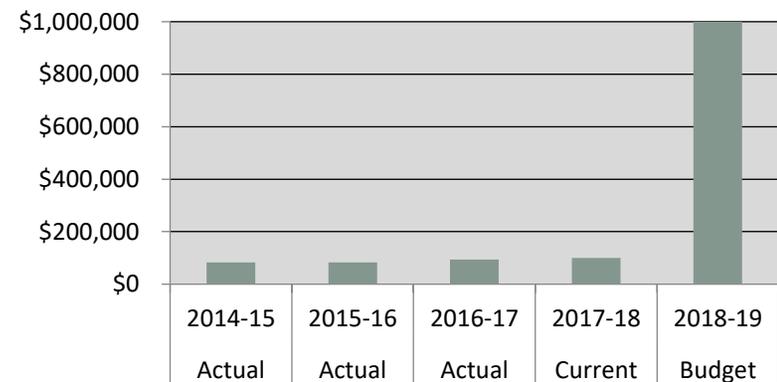
This revenue category has increased with the opening of each new community center. FY 2018-19 projection of \$3.5 million is about \$234,000 (7.07%) higher than the current year adjusted budget and represents 3.2% of total General Fund revenues.

Motor Vehicle In-Lieu Tax - \$1.0 million

The Vehicle License Fee changed pursuant to State legislation in 2004. Most of the funds previously received by municipalities were swapped for additional property tax referred to as "Property Tax in Lieu of VLF." The remaining annual license fee was equivalent to 0.65% of the value of motor vehicles. Until FY 2010-11, approximately 75% of that revenue went to counties with the remaining 25% first going to various State agencies for administrative costs and then to cities based on population.

In late June 2011, SB89 was passed terminating the allocation to cities and counties, diverting these moneys to fund state law enforcement grants previously funded by an expired state tax. Additionally, special allocations of VLF for newly incorporated cities and newly incorporated annexations were also eliminated.

Several unsuccessful attempts have been made to restore this revenue. Once again, legislation has been introduced to reinstate the special allocation estimated at \$900,000, which is included in the FY 2018-19 budget to offset five new police positions that will be eliminated if the revenue is not received. Penalties of approximately \$100,000 will continue to be received regardless.



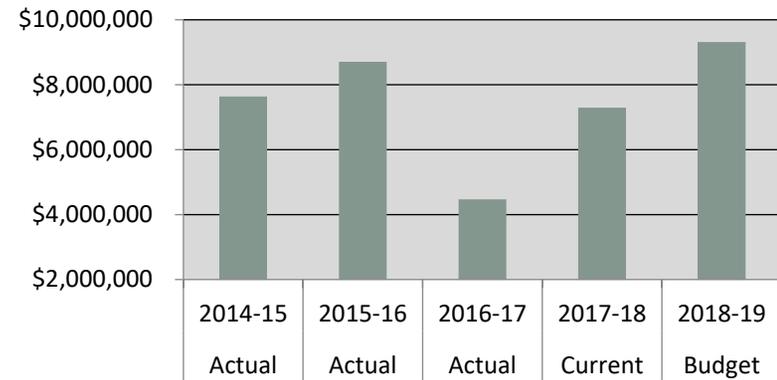
Revenues

Fiscal Year 2018/2019

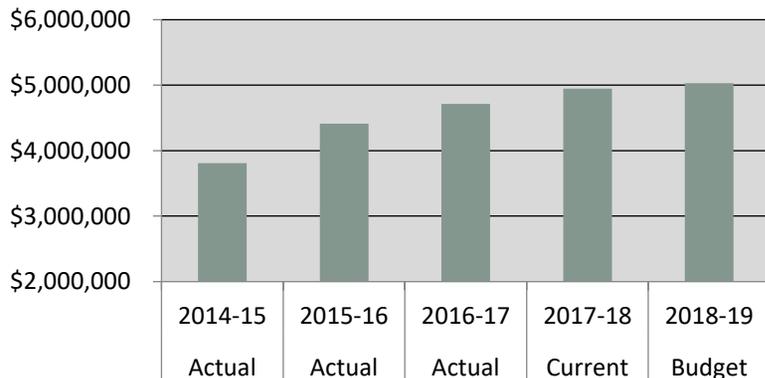
Reimbursables and Other - \$9.3 million

Reimbursable revenues reflect amounts received to reimburse expenditures such as weed abatement charges and Bond CFD administrative charges. At \$1.8 million, they represent 1.7% of total General Fund revenues and are approximately \$83,000 (4.3%) less than the current year adjusted budget.

Other revenues include the excess increment received through the Jurupa Hills agreement, code enforcement fines, and animal licenses. These revenues are often one-time in nature. At \$7.5 million, they represent 6.7% of total General Fund revenues.



From Other Agencies - \$5.0 million



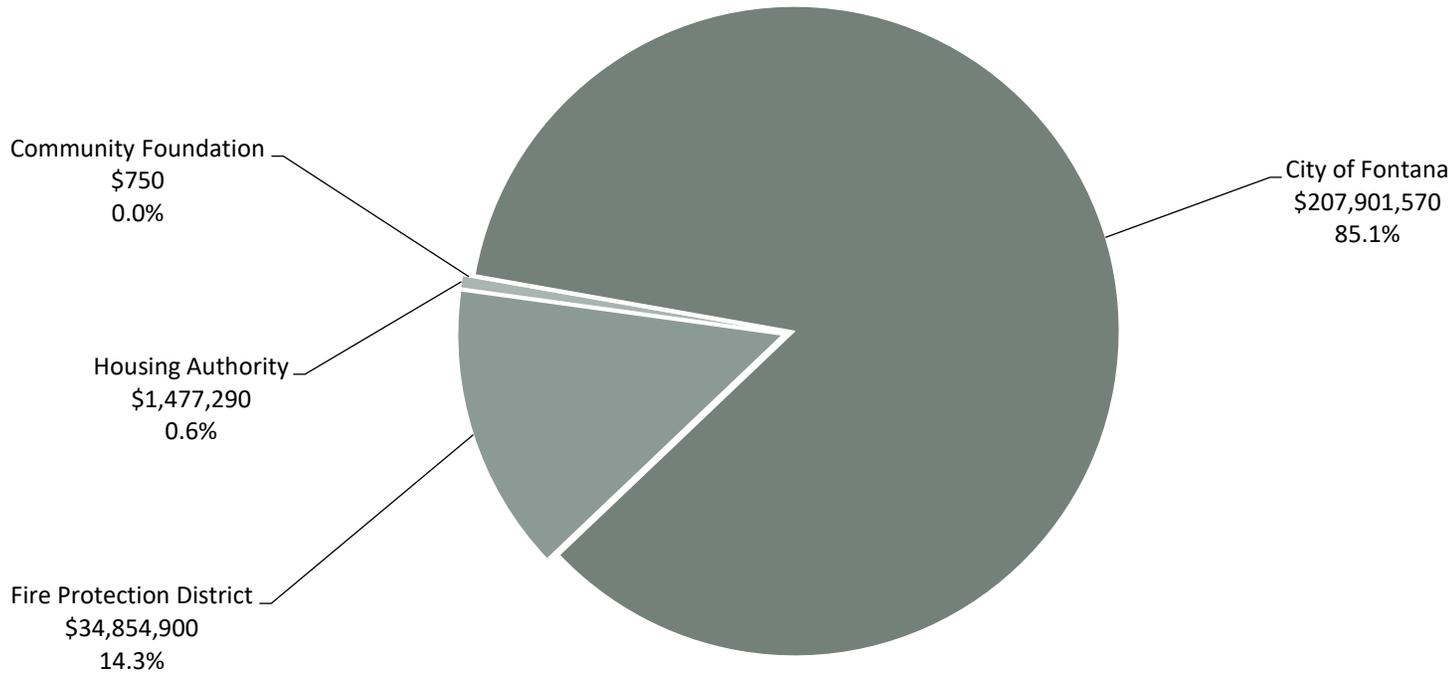
These revenues are received from other City entities such as the Fire Protection District and the Housing Authority for cost allocation and staff reimbursements. With the elimination of the Redevelopment Agency as of February 1, 2012, this amount now includes the estimated staffing and administrative costs the City expects to receive as Successor Agency.

- \$3,771,600 from the Fire Protect District
- 75,900 from the Housing Authority
- 1,184,500 from Successor Agency to the RDA
(ROPS admin allocation limited to 3% of approved obligations)

\$5,032,000 total, 4.5% of total General Fund revenues, approximately \$83,000 (1.7%) higher than the current year adjusted budget.

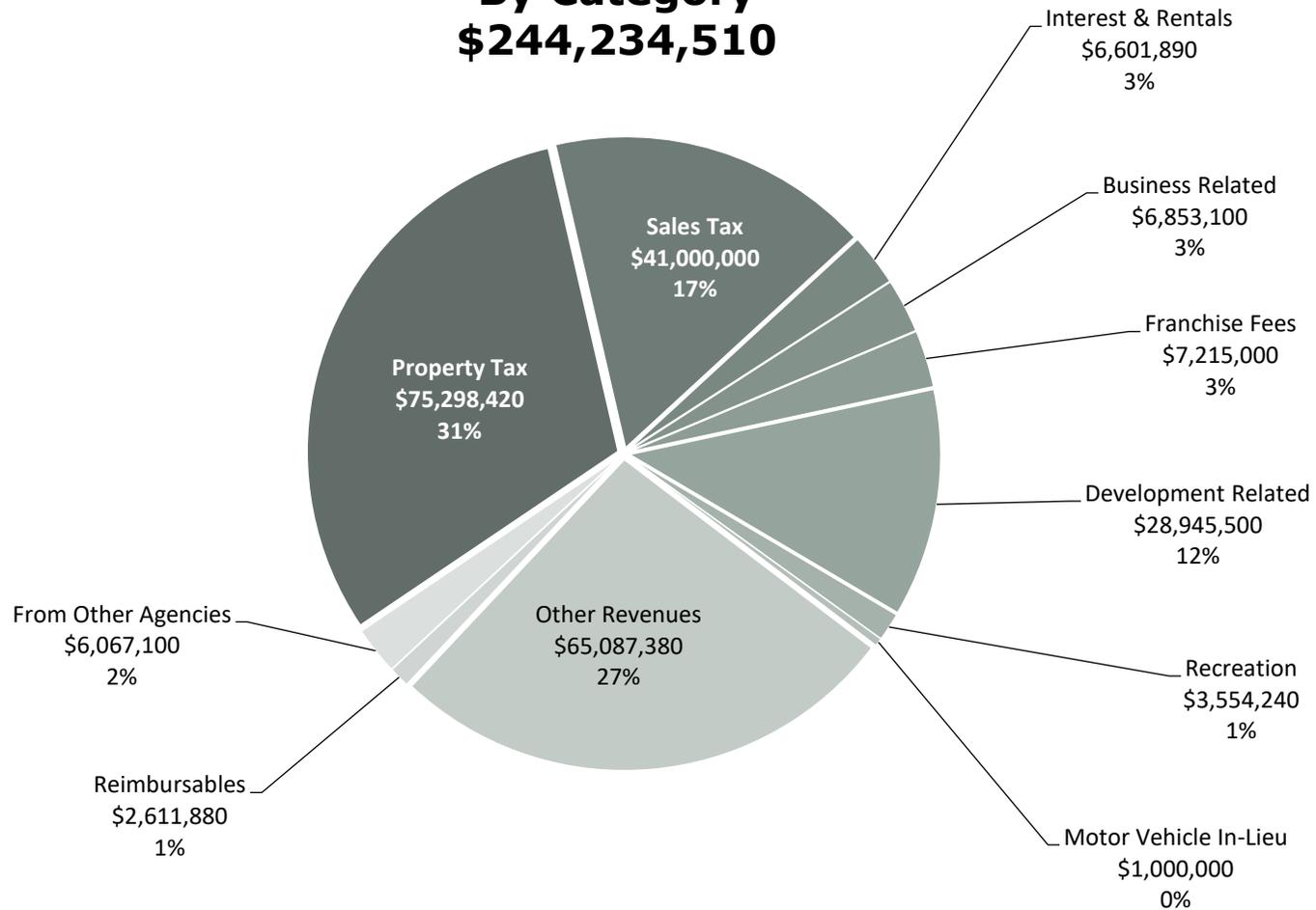
Revenues – All Entities

By Entity
\$244,234,510



Revenues – All Entities

By Category
\$244,234,510



Fund Revenue Summary

Fund	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Current Budget	2018/2019 New Budget	% Change From Prior Year
City Of Fontana	220,637,328	207,247,681	201,512,941	246,708,965	207,901,570	-15.73 %
General Fund	91,957,056	100,507,918	96,205,867	103,174,773	111,309,220	7.88 %
101 GENERAL FUND	91,957,056	100,507,918	96,205,867	103,174,773	111,309,220	7.88 %
Other General Funds	6,051,618	5,910,426	5,945,718	10,523,140	6,511,690	-38.12 %
103 FACILITY MAINTENANCE	0	2,105	0	0	0	0.00 %
104 OFFICE OF EMERGENCY SVCS	0	0	78,920	29,000	29,000	0.00 %
105 KFON	419,219	260,639	215,050	232,920	215,000	-7.69 %
106 SELF-INSURANCE	4,910,222	4,955,424	5,032,690	9,850,920	5,582,990	-43.33 %
107 RETIREE MEDICAL BENEFITS	344,235	378,888	465,747	300,000	570,000	90.00 %
108 SUPPLEMENTAL RETIREMENT	(152)	152	367	300	200	-33.33 %
110 GF OPERATING PROJECTS	265,720	193,252	55,812	0	0	-100.00 %
125 STORM WATER COMPLIANCE	112,374	119,967	97,131	110,000	114,500	4.09 %
Special Revenue Funds	47,314,947	42,707,348	42,711,029	71,140,741	42,711,930	-39.96 %
201 MUNI SVCS FISCAL IMPACT	1,027,820	1,649,263	1,013,054	1,307,170	1,363,990	4.35 %
221 STATE TRAFFIC CONG RELIEF	(498)	0	0	0	0	0.00 %
222 CRIME PREV ASSET SEIZURE	7,452	19,230	13,703	8,000	20,600	157.50 %
223 FEDERAL ASSET SEIZURE	3,448,650	3,335,790	3,011,800	574,800	582,000	1.25 %
224 STATE ASSET SEIZURE	39,750	107,800	76,129	37,000	127,700	245.14 %
225 PD TRAFFIC SAFETY	653,635	560,834	572,049	532,200	202,500	-61.95 %
241 AIR QUALITY MGMT DISTRICT	265,043	273,837	272,248	255,000	257,000	0.78 %
242 MEASURE I - TCR	55,388	39,183	0	0	0	0.00 %
243 TRAFFIC SAFETY	634,287	493,023	340,934	205,800	195,000	-5.25 %
244 PROP 1B	3,224,058	650,690	1,022	750	1,000	33.33 %
245 MEASURE I 2010-2040 REIMB	1,436,062	446,650	160,904	9,419,262	0	-100.00 %
246 MEASURE I 2010-2040 LOCAL	3,344,520	3,527,666	3,642,223	3,190,000	3,550,980	11.32 %
281 GAS TAX (STATE)	5,615,193	4,232,198	4,021,960	4,638,120	5,365,400	15.68 %
282 SOLID WASTE MITIGATION	3,070,911	3,412,589	3,104,795	3,024,000	3,018,500	-0.18 %
283 ROAD MAINTENANCE & REHAB	0	0	0	1,213,559	3,533,530	191.17 %
301 GRANTS	850,002	1,053,203	2,115,093	20,294,700	356,860	-98.24 %
321 FED LAW ENF BLOCK GRANT	397,656	223,203	140,459	54,365	50,000	-8.03 %
322 STATE COPS AB3229	357,009	294,730	329,658	330,000	325,000	-1.52 %
362 CDBG	2,697,332	2,152,072	4,022,498	4,764,082	2,822,280	-40.76 %
363 HOME PROGRAM	1,159,159	244,560	326,458	1,126,703	552,400	-50.97 %
385 AFTER SCHOOL PROGRAM	3,137,362	3,704,780	3,361,511	3,733,700	3,733,700	0.00 %
401 LMD #1 CITY WIDE	955,576	952,012	930,994	931,300	929,700	-0.17 %

Fund Revenue Summary

Fund		2014/2015 Actuals	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Current Budget	2018/2019 New Budget	% Change From Prior Year
402	LMD #2 VLG OF HERITAGE	2,101,330	2,203,919	2,242,847	2,230,000	2,227,000	-0.13 %
403	LMD #3 EMPIRE CENTER	63,950	64,483	62,941	62,900	63,300	0.64 %
404	LMD #3 HUNTER'S RIDGE	827,240	839,310	808,334	811,100	815,500	0.54 %
406	LLMD #3 HUNTER'S RIDGE	32,440	32,698	35,189	32,070	32,100	0.09 %
407	CFD #1 SOUTHRIDGE VILLAGE	5,691,028	5,704,794	5,661,382	5,628,640	5,614,640	-0.25 %
408	CFD #6 THE LANDINGS	365,189	372,413	343,283	337,300	340,300	0.89 %
409	CFD #6-1 STRATHAM	193,011	193,819	186,573	188,600	188,900	0.16 %
410	CFD #6-2 N MORNINGSIDE	88,878	90,659	87,107	87,120	87,300	0.21 %
411	CFD #6-3A BELLGROVE II	190,413	189,854	188,491	188,700	225,700	19.61 %
412	CFD #7 COUNTRY CLUB EST	117,978	118,824	114,348	114,200	114,600	0.35 %
413	CFD #8 PRESLEY	86,012	88,394	79,792	79,700	79,200	-0.63 %
414	CFD #9M MORNINGSIDE	170,087	170,476	165,418	165,600	165,550	-0.03 %
415	CFD #10M JURUPA IND	40,317	40,712	38,700	38,700	39,100	1.03 %
416	CFD #12 SIERRA LAKES	815,166	822,848	807,585	795,700	905,300	13.77 %
417	CFD #13M SUMMIT HEIGHTS	448,323	450,996	431,354	436,000	441,900	1.35 %
418	CFD #14M SYCAMORE HILLS	376,315	375,895	369,642	370,300	370,400	0.03 %
419	CFD #15M SILVER RIDGE	252,111	252,925	253,330	251,200	276,750	10.17 %
420	CFD #16M VENTANA POINTE	45,267	45,689	43,835	43,900	44,300	0.91 %
421	CFD #18M BADIOLA HOMES	7,145	7,234	6,961	6,960	7,000	0.57 %
422	CFD #20M	34,244	34,730	32,917	33,000	33,000	0.00 %
423	CFD #21M	41,180	42,628	40,619	41,100	41,200	0.24 %
424	CFD #23M	7,776	7,502	7,925	10,960	11,000	0.36 %
425	CFD #24M	47,652	46,801	44,912	45,300	45,500	0.44 %
426	CFD #25M	84,873	85,672	83,760	83,200	82,900	-0.36 %
427	CFD #27M	47,492	47,677	46,988	46,880	50,500	7.72 %
428	CFD #28M	151,565	152,187	146,724	147,600	148,100	0.34 %
429	CFD #29M	25,566	25,334	24,417	24,400	24,500	0.41 %
430	CFD #30M	241,002	244,135	237,233	237,500	237,900	0.17 %
431	CFD #34 EMPIRE DET BASIN	23,095	23,568	22,049	22,000	22,300	1.36 %
432	CFD #33M EMPIRE LIGHTING	43,178	42,927	41,687	41,680	41,800	0.29 %
433	CFD #31 CITRUS HEIGHTS N	252,037	256,004	249,456	249,300	249,200	-0.04 %
434	CFD #32M	18,697	18,896	18,188	18,200	18,300	0.55 %
435	CFD #35M	526,365	527,798	506,065	507,800	507,500	-0.06 %
436	CFD #36M	22,783	22,927	22,299	22,300	22,400	0.45 %
437	CFD #38M	184,231	185,817	179,248	180,000	218,000	21.11 %
438	CFD #37 MONTELAGO	90,723	91,256	88,258	88,500	88,750	0.28 %
439	CFD #39M	11,005	22,475	21,677	21,650	21,700	0.23 %

Fund Revenue Summary

Fund	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Current Budget	2018/2019 New Budget	% Change From Prior Year	
440	CFD #40M	8,180	11,020	10,716	10,690	10,750	0.56 %
441	CFD #41M	17,021	17,213	15,582	15,500	15,600	0.65 %
442	CFD #42M	46,560	47,180	44,756	44,800	44,900	0.22 %
443	CFD #44M	9,314	9,404	9,071	9,070	9,100	0.33 %
444	CFD #45M	103,002	106,056	101,419	102,400	101,900	-0.49 %
445	CFD #46M	51,063	51,758	49,625	49,600	49,800	0.40 %
446	CFD #47M	11,712	11,767	11,545	11,550	11,550	0.00 %
447	CFD #48M	78,011	81,243	75,534	76,500	76,600	0.13 %
448	CFD #49M	13,123	13,227	12,911	12,920	12,950	0.23 %
449	CFD #50M	30,236	33,153	35,966	32,200	35,500	10.25 %
450	CFD #51M	67,118	70,171	65,460	66,900	66,200	-1.05 %
453	CFD #53M	9,319	9,461	9,050	9,050	9,100	0.55 %
454	CFD #54M	21,943	21,578	20,905	20,930	20,800	-0.62 %
455	CFD #55M	7,519	7,643	7,302	7,300	7,450	2.05 %
456	CFD #56M	13,270	13,496	26,425	26,350	26,500	0.57 %
457	CFD #57M	15,593	15,780	15,245	15,200	15,250	0.33 %
458	CFD #58M	4,498	4,518	4,448	4,440	4,450	0.23 %
459	CFD #59M	(9,483)	(2,320)	2,431	2,420	2,450	1.24 %
460	CFD #60M	13,320	13,515	12,888	12,800	12,900	0.78 %
461	CFD #61M	57,391	57,649	55,747	55,800	55,850	0.09 %
462	CFD #62M	5,724	255	71	5,580	5,600	0.36 %
463	CFD #63M	45,756	46,739	44,452	44,500	44,500	0.00 %
464	CFD #64M	5,304	5,430	5,117	5,100	5,200	1.96 %
465	CFD #65M	21,334	21,699	22,543	20,500	20,800	1.46 %
467	CFD #67M	44,307	44,721	43,072	43,100	43,200	0.23 %
468	CFD #68M	25,438	25,778	25,032	25,000	25,300	1.20 %
469	CFD #69M	39,339	166,945	166,027	165,700	166,900	0.72 %
470	CFD #70M AVELLINO	80,156	80,120	78,778	78,780	79,080	0.38 %
471	CFD #71M SIERRA CREST	114,062	119,575	118,442	118,300	119,000	0.59 %
472	CFD #72M	10,797	10,987	10,863	10,800	10,900	0.93 %
473	CFD #73M	65,900	67,048	65,795	66,200	67,300	1.66 %
474	CFD #74M	85,136	86,628	627	85,300	85,600	0.35 %
475	CFD #75M	14,393	14,651	14,489	14,450	14,550	0.69 %
476	CFD #76M	33,584	34,173	33,819	33,680	34,000	0.95 %
477	CFD #77M	12,975	13,204	13,063	13,040	13,150	0.84 %
478	CFD #78M	0	36,796	69,814	69,300	70,100	1.15 %
479	CFD #79M	0	21,500	0	21,500	21,500	0.00 %

Fund Revenue Summary

Fund		2014/2015 Actuals	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Current Budget	2018/2019 New Budget	% Change From Prior Year
480	CFD #80M BELLA STRADA	0	0	212,981	212,500	213,700	0.56 %
481	CFD #81M	0	0	0	109,000	109,000	0.00 %
483	CFD #83M	0	0	0	61,920	61,920	0.00 %
484	CFD #84M	0	0	0	19,500	19,500	0.00 %
Debt Service Funds		42,026,941	206,154	184,604	197,700	196,600	-0.56 %
580	GENERAL DEBT SERVICE	42,026,941	206,154	184,604	197,700	196,600	-0.56 %
Capital Project Funds		11,730,649	34,772,978	31,556,232	34,672,736	17,314,050	-50.06 %
601	CAPITAL REINVESTMENT	75,957	5,973,365	30,717	882,621	100,000	-88.67 %
602	CAPITAL IMPROVEMENT	492,064	24,977	9,053,589	901,802	50,000	-94.46 %
603	FUTURE CAPITAL PROJECTS	18,821	62,452	47,011	50,000	75,000	50.00 %
620	SAN SEVAINE FLOOD CONTROL	91,233	96,490	118,567	479,500	306,000	-36.18 %
621	UPPER ETIWANDA FLOOD CONT	551	674	227	200	300	50.00 %
622	STORM DRAIN	1,991,270	6,836,510	2,802,673	3,089,896	2,535,000	-17.96 %
623	SEWER EXPANSION	711,024	1,645,372	1,612,114	2,450,000	2,345,000	-4.29 %
630	CIRCULATION MITIGATION	4,228,520	11,154,311	7,064,348	7,320,000	7,860,000	7.38 %
631	FIRE ASSESSMENT	183,571	619,076	237,724	153,500	255,000	66.12 %
632	GENERAL GOVERNMENT	743,556	2,272,968	940,915	428,000	535,000	25.00 %
633	LANDSCAPE MEDIANS	608,074	1,682,507	760,168	513,000	1,020,000	98.83 %
634	LIBRARY CAP IMPROVEMENT	230,111	490,153	200,878	106,500	110,000	3.29 %
635	PARKS DEVELOPMENT	1,974,931	2,917,669	2,584,281	35,000	1,795,000	5,028.57 %
636	POLICE CAPITAL FACILITIES	366,215	969,387	407,711	207,700	312,000	50.22 %
637	UNDERGROUND UTILITIES	13,351	24,997	18,231	15,300	15,300	0.00 %
656	CFD #22 SIERRA HILLS SO	2	0	0	0	0	0.00 %
657	CFD #31 CITRUS HEIGHTS N	1,240	1,516	621	500	200	-60.00 %
658	CFD #37 MONTELAGO	313	383	153	100	100	0.00 %
659	CFD #70 AVELLINO	(156)	172	23	50	50	0.00 %
660	CFD #71 SIERRA CREST	0	0	5,676,280	500	100	-80.00 %
661	CFD # 80 BELLA STRADA	0	0	0	11,154,281	0	-100.00 %
662	CFD #81 GABRIELLA	0	0	0	6,884,286	0	-100.00 %
Enterprise Funds		17,381,897	18,558,361	19,631,422	21,355,665	23,924,910	12.03 %
701	SEWER MAINT & OPERATIONS	14,690,646	17,631,723	18,848,085	20,677,570	22,517,410	8.90 %
702	SEWER CAPITAL PROJECTS	136,067	118,612	127,290	(3,405)	325,000	-9,644.79 %
703	SEWER REPLACEMENT	2,534,068	804,316	654,194	680,000	1,080,000	58.82 %
710	WATER UTILITY	21,116	3,710	1,852	1,500	2,500	66.67 %

Fund Revenue Summary

Fund	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Current Budget	2018/2019 New Budget	% Change From Prior Year
Internal Service Funds	4,174,220	4,584,497	5,278,071	5,644,210	5,933,170	5.12 %
751 FLEET OPERATIONS	4,174,220	4,584,497	5,278,071	5,644,210	5,933,170	5.12 %
Fontana Fire District	29,395,662	29,544,049	32,216,792	31,494,504	34,854,900	10.67 %
Special Revenue Funds	29,325,374	29,457,596	32,201,035	31,470,504	34,817,900	10.64 %
396 FONTANA FIRE DIST GRANTS	0	0	0	66,904	0	-100.00 %
497 FONTANA FIRE DISTRICT	29,000,925	29,142,582	31,916,997	31,111,100	34,512,900	10.93 %
498 FFD - CFD 2002-2	324,449	315,014	284,038	292,500	305,000	4.27 %
Capital Project Funds	70,288	86,453	15,757	24,000	37,000	54.17 %
696 FIRE CAPITAL PROJECT	70,288	86,453	15,757	24,000	37,000	54.17 %
Housing Authority	1,122,391	1,852,692	1,289,269	1,609,360	1,477,290	-8.21 %
Special Revenue Funds	324,758	639,241	416,830	472,000	487,200	3.22 %
290 HOUSING SUCCESSOR-LOW/MOD	(25,378)	2,890	975	1,000	1,200	20.00 %
297 HOUSING AUTHORITY - LMIHF	350,136	636,351	415,855	471,000	486,000	3.18 %
Capital Project Funds	797,633	1,213,451	872,439	1,137,360	990,090	-12.95 %
638 AFFORDABLE HOUSING TRUST	605,550	981,458	654,239	858,000	749,000	-12.70 %
697 FONTANA HOUSING AUTHORITY	192,083	231,993	218,200	279,360	241,090	-13.70 %
Community Foundation	1,539	1,991	676	1,250	750	-40.00 %
Special Revenue Funds	1,539	1,991	676	1,250	750	-40.00 %
499 COMMUNITY FOUNDATION	1,539	1,991	676	1,250	750	-40.00 %
Total All Entities	251,156,920	238,646,412	235,019,678	279,814,079	244,234,510	-12.72 %

General Fund Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
General Fund Revenue Detail						
SALES TAX						
5060	SALES TAX	33,058,004	37,255,548	36,603,698	37,400,000	39,600,000
5061	SALES TAX - PROP 172	1,161,829	1,186,733	1,240,595	1,200,000	1,400,000
TOTAL SALES TAX		34,219,833	38,442,281	37,844,293	38,600,000	41,000,000
PROPERTY TAX						
5010	CURRENT SEC & UNSEC	1,948,204	2,125,698	2,205,073	2,591,000	2,591,000
5011	CURRENT SUPPLEMENTAL	203,569	77,364	45,359	55,000	55,000
5012	PRIOR SEC & UNSEC	42,692	75,619	43,929	110,000	110,000
5013	PRIOR SUPPLEMENTAL	79,726	54,699	46,054	55,000	55,000
5014	PROPERTY TRANSFERS	716,624	930,096	748,103	800,000	1,000,000
5015	HOPTR	27,636	28,364	28,343	30,000	30,000
5016	PROP TAX IN LIEU OF VLF	15,627,952	16,410,951	17,270,467	18,134,000	19,350,000
5017	OTHER PROPERTY TAX	1,583,598	1,182,218	1,151,420	1,575,000	2,266,280
5018	SB 211 PASS THROUGH	226,359	245,049	264,168	300,000	300,000
5020	PENALTY - GENERAL	78,005	65,643	50,909	50,000	50,000
TOTAL PROPERTY TAX		20,534,365	21,195,700	21,853,824	23,700,000	25,807,280
INTEREST & RENTALS						
6310	INTEREST - INVESTMENTS	216,775	333,208	(202,168)	100,000	100,000
6312	INTEREST - INTERFUND	3,724,574	3,657,765	3,582,939	3,499,140	3,405,300
6314	INTEREST - CONDEMNATIONS	762	1,200	2,088	0	0
6330	LEASES - CELL TOWERS	669,845	583,823	636,925	600,000	650,000
6333	RENTS - PARKING LOT	1,200	1,200	1,200	1,200	1,200
TOTAL INTEREST & RENTALS		4,613,156	4,577,195	4,020,984	4,200,340	4,156,500
FRANCHISE FEES						
5080	FRANCHISES	6,594,614	6,482,377	6,135,368	6,800,000	6,800,000
TOTAL FRANCHISE FEES		6,594,614	6,482,377	6,135,368	6,800,000	6,800,000
BUSINESS RELATED						
5090	TRANSIENT OCCUPANCY TAX	715,570	962,089	961,122	700,000	950,000
5095	BUSINESS LICENSE - NEW	292,019	341,934	309,300	350,000	400,000
5096	BUSINESS LICENSE - RENEW	4,172,944	4,332,500	4,783,936	4,671,500	4,800,000

General Fund Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
General Fund Revenue Detail						
BUSINESS RELATED						
5097	CONTRACTOR - NEW	144,280	143,411	106,984	150,000	150,000
5098	CONTRACTOR - RENEW	310,369	316,098	438,083	400,000	440,000
5099	PENALTY - BUSINESS LIC	62,935	81,662	75,959	100,000	80,000
5210	PERMIT - MOBILE HOME PARK	6,912	6,912	5,878	1,000	6,000
5211	PERMIT - TEMPORARY SIGNS	450	700	750	1,000	1,000
5212	PERMIT - TOW TRUCK DRIVER	546	1,532	1,238	1,500	1,100
5214	PERMIT - FIREWORKS	43,505	44,880	41,021	25,000	25,000
TOTAL BUSINESS RELATED		5,749,529	6,231,719	6,724,272	6,400,000	6,853,100
DEVELOPMENT RELATED						
5234	PERMIT - BUILDING	1,102,334	1,393,231	1,470,973	1,560,000	1,600,000
5235	PERMIT - CONDITIONAL USE	110,317	73,883	127,559	125,000	150,000
5236	PERMIT - CONSTRUCTION	277,217	428,158	312,539	702,980	985,000
5237	PERMIT - ELECTRICAL	392,108	623,851	635,941	600,000	700,000
5238	PERMIT - GRADING	38,691	30,153	23,827	35,000	30,000
5239	PERMIT - MECHANICAL	150,881	140,061	153,610	140,000	160,000
5241	PERMIT - MOB HOME SET-UP	4,508	1,372	3,724	4,000	2,000
5242	PERMIT - OVERLOAD	37,540	40,326	42,601	50,000	50,000
5243	PERMIT - PAVING	3,817	3,282	2,146	2,500	3,000
5244	PERMIT - PLUMBING	422,939	473,708	490,701	500,000	500,000
5245	PERMIT - POOLS & SPAS	16,346	17,039	19,086	18,000	18,000
5246	PERMIT - ROOFING	30,228	90,394	101,741	85,000	140,000
5247	PERMIT - STATE ENERGY	60,962	63,617	66,093	75,000	63,000
5248	PERMIT - TEMPORARY USES	6,930	6,930	7,360	7,000	7,000
5249	PERMIT - TEMP UTILITIES	5,599	3,865	2,668	3,500	3,000
5250	PERMIT - WALLS & FENCES	164,106	185,809	212,857	250,000	200,000
5265	PERMIT - EXCAVATION	183,416	241,882	148,124	200,000	250,000
5608	SUITABLE HABITAT	0	0	30,015	0	0
5610	UNSUITABLE HABITAT	0	11,385	0	0	0
5612	PRE-APPLICATION CONF	43,400	53,580	29,400	50,000	50,000
5613	PD PLANNING REVIEW	7,819	6,318	8,956	5,500	7,000

General Fund Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
General Fund Revenue Detail						
DEVELOPMENT RELATED						
5614	DESIGN REVIEW	91,902	166,552	246,089	280,000	200,000
5616	DR - SIGN	23,530	38,475	37,525	32,000	35,000
5618	ENGINEERING FEES & CHGS	3,588	5,949	4,805	7,000	27,000
5619	ENG LAND DEV REVIEW	134,615	145,078	154,878	145,000	129,500
5620	FEE - ADMINISTRATIVE SITE	109,284	84,359	114,588	105,000	100,000
5622	FEE - ANNEXATION	500	5,000	500	5,000	0
5623	FEE - COMPUTER	206,540	249,905	213,367	300,000	100,000
5624	FEE - DETERM & FILING	41,409	36,995	68,442	50,000	40,000
5625	FEE - DISABLED ACCESS	49,090	34,644	40,204	45,000	38,000
5626	FEE - FINAL INSPECTION	43,135	65,090	58,215	50,000	50,000
5627	FEE - GENERAL PLAN AMEND	20,915	34,150	26,470	15,000	10,000
5628	FEE - HOME OCCUPATION	1,250	1,250	500	1,000	1,000
5630	FEE - MICROFILMING	49,610	61,109	52,953	60,000	55,000
5631	FEE - PARCEL MAPS	73,680	118,513	84,252	90,000	90,000
5634	FEE - SPECIFIC PLAN	10,000	0	0	0	0
5636	FEE - TENTATIVE TRACT	31,918	92,212	61,146	85,000	70,000
5637	FEE - VARIANCE	14,973	2,200	13,155	5,000	5,000
5639	FEE - ZONE CHANGE	26,244	63,154	23,950	30,000	15,000
5640	FEE - MINOR USE PMT	5,667	10,648	4,503	5,000	8,000
5642	NEWSPAPER PUBLIC NOTICE	7,600	9,371	12,538	10,000	12,000
5644	LANDSCAPE - INSPECTION	102,392	256,051	215,891	195,000	180,000
5646	PLAN CHECK	629,920	638,711	717,267	900,000	750,000
5647	PLAN CHECK - ENGINEERING	353,994	426,385	514,618	375,000	400,000
5648	PLAN CHECK - GRADING	94,179	59,325	51,941	75,000	60,000
5649	PLAN CHECK - LANDSCAPE	169,600	154,800	137,200	175,000	100,000
5650	PLAN CHECK - TRAFFIC CONT	8,100	15,300	14,000	5,000	5,000
5651	PLAN CHECK - TRAFFIC SIGN	500	0	0	500	0
5652	PLAN CHECK - ROOM ADD	5,655	7,270	8,415	7,500	7,500
5653	PLAN CHECK - OTHER	73,425	92,310	110,875	100,000	100,000
5655	TRAFFIC CONTROL INSP	108,650	313,924	170,304	200,000	250,000

General Fund Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
General Fund Revenue Detail						
DEVELOPMENT RELATED						
5656	GIS MAPPING FEES	18,170	22,700	37,225	25,000	30,000
5659	DIRECTOR'S DETERMINATION	3,800	3,500	2,550	6,000	2,500
5661	ZONING/REBUILD LETTERS	10,440	9,600	7,460	10,000	9,000
5665	FEE - REAL PROP SVCS	0	0	3,800	1,000	0
5666	FEE - PROJECT APPEAL	6,199	7,084	4,831	10,000	2,500
5695	HABITAT-RESTORABLE NATIVE	0	5,382	0	0	0
TOTAL DEVELOPMENT RELATED		5,589,630	7,125,837	7,104,375	7,818,480	7,800,000
RECREATION						
5510	TRIPS/EXCURSIONS	14,047	22,185	8,004	25,800	9,800
5511	FIELD & COURT REVENUE	298,465	276,553	281,601	285,000	330,600
5512	SHELTER RENTALS	47,926	50,256	50,288	45,000	45,000
5513	CLASS REGISTRATION	1,335,191	1,402,302	1,374,178	1,369,050	1,411,660
5514	CENTER RENTALS	314,241	365,417	367,850	387,370	413,040
5515	SPORTS	196,066	235,260	227,452	260,280	288,580
5516	POOL	744,968	720,589	783,661	718,140	833,920
5518	SECURITY SERVICE FEES	20,871	26,578	7,714	40,470	32,640
5520	NUTRITION	144,891	142,349	134,274	170,000	170,000
5521	TRANSPORTATION	9,312	8,324	8,452	9,000	9,000
TOTAL RECREATION		3,125,976	3,249,813	3,243,474	3,310,110	3,544,240
MOTOR VEHICLE IN-LIEU						
5310	MOTOR VEHICLE IN-LIEU	82,854	82,436	94,030	100,000	1,000,000
TOTAL MOTOR VEHICLE IN-LIEU		82,854	82,436	94,030	100,000	1,000,000
OTHER REVENUES						
5270	POULTRY RANCH PERMIT	2,038	1,985	0	0	0
5272	LICENSE - ANIMAL	175,084	150,327	136,129	150,000	150,000
5273	LICENSE - BICYCLE	126	180	110	100	110
5274	NON-RESIDENT CITATION	1,935	2,418	765	1,500	1,400
5316	MANDATED COST REIMB	700,153	324,050	66,597	150,000	100,000
5319	POST REIMBURSEMENT	28,170	43,276	2,574	20,000	5,000
5331	HHWCC NON-DISC REIMB	288,849	315,916	301,090	310,000	336,120

General Fund Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
General Fund Revenue Detail						
OTHER REVENUES						
5361	PROP 30 PUBLIC SAFETY	120,783	0	0	0	0
5365	MISCELLANEOUS REBATES	0	0	0	0	38,000
5710	PHOTOCOPY FEE	97,277	101,348	102,117	550	600
5712	FEE - FINGERPRINTING	19,215	6,235	14,691	12,000	11,000
5713	FEE - PASSPORT	108,800	123,550	162,700	101,000	175,000
5715	TRAINING FEE	12,761	17,411	19,644	17,000	20,000
5820	RETURNED CHECKS	0	0	(5,329)	0	0
5825	RECYCLED WATER	988,014	296,584	0	200,000	113,000
6010	BOOKING FEES	5,960	0	0	0	0
6011	WEED ABATEMENT RECOVERY	19,110	21,135	10,968	137,000	80,000
6012	CITY CODE	83,367	111,968	298,043	100,000	100,000
6014	CODE ENF VIOLATIONS	392,446	364,725	335,828	400,000	350,000
6015	DUI FINES	23,549	18,803	(2,417)	28,000	13,000
6016	PENALTY - PKG CITATION	24,687	18,383	22,412	25,000	25,000
6022	ILLEGAL FIREWORKS	108,614	37,165	17,970	40,000	50,000
6023	PENALTY-GRAFFITI CIVIL	10,013	14,517	9,675	10,000	10,000
6025	PROHIBITED CALL FINE	56,183	55,951	61,665	55,000	56,000
6028	IMMIGRATION LETTER FEE	4,174	6,831	7,381	3,000	4,000
6029	SYSTEM REPORT FEE	7,224	7,947	7,722	0	30,000
6030	LICENSE FEE	2,227	1,527	1,030	2,000	1,000
6031	BKGROUND CLEARANCE LETTER	0	0	0	3,000	2,000
6032	ANIMAL VACCINES	0	0	1,350	90,000	5,500
6033	SPAY & NEUTER	0	0	450	0	6,500
6034	TRAFFIC COLLISION REPORTS	0	0	504	3,960	60,000
6412	PERFECTMIND ADJUSTMENT	0	0	(96,227)	0	0
6415	BAD CHECK CHARGES	323	1,170	1,075	0	0
6420	CASH OVER/SHORT	157	421	(100)	0	0
6425	DONATIONS	20,685	22,500	20,631	16,410	16,410
6426	CRIME PREVENTION	963	1,015	686	0	400
6430	JURUPA 35% RESIDUAL T.I.	1,603,008	702,463	73,908	1,900,000	4,500,000

General Fund Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
General Fund Revenue Detail						
OTHER REVENUES						
6450	MISCELLANEOUS INCOME	707,249	913,676	931,434	1,042,000	1,151,770
6451	MISC INCOME - CSD REG FEE	46,782	47,825	48,457	53,200	60,200
6454	MISC INCOME-SCHOLARSHIPS	0	6,904	(5,952)	7,600	7,600
6620	GAIN/LOSS REAL PROP DISP	0	3,179,486	0	500,000	0
6630	GAIN/LOSS ON OTHER DISP	5,385	4,021	11,129	0	700
6632	SURP - NBV @ DISPOSAL	1,626	713	2,106	1,000	1,400
TOTAL OTHER REVENUES		5,666,935	6,922,426	2,560,816	5,379,320	7,481,710
REIMBURSABLES						
6461	CALCARD REBATE	22,432	8,411	20,223	40,000	25,000
6462	EPAYABLES REBATE	60,662	77,215	68,436	50,000	25,000
6470	REIMB FOR BOARD UPS	0	0	0	10,000	75,000
6471	REIMB FOR BUILDING INSP	21,335	10,911	8,988	11,500	11,250
6472	REIMB FOR DEV PROJECTS	30,929	6,144	35,423	36,000	26,000
6473	REIMB EXP - ENGINEERING	55,989	53,725	52,665	101,000	101,000
6474	REIMB EXP - FINANCE	712,666	616,442	615,788	635,450	650,000
6475	REIMB EXP - POLICE	226,989	260,034	321,423	239,993	87,690
6476	REIMB EXP - PUBLIC WORKS	3,140	0	2,200	0	0
6478	REIMB EXP - WEED ABATEMNT	420,547	310,113	281,429	505,000	505,000
6479	REIMB EXP - COMM SVCS	189	886	1,449	0	0
6480	MISCELLANEOUS REIMB	401,185	442,805	502,301	171,500	186,250
6483	REIMB EXP - PERSONNEL	0	0	0	117,200	142,200
6484	REIMB EXP - FUEL	16,056	0	0	0	0
TOTAL REIMBURSABLES		1,972,119	1,786,685	1,910,325	1,917,643	1,834,390
FROM OTHER AGENCIES						
6831	CONTRIBUTION FROM FRA	1,180,445	1,319,148	1,449,806	1,534,380	1,184,500
6833	CONTRIBUTION FROM FHA	23,400	60,800	219,200	98,700	75,900

General Fund Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
<i>General Fund Revenue Detail</i>						
FROM OTHER AGENCIES						
6835	CONTRIBUTION FROM FFD	2,604,200	3,031,500	3,045,100	3,315,800	3,771,600
TOTAL FROM OTHER AGENCIES		3,808,045	4,411,448	4,714,106	4,948,880	5,032,000
TOTAL GENERAL FUND REVENUES		91,957,056	100,507,918	96,205,867	103,174,773	111,309,220

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
Other Funds Revenue Detail						
Other General Funds						
103 - FACILITY MAINTENANCE						
6480	MISCELLANEOUS REIMB	0	2,105	0	0	0
TOTAL FACILITY MAINTENANCE REVENUES		0	2,105	0	0	0
104 - OFFICE OF EMERGENCY SVCS						
5824	EMERGENCY RESPONSE	0	0	6,530	0	0
6835	CONTRIBUTION FROM FFD	0	0	72,390	29,000	29,000
TOTAL OFFICE OF EMERGENCY SVCS REVENUES		0	0	78,920	29,000	29,000
105 - KFON						
5080	FRANCHISES	419,219	260,639	215,050	232,920	215,000
TOTAL KFON REVENUES		419,219	260,639	215,050	232,920	215,000
106 - SELF-INSURANCE						
6427	INSURANCE REFUNDS	2,207	0	0	4,000,000	0
6428	RISK LIABILITY CHARGES	3,500,050	3,500,070	3,500,000	3,500,000	3,900,000
6429	WORKER'S COMP CHARGES	1,379,790	1,422,360	1,503,930	1,575,920	1,657,990
6480	MISCELLANEOUS REIMB	28,176	32,995	28,760	775,000	25,000
TOTAL SELF-INSURANCE REVENUES		4,910,222	4,955,424	5,032,690	9,850,920	5,582,990
107 - RETIREE MEDICAL BENEFITS						
6310	INTEREST - INVESTMENTS	194,292	217,113	266,441	150,000	350,000
6482	REIMB EXP - RETIREES	149,943	161,776	199,306	150,000	220,000
TOTAL RETIREE MEDICAL BENEFITS REVENUES		344,235	378,888	465,747	300,000	570,000
108 - SUPPLEMENTAL RETIREMENT						
6310	INTEREST - INVESTMENTS	(152)	152	367	300	200
TOTAL SUPPLEMENTAL RETIREMENT REVENUES		(152)	152	367	300	200
110 - GF OPERATING PROJECTS						
5361	PROP 30 PUBLIC SAFETY	265,720	193,252	55,812	0	0
TOTAL GF OPERATING PROJECTS REVENUES		265,720	193,252	55,812	0	0

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
Other Funds Revenue Detail						
Other General Funds						
125 - STORM WATER COMPLIANCE						
5646	PLAN CHECK	69,650	60,410	57,120	75,000	75,000
5657	SWC - CONSTRUCTION INSP	41,774	57,957	35,461	33,000	37,500
5658	SWC - RE-INSPECTION FEE	950	1,600	4,550	2,000	2,000
TOTAL STORM WATER COMPLIANCE REVENUES		112,374	119,967	97,131	110,000	114,500
Special Revenue Funds						
201 - MUNI SVCS FISCAL IMPACT						
6310	INTEREST - INVESTMENTS	213,960	273,273	89,284	100,000	120,000
5730	MSFIF - CA LANDINGS	602,270	1,216,074	668,020	0	0
5731	MSFIF - CITY WIDE	47,340	166	0	1,207,170	1,243,990
5734	MSFIF - CITY INFILL	164,250	159,750	255,750	0	0
TOTAL MUNI SVCS FISCAL IMPACT REVENUES		1,027,820	1,649,263	1,013,054	1,307,170	1,363,990
221 - STATE TRAFFIC CONG RELIEF						
6310	INTEREST - INVESTMENTS	(498)	0	0	0	0
TOTAL STATE TRAFFIC CONG RELIEF REVENUES		(498)	0	0	0	0
222 - CRIME PREV ASSET SEIZURE						
6310	INTEREST - INVESTMENTS	793	982	382	500	600
6017	SEIZURES - 15% CRIME PREV	6,659	18,248	13,321	7,500	20,000
TOTAL CRIME PREV ASSET SEIZURE REVENUES		7,452	19,230	13,703	8,000	20,600
223 - FEDERAL ASSET SEIZURE						
6310	INTEREST - INVESTMENTS	39,262	56,424	34,280	29,000	32,000
6019	SEIZURES - FEDERAL	3,392,038	3,236,917	2,910,846	500,000	500,000
6483	REIMB EXP - PERSONNEL	17,351	42,449	66,674	45,800	50,000
TOTAL FEDERAL ASSET SEIZURE REVENUES		3,448,650	3,335,790	3,011,800	574,800	582,000
224 - STATE ASSET SEIZURE						
6310	INTEREST - INVESTMENTS	2,950	2,676	1,776	2,000	2,700

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
<i>Other Funds Revenue Detail</i>						
Special Revenue Funds						
224 - STATE ASSET SEIZURE						
6018	SEIZURES - 85% STATE	36,800	105,125	74,353	35,000	125,000
TOTAL STATE ASSET SEIZURE REVENUES		39,750	107,800	76,129	37,000	127,700
225 - PD TRAFFIC SAFETY						
6310	INTEREST - INVESTMENTS	(123)	2,245	1,802	1,200	2,500
5081	TOWING FRANCHISE FEE	414,531	299,871	329,648	176,000	200,000
5325	POLICE OTS REIMB	239,226	258,718	240,600	355,000	0
TOTAL PD TRAFFIC SAFETY REVENUES		653,635	560,834	572,049	532,200	202,500
241 - AIR QUALITY MGMT DISTRICT						
6310	INTEREST - INVESTMENTS	14,199	13,522	4,213	5,000	7,000
6460	AQMD REIMBURSEMENT	250,844	260,315	268,035	250,000	250,000
TOTAL AIR QUALITY MGMT DISTRICT REVENUES		265,043	273,837	272,248	255,000	257,000
242 - MEASURE I - TCR						
6310	INTEREST - INVESTMENTS	55,388	39,183	0	0	0
TOTAL MEASURE I - TCR REVENUES		55,388	39,183	0	0	0
243 - TRAFFIC SAFETY						
6310	INTEREST - INVESTMENTS	20,949	21,358	3,829	5,800	5,000
6020	VEHICLE CODE	607,239	453,548	250,772	160,000	160,000
6480	MISCELLANEOUS REIMB	6,098	18,118	86,333	40,000	30,000
TOTAL TRAFFIC SAFETY REVENUES		634,287	493,023	340,934	205,800	195,000
244 - PROP 1B						
6310	INTEREST - INVESTMENTS	0	144	1,022	750	1,000
5342	PROP 1B	3,224,058	650,546	0	0	0
TOTAL PROP 1B REVENUES		3,224,058	650,690	1,022	750	1,000

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
Other Funds Revenue Detail						
Special Revenue Funds						
245 - MEASURE I 2010-2040 REIMB						
6310	INTEREST - INVESTMENTS	(30,354)	0	583	500	0
5317	COUNTY - SPECIAL PROJ	4,529	0	0	3,277	0
5348	MEASURE I 2010-2040	1,399,262	386,590	159,602	9,415,485	0
6480	MISCELLANEOUS REIMB	62,625	60,059	719	0	0
TOTAL MEASURE I 2010-2040 REIMB REVENUES		1,436,062	446,650	160,904	9,419,262	0
246 - MEASURE I 2010-2040 LOCAL						
6310	INTEREST - INVESTMENTS	117,494	181,010	79,988	80,000	100,000
5320	MEASURE I	3,227,025	3,346,656	3,562,235	3,110,000	3,450,980
TOTAL MEASURE I 2010-2040 LOCAL REVENUES		3,344,520	3,527,666	3,642,223	3,190,000	3,550,980
281 - GAS TAX (STATE)						
6310	INTEREST - INVESTMENTS	36,121	35,567	8,155	10,000	8,000
5312	GASOLINE TAX 2105	1,195,305	1,147,989	1,183,045	1,219,960	1,225,100
5313	GASOLINE TAX 2106	743,984	701,071	729,712	741,620	729,200
5314	GASOLINE TAX 2107	1,537,079	1,399,786	1,560,802	1,576,010	1,519,900
5315	GASOLINE TAX 2107.5	20,000	10,000	10,000	10,000	10,000
5355	PROP 42 REPLACEMENT	2,082,703	937,784	530,246	1,080,530	1,873,200
TOTAL GAS TAX (STATE) REVENUES		5,615,193	4,232,198	4,021,960	4,638,120	5,365,400
282 - SOLID WASTE MITIGATION						
6310	INTEREST - INVESTMENTS	33,379	51,590	3,446	24,000	18,500
5633	FEE - SOLID WASTE MIT	3,037,532	3,360,822	3,101,348	3,000,000	3,000,000
6450	MISCELLANEOUS INCOME	0	177	0	0	0
TOTAL SOLID WASTE MITIGATION REVENUES		3,070,911	3,412,589	3,104,795	3,024,000	3,018,500
283 - ROAD MAINTENANCE & REHAB						
5364	GASOLINE TAX RMRA	0	0	0	1,213,559	3,533,530
TOTAL ROAD MAINTENANCE & REHAB REVENUES		0	0	0	1,213,559	3,533,530

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
Other Funds Revenue Detail						
Special Revenue Funds						
301 - GRANTS						
6310	INTEREST - INVESTMENTS	9,032	0	0	0	0
5311	FEDERAL GRANT FUNDS	14,663	2,372	0	2,741,148	0
5325	POLICE OTS REIMB	116,987	14,760	8,451	0	0
5326	SANCATT GRANT	0	0	42,973	157,330	0
5327	FBI MULTI-AGY TASK FORCE	6,758	0	0	0	0
5329	OIL RECYCLING REVENUE	57,060	55,976	56,134	57,000	57,390
5330	BEV CONTAINER RECYCLING	51,870	53,962	51,695	52,000	52,360
5347	HSIP-FEDERAL GRANT FUNDS	93,339	33,450	5,955	1,624,894	0
5349	HOMELAND SECURITY GRANT	0	0	32,263	89,469	0
5352	STATE TDA	58,651	0	0	375,872	0
5353	STATE TRANS IMPROV PRG	120,814	500	0	0	0
5363	ACTIVE TRANSPORTATION PRG	0	0	245,436	47,206	0
5367	STATE GRANT	0	0	0	1,000,000	0
5389	MISC RECREATION GRANT	164,251	177,141	97,156	245,582	44,620
5390	MISC GRANT REIMB	128,755	707,698	989,493	12,402,280	0
6450	MISCELLANEOUS INCOME	27,822	6,832	585,538	197,040	0
6475	REIMB EXP - POLICE	0	512	0	0	0
6480	MISCELLANEOUS REIMB	0	0	0	1,304,880	0
6483	REIMB EXP - PERSONNEL	0	0	0	0	202,490
TOTAL GRANTS REVENUES		850,002	1,053,203	2,115,093	20,294,700	356,860
321 - FED LAW ENF BLOCK GRANT						
6310	INTEREST - INVESTMENTS	(462)	0	0	0	0
5321	FEDERAL LAW ENFORCEMENT	398,117	223,203	140,459	54,365	50,000
TOTAL FED LAW ENF BLOCK GRANT REVENUES		397,656	223,203	140,459	54,365	50,000
322 - STATE COPS AB3229						
6310	INTEREST - INVESTMENTS	697	1,179	0	0	0
5324	STATE COPS AB3229	356,312	293,551	329,658	325,000	325,000

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
Other Funds Revenue Detail						
Special Revenue Funds						
322 - STATE COPS AB3229						
6610	GAIN/LOSS ON VEHICLE DISP	0	0	0	5,000	0
TOTAL STATE COPS AB3229 REVENUES		357,009	294,730	329,658	330,000	325,000
362 - CDBG						
6310	INTEREST - INVESTMENTS	3,776	0	0	0	0
5328	CDBG GRANT REIMBURSEMENT	2,347,179	1,832,393	3,129,268	3,539,025	2,022,280
5346	NSP 1 STIMULUS REIMB	0	173,869	97,680	325,057	0
5350	NSP 1 PROGRAM INCOME	8,309	100,691	404,151	450,000	400,000
5357	NSP 3 STIMULUS REIMB	38,168	0	0	0	0
5358	NSP 3 PROGRAM INCOME	299,900	45,120	391,399	450,000	400,000
TOTAL CDBG REVENUES		2,697,332	2,152,072	4,022,498	4,764,082	2,822,280
363 - HOME PROGRAM						
6310	INTEREST - INVESTMENTS	7,744	0	0	0	0
5328	CDBG GRANT REIMBURSEMENT	1,073,521	125,063	304,596	948,203	477,400
5338	PROGRAM INCOME	77,893	119,497	21,862	178,500	75,000
TOTAL HOME PROGRAM REVENUES		1,159,159	244,560	326,458	1,126,703	552,400
385 - AFTER SCHOOL PROGRAM						
5335	FONTANA USD	3,137,362	3,704,780	3,361,511	3,733,700	3,733,700
TOTAL AFTER SCHOOL PROGRAM REVENUES		3,137,362	3,704,780	3,361,511	3,733,700	3,733,700
401 - LMD #1 CITY WIDE						
5020	PENALTY - GENERAL	3,501	1,037	2,562	2,500	900
6210	ASSESSMENT/SPECIAL TAX	917,633	908,586	914,550	913,800	913,800
6310	INTEREST - INVESTMENTS	34,442	42,389	13,882	15,000	15,000
TOTAL LMD #1 CITY WIDE REVENUES		955,576	952,012	930,994	931,300	929,700
402 - LMD #2 VLG OF HERITAGE						
5020	PENALTY - GENERAL	9,269	5,913	5,520	8,000	2,000

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
Other Funds Revenue Detail						
Special Revenue Funds						
402 - LMD #2 VLG OF HERITAGE						
6210	ASSESSMENT/SPECIAL TAX	2,088,395	2,191,655	2,235,723	2,221,000	2,221,000
6310	INTEREST - INVESTMENTS	2,285	6,351	1,604	1,000	4,000
6480	MISCELLANEOUS REIMB	1,381	0	0	0	0
TOTAL LMD #2 VLG OF HERITAGE REVENUES		2,101,330	2,203,919	2,242,847	2,230,000	2,227,000
403 - LMD #3 EMPIRE CENTER						
6210	ASSESSMENT/SPECIAL TAX	62,120	62,120	62,120	62,100	62,100
6310	INTEREST - INVESTMENTS	1,831	2,363	821	800	1,200
TOTAL LMD #3 EMPIRE CENTER REVENUES		63,950	64,483	62,941	62,900	63,300
404 - LMD #3 HUNTER'S RIDGE						
5020	PENALTY - GENERAL	1,241	3,164	389	600	3,000
6210	ASSESSMENT/SPECIAL TAX	796,705	799,456	795,704	797,500	797,500
6310	INTEREST - INVESTMENTS	29,295	36,689	12,241	13,000	15,000
TOTAL LMD #3 HUNTER'S RIDGE REVENUES		827,240	839,310	808,334	811,100	815,500
406 - LLMD #3 HUNTER'S RIDGE						
5020	PENALTY - GENERAL	50	128	16	100	100
6210	ASSESSMENT/SPECIAL TAX	31,868	31,979	35,017	31,800	31,800
6310	INTEREST - INVESTMENTS	522	590	156	170	200
TOTAL LLMD #3 HUNTER'S RIDGE REVENUES		32,440	32,698	35,189	32,070	32,100
407 - CFD #1 SOUTHRIDGE VILLAGE						
5020	PENALTY - GENERAL	21,639	19,764	22,083	20,000	4,000
6210	ASSESSMENT/SPECIAL TAX	5,587,177	5,570,251	5,607,490	5,573,640	5,573,640
6310	INTEREST - INVESTMENTS	82,211	103,874	31,809	35,000	37,000
6480	MISCELLANEOUS REIMB	0	10,906	0	0	0
TOTAL CFD #1 SOUTHRIDGE VILLAGE REVENUES		5,691,028	5,704,794	5,661,382	5,628,640	5,614,640
408 - CFD #6 THE LANDINGS						
5020	PENALTY - GENERAL	1,330	1,015	1,065	200	200

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
<i>Other Funds Revenue Detail</i>						
Special Revenue Funds						
408 - CFD #6 THE LANDINGS						
6210	ASSESSMENT/SPECIAL TAX	330,116	329,687	328,184	322,100	322,100
6310	INTEREST - INVESTMENTS	33,744	41,711	14,034	15,000	18,000
TOTAL CFD #6 THE LANDINGS REVENUES		365,189	372,413	343,283	337,300	340,300
409 - CFD #6-1 STRATHAM						
5020	PENALTY - GENERAL	402	417	45	100	400
6210	ASSESSMENT/SPECIAL TAX	184,788	183,869	183,410	185,000	185,000
6310	INTEREST - INVESTMENTS	7,821	9,533	3,118	3,500	3,500
TOTAL CFD #6-1 STRATHAM REVENUES		193,011	193,819	186,573	188,600	188,900
410 - CFD #6-2 N MORNINGSIDE						
5020	PENALTY - GENERAL	118	658	158	120	100
6210	ASSESSMENT/SPECIAL TAX	86,245	86,951	86,010	86,000	86,000
6310	INTEREST - INVESTMENTS	2,515	3,050	939	1,000	1,200
TOTAL CFD #6-2 N MORNINGSIDE REVENUES		88,878	90,659	87,107	87,120	87,300
411 - CFD #6-3A BELLGROVE II						
5020	PENALTY - GENERAL	233	175	91	200	100
6210	ASSESSMENT/SPECIAL TAX	188,332	187,544	187,938	187,900	225,000
6310	INTEREST - INVESTMENTS	1,848	2,135	462	600	600
TOTAL CFD #6-3A BELLGROVE II REVENUES		190,413	189,854	188,491	188,700	225,700
412 - CFD #7 COUNTRY CLUB EST						
5020	PENALTY - GENERAL	1,169	744	249	400	200
6210	ASSESSMENT/SPECIAL TAX	112,329	112,609	112,302	111,900	111,900
6310	INTEREST - INVESTMENTS	4,480	5,472	1,797	1,900	2,500
TOTAL CFD #7 COUNTRY CLUB EST REVENUES		117,978	118,824	114,348	114,200	114,600
413 - CFD #8 PRESLEY						
5020	PENALTY - GENERAL	165	0	820	1,500	200
6210	ASSESSMENT/SPECIAL TAX	72,220	71,564	73,400	72,000	72,000

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
Other Funds Revenue Detail						
Special Revenue Funds						
413 - CFD #8 PRESLEY						
6310	INTEREST - INVESTMENTS	13,627	16,831	5,572	6,200	7,000
TOTAL CFD #8 PRESLEY REVENUES		86,012	88,394	79,792	79,700	79,200
414 - CFD #9M MORNINGSIDE						
5020	PENALTY - GENERAL	193	99	44	100	50
6210	ASSESSMENT/SPECIAL TAX	163,609	163,183	163,183	163,000	163,000
6310	INTEREST - INVESTMENTS	6,286	7,194	2,191	2,500	2,500
TOTAL CFD #9M MORNINGSIDE REVENUES		170,087	170,476	165,418	165,600	165,550
415 - CFD #10M JURUPA IND						
5020	PENALTY - GENERAL	311	0	0	0	0
6210	ASSESSMENT/SPECIAL TAX	37,606	37,606	37,606	37,600	37,600
6310	INTEREST - INVESTMENTS	2,399	3,106	1,093	1,100	1,500
TOTAL CFD #10M JURUPA IND REVENUES		40,317	40,712	38,700	38,700	39,100
416 - CFD #12 SIERRA LAKES						
5020	PENALTY - GENERAL	3,153	1,957	439	800	300
6210	ASSESSMENT/SPECIAL TAX	779,027	785,060	780,557	779,000	890,000
6310	INTEREST - INVESTMENTS	23,731	18,709	4,707	5,900	5,000
5511	FIELD & COURT REVENUE	9,255	17,123	21,883	10,000	10,000
TOTAL CFD #12 SIERRA LAKES REVENUES		815,166	822,848	807,585	795,700	905,300
417 - CFD #13M SUMMIT HEIGHTS						
5020	PENALTY - GENERAL	515	397	830	200	5,000
6210	ASSESSMENT/SPECIAL TAX	428,492	426,556	422,335	426,900	426,900
6310	INTEREST - INVESTMENTS	19,316	24,044	8,189	8,900	10,000
TOTAL CFD #13M SUMMIT HEIGHTS REVENUES		448,323	450,996	431,354	436,000	441,900
418 - CFD #14M SYCAMORE HILLS						
5020	PENALTY - GENERAL	1,749	213	682	500	400

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
<i>Other Funds Revenue Detail</i>						
Special Revenue Funds						
418 - CFD #14M SYCAMORE HILLS						
6210	ASSESSMENT/SPECIAL TAX	367,527	367,302	366,401	367,000	367,000
6310	INTEREST - INVESTMENTS	7,039	8,380	2,558	2,800	3,000
TOTAL CFD #14M SYCAMORE HILLS REVENUES		<u>376,315</u>	<u>375,895</u>	<u>369,642</u>	<u>370,300</u>	<u>370,400</u>
419 - CFD #15M SILVER RIDGE						
5020	PENALTY - GENERAL	207	491	994	1,200	50
6210	ASSESSMENT/SPECIAL TAX	247,463	247,295	250,826	248,300	275,000
6310	INTEREST - INVESTMENTS	4,441	5,139	1,510	1,700	1,700
TOTAL CFD #15M SILVER RIDGE REVENUES		<u>252,111</u>	<u>252,925</u>	<u>253,330</u>	<u>251,200</u>	<u>276,750</u>
420 - CFD #16M VENTANA POINTE						
5020	PENALTY - GENERAL	157	47	37	100	200
6210	ASSESSMENT/SPECIAL TAX	42,925	42,925	42,925	42,900	42,900
6310	INTEREST - INVESTMENTS	2,185	2,718	872	900	1,200
TOTAL CFD #16M VENTANA POINTE REVENUES		<u>45,267</u>	<u>45,689</u>	<u>43,835</u>	<u>43,900</u>	<u>44,300</u>
421 - CFD #18M BADIOLA HOMES						
6210	ASSESSMENT/SPECIAL TAX	6,808	6,808	6,808	6,800	6,800
6310	INTEREST - INVESTMENTS	337	426	153	160	200
TOTAL CFD #18M BADIOLA HOMES REVENUES		<u>7,145</u>	<u>7,234</u>	<u>6,961</u>	<u>6,960</u>	<u>7,000</u>
422 - CFD #20M						
5020	PENALTY - GENERAL	58	29	51	100	0
6210	ASSESSMENT/SPECIAL TAX	32,000	32,000	32,000	32,000	32,000
6310	INTEREST - INVESTMENTS	2,187	2,702	865	900	1,000
TOTAL CFD #20M REVENUES		<u>34,244</u>	<u>34,730</u>	<u>32,917</u>	<u>33,000</u>	<u>33,000</u>
423 - CFD #21M						
5020	PENALTY - GENERAL	440	0	35	100	0
6210	ASSESSMENT/SPECIAL TAX	38,591	39,932	39,664	40,000	40,000

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
Other Funds Revenue Detail						
Special Revenue Funds						
423 - CFD #21M						
6310	INTEREST - INVESTMENTS	2,148	2,696	920	1,000	1,200
TOTAL CFD #21M REVENUES		41,180	42,628	40,619	41,100	41,200
424 - CFD #23M						
5020	PENALTY - GENERAL	36	0	123	0	0
6210	ASSESSMENT/SPECIAL TAX	7,406	7,121	7,692	10,800	10,800
6310	INTEREST - INVESTMENTS	334	381	110	160	200
TOTAL CFD #23M REVENUES		7,776	7,502	7,925	10,960	11,000
425 - CFD #24M						
5020	PENALTY - GENERAL	638	0	0	0	0
6210	ASSESSMENT/SPECIAL TAX	45,230	44,574	44,137	44,500	44,500
6310	INTEREST - INVESTMENTS	1,784	2,227	775	800	1,000
TOTAL CFD #24M REVENUES		47,652	46,801	44,912	45,300	45,500
426 - CFD #25M						
5020	PENALTY - GENERAL	116	0	297	500	100
6210	ASSESSMENT/SPECIAL TAX	80,910	80,910	81,840	81,000	81,000
6310	INTEREST - INVESTMENTS	3,847	4,762	1,623	1,700	1,800
TOTAL CFD #25M REVENUES		84,873	85,672	83,760	83,200	82,900
427 - CFD #27M						
5020	PENALTY - GENERAL	0	52	0	0	200
6210	ASSESSMENT/SPECIAL TAX	46,750	46,750	46,750	46,600	50,000
6310	INTEREST - INVESTMENTS	742	874	238	280	300
TOTAL CFD #27M REVENUES		47,492	47,677	46,988	46,880	50,500
428 - CFD #28M						
5020	PENALTY - GENERAL	558	92	142	100	200
6210	ASSESSMENT/SPECIAL TAX	144,281	143,670	143,670	144,400	144,400

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
Other Funds Revenue Detail						
Special Revenue Funds						
428 - CFD #28M						
6310	INTEREST - INVESTMENTS	6,726	8,425	2,912	3,100	3,500
TOTAL CFD #28M REVENUES		151,565	152,187	146,724	147,600	148,100
429 - CFD #29M						
5020	PENALTY - GENERAL	239	0	0	0	0
6210	ASSESSMENT/SPECIAL TAX	24,208	23,997	23,997	24,000	24,000
6310	INTEREST - INVESTMENTS	1,119	1,337	420	400	500
TOTAL CFD #29M REVENUES		25,566	25,334	24,417	24,400	24,500
430 - CFD #30M						
5020	PENALTY - GENERAL	35	156	59	100	400
6210	ASSESSMENT/SPECIAL TAX	233,047	234,011	233,770	233,700	233,700
6310	INTEREST - INVESTMENTS	7,921	9,968	3,404	3,700	3,800
TOTAL CFD #30M REVENUES		241,002	244,135	237,233	237,500	237,900
431 - CFD #34 EMPIRE DET BASIN						
5020	PENALTY - GENERAL	30	2	11	0	0
6210	ASSESSMENT/SPECIAL TAX	21,115	21,098	21,135	21,100	21,100
6310	INTEREST - INVESTMENTS	1,949	2,467	903	900	1,200
TOTAL CFD #34 EMPIRE DET BASIN REVENUES		23,095	23,568	22,049	22,000	22,300
432 - CFD #33M EMPIRE LIGHTING						
6210	ASSESSMENT/SPECIAL TAX	41,217	41,081	41,217	41,200	41,200
6310	INTEREST - INVESTMENTS	1,961	1,846	470	480	600
TOTAL CFD #33M EMPIRE LIGHTING REVENUES		43,178	42,927	41,687	41,680	41,800
433 - CFD #31 CITRUS HEIGHTS N						
5020	PENALTY - GENERAL	1,733	1,766	560	800	400
6210	ASSESSMENT/SPECIAL TAX	244,625	247,238	246,525	246,000	246,000

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
Other Funds Revenue Detail						
Special Revenue Funds						
433 - CFD #31 CITRUS HEIGHTS N						
6310	INTEREST - INVESTMENTS	5,679	7,000	2,371	2,500	2,800
TOTAL CFD #31 CITRUS HEIGHTS N REVENUES		252,037	256,004	249,456	249,300	249,200
434 - CFD #32M						
5020	PENALTY - GENERAL	29	0	0	0	0
6210	ASSESSMENT/SPECIAL TAX	17,800	17,800	17,800	17,800	17,800
6310	INTEREST - INVESTMENTS	869	1,096	388	400	500
TOTAL CFD #32M REVENUES		18,697	18,896	18,188	18,200	18,300
435 - CFD #35M						
5020	PENALTY - GENERAL	2,902	1,558	897	800	500
6210	ASSESSMENT/SPECIAL TAX	499,816	497,517	496,368	497,000	497,000
6310	INTEREST - INVESTMENTS	23,648	28,724	8,800	10,000	10,000
TOTAL CFD #35M REVENUES		526,365	527,798	506,065	507,800	507,500
436 - CFD #36M						
6210	ASSESSMENT/SPECIAL TAX	22,010	22,010	22,010	22,000	22,000
6310	INTEREST - INVESTMENTS	773	917	289	300	400
TOTAL CFD #36M REVENUES		22,783	22,927	22,299	22,300	22,400
437 - CFD #38M						
5020	PENALTY - GENERAL	127	28	0	0	0
6210	ASSESSMENT/SPECIAL TAX	176,055	175,570	175,570	176,000	176,000
6310	INTEREST - INVESTMENTS	8,048	10,220	3,679	4,000	42,000
TOTAL CFD #38M REVENUES		184,231	185,817	179,248	180,000	218,000
438 - CFD #37 MONTELAGO						
5020	PENALTY - GENERAL	243	32	37	100	200
6210	ASSESSMENT/SPECIAL TAX	86,758	86,540	86,801	86,800	86,800

Other Funds Revenues

Five-Year Summary

	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
	Actuals	Actuals	Actuals	Current Budget	New Budget
<i>Other Funds Revenue Detail</i>					
Special Revenue Funds					
438 - CFD #37 MONTELAGO					
6310 INTEREST - INVESTMENTS	3,723	4,684	1,420	1,600	1,750
TOTAL CFD #37 MONTELAGO REVENUES	<u>90,723</u>	<u>91,256</u>	<u>88,258</u>	<u>88,500</u>	<u>88,750</u>
439 - CFD #39M					
5020 PENALTY - GENERAL	(4,086)	26	0	0	0
6210 ASSESSMENT/SPECIAL TAX	14,235	21,360	21,360	21,300	21,300
6310 INTEREST - INVESTMENTS	856	1,089	317	350	400
TOTAL CFD #39M REVENUES	<u>11,005</u>	<u>22,475</u>	<u>21,677</u>	<u>21,650</u>	<u>21,700</u>
440 - CFD #40M					
6210 ASSESSMENT/SPECIAL TAX	7,800	10,530	10,530	10,500	10,500
6310 INTEREST - INVESTMENTS	380	490	186	190	250
TOTAL CFD #40M REVENUES	<u>8,180</u>	<u>11,020</u>	<u>10,716</u>	<u>10,690</u>	<u>10,750</u>
441 - CFD #41M					
5020 PENALTY - GENERAL	809	0	0	0	0
6210 ASSESSMENT/SPECIAL TAX	15,070	15,755	15,070	15,000	15,000
6310 INTEREST - INVESTMENTS	1,142	1,458	512	500	600
TOTAL CFD #41M REVENUES	<u>17,021</u>	<u>17,213</u>	<u>15,582</u>	<u>15,500</u>	<u>15,600</u>
442 - CFD #42M					
5020 PENALTY - GENERAL	57	36	0	0	0
6210 ASSESSMENT/SPECIAL TAX	43,560	43,560	43,560	43,500	43,500
6310 INTEREST - INVESTMENTS	2,943	3,584	1,196	1,300	1,400
TOTAL CFD #42M REVENUES	<u>46,560</u>	<u>47,180</u>	<u>44,756</u>	<u>44,800</u>	<u>44,900</u>
443 - CFD #44M					
6210 ASSESSMENT/SPECIAL TAX	8,910	8,910	8,910	8,900	8,900
6310 INTEREST - INVESTMENTS	404	494	161	170	200
TOTAL CFD #44M REVENUES	<u>9,314</u>	<u>9,404</u>	<u>9,071</u>	<u>9,070</u>	<u>9,100</u>

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
Other Funds Revenue Detail						
Special Revenue Funds						
444 - CFD #45M						
5020	PENALTY - GENERAL	52	497	220	500	0
6210	ASSESSMENT/SPECIAL TAX	98,769	100,258	99,365	99,900	99,900
6310	INTEREST - INVESTMENTS	4,181	5,301	1,834	2,000	2,000
TOTAL CFD #45M REVENUES		103,002	106,056	101,419	102,400	101,900
445 - CFD #46M						
6210	ASSESSMENT/SPECIAL TAX	48,440	48,440	48,440	48,400	48,400
6310	INTEREST - INVESTMENTS	2,623	3,318	1,185	1,200	1,400
TOTAL CFD #46M REVENUES		51,063	51,758	49,625	49,600	49,800
446 - CFD #47M						
6210	ASSESSMENT/SPECIAL TAX	11,458	11,458	11,458	11,450	11,450
6310	INTEREST - INVESTMENTS	254	309	87	100	100
TOTAL CFD #47M REVENUES		11,712	11,767	11,545	11,550	11,550
447 - CFD #48M						
5020	PENALTY - GENERAL	47	1,009	0	0	0
6210	ASSESSMENT/SPECIAL TAX	73,800	75,030	73,800	74,600	74,600
6310	INTEREST - INVESTMENTS	4,164	5,203	1,734	1,900	2,000
TOTAL CFD #48M REVENUES		78,011	81,243	75,534	76,500	76,600
448 - CFD #49M						
6210	ASSESSMENT/SPECIAL TAX	12,750	12,750	12,750	12,750	12,750
6310	INTEREST - INVESTMENTS	373	477	161	170	200
TOTAL CFD #49M REVENUES		13,123	13,227	12,911	12,920	12,950
449 - CFD #50M						
5020	PENALTY - GENERAL	339	0	0	0	0
6210	ASSESSMENT/SPECIAL TAX	28,860	31,820	35,521	31,800	35,000
6310	INTEREST - INVESTMENTS	1,037	1,333	445	400	500
TOTAL CFD #50M REVENUES		30,236	33,153	35,966	32,200	35,500

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
Other Funds Revenue Detail						
Special Revenue Funds						
450 - CFD #51M						
5020	PENALTY - GENERAL	0	628	0	0	200
6210	ASSESSMENT/SPECIAL TAX	65,190	67,036	64,575	66,000	65,000
6310	INTEREST - INVESTMENTS	1,928	2,508	885	900	1,000
TOTAL CFD #51M REVENUES		67,118	70,171	65,460	66,900	66,200
453 - CFD #53M						
6210	ASSESSMENT/SPECIAL TAX	8,816	8,816	8,816	8,800	8,800
6310	INTEREST - INVESTMENTS	503	645	234	250	300
TOTAL CFD #53M REVENUES		9,319	9,461	9,050	9,050	9,100
454 - CFD #54M						
5020	PENALTY - GENERAL	0	74	74	150	0
6210	ASSESSMENT/SPECIAL TAX	21,120	20,480	20,480	20,400	20,400
6310	INTEREST - INVESTMENTS	823	1,025	351	380	400
TOTAL CFD #54M REVENUES		21,943	21,578	20,905	20,930	20,800
455 - CFD #55M						
5020	PENALTY - GENERAL	0	0	0	0	100
6210	ASSESSMENT/SPECIAL TAX	7,110	7,110	7,110	7,100	7,100
6310	INTEREST - INVESTMENTS	409	533	192	200	250
TOTAL CFD #55M REVENUES		7,519	7,643	7,302	7,300	7,450
456 - CFD #56M						
6210	ASSESSMENT/SPECIAL TAX	12,600	12,600	26,040	26,000	26,000
6310	INTEREST - INVESTMENTS	670	896	385	350	500
TOTAL CFD #56M REVENUES		13,270	13,496	26,425	26,350	26,500
457 - CFD #57M						
6210	ASSESSMENT/SPECIAL TAX	14,960	14,960	14,960	14,900	14,900
6310	INTEREST - INVESTMENTS	633	820	285	300	350
TOTAL CFD #57M REVENUES		15,593	15,780	15,245	15,200	15,250

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
<i>Other Funds Revenue Detail</i>						
Special Revenue Funds						
458 - CFD #58M						
6210	ASSESSMENT/SPECIAL TAX	4,410	4,410	4,410	4,400	4,400
6310	INTEREST - INVESTMENTS	88	108	38	40	50
TOTAL CFD #58M REVENUES		4,498	4,518	4,448	4,440	4,450
459 - CFD #59M						
6210	ASSESSMENT/SPECIAL TAX	(9,600)	(2,400)	2,400	2,400	2,400
6310	INTEREST - INVESTMENTS	117	80	31	20	50
TOTAL CFD #59M REVENUES		(9,483)	(2,320)	2,431	2,420	2,450
460 - CFD #60M						
6210	ASSESSMENT/SPECIAL TAX	12,560	12,560	12,560	12,500	12,500
6310	INTEREST - INVESTMENTS	760	955	328	300	400
TOTAL CFD #60M REVENUES		13,320	13,515	12,888	12,800	12,900
461 - CFD #61M						
5020	PENALTY - GENERAL	0	0	44	0	100
6210	ASSESSMENT/SPECIAL TAX	54,270	53,667	54,270	54,300	54,000
6310	INTEREST - INVESTMENTS	3,121	3,983	1,433	1,500	1,750
TOTAL CFD #61M REVENUES		57,391	57,649	55,747	55,800	55,850
462 - CFD #62M						
6210	ASSESSMENT/SPECIAL TAX	5,576	0	0	5,500	5,500
6310	INTEREST - INVESTMENTS	148	255	71	80	100
TOTAL CFD #62M REVENUES		5,724	255	71	5,580	5,600
463 - CFD #63M						
6210	ASSESSMENT/SPECIAL TAX	43,125	43,125	43,125	43,100	43,000
6310	INTEREST - INVESTMENTS	2,631	3,614	1,327	1,400	1,500
TOTAL CFD #63M REVENUES		45,756	46,739	44,452	44,500	44,500
464 - CFD #64M						
6210	ASSESSMENT/SPECIAL TAX	4,920	4,920	4,920	4,900	4,900

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
<i>Other Funds Revenue Detail</i>						
Special Revenue Funds						
464 - CFD #64M						
6310	INTEREST - INVESTMENTS	384	510	197	200	300
TOTAL CFD #64M REVENUES		5,304	5,430	5,117	5,100	5,200
465 - CFD #65M						
5020	PENALTY - GENERAL	60	0	801	0	0
6210	ASSESSMENT/SPECIAL TAX	19,800	19,800	21,001	19,800	19,800
6310	INTEREST - INVESTMENTS	1,474	1,899	741	700	1,000
TOTAL CFD #65M REVENUES		21,334	21,699	22,543	20,500	20,800
467 - CFD #67M						
5020	PENALTY - GENERAL	116	0	29	0	0
6210	ASSESSMENT/SPECIAL TAX	42,180	42,180	42,180	42,200	42,200
6310	INTEREST - INVESTMENTS	2,011	2,541	863	900	1,000
TOTAL CFD #67M REVENUES		44,307	44,721	43,072	43,100	43,200
468 - CFD #68M						
5020	PENALTY - GENERAL	0	0	0	0	100
6210	ASSESSMENT/SPECIAL TAX	24,510	24,510	24,510	24,500	24,500
6310	INTEREST - INVESTMENTS	928	1,268	522	500	700
TOTAL CFD #68M REVENUES		25,438	25,778	25,032	25,000	25,300
469 - CFD #69M						
5020	PENALTY - GENERAL	0	0	0	0	100
6210	ASSESSMENT/SPECIAL TAX	38,115	164,340	164,340	164,300	164,300
6310	INTEREST - INVESTMENTS	1,224	2,605	1,687	1,400	2,500
TOTAL CFD #69M REVENUES		39,339	166,945	166,027	165,700	166,900
470 - CFD #70M AVELLINO						
5020	PENALTY - GENERAL	90	0	37	100	0
6210	ASSESSMENT/SPECIAL TAX	77,880	77,880	77,880	77,880	77,880

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
<i>Other Funds Revenue Detail</i>						
Special Revenue Funds						
470 - CFD #70M AVELLINO						
6310	INTEREST - INVESTMENTS	2,185	2,240	861	800	1,200
TOTAL CFD #70M AVELLINO REVENUES		80,156	80,120	78,778	78,780	79,080
471 - CFD #71M SIERRA CREST						
5020	PENALTY - GENERAL	0	0	36	100	200
6210	ASSESSMENT/SPECIAL TAX	113,306	117,062	117,062	117,000	117,000
6310	INTEREST - INVESTMENTS	756	2,513	1,344	1,200	1,800
TOTAL CFD #71M SIERRA CREST REVENUES		114,062	119,575	118,442	118,300	119,000
472 - CFD #72M						
6210	ASSESSMENT/SPECIAL TAX	10,735	10,735	10,735	10,700	10,700
6310	INTEREST - INVESTMENTS	62	252	128	100	200
TOTAL CFD #72M REVENUES		10,797	10,987	10,863	10,800	10,900
473 - CFD #73M						
5020	PENALTY - GENERAL	0	0	0	0	600
6210	ASSESSMENT/SPECIAL TAX	65,520	65,520	64,960	65,500	65,500
6310	INTEREST - INVESTMENTS	380	1,528	836	700	1,200
TOTAL CFD #73M REVENUES		65,900	67,048	65,795	66,200	67,300
474 - CFD #74M						
6210	ASSESSMENT/SPECIAL TAX	84,645	84,645	0	84,600	84,600
6310	INTEREST - INVESTMENTS	491	1,983	627	700	1,000
TOTAL CFD #74M REVENUES		85,136	86,628	627	85,300	85,600
475 - CFD #75M						
6210	ASSESSMENT/SPECIAL TAX	14,310	14,310	14,310	14,300	14,300
6310	INTEREST - INVESTMENTS	83	341	179	150	250
TOTAL CFD #75M REVENUES		14,393	14,651	14,489	14,450	14,550

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
Other Funds Revenue Detail						
Special Revenue Funds						
476 - CFD #76M						
5020	PENALTY - GENERAL	0	0	0	0	100
6210	ASSESSMENT/SPECIAL TAX	33,390	33,390	33,390	33,300	33,300
6310	INTEREST - INVESTMENTS	194	783	429	380	600
TOTAL CFD #76M REVENUES		33,584	34,173	33,819	33,680	34,000
477 - CFD #77M						
6210	ASSESSMENT/SPECIAL TAX	12,900	12,900	12,900	12,900	12,900
6310	INTEREST - INVESTMENTS	75	304	163	140	250
TOTAL CFD #77M REVENUES		12,975	13,204	13,063	13,040	13,150
478 - CFD #78M						
5020	PENALTY - GENERAL	0	0	36	100	500
6210	ASSESSMENT/SPECIAL TAX	0	36,517	69,420	69,000	69,000
6310	INTEREST - INVESTMENTS	0	279	359	200	600
TOTAL CFD #78M REVENUES		0	36,796	69,814	69,300	70,100
479 - CFD #79M						
6210	ASSESSMENT/SPECIAL TAX	0	21,500	0	21,500	21,500
TOTAL CFD #79M REVENUES		0	21,500	0	21,500	21,500
480 - CFD #80M BELLA STRADA						
6210	ASSESSMENT/SPECIAL TAX	0	0	212,440	212,500	212,500
6310	INTEREST - INVESTMENTS	0	0	541	0	1,200
TOTAL CFD #80M BELLA STRADA REVENUES		0	0	212,981	212,500	213,700
481 - CFD #81M						
6210	ASSESSMENT/SPECIAL TAX	0	0	0	109,000	109,000
TOTAL CFD #81M REVENUES		0	0	0	109,000	109,000

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
Other Funds Revenue Detail						
Special Revenue Funds						
483 - CFD #83M						
6210	ASSESSMENT/SPECIAL TAX	0	0	0	61,920	61,920
TOTAL CFD #83M REVENUES		0	0	0	61,920	61,920
484 - CFD #84M						
6210	ASSESSMENT/SPECIAL TAX	0	0	0	19,500	19,500
TOTAL CFD #84M REVENUES		0	0	0	19,500	19,500
Debt Service Funds						
580 - GENERAL DEBT SERVICE						
6310	INTEREST - INVESTMENTS	0	357	(357)	0	0
6311	INTEREST - FISCAL AGENT	30,358	20,385	706	500	1,000
5356	FEDERAL INTEREST SUBSIDY	185,133	185,411	184,254	197,200	195,600
6831	CONTRIBUTION FROM FRA	707,393	0	0	0	0
6810	BOND PROCEEDS	37,675,000	0	0	0	0
6811	BOND PREMIUM	3,429,057	0	0	0	0
TOTAL GENERAL DEBT SERVICE REVENUES		42,026,941	206,154	184,604	197,700	196,600
Capital Project Funds						
601 - CAPITAL REINVESTMENT						
6310	INTEREST - INVESTMENTS	75,957	108,767	30,717	100,000	100,000
5317	COUNTY - SPECIAL PROJ	0	1,361,718	0	404,460	0
6476	REIMB EXP - PUBLIC WORKS	0	0	0	378,161	0
6831	CONTRIBUTION FROM FRA	0	4,502,879	0	0	0
TOTAL CAPITAL REINVESTMENT REVENUES		75,957	5,973,365	30,717	882,621	100,000
602 - CAPITAL IMPROVEMENT						
6310	INTEREST - INVESTMENTS	425	2,239	300	400	50,000

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
<i>Other Funds Revenue Detail</i>						
Capital Project Funds						
602 - CAPITAL IMPROVEMENT						
6480	MISCELLANEOUS REIMB	491,639	22,738	9,053,290	901,402	0
TOTAL CAPITAL IMPROVEMENT REVENUES		492,064	24,977	9,053,589	901,802	50,000
603 - FUTURE CAPITAL PROJECTS						
6310	INTEREST - INVESTMENTS	18,821	62,452	47,011	50,000	75,000
TOTAL FUTURE CAPITAL PROJECTS REVENUES		18,821	62,452	47,011	50,000	75,000
620 - SAN SEVAINE FLOOD CONTROL						
6310	INTEREST - INVESTMENTS	7,765	11,590	3,104	4,500	6,000
5232	FLOOD CONTROL - CITY	83,468	84,900	115,463	75,000	50,000
5256	FLOOD CONTROL - COUNTY	0	0	0	400,000	250,000
TOTAL SAN SEVAINE FLOOD CONTROL REVENUES		91,233	96,490	118,567	479,500	306,000
621 - UPPER ETIWANDA FLOOD CONT						
6310	INTEREST - INVESTMENTS	551	674	227	200	300
TOTAL UPPER ETIWANDA FLOOD CONT REVENUES		551	674	227	200	300
622 - STORM DRAIN						
6310	INTEREST - INVESTMENTS	180,447	241,956	81,693	90,000	100,000
5252	STORM DRAIN FEES	1,810,824	6,594,553	2,720,980	2,999,896	2,435,000
TOTAL STORM DRAIN REVENUES		1,991,270	6,836,510	2,802,673	3,089,896	2,535,000
623 - SEWER EXPANSION						
6310	INTEREST - INVESTMENTS	98,707	152,016	12,052	50,000	45,000
5251	SEWER EXPANSION FEES	466,661	1,430,327	1,558,227	2,300,000	2,300,000
5812	EXTRA TERRITORIAL SEWER	145,656	63,029	25,870	0	0
5822	RIALTO SEWAGE COLLECTION	0	0	15,966	100,000	0
TOTAL SEWER EXPANSION REVENUES		711,024	1,645,372	1,612,114	2,450,000	2,345,000

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
<i>Other Funds Revenue Detail</i>						
Capital Project Funds						
630 - CIRCULATION MITIGATION						
6310	INTEREST - INVESTMENTS	290,530	321,206	119,911	120,000	160,000
5611	CIRC FEE - ARTERIAL	1,613,373	4,559,082	3,007,930	3,200,000	3,200,000
5662	CIRC FEE - REGIONAL	2,324,616	6,274,022	3,936,508	4,000,000	4,500,000
TOTAL CIRCULATION MITIGATION REVENUES		4,228,520	11,154,311	7,064,348	7,320,000	7,860,000
631 - FIRE ASSESSMENT						
6310	INTEREST - INVESTMENTS	3,234	8,512	2,619	3,500	5,000
5231	FIRE FEES	180,337	610,563	235,105	150,000	250,000
TOTAL FIRE ASSESSMENT REVENUES		183,571	619,076	237,724	153,500	255,000
632 - GENERAL GOVERNMENT						
6310	INTEREST - INVESTMENTS	25,394	59,649	27,048	28,000	35,000
5632	FEE - PUBLIC FACILITY	718,162	2,213,319	913,867	400,000	500,000
TOTAL GENERAL GOVERNMENT REVENUES		743,556	2,272,968	940,915	428,000	535,000
633 - LANDSCAPE MEDIANS						
6310	INTEREST - INVESTMENTS	(3,132)	24,232	13,301	13,000	20,000
5643	LANDSCAPE FEES	611,207	1,658,276	746,868	500,000	1,000,000
TOTAL LANDSCAPE MEDIANS REVENUES		608,074	1,682,507	760,168	513,000	1,020,000
634 - LIBRARY CAP IMPROVEMENT						
6310	INTEREST - INVESTMENTS	6,127	13,698	6,262	6,500	10,000
5230	CAPITAL IMPACT FEES	223,985	476,455	194,616	100,000	100,000
TOTAL LIBRARY CAP IMPROVEMENT REVENUES		230,111	490,153	200,878	106,500	110,000
635 - PARKS DEVELOPMENT						
6310	INTEREST - INVESTMENTS	34,532	74,669	34,423	35,000	45,000
5233	PARK DEVELOPMENT	1,940,399	2,843,000	2,549,859	0	1,750,000
TOTAL PARKS DEVELOPMENT REVENUES		1,974,931	2,917,669	2,584,281	35,000	1,795,000
636 - POLICE CAPITAL FACILITIES						
6310	INTEREST - INVESTMENTS	478	14,358	7,497	7,700	12,000

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
<i>Other Funds Revenue Detail</i>						
Capital Project Funds						
636 - POLICE CAPITAL FACILITIES						
5230	CAPITAL IMPACT FEES	365,737	955,029	400,214	200,000	300,000
TOTAL POLICE CAPITAL FACILITIES REVENUES		366,215	969,387	407,711	207,700	312,000
637 - UNDERGROUND UTILITIES						
6310	INTEREST - INVESTMENTS	1,445	932	245	300	300
5619	ENG LAND DEV REVIEW	11,906	24,065	17,985	15,000	15,000
TOTAL UNDERGROUND UTILITIES REVENUES		13,351	24,997	18,231	15,300	15,300
656 - CFD #22 SIERRA HILLS SO						
6311	INTEREST - FISCAL AGENT	2	0	0	0	0
TOTAL CFD #22 SIERRA HILLS SO REVENUES		2	0	0	0	0
657 - CFD #31 CITRUS HEIGHTS N						
6310	INTEREST - INVESTMENTS	1,240	1,516	621	500	200
TOTAL CFD #31 CITRUS HEIGHTS N REVENUES		1,240	1,516	621	500	200
658 - CFD #37 MONTELAGO						
6310	INTEREST - INVESTMENTS	313	383	153	100	100
TOTAL CFD #37 MONTELAGO REVENUES		313	383	153	100	100
659 - CFD #70 AVELLINO						
6310	INTEREST - INVESTMENTS	(157)	172	23	50	50
6311	INTEREST - FISCAL AGENT	1	0	0	0	0
TOTAL CFD #70 AVELLINO REVENUES		(156)	172	23	50	50
660 - CFD #71 SIERRA CREST						
6311	INTEREST - FISCAL AGENT	0	0	1,135	500	100
6810	BOND PROCEEDS	0	0	5,675,146	0	0
TOTAL CFD #71 SIERRA CREST REVENUES		0	0	5,676,280	500	100

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
Other Funds Revenue Detail						
Capital Project Funds						
661 - CFD # 80 BELLA STRADA						
6810	BOND PROCEEDS	0	0	0	10,421,594	0
6811	BOND PREMIUM	0	0	0	732,687	0
TOTAL CFD # 80 BELLA STRADA REVENUES		0	0	0	11,154,281	0
662 - CFD #81 GABRIELLA						
6810	BOND PROCEEDS	0	0	0	6,845,096	0
6811	BOND PREMIUM	0	0	0	39,190	0
TOTAL CFD #81 GABRIELLA REVENUES		0	0	0	6,884,286	0
Enterprise Funds						
701 - SEWER MAINT & OPERATIONS						
5020	PENALTY - GENERAL	54,134	52,895	39,019	45,000	45,000
6310	INTEREST - INVESTMENTS	90,956	77,541	18,495	20,000	30,000
5810	CITY SEWER SERVICE	2,499,495	4,478,388	4,569,540	5,125,750	6,000,000
5811	IEUA SEWER SERVICE	8,999,044	9,854,476	11,048,540	12,170,591	13,087,800
5812	EXTRA TERRITORIAL SEWER	1,113,456	1,202,444	1,291,874	1,210,236	1,218,230
5813	CITY PRE-TREATMENT PROG	537,592	566,513	602,370	600,000	600,000
5815	CAPITAL EXPENSE & RESERVE	81,746	759	(12)	0	0
5817	PENALTIES	35,158	35,009	36,470	35,000	35,000
5818	SEWER PERMITS	9,775	15,225	13,800	15,000	15,000
5821	NON-COMPLIANCE INSPECTION	3,450	3,400	1,600	7,000	7,000
5823	RIALTO SEWAGE TREATMENT	1,243,781	1,309,892	1,231,661	1,448,993	1,479,380
5824	EMERGENCY RESPONSE	7,872	0	0	0	0
6415	BAD CHECK CHARGES	275	225	225	0	0
6450	MISCELLANEOUS INCOME	13,913	34,957	(5,496)	0	0
TOTAL SEWER MAINT & OPERATIONS REVENUES		14,690,646	17,631,723	18,848,085	20,677,570	22,517,410
702 - SEWER CAPITAL PROJECTS						
5011	CURRENT SUPPLEMENTAL	0	1	(2)	0	0

Other Funds Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
Other Funds Revenue Detail						
Enterprise Funds						
702 - SEWER CAPITAL PROJECTS						
5020	PENALTY - GENERAL	151	0	170	0	0
6310	INTEREST - INVESTMENTS	506	1	696	1,200	0
5816	SEWER CONNECTION FEES	0	0	0	(29,605)	300,000
5819	SEWER INSTALLATION	25,450	15,200	29,680	25,000	25,000
6480	MISCELLANEOUS REIMB	109,960	103,411	96,746	0	0
TOTAL SEWER CAPITAL PROJECTS REVENUES		136,067	118,612	127,290	(3,405)	325,000
703 - SEWER REPLACEMENT						
6310	INTEREST - INVESTMENTS	137,727	228,157	70,873	80,000	80,000
5814	CAPITAL RESERVE	2,396,341	576,159	583,321	600,000	1,000,000
TOTAL SEWER REPLACEMENT REVENUES		2,534,068	804,316	654,194	680,000	1,080,000
710 - WATER UTILITY						
6310	INTEREST - INVESTMENTS	21,116	3,710	1,852	1,500	2,500
TOTAL WATER UTILITY REVENUES		21,116	3,710	1,852	1,500	2,500
Internal Service Funds						
751 - FLEET OPERATIONS						
6310	INTEREST - INVESTMENTS	11,494	41,023	21,472	20,000	25,000
6427	INSURANCE REFUNDS	0	0	25,180	0	0
6610	GAIN/LOSS ON VEHICLE DISP	122,049	24,516	24,324	0	0
6710	MOTORPOOL CHARGES	3,998,610	4,463,970	5,161,637	5,624,210	5,908,170
6480	MISCELLANEOUS REIMB	42,067	54,988	45,458	0	0
TOTAL FLEET OPERATIONS REVENUES		4,174,220	4,584,497	5,278,071	5,644,210	5,933,170

Fontana Fire District Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
Fontana Fire District Revenue Detail						
Special Revenue Funds						
396 - FONTANA FIRE DIST GRANTS						
5349	HOMELAND SECURITY GRANT	0	0	0	66,904	0
TOTAL FONTANA FIRE DIST GRANTS REVENUES		0	0	0	66,904	0
497 - FONTANA FIRE DISTRICT						
5010	CURRENT SEC & UNSEC	17,345,282	15,947,708	17,617,762	17,500,000	20,000,000
5017	OTHER PROPERTY TAX	0	0	1,403,459	0	0
5019	RDA PASS THROUGH	9,892,696	11,393,941	11,222,299	12,000,000	12,750,000
6310	INTEREST - INVESTMENTS	191,775	133,836	4,721	20,000	80,000
5253	FIRE PLANNING FEES	51,828	46,295	58,092	50,000	50,000
5254	FIRE PREVENTION PERMITS	307,621	403,741	374,113	325,000	370,000
5275	FIRE BUILDING FEES	191,801	195,896	195,650	190,000	160,000
5277	ANNUAL FIRE INSPECTIONS	0	0	10,700	0	70,000
5714	ARCHIVE SCAN FEE	13,822	15,064	24,101	20,000	26,800
6830	CONTRIBUTION FROM CITY	1,006,100	1,006,100	1,006,100	1,006,100	1,006,100
TOTAL FONTANA FIRE DISTRICT REVENUES		29,000,925	29,142,582	31,916,997	31,111,100	34,512,900
498 - FFD - CFD 2002-2						
6210	ASSESSMENT/SPECIAL TAX	271,155	270,931	268,187	275,000	285,000
6310	INTEREST - INVESTMENTS	53,294	44,083	15,851	17,500	20,000
TOTAL FFD - CFD 2002-2 REVENUES		324,449	315,014	284,038	292,500	305,000
Capital Project Funds						
696 - FIRE CAPITAL PROJECT						
6310	INTEREST - INVESTMENTS	70,288	86,453	15,757	24,000	37,000
TOTAL FIRE CAPITAL PROJECT REVENUES		70,288	86,453	15,757	24,000	37,000

Housing Authority Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
<i>Housing Authority Revenue Detail</i>						
Special Revenue Funds						
290 - HOUSING SUCCESSOR-LOW/MOD						
6310	INTEREST - INVESTMENTS	(25,378)	2,890	975	1,000	1,200
TOTAL HOUSING SUCCESSOR-LOW/MOD REVENUES		(25,378)	2,890	975	1,000	1,200
297 - HOUSING AUTHORITY - LMIHF						
6310	INTEREST - INVESTMENTS	94,596	145,536	(54,568)	60,000	100,000
6313	INTEREST - HOUSING NOTES	166,522	381,342	302,486	250,000	250,000
6332	MISC RENTS/LEASES	88,938	0	61,387	50,000	25,000
6450	MISCELLANEOUS INCOME	81	109,473	106,550	111,000	111,000
TOTAL HOUSING AUTHORITY - LMIHF REVENUES		350,136	636,351	415,855	471,000	486,000
Capital Project Funds						
638 - AFFORDABLE HOUSING TRUST						
6310	INTEREST - INVESTMENTS	9,129	22,454	10,767	11,000	18,000
5257	HOUSING FEE-RESIDENT SFD	423,756	652,050	240,300	36,221	400,000
5258	HOUSING FEE-RESIDENT MFD	55,272	69,090	45,402	30,000	40,000
5259	HOUSING FEE-COMM OFFICE	66,107	49,395	0	45,000	20,000
5262	HOUSING FEE-COMM RETAIL	5,229	9,877	70,970	70,000	20,000
5263	HOUSING FEE-INDUST MFG	377	9,353	0	2,000	1,000
5264	HOUSING FEE-INDUST WARE	45,680	169,237	34,350	300,000	250,000
6830	CONTRIBUTION FROM CITY	0	0	252,450	363,779	0
TOTAL AFFORDABLE HOUSING TRUST REVENUES		605,550	981,458	654,239	858,000	749,000
697 - FONTANA HOUSING AUTHORITY						
6310	INTEREST - INVESTMENTS	18,824	34,934	14,796	15,000	18,000
6313	INTEREST - HOUSING NOTES	66,004	42,809	66,792	75,000	75,000
6330	LEASES - CELL TOWERS	22,347	20,628	20,628	20,630	23,000
6332	MISC RENTS/LEASES	69,031	114,898	98,947	153,680	115,040
6450	MISCELLANEOUS INCOME	15,877	18,724	17,037	15,050	10,050
TOTAL FONTANA HOUSING AUTHORITY REVENUES		192,083	231,993	218,200	279,360	241,090

Community Foundation Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
<i>Community Foundation Revenue Detail</i>						
Special Revenue Funds						
499 - COMMUNITY FOUNDATION						
6310	INTEREST - INVESTMENTS	1,532	1,985	670	750	750
6425	DONATIONS	7	5	6	500	0
TOTAL COMMUNITY FOUNDATION REVENUES		1,539	1,991	676	1,250	750

Fontana Days Run

Fontana Days Run



Typically held on the first Saturday in June, the Fontana Days Run is recognized as the world's fastest half marathon course. What began in 1955 with 200 runners has grown to become a popular event attended by over one thousand runners every year.

Expenditures

General Fund Expenditures by Department – Chart

General Fund Expenditures by Category – Chart

Explanation of General Fund Expenditure Categories

Project Expenditures

Internal Service Charges

Expenditures by Entity – All Entities – Chart

Expenditures by Category – All Entities – Chart

Total Expenditures – All Entities

Fund Expenditure Summary – All Entities

Expenditures

General Fund Expenditures by Department – Chart

General Fund Expenditures by Category – Chart

Explanation of General Fund Expenditure Categories

Project Expenditures

Internal Service Charges

Expenditures by Entity – All Entities – Chart

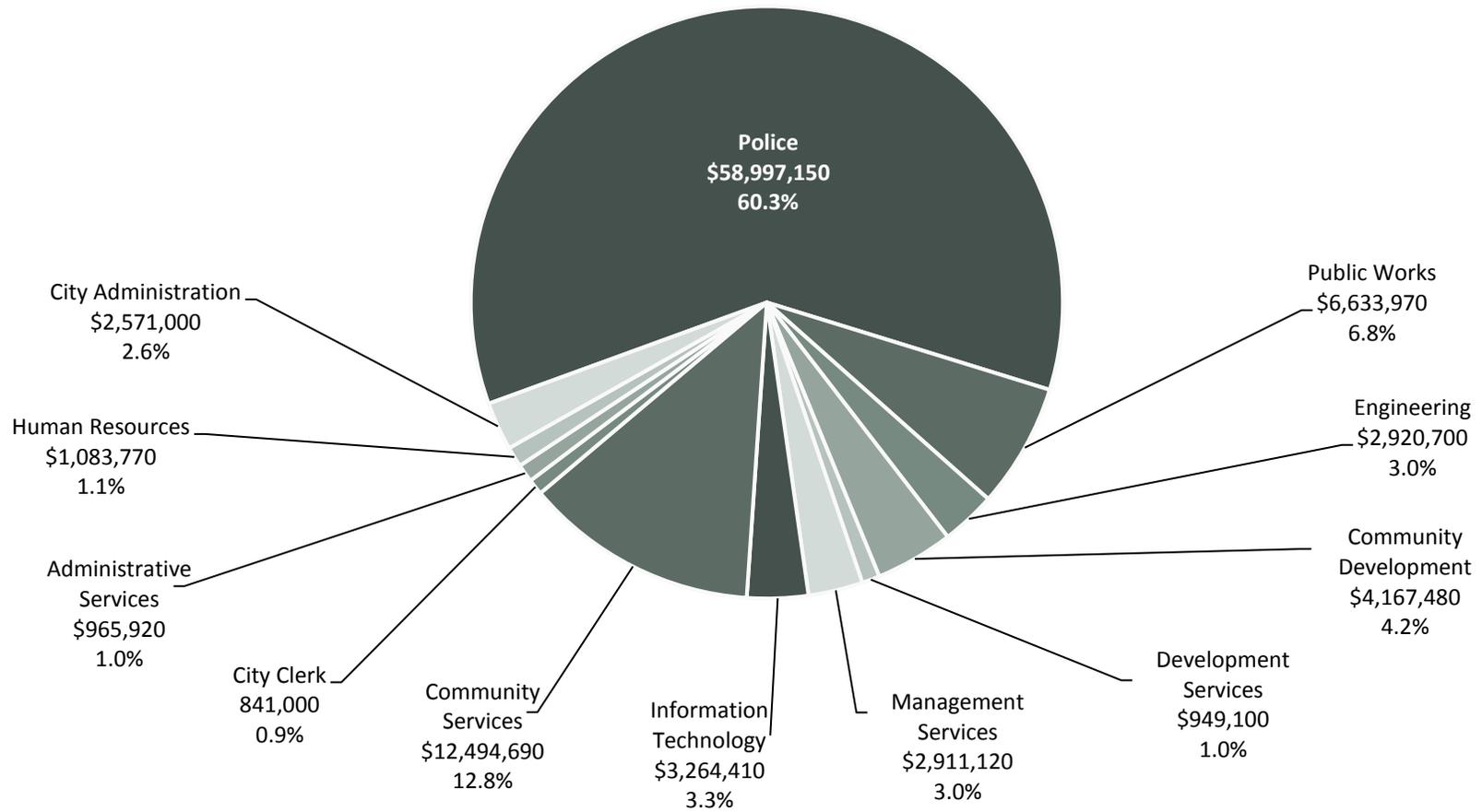
Expenditures by Category – All Entities – Chart

Total Expenditures – All Entities

Fund Expenditure Summary – All Entities

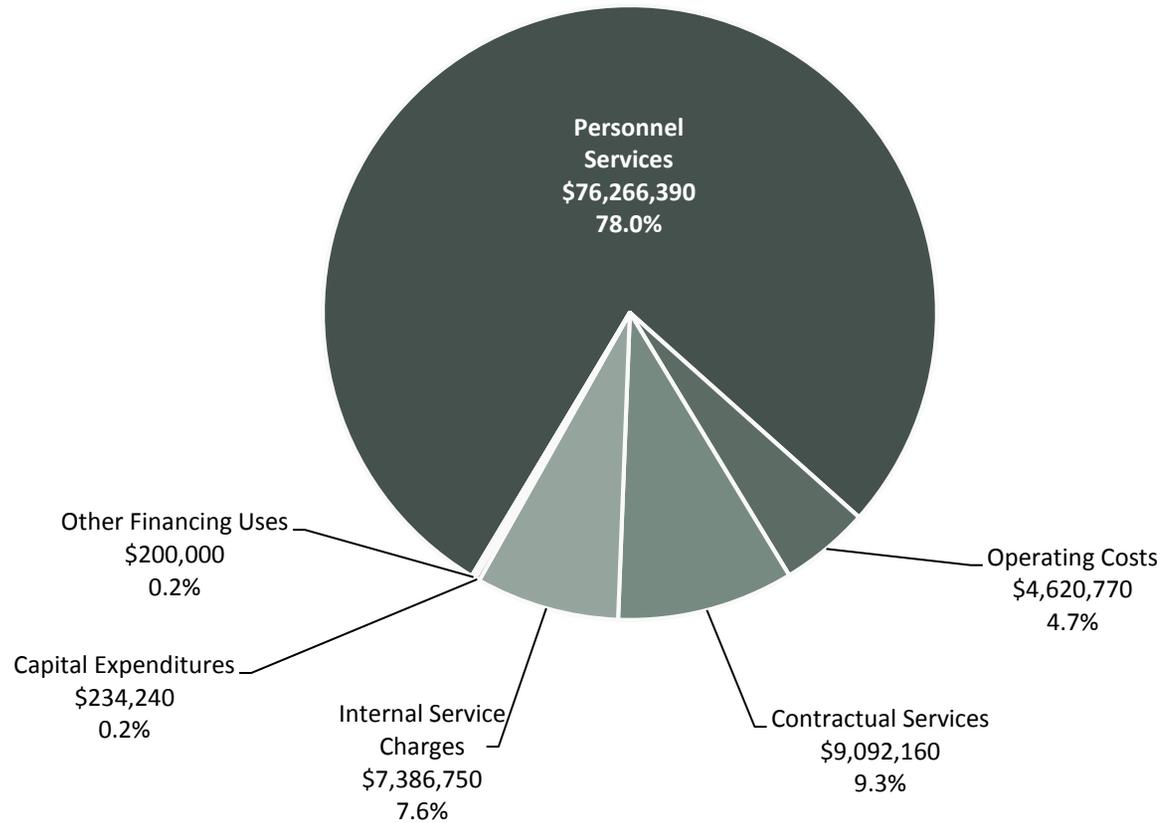
General Fund Expenditures

By Department
\$97,800,310



General Fund Expenditures

By Category
\$97,800,310



Explanation of General Fund Expenditure Categories

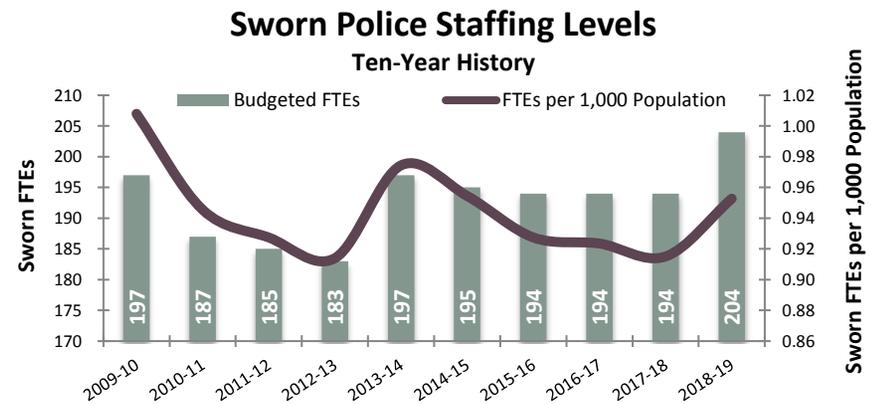
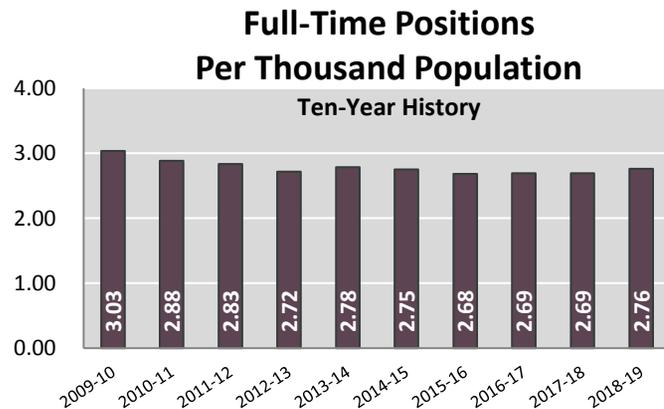
Personnel Services

Personnel services account for the largest share of General Fund dollars: \$76.3 million (480.85 FTEs) or 78.0% of the total FY 2018-19 General Fund budget. This represents an increase of 5.7% from the current year adjusted budget. Total personnel cost for all city entities is \$96.5 million (591 FTEs), 42.4% of the total overall budget. Sixteen positions were added as follows:

- One Marketing Communications Assistant in the City Administration Department – General Fund
- One WQMP Compliance Inspector in the Engineering Department – General Fund (75%)/Storm Water Comp Fund (25%)
- One Equipment Operator II in the Public Works Department – General Fund
- Ten Police Officers in the Police Department – General Fund (five contingent on return of VLF revenues and five temporary pending anticipated vacancies)
- Two Community Services Officers II in the Police Department – General Fund
- One Secretary in the Police Department – General Fund

There are six bargaining groups. The contracts for two of the groups will expire on June 30, 2019, for three of the groups on June 30, 2020, and for the remaining one group on June 30, 2021.

The personnel services budget includes a recurring attrition factor of \$750,000, representing anticipated vacancy savings to be achieved during the fiscal year. This amount is included as a negative expenditure budget item in the Police Department, but is intended to recognize savings across all City departments. An additional \$750,000 has been added to the FY 2018-19 budget year to offset five of the new Police Officer positions until anticipated vacancies occur.



Expenditures

Fiscal Year 2018/2019

Operating Expenditures

The Operating Expenditure category includes such items as departmental expense, rents and leases, advertising, utilities and conferences and meetings. Total Operating Expenditures for all city entities is projected at \$24.5 million representing 10.8% of the total budget. This amount is 4.7% more than the current year adopted budget, and 25.3% less than the current year adjusted budget.

General Fund Operating Expenditures, proposed at \$4.4 million, represent 4.7% of the total proposed General Fund budget. This amount reflects a 6.2% increase over the current year adopted budget, and a 1.4% decrease from the current year adjusted budget.

	2017-18 Adopted	2018-19 Projected	% Diff
City-wide	\$23,414,420	\$24,510,440	4.7%
General Fund	\$4,350,760	\$4,620,770	6.2%

	2017-18 Current	2018-19 Projected	% Diff
City-wide	\$32,827,272	\$24,510,440	-25.3%
General Fund	\$4,685,504	\$4,620,770	-1.4%

Contractual Services

	2017-18 Adopted	2018-19 Projected	% Diff
City-wide	\$66,651,170	\$69,879,880	4.8%
General Fund	\$8,805,230	\$9,092,160	3.3%

	2017-18 Current	2018-19 Projected	% Diff
City-wide	\$87,834,672	\$69,879,880	-20.4%
General Fund	\$9,385,799	\$9,092,160	-3.1%

This category includes various professional services including legal, accounting and recreation class instructors. Total Contractual Services for all city entities is projected at \$69.9 million which is 30.8% of the total budget. This amount is 4.8% more than the current year adopted budget, and 20.4% less than the current year adjusted budget.

General Fund Contractual Services are proposed at \$9.1 million, 3.3% more than the current year adopted budget and 3.1% less than the current year adjusted budget. This category makes up approximately 9.3% of the proposed General Fund budget.

Expenditures

Fiscal Year 2018/2019

Internal Service Charges

Internal Service Charges include vehicle maintenance and risk liability charges. Total Internal Service Charges for all city entities is projected at \$9.8 million representing 4.3% of the total budget. This amount is 8.4% more than the current year adopted budget, and 7.4% more than the current year adjusted budget.

	2017-18 Adopted	2018-19 Projected	% Diff
City-wide	\$9,049,910	\$9,808,170	8.4%
General Fund	\$6,829,790	\$7,386,750	8.2%

General Fund Internal Service Charges are proposed at \$7.4 million or 7.6% of the General Fund Budget. This is an increase of 8.2% over the current year adopted budget and 6.7% of the current year adjusted budget.

	2017-18 Current	2018-19 Projected	% Diff
City-wide	\$9,128,341	\$9,808,170	7.4%
General Fund	\$6,923,160	\$7,386,750	6.7%

Capital Expenditures

This category captures all of the costs of the major categories of fixed assets. Total Capital Expenditures for all city entities is projected at \$18.4 million or 8.1% of the total budget. This amount is 42.0% less than the current year adopted budget, and 85.5% less than the current year adjusted budget.

	2017-18 Adopted	2018-19 Projected	% Diff
City-wide	\$31,788,620	\$18,425,780	-42.0%
General Fund	\$73,950	\$234,240	216.8%

	2017-18 Current	2018-19 Projected	% Diff
City-wide	\$127,492,695	\$18,425,780	-85.5%
General Fund	\$215,998	\$234,240	8.4%

Because of the large dollar amounts involved, major capital projects funded by the General Fund are recorded as an operating transfer to the Capital Reinvestment Fund #601 with the expenditures recorded in that fund so as not to skew annual General Fund expenditures. However, some minor capital expenditures are accounted for within the General Fund.

The proposed General Fund Budget includes \$234,240 in Capital Expenditures or 0.2% of the General Fund Budget representing costs associated with Weed Abatement activities and some miscellaneous computer hardware and furniture and fixtures.

Expenditures

Fiscal Year 2018/2019

Debt Service

This category includes all costs related to the payment of debt obligations including principal and interest. Total Debt Service for all city entities is projected at \$3.3 million which is 1.5% of the total budget. This amount is the same as the current year adopted budget, and 32.0% less than the current year adjusted budget.

	2017-18 Adopted	2018-19 Projected	% Diff
City-wide	\$3,342,030	\$3,342,030	0.0%
	2017-18 Current	2018-19 Projected	% Diff
City-wide	\$4,912,939	\$3,342,030	-32.0%

To Other Agencies

This category includes transfers between entities. The total for all city entities is projected at \$4.9 million which is 2.1% of the total budget and is primarily related to cost allocation paid to the General Fund from the other entities. This amount is 9.7% more than the current year adopted budget, and 1.4% more than the current year adjusted budget.

	2017-18 Adopted	2018-19 Projected	% Diff
City-wide	\$4,449,600	\$4,882,600	9.7%
	2017-18 Current	2018-19 Projected	% Diff
City-wide	\$4,813,379	\$4,882,600	1.4%

Expenditures

Fiscal Year 2018/2019

Other Financing Uses

This category includes Operating Covenant Agreement (OCA) payments. General Fund and total for all city entities is projected at \$200,000, 0.1% of the total budget and 0.2% of the General Fund Budget.

	2017-18 Adopted	2018-19 Projected	% Diff
City-wide	\$200,000	\$200,000	0.0%
General Fund	\$200,000	\$200,000	0.0%

City-wide, the projected amount is the same as the current year adopted budget, and 74.3% less than the current year adjusted budget. For General Fund, the projected amount is the same as both the current year adopted and adjusted budget.

	2017-18 Current	2018-19 Projected	% Diff
City-wide	\$778,765	\$200,000	-74.3%
General Fund	\$200,000	\$200,000	0.0%

Project Expenditures

The City uses project accounting for capital costs, grants and other expenditures that span multiple years. Because of this, some of the current year figures may seem high compared to the projected numbers. The current year figures contain unspent project budget amounts and the projected numbers contain only "new" funding. Unspent project budgets at year end will be rolled forward into the new year and submitted to the City Council at the First Quarter Budget Review for reappropriation.

New year personnel costs for projects are shown as one line item entitled Project Personnel in the Personnel Services Category. A corresponding reduction can be found in the Capital Expenditure Category on the line item entitled Project Personnel Offset. In this way, all staff members are budgeted and reflected in the Personnel Services Category.

Internal Service Charges

Vehicle Maintenance Charges

The City of Fontana maintains a separate Fleet Operations Fund to account for the accumulation and expenditure of monies related to the ongoing maintenance and replacement of the City's fleet.

The City maintains its vehicles and equipment in a comprehensive fleet maintenance system, Lucity. Vehicle and equipment maintenance costs as well as fuel costs are tracked in this system. Each year, the City prepares a fleet charge-back model. The model is based on operations & maintenance (O&M) and vehicle replacement cost. The replacement cost is amortized over the vehicle's projected useful lifecycle. The total of the two charges becomes the annual vehicle charge rate which is recorded as an internal service charge in the appropriate budget unit. These internal services charges become the source of funding for the Fleet Operations Fund.

Depreciation schedules used for the Asset Management System coincide with the City's Depreciation Policy. Funds that accumulate within the Fleet Operations Fund are based on the vehicle's useful lifecycle. Replacement vehicles are purchased from the Fleet Operations Fund in accordance with established useful lifecycle replacement schedules. Vehicles and rolling stock which are beyond economical repair are sold at public auction.

Funds for new vehicles and rolling stock purchases that are non-replacement items are transferred to the Fleet Operations Fund and budgeted for in that fund by the managing department. Vehicles scheduled for replacement that are still in serviceable condition may be rotated into the City's fleet vehicle inventory for use by City staff. These vehicles are accounted for in the fleet model and are only charged O&M and not included in future fleet replacement schedules.

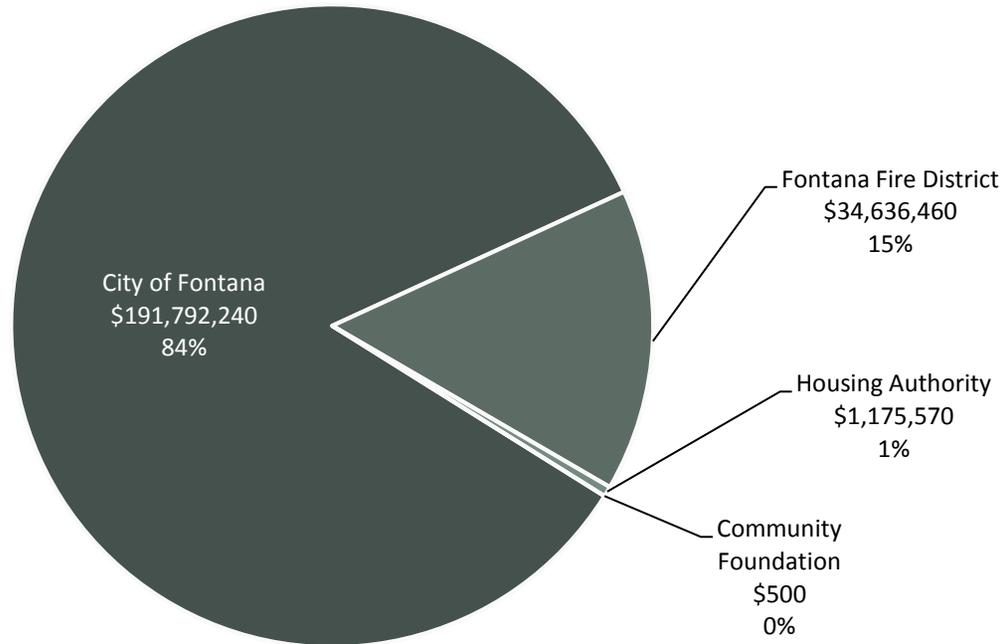
Risk Liability Charges

The City maintains a separate Self Insurance Fund to account for financial resources set aside for personal liability, vehicle liability, unemployment and workers' compensation. This fund is included with the "Other General Funds" and, as such, is combined with the General Fund for Financial Statement purposes.

Risk liability charges are allocated to the General Fund and other principal City funds at rates designed to cover the approximate costs of insurance coverage provided. Once this amount is established, it is passed along to the departments/funds based on each fund's percentage of the total budgeted payroll and fleet charges for the fiscal year.

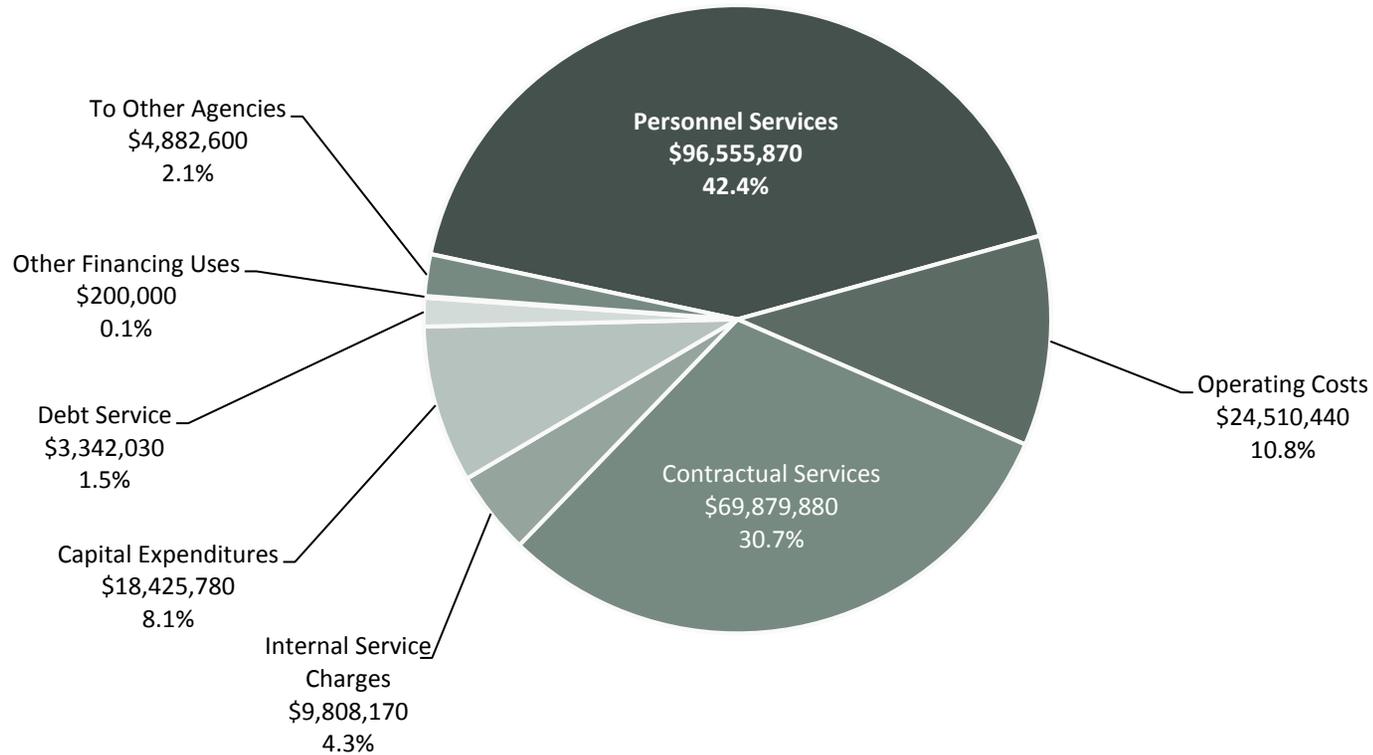
Expenditures – All Entities

By Entity
\$227,604,770



Expenditures – All Entities

By Category
\$227,604,770



City of Fontana
Expenditure Summary All Entities

Expenditure Category	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
	Actual (Audited)	Actual (Audited)	Actual (Audited)	Current Budget	New Budget
PERSONNEL SERVICES	79,714,433	81,509,873	83,954,820	92,436,177	96,555,870
OPERATING COSTS	23,973,265	18,858,560	22,873,860	32,827,272	24,510,440
CONTRACTUAL SERVICES	59,180,542	60,035,502	66,241,164	87,834,672	69,879,880
INTERNAL SERVICE CHARGES	7,498,680	7,964,040	8,659,478	9,128,341	9,808,170
CAPITAL EXPENDITURES	30,317,128	20,700,084	23,257,252	127,492,695	18,425,780
DEBT SERVICE	49,411,495	4,855,357	3,621,360	5,491,704	3,342,030
OTHER FINANCING USES	0	0	128,494	200,000	200,000
CONTRIBUTIONS TO	3,633,700	4,098,400	4,595,240	4,813,379	4,882,600
Total By Category	253,729,242	198,021,816	213,331,667	360,224,239	227,604,770
Total Budgeted Full-Time Personnel	556.00	563.00	568.00	575.00	591.00
Total Budgeted Part-Time Personnel	612.00	541.00	492.00	563.00	502.00
PERSONNEL SERVICES					
7010 FULL-TIME EMPLOYEES	45,285,122	45,508,887	46,391,941	51,850,856	53,820,740
7011 PART-TIME EMPLOYEES	6,233,904	6,472,660	6,610,171	7,206,162	7,502,310
7012 ANNUAL LEAVE CASH OUT	1,538,341	1,549,345	1,757,677	1,050,203	1,167,940
7013 OVERTIME	2,115,176	2,218,318	2,562,807	3,179,170	2,575,800
7016 PERS RETIREMENT	13,347,771	14,246,994	14,709,967	16,441,647	18,360,630
7017 CAFETERIA PLAN	8,871,897	9,188,367	9,441,785	10,215,247	10,924,430
7018 MEDICARE	778,914	783,076	814,537	740,152	767,800
7019 UNEMPLOYMENT INSURANCE	108,114	80,600	101,837	200,000	100,000
7020 WORKER'S COMP	1,379,790	1,422,360	1,503,930	1,576,390	1,657,990
7021 SUPPLEMENTAL RETIREMENT	27,745	28,300	28,866	30,770	32,310
7022 OTHER MEDICAL BENEFITS	27,658	8,530	33,221	0	0
7030 PAYROLL OFFSET	0	0	0	517,300	556,120
7090 ATTRITION FACTOR	0	0	0	(750,000)	(1,500,000)
7099 PROJECT PERSONNEL	0	2,436	(1,919)	178,280	589,800
TOTAL PERSONNEL SERVICES	79,714,433	81,509,873	83,954,820	92,436,177	96,555,870
OPERATING COSTS					
8010 DEPARTMENTAL EXPENSE	4,175,324	3,640,267	3,109,500	3,981,181	3,609,250
8011 ADVERTISING	227,606	205,319	180,638	227,605	224,360
8012 UNIFORM EXPENSE	183,326	188,680	212,375	240,313	239,470
8013 EQUIP (NON-COMP) <\$5,000	569,442	881,771	292,081	1,518,126	639,350
8014 COMPUTER HARDWARE <\$5,000	299,360	707,914	593,468	1,261,817	1,011,060
8015 COMPUTER SOFTWARE <\$5,000	20,966	15,051	84,058	64,636	17,200
8016 DONATION EXPENSE	0	0	0	51,400	0
8017 EMPLOYEE EDUCATION REIMB	35,632	69,398	39,488	48,000	14,150
8018 CONFERENCE & MEETINGS	542,086	572,219	578,429	715,673	822,790

City of Fontana
Expenditure Summary All Entities

Expenditure Category	2014/2015 Actual (Audited)	2015/2016 Actual (Audited)	2016/2017 Actual (Audited)	2017/2018 Current Budget	2018/2019 New Budget
OPERATING COSTS					
8019 COMMUNICATIONS	583,326	639,890	707,065	1,085,872	1,167,680
8020 UTILITIES	8,777,445	7,443,390	7,592,558	9,687,214	8,911,500
8021 RENTS & LEASES	2,034,454	900,237	716,649	645,970	470,850
8023 AUTOMOTIVE PARTS	201,726	207,578	310,259	330,000	396,500
8024 FUEL & OIL	1,049,015	907,380	762,376	1,160,100	1,160,000
8025 TIRES & TUBES	89,574	102,505	110,989	192,000	192,000
8026 SETTLEMENT CLAIM	3,190,761	1,914,654	4,926,778	7,400,000	2,450,000
8027 MILEAGE REIMBURSEMENT	8,726	11,312	9,129	21,150	16,750
8028 CITY PROGRAMS	56,258	100,423	168,714	1,008,468	319,000
8029 SCHOLARSHIPS-GENERAL	0	18,998	7,113	10,000	10,000
8030 EQUIPMENT MAINTENANCE	160,120	433,595	294,113	279,645	322,820
8031 COMPUTER HARDWARE MAINT	159,664	252,448	275,473	295,787	275,380
8032 OUTSOURCED SVCS (HW/SW)	280,054	217,620	221,758	387,746	178,480
8035 SOFTWARE MAINT-CITY WIDE	270,247	270,972	268,099	1,038,728	348,230
8037 SOFTWARE MAINT-ASO	162,891	56,506	355,525	255,330	993,250
8038 SOFTWARE MAINT-DSO	216,488	229,042	237,699	247,660	243,390
8039 SOFTWARE MAINT-PD	337,149	386,844	350,629	523,919	360,280
8040 SCHOLARSHIP-FCSC	0	0	9,600	9,600	9,600
8041 OPERATION OF ACQ PROP	77,879	104,155	103,946	139,332	107,100
8043 RELOCATION PAYMENTS	6,000	0	0	0	0
8046 SUBSIDIES FOR NSP SALES	22,423	0	61,251	0	0
8095 P-CARD SWEEP	860	7,808	2,833	0	0
8096 BAD DEBTS/LOANS	33,100	21,600	0	0	0
8791 EXPENDITURE TRANSFERS	201,362	(1,649,015)	291,266	0	0
TOTAL OPERATING COSTS	23,973,265	18,858,560	22,873,860	32,827,272	24,510,440
CONTRACTUAL SERVICES					
8110 LEGAL SERVICES	2,117,528	2,703,816	3,327,759	3,448,466	2,674,670
8111 ACCOUNTING AND AUDITING	40,170	45,640	42,810	50,880	58,000
8112 ENGINEERING SERVICES	546,326	371,393	309,132	2,108,477	150,000
8113 DESIGN/ARCHITECT SERVICES	144,241	512,843	519,839	2,778,554	1,110,000
8114 APPRAISAL	0	0	0	25	0
8115 CONSULTANT SERVICES	247,895	471,474	355,481	516,019	270,170
8116 PLAN CHECK	93,547	84,551	68,146	60,208	18,000
8117 INSPECTION	335,387	365,924	512,975	1,081,725	4,000
8118 ENVIRONMENTAL SERVICES	14,981	61,661	105,246	493,738	38,400

City of Fontana
Expenditure Summary All Entities

Expenditure Category		2014/2015 Actual (Audited)	2015/2016 Actual (Audited)	2016/2017 Actual (Audited)	2017/2018 Current Budget	2018/2019 New Budget
CONTRACTUAL SERVICES						
8119	CONSTRUCTION-NON-CAPITAL	2,400,000	318,147	1,576,927	5,456,477	80,000
8120	DEVELOPMENT INCENTIVES	0	0	0	1,219,000	0
8130	OTHER PROFESSIONAL SVCS	52,441,095	54,243,897	58,573,456	69,688,485	64,602,380
8131	OPS - TECHNOLOGY RELATED	133,093	140,652	155,265	286,178	213,170
8132	CLASS INSTRUCTION	471,228	516,374	470,906	393,070	419,180
8133	SECURITY SERVICES	134,505	139,861	164,912	166,490	160,690
8134	OFFICIATING SERVICES	30,358	35,809	33,554	34,190	34,190
8135	EXCURSIONS	30,188	23,459	24,756	52,690	47,030
TOTAL CONTRACTUAL SERVICES		59,180,542	60,035,502	66,241,164	87,834,672	69,879,880
INTERNAL SERVICE CHARGES						
8210	VEHICLE MAINTENANCE	3,998,630	4,463,970	5,159,478	5,624,210	5,908,170
8220	RISK LIABILITY	3,500,050	3,500,070	3,500,000	3,504,131	3,900,000
TOTAL INTERNAL SERVICE CHARGES		7,498,680	7,964,040	8,659,478	9,128,341	9,808,170
CAPITAL EXPENDITURES						
8307	LAND SITE CLEARANCE	246,009	160,591	236,797	86,414	65,000
8310	LAND	1,961,106	1,665,180	113,499	7,047,782	0
8312	LAND ACQUISITION EXP	680,317	900	261,636	356,269	0
8314	LAND & BLDG IMPROVEMENTS	245,340	663,282	400,046	1,810,752	1,095,000
8315	COMPUTER HARDWARE	545,860	132,987	294,584	921,976	1,794,850
8316	COMPUTER SOFTWARE	0	14,305	115,125	1,061,645	0
8317	MAINTENANCE EQUIPMENT	312,520	0	551,005	391,365	35,000
8318	OFFICE EQUIP, FURN & FIX	161,681	129,781	705,889	1,582,743	150,420
8319	VEHICLES	471,575	1,297,695	2,467,499	3,496,365	2,986,140
8320	CAPITAL ACQUISITION	1,625,107	363,203	3,770,488	5,792,572	859,900
8329	OTHER CONSTRUCTION	5,475,441	5,080,110	6,649,847	81,403,349	9,933,530
8330	CONSTRUCTION CONTRACTS	18,592,171	11,082,636	7,641,315	21,205,793	2,175,000
8331	CONSTRUCTION CONTINGENCY	0	59,527	(60,277)	1,610,674	0
8332	OTHER CONTINGENCY	0	0	0	73,686	0
8334	PLANNING, SURVEY & DESIGN	0	37,755	5,551	0	0
8335	UTILITY CONNECTIONS	0	12,133	104,248	7,472	0
8399	PROJECT PERSONNEL OFFSET	0	0	0	643,838	(669,060)
TOTAL CAPITAL EXPENDITURES		30,317,128	20,700,084	23,257,252	127,492,695	18,425,780
DEBT SERVICE						
8410	PRINCIPAL	46,384,991	2,025,000	1,015,000	1,055,000	1,105,000

City of Fontana
Expenditure Summary All Entities

Expenditure Category	2014/2015 Actual (Audited)	2015/2016 Actual (Audited)	2016/2017 Actual (Audited)	2017/2018 Current Budget	2018/2019 New Budget
DEBT SERVICE					
8411 INTEREST	2,401,941	2,830,357	2,293,587	3,857,939	2,237,030
8721 COSTS OF ISSUANCE	619,465	0	287,175	578,765	0
8722 BOND DISCOUNT	5,098	0	25,598	0	0
TOTAL DEBT SERVICE	49,411,495	4,855,357	3,621,360	5,491,704	3,342,030
OTHER FINANCING USES					
8714 OPERATING COVENANT PYMTS	0	0	128,494	200,000	200,000
TOTAL OTHER FINANCING USES	0	0	128,494	200,000	200,000
CONTRIBUTIONS TO					
8740 CONTRIBUTION TO CITY	2,604,200	3,092,300	3,336,690	3,443,500	3,876,500
8743 CONTRIBUTION TO FHA	0	0	252,450	363,779	0
8745 CONTRIBUTION TO FFD	1,006,100	1,006,100	1,006,100	1,006,100	1,006,100
8746 CONTRIB FOR CITY O/H	23,400	0	0	0	0
TOTAL CONTRIBUTIONS TO	3,633,700	4,098,400	4,595,240	4,813,379	4,882,600
TOTAL ALL ENTITIES	253,729,242	198,021,816	213,331,667	360,224,239	227,604,770

Expenditure Summary

Fund	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Current Budget	2018/2019 New Budget	% Change From Prior Year
City Of Fontana	222,088,979	166,032,030	180,283,691	317,419,331	191,792,240	-39.58 %
General Fund	79,243,294	81,279,019	85,613,569	93,562,427	97,800,310	4.53 %
<i>CITY ADMINISTRATION</i>	2,337,914	2,311,101	2,414,154	2,377,408	2,571,000	8.14 %
ELECTED OFFICIALS	330,550	283,493	313,962	273,191	297,730	8.98 %
CITY MANAGER	989,547	999,247	1,146,700	1,178,587	1,347,640	14.34 %
CITY ATTORNEY	1,017,818	1,028,362	953,493	925,630	925,630	0.00 %
<i>HUMAN RESOURCES</i>	668,195	792,482	793,695	992,798	1,083,770	9.16 %
HR ADMIN	668,195	792,482	793,695	992,798	1,083,770	9.16 %
<i>ADMINISTRATIVE SVCS ADMIN</i>	767,235	805,742	827,978	974,741	965,920	-0.90 %
ADMINISTRATIVE SVCS ADMIN	351,816	372,608	494,898	599,524	594,060	-0.91 %
ECONOMIC DEVELOPMENT	415,418	433,134	333,080	375,217	371,860	-0.89 %
<i>OFFICE OF THE CITY CLERK</i>	663,609	605,452	704,350	689,577	841,000	21.96 %
BOARDS & COMMISSIONS	18,785	21,612	21,755	29,960	30,150	0.63 %
RECORDS AND ELECTIONS	644,824	583,841	682,595	659,617	810,850	22.93 %
<i>COMMUNITY SERVICES</i>	10,129,803	10,605,116	11,209,949	11,995,823	12,494,690	4.16 %
COMMUNITY SVCS ADMIN	1,111,900	1,179,203	1,362,066	1,360,460	1,381,210	1.53 %
THE ARTS/MKTNG/YOUTH SVCS	2,512,718	2,185,005	2,328,408	2,327,935	2,179,390	-6.38 %
FACILITY & SENIOR SVCS	2,516,638	3,454,536	3,519,802	4,199,770	4,760,360	13.35 %
KFON/EVENTS/ATHLETIC SVCS	3,988,548	3,786,371	3,999,673	4,107,658	4,173,730	1.61 %
<i>INFORMATION TECHNOLOGY</i>	2,718,523	2,698,091	2,921,385	3,164,630	3,264,410	3.15 %
IT ADMINISTRATION	352,669	357,581	417,123	368,366	399,720	8.51 %
APPLICATIONS	1,068,245	1,055,710	1,133,859	1,326,551	1,347,020	1.54 %
OPERATIONS	1,297,609	1,284,800	1,370,402	1,469,713	1,517,670	3.26 %
<i>MANAGEMENT SERVICES</i>	2,753,449	2,723,427	2,731,479	2,841,297	2,911,120	2.46 %
MGMT SERVICES ADMIN	627,448	609,824	537,132	535,864	557,940	4.12 %
ACCOUNTING	760,917	745,373	739,998	816,738	838,410	2.65 %
PURCHASING	387,247	393,732	437,917	440,787	452,190	2.59 %
BUDGET/PAYROLL	583,144	604,014	635,147	684,817	698,920	2.06 %
CUSTOMER SERVICE	394,693	370,484	381,285	363,091	363,660	0.16 %
<i>DEVELOPMENT SVCS ADMIN</i>	737,859	732,317	847,322	865,852	949,100	9.61 %
<i>COMMUNITY DEVELOPMENT</i>	3,582,643	3,824,162	3,462,575	4,366,572	4,167,480	-4.56 %
COMMUNITY DEV ADMIN	324,675	328,303	212,759	357,612	376,360	5.24 %
PLANNING	1,494,611	1,505,899	1,485,026	1,953,317	1,854,530	-5.06 %
BUILDING & SAFETY	1,763,356	1,989,960	1,764,790	2,055,643	1,936,590	-5.79 %
<i>ENGINEERING</i>	2,484,902	2,539,366	2,627,299	2,730,075	2,920,700	6.98 %

Expenditure Summary

Fund	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Current Budget	2018/2019 New Budget	% Change From Prior Year
PUBLIC WORKS	5,586,296	5,588,461	5,625,494	6,649,243	6,633,970	-0.23 %
UTILITIES & STREETS	558,974	492,812	423,050	714,379	758,780	6.22 %
PARKS & LANDSCAPE	4,760,916	4,756,099	4,863,930	5,535,984	5,482,860	-0.96 %
SUPPORT SERVICES	266,405	339,551	338,514	398,880	392,330	-1.64 %
POLICE	46,812,866	48,053,302	51,447,888	55,914,411	58,997,150	5.51 %
POLICE CHIEF ADMIN	629,522	868,013	556,522	562,147	583,820	3.86 %
PD ADMIN	7,338,808	7,128,373	7,694,689	9,002,038	8,940,000	-0.69 %
FIELD SERVICES	25,044,377	26,448,035	27,452,189	29,746,264	32,330,445	8.69 %
SPECIAL OPERATIONS	13,800,159	13,608,881	15,744,488	16,603,962	17,142,885	3.25 %
Other General Funds Total	16,714,053	16,219,233	20,228,348	25,538,230	20,422,510	-20.03 %
102 CITY TECHNOLOGY	2,141,287	2,198,055	2,521,351	4,429,207	3,962,240	-10.54 %
103 FACILITY MAINTENANCE	6,393,072	5,990,468	6,110,302	6,840,502	6,750,110	-1.32 %
104 OFFICE OF EMERGENCY SVCS	34,430	35,344	37,141	49,920	48,980	-1.88 %
105 KFON	151,223	331,568	231,348	233,550	229,680	-1.66 %
106 SELF-INSURANCE	5,550,399	5,111,609	8,711,632	10,815,539	5,798,290	-46.39 %
107 RETIREE MEDICAL BENEFITS	2,050,302	2,112,872	2,243,787	2,200,000	2,700,000	22.73 %
108 SUPPLEMENTAL RETIREMENT	27,745	28,300	28,866	30,770	32,310	5.00 %
110 GF OPERATING PROJECTS	311,020	297,917	216,482	804,443	773,460	-3.85 %
125 STORM WATER COMPLIANCE	54,575	113,100	127,438	134,299	127,440	-5.11 %
Special Revenue Funds Total	37,861,279	31,718,002	33,974,436	85,751,808	33,984,940	-60.37 %
221 STATE TRAFFIC CONG RELIEF	1,205	0	0	0	0	0.00 %
222 CRIME PREV ASSET SEIZURE	21,617	25,402	18,894	33,550	28,000	-16.54 %
223 FEDERAL ASSET SEIZURE	2,442,564	1,908,393	1,763,417	4,389,857	1,523,600	-65.29 %
224 STATE ASSET SEIZURE	36,828	38,490	39,598	172,725	42,960	-75.13 %
225 PD TRAFFIC SAFETY	393,203	380,529	344,023	615,717	224,570	-63.53 %
241 AIR QUALITY MGMT DISTRICT	298,210	322,144	299,470	390,204	16,000	-95.90 %
242 MEASURE I - TCR	(189)	0	0	0	0	0.00 %
243 TRAFFIC SAFETY	987,884	971,768	451,065	691,563	298,820	-56.79 %
244 PROP 1B	1,511,698	0	0	0	0	0.00 %
245 MEASURE I 2010-2040 REIMB	363,577	24,228	252,958	9,185,370	0	-100.00 %
246 MEASURE I 2010-2040 LOCAL	1,285,887	2,177,670	2,411,475	14,042,555	1,346,310	-90.41 %
281 GAS TAX (STATE)	3,750,174	4,626,148	3,215,196	6,098,957	4,900,570	-19.65 %

Expenditure Summary

Fund	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Current Budget	2018/2019 New Budget	% Change From Prior Year
282 SOLID WASTE MITIGATION	2,997,856	1,953,522	4,160,362	4,881,188	2,490,980	-48.97 %
283 ROAD MAINTENANCE & REHAB	0	0	0	1,213,559	3,533,530	191.17 %
301 GRANTS	969,672	1,166,504	1,699,148	20,097,284	356,860	-98.22 %
321 FED LAW ENF BLOCK GRANT	2,068,735	1,690,024	987,114	417,070	145,510	-65.11 %
322 STATE COPS AB3229	295,314	294,299	329,658	588,793	325,000	-44.80 %
362 CDBG	2,502,372	2,045,489	3,671,940	4,662,498	1,991,560	-57.29 %
363 HOME PROGRAM	2,435,236	181,082	429,016	1,024,199	477,400	-53.39 %
385 AFTER SCHOOL PROGRAM	3,143,061	2,990,206	3,034,123	3,373,600	3,328,500	-1.34 %
401 LMD #1 CITY WIDE	750,950	800,981	759,080	1,036,893	826,130	-20.33 %
402 LMD #2 VLG OF HERITAGE	2,202,411	1,986,438	2,049,866	2,507,912	2,935,615	17.05 %
403 LMD #3 EMPIRE CENTER	43,641	41,418	37,853	56,550	59,750	5.66 %
404 LMD #3 HUNTER'S RIDGE	666,765	597,158	592,193	835,739	707,895	-15.30 %
406 LLMD #3 HUNTER'S RIDGE	33,992	33,268	34,686	32,000	32,000	0.00 %
407 CFD #1 SOUTHRIDGE VILLAGE	3,323,486	3,628,880	3,507,188	4,242,069	3,816,575	-10.03 %
408 CFD #6 THE LANDINGS	370,523	420,046	318,294	454,761	397,465	-12.60 %
409 CFD #6-1 STRATHAM	82,951	86,174	87,848	124,462	99,780	-19.83 %
410 CFD #6-2 N MORNINGSIDE	49,902	36,971	47,805	63,322	54,990	-13.16 %
411 CFD #6-3A BELLGROVE II	107,987	89,323	97,026	141,012	120,260	-14.72 %
412 CFD #7 COUNTRY CLUB EST	141,453	132,300	108,739	142,812	137,215	-3.92 %
413 CFD #8 PRESLEY	160,228	145,604	153,257	209,702	178,565	-14.85 %
414 CFD #9M MORNINGSIDE	120,885	86,716	91,725	124,062	107,590	-13.28 %
415 CFD #10M JURUPA IND	19,320	24,705	21,388	32,310	31,120	-3.68 %
416 CFD #12 SIERRA LAKES	2,065,901	800,328	888,256	964,058	913,585	-5.24 %
417 CFD #13M SUMMIT HEIGHTS	629,094	478,386	490,383	699,676	580,045	-17.10 %
418 CFD #14M SYCAMORE HILLS	291,676	214,305	236,804	243,620	250,195	2.70 %
419 CFD #15M SILVER RIDGE	102,254	85,168	81,792	128,062	114,140	-10.87 %
420 CFD #16M VENTANA POINTE	19,909	18,244	19,468	34,500	25,860	-25.04 %
421 CFD #18M BADIOLA HOMES	868	757	924	3,030	2,730	-9.90 %
422 CFD #20M	18,158	19,372	16,441	25,630	20,170	-21.30 %
423 CFD #21M	11,174	17,905	10,207	12,660	11,470	-9.40 %
424 CFD #23M	937	1,320	1,035	1,730	1,730	0.00 %

Expenditure Summary

Fund		2014/2015 Actuals	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Current Budget	2018/2019 New Budget	% Change From Prior Year
425	CFD #24M	9,553	14,196	8,915	18,070	11,970	-33.76 %
426	CFD #25M	25,981	26,598	38,912	30,100	27,150	-9.80 %
427	CFD #27M	31,579	27,530	28,543	48,990	35,930	-26.66 %
428	CFD #28M	44,774	36,345	37,756	64,900	44,450	-31.51 %
429	CFD #29M	11,950	10,366	15,345	22,200	16,650	-25.00 %
430	CFD #30M	71,994	67,851	69,432	114,840	87,670	-23.66 %
431	CFD #34 EMPIRE DET BASIN	5,863	7,961	7,280	10,630	10,010	-5.83 %
432	CFD #33M EMPIRE LIGHTING	35,752	99,051	19,810	34,680	34,330	-1.01 %
433	CFD #31 CITRUS HEIGHTS N	80,842	78,611	82,782	117,270	95,430	-18.62 %
434	CFD #32M	378	326	346	4,480	3,080	-31.25 %
435	CFD #35M	431,799	385,627	390,655	543,833	482,975	-11.19 %
436	CFD #36M	7,696	7,718	5,294	5,650	4,900	-13.27 %
437	CFD #38M	49,296	42,071	66,577	52,770	47,760	-9.49 %
438	CFD #37 MONTELAGO	45,811	46,098	51,764	44,140	43,560	-1.31 %
439	CFD #39M	9,282	13,024	7,945	8,980	8,220	-8.46 %
440	CFD #40M	926	914	25	1,050	1,050	0.00 %
441	CFD #41M	4,644	4,190	4,291	9,330	8,040	-13.83 %
442	CFD #42M	28,369	45,241	29,866	48,600	54,500	12.14 %
443	CFD #44M	3,553	4,430	5,209	5,880	5,050	-14.12 %
444	CFD #45M	42,583	35,836	54,676	46,460	41,370	-10.96 %
445	CFD #46M	15,790	13,586	14,224	22,460	16,610	-26.05 %
446	CFD #47M	5,721	6,880	8,560	8,040	7,000	-12.94 %
447	CFD #48M	32,238	38,646	31,716	37,480	37,210	-0.72 %
448	CFD #49M	6,193	5,233	8,956	9,930	8,990	-9.47 %
449	CFD #50M	9,947	9,928	14,779	13,940	12,370	-11.26 %
450	CFD #51M	30,916	25,400	32,174	41,400	37,770	-8.77 %
453	CFD #53M	450	700	550	4,100	3,700	-9.76 %
454	CFD #54M	8,848	7,871	10,780	9,800	8,620	-12.04 %
455	CFD #55M	1,329	1,335	1,261	6,100	5,450	-10.66 %
456	CFD #56M	413	407	12	400	400	0.00 %
457	CFD #57M	7,089	6,241	7,748	8,690	7,300	-16.00 %

Expenditure Summary

Fund		2014/2015 Actuals	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Current Budget	2018/2019 New Budget	% Change From Prior Year
458	CFD #58M	414	407	863	550	400	-27.27 %
459	CFD #59M	(10,558)	0	0	400	400	0.00 %
460	CFD #60M	3,861	5,692	4,186	7,500	7,800	4.00 %
461	CFD #61M	13,736	13,596	19,255	15,700	13,710	-12.68 %
463	CFD #63M	2,700	2,700	2,700	7,000	7,000	0.00 %
465	CFD #65M	3,925	2,675	2,850	7,720	6,230	-19.30 %
467	CFD #67M	16,397	12,865	23,920	16,530	15,080	-8.77 %
468	CFD #68M	3,622	4,657	3,412	4,680	4,340	-7.26 %
469	CFD #69M	10,600	7,583	12,026	36,850	34,190	-7.22 %
470	CFD #70M AVELLINO	31,325	28,222	28,639	44,200	32,700	-26.02 %
471	CFD #71M SIERRA CREST	4,328	16,399	28,769	46,850	47,050	0.43 %
472	CFD #72M	0	310	2,901	6,500	4,560	-29.85 %
473	CFD #73M	0	3,562	3,622	23,000	23,000	0.00 %
474	CFD #74M	0	4,000	4,000	12,700	12,000	-5.51 %
475	CFD #75M	0	314	2,525	6,100	4,940	-19.02 %
476	CFD #76M	0	1,828	5,184	10,500	10,530	0.29 %
477	CFD #77M	0	311	2,367	6,300	5,130	-18.57 %
478	CFD #78M	0	700	1,822	10,400	10,420	0.19 %
479	CFD #79M	0	300	0	300	300	0.00 %
480	CFD #80M BELLA STRADA	0	0	9,500	39,600	39,500	-0.25 %
481	CFD #81M	0	0	0	37,050	25,500	-31.17 %
483	CFD #83M	0	0	0	15,600	15,600	0.00 %
484	CFD #84M	0	0	0	5,325	0	-100.00 %
Debt Service Funds Total		49,145,815	4,717,381	3,112,843	3,125,710	3,125,710	0.00 %
580	GENERAL DEBT SERVICE	49,145,815	4,717,381	3,112,843	3,125,710	3,125,710	0.00 %
Capital Project Funds Total		19,656,793	13,595,278	16,725,998	78,091,509	8,572,990	-89.02 %
601	CAPITAL REINVESTMENT	5,527,078	3,272,702	5,130,147	11,578,000	3,924,850	-66.10 %
602	CAPITAL IMPROVEMENT	33,530	47,643	119,352	12,334,223	0	-100.00 %
603	FUTURE CAPITAL PROJECTS	2,309,519	19,463	0	0	2,400,000	N/A
620	SAN SEVAINE FLOOD CONTROL	124,814	96,843	78,614	89,166	91,440	2.55 %
622	STORM DRAIN	1,860,445	4,283,585	3,882,007	13,244,662	147,090	-98.89 %

Expenditure Summary

Fund	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Current Budget	2018/2019 New Budget	% Change From Prior Year
623 SEWER EXPANSION	472,199	1,436,188	1,536,973	1,575,000	1,575,000	0.00 %
630 CIRCULATION MITIGATION	8,361,767	4,185,764	726,031	17,760,950	11,660	-99.93 %
631 FIRE ASSESSMENT	49,846	0	0	553,145	0	-100.00 %
632 GENERAL GOVERNMENT	171	0	0	1,017,764	0	-100.00 %
633 LANDSCAPE MEDIANS	72,595	15,992	15,902	28,724	29,480	2.63 %
634 LIBRARY CAP IMPROVEMENT	0	0	34,726	207,200	0	-100.00 %
635 PARKS DEVELOPMENT	276,043	228,679	942,247	8,844,139	393,470	-95.55 %
636 POLICE CAPITAL FACILITIES	295,985	0	73,921	548,489	0	-100.00 %
637 UNDERGROUND UTILITIES	153,082	0	0	0	0	0.00 %
656 CFD #22 SIERRA HILLS SO	51,025	0	0	0	0	0.00 %
659 CFD #70 AVELLINO	68,697	8,419	7,850	0	0	0.00 %
660 CFD #71 SIERRA CREST	0	0	4,178,228	432,256	0	-100.00 %
661 CFD # 80 BELLA STRADA	0	0	0	4,365,416	0	-100.00 %
662 CFD #81 GABRIELLA	0	0	0	5,512,374	0	-100.00 %
Enterprise Funds Total	16,798,786	16,019,541	17,994,619	25,271,953	21,942,380	-13.17 %
701 SEWER MAINT & OPERATIONS	14,002,440	14,781,744	16,499,795	18,785,377	19,898,930	5.93 %
702 SEWER CAPITAL PROJECTS	518,322	219,974	244,522	448,050	289,640	-35.36 %
703 SEWER REPLACEMENT	2,223,219	973,719	1,244,270	6,017,141	1,753,810	-70.85 %
710 WATER UTILITY	54,805	44,104	6,032	21,385	0	-100.00 %
Internal Service Funds Total	2,668,959	2,483,576	2,633,879	6,077,694	5,943,400	-2.21 %
751 FLEET OPERATIONS	2,668,959	2,483,576	2,633,879	6,077,694	5,943,400	-2.21 %
Fontana Fire District	29,870,423	31,369,650	32,531,598	34,718,230	34,636,460	-0.24 %
Special Revenue Funds Total	26,126,464	27,299,005	28,544,436	31,082,454	32,854,760	5.70 %
396 FONTANA FIRE DIST GRANTS	0	0	0	66,904	0	-100.00 %
497 FONTANA FIRE DISTRICT	26,126,464	27,299,005	28,544,436	31,015,550	32,854,760	5.93 %
Capital Project Funds Total	3,743,959	4,070,646	3,987,163	3,635,776	1,781,700	-51.00 %
696 FIRE CAPITAL PROJECT	3,743,959	4,070,646	3,987,163	3,635,776	1,781,700	-51.00 %

Expenditure Summary

Fund	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Current Budget	2018/2019 New Budget	% Change From Prior Year
Housing Authority	1,768,164	620,116	516,294	8,086,178	1,175,570	-85.46 %
<i>Special Revenue Funds Total</i>	1,505,194	338,817	367,206	7,520,174	359,520	-95.22 %
297 HOUSING AUTHORITY - LMIHF	1,505,194	338,817	367,206	7,520,174	359,520	-95.22 %
<i>Capital Project Funds Total</i>	262,970	281,298	149,089	566,004	816,050	44.18 %
638 AFFORDABLE HOUSING TRUST	0	2,305	0	500	500	0.00 %
697 FONTANA HOUSING AUTHORITY	262,970	278,993	149,089	565,504	815,550	44.22 %
Community Foundation	1,677	20	84	500	500	0.00 %
<i>Special Revenue Funds Total</i>	1,677	20	84	500	500	0.00 %
499 COMMUNITY FOUNDATION	1,677	20	84	500	500	0.00 %
Total All Entities	253,729,242	198,021,816	213,331,667	360,224,239	227,604,770	-36.82 %

Fontana Car Show

Fontana Car Show



The Fontana Car Show kicked off on March 31, 2012. This extraordinary event allows car enthusiasts the opportunity to showcase the craftsmanship and elegance of the most distinguished and exotic automobiles around. Food, live music, cars and more the last Saturday of each month, from March through October at the Civic Center Campus parking lot.

Transfers

Schedule of Interfund Transfers – All Entities

Transfers

Schedule of Interfund Transfers – All Entities

City Of Fontana
Schedule of Interfund Transfers

Fiscal Year 2018/2019

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
101 - GENERAL FUND				
	15100101 - EMPLOYEE SERVICES	TO SELF INSURANCE FUND #106 - COVER ANNUAL EXPENDITURES	-	1,150,000
		TO SELF INSURANCE FUND #106 - INCREASE RESERVES	-	2,589,650
		TO SUPPLEMENTAL RETIREMENT FUND #108 - ANNUAL FUNDING	-	32,000
	Total Budget Unit/Project - 15100101		\$0	\$3,771,650
	15200101 - BENEFITS	TO RETIREE MEDICAL BENEFITS FUND #107	-	2,500,000
	Total Budget Unit/Project - 15200101		\$0	\$2,500,000
	26010101 - IT ADMINISTRATION	TO CITY TECHNOLOGY FUND #102 - HARDWARE/SOFTWARE	-	3,600,500
		TO CITY TECHNOLOGY FUND #102 - ONE-TIME HARDWARE PURCH	-	250,000
		TO FACILITY MAINT FUND #103 - COPIERS/PRNTRS/FAX/PHONES	-	653,980
		TO FACILITY MAINT FUND #103 - COMP/CELL PHONE/TABLETS	-	139,500
	Total Budget Unit/Project - 26010101		\$0	\$4,643,980
	28000101 - MANAGEMENT SVCS REVENUE	FROM VARIOUS FUNDS - COST ALLOCATION	6,561,000	-
		FROM LIBRARY CAP IMP FUND #634 - DIF FUNDS	1,450,000	-
		FROM MUNI SVCS FISCAL IMPACT FUND #201	858,200	-
		FROM CAPITAL REINVESTMENT FUND #601 - INTEREST	100,000	-
		FROM SEWER EXPANSION FUND #623 - INTEREST	75,000	-
	Total Budget Unit/Project - 28000101		\$9,044,200	\$0
	28100101 - MGMT SERVICES ADMIN	TO CAPITAL REINVESTMENT FUND #601 - ERP SYSTEM RPLCMNT	-	1,024,850
	Total Budget Unit/Project - 28100101		\$0	\$1,024,850
	28200101 - ACCOUNTING	TO GENERAL DEBT SERVICE FUND #580 - 2014 REF LRBS	-	2,626,050
	Total Budget Unit/Project - 28200101		\$0	\$2,626,050
	28300101 - PURCHASING	TO FACILITY MAINTENANCE FUND #103 - POSTAGE	-	80,000
		TO FACILITY MAINTENANCE FUND #103 - COPIER SUPPLIES	-	25,000
		TO FACILITY MAINTENANCE FUND #103 - MAIL MACHINE	-	3,500
		TO FACILITY MAINTENANCE FUND #103 - LETTER OPENER	-	1,000
		TO FACILITY MAINTENANCE FUND #103 - POSTAGE SCALE	-	1,000
	Total Budget Unit/Project - 28300101		\$0	\$110,500
	36004101 - LAND DEVELOPMENT	TO CAPITAL REINVESTMENT FUND #601 - SAWTOOTH SIDEWALK	-	100,000
	Total Budget Unit/Project - 36004101		\$0	\$100,000
	38003101 - GRAFFITI	TO TECHNOLOGY FUND #102 - GRAFFITI TRACKER MAINT	-	40,000
	Total Budget Unit/Project - 38003101		\$0	\$40,000
	38008101 - STREET MAINTENANCE	TO CAPITAL REINVESTMENT FUND #601 - PAVEMENT REHAB	-	2,500,000
		TO CAPITAL REINVESTMENT FUND #601 - PHII SIDEWALK REHAB	-	300,000
	Total Budget Unit/Project - 38008101		\$0	\$2,800,000
	38010101 - ENVIRONMENTAL	TO FACILITY MAINTENANCE FUND #103 - UTILITIES	-	1,647,900
		TO FACILITY MAINTENANCE FUND #103 - MAINTENANCE	-	1,231,000
		TO FACILITY MAINTENANCE FUND #103 - JANITORIAL	-	194,000
	Total Budget Unit/Project - 38010101		\$0	\$3,072,900
	38202101 - PARKS	TO FACILITY MAINT FUND #103 - FACILITY MAINTENANCE	-	2,502,400
		FROM VARIOUS FUNDS - PARK MAINTENANCE	888,720	-

City Of Fontana
Schedule of Interfund Transfers
Fiscal Year 2018/2019

101 - GENERAL FUND

38202101 - PARKS	FROM CFD#1 FUND #407 - WEEKEND PARK COVERAGE	40,000	-
Total Budget Unit/Project - 38202101		\$928,720	\$2,502,400
38209101 - LANDSCAPE MAINTENANCE	TO LMD #2 VILLAGE OF HERITAGE FUND #402 - CONTRIBUTION	-	154,000
Total Budget Unit/Project - 38209101		\$0	\$154,000
40300101 - FIELD SERVICES	TO FED LAW ENFORCEMENT GRAND FUND #321 - JAG GRANT	-	95,510
	FROM CFD #1 FUND #407 - POLICE EXPENSE	1,641,600	-
Total Budget Unit/Project - 40300101		\$1,641,600	\$95,510
40322101 - PATROL UNITS	TO GF OPERATING PROJECTS #110 - BIKE PATROL - CDBG	-	773,460
Total Budget Unit/Project - 40322101		\$0	\$773,460
TOTAL 101 - GENERAL FUND		\$11,614,520	\$24,215,300

102 - CITY TECHNOLOGY

26111102 - INFORMATION SYSTEMS	FROM GENERAL FUND #101 - HARDWARE/SOFTWARE	3,600,500	-
	FROM GENERAL FUND #101 - ONE-TIME HARDWARE PURCHASE	250,000	-
Total Budget Unit/Project - 26111102		\$3,850,500	\$0
38000102 - PUBLIC WORKS REVENUE	FROM GENERAL FUND #101 - GRAFFITI TRACKER MAINTENANCE	40,000	-
	FROM CFD #1 FUND #407 - GRAFFITI TRACKER MAINTENANCE	20,000	-
Total Budget Unit/Project - 38000102		\$60,000	\$0
TOTAL 102 - CITY TECHNOLOGY		\$3,910,500	\$0

103 - FACILITY MAINTENANCE

26212103 - COMMUNICATIONS	FROM GENERAL FUND #101 - COPIERS/PRINTERS/FAX/PHONES	653,980	-
	FROM GENERAL FUND #101 - COMPUTER/CELL PHONE/TABLETS	139,500	-
Total Budget Unit/Project - 26212103		\$793,480	\$0
28300103 - GENERAL OFFICE SERVICES	FROM GENERAL FUND #101 - POSTAGE	80,000	-
	FROM GENERAL FUND #101 - COPIER SUPPLIES	25,000	-
	FROM GENERAL FUND #101 - MAIL MACHINE	3,500	-
	FROM GENERAL FUND #101 - LETTER OPENER	1,000	-
	FROM GENERAL FUND #101 - POSTAGE SCALE	1,000	-
Total Budget Unit/Project - 28300103		\$110,500	\$0
38403103 - PARK UTILITIES	FROM GENERAL FUND #101 - UTILITIES	1,647,900	-
Total Budget Unit/Project - 38403103		\$1,647,900	\$0
38500103 - PW FACILITIES REPAIR	FROM GENERAL FUND #101 - FACILITY MAINTENANCE	2,502,400	-
	FROM GENERAL FUND #101 - MAINTENANCE	1,231,000	-
	FROM GENERAL FUND #101 - JANITORIAL	194,000	-
Total Budget Unit/Project - 38500103		\$3,927,400	\$0
TOTAL 103 - FACILITY MAINTENANCE		\$6,479,280	\$0

106 - SELF-INSURANCE

15300106 - RISK LIABILITY	FROM GENERAL FUND #101 - COVER ANNUAL EXPENDITURES	1,150,000	-
	FROM GENERAL FUND #101 - INCREASE RESERVES	2,589,650	-
Total Budget Unit/Project - 15300106		\$3,739,650	\$0
TOTAL 106 - SELF-INSURANCE		\$3,739,650	\$0

City Of Fontana
Schedule of Interfund Transfers
 Fiscal Year 2018/2019

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
107 - RETIREE MEDICAL BENEFITS				
	15202107 - RETIREE MEDICAL BENEFITS	FROM GENERAL FUND #101 - ANNUAL CONTRIBUTION	2,500,000	-
	Total Budget Unit/Project - 15202107		\$2,500,000	\$0
TOTAL 107 - RETIREE MEDICAL BENEFITS			\$2,500,000	\$0
108 - SUPPLEMENTAL RETIREMENT				
	15203108 - SUPPLEMENTL RETIREMENT	FROM GENERAL FUND #101 - ANNUAL FUNDING	32,000	-
	Total Budget Unit/Project - 15203108		\$32,000	\$0
TOTAL 108 - SUPPLEMENTAL RETIREMENT			\$32,000	\$0
110 - GF OPERATING PROJECTS				
	2033A110 - BIKE PATROL-CDBG PUB SFTY	FROM GENERAL FUND #101 - PATROL BUDGET UNIT 40322101	773,460	-
	Total Budget Unit/Project - 2033A110		\$773,460	\$0
TOTAL 110 - GF OPERATING PROJECTS			\$773,460	\$0
201 - MUNI SVCS FISCAL IMPACT				
	28100201 - MSFIF ADMIN	TO GENERAL FUND #101 - IMPACT TO MUNI SVCS	-	858,200
	Total Budget Unit/Project - 28100201		\$0	\$858,200
TOTAL 201 - MUNI SVCS FISCAL IMPACT			\$0	\$858,200
241 - AIR QUALITY MGMT DISTRICT				
	36110241 - AQMD-ENGINEERING	TO GENERAL FUND #101 - COST ALLOCATION	-	13,400
	Total Budget Unit/Project - 36110241		\$0	\$13,400
TOTAL 241 - AIR QUALITY MGMT DISTRICT			\$0	\$13,400
246 - MEASURE I 2010-2040 LOCAL				
	36113246 - MI LOCAL COST ALLOCATION	TO GENERAL FUND #101 - COST ALLOCATION	-	99,900
	Total Budget Unit/Project - 36113246		\$0	\$99,900
TOTAL 246 - MEASURE I 2010-2040 LOCAL			\$0	\$99,900
281 - GAS TAX (STATE)				
	38008281 - STREET MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	482,400
	Total Budget Unit/Project - 38008281		\$0	\$482,400
TOTAL 281 - GAS TAX (STATE)			\$0	\$482,400
282 - SOLID WASTE MITIGATION				
	38012282 - SOLID WASTE & RECYCLING	TO GENERAL FUND #101 - COST ALLOCATION	-	566,000
	Total Budget Unit/Project - 38012282		\$0	\$566,000
TOTAL 282 - SOLID WASTE MITIGATION			\$0	\$566,000
321 - FED LAW ENF BLOCK GRANT				
	40210321 - 09/10 JAG GRANT	FROM GENERAL FUND #101 - GRANT MATCH	95,510	-
	Total Budget Unit/Project - 40210321		\$95,510	\$0
TOTAL 321 - FED LAW ENF BLOCK GRANT			\$95,510	\$0

City Of Fontana
Schedule of Interfund Transfers

Fiscal Year 2018/2019

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
362 - CDBG				
	3801A362 - CDBG HOUSING ADMIN	TO GENERAL FUND #101 - COST ALLOCATION	-	91,800
	Total Budget Unit/Project - 3801A362		\$0	\$91,800
TOTAL 362 - CDBG			\$0	\$91,800
385 - AFTER SCHOOL PROGRAM				
	24040385 - FASP - AFTER SCHOOL ADMIN	TO GENERAL FUND #101 - COST ALLOCATION	-	405,200
	Total Budget Unit/Project - 24040385		\$0	\$405,200
TOTAL 385 - AFTER SCHOOL PROGRAM			\$0	\$405,200
401 - LMD #1 CITY WIDE				
	38600401 - LMD #1	TO GENERAL FUND #101 - COST ALLOCATION	-	110,900
	Total Budget Unit/Project - 38600401		\$0	\$110,900
TOTAL 401 - LMD #1 CITY WIDE			\$0	\$110,900
402 - LMD #2 VLG OF HERITAGE				
	38209402 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	279,300
		FROM GENERAL FUND #101 - LANDSCAPE MAINT	154,000	-
		FROM VARIOUS FUNDS - PARK MAINTENANCE	356,300	-
	Total Budget Unit/Project - 38209402		\$510,300	\$279,300
TOTAL 402 - LMD #2 VLG OF HERITAGE			\$510,300	\$279,300
403 - LMD #3 EMPIRE CENTER				
	38209403 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	4,900
	Total Budget Unit/Project - 38209403		\$0	\$4,900
TOTAL 403 - LMD #3 EMPIRE CENTER			\$0	\$4,900
404 - LMD #3 HUNTER'S RIDGE				
	38209404 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	82,100
		FROM VARIOUS FUNDS - PARK MAINTENANCE	121,690	-
	Total Budget Unit/Project - 38209404		\$121,690	\$82,100
TOTAL 404 - LMD #3 HUNTER'S RIDGE			\$121,690	\$82,100
406 - LLMD #3 HUNTER'S RIDGE				
	38009406 - STREET LIGHTS	TO GENERAL FUND #101 - COST ALLOCATION	-	4,500
	Total Budget Unit/Project - 38009406		\$0	\$4,500
TOTAL 406 - LLMD #3 HUNTER'S RIDGE			\$0	\$4,500

City Of Fontana
Schedule of Interfund Transfers

Fiscal Year 2018/2019

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
407 - CFD #1 SOUTHRIDGE VILLAGE				
	38003407 - GRAFFITI	TO TECHNOLOGY FUND 102 - GRAFFITI TRACKER MAINTENANCE	-	20,000
	Total Budget Unit/Project - 38003407		\$0	\$20,000
	38202407 - PARKS	TO GENERAL FUND #101 - WEEKEND PARK COVERAGE	-	40,000
	Total Budget Unit/Project - 38202407		\$0	\$40,000
	38209407 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	351,900
	Total Budget Unit/Project - 38209407		\$0	\$351,900
	40209407 - CFD#1 POLICE SERVICES	TO GENERAL FUND #101 - CFD #1 POLICE SERVICES	-	1,641,600
	Total Budget Unit/Project - 40209407		\$0	\$1,641,600
	TOTAL 407 - CFD #1 SOUTHRIDGE VILLAGE		\$0	\$2,053,500
408 - CFD #6 THE LANDINGS				
	38209408 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	45,900
		FROM VARIOUS FUNDS - PARK MAINTENANCE	131,450	-
	Total Budget Unit/Project - 38209408		\$131,450	\$45,900
	TOTAL 408 - CFD #6 THE LANDINGS		\$131,450	\$45,900
409 - CFD #6-1 STRATHAM				
	38209409 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	12,500
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	52,700
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	37,700
	Total Budget Unit/Project - 38209409		\$0	\$102,900
	TOTAL 409 - CFD #6-1 STRATHAM		\$0	\$102,900
410 - CFD #6-2 N MORNINGSIDE				
	38209410 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	6,800
	Total Budget Unit/Project - 38209410		\$0	\$6,800
	TOTAL 410 - CFD #6-2 N MORNINGSIDE		\$0	\$6,800
411 - CFD #6-3A BELLGROVE II				
	38209411 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	13,700
		TO LMD#3 HUNTER'S RIDGE FUND #404 - PARK MAINTENANCE	-	22,800
	Total Budget Unit/Project - 38209411		\$0	\$36,500
	TOTAL 411 - CFD #6-3A BELLGROVE II		\$0	\$36,500
412 - CFD #7 COUNTRY CLUB EST				
	38209412 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	14,800
		FROM VARIOUS FUNDS - PARK MAINTENANCE	16,400	-
	Total Budget Unit/Project - 38209412		\$16,400	\$14,800
	TOTAL 412 - CFD #7 COUNTRY CLUB EST		\$16,400	\$14,800

City Of Fontana
Schedule of Interfund Transfers

Fiscal Year 2018/2019

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
413 - CFD #8 PRESLEY				
	38209413 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	20,500
		FROM VARIOUS FUNDS - PARK MAINTENANCE	99,930	-
	Total Budget Unit/Project - 38209413		\$99,930	\$20,500
TOTAL 413 - CFD #8 PRESLEY			\$99,930	\$20,500
414 - CFD #9M MORNINGSIDE				
	38209414 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	13,000
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	12,940
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	4,160
		TO LMD #3 HUNTER'S RIDGE FUND #404 - PARK MAINTENANCE	-	8,290
		TO CFD #6 THE LANDINGS FUND #408 - PARK MAINTENANCE	-	58,610
		TO CFD #13 SUMMIT HEIGHTS FUND #417 - PARK MAINTENANCE	-	3,200
	Total Budget Unit/Project - 38209414		\$0	\$100,200
TOTAL 414 - CFD #9M MORNINGSIDE			\$0	\$100,200
415 - CFD #10M JURUPA IND				
	38209415 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	2,800
	Total Budget Unit/Project - 38209415		\$0	\$2,800
TOTAL 415 - CFD #10M JURUPA IND			\$0	\$2,800
416 - CFD #12 SIERRA LAKES				
	38209416 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	119,800
		FROM VARIOUS FUNDS - PARK MAINTENANCE	264,880	-
	Total Budget Unit/Project - 38209416		\$264,880	\$119,800
TOTAL 416 - CFD #12 SIERRA LAKES			\$264,880	\$119,800
417 - CFD #13M SUMMIT HEIGHTS				
	38209417 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	65,900
		FROM VARIOUS FUNDS - PARK MAINTENANCE	91,580	-
	Total Budget Unit/Project - 38209417		\$91,580	\$65,900
TOTAL 417 - CFD #13M SUMMIT HEIGHTS			\$91,580	\$65,900
418 - CFD #14M SYCAMORE HILLS				
	38209418 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	31,500
		TO CFD #6 THE LANDINGS FUND #408 - PARK MAINTENANCE	-	72,840
		TO CFD #7 COUNTRY CLUB EST FUND #412 - PARK MAINTENANCE	-	16,400
		TO CFD #8 PRESLEY FUND #413 - PARK MAINTENANCE	-	30,730
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	66,430
	Total Budget Unit/Project - 38209418		\$0	\$217,900
TOTAL 418 - CFD #14M SYCAMORE HILLS			\$0	\$217,900

City Of Fontana
Schedule of Interfund Transfers

Fiscal Year 2018/2019

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
419 - CFD #15M SILVER RIDGE				
	38209419 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	11,700
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	33,500
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	69,500
		TO CFD #8 PRESLEY FUND #413 - PARK MAINTENANCE	-	50,500
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	26,700
	Total Budget Unit/Project - 38209419		\$0	\$191,900
TOTAL 419 - CFD #15M SILVER RIDGE			\$0	\$191,900
420 - CFD #16M VENTANA POINTE				
	38209420 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	2,800
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	16,000
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	7,700
	Total Budget Unit/Project - 38209420		\$0	\$26,500
TOTAL 420 - CFD #16M VENTANA POINTE			\$0	\$26,500
421 - CFD #18M BADIOLA HOMES				
	38209421 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	200
		TO CFD #13M SUMMIT HEIGHTS FUND #417 - PARK MAINTENANCE	-	3,800
	Total Budget Unit/Project - 38209421		\$0	\$4,000
TOTAL 421 - CFD #18M BADIOLA HOMES			\$0	\$4,000
422 - CFD #20M				
	38209422 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	2,100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	13,000
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	2,200
	Total Budget Unit/Project - 38209422		\$0	\$17,300
TOTAL 422 - CFD #20M			\$0	\$17,300
423 - CFD #21M				
	38209423 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,300
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	17,500
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	900
	Total Budget Unit/Project - 38209423		\$0	\$19,700
TOTAL 423 - CFD #21M			\$0	\$19,700
424 - CFD #23M				
	38209424 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	200
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	9,000
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	900
	Total Budget Unit/Project - 38209424		\$0	\$10,100
TOTAL 424 - CFD #23M			\$0	\$10,100

City Of Fontana
Schedule of Interfund Transfers

Fiscal Year 2018/2019

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
425 - CFD #24M				
	38209425 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,200
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	24,000
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	300
	Total Budget Unit/Project - 38209425		\$0	\$25,500
TOTAL 425 - CFD #24M			\$0	\$25,500
426 - CFD #25M				
	38209426 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	5,000
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	9,000
		TO CFD #8 PRESLEY FUND #413 - PARK MAINTENANCE	-	14,000
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	1,800
		TO CFD #13M SUMMIT HEIGHTS FUND #417 - PARK MAINTENANCE	-	19,500
	Total Budget Unit/Project - 38209426		\$0	\$49,300
TOTAL 426 - CFD #25M			\$0	\$49,300
427 - CFD #27M				
	38209427 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	3,700
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	12,000
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	6,450
		TO CFD #13 SUMMIT HEIGHTS FUND #417 - PARK MAINTENANCE	-	3,450
	Total Budget Unit/Project - 38209427		\$0	\$25,600
TOTAL 427 - CFD #27M			\$0	\$25,600
428 - CFD #28M				
	38209428 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	4,900
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	82,000
		TO CFD #13M SUMMIT HEIGHTS FUND #417 - PARK MAINTENANCE	-	9,850
	Total Budget Unit/Project - 38209428		\$0	\$96,750
TOTAL 428 - CFD #28M			\$0	\$96,750
429 - CFD #29M				
	38209429 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	4,200
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	7,000
		TO CFD #13M SUMMIT HEIGHTS FUND #417 - PARK MAINTENANCE	-	8,800
	Total Budget Unit/Project - 38209429		\$0	\$20,000
TOTAL 429 - CFD #29M			\$0	\$20,000

City Of Fontana
Schedule of Interfund Transfers

Fiscal Year 2018/2019

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
430 - CFD #30M				
	38209430 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	9,500
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	62,560
		TO CFD #13M SUMMIT HEIGHTS FUND #417 - PARK MAINTENANCE	-	42,580
	Total Budget Unit/Project - 38209430		\$0	\$114,640
TOTAL 430 - CFD #30M			\$0	\$114,640
431 - CFD #34 EMPIRE DET BASIN				
	38209431 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,000
	Total Budget Unit/Project - 38209431		\$0	\$1,000
TOTAL 431 - CFD #34 EMPIRE DET BASIN			\$0	\$1,000
432 - CFD #33M EMPIRE LIGHTING				
	38209432 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	2,600
	Total Budget Unit/Project - 38209432		\$0	\$2,600
TOTAL 432 - CFD #33M EMPIRE LIGHTING			\$0	\$2,600
433 - CFD #31 CITRUS HEIGHTS N				
	38209433 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	10,600
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	68,800
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	86,300
	Total Budget Unit/Project - 38209433		\$0	\$165,700
TOTAL 433 - CFD #31 CITRUS HEIGHTS N			\$0	\$165,700
434 - CFD #32M				
	38209434 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	13,500
	Total Budget Unit/Project - 38209434		\$0	\$13,600
TOTAL 434 - CFD #32M			\$0	\$13,600
435 - CFD #35M				
	38209435 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	57,400
		FROM VARIOUS FUNDS - PARK MAINTENANCE	35,040	-
	Total Budget Unit/Project - 38209435		\$35,040	\$57,400
TOTAL 435 - CFD #35M			\$35,040	\$57,400
436 - CFD #36M				
	38209436 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	700
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	8,000
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	8,700
	Total Budget Unit/Project - 38209436		\$0	\$17,400
TOTAL 436 - CFD #36M			\$0	\$17,400

City Of Fontana
Schedule of Interfund Transfers

Fiscal Year 2018/2019

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
437 - CFD #38M				
	38209437 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	8,500
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	92,020
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	7,980
	Total Budget Unit/Project - 38209437		\$0	\$108,500
TOTAL 437 - CFD #38M			\$0	\$108,500
438 - CFD #37 MONTELAGO				
	38209438 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	6,600
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	30,000
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	8,500
	Total Budget Unit/Project - 38209438		\$0	\$45,100
TOTAL 438 - CFD #37 MONTELAGO			\$0	\$45,100
439 - CFD #39M				
	38209439 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	11,700
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	1,800
	Total Budget Unit/Project - 38209439		\$0	\$14,600
TOTAL 439 - CFD #39M			\$0	\$14,600
440 - CFD #40M				
	38209440 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	2,000
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	5,300
	Total Budget Unit/Project - 38209440		\$0	\$7,400
TOTAL 440 - CFD #40M			\$0	\$7,400
441 - CFD #41M				
	38209441 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	600
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	6,000
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	400
	Total Budget Unit/Project - 38209441		\$0	\$7,000
TOTAL 441 - CFD #41M			\$0	\$7,000
442 - CFD #42M				
	38209442 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	3,900
	Total Budget Unit/Project - 38209442		\$0	\$3,900
TOTAL 442 - CFD #42M			\$0	\$3,900

City Of Fontana
Schedule of Interfund Transfers

Fiscal Year 2018/2019

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
443 - CFD #44M				
	38209443 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	700
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	2,000
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	2,400
		TO CFD #13M SUMMIT HEIGHTS FUND #417 - PARK MAINTENANCE	-	400
	Total Budget Unit/Project - 38209443		\$0	\$5,500
TOTAL 443 - CFD #44M			\$0	\$5,500
444 - CFD #45M				
	38209444 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	7,000
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	30,000
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	14,000
	Total Budget Unit/Project - 38209444		\$0	\$51,000
TOTAL 444 - CFD #45M			\$0	\$51,000
445 - CFD #46M				
	38209445 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,900
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	18,000
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	900
	Total Budget Unit/Project - 38209445		\$0	\$20,800
TOTAL 445 - CFD #46M			\$0	\$20,800
446 - CFD #47M				
	38209446 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,100
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	4,500
	Total Budget Unit/Project - 38209446		\$0	\$5,600
TOTAL 446 - CFD #47M			\$0	\$5,600
447 - CFD #48M				
	38209447 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	4,100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	14,000
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	10,000
	Total Budget Unit/Project - 38209447		\$0	\$28,100
TOTAL 447 - CFD #48M			\$0	\$28,100
448 - CFD #49M				
	38209448 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,200
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	4,500
	Total Budget Unit/Project - 38209448		\$0	\$5,700
TOTAL 448 - CFD #49M			\$0	\$5,700

City Of Fontana
Schedule of Interfund Transfers

Fiscal Year 2018/2019

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
449 - CFD #50M				
	38209449 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,900
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	2,500
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	23,400
	Total Budget Unit/Project - 38209449		\$0	\$27,800
TOTAL 449 - CFD #50M			\$0	\$27,800
450 - CFD #51M				
	38209450 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	4,100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	23,000
		TO CFD #35M FUND #435 - PARK MAINTENANCE	-	6,200
	Total Budget Unit/Project - 38209450		\$0	\$33,300
TOTAL 450 - CFD #51M			\$0	\$33,300
453 - CFD #53M				
	38209453 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	4,000
		TO CFD #35M FUND #435 - PARK MAINTENANCE	-	300
	Total Budget Unit/Project - 38209453		\$0	\$4,400
TOTAL 453 - CFD #53M			\$0	\$4,400
454 - CFD #54M				
	38209454 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,400
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	8,160
		TO CFD #35M FUND #435 - PARK MAINTENANCE	-	2,340
	Total Budget Unit/Project - 38209454		\$0	\$11,900
TOTAL 454 - CFD #54M			\$0	\$11,900
455 - CFD #55M				
	38209455 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	200
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	2,000
		TO CFD #35M FUND #435 - PARK MAINTENANCE	-	400
	Total Budget Unit/Project - 38209455		\$0	\$2,600
TOTAL 455 - CFD #55M			\$0	\$2,600
456 - CFD #56M				
	38209456 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	6,200
		TO CFD #35M FUND #435 - PARK MAINTENANCE	-	17,300
	Total Budget Unit/Project - 38209456		\$0	\$23,600
TOTAL 456 - CFD #56M			\$0	\$23,600

City Of Fontana
Schedule of Interfund Transfers

Fiscal Year 2018/2019

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
457 - CFD #57M				
	38209457 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,000
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	4,500
	Total Budget Unit/Project - 38209457		\$0	\$5,500
TOTAL 457 - CFD #57M			\$0	\$5,500
458 - CFD #58M				
	38209458 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	200
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	3,700
	Total Budget Unit/Project - 38209458		\$0	\$3,900
TOTAL 458 - CFD #58M			\$0	\$3,900
460 - CFD #60M				
	38209460 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	600
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	2,500
		TO CFD #35M FUND #435 - PARK MAINTENANCE	-	1,800
	Total Budget Unit/Project - 38209460		\$0	\$4,900
TOTAL 460 - CFD #60M			\$0	\$4,900
461 - CFD #61M				
	38209461 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	2,500
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	17,600
		TO CFD #35M FUND #435 - PARK MAINTENANCE	-	6,700
	Total Budget Unit/Project - 38209461		\$0	\$26,800
TOTAL 461 - CFD #61M			\$0	\$26,800
463 - CFD #63M				
	38209463 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	400
	Total Budget Unit/Project - 38209463		\$0	\$400
TOTAL 463 - CFD #63M			\$0	\$400
465 - CFD #65M				
	38209465 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	400
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	9,000
	Total Budget Unit/Project - 38209465		\$0	\$9,400
TOTAL 465 - CFD #65M			\$0	\$9,400
467 - CFD #67M				
	38209467 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	3,100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	20,000
	Total Budget Unit/Project - 38209467		\$0	\$23,100
TOTAL 467 - CFD #67M			\$0	\$23,100

City Of Fontana
Schedule of Interfund Transfers

Fiscal Year 2018/2019

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
468 - CFD #68M				
	38209468 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	500
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	5,700
		TO CFD #8 PRESLEY FUND #413 - PARK MAINTENANCE	-	4,700
	Total Budget Unit/Project - 38209468		\$0	\$10,900
	TOTAL 468 - CFD #68M		\$0	\$10,900
469 - CFD #69M				
	38209469 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,600
		TO LMD #3 HUNTER'S RIDGE FUND #404 - PARK MAINTENANCE	-	90,600
	Total Budget Unit/Project - 38209469		\$0	\$92,200
	TOTAL 469 - CFD #69M		\$0	\$92,200
470 - CFD #70M AVELLINO				
	38209470 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	3,700
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	20,950
	Total Budget Unit/Project - 38209470		\$0	\$24,650
	TOTAL 470 - CFD #70M AVELLINO		\$0	\$24,650
471 - CFD #71M SIERRA CREST				
	38209471 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	3,700
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	6,550
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	25,000
	Total Budget Unit/Project - 38209471		\$0	\$35,250
	TOTAL 471 - CFD #71M SIERRA CREST		\$0	\$35,250
472 - CFD #72M				
	38209472 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	400
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	5,100
	Total Budget Unit/Project - 38209472		\$0	\$5,500
	TOTAL 472 - CFD #72M		\$0	\$5,500
473 - CFD #73M				
	38209473 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	500
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	6,900
		TO CFD #16 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	25,000
	Total Budget Unit/Project - 38209473		\$0	\$32,400
	TOTAL 473 - CFD #73M		\$0	\$32,400
474 - CFD #74M				
	38209474 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	600
	Total Budget Unit/Project - 38209474		\$0	\$600
	TOTAL 474 - CFD #74M		\$0	\$600

City Of Fontana
Schedule of Interfund Transfers

Fiscal Year 2018/2019

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
475 - CFD #75M				
	38209475 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	400
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	7,400
	Total Budget Unit/Project - 38209475		\$0	\$7,800
TOTAL 475 - CFD #75M			\$0	\$7,800
476 - CFD #76M				
	38209476 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	700
		TO CFD #70M AVELLINO FUND #470 - PARK MAINTENANCE	-	14,500
	Total Budget Unit/Project - 38209476		\$0	\$15,200
TOTAL 476 - CFD #76M			\$0	\$15,200
477 - CFD #77M				
	38209477 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	400
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	5,400
	Total Budget Unit/Project - 38209477		\$0	\$5,800
TOTAL 477 - CFD #77M			\$0	\$5,800
478 - CFD #78M				
	38209478 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	300
		TO LMD #3 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	52,200
	Total Budget Unit/Project - 38209478		\$0	\$52,500
TOTAL 478 - CFD #78M			\$0	\$52,500
480 - CFD #80M BELLA STRADA				
	38209480 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,300
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	79,900
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	21,700
	Total Budget Unit/Project - 38209480		\$0	\$102,900
TOTAL 480 - CFD #80M BELLA STRADA			\$0	\$102,900
481 - CFD #81M				
	38209481 - LANDSCAPE MAINTENANCE	TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	45,800
	Total Budget Unit/Project - 38209481		\$0	\$45,800
TOTAL 481 - CFD #81M			\$0	\$45,800
483 - CFD #83M				
	38209483 - LANDSCAPE MAINTENANCE	TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	25,900
	Total Budget Unit/Project - 38209483		\$0	\$25,900
TOTAL 483 - CFD #83M			\$0	\$25,900

City Of Fontana
Schedule of Interfund Transfers

Fiscal Year 2018/2019

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
484 - CFD #84M				
	38209484 - LANDSCAPE MAINTENANCE	TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	8,100
	Total Budget Unit/Project - 38209484		\$0	\$8,100
TOTAL 484 - CFD #84M			\$0	\$8,100
580 - GENERAL DEBT SERVICE				
	28200580 - FINANCE-GENERAL D/S	FROM GENERAL FUND #101 - 2007 LRBS	2,626,050	-
		FROM FIRE ASSESSMENT FUND #631 - 2010 LRBS	304,070	-
	Total Budget Unit/Project - 28200580		\$2,930,120	\$0
TOTAL 580 - GENERAL DEBT SERVICE			\$2,930,120	\$0
601 - CAPITAL REINVESTMENT				
	26111601 - INFORMATION SYSTEMS	FROM GENERAL FUND #101 - ERP SYSTEM REPLACEMENT	1,024,850	-
	Total Budget Unit/Project - 26111601		\$1,024,850	\$0
	28100601 - ADMINISTRATIVE ACTIVITIES	TO GENERAL FUND #101 - COST ALLOCATION	-	100,000
		TO GENERAL FUND #101 - INTEREST EARNED	-	100,000
	Total Budget Unit/Project - 28100601		\$0	\$200,000
	38008601 - STREET MAINTENANCE	FROM GENERAL FUND #101 - PAVEMENT REHABILITATION	2,500,000	-
		FROM GENERAL FUND #101 - PH II SIDEWALK REHAB PROGRAM	300,000	-
		FROM GENERAL FUND #101 - SAWTOOTH SIDEWALK	100,000	-
	Total Budget Unit/Project - 38008601		\$2,900,000	\$0
TOTAL 601 - CAPITAL REINVESTMENT			\$3,924,850	\$200,000
602 - CAPITAL IMPROVEMENT				
	36333602 - ENG. CAPITAL IMPROVEMENTS	TO GENERAL FUND #101 - COST ALLOCATION	-	16,100
	Total Budget Unit/Project - 36333602		\$0	\$16,100
TOTAL 602 - CAPITAL IMPROVEMENT			\$0	\$16,100
620 - SAN SEVAINE FLOOD CONTROL				
	36227620 - SAN SEVAINE ENG ADMIN	TO GENERAL FUND #101 - COST ALLOCATION	-	12,900
	Total Budget Unit/Project - 36227620		\$0	\$12,900
TOTAL 620 - SAN SEVAINE FLOOD CONTROL			\$0	\$12,900
622 - STORM DRAIN				
	36335622 - STORM DRAINS ADMIN	TO GENERAL FUND #101 - COST ALLOCATION	-	501,000
	Total Budget Unit/Project - 36335622		\$0	\$501,000
TOTAL 622 - STORM DRAIN			\$0	\$501,000
623 - SEWER EXPANSION				
	38016623 - EXPANSION IEUA	TO GENERAL FUND #101 - INTEREST EARNED	-	75,000
	Total Budget Unit/Project - 38016623		\$0	\$75,000
TOTAL 623 - SEWER EXPANSION			\$0	\$75,000

City Of Fontana
Schedule of Interfund Transfers

Fiscal Year 2018/2019

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
630 - CIRCULATION MITIGATION				
	34201630 - PLANNING CIRC IMPROVMT	TO GENERAL FUND #101 - COST ALLOCATION	-	94,800
	Total Budget Unit/Project - 34201630		\$0	\$94,800
	TOTAL 630 - CIRCULATION MITIGATION		\$0	\$94,800
631 - FIRE ASSESSMENT				
	34999631 - FIRE ASSESSMENT PROJECTS	TO GENERAL DEBT SVC FUND #580 - 2010 LRBS	-	304,070
	Total Budget Unit/Project - 34999631		\$0	\$304,070
	TOTAL 631 - FIRE ASSESSMENT		\$0	\$304,070
633 - LANDSCAPE MEDIANS				
	34999633 - LANDSCAPE DIFP-CDA/PLN	TO GENERAL FUND #101 - COST ALLOCATION	-	3,300
	Total Budget Unit/Project - 34999633		\$0	\$3,300
	TOTAL 633 - LANDSCAPE MEDIANS		\$0	\$3,300
634 - LIBRARY CAP IMPROVEMENT				
	34999634 - LIBRARY DIFP-CDA/SP	TO GENERAL FUND #101 - COST ALLOCATION	-	4,500
		TO GENERAL FUND #101 - DIF TRANSFER FOR LIBRARY CONST	-	1,450,000
	Total Budget Unit/Project - 34999634		\$0	\$1,454,500
	TOTAL 634 - LIBRARY CAP IMPROVEMENT		\$0	\$1,454,500
635 - PARKS DEVELOPMENT				
	36334635 - PARKS DEV CAP FD - ENG	TO GENERAL FUND #101 - COST ALLOCATION	-	127,900
	Total Budget Unit/Project - 36334635		\$0	\$127,900
	TOTAL 635 - PARKS DEVELOPMENT		\$0	\$127,900
636 - POLICE CAPITAL FACILITIES				
	34999636 - POLICE FAC DIFP-CDA/SP	TO GENERAL FUND #101 - COST ALLOCATION	-	9,500
	Total Budget Unit/Project - 34999636		\$0	\$9,500
	TOTAL 636 - POLICE CAPITAL FACILITIES		\$0	\$9,500
701 - SEWER MAINT & OPERATIONS				
	28200701 - SEWER BILLING	TO GENERAL FUND #101 - COST ALLOCATION	-	2,451,600
	Total Budget Unit/Project - 28200701		\$0	\$2,451,600
	TOTAL 701 - SEWER MAINT & OPERATIONS		\$0	\$2,451,600
702 - SEWER CAPITAL PROJECTS				
	36550702 - ENG SEWER IMPROVEMENT ADM	TO GENERAL FUND #101 - COST ALLOCATION	-	7,600
	Total Budget Unit/Project - 36550702		\$0	\$7,600
	38021702 - SEWER CONSTRUCTION	FROM SEWER REPLACEMENT FUND #703 - STATE REV LOAN	502,240	-
	Total Budget Unit/Project - 38021702		\$502,240	\$0
	TOTAL 702 - SEWER CAPITAL PROJECTS		\$502,240	\$7,600

City Of Fontana
Schedule of Interfund Transfers
 Fiscal Year 2018/2019

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
703 - SEWER REPLACEMENT				
	38022703 - SEWER LINE REPLACEMENT	TO GENERAL FUND #101 - COST ALLOCATION	-	206,200
		TO SEWER CAPITAL FUND #702 - STATE REVOLVING LOAN	-	502,240
	Total Budget Unit/Project - 38022703		\$0	\$708,440
	TOTAL 703 - SEWER REPLACEMENT		\$0	\$708,440
Total City Of Fontana			\$37,773,400	\$37,773,400

Fontana Fire District
Schedule of Interfund Transfers
Fiscal Year 2018/2019

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
497 - FONTANA FIRE DISTRICT				
	50100497 - FIRE DISTRICT ADMIN	TO FIRE CAPITAL FUND #696 - EQUIPMENT RESERVE	-	1,632,100
	Total Budget Unit/Project - 50100497		\$0	\$1,632,100
TOTAL 497 - FONTANA FIRE DISTRICT			\$0	\$1,632,100
696 - FIRE CAPITAL PROJECT				
	50300696 - FIRE CAPITAL PROJECT	FROM FIRE DISTRICT FUND #497 - EQUIPMENT RESERVE	1,632,100	-
	Total Budget Unit/Project - 50300696		\$1,632,100	\$0
TOTAL 696 - FIRE CAPITAL PROJECT			\$1,632,100	\$0
Total Fontana Fire District			\$1,632,100	\$1,632,100
Total Interfund Transfers			\$39,405,500	\$39,405,500

Summer Camps *Summer Camps*



Fontana's eight summer day camps offer many fun and educational activities in a safe and supervised environment. Campers will experience nature walks, arts & crafts, swimming, sports, interactive games, computer time and many other daily activities.

CIP Overview

Capital Improvement Program (CIP) Summary

New Budget Year Activity

Seven-Year Plan

CIP Overview

Capital Improvement Program (CIP) Summary

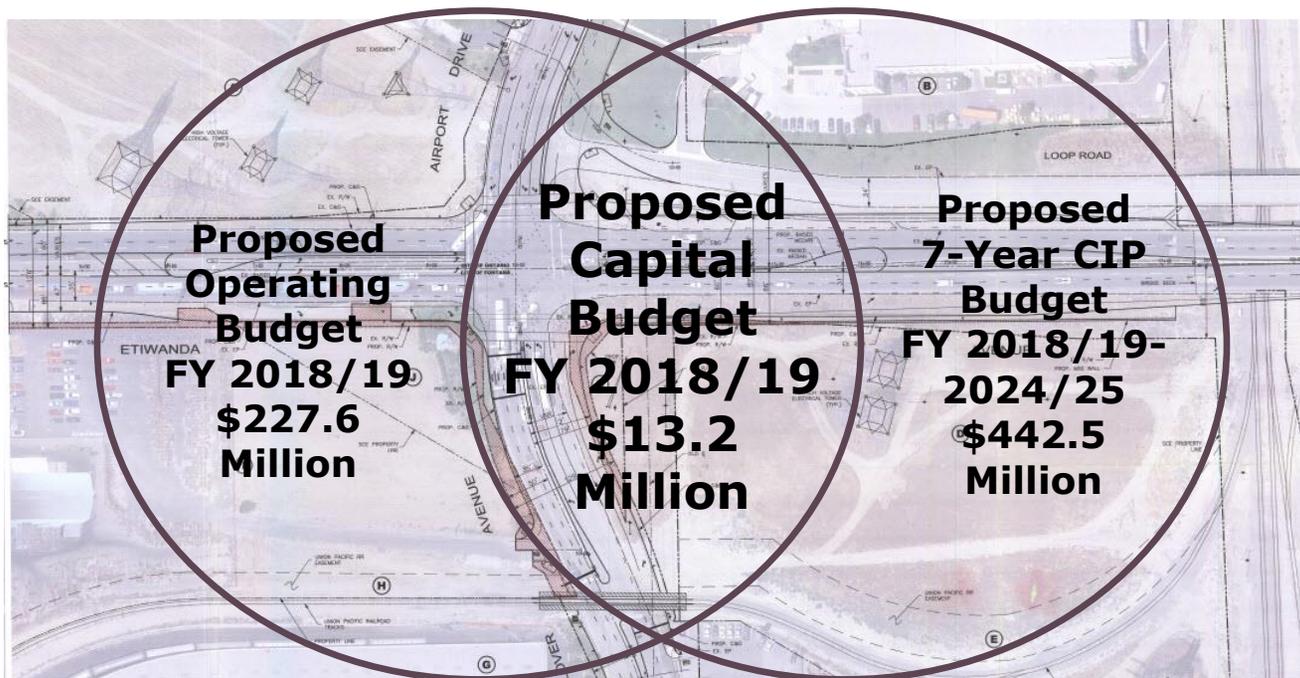
New Budget Year Activity

Seven-Year Plan

Capital Improvement Program (CIP) Summary

Government Code Section 66002 requires local agencies that have developed a fee program to adopt a Capital Improvement Program (CIP) indicating the approximate location, size, timing and cost estimate of all facilities or improvements to be financed by fees. The City of Fontana has such a fee program and is presenting this Seven-Year Capital Improvement Program (CIP) Budget document as an update of the infrastructure needs for the future.

The CIP is a separate document that is annually brought to the City Council for consideration. This document matches funding sources with capital expenditures over a seven-year schedule. The purpose of the CIP is to serve as a planning tool which coordinates the financing and scheduling of major projects undertaken by the City. The CIP has been prepared in accordance with generally accepted accounting principles (GAAP). This document is dynamic and, consequently, must be revised annually to address changing needs, priorities and financial conditions. The current year of the CIP is the funded portion and is referred to as the Capital Budget.



CIP Overview

Fiscal Year 2018/2019

A capital project involves the purchase or construction of major fixed assets such as land, buildings or permanent improvements including additions, replacements and major alterations having a long life expectancy. Generally, only those items costing \$10,000 or more are considered capital projects, and are divided into nine categories as follows:

- Flood Control & Storm Drain
- Major Corridor/Interchanges
- Open Space and Recreation
- Other Capital Project Improvements
- Public Buildings
- Sewer
- Streets
- Technology
- Traffic

Within the CIP, projects have been separated into the following project priorities:

- Priority 1:** Project is **essential** and should be started within the year.
- Priority 2:** Project is **necessary** and should be started within 1 to 3 years.
- Priority 3:** Project is **desirable** and should be started within 3 to 5 years.
- Priority 4:** Project is **deferrable** due to lack of funding or other reasons and is scheduled to start within 5 to 10 years.

Each project in the CIP has been assigned a unique identification number that will remain with the project throughout its life. The project identification number allows the City Council to track and monitor project status over multiple years.

Operating & Maintenance Cost Impacts

Projects in the CIP can have long-term impacts on the annual operating budget of the City. When a project is constructed that requires new or increased maintenance by the City, funds must be budgeted to cover these costs. Operating and maintenance costs can include labor, materials, equipment and utilities, as well as contracted cost for services. While these costs vary depending upon the specific project, listed below is the annual average cost per service for various operating and maintenance expenditures:

Street maintenance	\$3,200 per lane mile
Street sweeping	\$507 per lane mile
Facilities operation/maintenance	\$10.60 per square foot
Traffic signals	\$3,000 per signalized intersection
Parks maintenance	\$20,000 per acre

The funding sources to cover these operating/maintenance costs include:

- General Fund
- Facility Maintenance Fund
- Traffic Safety Fund
- Gas Tax Fund
- Landscape Maintenance Districts (LMDs)
- Community Facilities Districts (CFDs)

CIP Overview

Fiscal Year 2018/2019

New Budget Year Activity

As presented in the Operating Budget for Fiscal Year 2018-19, the new capital improvement project funding totals \$13.2 million for all categories of capital improvement projects reported by various City departments. This amount represents funding for both new and ongoing projects from a variety of funding sources. The charts summarize the new budget year activity by project and funding source.

Many projects are related to maintenance for and replacement of existing City facilities and infrastructure such as street and utility improvements or facility repairs and enhancements. These types of projects do not create significant budgetary impacts. Many of the smaller budgeted projects are components and cyclical replacement programs and also do not create significant budgetary impacts.

The potential budgetary impact of any proposed capital project is carefully considered as part of the capital improvement program review process. The recurring budgetary impact of a capital project is the anticipated project-related increase to the City's budget in the first fiscal year following completion of the project. These expenditures include additional personnel, operations and maintenance expenditures, recurring capital outlays and capital debt service. For example, a new community center will likely require additional staff as well as funding for utilities, maintenance and other similar costs.

Annual operating costs for these projects to be included in the FY 2018-19 Operating Budget will be approximately \$738,000.

Projects	Amount (in thousands)
New Projects	
Microgrid	\$1,400
ERP System Replacement	1,025
Foothill: Hemlock to Almeria	1,000
Ongoing Projects	
Pavement Rehabilitation	4,700
Pavement rehab-RMRA	3,533
Hardware Replacement Program	1,400
Sawtooth/Concrete	100
Total	\$13,158

Funding Source	Amount (in thousands)
Other General Funds	
102 City Technology	\$1,100
Special Revenue Funds	
223 Federal Asset Seizure	299
281 Gas Tax (TCR replacement)	1,600
282 Solid Waste Mitigation	600
283 Road Maintenance & Rehab	3,534
Capital Project Funds	
601 Capital Reinvestment	3,625
603 Future Capital Project	2,400
Total	\$13,158



Pavement Rehabilitation

This project receives an annual allotment which varies depending on the availability of funds for ongoing work. Work typically occurs between May and October each year and includes street overlay and rehabilitation in various locations in the City. The City maintains a computerized pavement management system which is used to determine the priority for street projects.

FY 2018-19 funding:

\$4.70 million total funding

\$1.60 million from the Gas Tax Fund #281

\$0.60 million from the Solid Waste Mitigation Fund #282

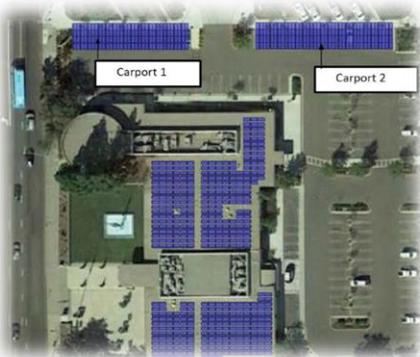
\$2.50 million from the Capital Reinvestment Fund #601

Pavement Rehab RMRA

The passage of the Road Maintenance and Rehabilitation Act of 2017 created new permanent funding sources for road maintenance and rehabilitation projects for the city. This project involves the overlay and rehabilitation of street pavement and the construction of new and replacement sidewalks, curbs and gutters. The City maintains a computerized pavement management system which is used to determine the priority for street projects.

FY 2018-19 funding:

\$3.53 million funding from Road Maintenance & Rehab Fund #283



Microgrid Project

This project consists of the installation of a Microgrid at the City Hall and Police Department buildings consisting of both a solar photovoltaic system and a battery storage. This project also includes a new cool roof at City Hall. Design work began May 2018 and construction work is estimated to begin in May 2019 and be completed in May 2020.

FY 2018-19 funding:

\$1.40 million funding from Future Capital Project Fund #603

Foothill: Hemlock-Almeria

This project involves the Malaga Bridge which crosses Foothill Boulevard and is part of Historic Route 66. The bridge serves as a pedestrian and bike trail along the Pacific Electric Trail. This project consists of widening Foothill Boulevard to six travel lanes where it passes under the bridge and will include street improvements and a landscape median. This project is currently in the design and environmental phase with an estimated completion date of June 2020.



FY 2018-19 funding:
\$1.00 million funding from Future Capital Project Fund #603

ERP System Replacement

Additional funding for the new ERP system. The current Enterprise Resource Planning (ERP) System has been in place for more than eight years and has become both unsupported and unstable. Due to the loss of confidence in our current vendor and the outdated versions and functionality of our ERP System, it is necessary to replace it or run the extremely high risk of system failure, data loss, and incapacitated operations. The new ERP System would include, at a minimum, the Financial System, the Human Resources Information System, the Payroll System, the Time Keeping System and the Utility Billing System. Total project funding is estimated at \$2.57 million. Implementation is underway to go-live dates for the various components to run from February 2019 through June 2020.

FY 2018-19 funding:
\$1.03 million funding from Capital Reinvestment Fund #601



Street and Sidewalk Installation

This project receives an annual allotment which varies depending on the availability of funds for ongoing work. To install missing curb, gutter and sidewalks in all areas of the City to increase mobility and improve safety for pedestrian traffic.

FY 2018-19 funding:
\$0.10 million funding from Capital Reinvestment Fund #601

Hardware Replacement Program

This represents additional funding for an existing project to replace computers, servers, network equipment, etc. throughout the City as need on an ongoing basis. This project gets a periodic allotment which varies based on an annual inventory of technology equipment and warranty expiration dates.

FY 2018-19 funding:

\$1.40 million total funding

\$1.10 million from City Technology Fund #102

\$0.30 million from Federal Asset Seizure Fund #223



CIP Overview

Fiscal Year 2018/2019

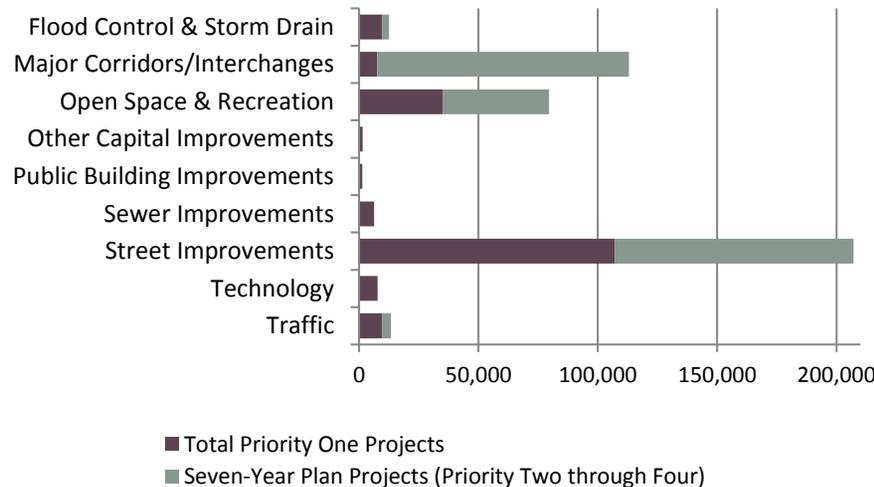
Seven-Year Plan

The Seven-Year Plan totals \$443 million for 109 projects for all categories reported by various City Departments. There are 52 projects classified as Priority One projects with a total cost of \$186 million. Of that amount, future funding has been identified for \$164.1 million, and the remaining \$21.9 million is considered unfunded at this time and may be funded by other agencies.

It was expected that a significant portion of the unfunded amount would be funded by the Redevelopment Agency. As a result of the elimination of redevelopment agencies as of February 1, 2012, the City is now working toward identifying alternative funding sources for those projects. In the interim, several of the City's priority one projects have been placed on hold.

Total Seven-Year Plan Projects

# of Projects	CIP Category	Amount (in thousands)
6	Flood Control & Storm Drain	\$12,528
9	Major Corridors/Interchanges	112,992
13	Open Space & Recreation	79,559
4	Other Capital Improvements	1,492
1	Public Building Improvements	1,400
4	Sewer Improvements	6,314
44	Street Improvements	207,116
3	Technology	7,797
25	Traffic	13,305
109	Total	\$442,503



Total Priority One Projects

# of Projects	CIP Category	Amount (in thousands)
5	Flood Control & Storm Drain	\$9,704
1	Major Corridors/Interchanges	7,573
3	Open Space & Recreation	34,978
4	Other Capital Improvements	1,492
1	Public Building Improvements	1,400
4	Sewer Improvements	6,314
13	Street Improvements	107,199
3	Technology	7,797
18	Traffic	9,555
52	Total	\$186,012

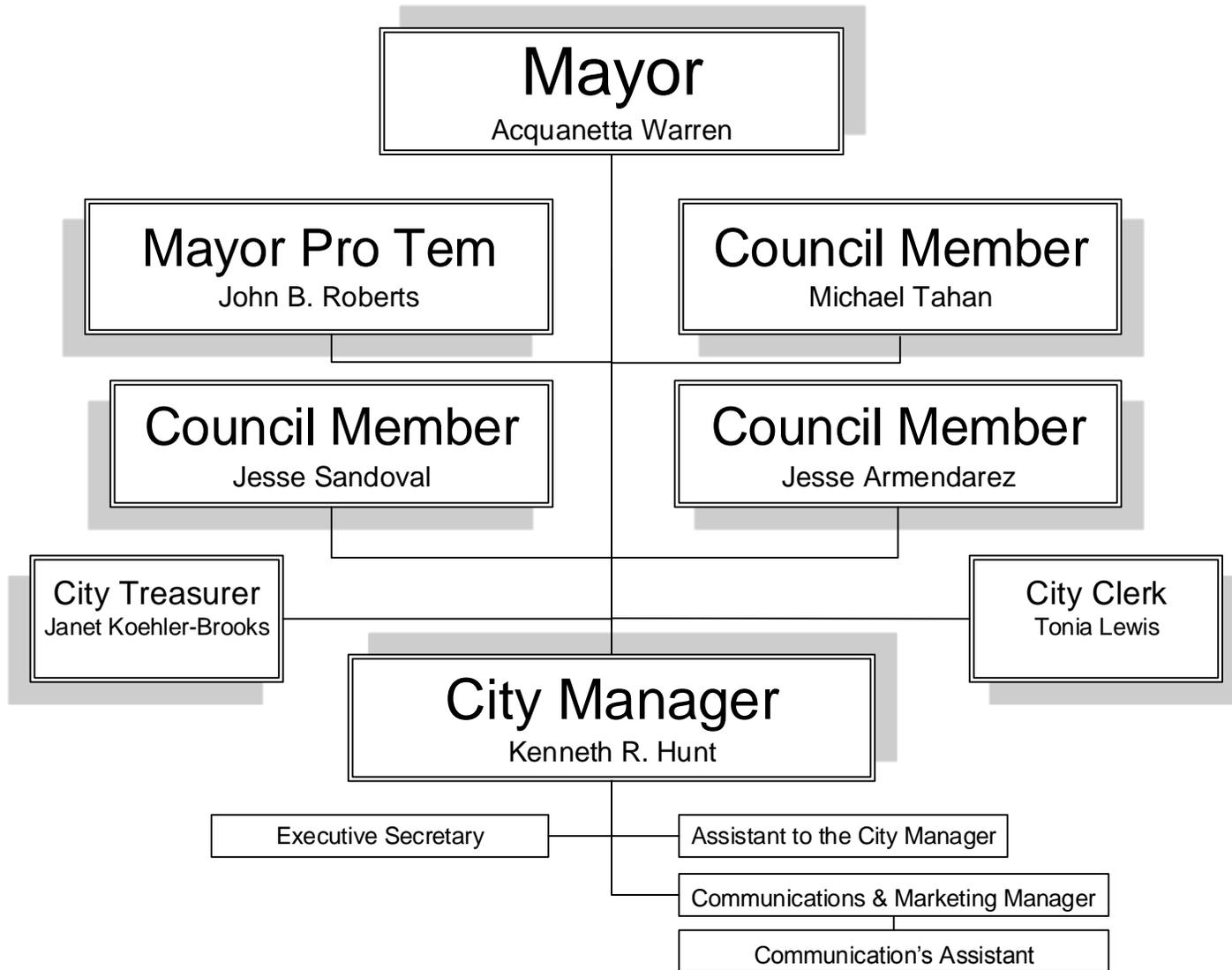
Schedule of Capital Expenditures by Category by Fiscal Year (in thousands)

Category	Completed	Carryover Funding	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Beyond	Total
Flood control & storm drain	\$324	\$9,386	\$-	\$-	\$-	\$-	\$2,818	\$-	\$-	\$-	\$12,528
Major corridors/ interchanges	1,146	9,573	-	-	5,775	17,808	41,640	-	37,050	-	112,992
Open space & recreation	3,134	20,513	-	13,150	-	-	-	42,763	-	-	79,559
Other capital improvements	189	1,303	-	-	-	-	-	-	-	-	1,492
Public building improvements	-	-	1,400	-	-	-	-	-	-	-	1,400
Sewer improvements	3,125	2,669	-	520	-	-	-	-	-	-	6,314
Street improvements	5,426	14,134	9,333	14,979	23,791	36,856	27,859	36,687	29,291	8,759	207,116
Technology	1,125	2,077	2,425	310	310	310	310	310	310	310	7,797
Traffic	1,530	8,025	-	1,900	1,850	-	-	-	-	-	13,305
Total	\$15,999	\$67,680	\$13,158	\$30,859	\$31,726	\$54,974	\$72,627	\$79,760	\$66,651	\$9,069	\$442,503

2018/2019 Organizational Chart

City Administration

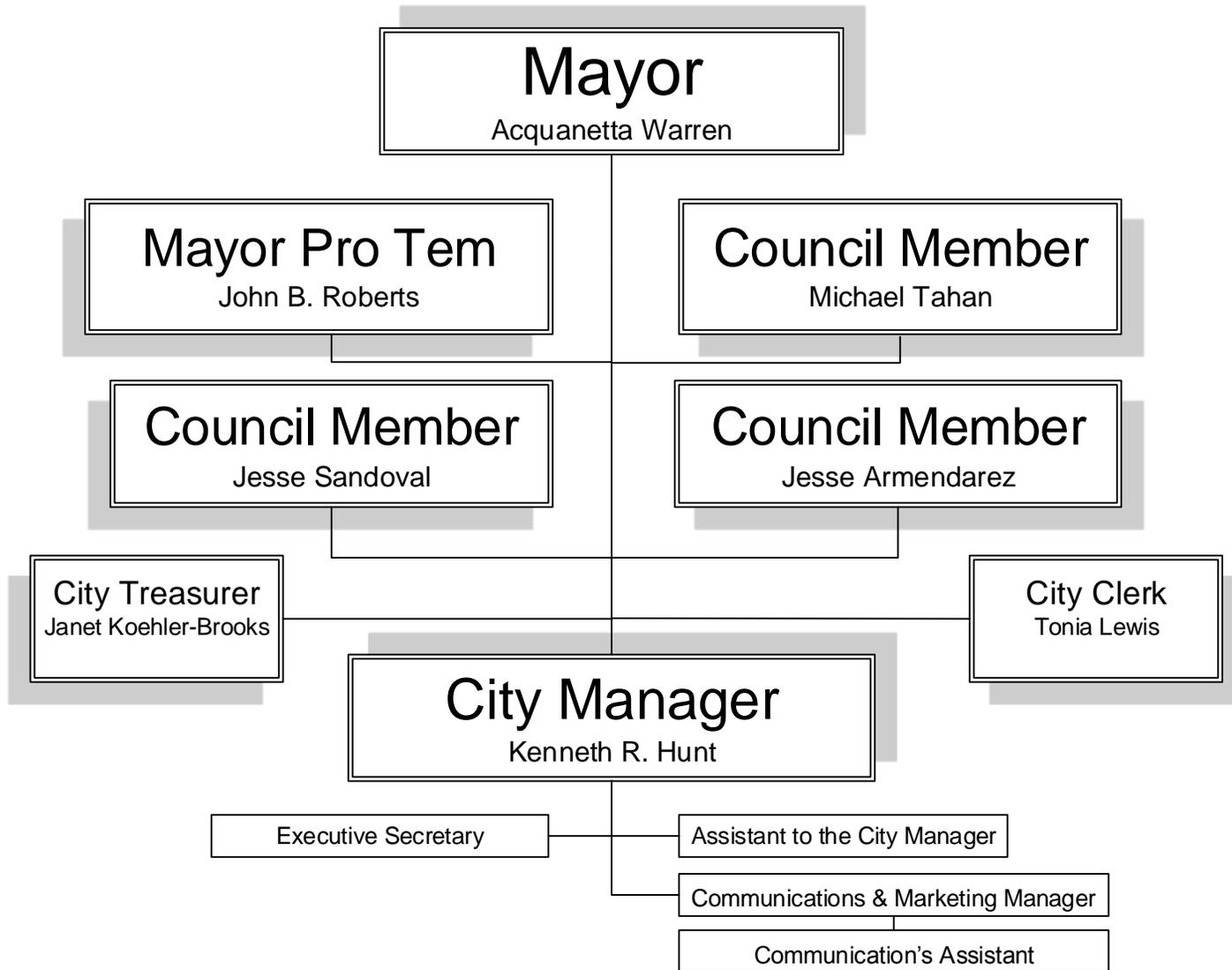
Effective 7/1/2018
Budgeted 7 Elected Positions
Budgeted 5 FTE Positions



2018/2019 Organizational Chart

City Administration

Effective 7/1/2018
Budgeted 7 Elected Positions
Budgeted 5 FTE Positions





City Administration

Fiscal Year 2018-19

Overview

City Administration is comprised of Elected Officials, the City Manager's Office and the City Attorney. This department is committed to improving the overall quality of life in the City of Fontana by enhancing our neighborhoods, delivering exceptional public services, preserving and enhancing the City's economic prosperity, embracing the diversity of our citizens, and making Fontana a desirable, safe City in which to live, work and raise a family.

Elected Officials

The Mayor and City Council serve as the elected legislative and policy-making body of the City of Fontana, enacting all laws and directing any actions necessary to provide for the general welfare of the community through appropriate programs, services and activities. The Mayor and City Council review and adopt the Operating Budget, Capital Improvement Program, hold public hearings to solicit advice, and hear suggestions and complaints from the public. The Mayor and City Council authorize contracts, purchases and sales of City property, approve agreements with other governmental agencies, and appoint City commissions, boards, and committees.

In addition, the Mayor and City Council serve as the governing board of the Fontana Housing Authority, Industrial Development Authority, Public Financing Authority, Fontana Community Foundation, and the Fontana Fire Protection District.

The City Treasurer reviews the weekly warrant register, monthly investment report and annual Statement of Investment Policy; and reports as necessary to the City Council on other matters of financial concern. The City Clerk attends all meetings of the City Council, Boards and Commissions, keeps accurate records of the proceedings, retains custody of the City seal, and maintains the ordinance and resolution books.

City Manager's Office

The City Manager is appointed by the Mayor and City Council and is responsible for implementing their goals and providing administrative direction to all City departments, as well as enforcing all laws and ordinances. The City Manager's Office is committed to providing ongoing quality municipal services, and to promoting the overall safety, health and general well-being of the community through the teamwork of the Mayor and City Council, City staff and all of Fontana's citizens.

City Attorney

The City Attorney's Office provides prompt and thorough legal advice to the City's Elected Officials, Boards and Commissions and staff. The City Attorney also represents the City in all litigation involving the City, its Elected Officials or employees acting in their official capacity.



City Administration

Fiscal Year 2018-19

Goals & Performance Measures

The Goals and Objectives of the City Administration are listed in the Introduction section on pages 18 through 23. All of the Goals and Performance Measures listed throughout this document for individual departments are reflective of the leadership, policies and direction provided by the City Administration.

Accomplishments

- Celebrated grand opening of the Miller Park Amphitheater
- Completed tenant improvements to the Jack Bulik Community Center to improve ADA accessibility and to better accommodate recreational programming offered at the site
- Completed tenant improvements to the City Hall East Annex to accommodate Fire Administration staff
- Installed eight level 2 electric vehicle charging stations at the Public Works North Yard parking lot and six at the Fontana Senior Center
- Completed improvements to the Police Department building Emergency Operations Center and lobby
- Completed construction of the Police Department building sewer lift station improvements

Departmental Summary

Fund	Division	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Current	2018/2019 New Budget	% Change From Prior Year	
CITY ADMINISTRATION								
101	GENERAL FUND	ELECTED OFFICIALS	330,550	283,493	313,962	273,191	297,730	8.98 %
101	GENERAL FUND	CITY MANAGER	989,547	999,247	1,146,700	1,178,587	1,347,640	14.34 %
101	GENERAL FUND	CITY ATTORNEY	1,017,818	1,028,362	953,493	925,630	925,630	0.00 %
		TOTAL GENERAL FUND	2,337,914	2,311,101	2,414,154	2,377,408	2,571,000	8.14 %
		TOTAL OTHER FUNDS	0	0	0	0	0	0.00 %
		TOTAL CITY ADMINISTRATION	2,337,914	2,311,101	2,414,154	2,377,408	2,571,000	8.14 %
		Total Budgeted Full-Time Positions	10.00	10.00	11.00	11.00	12.00	9.09 %
		Total Budgeted Part-Time Positions	1.00	1.00	1.00	1.00	0.00	-100.00 %

Division Budget Summary

Department: CITY ADMINISTRATION	Fund Title: GENERAL FUND
--	---------------------------------

Division: ELECTED OFFICIALS	Fund Number: 101
------------------------------------	-------------------------

Mission Statement:
To create opportunities that encourage social and economic investment.

<p>Selected Service Objectives:</p> <ul style="list-style-type: none"> • To provide the citizens of Fontana with stable and unified leadership • To continue to work as a team • To develop a sense of community • To provide the citizens and businesses of the City of Fontana with a safe and aesthetically pleasing community • To continue to work with neighboring jurisdictions, schools and businesses on various joint use agreements 	<p>Five-Year Expenditures</p>
--	--------------------------------------

Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$208,598	\$190,951	\$186,857	\$204,011	\$197,750	-3.07 %
OPERATING COSTS	\$103,112	\$73,251	\$108,405	\$49,370	\$80,000	62.04 %
INTERNAL SERVICE CHARGES	\$18,840	\$19,290	\$18,700	\$19,810	\$19,980	0.86 %
Total Expenditures	\$330,550	\$283,493	\$313,962	\$273,191	\$297,730	8.98 %
Annual Percentage Change		-14.24 %	10.75 %	-12.99 %	8.98 %	
Budgeted Staffing Level (FTEs)	7.00	7.00	7.00	7.00	7.00	
Budgeted Staffing Level (PT FTEs)	1.00	1.00	1.00	1.00	0.00	

Division Budget Summary

Department: CITY ADMINISTRATION	Fund Title: GENERAL FUND
--	---------------------------------

Division: CITY MANAGER	Fund Number: 101
-------------------------------	-------------------------

Mission Statement:
To provide direction and leadership in the delivery of municipal services to the citizens and businesses of the City of Fontana.

<p>Selected Service Objectives:</p> <ul style="list-style-type: none"> • To maintain the City’s commitment to a safe and aesthetically pleasing community • To increase business and economic development through a responsive and consistent community development process • To continue to maintain a fiscally sound operation while improving the level of service delivered to the community • To enhance annexation opportunities • To foster a sense of community and encourage citizen participation 	<p>Five-Year Expenditures</p> <table border="1" style="margin-top: 10px; width: 100%; border-collapse: collapse;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 14/15</td> <td>~1,000,000</td> </tr> <tr> <td>FY 15/16</td> <td>~1,000,000</td> </tr> <tr> <td>FY 16/17</td> <td>~1,150,000</td> </tr> <tr> <td>FY 17/18</td> <td>~1,150,000</td> </tr> <tr> <td>FY 18/19</td> <td>~1,300,000</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 14/15	~1,000,000	FY 15/16	~1,000,000	FY 16/17	~1,150,000	FY 17/18	~1,150,000	FY 18/19	~1,300,000
Fiscal Year	Expenditure (\$)												
FY 14/15	~1,000,000												
FY 15/16	~1,000,000												
FY 16/17	~1,150,000												
FY 17/18	~1,150,000												
FY 18/19	~1,300,000												

Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$736,345	\$751,603	\$861,210	\$926,807	\$1,023,410	10.42 %
OPERATING COSTS	\$33,517	\$32,740	\$110,738	\$50,880	\$77,920	53.14 %
CONTRACTUAL SERVICES	\$178,884	\$172,624	\$132,332	\$155,800	\$197,800	26.96 %
INTERNAL SERVICE CHARGES	\$40,800	\$42,280	\$42,420	\$45,100	\$48,510	7.56 %
Total Expenditures	\$989,547	\$999,247	\$1,146,700	\$1,178,587	\$1,347,640	14.34 %
Annual Percentage Change		0.98 %	14.76 %	2.78 %	14.34 %	
Budgeted Staffing Level (FTEs)	3.00	3.00	4.00	4.00	5.00	

Division Budget Summary

Department: CITY ADMINISTRATION	Fund Title: GENERAL FUND
--	---------------------------------

Division: CITY ATTORNEY	Fund Number: 101
--------------------------------	-------------------------

Mission Statement:
To provide legal services and counsel to the City Council, Boards, Bureaus, Commissions and staff.

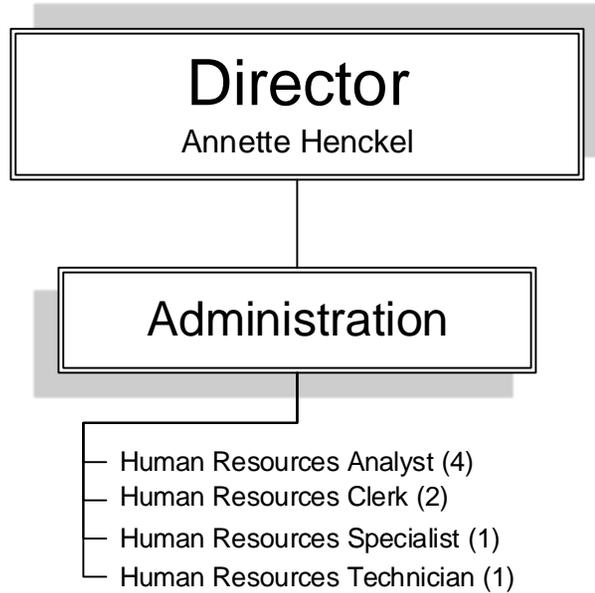
Selected Service Objectives:	Five-Year Expenditures												
<ul style="list-style-type: none"> • To reduce City litigation through close working relationships with the City Council, Risk Management and City departments • To provide defense for City Council, Boards, Bureaus, Commissions and employees in matters related to the business of the City • To advise the City Council in matters related to the adoption of City ordinances, resolutions, contracts, agreements, leases and other policies related to the conduct of City business • To provide assistance in the area of labor negotiations 	<table border="1" style="margin: 10px auto; border-collapse: collapse;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 14/15</td> <td>1,017,818</td> </tr> <tr> <td>FY 15/16</td> <td>1,028,362</td> </tr> <tr> <td>FY 16/17</td> <td>953,493</td> </tr> <tr> <td>FY 17/18</td> <td>925,630</td> </tr> <tr> <td>FY 18/19</td> <td>925,630</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 14/15	1,017,818	FY 15/16	1,028,362	FY 16/17	953,493	FY 17/18	925,630	FY 18/19	925,630
Fiscal Year	Expenditure (\$)												
FY 14/15	1,017,818												
FY 15/16	1,028,362												
FY 16/17	953,493												
FY 17/18	925,630												
FY 18/19	925,630												

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
CONTRACTUAL SERVICES	\$1,017,818	\$1,028,362	\$953,493	\$925,630	\$925,630	0.00 %
Total Expenditures	\$1,017,818	\$1,028,362	\$953,493	\$925,630	\$925,630	0.00 %
Annual Percentage Change		1.04 %	-7.28 %	-2.92 %	0.00 %	

2018/2019 Organizational Chart

Human Resources

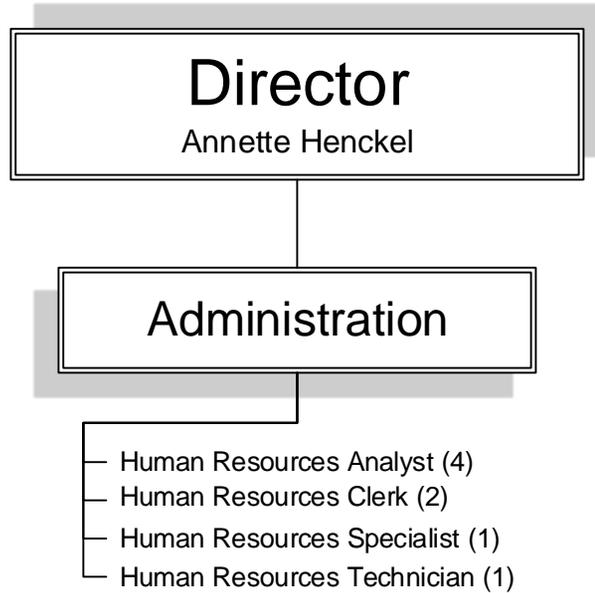
Effective 7/1/2018
Budgeted 9 FTE Positions
Budgeted 1 Part-Time Position



2018/2019 Organizational Chart

Human Resources

Effective 7/1/2018
Budgeted 9 FTE Positions
Budgeted 1 Part-Time Position





Human Resources

Fiscal Year 2018-19

Overview

The Human Resources Department is responsible for the administration of a cost effective, comprehensive personnel management program which complies with Federal and State laws. Specific responsibilities include recruitment and retention of quality employees, maintenance of a fair and equitable classification and compensation system, development and implementation of a relevant City-wide training program, oversight and just adjudication of employee complaints and grievances, administration of a comprehensive employee benefit program, and implementation of an employee moral program. The Risk Management division is responsible for ensuring employee safety, the prompt and fair delivery of workers compensation benefits, risk assessment and cost effective risk transfer when appropriate, litigation management and the fair and fiscally responsible analysis of third-party claims.

Goals & Performance Measures

Department Goals		City Council Goal
1	Efficiently maintain City-wide staffing levels	2
2	Continue to provide a comprehensive cost effective personnel program while continuing to comply with mandated Federal and State Programs	2
3	Enhance the citywide training program	2
4	Negotiate successor Memorandums of Understanding (MOUs) with employee groups	2
5	Obtain approval from AQMD for the City's Annual Analysis of the Employee Commuter Reduction Plan	3
6	Enhance citywide Safety Program to reduce Workers' Compensation and Risk Liability claims	2
7	Complete benefit analysis, Open Enrollment and Employee Benefits Fair	2
8	Improve the delivery of human resources programs and processes through technology	2

Performance Measures	Actual 2016-17	Estimated 2017-18	Target 2018-19	Department Goal
To complete recruitment process in a timely manner:				
Number of full-time recruitments completed	55	35	40	1,2
Number of part-time recruitments completed	48	45	40	1,2



Human Resources

Fiscal Year 2018-19

Goals & Performance Measures - continued

Performance Measures	Actual 2016-17	Estimated 2017-18	Target 2018-19	Department Goal
To maintain adequate staffing levels:				
Number of full-time employees hired/promoted	71	75	75	1,2
Number of part-time employees hired	341	350	350	1,2
To increase participation in employee development programs:				
Training programs conducted (Mandated/Non-Mandated)	14	12	14	2,3
Employee participation in all training programs	675	130	800	2,3
To maintain strong labor relations:				
Negotiate successor MOUs with labor units within planned time schedule	5	0	2	2,4
To obtain AQMD approval of the City's Employee Commuter Plan:				
Determine City's average vehicle ridership	1.4	1.4	1.5	2,5
To enhance City-wide Safety Program to reduce Worker's Comp costs:				
Number of Safety Committee meetings held	0	4	4	2,6
Number of department claim reviews held	12	12	12	2,6
Timely administration of Risk Liability claims				
Number of claims processed within legal time requirements	94	80	110	2,6
To complete annual benefit plan analysis to ensure cost effectiveness:				
Number of insurance plans reviewed	18	18	18	2,7
To improve the delivery of human resources programs through technology:				
Number of insurance plans supported by on-line billing process	12	12	12	2,8



Human Resources

Fiscal Year 2018-19

Accomplishments

- Processed over 5,600 applications from our online application system (CalOpps.org)
- Hired/promoted 375 full and part-time employees
- Completed annual Employee Commuter Reduction Plan
- Held annual Employee Benefits Fair with over 320 attendees and completed open enrollment for 542 active employees and 233 retirees
- Improved employment advertising program with the use of the City website (over 4,765 subscribers to the HR Notify Me option) and social media including Facebook, Instagram, Twittter, Nextdoor, etc.
- Conducted Service Award event to recognize 96 employees for dedicated service (5 to 35 years)
- Assisted 14 employees through retirement process
- Successfully completed distribution of 1095C forms to employees and required filing by original IRS deadline in compliance with ACA regulations
- Successfully negotiated 5 Memorandums of Understanding for the Police Management Association, Management Confidential, Police Benefit Association and the Teamsters Local 1932 Yard and City Hall Unit employees
- Renewed Executive contracts
- Successfully implemented Minimum Wage increases for over 500 part-time employees
- Completed a CalPERS Public Agency Review Audit
- Successfully closed a CalPERS PEPR A Audit

FONTANA FARMERS' MARKET

FONTANA, CALIFORNIA

SATURDAYS, 8AM-12PM

LOCATED AT THE CORNER OF SIERRA & ARROW

Farmers' Market Farmers' Market



Partnering with Southland Farmers' Market Association (SFMA), Fontana Farmers' Market will be held at the corner of Sierra & Arrow every Saturday from 8 am to 12 noon where residents can enjoy locally grown fresh fruits and vegetables.

Departmental Summary

Fund	Division	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Current	2018/2019 New Budget	% Change From Prior Year
HUMAN RESOURCES							
101	GENERAL FUND						
	HR ADMIN	668,195	792,482	793,695	992,798	1,083,770	9.16 %
	TOTAL GENERAL FUND	668,195	792,482	793,695	992,798	1,083,770	9.16 %
106	SELF-INSURANCE						
	HR ADMIN	2,085,551	2,030,681	2,208,693	1,991,565	1,802,320	-9.50 %
106	SELF-INSURANCE						
	BENEFITS	135,772	89,130	138,176	200,000	100,000	-50.00 %
106	SELF-INSURANCE						
	RISK MANAGEMENT	3,329,076	2,991,797	6,364,763	8,623,974	3,895,970	-54.82 %
107	RETIREE MEDICAL BENEFITS						
	HR ADMIN	2,050,302	2,112,872	2,243,787	2,200,000	2,700,000	22.73 %
108	SUPPLEMENTAL RETIREMENT						
	BENEFITS	27,745	28,300	28,866	30,770	32,310	5.00 %
241	AIR QUALITY MGMT DISTRICT						
	HR ADMIN	8,152	13,016	10,371	16,000	16,000	0.00 %
	TOTAL OTHER FUNDS	7,636,598	7,265,797	10,994,656	13,062,309	8,546,600	-34.57 %
	TOTAL HUMAN RESOURCES	8,304,793	8,058,279	11,788,352	14,055,107	9,630,370	-31.48 %
	Total Budgeted Full-Time Positions	8.00	8.00	8.00	9.00	9.00	0.00 %
	Total Budgeted Part-Time Positions	1.00	1.00	1.00	1.00	1.00	0.00 %

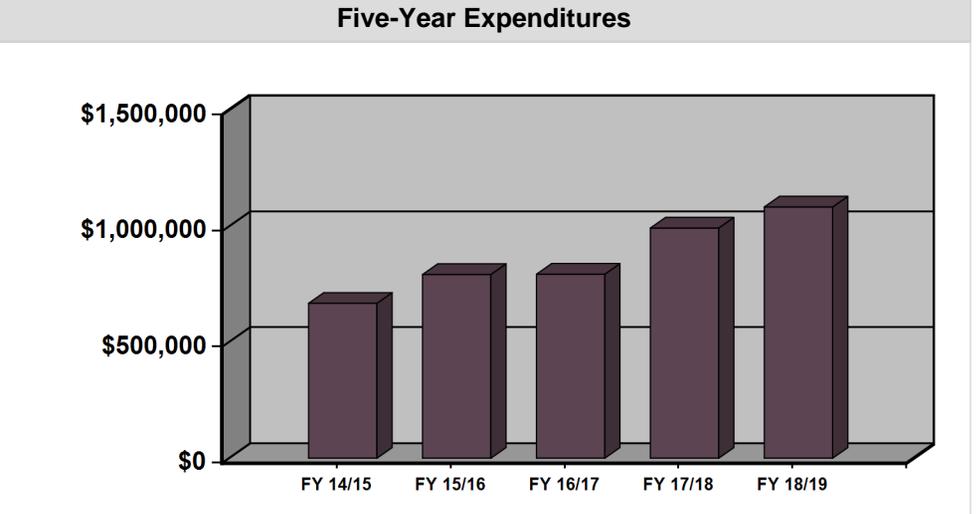
Division Budget Summary

Department: HUMAN RESOURCES	Fund Title: GENERAL FUND
------------------------------------	---------------------------------

Division: HR ADMIN	Fund Number: 101
---------------------------	-------------------------

Mission Statement:
 To provide support to all City Departments and employees by maintaining and administering an efficient, responsive Human Resources Department.

- Selected Service Objectives:**
- To administer the City’s Recruitment Program to attract a highly qualified and diverse staff
 - To maintain a competitive Wage and Benefit Program commensurate with the City’s resources
 - To ensure, in conjunction with departments, that staffing levels are adequately maintained
 - To provide direction and guidance to departments to identify and resolve employee issues
 - To maintain quality relations with Labor Associations
 - To offer training programs designed to improve employee skills and enhance organizational efficiency
 - To maintain compliance with State and Federal regulations
 - To develop and promote programs to improve morale and enhance retention



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$553,592	\$675,970	\$687,733	\$805,048	\$907,260	12.70 %
OPERATING COSTS	\$54,199	\$60,767	\$50,107	\$84,600	\$71,100	-15.96 %
CONTRACTUAL SERVICES	\$42,963	\$34,384	\$34,295	\$82,140	\$77,550	-5.59 %
INTERNAL SERVICE CHARGES	\$17,440	\$21,360	\$21,560	\$21,010	\$27,860	32.60 %
Total Expenditures	\$668,195	\$792,482	\$793,695	\$992,798	\$1,083,770	9.16 %
Annual Percentage Change		18.60 %	0.15 %	25.09 %	9.16 %	
Budgeted Staffing Level (FTEs)	6.00	6.00	6.50	7.50	7.50	
Budgeted Staffing Level (PT FTEs)	1.00	1.00	1.00	1.00	1.00	

Division Budget Summary

Department: HUMAN RESOURCES	Fund Title: SELF-INSURANCE
------------------------------------	-----------------------------------

Division: HR ADMIN	Fund Number: 106
---------------------------	-------------------------

Mission Statement:
To aggressively reduce and mitigate the City's exposure to Workers' Compensation claims.

Selected Service Objectives:	Five-Year Expenditures
<ul style="list-style-type: none"> • Maintain compliance with Workers' Compensation State and Federal guidelines and standards • To reduce the number of outstanding Workers' Compensation claims through timely identification and resolution of such claims • To implement pro-active safety and training programs • To provide the City with timely and accurate reporting on the City's self-insured Workers' Compensation program 	

Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$124,964	\$115,986	\$123,031	\$130,065	\$135,820	4.42 %
OPERATING COSTS	\$1,445,032	\$1,110,604	\$1,472,399	\$1,158,500	\$958,500	-17.26 %
CONTRACTUAL SERVICES	\$515,555	\$804,091	\$613,263	\$703,000	\$708,000	0.71 %
Total Expenditures	\$2,085,551	\$2,030,681	\$2,208,693	\$1,991,565	\$1,802,320	-9.50 %
Annual Percentage Change		-2.63 %	8.77 %	-9.83 %	-9.50 %	
Budgeted Staffing Level (FTEs)	1.00	1.00	0.75	0.75	0.75	

Division Budget Summary

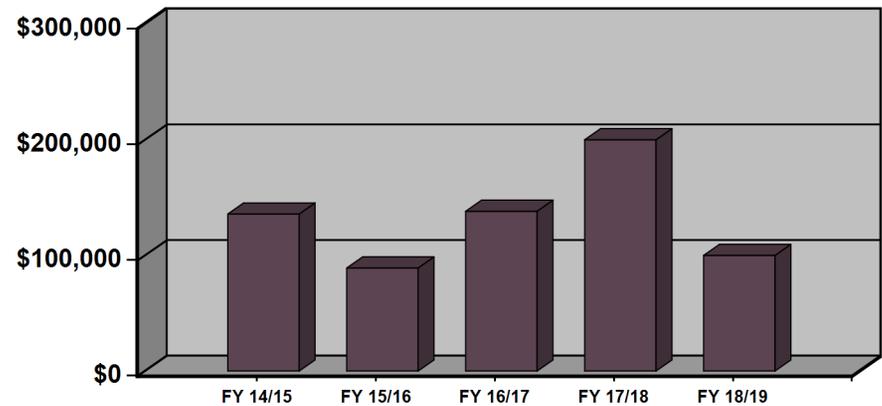
Department: HUMAN RESOURCES	Fund Title: SELF-INSURANCE
------------------------------------	-----------------------------------

Division: BENEFITS	Fund Number: 106
---------------------------	-------------------------

Mission Statement:
To aggressively reduce and mitigate the City's exposure to unemployment liability claims.

Selected Service Objectives:	Five-Year Expenditures
-------------------------------------	-------------------------------

- To monitor claims for eligibility
- To provide unemployment benefits in a timely manner when required
- To continue minimizing and reducing the City's financial risk for unemployment liability claims through consideration of alternative insurance sources



Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
PERSONNEL SERVICES	\$135,772	\$89,130	\$138,176	\$200,000	\$100,000	-50.00 %
Total Expenditures	\$135,772	\$89,130	\$138,176	\$200,000	\$100,000	-50.00 %
Annual Percentage Change		-34.35 %	55.03 %	44.74 %	-50.00 %	

Division Budget Summary

Department: HUMAN RESOURCES	Fund Title: SELF-INSURANCE
------------------------------------	-----------------------------------

Division: RISK MANAGEMENT	Fund Number: 106
----------------------------------	-------------------------

Mission Statement:
To aggressively reduce and mitigate the City's exposure to liability claims.

<p>Selected Service Objectives:</p> <ul style="list-style-type: none"> • To implement a pro-active claims administration process • To reduce the number of liability claims and lawsuits through timely identification and resolution • To provide the City with timely and accurate reporting on the City's self-insured program • To continue minimizing and reducing the City's financial risk through consideration of alternative insurance sources 	<p>Five-Year Expenditures</p> <table border="1" style="display: none;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 14/15</td> <td>3,500,000</td> </tr> <tr> <td>FY 15/16</td> <td>3,200,000</td> </tr> <tr> <td>FY 16/17</td> <td>6,500,000</td> </tr> <tr> <td>FY 17/18</td> <td>8,500,000</td> </tr> <tr> <td>FY 18/19</td> <td>4,200,000</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 14/15	3,500,000	FY 15/16	3,200,000	FY 16/17	6,500,000	FY 17/18	8,500,000	FY 18/19	4,200,000
Fiscal Year	Expenditure (\$)												
FY 14/15	3,500,000												
FY 15/16	3,200,000												
FY 16/17	6,500,000												
FY 17/18	8,500,000												
FY 18/19	4,200,000												

Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$118,647	\$119,414	\$123,031	\$130,064	\$135,820	4.43 %
OPERATING COSTS	\$1,755,078	\$813,297	\$3,462,995	\$6,262,000	\$1,511,000	-75.87 %
CONTRACTUAL SERVICES	\$1,446,961	\$2,051,067	\$2,770,928	\$2,225,000	\$2,241,000	0.72 %
INTERNAL SERVICE CHARGES	\$8,390	\$8,020	\$7,810	\$6,910	\$8,150	17.95 %
Total Expenditures	\$3,329,076	\$2,991,797	\$6,364,763	\$8,623,974	\$3,895,970	-54.82 %
Annual Percentage Change		-10.13 %	112.74 %	35.50 %	-54.82 %	
Budgeted Staffing Level (FTEs)	1.00	1.00	0.75	0.75	0.75	

Division Budget Summary

Department: HUMAN RESOURCES	Fund Title: RETIREE MEDICAL BENEFITS
------------------------------------	---

Division: HR ADMIN	Fund Number: 107
---------------------------	-------------------------

Mission Statement:
To maintain the funding level for contractually obligated payment of retiree medical benefits.

Selected Service Objectives:	Five-Year Expenditures
<ul style="list-style-type: none"> • To maintain the retiree medical benefit program by providing the best possible coverage at the lowest price • To continue to inform and educate retirees on benefit changes and options • To coordinate retiree benefits with the Medicare Program 	

Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
PERSONNEL SERVICES	\$2,050,302	\$2,112,872	\$2,243,787	\$2,200,000	\$2,700,000	22.73 %
Total Expenditures	\$2,050,302	\$2,112,872	\$2,243,787	\$2,200,000	\$2,700,000	22.73 %
Annual Percentage Change		3.05 %	6.20 %	-1.95 %	22.73 %	

Division Budget Summary

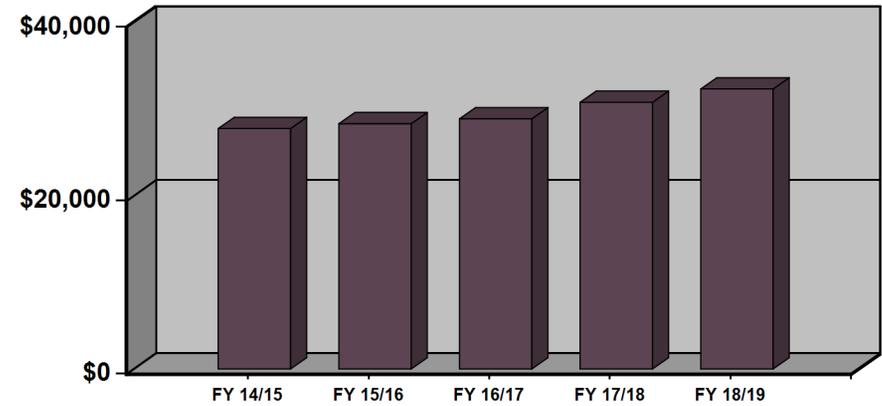
Department: HUMAN RESOURCES	Fund Title: SUPPLEMENTAL RETIREMENT
------------------------------------	--

Division: BENEFITS	Fund Number: 108
---------------------------	-------------------------

Mission Statement:
To provide a Supplemental Retirement Program for safety employees that retired prior to July 1, 2004.

Selected Service Objectives:	Five-Year Expenditures
-------------------------------------	-------------------------------

• To ensure adequate funding for the Supplemental Retirement Program as required by the Collective Bargaining Agreement.



Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
PERSONNEL SERVICES	\$27,745	\$28,300	\$28,866	\$30,770	\$32,310	5.00 %
Total Expenditures	\$27,745	\$28,300	\$28,866	\$30,770	\$32,310	5.00 %
Annual Percentage Change		2.00 %	2.00 %	6.59 %	5.00 %	

Division Budget Summary

Department: HUMAN RESOURCES **Fund Title: AIR QUALITY MGMT DISTRICT**

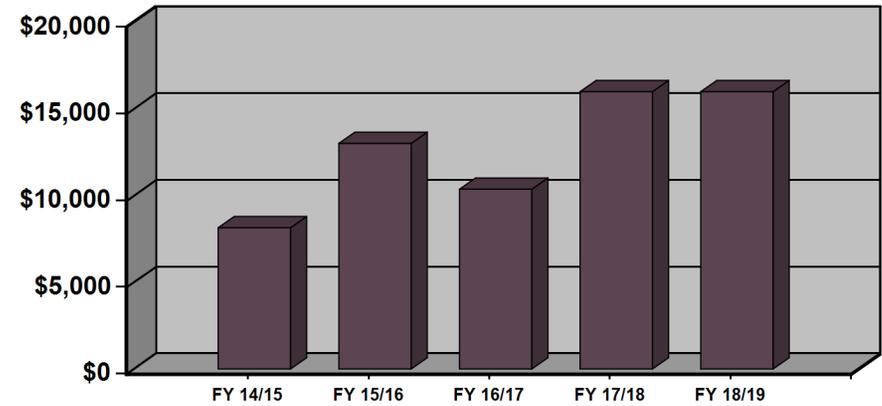
Division: HR ADMIN **Fund Number: 241**

Mission Statement:

To improve air quality for the community by reducing mobile source emissions caused by employee commuting.

Selected Service Objectives: **Five-Year Expenditures**

- To maintain compliance with Air Quality Management District (AQMD) mandates
- To increase vehicle ridership by promoting carpooling
- To decrease the number of vehicle trips by promoting walking, biking, and public transit as an alternative means of getting to work

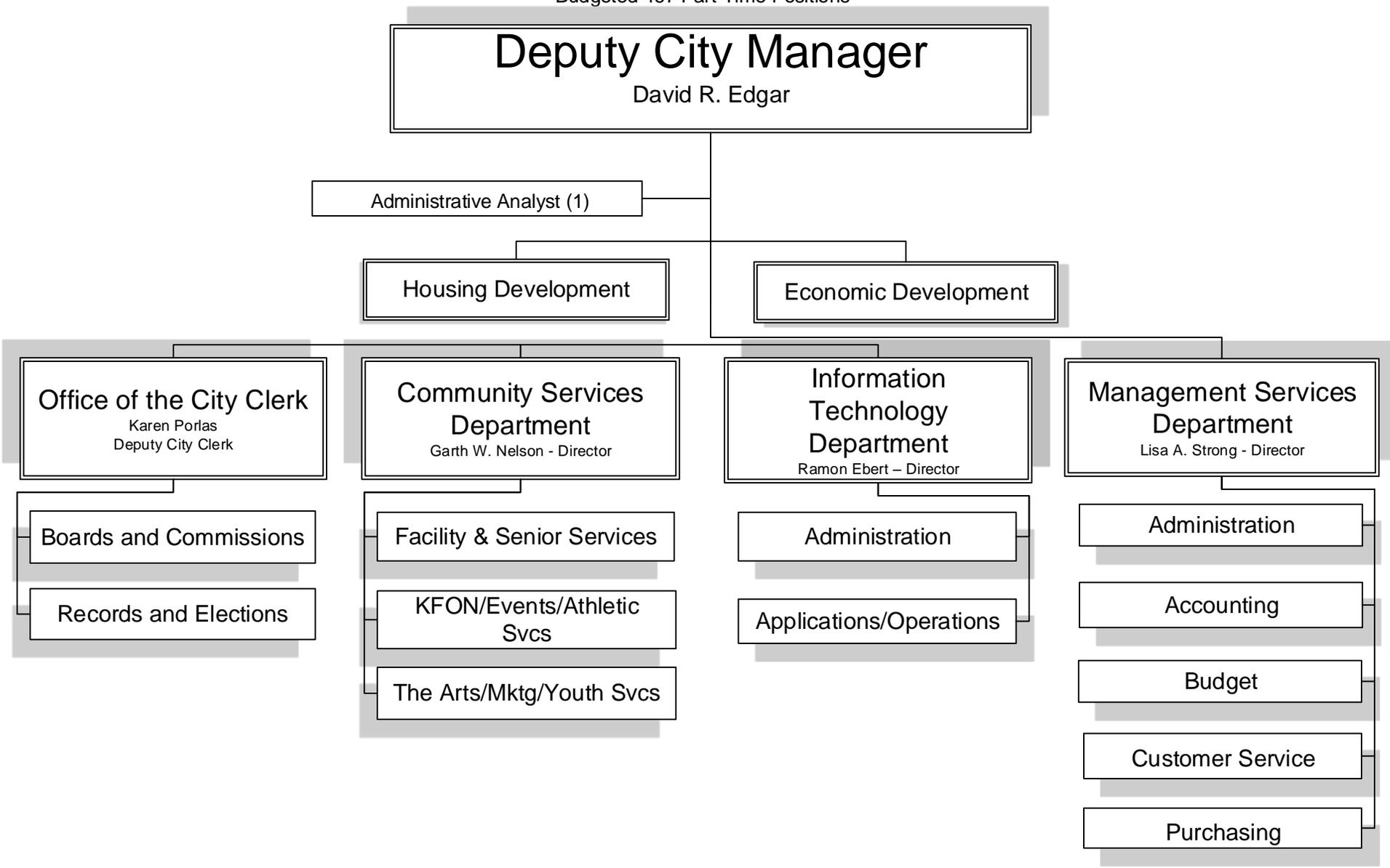


Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
OPERATING COSTS	\$8,152	\$13,016	\$10,371	\$16,000	\$16,000	0.00 %
Total Expenditures	\$8,152	\$13,016	\$10,371	\$16,000	\$16,000	0.00 %
Annual Percentage Change		59.67 %	-20.32 %	54.28 %	0.00 %	

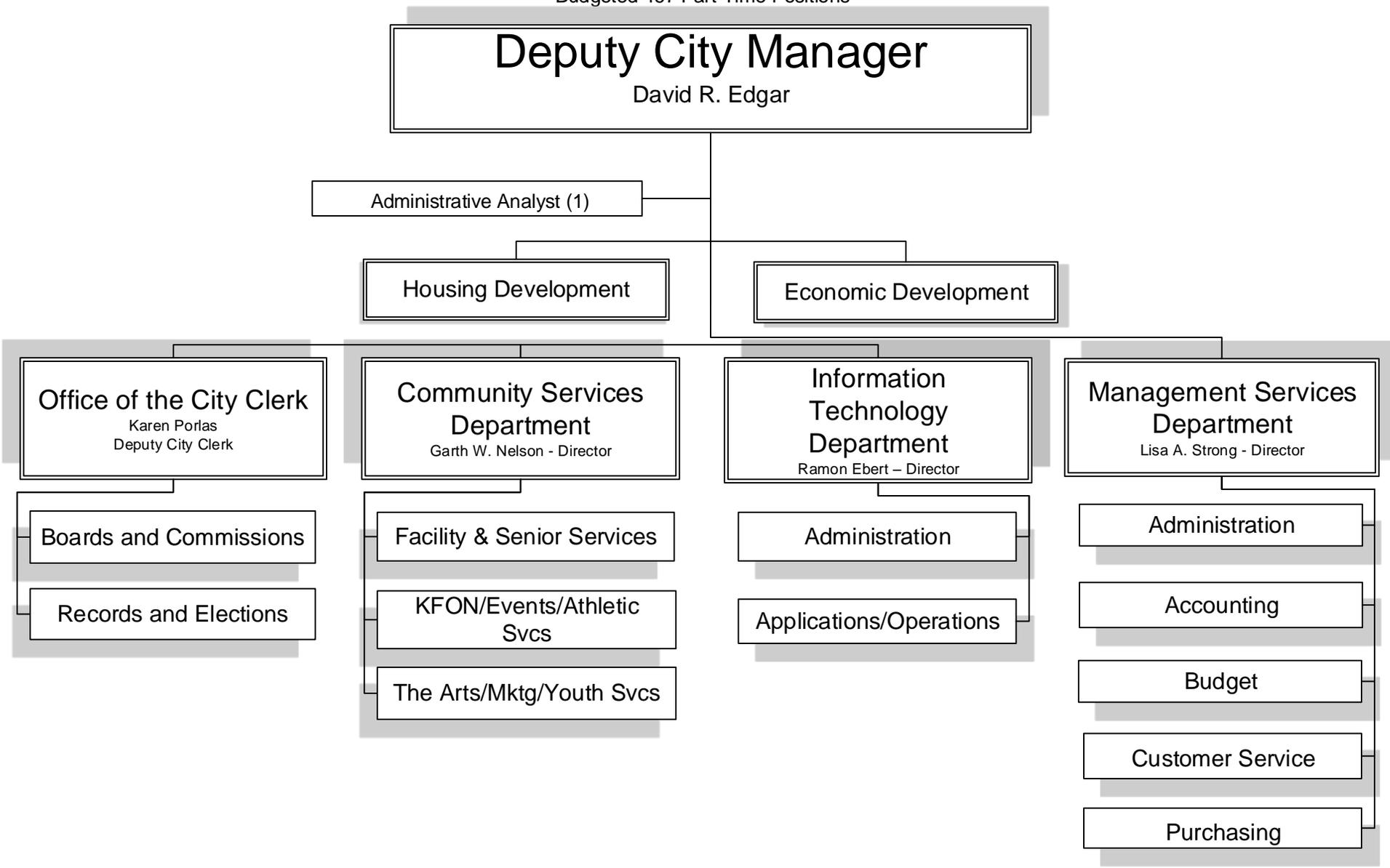
Administrative Services Organization

Effective 7/1/2018
Budgeted 102 FTE Positions
Budgeted 467 Part-Time Positions



Administrative Services Organization

Effective 7/1/2018
Budgeted 102 FTE Positions
Budgeted 467 Part-Time Positions





Administrative Services Organization

Fiscal Year 2018-19

Overview

The Administrative Services Organization was created and has a primary “mission” to provide oversight of all administrative activities conducted within the City of Fontana. This organization was created to improve responsiveness, enhance customer service, increase operational efficiency and implement policy to achieve specific goals created by the City Manager.

The organization will continue to provide management oversight of the City’s comprehensive Economic Development Division which focuses on business retention, jobs creation and sales tax production, and the Housing Development Division which concentrates on senior housing construction, multi-family revitalization and construction, and home ownership assistance.

The Administrative Services Organization consists of four departments dedicated to the proactive implementation of the City Council’s “Vision” for the City of Fontana.

The mission of the **Office of the City Clerk** is to maintain the City’s permanent records, handle City-wide elections, prepare and distribute City Council agendas and provide administrative support to the Mayor, City Council, City Manager and various Boards and Commissions.

The mission of the **Community Services Department** is to create a dynamic, community-based department, to operate and offer programming at City Parks and Community facilities, to develop programming and oversee the KFON Cable Station and Studio, to conduct a wide variety of special events, to maintain programming and staffing levels (both current and future). In addition, this department oversees the Healthy Fontana Program, the after-school program and assists with the development of future Community Centers and recreation facilities.

The mission of the **Information Technology Department** is to proactively address all technology challenges facing City departments, to develop a customer service orientation, to address the technology needs of the City (current and future), and to provide cost-effective technology services. In addition, this department oversees development of the City’s comprehensive Geographic Information System (GIS), the City’s web page and all of the telephone, computer and web-based systems.

The mission of the **Management Services Department** is to provide customer support for all City departments, to provide timely and accurate financial information and to pursue continuous improvement practices across all City departments. In addition, this department oversees the City’s comprehensive audit program and preparation of the annual operating budget, Capital Improvement Program (CIP) and Comprehensive Annual Financial Report (CAFR).

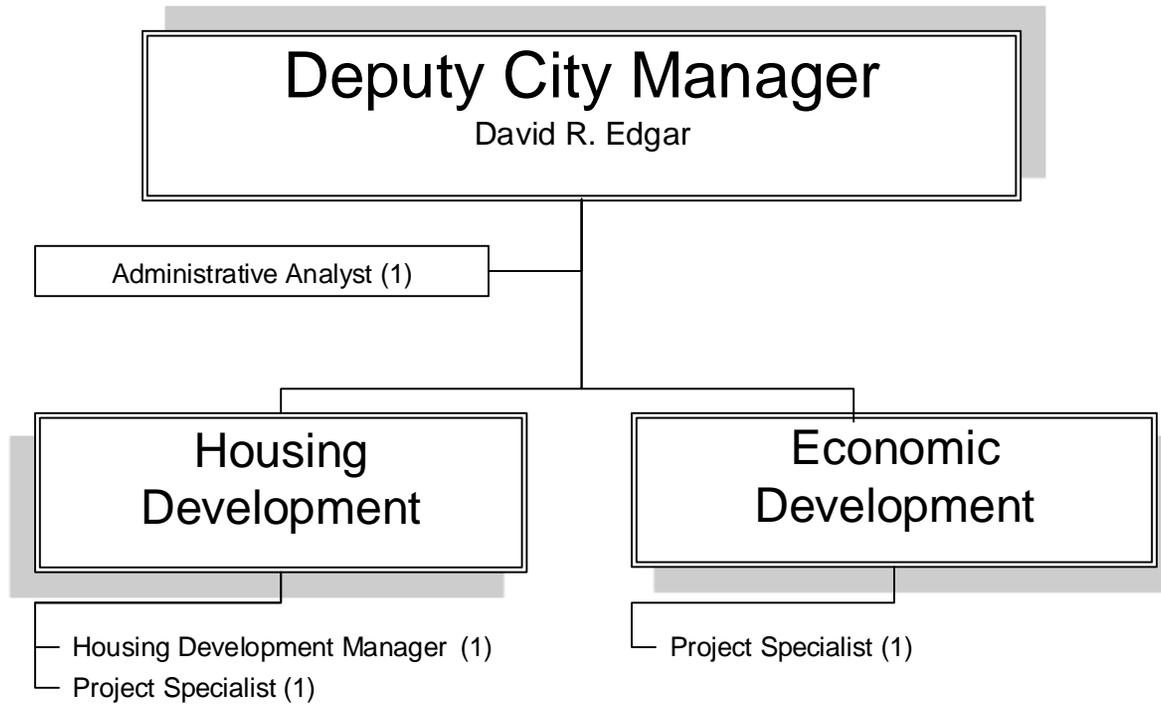
Organization Department Summary

Organization	Department	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Current	2018/2019 New Budget	% Change From Prior Year
ADMINISTRATIVE SERVICES							
	ADMINISTRATIVE SVCS ADMIN	4,598,585	2,940,623	5,476,097	7,415,044	3,157,510	-57.42 %
	COMMUNITY SERVICES	13,632,574	14,199,907	14,632,172	15,941,321	16,197,350	1.61 %
	INFORMATION TECHNOLOGY	5,664,459	5,654,025	6,257,765	9,492,361	9,315,130	-1.87 %
	MANAGEMENT SERVICES	53,281,279	9,047,220	7,338,018	12,932,831	7,483,530	-42.14 %
	OFFICE OF THE CITY CLERK	663,609	605,452	704,350	689,577	841,000	21.96 %
TOTAL ADMINISTRATIVE SERVICES ORGANIZATION		77,840,506	32,447,228	34,408,402	46,471,134	36,994,520	-20.39 %
Total Budgeted Full-Time Personnel		100.00	102.00	101.00	102.00	102.00	0.00 %
Total Budgeted Part-Time Personnel		562.00	488.00	442.00	525.00	467.00	-11.05 %

2018/2019 Organizational Chart

Administrative Services

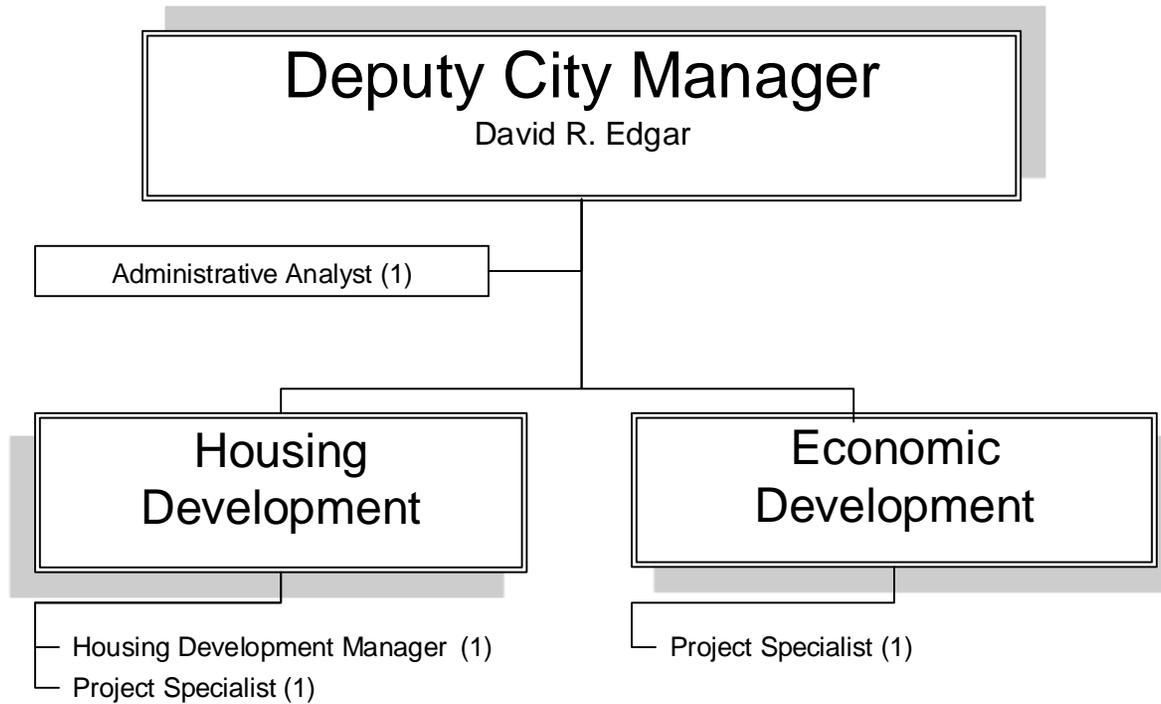
Effective 7/1/2018
Budgeted 5 FTE Positions
Budgeted 2 Part-Time Positions



2018/2019 Organizational Chart

Administrative Services

Effective 7/1/2018
Budgeted 5 FTE Positions
Budgeted 2 Part-Time Positions





Administrative Services

Fiscal Year 2018-19

Overview

Administrative Services Administration oversees the activities of the four departments of the Administrative Services Organization: the City Clerk’s Office, Community Services, Information Technology and Management Services. In addition, Housing and Economic Development falls under the oversight of Administrative Services Administration.

The **Economic Development Division** is committed to the expansion of the City’s sales tax base and the expansion of the number of quality jobs through office, retail and industrial development. They are dedicated to the removal of blight throughout the City by reinvestment in the central core through sales tax revenue gained from the quality retail developments in North Fontana. In addition, they proactively promote the City of Fontana as “business-friendly” to the development and retail community through tradeshow attendance in order to encourage quality retail development.

Goals & Performance Measures

Department Goals	City Council Goal
Promote Economic Development by:	
1 Cooperatively working with business attraction organizations	1,4
2 Continuing to attract development to the Auto Center	4
3 Actively facilitating the development of the NWC of Citrus and South Highland as an Entertainment Center	4
4 Facilitating the Civic Auditorium Redevelopment, Phase II	1,4
5 Providing demographic and resource information to developers	1,4
6 Continuing to promote the Alternative Fuel Vehicle (AFV) Rebate to attract AFV sales	1,4,8
7 Actively facilitating the development of the former Rock Honda Center	1,4
8 Actively facilitating the development of the NEC of So. Highland & Sierra Ave.	1,4
9 Working with Leasing Brokers to identify available space for retail tenants	1,4
10 Cooperatively working with Commercial Brokers to attract national full-service restaurants	1,4
11 Actively facilitating the development of Downtown Fontana with an Mix-Use Residential/Retail Center	1,4
12 Actively facilitating the development of the SEC of Citrus and South Highland with a Mix-Use Residential/Retail Center	1,4
13 Practice sound fiscal management while administering the Federal Community Development Block Grant (CDBG) program fund in accordance with the U.S. Department of Housing and Urban Development requirements (anticipated allocation for FY 2018-19 is \$1,849,155 CDBG & \$169,910 H-ESG)	3,6,7



Administrative Services

Fiscal Year 2018-19

Goals & Performance Measures - continued

Performance Measures	Actual 2016-17	Estimated 2017-18	Target 2018-19	Department Goal
To pursue business attraction, expansion and retention opportunities:				
Number of tradeshow attended	2	2	2	1,7-12
Outreach events conducted	12	5	5	1,7-12
Negotiated agreements	2	5	5	1,7-12
To continue comprehensive promotional campaign targeted to retailers and developers:				
Advertisements placed	16	16	16	1,4,7-12
To maintain a point of contact for demographic information:				
Information packets handed out	120	120	100	5
Electronic Information Sent	250	250	250	5
To promote continued development within the Auto Center:				
Information packets sent out	45	36	36	2
Meetings scheduled	15	10	10	2

Accomplishments

- Actively working with various potential dealers on land acquisition in the Fontana Auto Center
- Continued participation with ICSC for business attraction
- Continued support of the Alternative Fuel Vehicle (AFV) Rebate program to attract sales of AFVs in the Fontana Auto Center with 27 rebates issued to residents since the inception of the program
- Actively working with Irish Commercial Brokerage on the NWC of Sierra and Citrus to include restaurants and a movie theater
- The City of Fontana hosted a booth at two ICSC conferences: Las Vegas & Los Angeles
- Actively working with JLL to assist with attraction of national chain restaurants & business class hotel to Fontana
- Refurbishment of the Auto Center sign off the I-210 freeway was completed in the second quarter of 2017
- "Highland Village Shopping Center" construction started during the first quarter of 2018; lead anchor is Sprouts Farmers Market with other tenants joining the center such as Oggi's Pizza & Brewing Company, Raising Cane's, Burgerim Gourmet Burgers, multiple retail outlets, and other service-specific businesses; scheduled to open Fall 2018

Departmental Summary

Fund	Division	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Current	2018/2019 New Budget	% Change From Prior Year	
ADMINISTRATIVE SVCS ADMIN								
101	GENERAL FUND	ADMINISTRATIVE SVCS ADMIN	351,816	372,608	494,898	599,524	594,060	-0.91 %
101	GENERAL FUND	ECONOMIC DEVELOPMENT	415,418	433,134	333,080	375,217	371,860	-0.89 %
		TOTAL GENERAL FUND	767,235	805,742	827,978	974,741	965,920	-0.90 %
110	GF OPERATING PROJECTS	ADMINISTRATIVE SVCS ADMIN	1,400	1,327	6,523	3,641	0	-100.00 %
241	AIR QUALITY MGMT DISTRICT	ECONOMIC DEVELOPMENT	7,000	1,500	2,000	17,500	0	-100.00 %
362	CDBG	ADMINISTRATIVE SVCS ADMIN	555,410	1,154,196	1,056,691	442,171	0	-100.00 %
362	CDBG	HOUSING DEVELOPMENT	831,671	544,720	1,455,168	2,599,497	1,714,190	-34.06 %
363	HOME PROGRAM	HOUSING DEVELOPMENT	2,435,236	181,082	429,016	1,024,199	477,400	-53.39 %
601	CAPITAL REINVESTMENT	ADMINISTRATIVE SVCS ADMIN	0	139,417	287,060	462,940	0	-100.00 %
601	CAPITAL REINVESTMENT	ECONOMIC DEVELOPMENT	633	112,637	1,411,660	1,415,355	0	-100.00 %
635	PARKS DEVELOPMENT	ADMINISTRATIVE SVCS ADMIN	0	0	0	475,000	0	-100.00 %
		TOTAL OTHER FUNDS	3,831,350	2,134,881	4,648,118	6,440,303	2,191,590	-65.97 %
		TOTAL ADMINISTRATIVE SVCS ADMIN	4,598,585	2,940,623	5,476,097	7,415,044	3,157,510	-57.42 %
		Total Budgeted Full-Time Positions	5.00	5.00	5.00	5.00	5.00	0.00 %
		Total Budgeted Part-Time Positions	2.00	2.00	2.00	2.00	2.00	0.00 %

Division Budget Summary

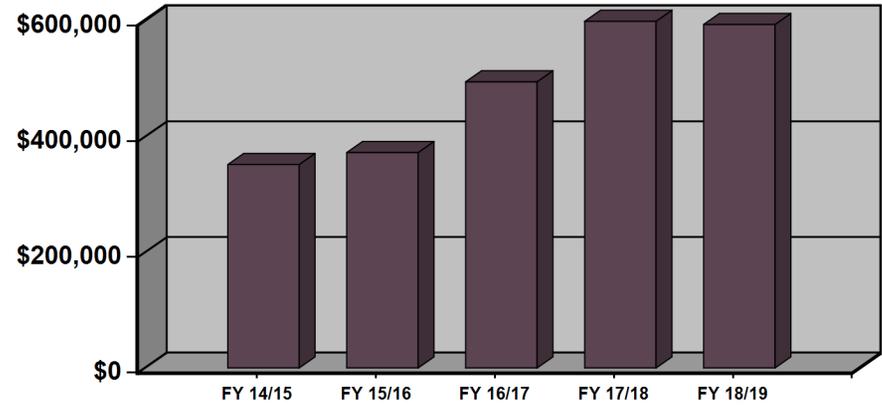
Department: ADMINISTRATIVE SVCS ADMIN **Fund Title: GENERAL FUND**

Division: ADMINISTRATIVE SVCS ADMIN **Fund Number: 101**

Mission Statement:
 To provide oversight of all administrative activities of the City of Fontana by increasing operational efficiency, improving customer service and implementing policy to achieve goals created by the City Council.

Selected Service Objectives: **Five-Year Expenditures**

- To provide administrative oversight of the City Clerk’s Office, Community Services, Information Technology and Management Services Departments
- To oversee the Agenda review process on behalf of the City Manager
- To create a dynamic, community-based Community Services Department
- To proactively address the challenges facing Information Technology and improve customer service
- To enhance fund raising and grant-related activities throughout the community
- To focus on customer service throughout the City of Fontana
 - Who are our customers?
 - What are their needs?
 - How are we addressing their needs?



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$336,867	\$345,334	\$326,388	\$346,414	\$359,180	3.69 %
OPERATING COSTS	\$3,529	\$3,744	\$8,476	\$9,000	\$11,340	26.00 %
CONTRACTUAL SERVICES	\$0	\$12,000	\$20,500	\$34,150	\$12,500	-63.40 %
INTERNAL SERVICE CHARGES	\$11,420	\$11,530	\$11,040	\$9,960	\$11,040	10.84 %
OTHER FINANCING USES	\$0	\$0	\$128,494	\$200,000	\$200,000	0.00 %
Total Expenditures	\$351,816	\$372,608	\$494,898	\$599,524	\$594,060	-0.91 %
Annual Percentage Change		5.91 %	32.82 %	21.14 %	-0.91 %	
Budgeted Staffing Level (FTEs)	1.40	1.40	1.30	1.30	1.30	

Division Budget Summary

Department: ADMINISTRATIVE SVCS ADMIN	Fund Title: GENERAL FUND
--	---------------------------------

Division: ECONOMIC DEVELOPMENT	Fund Number: 101
---------------------------------------	-------------------------

Mission Statement:
 To proactively pursue opportunities in the areas of business retention, expansion and attraction as a means to promote Economic Development.

<p>Selected Service Objectives:</p> <ul style="list-style-type: none"> • To provide accurate and timely information regarding properties available for business relocation and expansion • To promote Fontana as a "business-friendly" City seeking economic development that promotes job growth and a diversified business base 	<p>Five-Year Expenditures</p>
--	--------------------------------------

Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$152,948	\$166,145	\$143,918	\$116,077	\$127,530	9.87 %
OPERATING COSTS	\$141,881	\$145,831	\$129,160	\$186,140	\$171,550	-7.84 %
CONTRACTUAL SERVICES	\$106,699	\$110,598	\$48,902	\$63,400	\$62,400	-1.58 %
INTERNAL SERVICE CHARGES	\$13,890	\$10,560	\$11,100	\$9,600	\$10,380	8.13 %
Total Expenditures	\$415,418	\$433,134	\$333,080	\$375,217	\$371,860	-0.89 %
Annual Percentage Change		4.26 %	-23.10 %	12.65 %	-0.89 %	
Budgeted Staffing Level (FTEs)	1.00	1.00	1.00	1.00	1.00	
Budgeted Staffing Level (PT FTEs)	1.00	1.00	1.00	1.00	1.00	

Division Budget Summary

Department: ADMINISTRATIVE SVCS ADMIN **Fund Title: CDBG**

Division: HOUSING DEVELOPMENT **Fund Number: 362**

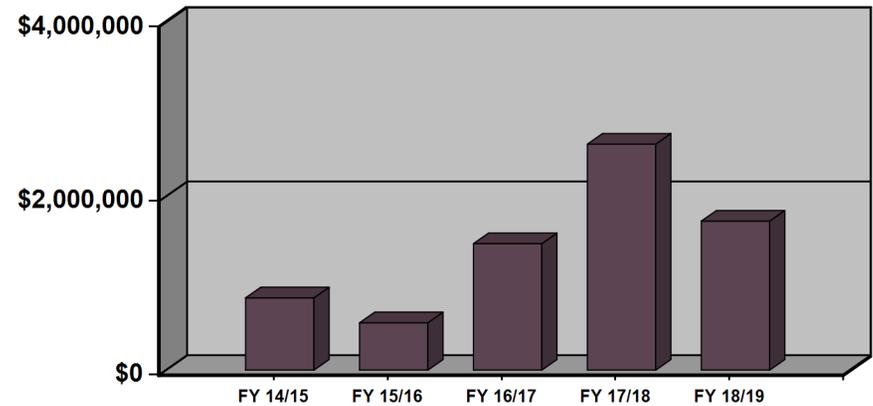
Mission Statement:

To administer the Community Development Block Grant, Emergency Solutions Grant, and Neighborhood Stabilization Programs (NSP 1 & 3) consistent with national and local objectives.

Selected Service Objectives: **Five-Year Expenditures**

- To continue rapid re-housing & homeless prevention services assisting families living in emergency shelter and/or transitional housing
- To continue administration of the contract with Inland Mediation which provides for delivery of landlord-tenant resolution/mediation, educational workshops, and fair housing discrimination and complaint services within the City of Fontana
- To oversee administration of all CDBG funded projects
- To administer the Neighborhood Stabilization Program (NSP-1 & NSP-3) to reduce the number of foreclosed and vacant homes within the community
- To continue promoting the Housing Rehabilitation Grant/Loan Program & Emergency Repair Grant Programs

Unspent project funding in FY 2017-18 will carry forward into FY 2018-19 with the First Quarter Budget Review



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$167,129	\$173,653	\$172,320	\$185,293	\$169,120	-8.73 %
OPERATING COSTS	\$324,558	(\$1,437,109)	\$837,563	\$586,088	\$265,450	-54.71 %
CONTRACTUAL SERVICES	\$244,052	\$271,671	\$370,080	\$773,069	\$423,660	-45.20 %
INTERNAL SERVICE CHARGES	\$4,900	\$5,630	\$5,870	\$5,300	\$5,960	12.45 %
CAPITAL EXPENDITURES	\$91,032	\$1,530,875	\$69,335	\$1,049,747	\$850,000	-19.03 %
Total Expenditures	\$831,671	\$544,720	\$1,455,168	\$2,599,497	\$1,714,190	-34.06 %
Annual Percentage Change		-34.50 %	167.14 %	78.64 %	-34.06 %	
Budgeted Staffing Level (FTEs)	1.38	1.37	1.47	1.47	1.27	
Budgeted Staffing Level (PT FTEs)	1.00	1.00	1.00	1.00	1.00	

Division Budget Summary

Department: ADMINISTRATIVE SVCS ADMIN **Fund Title: HOME PROGRAM**

Division: HOUSING DEVELOPMENT **Fund Number: 363**

Mission Statement:

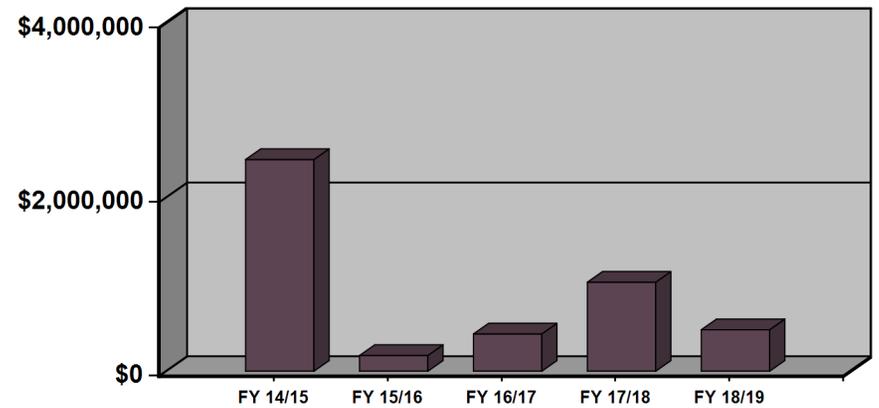
To actively improve the supply of high quality multifamily properties which are also available to low income households at "affordable" rent levels.

Selected Service Objectives:

- To oversee administration of all HOME-funded projects
- To provide financial assistance necessary to facilitate new construction and/or the acquisition, substantial rehabilitation, and professional management of selected (targeted) multifamily apartment projects and/or neighborhoods

Unspent project funding in FY 2017-18 will carry forward into FY 2018-19 with the First Quarter Budget Review

Five-Year Expenditures



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$27,698	\$18,621	\$24,211	\$30,543	\$27,210	-10.91 %
OPERATING COSTS	\$1,579	\$136	\$1,532	\$106	\$860	714.86 %
CONTRACTUAL SERVICES	\$2,404,230	\$160,435	\$401,583	\$991,981	\$447,700	-54.87 %
INTERNAL SERVICE CHARGES	\$1,730	\$1,890	\$1,690	\$1,570	\$1,630	3.82 %
Total Expenditures	\$2,435,236	\$181,082	\$429,016	\$1,024,199	\$477,400	-53.39 %
Annual Percentage Change		-92.56 %	136.92 %	138.73 %	-53.39 %	
Budgeted Staffing Level (FTEs)	0.18	0.19	0.19	0.19	0.34	

Sunset Concert Series

Sunset Concert Series

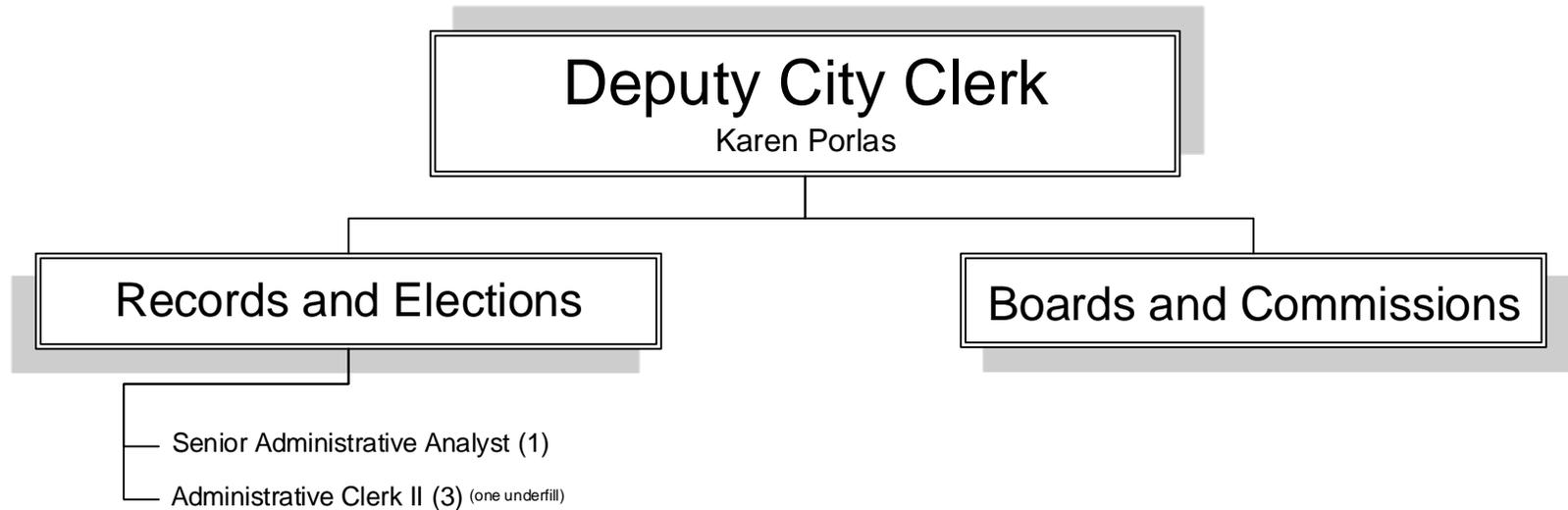


Moonwalk your way to the melody filled lineup of the Sunset Concert Series.
Every Thursday evening at Miller Park.

2018/2019 Organizational Chart

Office of the City Clerk

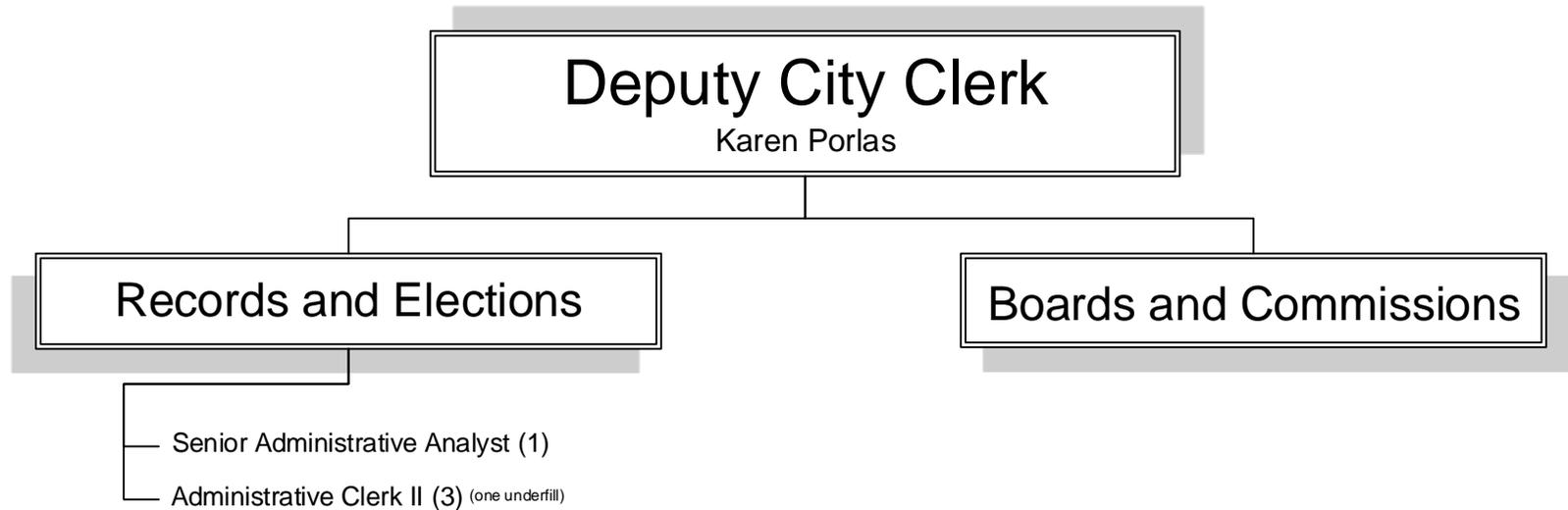
Effective 7/1/2018
Budgeted 5 FTE Positions
Budgeted 2 Part-Time Positions



2018/2019 Organizational Chart

Office of the City Clerk

Effective 7/1/2018
Budgeted 5 FTE Positions
Budgeted 2 Part-Time Positions





Office of the City Clerk

Fiscal Year 2018-19

Overview

City Clerk's Office

The City Clerk's Office serves as the historian for the City and the direct link to its citizens keeping them informed of official actions of City government. The department prepares City Council agendas, maintains complete and accurate official City records which include records of all proceedings; maintains a current Municipal Code; conducts all municipal elections as well as any special elections which may be called; files Campaign Statements and Statements of Economic Interests as required by the Fair Political Practices Commission (FPPC) and municipal law; publishes all ordinances adopted by the City Council; assists with legal noticing; administers the Oath of Allegiance to elected and appointed Commission members; and prepares Proclamations and certificates. This department also accepts all liability claims, subpoenas filed against the City, and Public Record Requests.

Boards and Commissions

The Planning Commission consists of five members, residents of the community appointed by the Mayor with the consensus of the City Council. The Commission's purpose is to review and make decisions on a variety of land use matters such as subdivisions, conditional use permits, community and specific plans, design review, Alcohol Beverage Control (ABC) license requests and variances. The Commission holds regularly scheduled meetings to review development applications and proposals, as well as make recommendations to the City Council on changes to the Development Code, Municipal Code, and land use policies.

The Parks and Community Services Commission consists of seven members, residents of the community appointed by the Mayor with the consensus of the City Council. The Commission works in cooperation with all governmental agencies and civic groups for the advancement of sound recreation planning and programming by providing diversified recreation, sports, after-school and senior citizen programs, and special events.

Goals & Performance Measures

Department Goals		City Council Goal
1	Proactively process agreements, resolutions, ordinances and claims in a formal and timely manner	1
2	Complete written procedures manual for day-to-day operations of the City Clerk's Office	1
3	Ensure completion of Public Record Requests as established by California State Law	2
4	Ensure City and Commission compliance with Brown Act and Fair Political Practice Commission regulations	1,2



Office of the City Clerk

Fiscal Year 2018-19

Goals & Performance Measures - continued

Department Goals		City Council Goal
5	Continue to work with Information Technology to provide access to electronic fillable public records forms	2
6	Continue to manage Centralized Records Center to scan and index all City records	2
7	Monitor City Clerk, City Manager, Elected Official, and Board and Commission's web pages to ensure that information is accurate and up to date	8
8	Conduct and Manage the 2018 General Municipal Elections	1,2,7

Performance Measures	Actual 2016-17	Estimated 2017-18	Target 2018-19	Department Goal
To expeditiously process all contracts, resolutions, ordinances and claims:				
Number of contracts processed	243	50	20	1
Number of resolutions processed	113	72	70	1
Number of ordinances processed	22	13	20	1
Number of claims processed	99	95	92	1
To ensure that public record requests are processed expeditiously and adhere to the parameters established by State law:				
Percent of public record requests and subpoenas completed within 10 days	96%	98%	99%	3
To ensure compliant notice of City and Commission meetings:				
Percent of compliant City entity meeting agenda postings	100%	100%	100%	4
Percent of compliant Commission meeting agenda postings	100%	100%	100%	4
To distribute City Council agenda packet in timely manner:				
Number of City Council agendas prepared Thursday preceding meeting	21	22	23	6
To scan and index City documents into Laserfiche:				
Number of records scanned and indexed	82,082	95,000	100,000	7



Office of the City Clerk

Fiscal Year 2018-19

Accomplishments

- In conjunction with IT department, successfully implemented DocuSign Electronic Signature for Minutes, Resolutions, Ordinances and Contracts
- Continued to facilitate Centralized Scan Center and worked with various departments to scan and index permanent and current records
- Completed scanning and indexing of official agreements, resolutions, ordinances and minutes to maintain current records
- Implemented quarterly updates of the City's Municipal Code
- Completed annual filings for Fair Political Practices Commission (FPPC) Forms 700 and Campaign Statements
- Provided excellent internal and external customer service and information to the public
- Improved accuracy and timely preparation of agendas and minutes
- Facilitated the establishment of Voting Districts for the City, in compliance with the California Voting Rights Act (CVRA)

Friday Night Pool Party

Friday Night Pool Party



Get ready for some weekly, poolside fun! Join us every Friday at Heritage Pool for a themed pool party. Each week dress up according to the theme and enjoy a swim in the pool plus games, activities and a movie every other week.

Departmental Summary

Fund	Division	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Current	2018/2019 New Budget	% Change From Prior Year		
OFFICE OF THE CITY CLERK									
101	GENERAL FUND		BOARDS & COMMISSIONS	18,785	21,612	21,755	29,960	30,150	0.63 %
101	GENERAL FUND		RECORDS AND ELECTIONS	644,824	583,841	682,595	659,617	810,850	22.93 %
			TOTAL GENERAL FUND	663,609	605,452	704,350	689,577	841,000	21.96 %
			TOTAL OFFICE OF THE CITY CLERK	663,609	605,452	704,350	689,577	841,000	21.96 %
			Total Budgeted Full-Time Positions	5.00	5.00	5.00	5.00	5.00	0.00 %
			Total Budgeted Part-Time Positions	2.00	2.00	2.00	2.00	2.00	0.00 %

Division Budget Summary

Department: OFFICE OF THE CITY CLERK	Fund Title: GENERAL FUND
---	---------------------------------

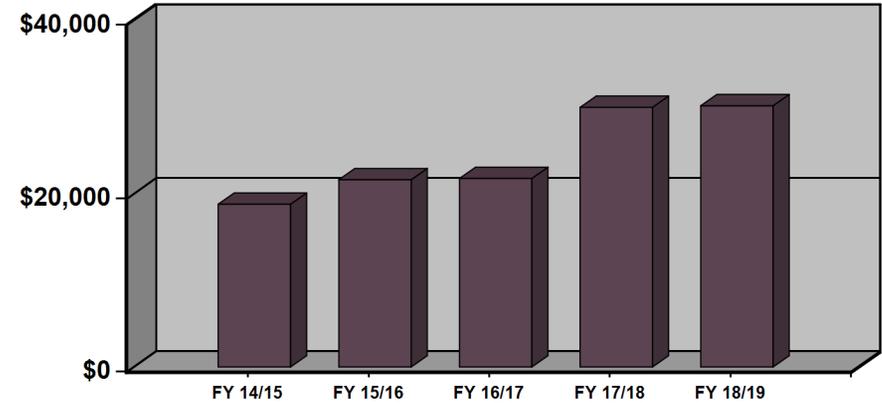
Division: BOARDS & COMMISSIONS	Fund Number: 101
---	-------------------------

Mission Statement:
 To create a well-planned community, promote and participate in activities which benefit the citizens of the City of Fontana.

Selected Service Objectives:	Five-Year Expenditures
-------------------------------------	-------------------------------

- Parks and Community Services Commission:
 - To foster inter-group relations between all people in the community
 - To provide diversified recreational and sports programs, after-school programs, senior citizen programs and special events and services, along with development programs, which will generate revenue to the City
 - To cooperate with all governmental agencies and civic groups in the advancement of sound recreational planning and programming

- Planning Commission:
 - To improve the general quality of life within the community by promoting aesthetically pleasing development and balanced growth
 - To cooperate with all governmental agencies in the advancement of sound planning and programming



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$16,068	\$20,357	\$20,934	\$27,880	\$27,980	0.36 %
OPERATING COSTS	\$1,838	\$364	\$401	\$1,250	\$1,300	4.00 %
INTERNAL SERVICE CHARGES	\$880	\$890	\$420	\$830	\$870	4.82 %
Total Expenditures	\$18,785	\$21,612	\$21,755	\$29,960	\$30,150	0.63 %
Annual Percentage Change		15.04 %	0.66 %	37.71 %	0.63 %	
Budgeted Staffing Level (PT FTEs)	2.00	2.00	2.00	2.00	2.00	

Division Budget Summary

Department: OFFICE OF THE CITY CLERK	Fund Title: GENERAL FUND
---	---------------------------------

Division: RECORDS AND ELECTIONS	Fund Number: 101
--	-------------------------

Mission Statement:
 To maintain the City's permanent records, handle City-wide elections, prepare and distribute City Council agendas and minutes, and provide administrative support to the Mayor, City Council, City Manager and various Boards and Commissions.

<p>Selected Service Objectives:</p> <ul style="list-style-type: none"> • To provide administrative support to the City Manager, Mayor and Council Members • To provide assistance, retention and management of the City-wide Records Management Program • To provide informational services to meet the needs of the community • To create and update informational handouts to the public • To expand knowledge in the area of the Optical Disk Imaging System • To work with the Technology Services Department in providing documents on the City's website • To work with Risk Management and the City Attorney regarding liability claims and subpoenas filed with the City • To provide election support in conjunction with the San Bernardino County Registrar's Office • To prepare a concise and well-ordered City Council agenda packet in a timely manner 	<p>Five-Year Expenditures</p> <table border="1" style="margin-top: 10px; width: 100%; border-collapse: collapse;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 14/15</td> <td>650,000</td> </tr> <tr> <td>FY 15/16</td> <td>600,000</td> </tr> <tr> <td>FY 16/17</td> <td>700,000</td> </tr> <tr> <td>FY 17/18</td> <td>680,000</td> </tr> <tr> <td>FY 18/19</td> <td>850,000</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 14/15	650,000	FY 15/16	600,000	FY 16/17	700,000	FY 17/18	680,000	FY 18/19	850,000
Fiscal Year	Expenditure (\$)												
FY 14/15	650,000												
FY 15/16	600,000												
FY 16/17	700,000												
FY 17/18	680,000												
FY 18/19	850,000												

Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$499,044	\$503,855	\$551,491	\$563,127	\$603,970	7.25 %
OPERATING COSTS	\$63,051	\$64,126	\$59,037	\$75,520	\$67,320	-10.86 %
CONTRACTUAL SERVICES	\$67,659	\$0	\$55,697	\$5,000	\$121,000	2,320.00 %
INTERNAL SERVICE CHARGES	\$15,070	\$15,860	\$16,370	\$15,970	\$18,560	16.22 %
Total Expenditures	\$644,824	\$583,841	\$682,595	\$659,617	\$810,850	22.93 %
Annual Percentage Change		-9.46 %	16.91 %	-3.37 %	22.93 %	
Budgeted Staffing Level (FTEs)	5.00	5.00	5.00	5.00	5.00	

Movie Mondays *Movie Mondays*

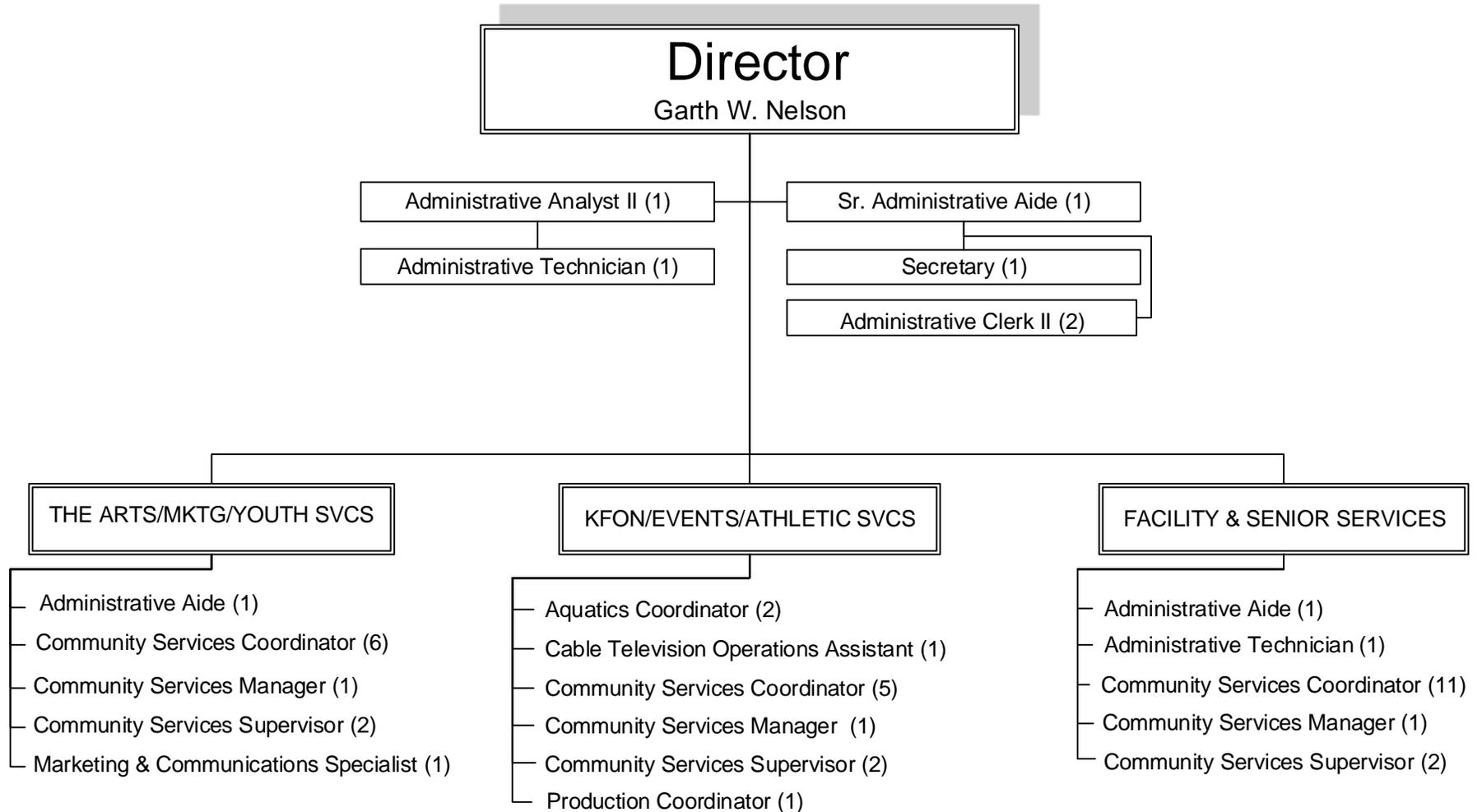


Every week is a different park and a different movie.
Don't forget the popcorn!

2018/2019 Organizational Chart

Community Services

Effective 7/1/2018
Budgeted 46 FTE Positions
Budgeted 457 Part-Time Positions



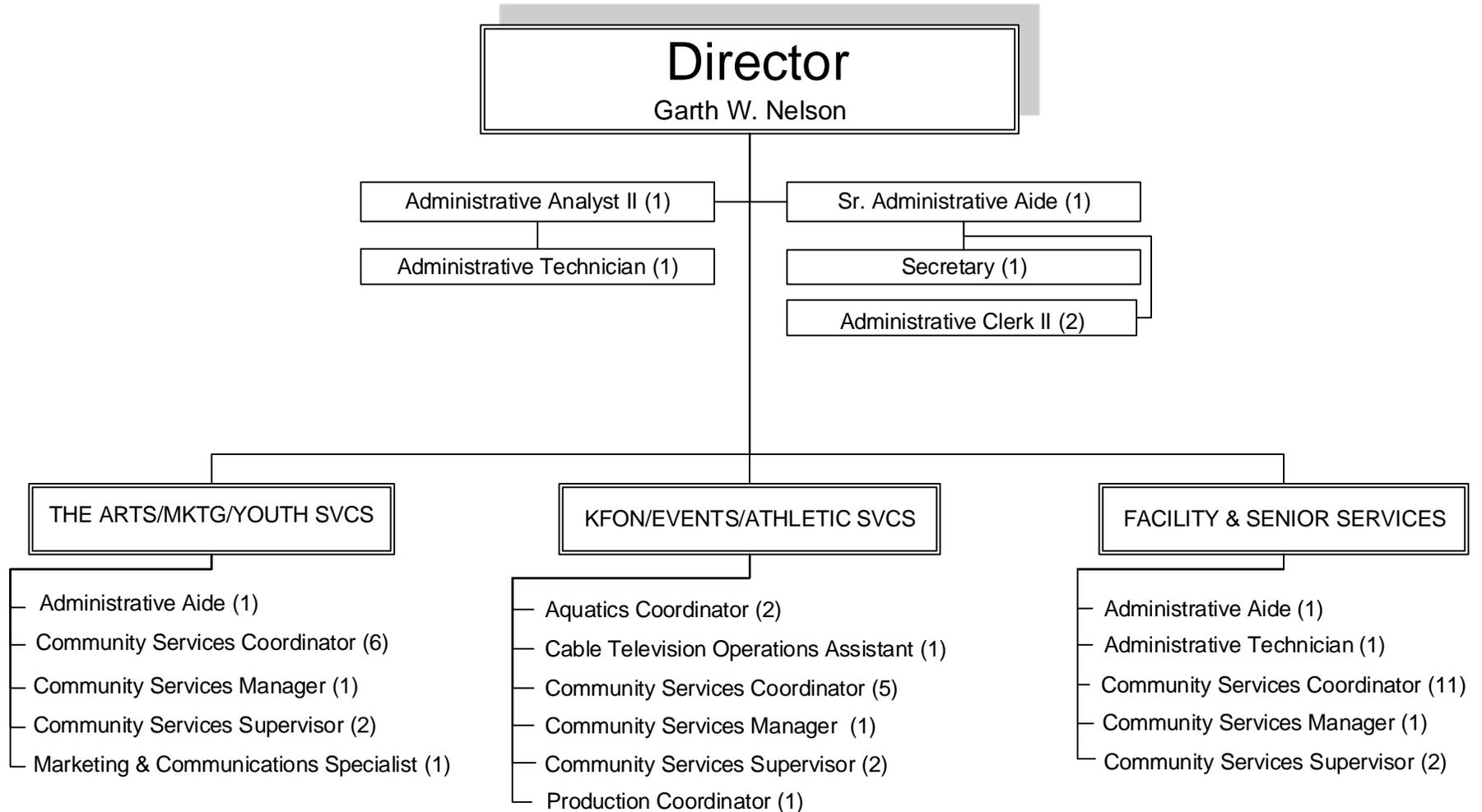
2018/2019 Organizational Chart

Community Services

Effective 7/1/2018

Budgeted 46 FTE Positions

Budgeted 457 Part-Time Positions





Community Services

Fiscal Year 2018-19

Overview

The Community Services Department is responsible for programs that promote active lifestyles and communities, support education and cultural awareness, and provide interactive recreational opportunities for Fontana residents of all ages. The department is comprised of four divisions (Administration, The Arts/Marketing/Youth Services, KFON/Events/Athletic Services, and Facility & Senior Services) that work collectively to provide quality recreation, education and cultural art experiences for individuals, families, and the community. Programs, services and events offered by the department include special events, cultural arts, education and recreation classes, health and wellness activities, marketing and public communication efforts, youth and after school programs, sports, aquatics, facility management, and environmental and conservation programs. The department provides these programs, services, and events through 7 neighborhood and specialty centers, 2 community centers, 1 aquatics center, 2 splash parks, 1 auditorium, 1 dinner theater, 1 amphitheater, 46 parks, 59 sports fields, 2 skate parks, 1 dog park, and through partnerships with non-profit and service organizations throughout the county.

Goals & Performance Measures

Department Goals		City Council Goal
1	Provide quality recreation experiences to individuals, families and the community	8
2	Provide quality events, programs, services and facilities to strengthen community image and sense of place	6,8
3	Build partnerships and collaborations to enhance and expand service to the community	7
4	Provide comprehensive programs and activities that encourage community involvement	8
5	Promote health and wellness through education and activities that encourage an active lifestyle	8
6	Effectively communicate and promote programs, services and resources to the community through KFON, print publications and the Web	2,8
7	Actively seek alternative funding through grants/sponsorships to continue/enhance services and programs	2,7
8	Develop staff through training and involvement in professional organizations to establish leaders	2,7
9	Continue to enhance existing facilities and participate in the development of new facilities to meet the needs of the community	6

Performance Measures	Actual 2016-17	Estimated 2017-18	Target 2018-19	Department Goal
To increase participation in classes (only) offered:				
Total number of participants in all classes	26,183	26,466	26,500	1-6
Total number of attendance for all classes	224,606	225,490	226,500	1-6



Community Services

Fiscal Year 2018-19

Goals & Performance Measures - continued

Performance Measures	Actual 2016-17	Estimated 2017-18	Target 2018-19	Department Goal
To inform community of City projects, developments and programs:				
Number of Facebook department post engagement	899,712	930,820	990,000	6
Number of department 'Notify Me' subscribers	6,500	6,800	7,000	6
Number of department 'Notify Me' email distributions	25	30	40	6
Number of marketing campaigns	44	40	45	6
Number of press releases sent to various publications	90	75	80	6
To increase private rentals at pools, neighborhood, and community centers:				
Total number of overall rentals	2,061	1,913	2,000	1,2,6,9
To provide quality senior services:				
Total number of meals served	34,743	34,500	37,000	1,5
Total number of seniors transported (one-way trips)	51,704	48,220	50,000	1
To provide health and fitness education information to community:				
Total number of clients receiving health and fitness information	62,243	51,000	52,500	5,6
Provide health and wellness education and classes to the community through the Walking Club, Cooking Class, recreation classes, and Employee Wellness Program	3,739	4,793	5,000	5
Total participants utilizing fitness rooms	40,001	38,844	39,500	1,5
To provide appropriate, accessible cultural arts programs & services:				
Total number of cultural arts program participants	44,743	45,000	45,500	1
To increase community/corporate partnerships:				
Number of partnerships developed	179	210	235	3



Community Services

Fiscal Year 2018-19

Goals & Performance Measures - continued

Performance Measures	Actual 2016-17	Estimated 2017-18	Target 2018-19	Department Goal
To provide aquatics programming to the community:				
Total number of participants in all aquatic classes	9,103	8,500	9,000	1,5
Total number of participants in all aquatic activities	91,429	92,000	93,000	1,5
To provide social and educational programs:				
Number of preschool students in City programs	3,881	3,700	3,800	1-6,8
Number of youth served in the Fontana Extended Learning Program	467,403	470,000	470,000	1-3,5,7,8
Number of participants in environmental programs (urban ecology school visitors)	6,000	6,200	6,500	1-2
To provide quality City-wide, co-sponsored and recreational events to the community:				
Number of recreational events offered to the community	96	101	107	1-4,6
To provide quality audio-visual support (K-FON) to the community:				
Total number of community programs aired	155	160	165	6
To increase participation in sports:				
Number of participants in pee wee and youth sports programs	3,360	3,400	3,600	1,5
Number of adult teams in adult sport programs	127	130	140	1,5
To increase participation in youth camps:				
Total number of participants registered in camps	2,224	3,034	3,050	1-3



Community Services

Fiscal Year 2018-19

Accomplishments

- Hosted 49 cultural art events at the Steelworkers' Auditorium in which the community had the opportunity to attend theatrical, educational, and entertaining showcases, including performances in partnership with the County Library and cultural art performances, with a total attendance of 10,022
- Presented at the Steelworkers' Auditorium two Youth Community Theater Production in partnership with Valverde School of Performing Arts with a total attendance of 2,615
- Hosted the Annual Fontana Arts Festival held in July at Fontana Park which provided art demonstrations, a variety of artisan booths, a Kids Zone and performances for a crowd of 5,500 community members
- Center Stage was host to 31 Stargazer Productions' events and 15 private rentals with a total of 2,742 attendees; additionally, the City hosted 8 Noches con Ritmo events at Center Stage Theater with a total of 782 attendees
- The Art Depot hosted 7 Pajama Paint Night events with a total of 110 participants
- The Art Depot Gallery expanded its Imagination Studio program, visiting 13 school sites with 658 participants
- The Art Depot Gallery visited 28 FUSD elementary and 5 middle schools through the Leading Educational Arts Program offered in conjunction with the After School Program and hosted 83 school site visits with a total of 5,561 students participating
- Mobile Recreation engaged 9,471 community members at 8 FUSD elementary schools, 10 FLEP school sites, weekly site visits at community centers, and 10 city special events
- Awarded \$3,733,705 Proposition 49 After-School Education & Safety (ASES) grant to support out-of-school-time programs at all elementary and middle schools in the Fontana Unified School District
- Fontana Extended Learning Program serviced an average of 3,300 students daily; over 512,550 youth annually
- The Mayor's Youth Advisory Council volunteered over 1,907 hours organizing a variety of events
- Issued over 1,200 Athletic Field permits to football, indoor/outdoor soccer, baseball, and softball organizations
- Allocated over 70,000 hours of field space to sports-related user groups and provided oversight for all Field and Shelter permits through the Field Management Program
- Aquatic programming served over 134,000 participants including City programs, Sea Horses Aquatic Club, and Summit High School Aquatics
- 180,000 seniors and community residents were positively impacted by quality services, activities and programs at the Fontana Community Senior Center
- Implemented two Type-III buses into the Senior Transportation Program procured from FTA-5310 Grant funds totaling over \$146,000
- Sold out the 8th straight annual Fontana Days Run with over 2,000 participants registered prior to event day
- Youth and Pee Wee sports serviced over 3,900 participants
- In partnership with Los Angeles Clippers and Ontario Reign, 1,265 participants experienced a professional sport game and pre-game activity at the Staples Center in Los Angeles
- 586 students from all seven Fontana Unified School District middle schools participated in the Middle School Sports Program which includes volleyball, basketball, and soccer



Community Services

Fiscal Year 2018-19

Accomplishments - continued

- Reintroduced Special Olympics programming into the community by offering swimming, basketball, and bowling; serviced over 75 members of the Special Needs Community
- Awarded over \$9,600 from the AARP through the AARP Community Challenge to create Fontana Walks, an initiative designed to encourage and motivate residents to walk 2 billion steps in one year; to date, participants have logged over 1.5 billion steps
- Over 1,100 individuals participated in the Mobile Fresh Program that combines the convenience of a corner store with the freshness of a Farmers' Market at affordable prices
- Received \$47,621 in grant funding from the San Bernardino County Department of Public Health to improve the likelihood that persons eligible for SNAP-Ed will make healthy food and physical activity choices within a limited budget, focus on preventing nutrition and physical activity-related chronic diseases and improve food security among persons eligible for SNAP-Ed
- 4th of July Celebration hosted 5,200 community members and was entertained by Brenton Wood and a fabulous fireworks show
- KFON produced 160 productions including Open for Business, Holiday and Fontana Days Parades, Concerts in the Park, Car Shows, and a variety of Community events, with a special 12-show production of Eat Healthy Fontana – Cooking Show was also produced and aired
- Summer Concerts were successfully moved to Veterans Park with 11,400 residents attending 8 concerts
- Miller Park Amphitheater Grand Opening on May 10, 2018
- Created a partnership with the Los Angeles Dodgers Foundation to design and build a universally accessible Miracle Baseball Field in the City of Fontana
- Provided 147,668 summer lunches and snacks at 50 city locations at no cost to Fontana's youth through FUSD's Summer Food Program partnership
- Worked collaboratively with Communications and Marketing Manager and City Hall staff to establish the new social media platform, Hootsuite, and enforce social media standards within the City
- Expanded department e-blast subscribers to be a total of 7,367 and worked collaboratively with City Hall staff to establish the new technical platform for email distribution, GovDelivery
- Promoted the department on the City Facebook page with 404 posts which had a total reach to 465,408 individuals

Aquatics Programs *Aquatics Programs*



You can improve your freestyle technique at the Don Day, Fontana Park, Heritage and Miller pools as they warm up for summer activities. Swim lessons are a huge part of summer fun and safety.

Departmental Summary

Fund	Division	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Current	2018/2019 New Budget	% Change From Prior Year
COMMUNITY SERVICES							
101	GENERAL FUND	COMMUNITY SVCS ADMIN	1,111,900	1,179,203	1,362,066	1,360,460	1.53 %
101	GENERAL FUND	THE ARTS/MKTNG/YOUTH SVCS	2,512,718	2,185,005	2,328,408	2,327,935	-6.38 %
101	GENERAL FUND	FACILITY & SENIOR SVCS	2,516,638	3,454,536	3,519,802	4,199,770	13.35 %
101	GENERAL FUND	KFON/EVENTS/ATHLETIC SVCS	3,988,548	3,786,371	3,999,673	4,107,658	1.61 %
		TOTAL GENERAL FUND	10,129,803	10,605,116	11,209,949	11,995,823	4.16 %
105	KFON	KFON/EVENTS/ATHLETIC SVCS	151,223	331,568	231,348	233,550	-1.66 %
282	SOLID WASTE MITIGATION	KFON/EVENTS/ATHLETIC SVCS	27,658	31,461	41,862	46,510	0.75 %
301	GRANTS	FACILITY & SENIOR SVCS	14,850	59,455	16,024	239,838	-81.40 %
301	GRANTS	KFON/EVENTS/ATHLETIC SVCS	115,235	129,589	46,353	0	0.00 %
362	CDBG	THE ARTS/MKTNG/YOUTH SVCS	50,746	52,513	52,513	52,000	1.92 %
385	AFTER SCHOOL PROGRAM	THE ARTS/MKTNG/YOUTH SVCS	3,143,061	2,990,206	3,034,123	3,373,600	-1.34 %
		TOTAL OTHER FUNDS	3,502,772	3,594,791	3,422,222	3,945,498	-6.15 %
		TOTAL COMMUNITY SERVICES	13,632,574	14,199,907	14,632,172	15,941,321	1.61 %
		Total Budgeted Full-Time Positions	44.00	46.00	46.00	46.00	0.00 %
		Total Budgeted Part-Time Positions	553.00	478.00	432.00	515.00	-11.26 %

Division Budget Summary

Department: COMMUNITY SERVICES	Fund Title: GENERAL FUND
---------------------------------------	---------------------------------

Division: COMMUNITY SVCS ADMIN	Fund Number: 101
---------------------------------------	-------------------------

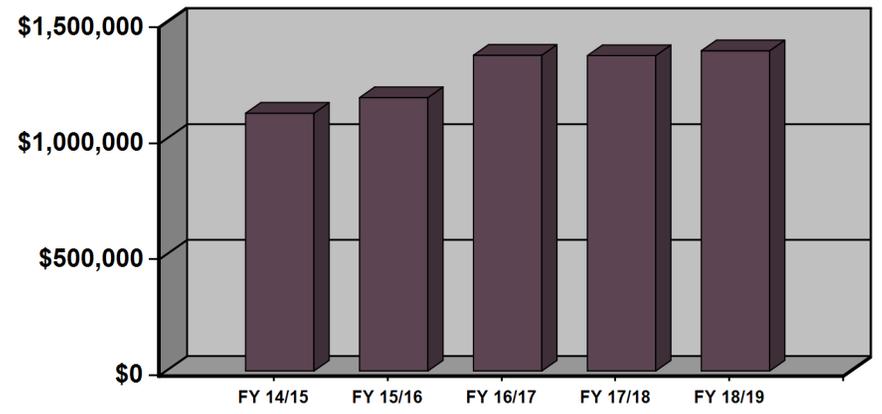
Mission Statement:

To respond to the needs of the community for recreational, cultural and other human services related programs. The Department will achieve this mission through the development and administration of diversified recreational and cultural programs which are incorporated into community and neighborhood centers, senior citizen activities, after school programs, sports programs, health & wellness, and special community events.

Selected Service Objectives:

- To create activities that will emphasize positive alternatives for youth, reducing alienation and anti-social behavior
- To provide children`s programs, contract instructional classes, senior programming, activities for the developmentally disabled, outdoor nature programs and cultural events
- To provide arts programming for youth in the community
- To implement the City`s work plan for the enhancement of community service programming
- To prioritize grant writing efforts for additional resource opportunities

Five-Year Expenditures



Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
PERSONNEL SERVICES	\$681,028	\$728,497	\$767,201	\$828,930	\$788,560	-4.87 %
OPERATING COSTS	\$184,447	\$67,892	\$87,121	\$75,215	\$69,680	-7.36 %
CONTRACTUAL SERVICES	\$6,245	\$10,025	\$3,048	\$13,840	\$13,840	0.00 %
INTERNAL SERVICE CHARGES	\$240,180	\$314,680	\$375,220	\$402,810	\$410,560	1.92 %
CAPITAL EXPENDITURES	\$0	\$58,109	\$129,476	\$39,665	\$98,570	148.51 %
Total Expenditures	\$1,111,900	\$1,179,203	\$1,362,066	\$1,360,460	\$1,381,210	1.53 %
Annual Percentage Change		6.05 %	15.51 %	-0.12 %	1.53 %	
Budgeted Staffing Level (FTEs)	6.00	8.00	8.00	8.00	7.00	
Budgeted Staffing Level (PT FTEs)	2.00	2.00	0.00	0.00	0.00	

Division Budget Summary

Department: COMMUNITY SERVICES	Fund Title: GENERAL FUND
---------------------------------------	---------------------------------

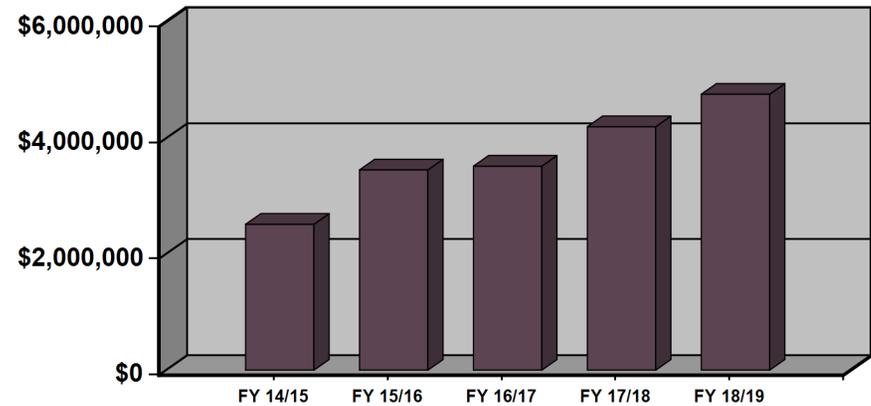
Division: FACILITY & SENIOR SVCS	Fund Number: 101
---	-------------------------

Mission Statement:

To provide and promote widely diversified comprehensive programs, classes, and activities that encourage youth, adult, health, fitness, educational and social opportunities in the community.

Selected Service Objectives:	Five-Year Expenditures
-------------------------------------	-------------------------------

- To provide Tiny Tot programs
- To provide a variety of Youth educational, enrichment, and recreation programs
- To assess and enhance services offered to residents with disabilities
- To provide quality youth day camp programs
- To provide fitness programs for all ages
- To continue the commitment for development of community partnerships
- To continue collaboration with Fontana Unified School District in providing the Summer Lunch/Snack Program to ages 5-18



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$1,603,872	\$2,427,042	\$2,602,877	\$3,139,960	\$3,717,210	18.38 %
OPERATING COSTS	\$448,026	\$421,750	\$375,460	\$484,550	\$459,330	-5.20 %
CONTRACTUAL SERVICES	\$464,740	\$524,562	\$469,987	\$478,090	\$469,540	-1.79 %
INTERNAL SERVICE CHARGES	\$0	\$70,420	\$68,690	\$71,450	\$114,280	59.94 %
CAPITAL EXPENDITURES	\$0	\$10,763	\$2,788	\$25,720	\$0	-100.00 %
Total Expenditures	\$2,516,638	\$3,454,536	\$3,519,802	\$4,199,770	\$4,760,360	13.35 %
Annual Percentage Change		37.27 %	1.89 %	19.32 %	13.35 %	
Budgeted Staffing Level (FTEs)	1.00	12.00	12.00	12.00	16.00	
Budgeted Staffing Level (PT FTEs)	78.00	51.00	52.00	58.00	135.00	

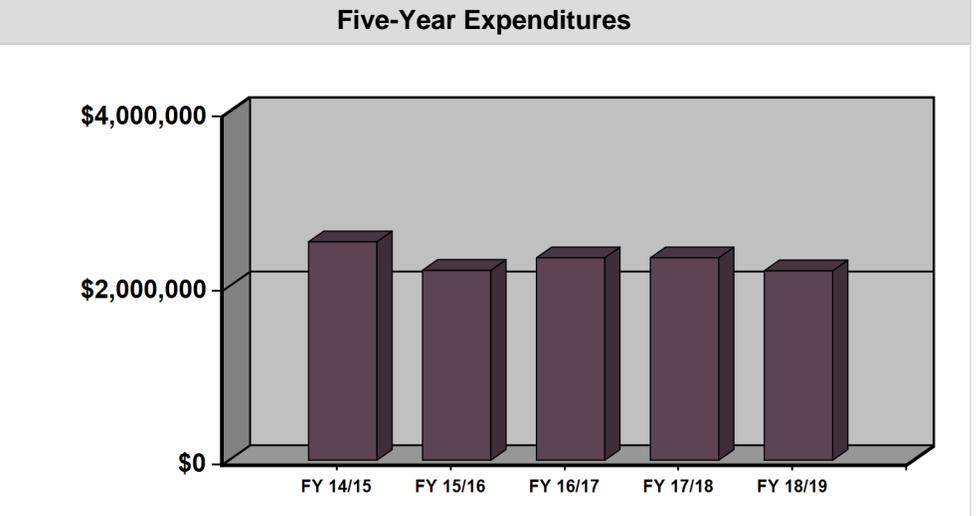
Division Budget Summary

Department: COMMUNITY SERVICES	Fund Title: GENERAL FUND
---------------------------------------	---------------------------------

Division: THE ARTS/MKTNG/YOUTH SVCS	Fund Number: 101
--	-------------------------

Mission Statement:
 To provide quality programs and services that encourage community involvement, partnerships and life-long learning through cultural arts.

- Selected Service Objectives:**
- To continue to integrate cultural arts into existing Community Services Department programs, services and facilities for optimal public exposure to the arts and maximized use of facilities
 - To collaborate/coordinate with other local/regional arts providers to optimize services
 - To enhance marketing efforts to increase awareness of programs and services
 - Camps
 - To provide an after school program
 - To provide a variety of Youth, educational, enrichment, and recreation programs



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$1,793,148	\$1,403,338	\$1,485,699	\$1,586,595	\$1,461,620	-7.88 %
OPERATING COSTS	\$296,241	\$348,723	\$252,193	\$265,310	\$229,810	-13.38 %
CONTRACTUAL SERVICES	\$332,289	\$384,733	\$412,232	\$429,090	\$443,030	3.25 %
INTERNAL SERVICE CHARGES	\$91,040	\$48,210	\$47,170	\$46,940	\$44,930	-4.28 %
CAPITAL EXPENDITURES	\$0	\$0	\$131,113	\$0	\$0	0.00 %
Total Expenditures	\$2,512,718	\$2,185,005	\$2,328,408	\$2,327,935	\$2,179,390	-6.38 %
Annual Percentage Change		-13.04 %	6.56 %	-0.02 %	-6.38 %	
Budgeted Staffing Level (FTEs)	17.00	10.00	10.00	10.00	8.00	
Budgeted Staffing Level (PT FTEs)	33.00	31.00	33.00	34.00	25.00	

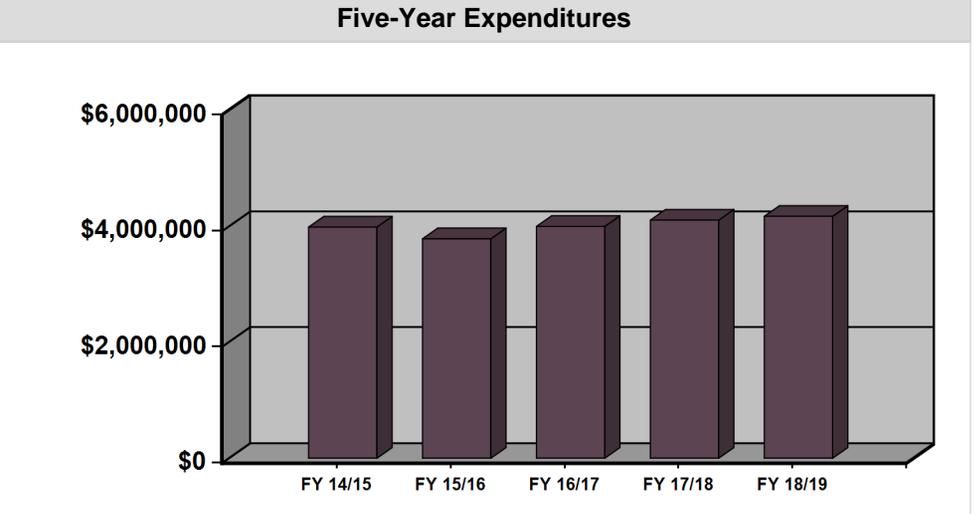
Division Budget Summary

Department: COMMUNITY SERVICES	Fund Title: GENERAL FUND
---------------------------------------	---------------------------------

Division: KFON/EVENTS/ATHLETIC SVCS	Fund Number: 101
--	-------------------------

Mission Statement:
 To provide programs and services that promote Community unity through sports, aquatics, events, partnerships, and environmental education.

- Selected Service Objectives:**
- To provide seasonal aquatic programs at five aquatic sites and year-round aquatic programs at the Fontana Aquatic Center and seasonal programming at the Martin Tudor Splash Park
 - To provide sports programs for all ages
 - To provide aquatic safety and educational courses to citizens throughout the community
 - To provide aquatic and field rental opportunities city-wide
 - To provide a variety of special events including Fontana Days Half Marathon, Festival of Winter, Arts Festival, July 4th, Summer Concerts, and specialty events
 - To educate urban ecology through hands-on place-based learning
 - To promote programs and services utilizing KFON community television
 - To obtain and develop community and business partnerships



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$2,917,410	\$2,695,834	\$2,843,834	\$2,981,658	\$3,021,870	1.35 %
OPERATING COSTS	\$385,271	\$389,207	\$397,411	\$443,800	\$461,480	3.98 %
CONTRACTUAL SERVICES	\$559,747	\$596,380	\$600,448	\$576,490	\$597,480	3.64 %
INTERNAL SERVICE CHARGES	\$126,120	\$104,950	\$107,980	\$105,710	\$92,900	-12.12 %
CAPITAL EXPENDITURES	\$0	\$0	\$50,000	\$0	\$0	0.00 %
Total Expenditures	\$3,988,548	\$3,786,371	\$3,999,673	\$4,107,658	\$4,173,730	1.61 %
Annual Percentage Change		-5.07 %	5.63 %	2.70 %	1.61 %	
Budgeted Staffing Level (FTEs)	17.00	13.00	13.00	13.00	12.00	
Budgeted Staffing Level (PT FTEs)	156.00	110.00	137.00	139.00	97.00	

Division Budget Summary

Department: COMMUNITY SERVICES **Fund Title: KFON**

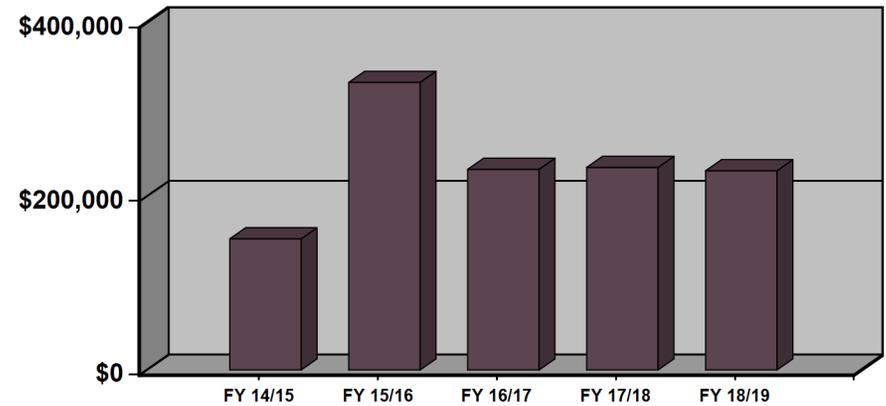
Division: KFON/EVENTS/ATHLETIC SVCS **Fund Number: 105**

Mission Statement:

To provide citizens of Fontana with greater accessibility to, and understanding of, City government by producing and distributing information about the process of government and provide coverage of community recreational, social, and cultural programs utilizing the City's Cable Television Government Access Channel.

Selected Service Objectives: **Five-Year Expenditures**

- To regularly broadcast City Council, Planning Commission, and Parks and Community Services Commission meetings
- To provide audio-visual support to community, inter-governmental, and City meetings
- To develop and maintain original programming such as Open for Business and local-matters shows
- To develop a monthly program guide
- To develop a variety of promotional videos
- To record and broadcast City special events
- To broadcast information on various City departments to the community for educational purposes



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
OPERATING COSTS	\$73,526	\$61,104	\$51,863	\$84,000	\$81,120	-3.43 %
CONTRACTUAL SERVICES	\$49,767	\$253,774	\$69,602	\$86,020	\$78,000	-9.32 %
INTERNAL SERVICE CHARGES	\$14,760	\$16,690	\$18,400	\$19,030	\$33,710	77.14 %
CAPITAL EXPENDITURES	\$13,170	\$0	\$91,484	\$44,500	\$36,850	-17.19 %
Total Expenditures	\$151,223	\$331,568	\$231,348	\$233,550	\$229,680	-1.66 %
Annual Percentage Change		119.26 %	-30.23 %	0.95 %	-1.66 %	

Division Budget Summary

Department: COMMUNITY SERVICES	Fund Title: SOLID WASTE MITIGATION
---------------------------------------	---

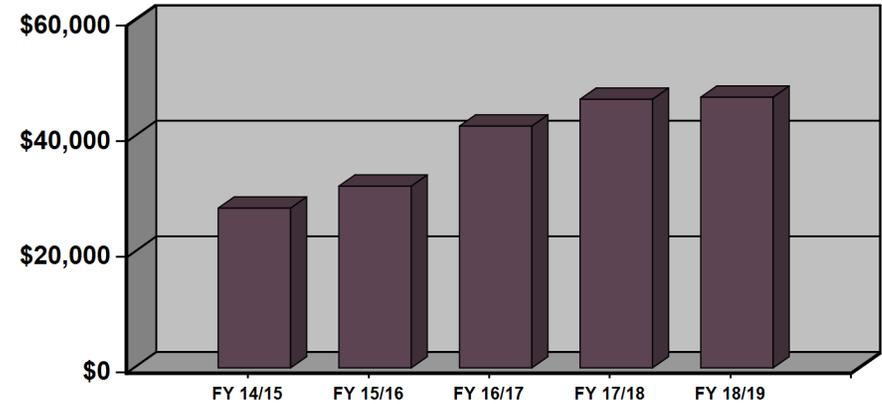
Division: KFON/EVENTS/ATHLETIC SVCS	Fund Number: 282
--	-------------------------

Mission Statement:

To provide citizens of Fontana with greater accessibility to, and understanding of, the City's conservation and recycling programs by producing and distributing information and conducting educational events and programs at the Mary Vagle Nature Center.

Selected Service Objectives:	Five-Year Expenditures
-------------------------------------	-------------------------------

- To provide a variety of conservation, recycling and environmental-based educational opportunities
- To provide the annual Arbor Day event
- To provide an environmental education program
- To collaborate/coordinate with other local/regional education partners
- To provide the annual National Public Lands Day event.



Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
PERSONNEL SERVICES	\$14,886	\$22,055	\$27,220	\$34,950	\$38,820	11.07 %
OPERATING COSTS	\$8,983	\$4,396	\$11,672	\$6,580	\$2,710	-58.81 %
CONTRACTUAL SERVICES	\$1,559	\$3,000	\$810	\$3,000	\$3,000	0.00 %
INTERNAL SERVICE CHARGES	\$2,230	\$2,010	\$2,160	\$1,980	\$2,330	17.68 %
Total Expenditures	\$27,658	\$31,461	\$41,862	\$46,510	\$46,860	0.75 %
Annual Percentage Change		13.75 %	33.06 %	11.10 %	0.75 %	
Budgeted Staffing Level (PT FTEs)	2.00	2.00	2.00	2.00	2.00	

Division Budget Summary

Department: COMMUNITY SERVICES **Fund Title: GRANTS**

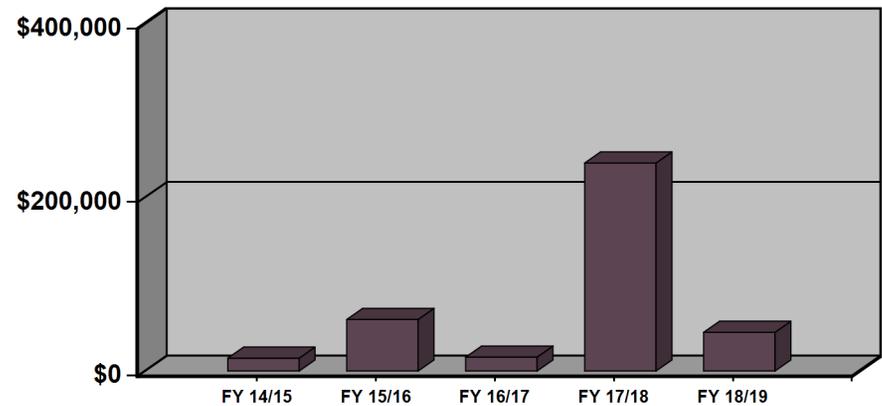
Division: FACILITY & SENIOR SVCS **Fund Number: 301**

Mission Statement:

Supports retail and community events, the Federal Transportation Administration 5310 Grant, and the Nutrition Education and Obesity Prevention (NEOP) Grant

Selected Service Objectives: **Five-Year Expenditures**

- To develop partnerships with local grocery store owners and managers
- To promote and enhance senior transportation
- To participate in a county-wide retail store advisory group



Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
PERSONNEL SERVICES	\$0	\$8,030	\$15,886	\$33,389	\$30,910	-7.42 %
OPERATING COSTS	\$14,850	\$51,424	\$137	\$26,449	\$13,710	-48.16 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$180,000	\$0	-100.00 %
Total Expenditures	\$14,850	\$59,455	\$16,024	\$239,838	\$44,620	-81.40 %
Annual Percentage Change		300.38 %	-73.05 %	1,396.78 %	-81.40 %	
Budgeted Staffing Level (PT FTEs)	0.00	2.00	0.00	2.00	6.00	

Division Budget Summary

Department: COMMUNITY SERVICES	Fund Title: CDBG
---------------------------------------	-------------------------

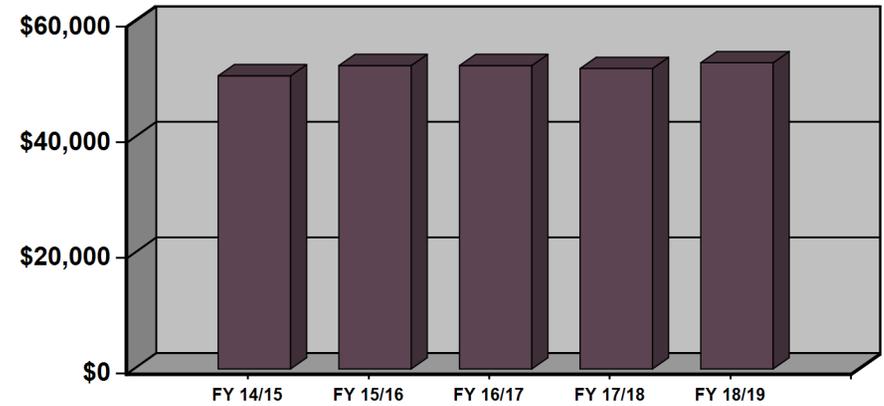
Division: THE ARTS/MKTNG/YOUTH SVCS	Fund Number: 362
--	-------------------------

Mission Statement:
 To provide professional leadership in the community through recreational and educational enriched programs and services which enhance the quality of life in the community.

Selected Service Objectives:

- To provide recreational activities and services to citizens in lower to moderate income areas through the recreational and educational opportunities of the Fontana Extended Learning Program (FELP).

Five-Year Expenditures



Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
PERSONNEL SERVICES	\$50,746	\$52,513	\$52,513	\$52,000	\$53,000	1.92 %
Total Expenditures	\$50,746	\$52,513	\$52,513	\$52,000	\$53,000	1.92 %
Annual Percentage Change		3.48 %	0.00 %	-0.98 %	1.92 %	
Budgeted Staffing Level (PT FTEs)	10.00	10.00	10.00	10.00	10.00	

Division Budget Summary

Department: COMMUNITY SERVICES **Fund Title: AFTER SCHOOL PROGRAM**

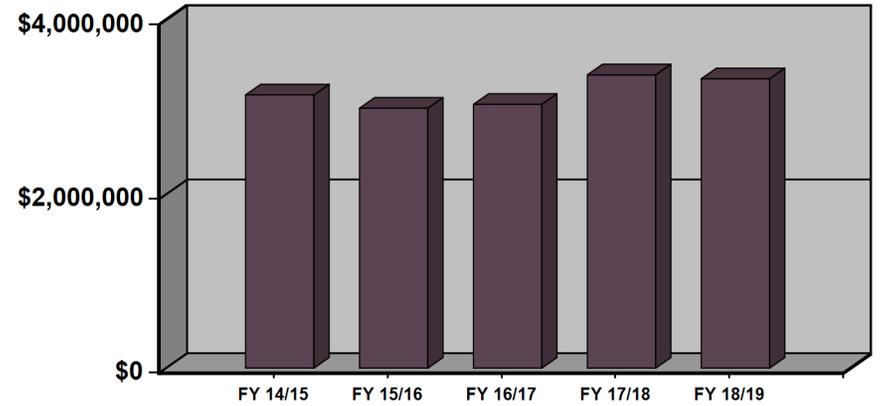
Division: THE ARTS/MKTNG/YOUTH SVCS **Fund Number: 385**

Mission Statement:

To continue to develop the partnerships with Fontana Unified School District and the Boys and Girls Club of Fontana to implement a quality recreational and educational after school program utilizing State funding provided by Proposition 49.

Selected Service Objectives: **Five-Year Expenditures**

- To continue the partnership with the Fontana Unified School District and the Boys and Girls Club of Fontana to enhance the Proposition 49 state-funded Fontana Extended Learning Program.
- To offer free, quality after school programs at 5 Fontana Unified School District middle schools
- To offer free, quality after school programs at 28 Fontana Unified School District elementary schools



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$2,772,269	\$2,807,887	\$2,772,513	\$2,915,230	\$2,970,670	1.90 %
OPERATING COSTS	\$326,698	\$141,548	\$208,941	\$391,250	\$294,390	-24.76 %
CONTRACTUAL SERVICES	\$24,993	\$20,511	\$28,859	\$41,510	\$36,500	-12.07 %
INTERNAL SERVICE CHARGES	\$19,100	\$20,260	\$23,810	\$25,610	\$26,940	5.19 %
Total Expenditures	\$3,143,061	\$2,990,206	\$3,034,123	\$3,373,600	\$3,328,500	-1.34 %
Annual Percentage Change		-4.86 %	1.47 %	11.19 %	-1.34 %	
Budgeted Staffing Level (PT FTEs)	270.00	270.00	198.00	270.00	182.00	

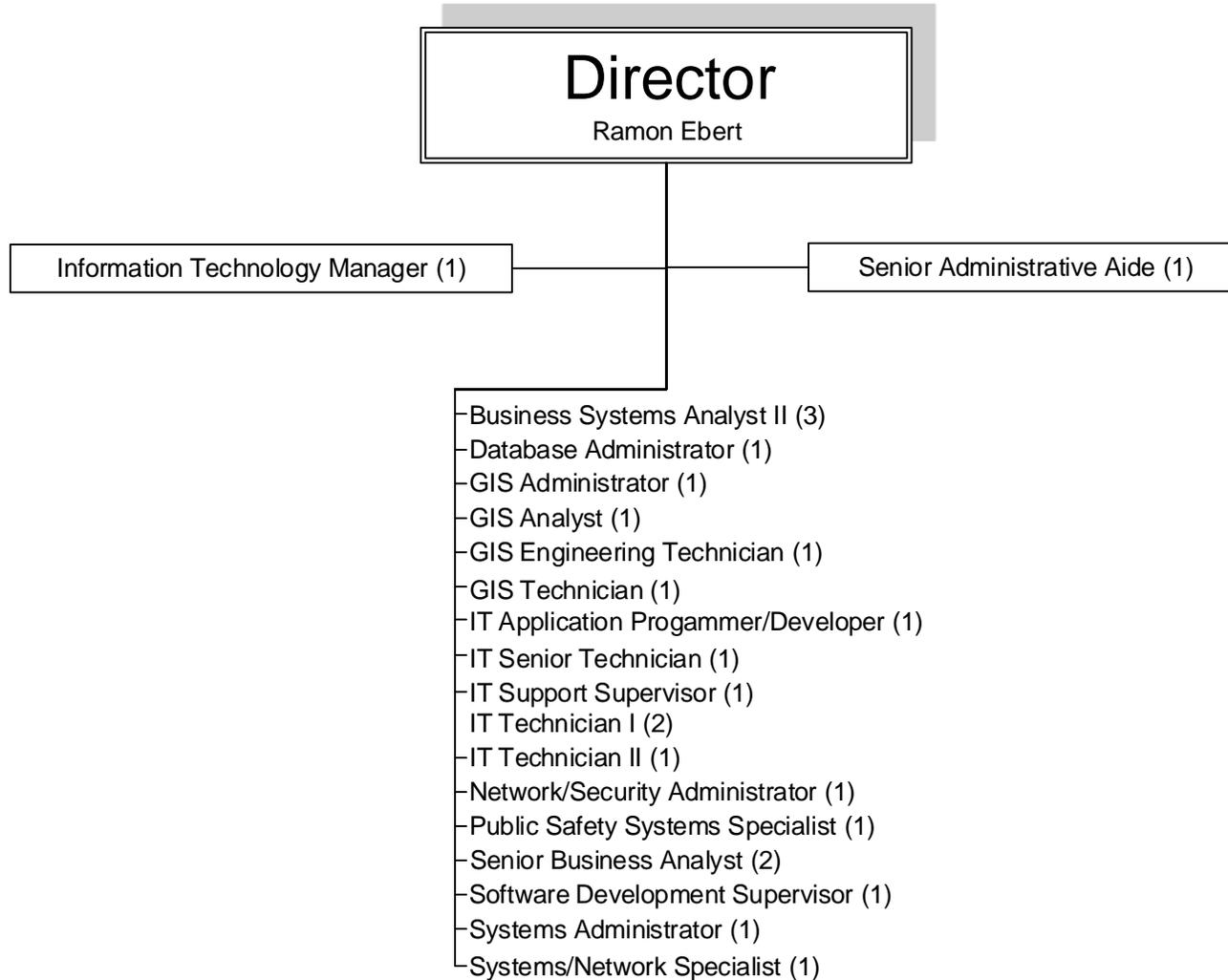
2018/2019 Organizational Chart

Information Technology

Effective 7/1/2018

Budgeted 24 FTE Positions

Budgeted 1 Part-Time Position



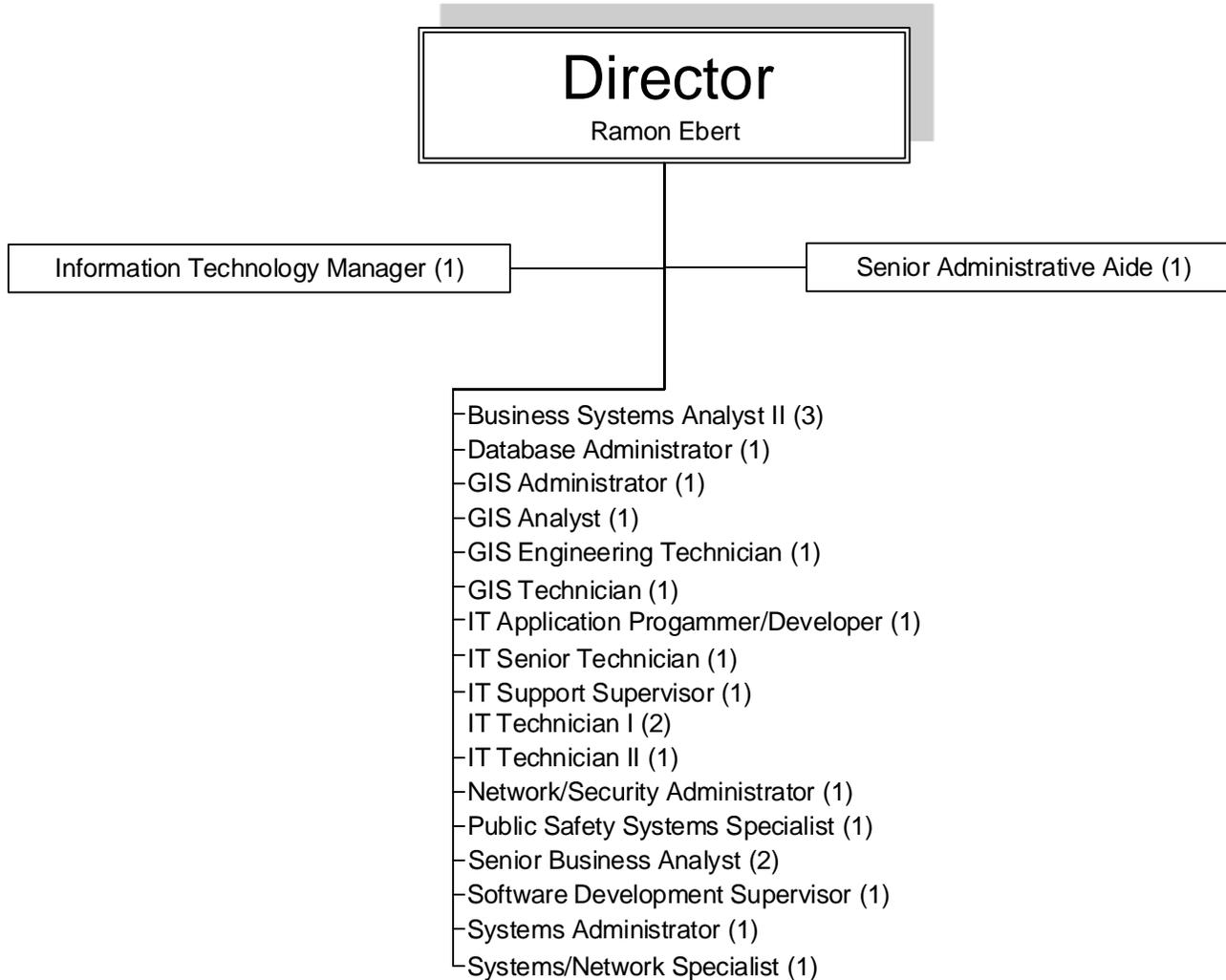
2018/2019 Organizational Chart

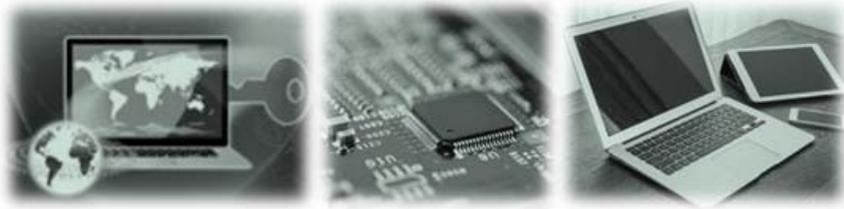
Information Technology

Effective 7/1/2018

Budgeted 24 FTE Positions

Budgeted 1 Part-Time Position





Information Technology

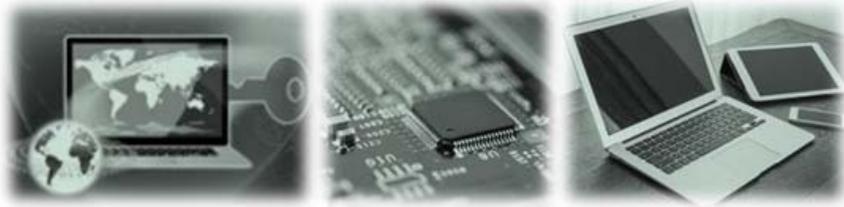
Fiscal Year 2018-19

Overview

The Department's mission is to provide superior service to city staff, enabling them to meet or exceed citizen expectations and reduce costs through the effective integration of technology and efficient business processes.

Goals & Performance Measures

Department Goals	City Council Goal
1 Provide a high level of service and communicate with staff and vendors in a timely and accurate manner	1
2 Data will be collected and managed as an asset, validated to ensure its accuracy, and protected from unauthorized access and use	2
3 Information assets will be readily accessible, when needed, to those authorized to view and/or use them	3
4 Staff will be efficient and effective in the use of all appropriate technology systems	2
5 City technology acquisitions will optimize the coordination of data exchange between systems in all departments and adhere to standards of connectivity, compatibility, and support	2
6 The City will preserve the integrity of all information assets and remain prepared at all times to transfer the operation of mission-critical systems to alternate computer systems in the event of disaster	7
7 The data assets managed and maintained by the city's computer systems will be organized and presented in a manner that provides appropriate business analytics and useful information from which business decisions can be made	3
8 All aspects of operations will be subject to review and governance to ensure alignment with statutory compliance and the city's mission	2
9 As a government agency, supported by public funds, it is our fiduciary responsibility to ensure that our technology resources are shared wherever possible (either as provider or user) with other public agencies such as school districts, county, state and federal organizations	1



Information Technology

Fiscal Year 2018-19

Goals & Performance Measures - continued

Performance Measures	Actual 2016-17	Estimated 2017-18	Target 2018-19	Department Goal
To consistently provide a high quality of service to staff: Customer satisfaction rating of satisfied or very satisfied	100%	99%	99%	1
To improve staff efficiency through training: Provide 80 hours of in-service training for application and desktop systems	210%	100%	100%	4
To be responsive to the technology needs of staff: Percent of requests resolved within defined service level agreements	99%	97%	97%	1

Accomplishments

- **Steelworkers Auditorium Audio/Visual Systems Upgrade** - The A/V equipment in the Steelworkers auditorium, being more than eight years old, was upgraded and modernized at a cost of approximately \$225,000. This project has dramatically improved the quality of the audio and video presentation. The modernization included new projectors, expanded microphone system, projector screens, remote presentation locations, and all new control systems and software while reducing the footprint and the quantity of hardware to run everything.
- **Village of Heritage Audio/Visual Systems Upgrade** - Like the Steelworkers Auditorium project the Village of Heritage also saw a complete overhaul and modernization of its audio/visual systems allowing for greatly improved presentation abilities.
- **Enterprise Resource Planning System** - The City has selected Tyler Technologies to provide a replacement ERP system including the functions of financial system, payroll system, Human Resources system, and utility billing. This project is expected to take 24 to 28 months to complete at a cost of approximately \$5 million over the next five years. The project is expected to save the City considerable time and cost through pervasive process improvements and automation while improving The City's ability to service City Staff and Fontana Residents.

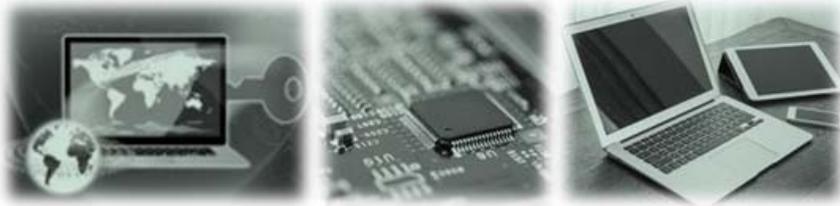


Information Technology

Fiscal Year 2018-19

Accomplishments - continued

- **City Website Redesign** - The platform for the City Website, www.fontana.org, was upgraded last year and we recently finished a complete redesign of the look and feel of the Website. In addition to the new look and feel, we also did a full audit of content, removed stale content, and updated everything else. The goal of the new design was to improve the City's ability to communicate with and service Fontana Residents, those doing business in and with the City, and those wanting to visit or move to Fontana. The new Website went live on March 29, 2018.
- **Novus to the cloud** - The City of Fontana has long used the software solution Novus to manage committee agenda's including item submission and approval workflows, public posting of agendas, and searching and publishing of agendas. The City is now moving onto Novus' Cloud based solution and we expect significant improvements in system maintenance, patch and update management, as well faster delivery of system improvements. All of these benefits come at a reduction in staff hours and require fewer resources for the City to manage.
- **Body Worn Camera/Computer System** - In August 2017, the Fontana Police Department adopted a new Body Worn Camera technology based on off-the-shelf Smart Phone hardware, Cloud based technology, and a custom app that is a significant departure from existing systems in this space. Being smart phone based this system allows the City and the Police Department to incorporate and deploy additional functionality and services - digital photos, voice recording, forms, reporting, email, and voice communication just to name a few - to our officers on a platform that most are already familiar with. All this functionality is available on a single commoditized device that is easily and cheaply replaceable as the technology moves forward.
- **Network Core Upgrade** - The City has embarked on a network modernization effort that has included replacing and upgrading the Network Core; the prior core was more than ten years old. The Network Core is the primary network gateway between the City and the outside world. This upgrade gives the City a much-improved security posture which is updatable via software. Some other benefits include vastly improved load capacity allowing us to serve more and more data to staff; more easily configurable with more configuration options; improved network monitoring and reporting.
- **Office 365** - The IT Department has completed a beta test with Office 365 and is planning the deployment of this technology city wide. Some of the benefits we anticipate are improved collaboration and remote working features allowing staff to have access to city services and documents from nearly anywhere. The IT Department will see significant savings in some software maintenance tasks and city staff will have access to the latest versions of Microsoft software. Additionally, we plan on replacing the existing City Intranet with a new Intranet site based on Microsoft SharePoint with greatly expanded communication, collaboration, and project management features as well as a much more interactive and flexible platform for all staff.



Information Technology

Fiscal Year 2018-19

Accomplishments - continued

- **GIS Systems expansion and modernization** - The Geographic Information Systems group has produced a number of new working maps and services for both City Staff as well as Fontana Residents, business partners, and visitors. These have included an additional 16 maps for internal use that are either new or replacing a previously paper process. Our GIS Group has begun the migration to ESRI Portal to improve responsiveness of maps as well as faster turnaround for new custom maps. Finally, the GIS group has published a new Election District Map allow residents to find out what Election District they reside in and when that district is up for re-election.
- **DocuSign** - After more than a year of product evaluations and process definitions the City has deployed a contract automation process that is managed through DocuSign and incorporates electronic contract review and signing. Additionally, we've incorporated DocuSign into the Council Meeting Minutes, Ordinances, and Resolutions approval process. The effect has been instant and dramatic. Meeting Minutes, Ordinances, and Resolutions approval has been reduced from a timeline of weeks, to sometimes less than a day. In the last 12 months the City has completed 165 signings with an average of less than 2 days to complete. With contract review and signing going digital we're seeing contract approvals in a matter of hours, or less, instead of the days and weeks we used to measure such processes.
- **Hootsuite** - The City has Incorporated Hootsuite into our Social Media Management strategy. This move has allowed the social media staff across the City to unify efforts and provides for centralized management and oversight.
- **GovDelivery** - The City of Fontana has incorporated the use of GovDelivery to facilitate communication with City residents. GovDelivery facilitates outreach and engagement by creating a network within government to increase awareness in the community. This platform allows City staff to tailor communication with the public in a manner that is more visually engaging and interactive. Staff can also monitor bulletins sent to determine the engagement level and determine which messages are important to the community. Since deploying GovDelivery the City has seen an increase in citizen feedback regarding the community. The City is also seeing an increase in subscribers indicating that the citizens are engaging and finding the content valuable. Ultimately the City will be able to better educate and inform residents regarding City services, events and classes offered which will enhance resident's lives.

Departmental Summary

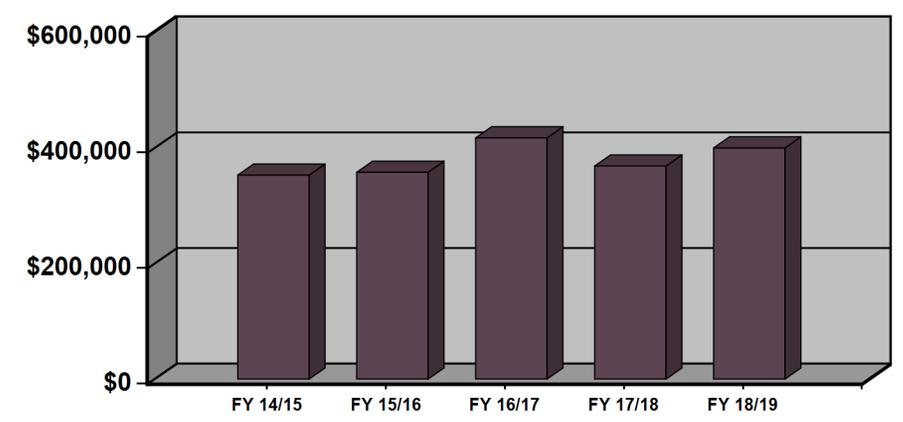
Fund	Division	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Current	2018/2019 New Budget	% Change From Prior Year	
INFORMATION TECHNOLOGY								
101	GENERAL FUND	IT ADMINISTRATION	352,669	357,581	417,123	368,366	399,720	8.51 %
101	GENERAL FUND	APPLICATIONS	1,068,245	1,055,710	1,133,859	1,326,551	1,347,020	1.54 %
101	GENERAL FUND	OPERATIONS	1,297,609	1,284,800	1,370,402	1,469,713	1,517,670	3.26 %
		TOTAL GENERAL FUND	2,718,523	2,698,091	2,921,385	3,164,630	3,264,410	3.15 %
102	CITY TECHNOLOGY	APPLICATIONS	879,191	840,446	1,119,016	1,891,396	1,835,270	-2.97 %
102	CITY TECHNOLOGY	OPERATIONS	1,224,978	1,319,676	1,357,182	2,477,806	2,096,970	-15.37 %
103	FACILITY MAINTENANCE	OPERATIONS	607,331	554,549	612,513	680,495	793,480	16.60 %
601	CAPITAL REINVESTMENT	APPLICATIONS	0	0	0	1,000,000	1,024,850	2.49 %
622	STORM DRAIN	APPLICATIONS	0	0	1,044	6,530	7,530	15.31 %
701	SEWER MAINT & OPERATIONS	IT ADMINISTRATION	234,435	241,263	244,538	258,504	277,710	7.43 %
702	SEWER CAPITAL PROJECTS	APPLICATIONS	0	0	2,087	13,000	14,910	14.69 %
		TOTAL OTHER FUNDS	2,945,935	2,955,934	3,336,380	6,327,731	6,050,720	-4.38 %
		TOTAL INFORMATION TECHNOLOGY	5,664,459	5,654,025	6,257,765	9,492,361	9,315,130	-1.87 %
		Total Budgeted Full-Time Positions	23.00	23.00	23.00	24.00	24.00	0.00 %
		Total Budgeted Part-Time Positions	0.00	1.00	1.00	1.00	1.00	0.00 %

Division Budget Summary

Department: INFORMATION TECHNOLOGY	Fund Title: GENERAL FUND
---	---------------------------------

Division: IT ADMINISTRATION	Fund Number: 101
------------------------------------	-------------------------

Mission Statement:
 To provide high quality, reliable, and cost effective technology resources and services that will assist all City departments in achieving their respective missions.

<p>Selected Service Objectives:</p> <ul style="list-style-type: none"> • To operate in accordance with the City's Technology Master Plan • To facilitate and expedite the technology decision making process • To recruit and retain the best and brightest technical talent and enable them to stay current with changes and improvements in technology • To ensure that appropriate technologies are applied to make City employees more productive and efficient • To create and integrate policies, processes and procedures related to the use of computer systems and other technologies in all departments • To coordinate the City's physical and cyber security systems 	<p>Five-Year Expenditures</p> 
---	--

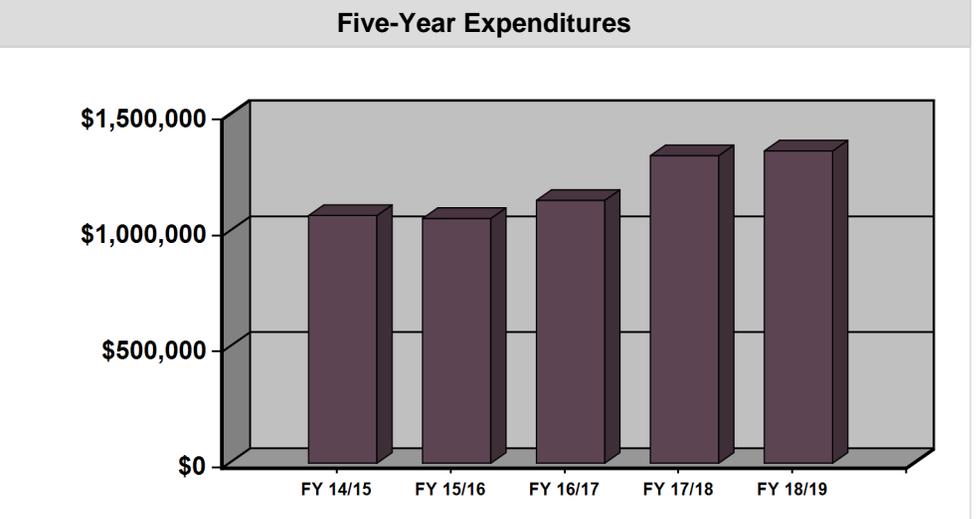
Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$314,665	\$329,057	\$393,112	\$335,216	\$361,500	7.84 %
OPERATING COSTS	\$16,424	\$6,353	\$6,082	\$10,720	\$13,580	26.68 %
INTERNAL SERVICE CHARGES	\$21,580	\$22,170	\$17,930	\$22,430	\$24,640	9.85 %
Total Expenditures	\$352,669	\$357,581	\$417,123	\$368,366	\$399,720	8.51 %
Annual Percentage Change		1.39 %	16.65 %	-11.69 %	8.51 %	
Budgeted Staffing Level (FTEs)	2.00	2.00	2.00	2.00	2.00	

Division Budget Summary

Department: INFORMATION TECHNOLOGY	Fund Title: GENERAL FUND
Division: APPLICATIONS	Fund Number: 101
Mission Statement:	
To provide and support the city's applications through business analysis and integration.	

- Selected Service Objectives:**
- To follow the department's software development standards and industry best practices
 - To assist and expedite technology decision-making
 - To provide reliable access to enterprise-wide information systems
 - To analyze current business practices and optimize and improve processes and procedures through the use of technology integration where and when appropriate
 - To implement standards in a meaningful way to promote efficiency, improve documentation, and enable high-quality support services
 - To provide high-quality project management services for new technology projects
 - To provide guidance and leadership in the integration of business process and technology systems
 - To build and maintain enterprise Geographic Information Systems as well as quality standards for GIS data within the city
 - To provide analytics on our information assets to help management with policies and decision-making
 - To stay within budget



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$1,036,645	\$1,021,530	\$1,099,199	\$1,293,311	\$1,306,840	1.05 %
INTERNAL SERVICE CHARGES	\$31,600	\$34,180	\$34,660	\$33,240	\$40,180	20.88 %
Total Expenditures	\$1,068,245	\$1,055,710	\$1,133,859	\$1,326,551	\$1,347,020	1.54 %
Annual Percentage Change		-1.17 %	7.40 %	16.99 %	1.54 %	
Budgeted Staffing Level (FTEs)	8.25	8.25	8.25	9.10	9.10	
Budgeted Staffing Level (PT FTEs)	0.00	1.00	1.00	1.00	1.00	

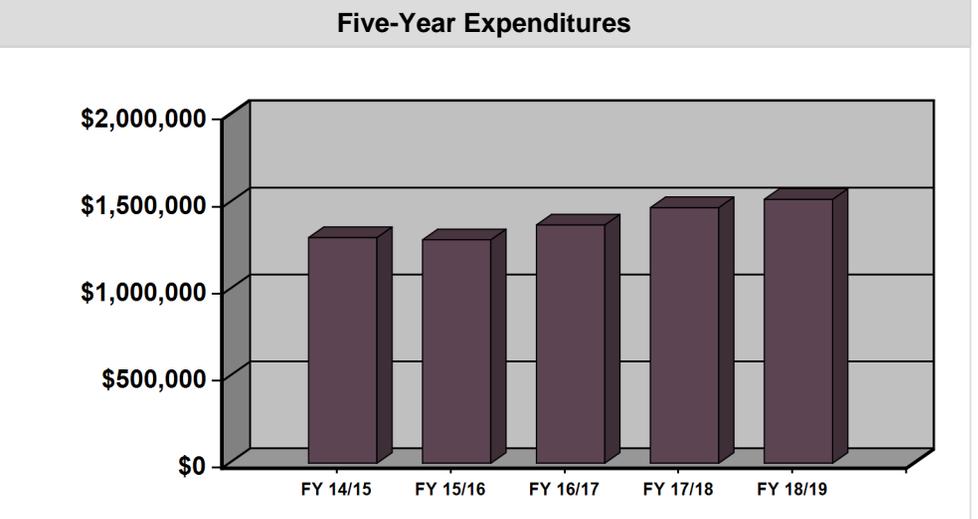
Division Budget Summary

Department: INFORMATION TECHNOLOGY **Fund Title: GENERAL FUND**

Division: OPERATIONS **Fund Number: 101**

Mission Statement:
To provide highly trained and efficient staff to support the city's technology infrastructure, telecommunications, and security systems and provide quality support services to city staff.

- Selected Service Objectives:**
- To assist and expedite technology decision-making
 - To provide high-quality project management services for infrastructure projects
 - To implement standards that promote efficiency, improve documentation, and maintain high-quality support services
 - To use technology to secure and protect the city's facilities, staff, and information assets
 - To stay current with the technologies that will help the city operate more efficiently
 - To improve staff productivity through the effective use of technology
 - To improve staff productivity through the use of best practices such as ITIL and IT Service Management (ITSM)
 - To hold staff accountable for meeting performance standards
 - To stay within budget



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$1,257,379	\$1,243,080	\$1,327,923	\$1,429,563	\$1,472,410	3.00 %
OPERATING COSTS	\$0	\$0	\$1,959	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$40,230	\$41,720	\$40,520	\$40,150	\$45,260	12.73 %
Total Expenditures	\$1,297,609	\$1,284,800	\$1,370,402	\$1,469,713	\$1,517,670	3.26 %
Annual Percentage Change		-0.99 %	6.66 %	7.25 %	3.26 %	
Budgeted Staffing Level (FTEs)	11.00	11.00	11.00	11.00	11.00	

Division Budget Summary

Department: INFORMATION TECHNOLOGY	Fund Title: CITY TECHNOLOGY
---	------------------------------------

Division: APPLICATIONS	Fund Number: 102
-------------------------------	-------------------------

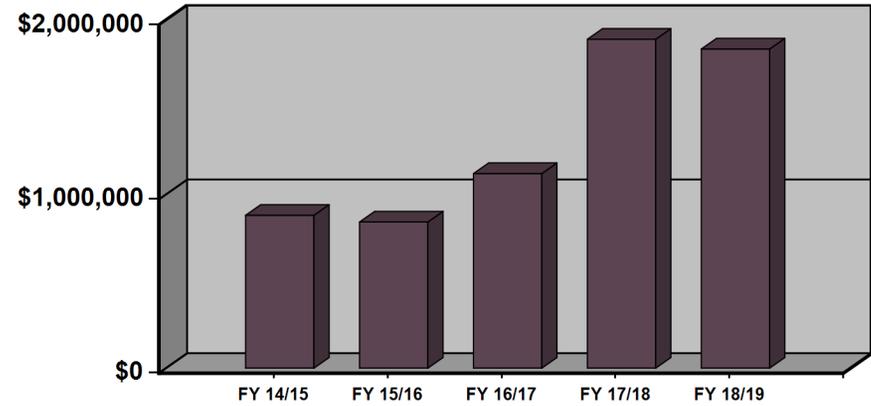
Mission Statement:

To provide project management, maintenance, integration, and support for the city's information technology software applications and services, including long- and short-term planning to ensure efficient business practices. To work with departments to review their business processes to promote the efficient and effective use of software systems.

Selected Service Objectives:

- To provide reliable access to computer applications whether on-premises or in the cloud
- To provide high-quality technical support for enterprise-wide and department applications
- To engage department users in the integration, implementation, and documentation of sound business practices related to all computer applications and services
- To ensure that all employees are adequately trained to use their specific departmental applications
- To effectively manage software implementation and change projects to ensure they are appropriate to the business needs and priorities of the city and that they are delivered on time and within budget

Five-Year Expenditures



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
OPERATING COSTS	\$795,989	\$753,306	\$1,026,358	\$1,758,513	\$1,784,560	1.48 %
CONTRACTUAL SERVICES	\$83,202	\$87,140	\$92,658	\$115,912	\$50,710	-56.25 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$16,971	\$0	-100.00 %
Total Expenditures	\$879,191	\$840,446	\$1,119,016	\$1,891,396	\$1,835,270	-2.97 %
Annual Percentage Change		-4.41 %	33.15 %	69.02 %	-2.97 %	

Division Budget Summary

Department: INFORMATION TECHNOLOGY **Fund Title: CITY TECHNOLOGY**

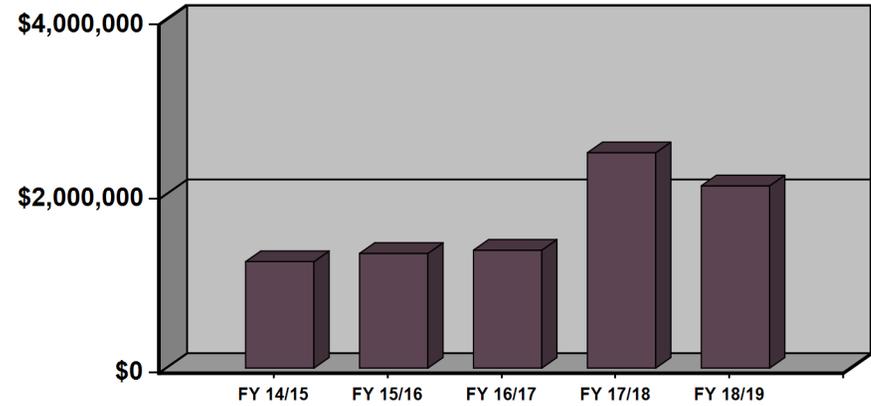
Division: OPERATIONS **Fund Number: 102**

Mission Statement:

To provide a stable, reliable, and secure IT infrastructure; provide productivity training for city employees; and provide high-quality support services that enable city employees to be efficient and effective.

Selected Service Objectives: **Five-Year Expenditures**

- To ensure the stability and security of the city's network and database infrastructure through the use of hardware and software monitoring and reporting
- To integrate IT security systems with physical security systems (intrusion detection and entry systems)
- To maintain database integrity and security for all IT systems
- To improve energy efficiency through the use of technologies such as blade servers and server virtualization
- To provide a consistent level of high-quality technical support to city employees through the use of best practices such as ITIL and IT Service Management (ITSM)
- To improve employee productivity through technology training that helps them use their technology more efficiently and effectively
- To support all audio / visual and video surveillance technologies in City facilities
- To stay within budget



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
OPERATING COSTS	\$825,564	\$1,251,224	\$1,136,460	\$1,482,334	\$1,250,030	-15.67 %
CONTRACTUAL SERVICES	\$35,295	\$12,936	\$16,138	\$82,940	\$101,940	22.91 %
CAPITAL EXPENDITURES	\$364,120	\$55,517	\$204,584	\$912,532	\$745,000	-18.36 %
Total Expenditures	\$1,224,978	\$1,319,676	\$1,357,182	\$2,477,806	\$2,096,970	-15.37 %
Annual Percentage Change		7.73 %	2.84 %	82.57 %	-15.37 %	

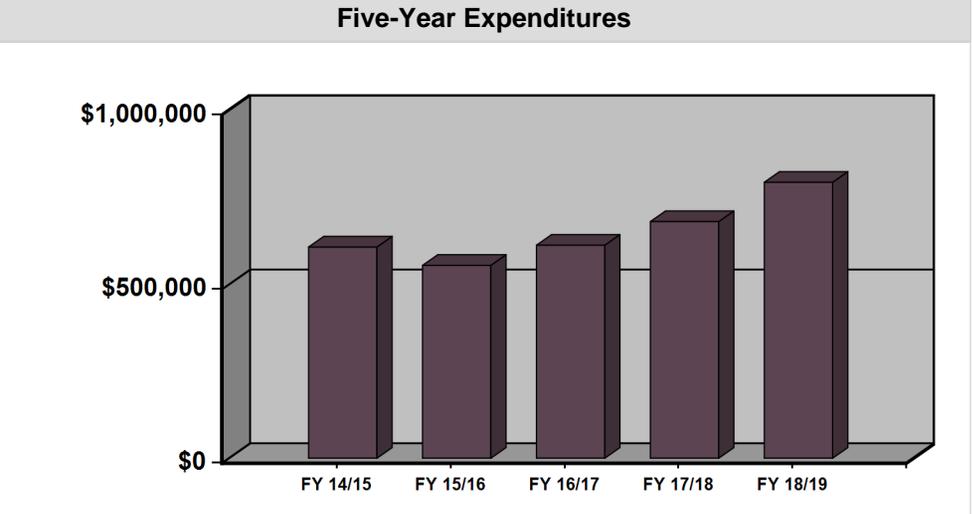
Division Budget Summary

Department: INFORMATION TECHNOLOGY	Fund Title: FACILITY MAINTENANCE
---	---

Division: OPERATIONS	Fund Number: 103
-----------------------------	-------------------------

Mission Statement:
 To install, monitor, secure, and maintain telecommunication services including voice (telephone), data, video, and wireless services.

- Selected Service Objectives:**
- To stay current on and evaluate new telecommunications technologies so the city can take advantage of advances in the field at the appropriate time
 - To monitor, maintain, and secure the City's voice, data, video, and wireless infrastructure to provide high availability of services and reduce costs
 - To continue to expand the City's network infrastructure to additional facilities and upgrade existing facilities as needed
 - To improve and increase the use of audio / visual and video surveillance technologies where appropriate
 - To improve and increase the use of wireless technologies where appropriate
 - To stay within budget



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
OPERATING COSTS	\$477,553	\$514,028	\$566,044	\$612,500	\$735,960	20.16 %
CONTRACTUAL SERVICES	\$9,596	\$40,521	\$46,469	\$67,995	\$57,520	-15.41 %
CAPITAL EXPENDITURES	\$120,182	\$0	\$0	\$0	\$0	0.00 %
Total Expenditures	\$607,331	\$554,549	\$612,513	\$680,495	\$793,480	16.60 %
Annual Percentage Change		-8.69 %	10.45 %	11.10 %	16.60 %	

Division Budget Summary

Department: INFORMATION TECHNOLOGY	Fund Title: CAPITAL REINVESTMENT
---	---

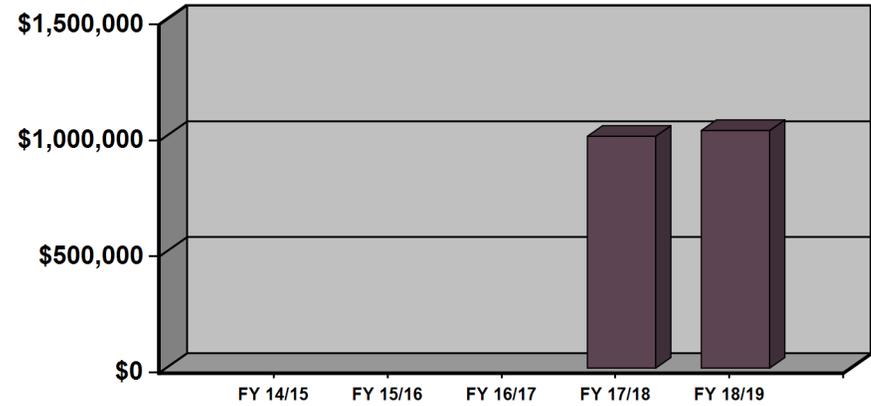
Division: APPLICATIONS	Fund Number: 601
-------------------------------	-------------------------

Mission Statement:

To provide project management, maintenance, integration, and support for the city's information technology software applications and services, including long- and short-term planning to ensure efficient business practices. To work with departments to review their business processes to promote the efficient and effective use of software systems.

Selected Service Objectives:	Five-Year Expenditures
-------------------------------------	-------------------------------

- To provide reliable access to computer applications whether on-premises or in the cloud
- To provide high-quality technical support for enterprise-wide and department applications
- To engage department users in the integration, implementation, and documentation of sound business practices related to all computer applications and services
- To ensure that all employees are adequately trained to use their specific departmental applications
- To effectively manage software implementation and change projects to ensure they are appropriate to the business needs and priorities of the city and that they are delivered on time and within budget



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$374,050	\$0	-100.00 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$625,950	\$1,024,850	63.73 %
Total Expenditures	\$0	\$0	\$0	\$1,000,000	\$1,024,850	2.49 %
Annual Percentage Change		0.00 %	0.00 %	N/A	2.49 %	

Division Budget Summary

Department: INFORMATION TECHNOLOGY Fund Title: **STORM DRAIN**

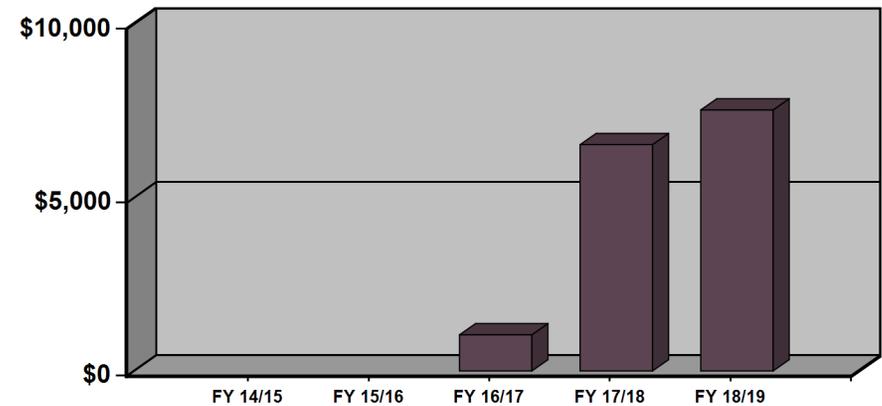
Division: APPLICATIONS Fund Number: **622**

Mission Statement:

To provide information and support resources that assist in the creation of new sewer services and maintain existing sewer assets throughout the City.

Selected Service Objectives: **Five-Year Expenditures**

- To validate the asset data against the billings
- To provide visual geographic information for locating sewer assets
- To support the applications that track work done on both new sewer projects and maintenance of existing sewer assets



Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
PERSONNEL SERVICES	\$0	\$0	\$1,044	\$6,530	\$7,100	8.73 %
INTERNAL SERVICE CHARGES	\$0	\$0	\$0	\$0	\$430	N/A
Total Expenditures	\$0	\$0	\$1,044	\$6,530	\$7,530	15.31 %
Annual Percentage Change		0.00 %	N/A	525.69 %	15.31 %	

Division Budget Summary

Department: INFORMATION TECHNOLOGY	Fund Title: SEWER MAINT & OPERATIONS
---	---

Division: IT ADMINISTRATION	Fund Number: 701
------------------------------------	-------------------------

Mission Statement:
To provide information and support resources that assist in the creation of new sewer services and maintain existing sewer assets throughout the City.

<p>Selected Service Objectives:</p> <ul style="list-style-type: none"> • To validate the asset data against the billings • To provide visual geographic information for locating sewer assets • To support the applications that track work done on both new sewer projects and maintenance of existing sewer assets 	<p>Five-Year Expenditures</p> <table border="1" style="display: none;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 14/15</td> <td>234,435</td> </tr> <tr> <td>FY 15/16</td> <td>241,263</td> </tr> <tr> <td>FY 16/17</td> <td>244,538</td> </tr> <tr> <td>FY 17/18</td> <td>258,504</td> </tr> <tr> <td>FY 18/19</td> <td>277,710</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 14/15	234,435	FY 15/16	241,263	FY 16/17	244,538	FY 17/18	258,504	FY 18/19	277,710
Fiscal Year	Expenditure (\$)												
FY 14/15	234,435												
FY 15/16	241,263												
FY 16/17	244,538												
FY 17/18	258,504												
FY 18/19	277,710												

Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$218,625	\$226,333	\$229,878	\$245,424	\$261,990	6.75 %
INTERNAL SERVICE CHARGES	\$15,810	\$14,930	\$14,660	\$13,080	\$15,720	20.18 %
Total Expenditures	\$234,435	\$241,263	\$244,538	\$258,504	\$277,710	7.43 %
Annual Percentage Change		2.91 %	1.36 %	5.71 %	7.43 %	
Budgeted Staffing Level (FTEs)	1.75	1.75	1.75	1.75	1.75	

Division Budget Summary

Department: INFORMATION TECHNOLOGY	Fund Title: SEWER CAPITAL PROJECTS
---	---

Division: APPLICATIONS	Fund Number: 702
-------------------------------	-------------------------

Mission Statement:
 To provide information and support resources that assist in the creation of new sewer services and maintain existing sewer assets throughout the City.

<p>Selected Service Objectives:</p> <ul style="list-style-type: none"> • To validate the asset data against the billings • To provide visual geographic information for locating sewer assets • To support the applications that track work done on both new sewer projects and maintenance of existing sewer assets 	<p>Five-Year Expenditures</p> <table border="1" style="display: none;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 14/15</td> <td>\$0</td> </tr> <tr> <td>FY 15/16</td> <td>\$0</td> </tr> <tr> <td>FY 16/17</td> <td>\$2,087</td> </tr> <tr> <td>FY 17/18</td> <td>\$13,000</td> </tr> <tr> <td>FY 18/19</td> <td>\$14,910</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 14/15	\$0	FY 15/16	\$0	FY 16/17	\$2,087	FY 17/18	\$13,000	FY 18/19	\$14,910
Fiscal Year	Expenditure (\$)												
FY 14/15	\$0												
FY 15/16	\$0												
FY 16/17	\$2,087												
FY 17/18	\$13,000												
FY 18/19	\$14,910												

Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
PERSONNEL SERVICES	\$0	\$0	\$2,087	\$13,000	\$14,070	8.23 %
INTERNAL SERVICE CHARGES	\$0	\$0	\$0	\$0	\$840	N/A
Total Expenditures	\$0	\$0	\$2,087	\$13,000	\$14,910	14.69 %
Annual Percentage Change		0.00 %	N/A	522.81 %	14.69 %	

Senior Prom Senior Prom

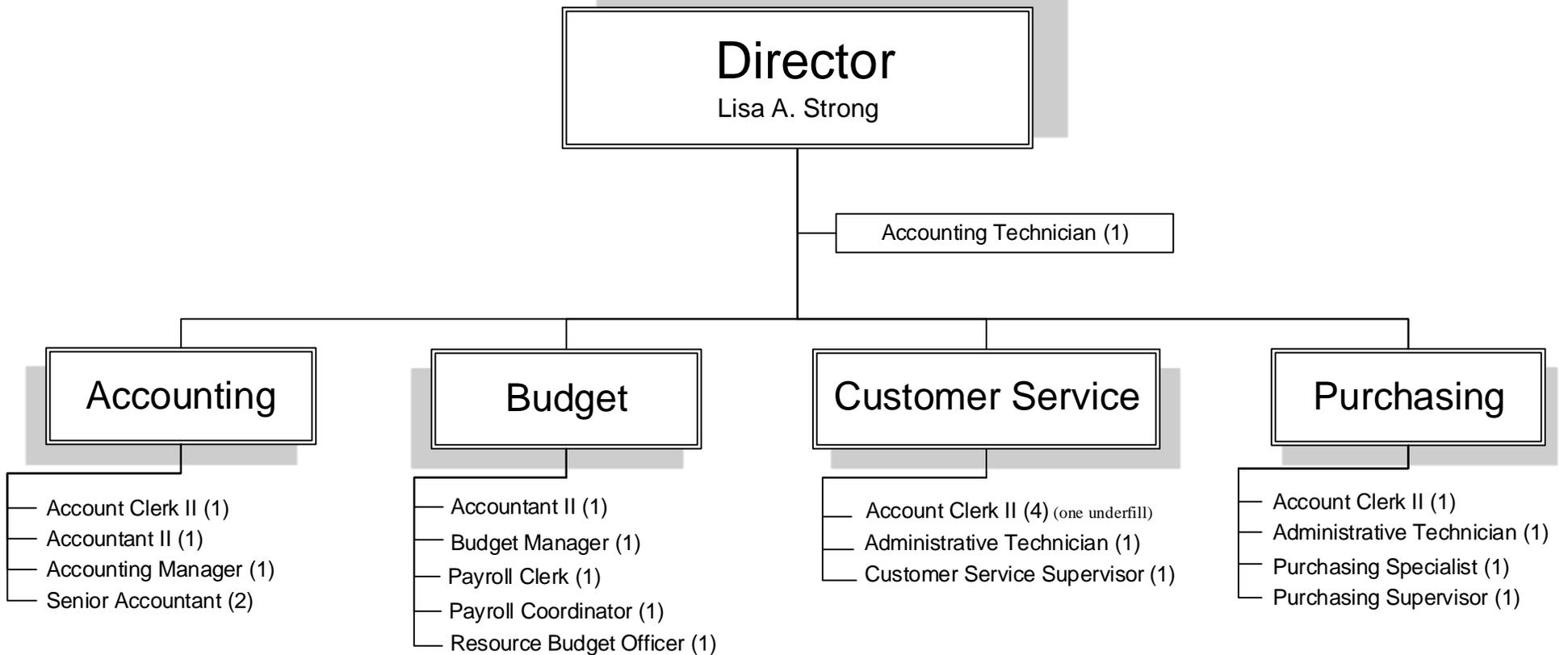


The "Senior" Prom held at the Fontana Senior Community Center. Must be 55+ or accompanied by a senior.

2018/2019 Organizational Chart

Management Services

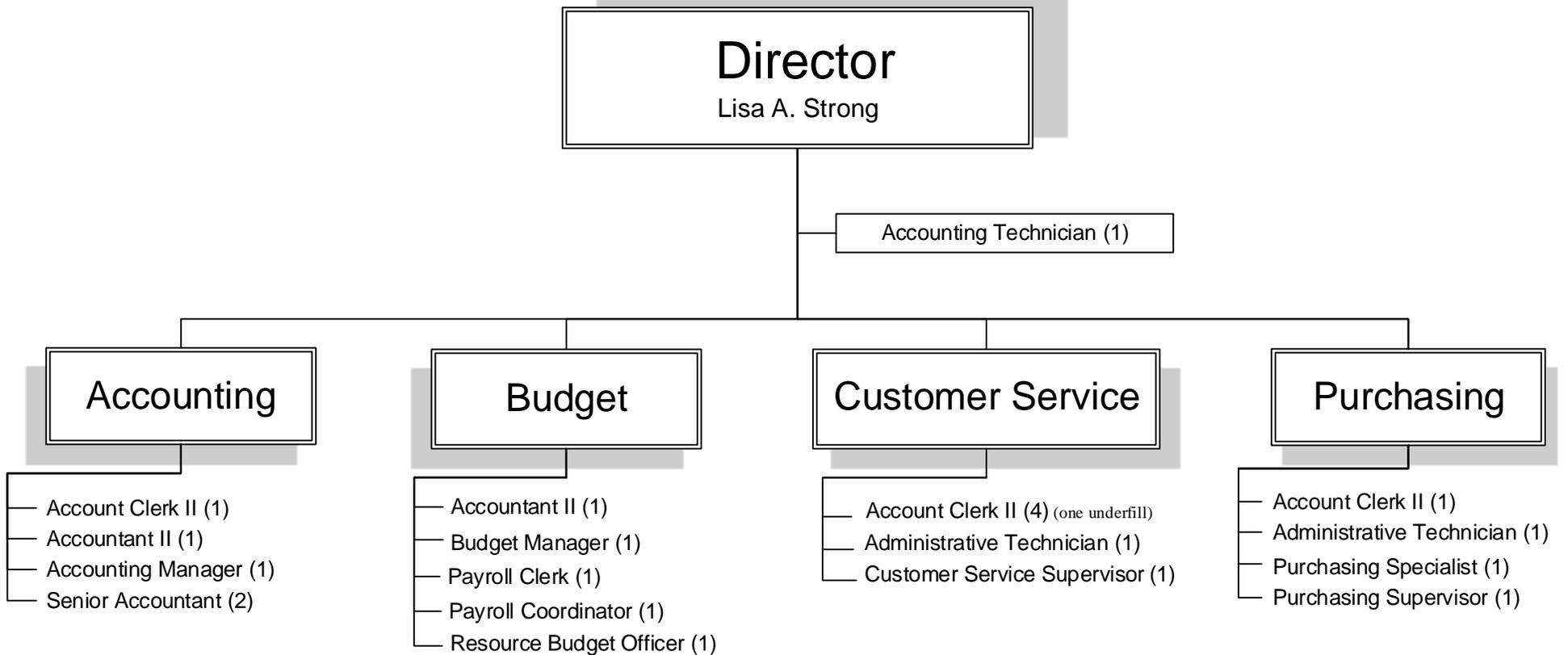
Effective 7/1/2018
Budgeted 22 FTE Positions
Budgeted 5 Part-Time Positions



2018/2019 Organizational Chart

Management Services

Effective 7/1/2018
Budgeted 22 FTE Positions
Budgeted 5 Part-Time Positions





Management Services

Fiscal Year 2018-19

Overview

The Management Services Department is responsible for managing and protecting the City's financial assets while providing excellent customer service. The department is comprised of five divisions (Administration, Accounting, Budget/Payroll, Customer Service and Purchasing). Responsibilities range from daily administration of City fiscal resources to long-range financial planning. Financial policies, plans and reporting systems support the operating departments in achieving their objectives and assure the City's long-term fiscal health.

Administration manages the treasury function and debt issuance. Accounting is responsible for the general ledger, accounts payable, fixed asset management, and special districts. Budget/Payroll prepares and monitors the operating budget, capital improvement program and payroll. Customer service handles accounts receivable, utility billing, business license, passport services, dog licensing and cashing. Purchasing is responsible for the procurement of materials, supplies and equipment, monitoring the P-Card program, providing for the disposal of surplus property, and overseeing the shipping and receiving services and City-wide postage.

Goals & Performance Measures

Department Goals		City Council Goal
1	Practice sound fiscal management by living within our means	3
2	Manage and protect the City's financial assets	3
3	Operate in a business-like manner	2
4	Effectively communicate progress to the public	8

Performance Measures	Actual 2016-17	Estimated 2017-18	Target 2018-19	Department Goal
To practice sound fiscal management:				
Issuer Credit Rating (Standard & Poor's)	AA-	AA-	AA	1,2
General Fund paid debt per capita	\$191	\$187	\$180	1,2
General Fund adopted budget reserve (% of recurring expenditures)	15%	15%	15%	1,2
Capital reinvestment program (% of recurring expenditures)	6%	7%	10%	1,2



Management Services

Fiscal Year 2018-19

Goals & Performance Measures - continued

Performance Measures	Actual 2016-17	Estimated 2017-18	Target 2018-19	Department Goal
To operate efficiently:				
Rate of return on City's investment portfolio	1.15%	1.39%	1.50%	2
Annual misallocated sales tax recoveries	\$1.3 mil	\$1.4 mil	\$1.0 mil	2
Community Facilities Districts – newly formed districts or annexations	5	2	0	1,3
To effectively community progress to the public:				
Operating and CIP budgets posted to City's website	3	3	3	4
Comprehensive Annual Financial Report (CAFR) posted to City's website	1	1	1	4
Comprehensive listing of City's User Fees posted to City's website	1	1	1	4
State and National awards received for Operating Budget, CIP & CAFR	5	5	5	4

Accomplishments

- Effectively directed the financial affairs of the City of Fontana, achieving National and State award recognition for budgeting, financial reporting, and capital improvement programs
- Received Government Finance Officers Association (GFOA) Awards for Comprehensive Annual Financial Report – 25 years
- Received California Society of Municipal Finance Officers (CSMFO) and Government Finance Officers Association (GFOA) Operating Budget/Capital Improvement Program Awards – 25 years
- Received the Government Finance Officers Association (GFOA) award for Popular Annual Financial Report – 17 years
- Prepared and coordinated claims exceeding \$59,000 to the State for reimbursement in accordance with the SB90 State Mandated Reimbursement Program although many of the mandates continue to be unfunded by the State
- Levied \$16.6 million on approximately 35,508 parcels in maintenance districts to fund landscape, lighting & park costs
- Levied \$9.1 million on approximately 5,110 parcels in bond districts to pay debt service
- Recovered over \$1.4 million in sales tax revenues misallocated to other jurisdictions (\$16.3 million recovered since 2000)
- Protected over \$45,000 (\$3.45 million to date) in outstanding sewer billing; over \$307,000 (\$6.13 million to date) in outstanding rubbish billing receivables; and \$121,000 (\$3.1 million to date) in outstanding weed abatement billing receivables
- Issued \$11.125 million Community Facilities District No. 80 (Bella Strada) and \$7.2 million Community Facilities District No. 81 (Gabriella) Special Tax Bonds to finance the acquisition and construction of public facilities in the districts
- Implemented process to refinance over \$45.2 million of former Redevelopment Agency debt for 2 issues from the Jurupa Hills project areas and refinanced \$245 million of former Redevelopment Agency debt including 9 issues from 4 project areas

Departmental Summary

Fund	Division	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Current	2018/2019 New Budget	% Change From Prior Year	
MANAGEMENT SERVICES								
101	GENERAL FUND	MGMT SERVICES ADMIN	627,448	609,824	537,132	535,864	557,940	4.12 %
101	GENERAL FUND	ACCOUNTING	760,917	745,373	739,998	816,738	838,410	2.65 %
101	GENERAL FUND	PURCHASING	387,247	393,732	437,917	440,787	452,190	2.59 %
101	GENERAL FUND	BUDGET/PAYROLL	583,144	604,014	635,147	684,817	698,920	2.06 %
101	GENERAL FUND	CUSTOMER SERVICE	394,693	370,484	381,285	363,091	363,660	0.16 %
		TOTAL GENERAL FUND	2,753,449	2,723,427	2,731,479	2,841,297	2,911,120	2.46 %
103	FACILITY MAINTENANCE	PURCHASING	107,950	149,664	111,700	112,800	110,500	-2.04 %
407	CFD #1 SOUTHRIDGE VILLAGE	MGMT SERVICES ADMIN	1,006,100	1,006,100	1,006,100	1,006,100	1,006,100	0.00 %
580	GENERAL DEBT SERVICE	ACCOUNTING	49,145,815	4,717,381	3,112,843	3,125,710	3,125,710	0.00 %
601	CAPITAL REINVESTMENT	MGMT SERVICES ADMIN	0	0	0	74,832	0	-100.00 %
630	CIRCULATION MITIGATION	MGMT SERVICES ADMIN	0	0	0	3,873,854	0	-100.00 %
631	FIRE ASSESSMENT	ACCOUNTING	0	0	0	553,145	0	-100.00 %
632	GENERAL GOVERNMENT	ACCOUNTING	0	0	0	1,017,764	0	-100.00 %
701	SEWER MAINT & OPERATIONS	CUSTOMER SERVICE	267,965	450,649	375,896	327,329	330,100	0.85 %
		TOTAL OTHER FUNDS	50,527,830	6,323,793	4,606,539	10,091,534	4,572,410	-54.69 %
		TOTAL MANAGEMENT SERVICES	53,281,279	9,047,220	7,338,018	12,932,831	7,483,530	-42.14 %
		Total Budgeted Full-Time Positions	23.00	23.00	22.00	22.00	22.00	0.00 %
		Total Budgeted Part-Time Positions	5.00	5.00	5.00	5.00	5.00	0.00 %

Division Budget Summary

Department: MANAGEMENT SERVICES	Fund Title: GENERAL FUND
--	---------------------------------

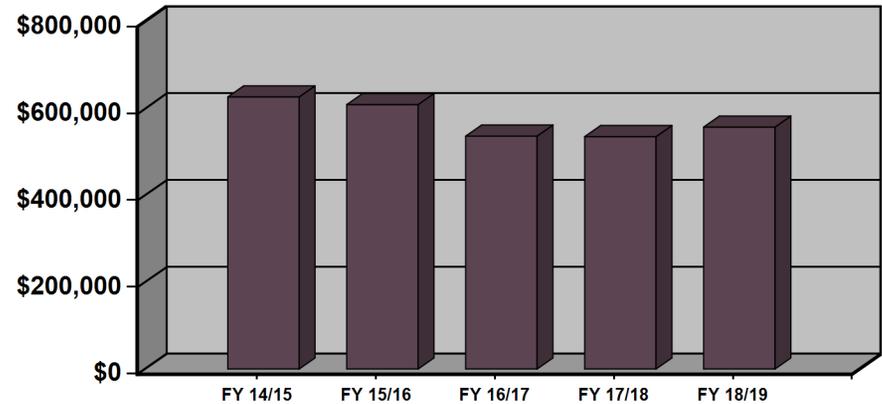
Division: MGMT SERVICES ADMIN	Fund Number: 101
--------------------------------------	-------------------------

Mission Statement:
To manage and protect the City's financial assets.

Selected Service Objectives:

- To assist the City Council and management in the effective discharge of their duties and responsibilities by providing timely and accurate financial information
- To invest the City's portfolio balancing safety, liquidity and yield objectives
- To update the City's Long-Term Financial Plan
- To develop long-term funding and debt management plans
- To provide high quality services to the community and other City departments
- To coordinate the City's State Mandated Claims Reimbursement Program
- To coordinate the City's Disaster Claims Reimbursement Program

Five-Year Expenditures



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$470,649	\$482,828	\$399,697	\$378,764	\$397,140	4.85 %
OPERATING COSTS	\$11,491	\$10,841	\$4,412	\$4,610	\$4,610	0.00 %
CONTRACTUAL SERVICES	\$129,797	\$100,435	\$117,653	\$141,860	\$143,980	1.49 %
INTERNAL SERVICE CHARGES	\$15,510	\$15,720	\$15,370	\$10,630	\$12,210	14.86 %
Total Expenditures	\$627,448	\$609,824	\$537,132	\$535,864	\$557,940	4.12 %
Annual Percentage Change		-2.81 %	-11.92 %	-0.24 %	4.12 %	
Budgeted Staffing Level (FTEs)	3.00	3.00	2.00	2.00	2.00	

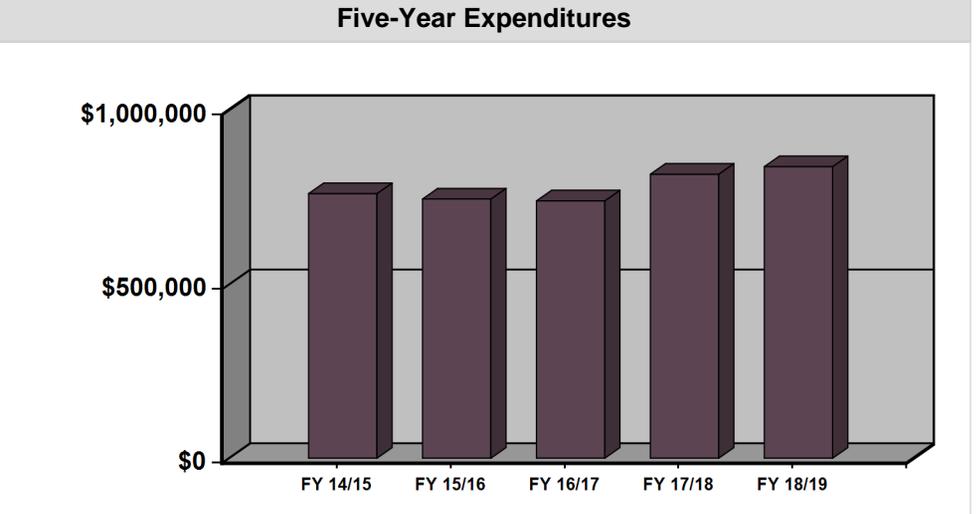
Division Budget Summary

Department: MANAGEMENT SERVICES	Fund Title: GENERAL FUND
--	---------------------------------

Division: ACCOUNTING	Fund Number: 101
-----------------------------	-------------------------

Mission Statement:
 To provide the City Council, public and management with accurate and and timely financial information by maintaining complete and reliable accounting records.

- Selected Service Objectives:**
- To ensure that all financial transactions are accounted for in accordance with Generally Accepted Accounting Principles (GAAP)
 - To prepare the City's Comprehensive Annual Financial Report (CAFR)
 - To provide timely financial reporting to the public and management
 - To provide administrative oversight of the City's Fire Services Contract
 - To establish new Mello-Roos Districts designed to administer and levy annual special taxes
 - To update the City's annual Cost Allocation Plan
 - To complete the annual City-wide User Fee Review and Update
 - To process payments to City vendors and employees in an efficient manner



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$566,537	\$572,265	\$592,129	\$631,458	\$643,620	1.93 %
OPERATING COSTS	\$12,030	\$23,164	\$12,585	\$16,500	\$17,000	3.03 %
CONTRACTUAL SERVICES	\$164,560	\$132,094	\$117,334	\$150,880	\$158,000	4.72 %
INTERNAL SERVICE CHARGES	\$17,790	\$17,850	\$17,950	\$17,900	\$19,790	10.56 %
Total Expenditures	\$760,917	\$745,373	\$739,998	\$816,738	\$838,410	2.65 %
Annual Percentage Change		-2.04 %	-0.72 %	10.37 %	2.65 %	
Budgeted Staffing Level (FTEs)	5.00	5.00	5.00	5.00	5.00	
Budgeted Staffing Level (PT FTEs)	1.00	1.00	1.00	1.00	1.00	

Division Budget Summary

Department: MANAGEMENT SERVICES Fund Title: **GENERAL FUND**

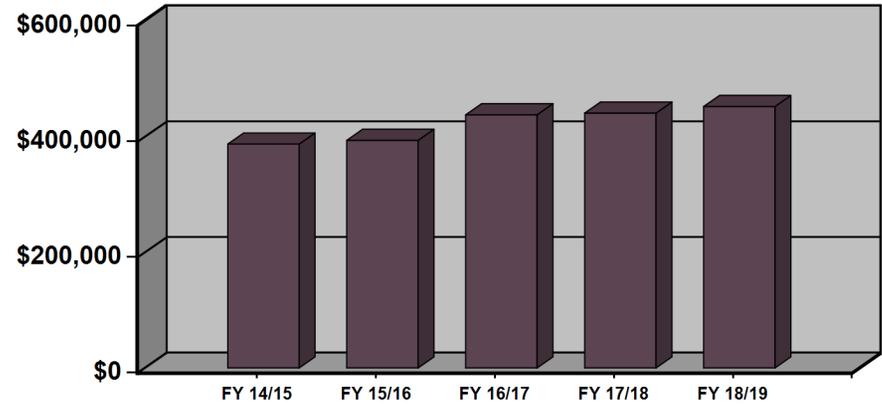
Division: PURCHASING Fund Number: **101**

Mission Statement:

To further the Goals and Objectives of the City Council relative to residents, businesses and internal customers by utilizing the most effective, efficient and technologically current purchasing and customer service practices.

Selected Service Objectives: **Five-Year Expenditures**

- To encourage local businesses to participate in the City's Purchasing Programs
- To provide coordinated purchasing services including electronic or "e" procurement to achieve the best value for goods and services, commensurate with the quality required
- To continue to work towards a more centralized purchasing process
- To consolidate and standardize purchases on a City-wide level to better implement multi-year contracts
- To create desktop purchasing manuals



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$371,462	\$375,609	\$379,373	\$415,187	\$425,120	2.39 %
OPERATING COSTS	\$4,414	\$6,293	\$19,896	\$14,000	\$14,000	0.00 %
INTERNAL SERVICE CHARGES	\$11,370	\$11,830	\$11,900	\$11,600	\$13,070	12.67 %
CAPITAL EXPENDITURES	\$0	\$0	\$26,748	\$0	\$0	0.00 %
Total Expenditures	\$387,247	\$393,732	\$437,917	\$440,787	\$452,190	2.59 %
Annual Percentage Change		1.67 %	11.22 %	0.66 %	2.59 %	
Budgeted Staffing Level (FTEs)	4.00	4.00	4.00	4.00	4.00	

Division Budget Summary

Department: MANAGEMENT SERVICES	Fund Title: GENERAL FUND
--	---------------------------------

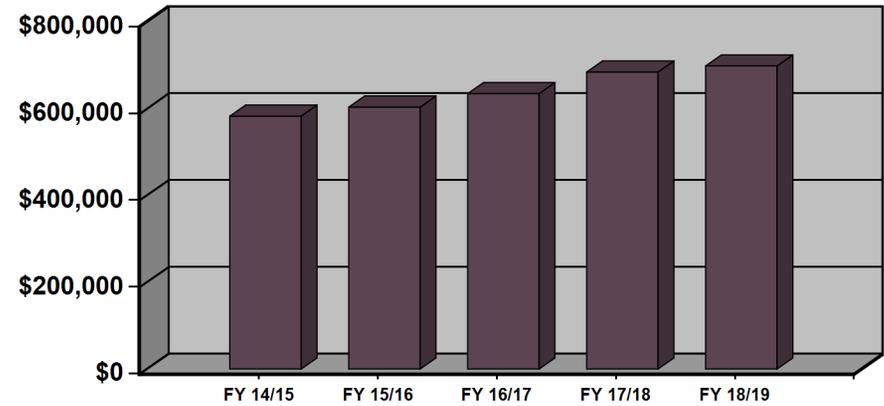
Division: BUDGET/PAYROLL	Fund Number: 101
---------------------------------	-------------------------

Mission Statement:
 To prepare and manage the City's Operating Budget and Capital Improvement Program; and to manage the payroll function.

Selected Service Objectives:

- To prepare the City's annual Operating Budget and the Seven-Year Capital Improvement Program (CIP)
- To prepare and present quarterly Budget Status Reports to the City Council in a timely manner
- To assist the City Council and management in the effective discharge of their duties and responsibilities by providing timely and accurate financial information
- To provide high quality services to the community and other City departments

Five-Year Expenditures



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$546,206	\$573,939	\$596,630	\$640,467	\$660,780	3.17 %
OPERATING COSTS	\$21,008	\$12,125	\$20,427	\$26,730	\$17,830	-33.30 %
INTERNAL SERVICE CHARGES	\$15,930	\$17,950	\$18,090	\$17,620	\$20,310	15.27 %
Total Expenditures	\$583,144	\$604,014	\$635,147	\$684,817	\$698,920	2.06 %
Annual Percentage Change		3.58 %	5.15 %	7.82 %	2.06 %	
Budgeted Staffing Level (FTEs)	5.00	5.00	5.00	5.00	5.00	

Division Budget Summary

Department: MANAGEMENT SERVICES	Fund Title: GENERAL FUND
Division: CUSTOMER SERVICE	Fund Number: 101

Mission Statement:
To provide excellent customer service.

<p>Selected Service Objectives:</p> <ul style="list-style-type: none"> • To provide the most efficient means for businesses to interact with the City while applying for and renewing business licenses and permits • To provide coordinated and responsive billing services to all City departments • To provide cashiering and payment processing services • To provide dog licensing services for Fontana residents • To promote and operate a Passport Acceptance Office • To provide parking citation payment processing • To issue firework permits 	<p>Five-Year Expenditures</p>
---	--------------------------------------

Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$377,168	\$353,022	\$366,040	\$348,371	\$348,450	0.02 %
OPERATING COSTS	\$6,986	\$6,571	\$4,535	\$4,500	\$4,500	0.00 %
INTERNAL SERVICE CHARGES	\$10,540	\$10,890	\$10,710	\$10,220	\$10,710	4.79 %
Total Expenditures	\$394,693	\$370,484	\$381,285	\$363,091	\$363,660	0.16 %
Annual Percentage Change		-6.13 %	2.92 %	-4.77 %	0.16 %	
Budgeted Staffing Level (FTEs)	4.00	4.00	4.00	4.00	4.00	
Budgeted Staffing Level (PT FTEs)	2.00	2.00	2.00	2.00	2.00	

Division Budget Summary

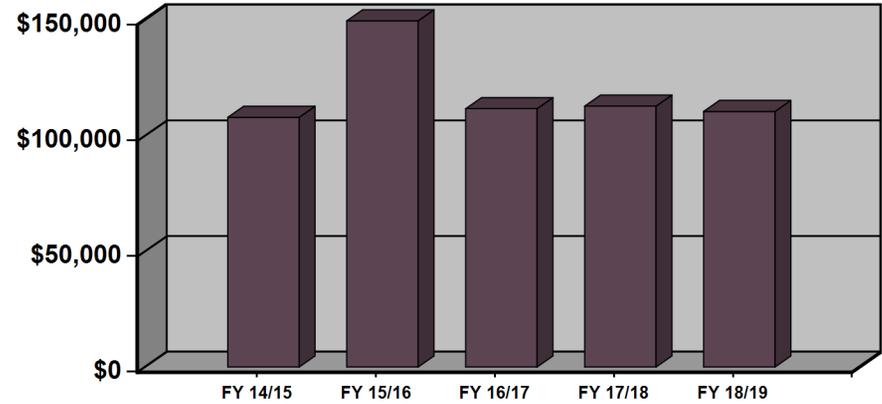
Department: MANAGEMENT SERVICES	Fund Title: FACILITY MAINTENANCE
--	---

Division: PURCHASING	Fund Number: 103
-----------------------------	-------------------------

Mission Statement:
To provide for all mailing services for City-wide operations at the most affordable cost.

Selected Service Objectives:	Five-Year Expenditures
-------------------------------------	-------------------------------

To provide equipment and postage to facilitate the City's mailroom activities.



Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
OPERATING COSTS	\$107,950	\$149,664	\$111,700	\$112,800	\$110,500	-2.04 %
Total Expenditures	\$107,950	\$149,664	\$111,700	\$112,800	\$110,500	-2.04 %
Annual Percentage Change		38.64 %	-25.37 %	0.98 %	-2.04 %	

Division Budget Summary

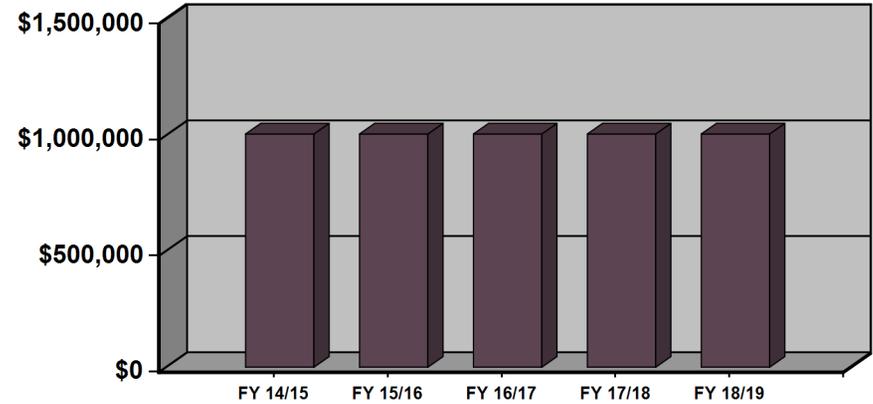
Department: MANAGEMENT SERVICES	Fund Title: CFD #1 SOUTHRIDGE VILLAGE
--	--

Division: MGMT SERVICES ADMIN	Fund Number: 407
--------------------------------------	-------------------------

Mission Statement:
 To provide funding from Community Facilities District #1 for Fire Station 74 whose primary service area is Southridge.

Selected Service Objectives:	Five-Year Expenditures
-------------------------------------	-------------------------------

To fund fire costs for Community Facilities District #1 (Southridge) based on an allocation of fire protection points within the service area of Fire Station 74.



Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
CONTRIBUTIONS TO	\$1,006,100	\$1,006,100	\$1,006,100	\$1,006,100	\$1,006,100	0.00 %
Total Expenditures	\$1,006,100	\$1,006,100	\$1,006,100	\$1,006,100	\$1,006,100	0.00 %
Annual Percentage Change		0.00 %	0.00 %	0.00 %	0.00 %	

Division Budget Summary

Department: MANAGEMENT SERVICES Fund Title: **GENERAL DEBT SERVICE**

Division: ACCOUNTING Fund Number: **580**

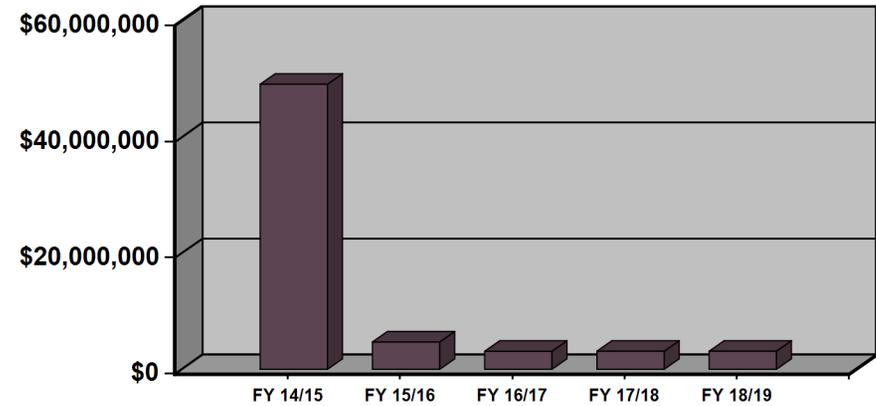
Mission Statement:

To manage the debt obligations of the City.

Selected Service Objectives: **Five-Year Expenditures**

- To manage the 2010 Lease Revenue Bonds (Fire Station No. 71)
- To manage the 2014 Lease Revenue Refunding Bonds (refunded 2007 LRBs - Property)

FY 2014/15 reflects refinancing of 2007 LRBs



Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
OPERATING COSTS	\$5,653	\$4,720	\$4,700	\$20,000	\$20,000	0.00 %
DEBT SERVICE	\$49,140,162	\$4,712,661	\$3,108,143	\$3,105,710	\$3,105,710	0.00 %
Total Expenditures	\$49,145,815	\$4,717,381	\$3,112,843	\$3,125,710	\$3,125,710	0.00 %
Annual Percentage Change		-90.40 %	-34.01 %	0.41 %	0.00 %	

Division Budget Summary

Department: MANAGEMENT SERVICES **Fund Title: SEWER MAINT & OPERATIONS**

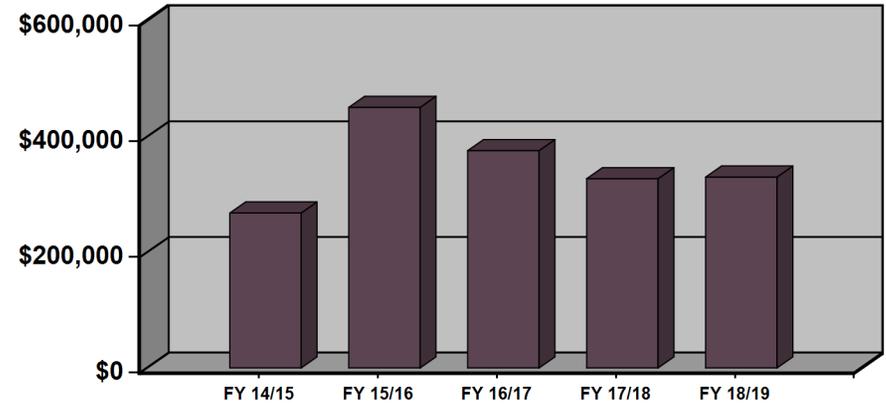
Division: CUSTOMER SERVICE **Fund Number: 701**

Mission Statement:

To provide prompt, accurate billing for the City's sewer system customers, maintain sewer accounts, pursue delinquencies through the filing of real estate property liens, transition billing onto the property tax rolls, and provide a high level of customer service to the City's Sewer system customers.

Selected Service Objectives: **Five-Year Expenditures**

- To place new residential sewer service connections on the annual property tax bill
- To interact with Public Works to identify properties with discrepancies in classification or number or EDUs
- To calculate and prepare bills for sewer service for approximately 41,108 accounts (39,928 residential, 1,018 commercial/industrial, and 162 other use)
- To pursue delinquencies through the regularly scheduled quarterly filing of real property liens

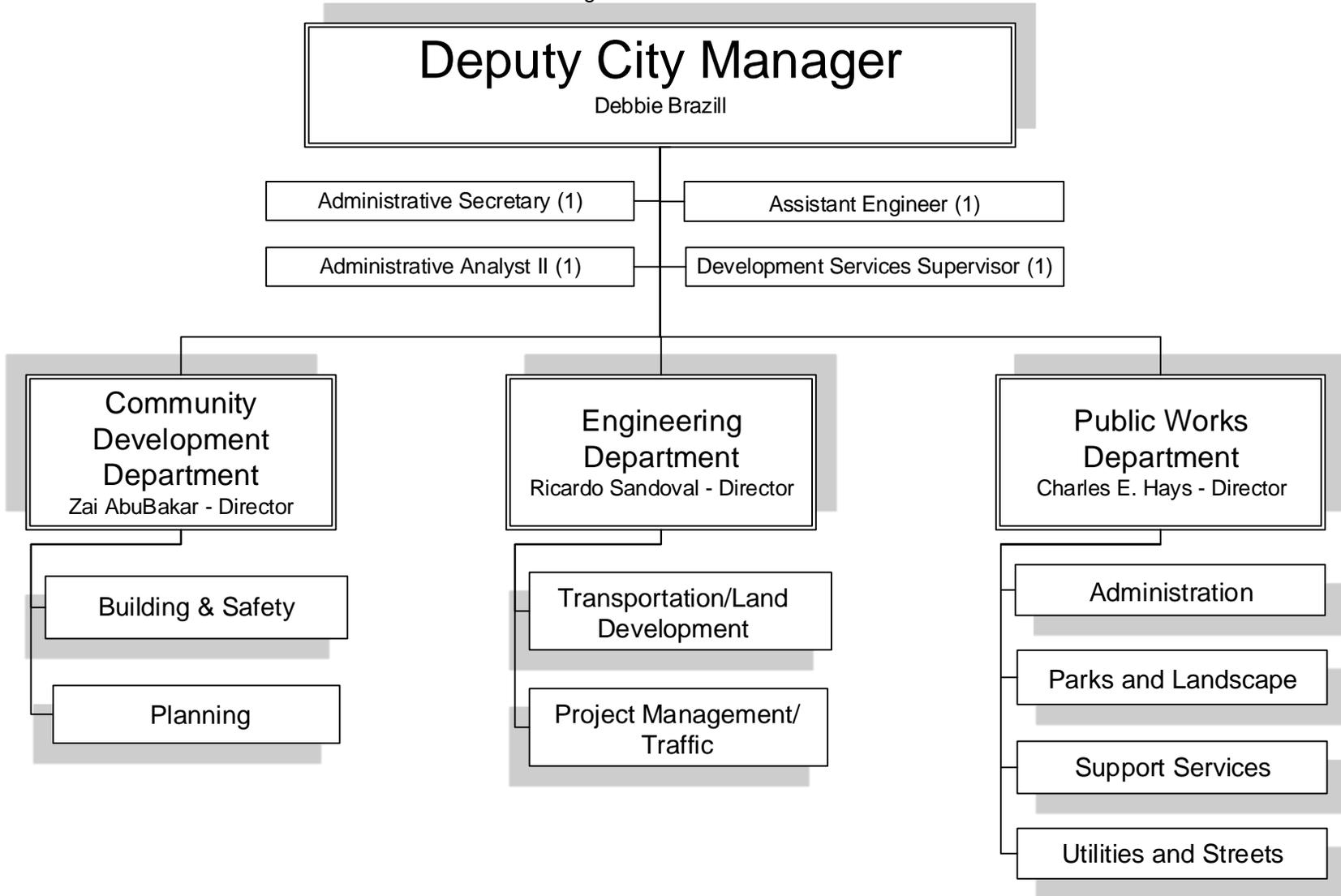


Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$206,110	\$411,212	\$325,277	\$264,389	\$268,950	1.73 %
OPERATING COSTS	\$3,871	\$5,338	\$4,396	\$7,100	\$7,100	0.00 %
CONTRACTUAL SERVICES	\$42,425	\$18,789	\$30,083	\$41,500	\$41,500	0.00 %
INTERNAL SERVICE CHARGES	\$15,560	\$15,310	\$16,140	\$14,340	\$12,550	-12.48 %
Total Expenditures	\$267,965	\$450,649	\$375,896	\$327,329	\$330,100	0.85 %
Annual Percentage Change		68.17 %	-16.59 %	-12.92 %	0.85 %	
Budgeted Staffing Level (FTEs)	2.00	2.00	2.00	2.00	2.00	
Budgeted Staffing Level (PT FTEs)	2.00	2.00	2.00	2.00	2.00	

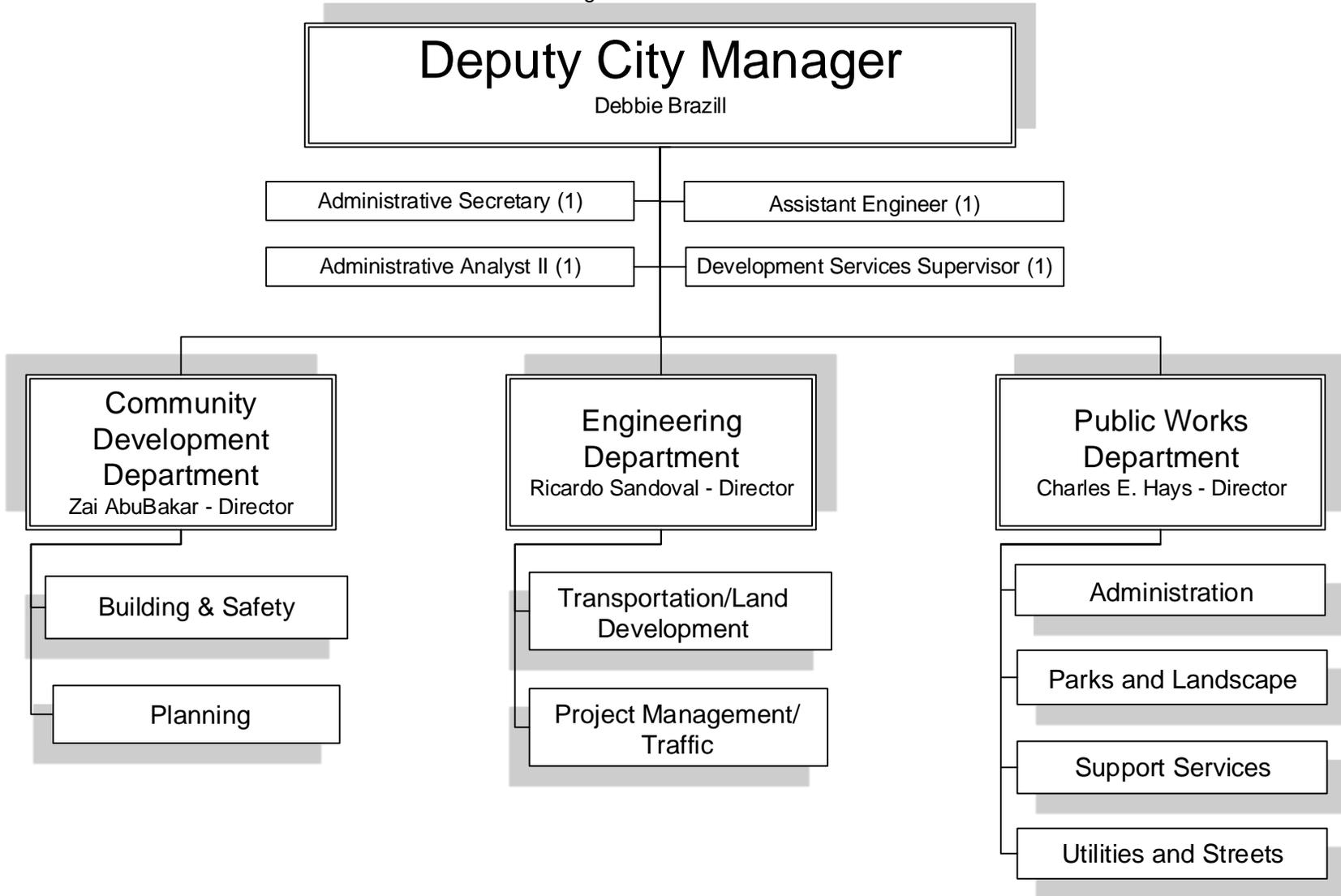
Development Services Organization

Effective 7/1/2018
Budgeted 162 FTE Positions
Budgeted 13 Part-Time Positions
Budgeted 5 Intern Positions



Development Services Organization

Effective 7/1/2018
Budgeted 162 FTE Positions
Budgeted 13 Part-Time Positions
Budgeted 5 Intern Positions





Development Services Organization

Fiscal Year 2018-19

Overview

The Development Services Organization provides the structure to manage the delivery of quality services for the growth, development and maintenance of the City's built environment. Its mission is accomplished by integrating and supporting its operating divisions and departments in the following manner:

Focused Growth

The City's ambitious Capital Improvement Program requires the support of the Real Property Unit. This unit is charged with the responsibility of securing all necessary right-of-way dedications, negotiating sale and purchase agreements and providing for any required relocation assistance related to capital projects.

Quality Development

The Development Services Organization provides professional and practical interpretation and application of the City Council's vision of Fontana's future. The Planning Division of the **Community Development Department** is the initial contact for development through the land entitlement process. From inception to completion, Planning works to ensure the highest standards for the use and design of any project submitted, while meeting the applicant's needs as well. The Building and Safety Division is the next link in the chain and provides professional plan checking, permitting, and inspections that assure adherence to those standards. The **Engineering Department** provides the professional process for development of parcel and tract maps as well as construction of the backbone infrastructure that brings those developments to fruition.

Public Works Excellence

Charged with providing effective and efficient management of the City's valuable physical assets such as streets, parks, utilities and facilities, the **Public Works Department** includes the Divisions of Parks & Landscape, Utilities & Streets, and Support Services. Within those divisions are programs such as pavement rehabilitation, graffiti abatement, environmental protection, and parks planning and maintenance. Additionally, Public Works manages all community facilities districts and landscape maintenance districts. This professional team guarantees future generations will appreciate the many parks, playgrounds, trail systems and great facilities Fontana has to offer.

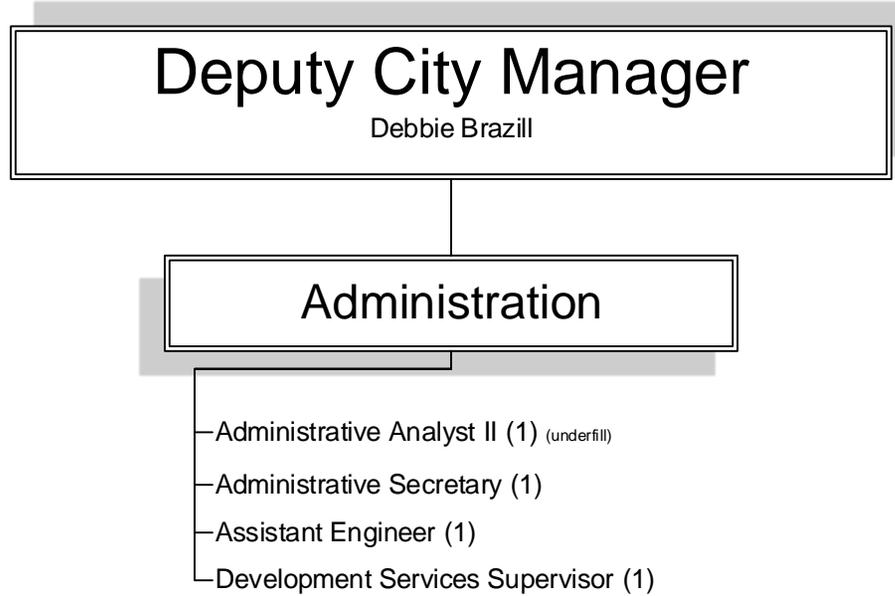
Organization Department Summary

Organization	Department	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Current	2018/2019 New Budget	% Change From Prior Year
DEVELOPMENT SERVICES							
	COMMUNITY DEVELOPMENT	3,747,173	4,786,771	4,014,280	4,781,091	4,167,480	-12.83 %
	DEVELOPMENT SVCS ADMIN	738,030	732,317	847,322	865,852	949,100	9.61 %
	ENGINEERING	22,407,512	15,232,685	15,856,145	74,602,451	6,111,220	-91.81 %
	PUBLIC WORKS	53,639,249	49,490,880	55,374,209	109,904,928	68,802,460	-37.40 %
TOTAL DEVELOPMENT SERVICES ORGANIZATION		80,531,965	70,242,653	76,091,955	190,154,322	80,030,260	-57.91 %
Total Budgeted Full-Time Personnel		155.00	155.00	158.00	160.00	162.00	1.25 %
Total Budgeted Part-Time Personnel		15.00	18.00	17.00	18.00	18.00	0.00 %

2018/2019 Organizational Chart

Development Services

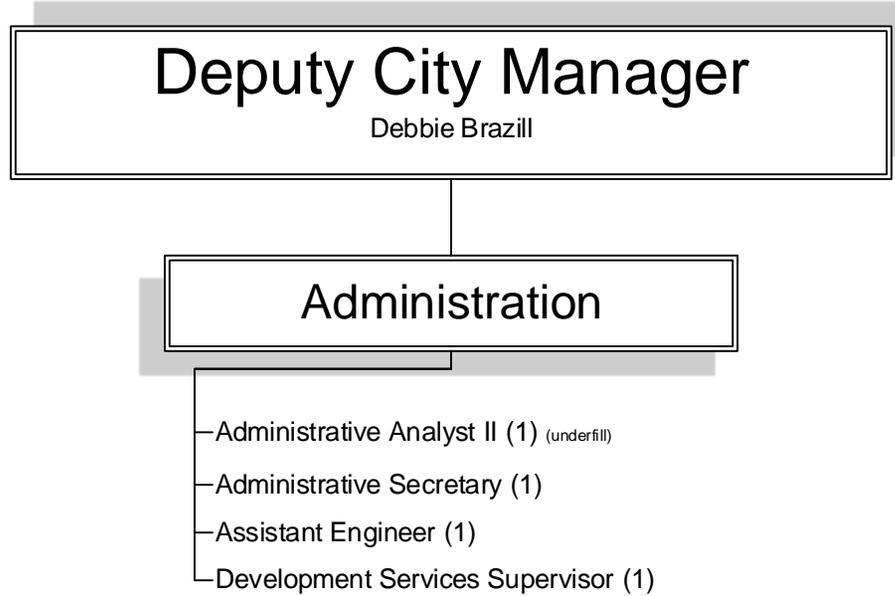
Effective 7/1/2018
Budgeted 5 FTE Positions



2018/2019 Organizational Chart

Development Services

Effective 7/1/2018
Budgeted 5 FTE Positions





Development Services

Fiscal Year 2018-19

Overview

Development Services Administration oversees the Departments of Community Development, Engineering, and Public Works, and is responsible for the coordinated effort of improving the quality of life through development activities that provide economic viability and enhanced aesthetics in conjunction with City Council's adopted goals and objectives. The Administration Section provides general overall direction, leadership, policy guidelines, administration, budget, and accounting functions for the Organization. This Section also provides support functions such as: policy decisions, management level personnel supervision, clerical supervision and support, regulation and tracking of development projects, coordination with other City departments, and program level supervision of the developmental projects within the Organization.

Customer Service. The Administration Section also coordinates the customer service efforts for the department including sending monthly survey cards to Development related customers to determine the level of customer service received. The responses received are forwarded to the appropriate department head for evaluation and action. This is a valuable tool that enables the City to consistently improve its level of customer service. This section also coordinates the technology aspects of development with the Information Technology Department to ensure faster processing times for development projects.

Right of way / Real Property Acquisition works in tandem with other Departments as well as outside agencies to obtain gratis dedications as well as following the appropriate legal process in the acquisition of right of way for street and interchange improvement projects. These projects are essential to accommodate the growth of Fontana. Right of way acquisition will continue to focus on acquiring property needed for major corridor projects to lower the volume of traffic on arterial roadways. Staff continues to provide coordination of the efforts negotiating the execution of purchase and sale agreements for real property acquisition, escrow coordination, donation of property for use in capital projects and real property disposition.

In addition, staff reviews and interprets federal, state and local legislation, regulations and ordinances as applied to real property transactions and eminent domain actions. Staff evaluates appraisals of real property completed by professional independent appraisers for acquisitions and also sale of surplus property. They make recommendations for the disposal of surplus city-owned real property interests. Staff works with the Engineering Department to vacate existing easements as well as abandoned streets and roads. This also includes ensuring that legal vesting rights are correct and current for all City owned property.



Development Services

Fiscal Year 2018-19

Goals & Performance Measures

Department Goals		City Council Goal
1	Maintain a standard of excellent customer service	8
2	Create public/private partnerships in the right of way process; this includes assisting property owners/developers with acquisitions, sales, and purchase of property for them to develop infrastructure for public use as required by City guidelines	2
3	Obtain right of way for various traffic signal projects, sawtooth projects and street widening projects	1,2,4
4	Partner with property owners to process street vacations	5,6
5	Continue to expand the role and authority of the Development Services Supervisor to resolve issues, answer general questions and enhance processes with the goal of improving the customer service experience	2,4,8

Performance Measures	Actual 2016-17	Estimated 2017-18	Target 2018-19	Department Goal
To maintain a standard of excellent customer service: Level of customer satisfaction for customers surveyed (ratings from 1-5 with 5 exceeding expectations)	4.64	4.50	4.70	1
To facilitate the installation of public infrastructure: Number of properties acquired for street improvement projects Properties acquired through dedication	45 100%	30 85%	25 75%	1,2,3 1,2,3

Accomplishments

- Recorded 14 Easement Deeds for various developments July 1, 2017 through February 28, 2018
- Recorded 12 Easement Deeds through dedication July 1, 2017 through February 28, 2018

Departmental Summary

Fund	Division	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Current	2018/2019 New Budget	% Change From Prior Year	
DEVELOPMENT SVCS ADMIN								
101	GENERAL FUND	DEVELOPMENT SVCS ADMIN	737,859	732,317	847,322	865,852	949,100	9.61 %
		TOTAL GENERAL FUND	737,859	732,317	847,322	865,852	949,100	9.61 %
632	GENERAL GOVERNMENT	DEVELOPMENT SVCS ADMIN	171	0	0	0	0	0.00 %
		TOTAL OTHER FUNDS	171	0	0	0	0	0.00 %
		TOTAL DEVELOPMENT SVCS ADMIN	738,030	732,317	847,322	865,852	949,100	9.61 %
		Total Budgeted Full-Time Positions	4.00	4.00	5.00	5.00	5.00	0.00 %

Division Budget Summary

Department: DEVELOPMENT SVCS ADMIN **Fund Title: GENERAL FUND**

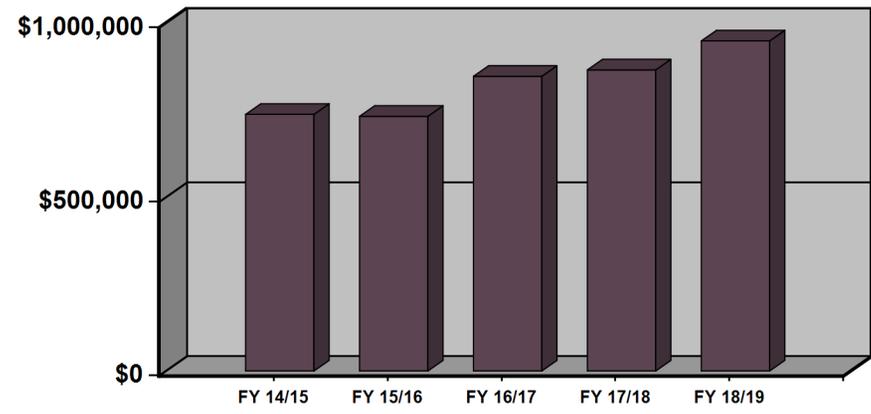
Division: DEVELOPMENT SVCS ADMIN **Fund Number: 101**

Mission Statement:

To ensure the professional delivery of development related services through the land development process, professional public improvement project construction management, and adherence to the uppermost development and maintenance standards that return long lasting economic and aesthetic benefits to the City. To ensure cohesive administration between development related activity and long term maintenance, in addition to enhancement of existing infrastructure.

Selected Service Objectives: **Five-Year Expenditures**

- To provide oversight of development impact fee programs, growth management, development agreements and architecture design guidelines
- To promote development that provides economic and aesthetic benefits to the City
- To provide professional management of the City's real property assets and to administer the Right of Way acquisition program
- To continuously look for ways to improve the customer service experience
- To deliver programs which protect and preserve the City's substantial investment in infrastructure and community facilities
- To develop strategies and programs that extend the mission of the Development Services Organization for the benefit of the citizens of Fontana



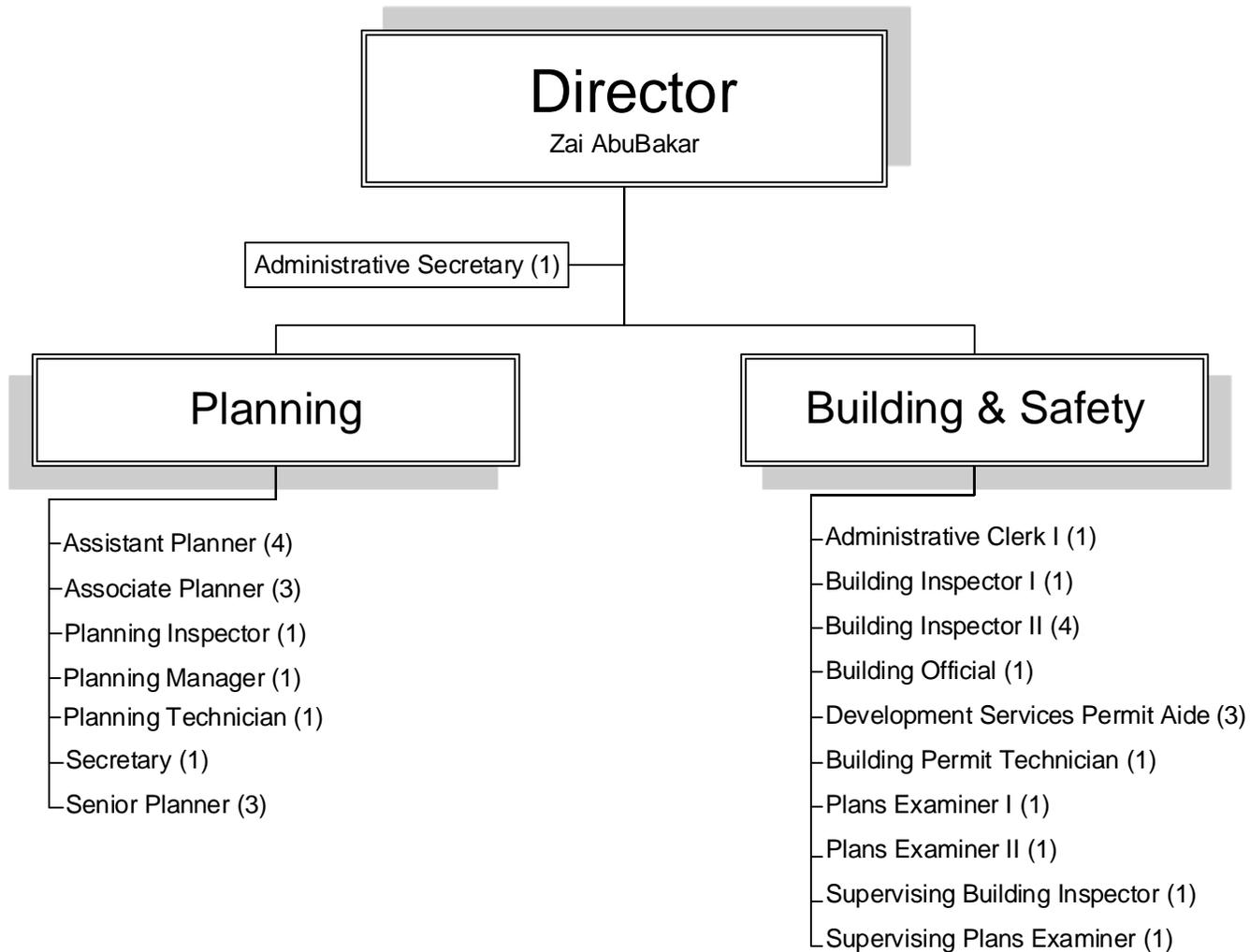
Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
PERSONNEL SERVICES	\$651,066	\$644,104	\$784,193	\$797,632	\$828,230	3.84 %
OPERATING COSTS	\$9,129	\$11,887	\$12,772	\$15,410	\$14,910	-3.24 %
CONTRACTUAL SERVICES	\$43,620	\$56,517	\$27,818	\$30,000	\$80,500	168.33 %
INTERNAL SERVICE CHARGES	\$19,810	\$19,810	\$19,770	\$22,810	\$25,460	11.62 %
CAPITAL EXPENDITURES	\$14,234	\$0	\$2,768	\$0	\$0	0.00 %
Total Expenditures	\$737,859	\$732,317	\$847,322	\$865,852	\$949,100	9.61 %
Annual Percentage Change		-0.75 %	15.70 %	2.19 %	9.61 %	
Budgeted Staffing Level (FTEs)	4.00	4.00	5.00	5.00	5.00	

2018/2019 Organizational Chart

Community Development

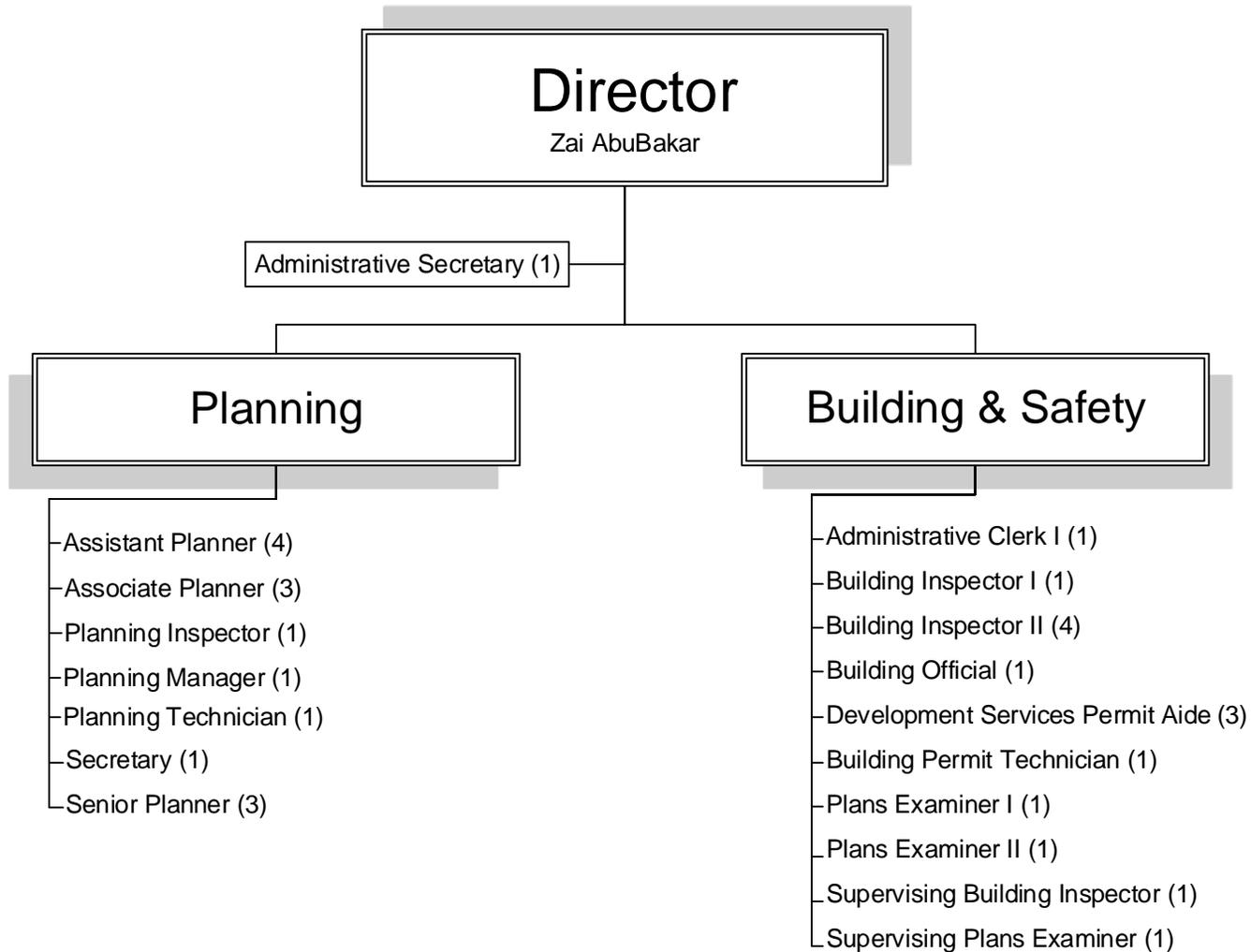
Effective 7/1/2018
Budgeted 31 FTE Positions
Budgeted 1 Intern Position



2018/2019 Organizational Chart

Community Development

Effective 7/1/2018
Budgeted 31 FTE Positions
Budgeted 1 Intern Position





Community Development

Fiscal Year 2018-19

Overview

The **Community Development Department** consists of the Planning Division and the Building & Safety Division. The Planning Division provides planning and staff support to the Planning Commission and assists the Planning Commission, the City Council, and the public in applying the community's strategic growth and development vision as defined by the City Council through the goals and policies of the General Plan and the implementation of those policies through the Zoning and Development Code. The Building & Safety Division implements and enforces State laws and City ordinances that relate to structural, fire and health/life safety requirements, through the review of plans, issuance of permits, and inspection of new construction or addition/rehabilitation of existing structures.

Goals & Performance Measures

Department Goals	City Council Goal
1 Continue to maintain a "One Stop" shop to ensure excellent customer service	1,2,4
2 Continue to support the Information Technology Department with new E-Plan Check processing implementation and maintaining the permitting system to ensure "user friendly" access	1,2
3 Continually update the public computer kiosk to offer more information and better customer service	2
4 Continue to improve and update the Development Review process, ensuring faster processing times while maintaining technical quality	3,4,9
5 Adopt the 2015-2035 General Plan and Zoning and Development Code update	2,4,8,9,10
6 Continue to process high quality development including industrial development within SWIP	4,6,8
7 Encourage and promote Certified Access Specialist (CASp) certification for at least two Building & Safety staff members	1,2,5
8 Continue to coordinate team building in the Development Services Organization for Planning, Building & Safety, Fire Prevention and Engineering	2,3,4
9 Continue partnership with Lewis Operating Corp to process single-family subdivisions within the Arboretum Specific Plan	4,6
10 Adopt the City-wide Zoning, Development Code, Sign Code and Housing Element Updates	7,10
11 Continue to support the Ontario Airport Land Use Compatibility Plan	4,6,8
12 Continue all efforts to bring all pallet yards into compliance	2,5



Community Development

Fiscal Year 2018-19

Goals & Performance Measures - continued

Department Goals				City Council Goal
13	Adopt Local CEQA Guidelines, Wireless Telecommunication Towers & Structures and Massage Establishment Ordinances			2,4
14	Implement the Slover Avenue Overlay District for warehousing, logistics, distribution and business park uses (area both north and south of Slover Avenue between Citrus Avenue and Sierra Avenue)			4,6,8

Performance Measures	Actual 2016-17	Estimated 2017-18	Target 2018-19	Department Goal
To maintain a standard of excellent customer service:				
Number of telephone calls received	15,098	15,000	15,000	1
Planning telephone calls returned the same day	97%	97%	98%	1
Planning telephone calls returned within one business day	100%	100%	100%	1
Planning inspection requests responded to on the same business day	72%	75%	75%	1
Planning inspection requests responded to within one business day	98%	98%	98%	1
Planning inspection requests responded to within two business days	100%	100%	100%	1
Building & Safety inspection requests responded to within one business day	99%	99%	99%	1
Building & Safety inspection requests responded to within two business days	100%	100%	100%	1
Average number of building related inspections performed per day	134	135	145	1
Average number of Building and Safety customers assisted at the public counter in a business hour	6.0	6.0	6.0	1
Total Plan Checks submitted for initial review	3,172	3,300	3,300	1,8
Plan Checks submitted for initial review which met turnaround time goal:				
Type I – minor improvements – 3 weeks	95%	98%	99%	1,8
Type II – major improvements and standard new construction – 5 weeks	100%	99%	100%	1,8
Type III – major new construction – 6 weeks	100%	100%	100%	1,8



Community Development

Fiscal Year 2018-19

Goals & Performance Measures - continued

Performance Measures	Actual 2016-17	Estimated 2017-18	Target 2018-19	Department Goal
To promote economic development within the City:				
Pre-Application Meetings occurring within two weeks of request	65%	65%	10%	6,8
Pre-Application Meetings occurring within three weeks of request	88%	88%	50%	6,8
Pre-Application Meetings occurring within four weeks of request	100%	100%	100%	6,8
 Ordinances adopted to ensure the Zoning and Development Code & Specific Plans reflect ongoing General Plan goals and addresses the growing needs of the community	 4	 5	 4	 7
General Plan Elements to be amended ensuring the General Plan reflects ongoing changes and the growing needs of the community	1	1	1	5

Accomplishments

- Approved subdivision of over 730 lots for single family residential development
- Entitled approximately 1.1 million sq. ft. for industrial development
- Completed more than 936 planning inspections and processed over 1,156 plan check submittals
- Assisted over 6,058 customers at the Planning Division counter and over 15,000 customers over the phone
- Assisted over 10,500 customers at the Building and Safety Division counter
- Completed over 3,264 building plan check reviews
- Performed more than 28,560 inspections on residential, commercial and industrial projects
- Issued more than 5,565 permits with a total valuation of over \$351 million
- Continued to convert archived building plans to digital format for the preservation of historical reference material
- Adopted 2016 California Building Code Update
- Updated department website adding development project entitlements information, public hearing notices, environmental documents and Specific Plans
- Continued progress on the comprehensive General Plan and Development Code update
- Ongoing improvements in streamlining the development review process
- Adopted pallet yard Ordinance
- Approved market rate 136-unit apartment complex
- Approved Highland Village Shopping Center

Festival of Winter Festival of Winter



Held in the month of December, the Festival of Winter offers activities and entertainment for the whole family.
Snow is trucked in for sledding or tubing.

Departmental Summary

Fund	Division	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Current	2018/2019 New Budget	% Change From Prior Year	
COMMUNITY DEVELOPMENT								
101	GENERAL FUND	COMMUNITY DEV ADMIN	324,675	328,303	212,759	357,612	376,360	5.24 %
101	GENERAL FUND	PLANNING	1,494,611	1,505,899	1,485,026	1,953,317	1,854,530	-5.06 %
101	GENERAL FUND	BUILDING & SAFETY	1,763,356	1,989,960	1,764,790	2,055,643	1,936,590	-5.79 %
		TOTAL GENERAL FUND	3,582,643	3,824,162	3,462,575	4,366,572	4,167,480	-4.56 %
601	CAPITAL REINVESTMENT	COMMUNITY DEV ADMIN	164,531	962,609	516,978	140,108	0	-100.00 %
601	CAPITAL REINVESTMENT	PLANNING	0	0	0	274,411	0	-100.00 %
634	LIBRARY CAP IMPROVEMENT	PLANNING	0	0	34,726	0	0	0.00 %
		TOTAL OTHER FUNDS	164,531	962,609	551,705	414,519	0	-100.00 %
		TOTAL COMMUNITY DEVELOPMENT	3,747,173	4,786,771	4,014,280	4,781,091	4,167,480	-12.83 %
		Total Budgeted Full-Time Positions	29.00	29.00	29.00	31.00	31.00	0.00 %
		Total Budgeted Part-Time Positions	0.00	3.00	2.00	1.00	1.00	0.00 %

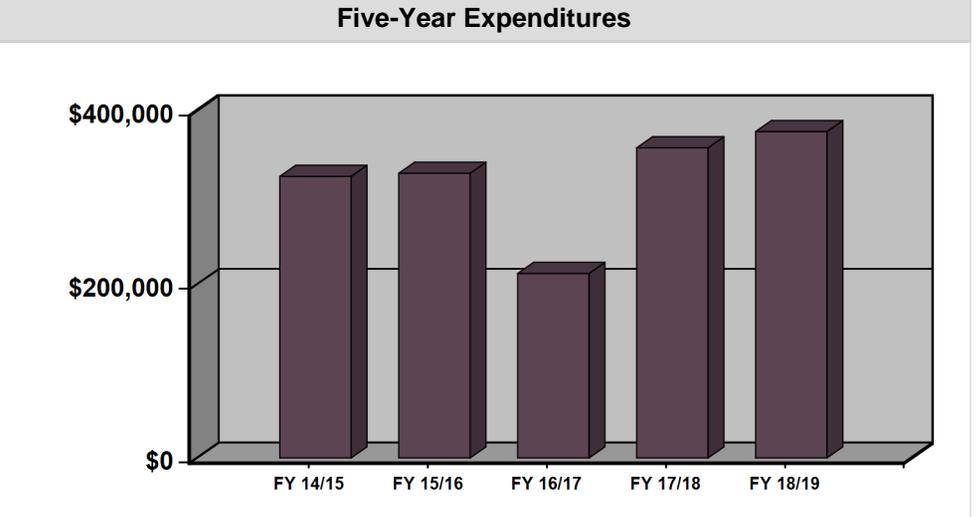
Division Budget Summary

Department: COMMUNITY DEVELOPMENT	Fund Title: GENERAL FUND
--	---------------------------------

Division: COMMUNITY DEV ADMIN	Fund Number: 101
--------------------------------------	-------------------------

Mission Statement:
 To provide stewardship and administrative oversight regarding land development issues; to participate in development agreements; and to execute the vision of the City Council through adherence to the highest development standards for the community, enabling future generations to enjoy the benefits of a true quality of life community.

- Selected Service Objectives:**
- To develop strategies and programs that deliver excellence in customer service
 - To promote economic development that benefits the City
 - To work with the City's management team, City Council and Planning Commission to develop long-range planning goals as defined in the General Plan
 - To provide management oversight of development impact fee programs, growth management, development agreements, and architecture design guidelines
 - To develop and improve interdepartmental management systems to improve communication and coordination efforts
 - To continually look for ways to improve the development process



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$297,929	\$301,974	\$197,382	\$343,592	\$354,360	3.13 %
OPERATING COSTS	\$16,857	\$16,699	\$5,687	\$4,360	\$11,100	154.59 %
INTERNAL SERVICE CHARGES	\$9,890	\$9,630	\$9,690	\$9,660	\$10,900	12.84 %
Total Expenditures	\$324,675	\$328,303	\$212,759	\$357,612	\$376,360	5.24 %
Annual Percentage Change		1.12 %	-35.19 %	68.08 %	5.24 %	
Budgeted Staffing Level (FTEs)	2.00	2.00	2.00	2.00	2.00	

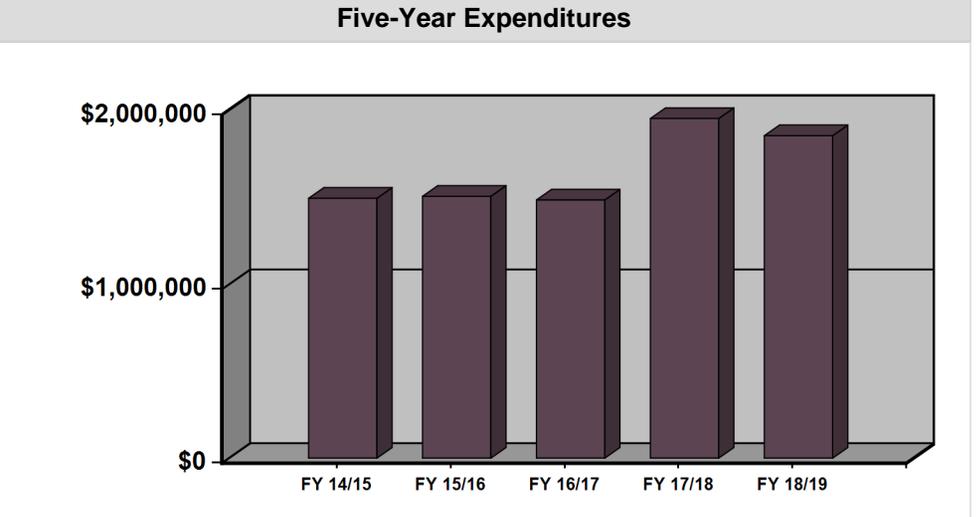
Division Budget Summary

Department: COMMUNITY DEVELOPMENT **Fund Title: GENERAL FUND**

Division: PLANNING **Fund Number: 101**

Mission Statement:
 To enhance the quality of life within the City by receiving and processing applications for development in a responsible and timely manner; implement and enforce pertinent State laws and issues applicable to the Planning Division; implement goals and policies in the General Plan; comply with the provisions of the California Environmental Quality Act.

- Selected Service Objectives:**
- To continue to update the Development Code, policies, and applications for clarity and ease of use by the general public and staff
 - To provide technical staff support to the Development Advisory Board, Planning Commission, City Council, and the public counter
 - To process Administrative Site Plan reviews within 90-120 days of submission
 - To process Zone Changes and Ordinances within 180-210 days of submission
 - To process Design Review applications within 120-180 days of submission
 - To process Conditional Use Permit applications within 120-180 days of submission
 - To process Temporary Use Permit Applications within 5 days of submission
 - To process Variances within 120 days of submission
 - To process Tract Maps within 120-180 days of submission
 - To provide technical and environmental assistance to departments for City initiated projects



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$1,365,663	\$1,391,714	\$1,350,848	\$1,649,547	\$1,737,830	5.35 %
OPERATING COSTS	\$50,621	\$44,146	\$53,620	\$55,500	\$37,360	-32.68 %
CONTRACTUAL SERVICES	\$11,698	\$99	\$9,000	\$182,000	\$2,500	-98.63 %
INTERNAL SERVICE CHARGES	\$66,630	\$69,940	\$68,790	\$66,270	\$76,840	15.95 %
CAPITAL EXPENDITURES	\$0	\$0	\$2,768	\$0	\$0	0.00 %
Total Expenditures	\$1,494,611	\$1,505,899	\$1,485,026	\$1,953,317	\$1,854,530	-5.06 %
Annual Percentage Change		0.76 %	-1.39 %	31.53 %	-5.06 %	
Budgeted Staffing Level (FTEs)	13.00	13.00	13.00	14.00	14.00	
Budgeted Staffing Level (PT FTEs)	0.00	3.00	2.00	1.00	1.00	

Division Budget Summary

Department: COMMUNITY DEVELOPMENT **Fund Title: GENERAL FUND**

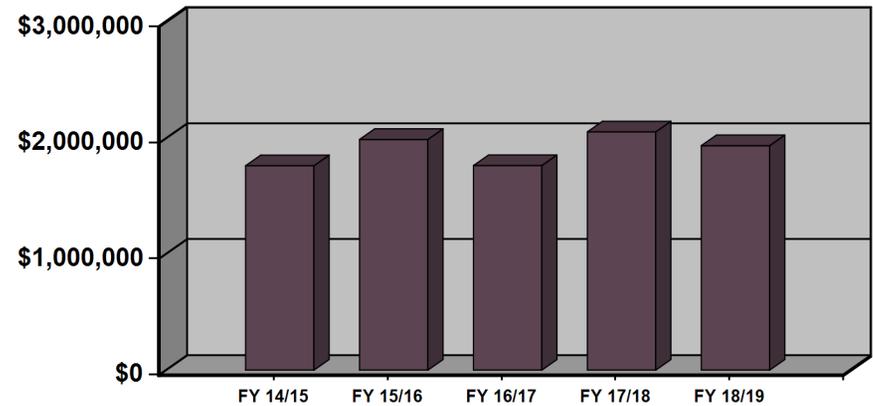
Division: BUILDING & SAFETY **Fund Number: 101**

Mission Statement:

To implement and enforce State law and local codes and ordinances regarding minimum fire, health, and life safety requirements through the review of plans and inspection of all construction activities for new and existing structures.

Selected Service Objectives: **Five-Year Expenditures**

- To provide technical staff support to the Development Advisory Board, Planning Commission and City Council
- To plan check and inspect all residential, commercial, and industrial buildings for fire, seismic and life safety related issues in a timely manner
- To continue to create and update informational handouts
- To respond to requests for inspection on the next business day
- To continue to implement technological advances that improve customer service and create greater efficiencies



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$1,416,399	\$1,446,876	\$1,238,121	\$1,570,936	\$1,648,650	4.95 %
OPERATING COSTS	\$44,195	\$40,373	\$51,960	\$44,000	\$33,800	-23.18 %
CONTRACTUAL SERVICES	\$193,703	\$388,550	\$355,831	\$318,537	\$115,000	-63.90 %
INTERNAL SERVICE CHARGES	\$109,060	\$114,160	\$116,110	\$122,170	\$139,140	13.89 %
CAPITAL EXPENDITURES	\$0	\$0	\$2,768	\$0	\$0	0.00 %
Total Expenditures	\$1,763,356	\$1,989,960	\$1,764,790	\$2,055,643	\$1,936,590	-5.79 %
Annual Percentage Change		12.85 %	-11.32 %	16.48 %	-5.79 %	
Budgeted Staffing Level (FTEs)	14.00	14.00	14.00	15.00	15.00	

2018/2019 Organizational Chart

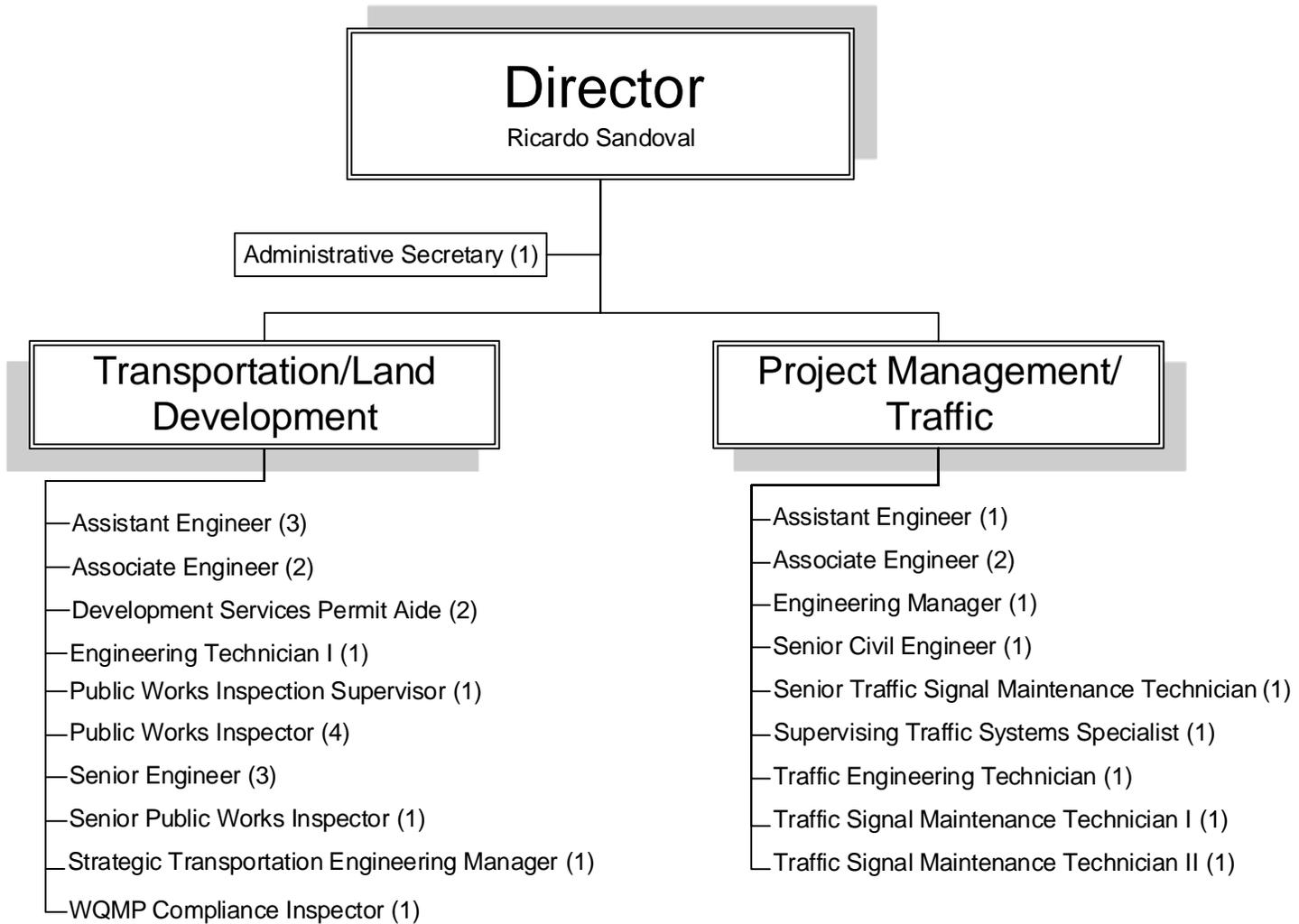
Engineering

Effective 7/1/2018

Budgeted 31 FTE Positions

Budgeted 1 Part-Time Position

Budgeted 4 Intern Positions



2018/2019 Organizational Chart

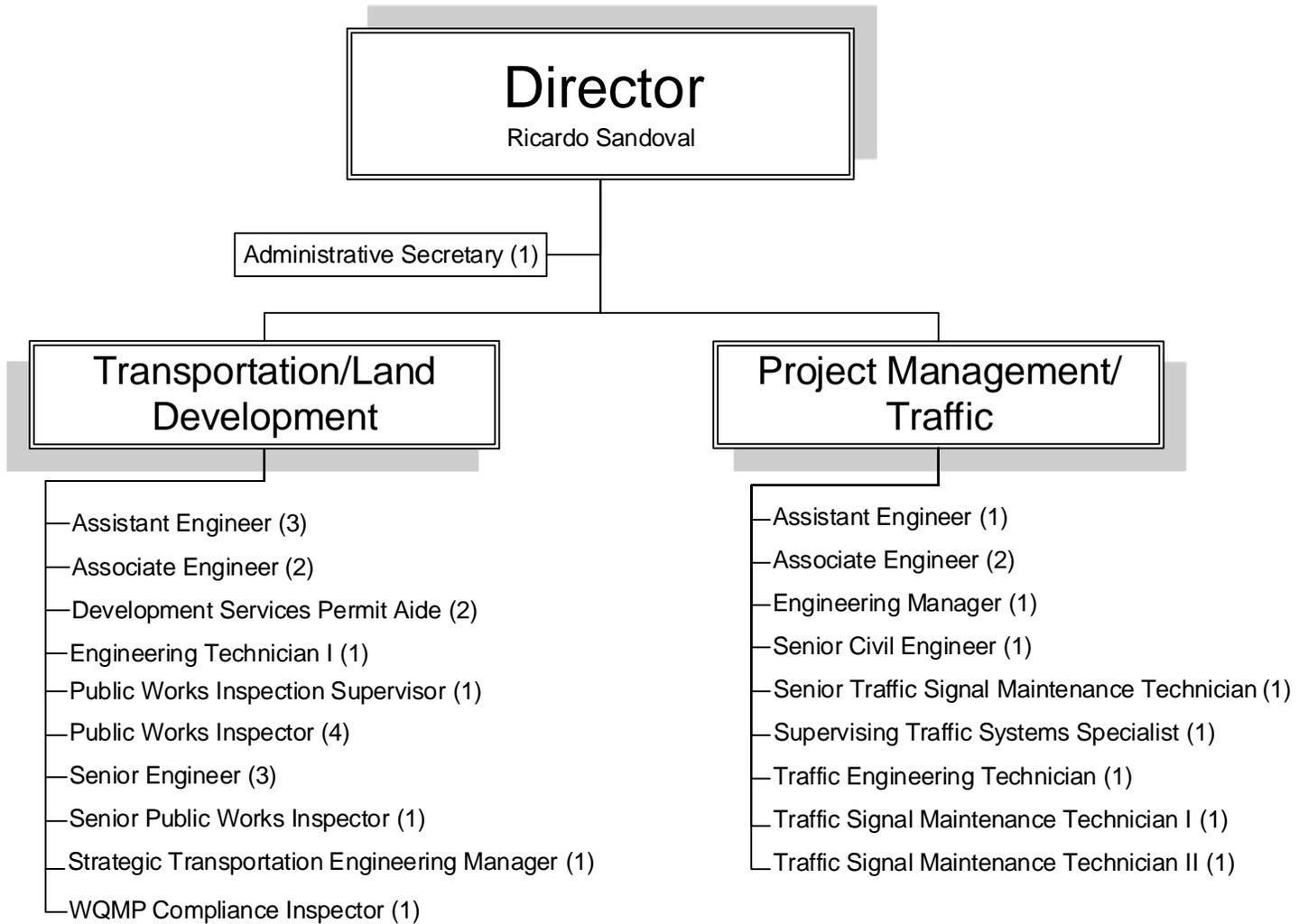
Engineering

Effective 7/1/2018

Budgeted 31 FTE Positions

Budgeted 1 Part-Time Position

Budgeted 4 Intern Positions





Engineering

Fiscal Year 2018-19

Overview

The Engineering Department's major functions include: Land Development, Traffic and Transportation, Capital Improvement Projects, Inspection and Administration. The Department is responsible for the development of public infrastructure and all physical improvements within the public right of way. These improvements include the development of public streets (roadways, curbs, gutters, and sidewalks), freeway interchanges and overcrossings, traffic controls (including signals, and signage/stripping), sewer systems and storm drains.

Goals & Performance Measures

Department Goals	City Council Goal
1 Continue to streamline the Land Development Process by working as a team and identifying opportunities for improvement	1,4,8
2 Continued development of the Water Quality Management Program incorporating mandated inspections	1,2
3 Maintain the department's objective of excellent customer service by responding to infrastructure and traffic safety related citizen concerns in a timely manner	1,2,6,8
4 Aggressively pursue opportunities for various funding available through grants; private, State, Federal and similar programs	3,6
5 Ongoing installation of fiber connections to improve the citywide Intelligent Transportation System	6,7,10
6 Continue to manage the Traffic Signal Maintenance Program citywide	2,8,10
7 Continue to construct sidewalk projects as priority dictates	5,6
8 Continue with design and construction on the Safe Routes to School Project (ATP Grant)	5,6,7
9 Continue design and begin construction of the Cypress Storm Drain on Cypress Avenue between Foothill Blvd and Orange Way	5,6
10 Begin construction, in co-operation with the City of Ontario, on Etiwanda Ave and Slover Avenue/Airport Drive street widening and traffic signal modifications	5,6,7
11 Complete design and begin construction of Auto Center Monuments on Sierra Avenue and Citrus Avenue	4,5,6
12 Continue design and right of way acquisitions on Sierra Avenue between Foothill Avenue and Baseline Avenue	4,5,6
13 Complete construction on Citrus Avenue between Santa Ana Avenue and Slover Avenue including widening, sidewalk, curb, gutter and driveways on the west side of the street	5,6



Engineering

Fiscal Year 2018-19

Goals & Performance Measures - continued

Performance Measures	Actual 2016-17	Estimated 2017-18	Target 2018-19	Department Goal
To maintain a standard of excellent customer service:				
Inspection requests addressed within one business day	98%	98%	98%	1
Inspection requests addressed within two business days	100%	100%	100%	1
Number of inspections performed	10,490	11,689	12,000	1
Turnaround time for Land Document review and Improvement Plan Checks submitted for initial review	4.5 weeks	4.2 weeks	4 weeks	1
To facilitate the installation of public infrastructure:				
Capital improvement projects completed with less than 10% change orders	95%	96%	100%	1,3

Accomplishments

- Adopted the Active Transportation Plan, a useable and flexible document that provides a transportation system friendly to walking, biking and vehicular traffic
- Completed construction on Foothill Blvd from Cypress Ave to Oleander Ave to include traffic signal, median, and street improvements
- Completed construction on the Banana Ave Storm Drain Improvements
- Completed construction of Metrolink Crossings at both Juniper Ave and Sierra Ave
- Completed city wide bus stop improvements adding additional bus pads at various throughout the City of Fontana
- Completed monument installation and dedication of Fire Station 78
- Improved traffic circulation and traffic safety with the construction of traffic signals based on the Traffic Safety Priority List:
 - Juniper Ave and Ceres Ave
 - Juniper Ave and Randall Ave
 - San Bernardino Ave and Cypress Ave
 - Sierra Ave and Riverside
 - Valley Blvd and Almond Ave
 - Valley Blvd and Oleander Ave
 - South Highland and Cypress

Departmental Summary

Fund	Division	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Current	2018/2019 New Budget	% Change From Prior Year	
ENGINEERING								
101	GENERAL FUND	ENGINEERING	2,484,902	2,539,366	2,627,299	2,730,075	2,920,700	6.98 %
		TOTAL GENERAL FUND	2,484,902	2,539,366	2,627,299	2,730,075	2,920,700	6.98 %
125	STORM WATER COMPLIANCE	ENGINEERING	54,575	113,100	127,438	134,299	127,440	-5.11 %
241	AIR QUALITY MGMT DISTRICT	ENGINEERING	283,058	307,628	287,099	356,704	0	-100.00 %
242	MEASURE I - TCR	ENGINEERING	(189)	0	0	0	0	0.00 %
243	TRAFFIC SAFETY	ENGINEERING	987,884	971,768	451,065	691,563	298,820	-56.79 %
244	PROP 1B	ENGINEERING	1,511,698	0	0	0	0	0.00 %
245	MEASURE I 2010-2040 REIMB	ENGINEERING	363,577	24,228	252,958	9,185,370	0	-100.00 %
246	MEASURE I 2010-2040 LOCAL	ENGINEERING	1,285,887	2,177,670	2,411,475	14,042,555	1,346,310	-90.41 %
281	GAS TAX (STATE)	ENGINEERING	0	0	0	216,000	0	-100.00 %
301	GRANTS	ENGINEERING	336,191	337,000	401,222	7,718,138	0	-100.00 %
362	CDBG	ENGINEERING	835,545	61,059	10,440	0	0	0.00 %
601	CAPITAL REINVESTMENT	ENGINEERING	901,688	(56,944)	217,008	2,084,510	100,000	-95.20 %
602	CAPITAL IMPROVEMENT	ENGINEERING	813	47,643	119,352	3,334,223	0	-100.00 %
603	FUTURE CAPITAL PROJECTS	ENGINEERING	2,309,519	19,463	0	0	1,000,000	N/A
620	SAN SEVAINE FLOOD CONTROL	ENGINEERING	124,814	96,843	78,614	89,166	91,440	2.55 %
622	STORM DRAIN	ENGINEERING	1,860,445	4,283,585	3,880,963	13,238,132	139,560	-98.95 %
630	CIRCULATION MITIGATION	ENGINEERING	8,361,767	4,185,764	726,031	13,887,096	11,660	-99.92 %
631	FIRE ASSESSMENT	ENGINEERING	49,846	0	0	0	0	0.00 %
633	LANDSCAPE MEDIANS	ENGINEERING	72,595	15,992	15,902	28,724	29,480	2.63 %
635	PARKS DEVELOPMENT	ENGINEERING	6,982	22,824	21,211	307,414	7,400	-97.59 %
637	UNDERGROUND UTILITIES	ENGINEERING	153,082	0	0	0	0	0.00 %
656	CFD #22 SIERRA HILLS SO	ENGINEERING	51,025	0	0	0	0	0.00 %
659	CFD #70 AVELLINO	ENGINEERING	68,697	8,419	7,850	0	0	0.00 %
660	CFD #71 SIERRA CREST	ENGINEERING	0	0	4,178,228	0	0	0.00 %
661	CFD # 80 BELLA STRADA	ENGINEERING	0	0	0	2,165,416	0	-100.00 %
662	CFD #81 GABRIELLA	ENGINEERING	0	0	0	4,194,336	0	-100.00 %
702	SEWER CAPITAL PROJECTS	ENGINEERING	303,112	77,277	41,991	198,730	38,410	-80.67 %
		TOTAL OTHER FUNDS	19,922,610	12,693,319	13,228,846	71,872,376	3,190,520	-95.56 %
		TOTAL ENGINEERING	22,407,512	15,232,685	15,856,145	74,602,451	6,111,220	-91.81 %
	Total Budgeted Full-Time Positions		29.00	29.00	30.00	30.00	31.00	3.32 %
	Total Budgeted Part-Time Positions		5.00	5.00	5.00	5.00	5.00	0.00 %

Division Budget Summary

Department: ENGINEERING	Fund Title: GENERAL FUND
--------------------------------	---------------------------------

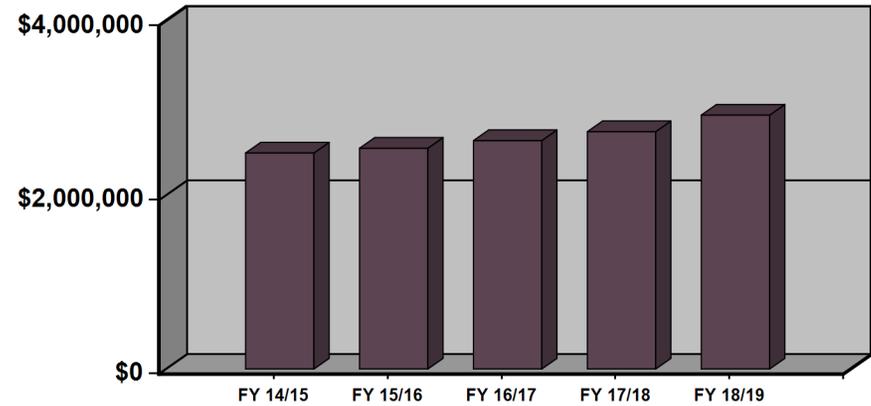
Division: ENGINEERING	Fund Number: 101
------------------------------	-------------------------

Mission Statement:

To provide overall Department of Engineering management for Land Development, design and construction of Capital Projects, Construction Inspection, Park and Landscape Inspection, Traffic, and Mapping. To provide administrative functions for public construction project tracking, regulation and tracking of development related projects, inspection of materials methods and workmanship in public improvements. Oversee traffic and transportation activities including street and school safety, speed zoning, and citizen concerns.

Selected Service Objectives:	Five-Year Expenditures
-------------------------------------	-------------------------------

- To provide professional administrative oversight to the activities of the Department of Engineering
- To manage municipally financed infrastructure projects
- To assist in development of Department of Engineering's Annual Operating Budget and Seven-Year Capital Improvement Program
- To manage and issue public right of way permits
- To provide Engineering technical support to the Development Advisory Board, Planning Commission and the City Council
- To create school safety studies for all Fontana schools
- To maintain a City network of traffic signals at an optimum operational level
- To maintain excellent customer service by responding to infrastructure and traffic safety related citizen concerns in a timely manner



Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
PERSONNEL SERVICES	\$2,108,361	\$2,158,777	\$2,215,979	\$2,240,745	\$2,631,830	17.45 %
OPERATING COSTS	\$62,472	\$53,740	\$45,166	\$43,230	\$21,440	-50.40 %
CONTRACTUAL SERVICES	\$176,435	\$190,387	\$231,885	\$295,000	\$103,000	-65.08 %
INTERNAL SERVICE CHARGES	\$123,400	\$131,660	\$131,500	\$142,300	\$164,430	15.55 %
CAPITAL EXPENDITURES	\$14,234	\$4,803	\$2,768	\$8,800	\$0	-100.00 %
Total Expenditures	\$2,484,902	\$2,539,366	\$2,627,299	\$2,730,075	\$2,920,700	6.98 %
Annual Percentage Change		2.19 %	3.46 %	3.91 %	6.98 %	
Budgeted Staffing Level (FTEs)	14.95	16.75	16.79	16.98	19.05	
Budgeted Staffing Level (PT FTEs)	0.75	1.00	1.00	3.00	2.00	

Division Budget Summary

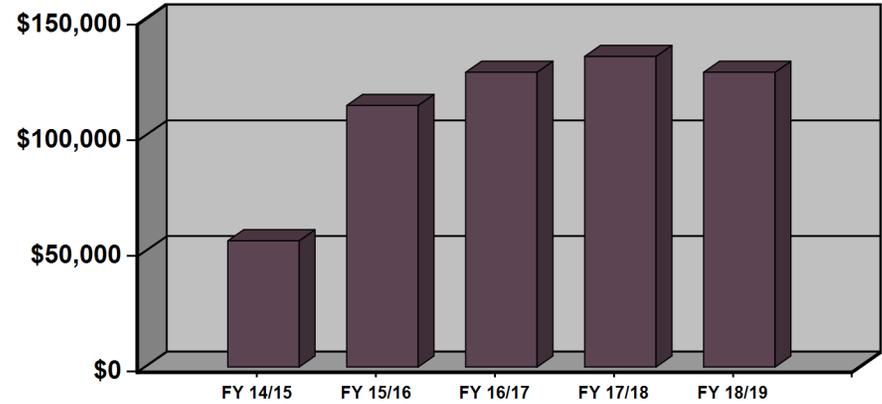
Department: ENGINEERING **Fund Title: STORM WATER COMPLIANCE**

Division: ENGINEERING **Fund Number: 125**

Mission Statement:
To monitor storm water runoff as required by the National Pollutant Discharge Elimination System permit and insure compliance with Best Management Practices (BMP).

Selected Service Objectives: **Five-Year Expenditures**

To provide plan check services for Water Quality Management Plans (WQMP).



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$49,206	\$71,948	\$36,445	\$51,559	\$74,390	44.28 %
OPERATING COSTS	\$1,009	\$0	\$1,460	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$37,881	\$86,184	\$80,000	\$50,000	-37.50 %
INTERNAL SERVICE CHARGES	\$4,360	\$3,270	\$3,350	\$2,740	\$3,050	11.31 %
Total Expenditures	\$54,575	\$113,100	\$127,438	\$134,299	\$127,440	-5.11 %
Annual Percentage Change		107.24 %	12.68 %	5.38 %	-5.11 %	
Budgeted Staffing Level (FTEs)	0.40	0.30	0.30	0.30	0.30	

Division Budget Summary

Department: ENGINEERING Fund Title: TRAFFIC SAFETY

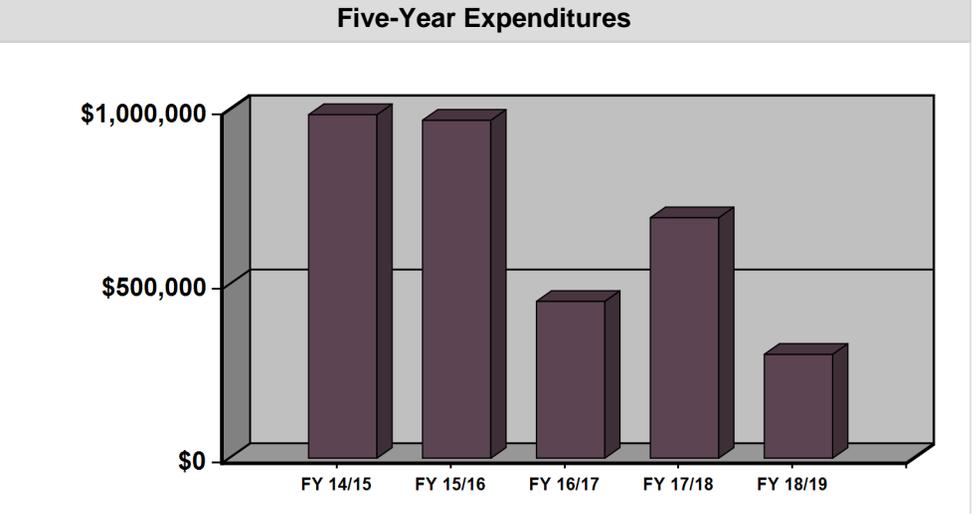
Division: ENGINEERING Fund Number: 243

Mission Statement:
To continually strive to improve mobility and safety for the walking and motoring public.

Selected Service Objectives:

- To carry out preventative signal maintenance services with a cost saving orientation including major maintenance services and emergency traffic signal repairs
- To professionally manage cooperative signal maintenance agreements with CALTRANS, City of Ontario, City of Rancho Cucamonga, City of Rialto, County of Riverside, and County of San Bernardino
- To implement mitigation projects for high collision locations

Unspent project funding in FY 2017-18 will carry forward into FY 2018-19 with the First Quarter Budget Review



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$428,056	\$487,319	\$553,598	\$571,484	\$234,590	-58.95 %
OPERATING COSTS	\$300,613	\$241,901	(\$226,761)	\$18,000	\$17,500	-2.78 %
CONTRACTUAL SERVICES	\$183,245	\$165,889	\$58,191	\$7,269	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$75,970	\$76,660	\$66,038	\$62,810	\$46,730	-25.60 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$32,000	\$0	-100.00 %
Total Expenditures	\$987,884	\$971,768	\$451,065	\$691,563	\$298,820	-56.79 %
Annual Percentage Change		-1.63 %	-53.58 %	53.32 %	-56.79 %	
Budgeted Staffing Level (FTEs)	3.45	3.55	3.60	3.80	1.57	
Budgeted Staffing Level (PT FTEs)	1.50	1.00	1.00	1.00	0.00	

Division Budget Summary

Department: ENGINEERING Fund Title: MEASURE I 2010-2040 REIMB

Division: ENGINEERING Fund Number: 245

Mission Statement:
To provide professional and technical administration of the design and construction of public infrastructure as approved by City Council with Measure I 2010-2040 Arterial funding.

Selected Service Objectives:	Five-Year Expenditures												
<ul style="list-style-type: none"> To participate in the funding of capital improvements: To design and construct Foothill: Oleander to Cypress, including traffic signal installation To design and construct the intersection of Etiwanda Ave. and Slover Ave To design and construct Beech Ave from Foothill to the Pacific Electric Trail <p>Unspent project funds in FY 2017-18 will carry forward into FY 2018-19 with the First Quarter Budget Review.</p>	<table border="1" style="display: none;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 14/15</td> <td>~\$100,000</td> </tr> <tr> <td>FY 15/16</td> <td>~\$50,000</td> </tr> <tr> <td>FY 16/17</td> <td>~\$100,000</td> </tr> <tr> <td>FY 17/18</td> <td>~\$9,000,000</td> </tr> <tr> <td>FY 18/19</td> <td>\$0</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 14/15	~\$100,000	FY 15/16	~\$50,000	FY 16/17	~\$100,000	FY 17/18	~\$9,000,000	FY 18/19	\$0
Fiscal Year	Expenditure (\$)												
FY 14/15	~\$100,000												
FY 15/16	~\$50,000												
FY 16/17	~\$100,000												
FY 17/18	~\$9,000,000												
FY 18/19	\$0												

Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$10,731	\$6,176	\$18,868	\$48,650	\$113,400	133.10 %
OPERATING COSTS	\$0	\$0	\$14,284	\$5,074	\$0	-100.00 %
CONTRACTUAL SERVICES	\$32,270	\$113,002	\$156,302	\$1,409,991	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$1,258	\$5,170	\$5,714	\$4,750	\$6,800	43.16 %
CAPITAL EXPENDITURES	\$319,318	(\$100,120)	\$57,790	\$7,716,905	(\$120,200)	-101.56 %
Total Expenditures	\$363,577	\$24,228	\$252,958	\$9,185,370	\$0	-100.00 %
Annual Percentage Change		-93.34 %	944.07 %	3,531.18 %	-100.00 %	
Budgeted Staffing Level (FTEs)	0.00	0.57	0.66	0.79	0.77	

Division Budget Summary

Department: ENGINEERING **Fund Title: MEASURE I 2010-2040 LOCAL**

Division: ENGINEERING **Fund Number: 246**

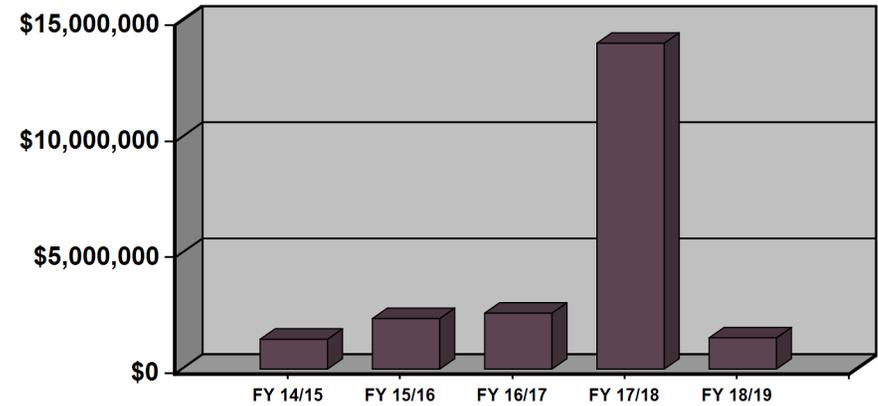
Mission Statement:

To administer Local Measure I fund allocations that began July 1, 2010. These funds will be utilized for specific capital projects that will target improved traffic circulation and public safety. As needs are identified with increased vehicular traffic, the City will focus on street and intersection widening, new and modified traffic signals, modifying existing signing and striping, and intelligent vehicle highway system implementation.

Selected Service Objectives: **Five-Year Expenditures**

- To improve design and/or construction of traffic related capital improvement projects consistent with current Measure I Plan
- To participate in cooperative signal projects with other surrounding agencies
- To monitor level of service for key intersection and maintain Congestion Management Program (CMP) compliance
- To collect traffic data to meet the Congestion Management Plan (CMP) and federal funding management system requirements
- To construct new traffic signals, with new funding at intersections identified on the Signal Priority List

Unspent project funding in FY 2017-18 will carry forward into FY 2018-19 with the First Quarter Budget Review



Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
PERSONNEL SERVICES	\$336,156	\$496,948	\$481,102	\$593,370	\$935,970	57.74 %
OPERATING COSTS	\$7,519	\$11,983	\$231,253	\$554,826	\$333,000	-39.98 %
CONTRACTUAL SERVICES	\$217,477	\$220,139	\$474,457	\$2,142,330	\$239,500	-88.82 %
INTERNAL SERVICE CHARGES	\$63,190	\$64,350	\$60,673	\$49,650	\$78,170	57.44 %
CAPITAL EXPENDITURES	\$661,545	\$1,384,249	\$1,163,991	\$10,702,379	(\$240,330)	-102.25 %
Total Expenditures	\$1,285,887	\$2,177,670	\$2,411,475	\$14,042,555	\$1,346,310	-90.41 %
Annual Percentage Change		69.35 %	10.74 %	482.32 %	-90.41 %	
Budgeted Staffing Level (FTEs)	4.10	4.07	5.43	4.62	6.62	
Budgeted Staffing Level (PT FTEs)	0.75	0.00	0.00	0.00	1.00	

Division Budget Summary

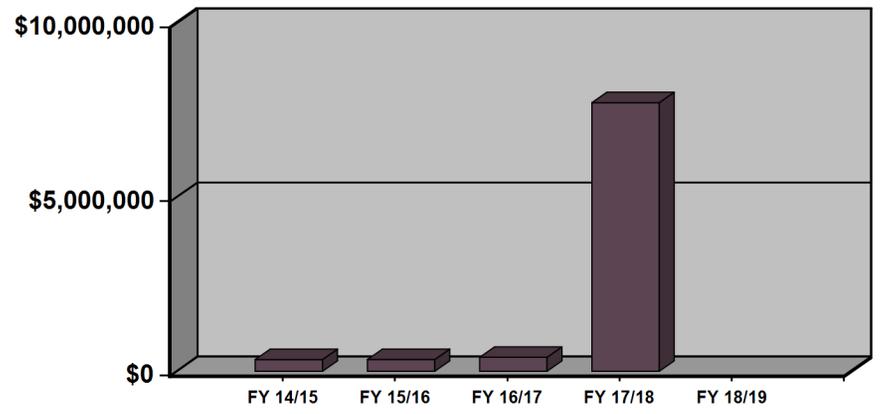
Department: ENGINEERING Fund Title: GRANTS

Division: ENGINEERING Fund Number: 301

Mission Statement:
To complete projects according to Grant award specifications.

Selected Service Objectives: **Five-Year Expenditures**

- Construction of Sierra at Metrolink Grade Pedestrian Crossing
 - Construction on the Safe Routes to School Project at Arrow and Fontana
 - Continued work of the Malaga Bridge Study
 - Design and Construction on the San Sevaine Trail
 - Construction of the Metrolink Grade Crossings at both Juniper and Sierra
 - Construction of a traffic signal at the Randall/Juniper intersection
 - Design and construction of Foothill: Oleander to Cypress including the installation of a traffic signal
- Unspent project funds in FY 2017-18 will carry forward into FY 2018-19 with the First Quarter Budget Review



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$38,649	\$51,602	\$72,909	\$144,991	\$79,300	-45.31 %
OPERATING COSTS	\$1,260	\$1,785	\$10,516	\$1,981	\$0	-100.00 %
CONTRACTUAL SERVICES	\$167,707	\$65,825	\$317,798	\$1,244,615	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$0	\$0	\$0	\$1,390	\$0	-100.00 %
CAPITAL EXPENDITURES	\$128,574	\$217,788	\$0	\$6,325,161	(\$79,300)	-101.25 %
Total Expenditures	\$336,191	\$337,000	\$401,222	\$7,718,138	\$0	-100.00 %
Annual Percentage Change		0.24 %	19.06 %	1,823.66 %	-100.00 %	
Budgeted Staffing Level (FTEs)	0.10	0.50	0.89	0.76	0.57	

Division Budget Summary

Department: ENGINEERING Fund Title: CAPITAL REINVESTMENT

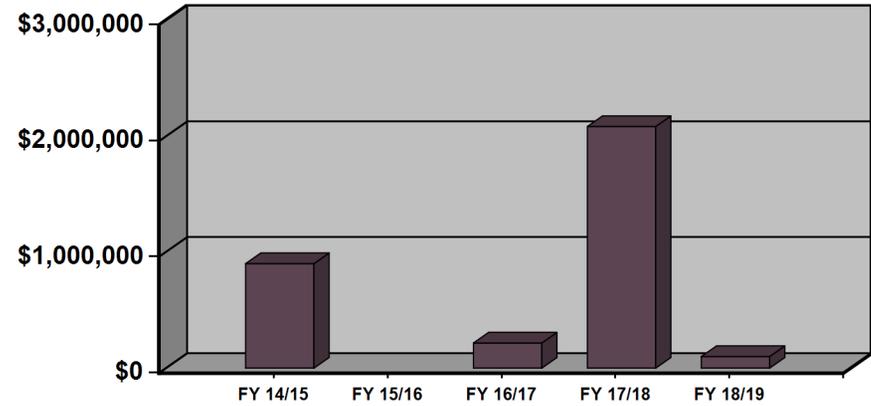
Division: ENGINEERING Fund Number: 601

Mission Statement:

To provide professional and technical administration of the design and construction of public infrastructure as approved by City Council with General Fund Capital Reinvestment funding.

Selected Service Objectives: **Five-Year Expenditures**

To participate in the funding of capital improvements:
 - Completion of various Sawtooth Sidewalk projects as needed



Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
PERSONNEL SERVICES	\$33,251	\$16,393	\$62,122	\$40,981	\$44,200	7.86 %
OPERATING COSTS	\$908	\$1,693	\$1,881	(\$941)	\$0	0.00 %
CONTRACTUAL SERVICES	\$25,229	\$39,800	\$8,348	\$91,752	\$0	-100.00 %
CAPITAL EXPENDITURES	\$842,300	(\$114,831)	\$144,656	\$1,952,718	\$55,800	-97.14 %
Total Expenditures	\$901,688	(\$56,944)	\$217,008	\$2,084,510	\$100,000	-95.20 %
Annual Percentage Change		-106.32 %	-481.09 %	860.57 %	-95.20 %	
Budgeted Staffing Level (FTEs)	0.25	0.00	0.12	0.30	0.31	

Division Budget Summary

Department: ENGINEERING Fund Title: FUTURE CAPITAL PROJECTS

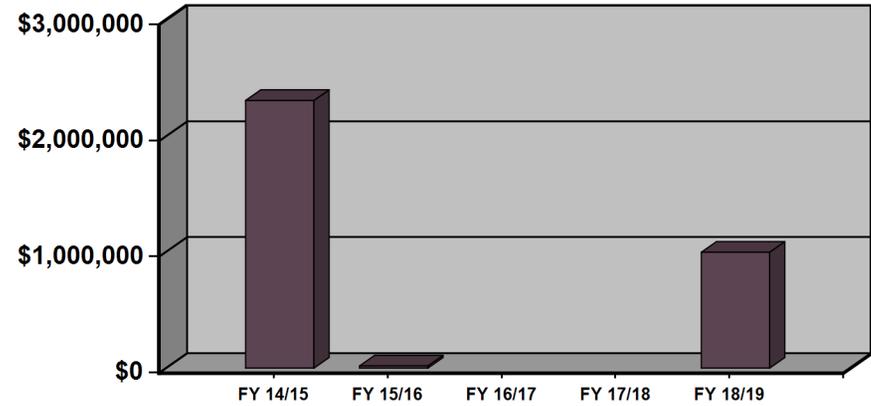
Division: ENGINEERING Fund Number: 603

Mission Statement:

To provide professional and technical administration of the design and construction of public infrastructure as approved by City Council with SBCTA Capital Improvement Reimbursement funding.

Selected Service Objectives: **Five-Year Expenditures**

To participate in the funding of capital improvements:
 - Foothill: Almeria-Hemlock - Street widening and Malaga bridge replacement



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$101,059	\$11,696	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$56,526	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$68,524	\$0	\$0	\$0	\$1,000,000	N/A
INTERNAL SERVICE CHARGES	\$6,263	\$0	\$0	\$0	\$0	0.00 %
CAPITAL EXPENDITURES	\$2,077,146	\$7,767	\$0	\$0	\$0	0.00 %
Total Expenditures	\$2,309,519	\$19,463	\$0	\$0	\$1,000,000	N/A
Annual Percentage Change		-99.16 %	-100.00 %	0.00 %	N/A	
Budgeted Staffing Level (FTEs)	0.40	0.00	0.00	0.00	0.00	

Division Budget Summary

Department: ENGINEERING **Fund Title: SAN SEVAINE FLOOD CONTROL**

Division: ENGINEERING **Fund Number: 620**

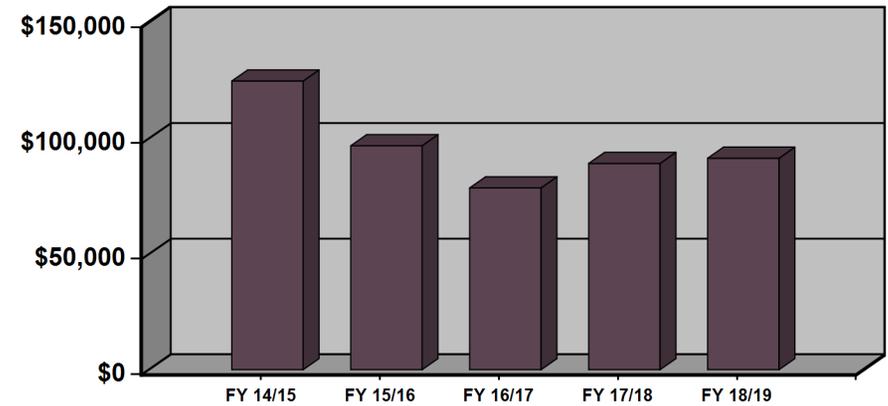
Mission Statement:

To administer the City's portion of the City/San Bernardino County Flood Control District (SBCFCD) Program for the bond repayment of SBCFCD Bond Issuance for construction of regional flood control facilities on the San Sevaire Channel project. The goal of the fund is to augment money from the county fee program, and San Bernardino County Flood Control District (SBCFCD) funds to construct and operate the ultimate concrete channel improvements and water conservation/detention basins along the channel. The SBCFCD is the ultimate owner and operator of these facilities.

Selected Service Objectives:

- To oversee fund administration, including establishing City/SBCFCD joint agreements for priority project lists
- To contribute to the San Bernardino Flood Control District (SBCFCD) for Capital Improvement Program (CIP) design, engineering services and construction costs as mutually agreed upon
- To perform analysis of the San Sevaire Channel capacity for project staging and prioritization as the need arises for new connections

Five-Year Expenditures



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$116,704	\$89,005	\$72,501	\$84,656	\$86,260	1.89 %
CONTRACTUAL SERVICES	\$0	\$2,218	\$453	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$8,110	\$5,620	\$5,660	\$4,510	\$5,180	14.86 %
Total Expenditures	\$124,814	\$96,843	\$78,614	\$89,166	\$91,440	2.55 %
Annual Percentage Change		-22.41 %	-18.82 %	13.42 %	2.55 %	
Budgeted Staffing Level (FTEs)	0.55	0.45	0.50	0.45	0.45	

Division Budget Summary

Department: ENGINEERING **Fund Title: STORM DRAIN**

Division: ENGINEERING **Fund Number: 622**

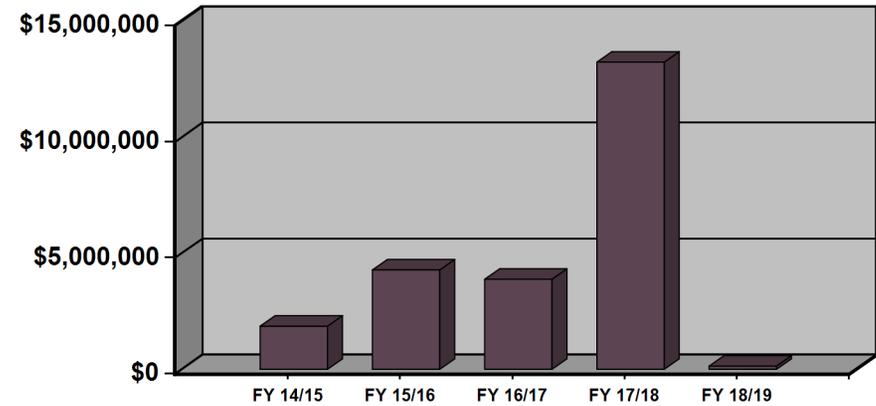
Mission Statement:
To construct the Master Plan of Drainage Facilities pursuant to a City approved engineering study using a development fee established pursuant to a benefit area.

Selected Service Objectives:

- To professionally oversee fund administration
- To provide funding for Capital Improvement Projects, including construction of the Banana Ave Storm Drain Improvements and the Cypress Storm Drain project

Unspent project funding in FY 2017-18 will carry forward into FY 2018-19 with the First Quarter Budget Review

Five-Year Expenditures



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$100,792	\$122,903	\$105,100	\$189,367	\$95,310	-49.67 %
OPERATING COSTS	\$0	\$4,348	\$1,455	\$0	\$5,000	N/A
CONTRACTUAL SERVICES	\$43,079	\$368,635	\$570,820	\$1,078,731	\$20,000	-98.15 %
INTERNAL SERVICE CHARGES	\$16,190	\$20,287	\$18,383	\$22,940	\$19,250	-16.09 %
CAPITAL EXPENDITURES	\$1,700,385	\$3,767,412	\$3,185,204	\$11,947,094	\$0	-100.00 %
Total Expenditures	\$1,860,445	\$4,283,585	\$3,880,963	\$13,238,132	\$139,560	-98.95 %
Annual Percentage Change		130.25 %	-9.40 %	241.10 %	-98.95 %	
Budgeted Staffing Level (FTEs)	0.55	0.79	0.79	1.04	0.55	
Budgeted Staffing Level (PT FTEs)	1.00	1.50	1.50	0.00	1.00	

Division Budget Summary

Department: ENGINEERING Fund Title: **CIRCULATION MITIGATION**

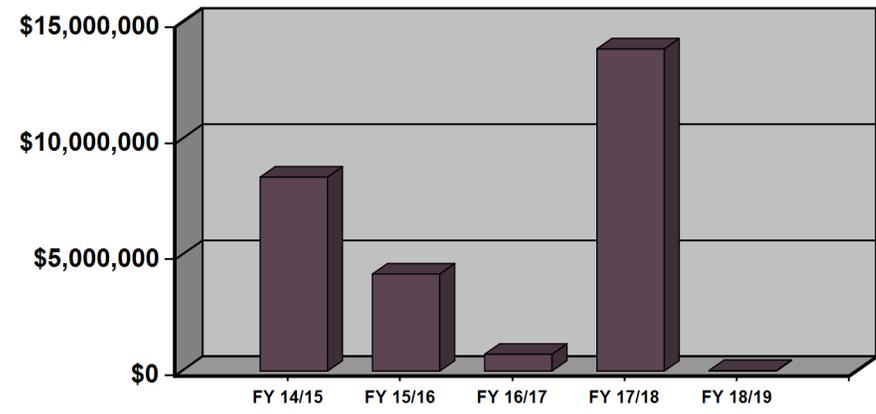
Division: ENGINEERING Fund Number: **630**

Mission Statement:

To fund street, traffic signal, and interchange projects through Development Impact fees. Development is measured as having an interchange and arterial impact to traffic circulation. As a requirement of the voter approved Measure I program, cities are required to adopt a Development Impact fee to ensure that developers pay their fair share amount toward arterial and interchange improvements. Measure I reimbursements provide funding which will be supplemented by Circulation Development Impact fees.

Selected Service Objectives: **Five-Year Expenditures**

- To participate in funding of capital improvements for:
 - Sierra Avenue at Riverside Avenue intersection
 - Etiwanda Avenue at Slover Avenue intersection
 - Foothill Blvd: Cypress to Oleander traffic signal, street improvements, and median
 - Sierra Avenue: Foothill to Baseline traffic signal, street improvements, and median
- Unspent project funding in FY 2017-18 will carry forward into FY 2018-19 with the First Quarter Budget Review



Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
PERSONNEL SERVICES	(\$41,279)	\$5,324	\$8,845	\$50,490	\$61,980	22.76 %
OPERATING COSTS	\$140,539	\$19,242	\$56,100	\$212,366	\$0	-100.00 %
CONTRACTUAL SERVICES	\$61,855	\$106,241	\$191,097	\$1,049,094	\$0	-100.00 %
INTERNAL SERVICE CHARGES	(\$998)	\$4,420	\$2,736	\$2,240	\$3,720	66.07 %
CAPITAL EXPENDITURES	\$8,201,650	\$4,050,537	\$467,253	\$12,572,906	(\$54,040)	-100.43 %
Total Expenditures	\$8,361,767	\$4,185,764	\$726,031	\$13,887,096	\$11,660	-99.92 %
Annual Percentage Change		-49.94 %	-82.65 %	1,812.74 %	-99.92 %	
Budgeted Staffing Level (FTEs)	0.35	0.33	0.31	0.38	0.36	
Budgeted Staffing Level (PT FTEs)	1.00	1.50	1.50	1.00	1.00	

Division Budget Summary

Department: ENGINEERING Fund Title: LANDSCAPE MEDIANS

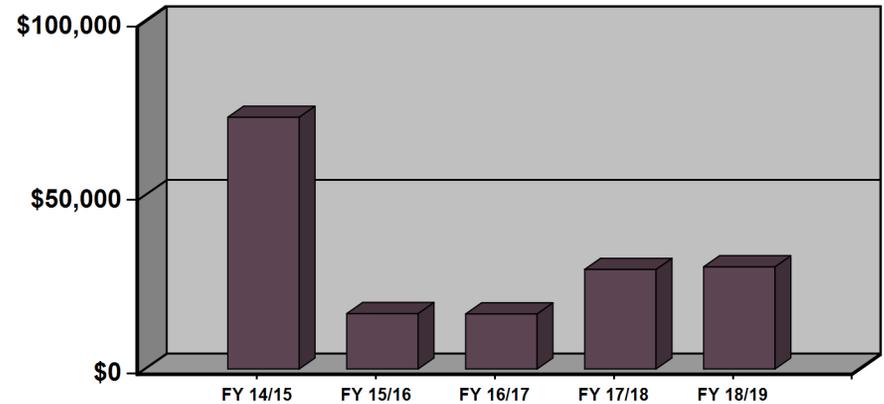
Division: ENGINEERING Fund Number: 633

Mission Statement:

Provide the administration of funds collected through a city-wide Landscape Median Development fee for landscape improvement projects.

Selected Service Objectives: **Five-Year Expenditures**

- To professionally oversee the collection and appropriate recording of the Landscape Median fee on all applicable development activity.
- Unspent project funding in FY 2017-18 will carry forward into FY 2018-19 with the First Quarter Budget Review



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$72,588	\$14,292	\$14,262	\$27,274	\$27,810	1.97 %
CONTRACTUAL SERVICES	(\$10,166)	\$0	\$0	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$5,817	\$1,700	\$1,640	\$1,450	\$1,670	15.17 %
CAPITAL EXPENDITURES	\$4,355	\$0	\$0	\$0	\$0	0.00 %
Total Expenditures	\$72,595	\$15,992	\$15,902	\$28,724	\$29,480	2.63 %
Annual Percentage Change		-77.97 %	-0.56 %	80.63 %	2.63 %	
Budgeted Staffing Level (FTEs)	0.30	0.20	0.20	0.20	0.20	

Division Budget Summary

Department: ENGINEERING Fund Title: PARKS DEVELOPMENT

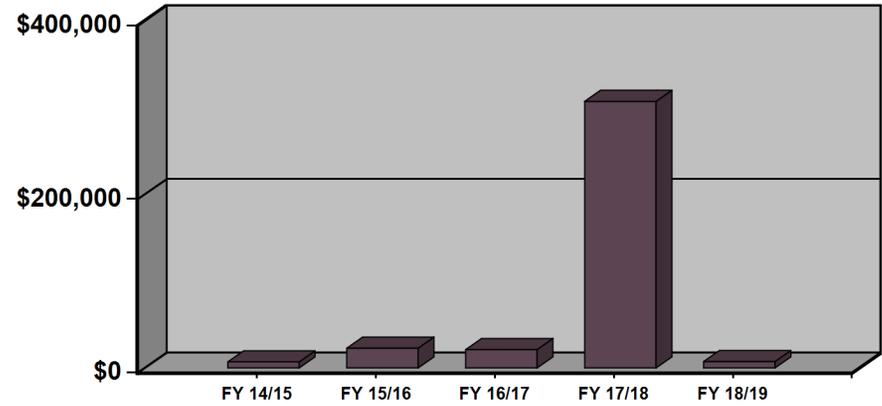
Division: ENGINEERING Fund Number: 635

Mission Statement:

To provide professional fund administration for the collection and recording of Park Development Impact fees that provide for construction of new neighborhood, community, and regional park facilities.

Selected Service Objectives: **Five-Year Expenditures**

- To develop park concepts and designs and coordinate with City staff, developers and consultants while administrating the goals of the adopted Master Plan of Parks



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$6,082	\$22,354	\$20,801	\$7,044	\$6,980	-0.91 %
OPERATING COSTS	\$0	\$50	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$74,244	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$900	\$420	\$410	\$370	\$420	13.51 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$225,756	\$0	-100.00 %
Total Expenditures	\$6,982	\$22,824	\$21,211	\$307,414	\$7,400	-97.59 %
Annual Percentage Change		226.90 %	-7.07 %	1,349.31 %	-97.59 %	
Budgeted Staffing Level (FTEs)	0.15	0.05	0.05	0.05	0.05	

Division Budget Summary

Department: ENGINEERING Fund Title: SEWER CAPITAL PROJECTS

Division: ENGINEERING Fund Number: 702

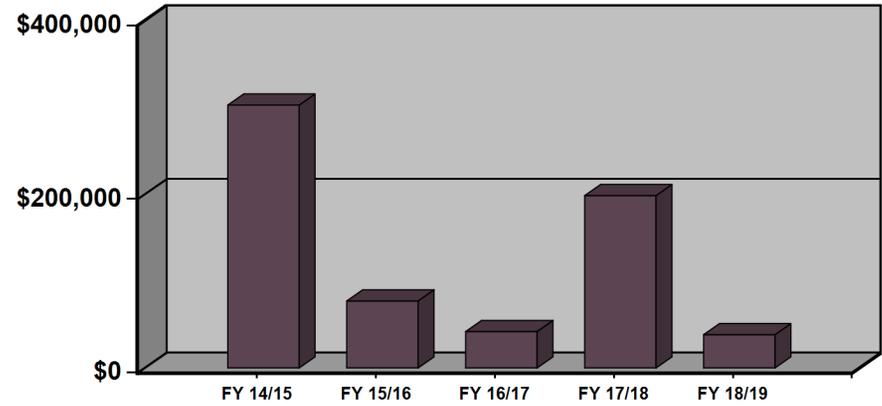
Mission Statement:

To account for the ongoing expansion of the sewer system which is funded by connection charges collected at the time of development or at the time an existing structure elects to connect to the sanitary sewer system.

Selected Service Objectives: **Five-Year Expenditures**

- To update the Sewer Master Plan on an ongoing basis
- To provided funding for Capital Improvement Projects

Unspent project funding in FY 2017-18 will carry forward into FY 2018-19 with the First Quarter Budget Review



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$43,240	\$45,921	\$33,347	\$26,050	\$25,420	-2.42 %
OPERATING COSTS	(\$77,628)	(\$20,200)	(\$4,965)	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$13,920	\$14,140	\$12,810	\$13,260	\$12,990	-2.04 %
CAPITAL EXPENDITURES	\$323,580	\$37,417	\$799	\$159,420	\$0	-100.00 %
Total Expenditures	\$303,112	\$77,277	\$41,991	\$198,730	\$38,410	-80.67 %
Annual Percentage Change		-74.51 %	-45.66 %	373.27 %	-80.67 %	
Budgeted Staffing Level (FTEs)	0.40	0.40	0.30	0.20	0.20	

Community Senior Center *Community Senior Center*



The Community Senior Center has many rooms designed to meet and exceed the needs of the City's residents and seniors, including rooms where the community can participate in classes and leisure activities.

2018/2019 Organizational Chart

Public Works

Effective 7/1/2018
Budgeted 95 FTE Positions
Budgeted 12 Part-Time Positions

Director
Charles E. Hays

Administrative Secretary (1)

Administration

- Administrative Analyst I (1)
- Administrative Technician (2)
- Public Works Manager (1)
- Secretary (1)

Parks and Landscape

- Aquatics Maintenance Worker (1)
- Equipment Operator II (1)
- Landscape Technician (4)
- Maintenance Service Worker I (1)
- Maintenance Service Worker II (10)
- Maintenance Services Crew Chief (2)
- Park Development Coordinator (1)
- Parks and Landscape Supervisor (2)
- Parks Maintenance Technician (2)
- Parks Technical Crew Chief (1)
- Public Works Manager (1)
- Sr. Maintenance Service Worker (1)
- Tree Trimmer Specialist (1)
- Welder (1)

Utilities & Streets

- Equipment Operator II (5)
- Maintenance Services Crew Chief (3)
- Maintenance Service Worker I (4)
- Maintenance Service Worker II (12)
- Project Coordinator (1)
- Public Works Manager (1)
- Pump Maintenance Assistant (1)
- Pump Maintenance Technician (1)
- Sr. Environmental Control Technician (1)
- Sr. Maintenance Service Worker (4)
- Utilities and Streets Supervisor (2)

Support Services

- Chief Equipment Mechanic (1)
- Environmental Control Assistant (1)
- Environmental Control Supervisor (1)
- Environmental Control Technician (2)
- Equipment Mechanic I (1)
- Equipment Mechanic II (3)
- Facilities Maintenance Supervisor (1)
- Fleet Supervisor (1)
- Maintenance Service Crew Chief (2)
- Maintenance Service Worker II (8)
- Project Coordinator (1)
- Public Works Manager (1)
- Sr. Environmental Control Technician (1)

2018/2019 Organizational Chart

Public Works

Effective 7/1/2018
Budgeted 95 FTE Positions
Budgeted 12 Part-Time Positions

Director
Charles E. Hays

Administrative Secretary (1)

Administration

- Administrative Analyst I (1)
- Administrative Technician (2)
- Public Works Manager (1)
- Secretary (1)

Parks and Landscape

- Aquatics Maintenance Worker (1)
- Equipment Operator II (1)
- Landscape Technician (4)
- Maintenance Service Worker I (1)
- Maintenance Service Worker II (10)
- Maintenance Services Crew Chief (2)
- Park Development Coordinator (1)
- Parks and Landscape Supervisor (2)
- Parks Maintenance Technician (2)
- Parks Technical Crew Chief (1)
- Public Works Manager (1)
- Sr. Maintenance Service Worker (1)
- Tree Trimmer Specialist (1)
- Welder (1)

Utilities & Streets

- Equipment Operator II (5)
- Maintenance Services Crew Chief (3)
- Maintenance Service Worker I (4)
- Maintenance Service Worker II (12)
- Project Coordinator (1)
- Public Works Manager (1)
- Pump Maintenance Assistant (1)
- Pump Maintenance Technician (1)
- Sr. Environmental Control Technician (1)
- Sr. Maintenance Service Worker (4)
- Utilities and Streets Supervisor (2)

Support Services

- Chief Equipment Mechanic (1)
- Environmental Control Assistant (1)
- Environmental Control Supervisor (1)
- Environmental Control Technician (2)
- Equipment Mechanic I (1)
- Equipment Mechanic II (3)
- Facilities Maintenance Supervisor (1)
- Fleet Supervisor (1)
- Maintenance Service Crew Chief (2)
- Maintenance Service Worker II (8)
- Project Coordinator (1)
- Public Works Manager (1)
- Sr. Environmental Control Technician (1)



Public Works

Fiscal Year 2018-19

Overview

The Public Works Department is responsible for providing infrastructure maintenance and an aggressive capital reinvestment program. The department's core duties are conducting programs and providing services related to sewer, storm drains, refuse collection, recycling, water reclamation, environmental programs, streets, city trees, parks, streetscapes, graffiti abatement, public buildings, fleet maintenance and replacement. The department is organized into three divisions: Parks & Landscape, Utilities & Streets and Support Services. The department manages 95 full-time employees, numerous seasonal and part-time staff and multiple contract service providers while maintaining an "integrated service approach" which utilizes dedicated staff, contract services and construction contracts.

Goals & Performance Measures

Department Goals		City Council Goal
1	To maintain and preserve the City's asphalt pavement street network, utilizing various pavement rehabilitation methods including reconstruction, overlays/surface restoration and slurry seal	6
2	To manage, operate and maintain the City's wastewater collection system in compliance with state and federal regulations	6
3	To provide opportunities for residents to recycle, reduce and reuse waste	8
4	To maintain City parks and landscaped areas in a safe and aesthetically pleasing manner using the most cost efficient methods	6
5	To maintain City trees in a safe and aesthetically pleasing manner using the most cost efficient methods	6
6	To perform weed abatement on vacant City owned properties and open space	6
7	To perform graffiti abatement on City owned properties and right-of-way areas	6
8	To complete energy efficiency retrofit projects for City buildings	6
9	To maintain City vehicles and equipment in a safe and operational condition	6
10	To control fly populations on poultry ranches utilizing site inspections and neighborhood evaluations	10

Performance Measures	Actual 2016-17	Estimated 2017-18	Target 2018-19	Department Goal
Graffiti Abatement:				
Graffiti Hotline call requests completed within 24 hours	3,999/94%	2,291/90%	3,150/90%	7
Graffiti Hotline call requests completed within 72 hours	269/6%	258/10%	350/10%	7
Total number of Graffiti Hotline calls completed annually	4,268	2,546	3,500	7



Public Works

Fiscal Year 2018-19

Goals & Performance Measures - continued

Performance Measures	Actual 2016-17	Estimated 2017-18	Target 2018-19	Department Goal
City Parks:				
Perform weekly playground inspections (total of 46 playgrounds)	2,392	2,492	2,546	4
Perform monthly security light inspections (total of 41 systems)	492	516	528	4
Recycle, Reduce and Reuse:				
Participants utilizing the Household Hazardous Waste Disposal Facility	3,240	3,500	3,000	3
Compliance with AB 939 waste reduction 50% target	63%	50%	50%	3
City Vehicles and Equipment:				
Total repair orders completed annually	2,840	2,875	2,900	9
Percent of scheduled to unscheduled repair orders	95%/5%	92%/8%	75%/25%	9
City Streets:				
Miles of streets rehabilitated annually	33	30	25	1
Number of potholes filled annually	8,122	7,000	6,500	1
Waste Water:				
Conduct commercial and industrial site inspections annually	362	350	350	2
Lineal feet of sanitary sewer video assessed annually	254,700	226,000	260,000	2
Lineal feet of sanitary sewer jet rod cleaned annually	1,526,400	1,350,000	1,500,000	2



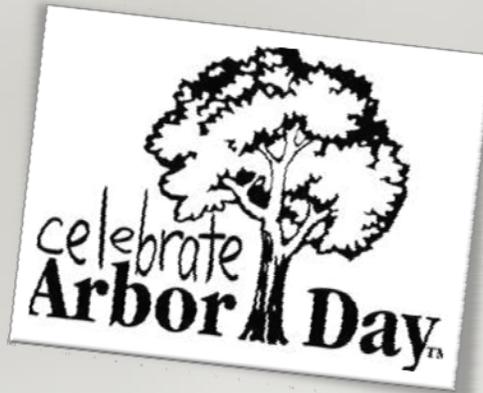
Public Works

Fiscal Year 2018-19

Accomplishments

- Completed 30 lane miles of thick and thin overlay, street rehabilitation
- Cleaned 1,350,000 linear feet of sewer mainline
- Collected 3,324 gallons of motor oil as part of the City's Used Oil Collection Program
- Upgraded security lighting to LED fixtures at the Metrolink Train Platform
- Pruned 20% of City trees and responded to safety concerns as needed (5-year trim cycle)
- Completed construction of Miller Park Amphitheater
- Replaced the fabric roof over the Fontana park Roller Hockey Pavilion
- Installed new solar powered security lighting in the Village of Heritage
- Area 1 Sidewalk Program completed, 743 trip hazards mitigated
- Completed Police Department Emergency Operation Center and Lobby Remodel
- Completed Fontana Fire District Administration East Annex Remodel
- Completed Edison owned LS-1 LED Street light retrofits
- Completed City owned LS-2 LED safety light retrofits
- Completed Jessie Turner Wireless Energy Management System Pilot program

Arbor Day Arbor Day



Arbor Day provides a venue to appreciate all Fontana does to maintain a healthy urban forest, as well as an opportunity to celebrate the value of trees, something we often take for granted.

Departmental Summary

Fund	Division	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Current	2018/2019 New Budget	% Change From Prior Year	
PUBLIC WORKS								
101	GENERAL FUND	UTILITIES & STREETS	558,974	492,812	423,050	714,379	758,780	6.22 %
101	GENERAL FUND	PARKS & LANDSCAPE	4,760,916	4,756,099	4,863,930	5,535,984	5,482,860	-0.96 %
101	GENERAL FUND	SUPPORT SERVICES	266,405	339,551	338,514	398,880	392,330	-1.64 %
		TOTAL GENERAL FUND	5,586,296	5,588,461	5,625,494	6,649,243	6,633,970	-0.23 %
103	FACILITY MAINTENANCE	SUPPORT SERVICES	5,677,791	5,286,255	5,386,089	6,047,207	5,846,130	-3.33 %
221	STATE TRAFFIC CONG RELIEF	UTILITIES & STREETS	1,205	0	0	0	0	0.00 %
281	GAS TAX (STATE)	UTILITIES & STREETS	3,750,174	4,622,746	3,118,536	5,882,957	4,900,570	-16.70 %
281	GAS TAX (STATE)	PARKS & LANDSCAPE	0	3,402	96,659	0	0	0.00 %
282	SOLID WASTE MITIGATION	UTILITIES & STREETS	1,823,257	802,620	2,968,793	3,499,303	1,098,010	-68.62 %
282	SOLID WASTE MITIGATION	SUPPORT SERVICES	1,146,941	1,119,441	1,149,708	1,335,375	1,346,110	0.80 %
283	ROAD MAINTENANCE & REHAB	UTILITIES & STREETS	0	0	0	1,213,559	3,533,530	191.17 %
301	GRANTS	PW ADMIN	6,206	0	0	0	0	0.00 %
301	GRANTS	UTILITIES & STREETS	0	0	250,000	350,000	0	-100.00 %
301	GRANTS	PARKS & LANDSCAPE	281,875	541,299	230,251	1,000,000	0	-100.00 %
301	GRANTS	SUPPORT SERVICES	158,930	119,697	701,819	10,244,660	109,750	-98.93 %
362	CDBG	PARKS & LANDSCAPE	0	0	866,544	1,343,456	0	-100.00 %
401	LMD #1 CITY WIDE	PARKS & LANDSCAPE	750,950	800,981	759,080	1,036,893	826,130	-20.33 %
402	LMD #2 VLG OF HERITAGE	PARKS & LANDSCAPE	2,202,411	1,986,438	2,049,866	2,507,912	2,935,615	17.05 %
403	LMD #3 EMPIRE CENTER	PARKS & LANDSCAPE	43,641	41,418	37,853	56,550	59,750	5.66 %
404	LMD #3 HUNTER'S RIDGE	PARKS & LANDSCAPE	666,765	597,158	592,193	835,739	707,895	-15.30 %
406	LLMD #3 HUNTER'S RIDGE	PARKS & LANDSCAPE	33,992	33,268	34,686	32,000	32,000	0.00 %
407	CFD #1 SOUTHRIDGE VILLAGE	PARKS & LANDSCAPE	2,317,386	2,622,780	2,501,088	3,235,969	2,810,475	-13.15 %
408	CFD #6 THE LANDINGS	PARKS & LANDSCAPE	370,523	420,046	318,294	454,761	397,465	-12.60 %
409	CFD #6-1 STRATHAM	PARKS & LANDSCAPE	82,951	86,174	87,848	124,462	99,780	-19.83 %
410	CFD #6-2 N MORNINGSIDE	PARKS & LANDSCAPE	49,902	36,971	47,805	63,322	54,990	-13.16 %
411	CFD #6-3A BELLGROVE II	PARKS & LANDSCAPE	107,987	89,323	97,026	141,012	120,260	-14.72 %
412	CFD #7 COUNTRY CLUB EST	PARKS & LANDSCAPE	141,453	132,300	108,739	142,812	137,215	-3.92 %
413	CFD #8 PRESLEY	PARKS & LANDSCAPE	160,228	145,604	153,257	209,702	178,565	-14.85 %
414	CFD #9M MORNINGSIDE	PARKS & LANDSCAPE	120,885	86,716	91,725	124,062	107,590	-13.28 %
415	CFD #10M JURUPA IND	PARKS & LANDSCAPE	19,320	24,705	21,388	32,310	31,120	-3.68 %
416	CFD #12 SIERRA LAKES	PARKS & LANDSCAPE	2,065,901	800,328	888,256	964,058	913,585	-5.24 %
417	CFD #13M SUMMIT HEIGHTS	PARKS & LANDSCAPE	629,094	478,386	490,383	699,676	580,045	-17.10 %
418	CFD #14M SYCAMORE HILLS	PARKS & LANDSCAPE	291,676	214,305	236,804	243,620	250,195	2.70 %
419	CFD #15M SILVER RIDGE	PARKS & LANDSCAPE	102,254	85,168	81,792	128,062	114,140	-10.87 %

Departmental Summary

Fund	Division	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Current	2018/2019 New Budget	% Change From Prior Year	
PUBLIC WORKS								
420	CFD #16M VENTANA POINTE	PARKS & LANDSCAPE	19,909	18,244	19,468	34,500	25,860	-25.04 %
421	CFD #18M BADIOLA HOMES	PARKS & LANDSCAPE	868	757	924	3,030	2,730	-9.90 %
422	CFD #20M	PARKS & LANDSCAPE	18,158	19,372	16,441	25,630	20,170	-21.30 %
423	CFD #21M	PARKS & LANDSCAPE	11,174	17,905	10,207	12,660	11,470	-9.40 %
424	CFD #23M	PARKS & LANDSCAPE	937	1,320	1,035	1,730	1,730	0.00 %
425	CFD #24M	PARKS & LANDSCAPE	9,553	14,196	8,915	18,070	11,970	-33.76 %
426	CFD #25M	PARKS & LANDSCAPE	25,981	26,598	38,912	30,100	27,150	-9.80 %
427	CFD #27M	PARKS & LANDSCAPE	31,579	27,530	28,543	48,990	35,930	-26.66 %
428	CFD #28M	PARKS & LANDSCAPE	44,774	36,345	37,756	64,900	44,450	-31.51 %
429	CFD #29M	PARKS & LANDSCAPE	11,950	10,366	15,345	22,200	16,650	-25.00 %
430	CFD #30M	PARKS & LANDSCAPE	71,994	67,851	69,432	114,840	87,670	-23.66 %
431	CFD #34 EMPIRE DET BASIN	PARKS & LANDSCAPE	5,863	7,961	7,280	10,630	10,010	-5.83 %
432	CFD #33M EMPIRE LIGHTING	PARKS & LANDSCAPE	35,752	99,051	19,810	34,680	34,330	-1.01 %
433	CFD #31 CITRUS HEIGHTS N	PARKS & LANDSCAPE	80,842	78,611	82,782	117,270	95,430	-18.62 %
434	CFD #32M	PARKS & LANDSCAPE	378	326	346	4,480	3,080	-31.25 %
435	CFD #35M	PARKS & LANDSCAPE	431,799	385,627	390,655	543,833	482,975	-11.19 %
436	CFD #36M	PARKS & LANDSCAPE	7,696	7,718	5,294	5,650	4,900	-13.27 %
437	CFD #38M	PARKS & LANDSCAPE	49,296	42,071	66,577	52,770	47,760	-9.49 %
438	CFD #37 MONTELAGO	PARKS & LANDSCAPE	45,811	46,098	51,764	44,140	43,560	-1.31 %
439	CFD #39M	PARKS & LANDSCAPE	9,282	13,024	7,945	8,980	8,220	-8.46 %
440	CFD #40M	PARKS & LANDSCAPE	926	914	25	1,050	1,050	0.00 %
441	CFD #41M	PARKS & LANDSCAPE	4,644	4,190	4,291	9,330	8,040	-13.83 %
442	CFD #42M	PARKS & LANDSCAPE	28,369	45,241	29,866	48,600	54,500	12.14 %
443	CFD #44M	PARKS & LANDSCAPE	3,553	4,430	5,209	5,880	5,050	-14.12 %
444	CFD #45M	PARKS & LANDSCAPE	42,583	35,836	54,676	46,460	41,370	-10.96 %
445	CFD #46M	PARKS & LANDSCAPE	15,790	13,586	14,224	22,460	16,610	-26.05 %
446	CFD #47M	PARKS & LANDSCAPE	5,721	6,880	8,560	8,040	7,000	-12.94 %
447	CFD #48M	PARKS & LANDSCAPE	32,238	38,646	31,716	37,480	37,210	-0.72 %
448	CFD #49M	PARKS & LANDSCAPE	6,193	5,233	8,956	9,930	8,990	-9.47 %
449	CFD #50M	PARKS & LANDSCAPE	9,947	9,928	14,779	13,940	12,370	-11.26 %
450	CFD #51M	PARKS & LANDSCAPE	30,916	25,400	32,174	41,400	37,770	-8.77 %
453	CFD #53M	PARKS & LANDSCAPE	450	700	550	4,100	3,700	-9.76 %
454	CFD #54M	PARKS & LANDSCAPE	8,848	7,871	10,780	9,800	8,620	-12.04 %
455	CFD #55M	PARKS & LANDSCAPE	1,329	1,335	1,261	6,100	5,450	-10.66 %
456	CFD #56M	PARKS & LANDSCAPE	413	407	12	400	400	0.00 %

Departmental Summary

Fund	Division	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Current	2018/2019 New Budget	% Change From Prior Year	
PUBLIC WORKS								
457	CFD #57M	PARKS & LANDSCAPE	7,089	6,241	7,748	8,690	7,300	-16.00 %
458	CFD #58M	PARKS & LANDSCAPE	414	407	863	550	400	-27.27 %
459	CFD #59M	PARKS & LANDSCAPE	(10,558)	0	0	400	400	0.00 %
460	CFD #60M	PARKS & LANDSCAPE	3,861	5,692	4,186	7,500	7,800	4.00 %
461	CFD #61M	PARKS & LANDSCAPE	13,736	13,596	19,255	15,700	13,710	-12.68 %
463	CFD #63M	PARKS & LANDSCAPE	2,700	2,700	2,700	7,000	7,000	0.00 %
465	CFD #65M	PARKS & LANDSCAPE	3,925	2,675	2,850	7,720	6,230	-19.30 %
467	CFD #67M	PARKS & LANDSCAPE	16,397	12,865	23,920	16,530	15,080	-8.77 %
468	CFD #68M	PARKS & LANDSCAPE	3,622	4,657	3,412	4,680	4,340	-7.26 %
469	CFD #69M	PARKS & LANDSCAPE	10,600	7,583	12,026	36,850	34,190	-7.22 %
470	CFD #70M AVELLINO	PARKS & LANDSCAPE	31,325	28,222	28,639	44,200	32,700	-26.02 %
471	CFD #71M SIERRA CREST	PARKS & LANDSCAPE	4,328	16,399	28,769	46,850	47,050	0.43 %
472	CFD #72M	PARKS & LANDSCAPE	0	310	2,901	6,500	4,560	-29.85 %
473	CFD #73M	PARKS & LANDSCAPE	0	3,562	3,622	23,000	23,000	0.00 %
474	CFD #74M	PARKS & LANDSCAPE	0	4,000	4,000	12,700	12,000	-5.51 %
475	CFD #75M	PARKS & LANDSCAPE	0	314	2,525	6,100	4,940	-19.02 %
476	CFD #76M	PARKS & LANDSCAPE	0	1,828	5,184	10,500	10,530	0.29 %
477	CFD #77M	PARKS & LANDSCAPE	0	311	2,367	6,300	5,130	-18.57 %
478	CFD #78M	PARKS & LANDSCAPE	0	700	1,822	10,400	10,420	0.19 %
479	CFD #79M	PARKS & LANDSCAPE	0	300	0	300	300	0.00 %
480	CFD #80M BELLA STRADA	PARKS & LANDSCAPE	0	0	9,500	39,600	39,500	-0.25 %
481	CFD #81M	PARKS & LANDSCAPE	0	0	0	37,050	25,500	-31.17 %
483	CFD #83M	PARKS & LANDSCAPE	0	0	0	15,600	15,600	0.00 %
484	CFD #84M	PARKS & LANDSCAPE	0	0	0	5,325	0	-100.00 %
601	CAPITAL REINVESTMENT	PW ADMIN	496,773	54,309	0	300,000	0	-100.00 %
601	CAPITAL REINVESTMENT	UTILITIES & STREETS	3,923,317	2,060,673	2,697,441	5,825,844	2,800,000	-51.94 %
602	CAPITAL IMPROVEMENT	UTILITIES & STREETS	32,717	0	0	0	0	0.00 %
602	CAPITAL IMPROVEMENT	PARKS & LANDSCAPE	0	0	0	9,000,000	0	-100.00 %
603	FUTURE CAPITAL PROJECTS	UTILITIES & STREETS	0	0	0	0	1,400,000	N/A
623	SEWER EXPANSION	SUPPORT SERVICES	472,199	1,436,188	1,536,973	1,575,000	1,575,000	0.00 %
634	LIBRARY CAP IMPROVEMENT	SUPPORT SERVICES	0	0	0	207,200	0	-100.00 %
635	PARKS DEVELOPMENT	PARKS & LANDSCAPE	269,061	205,855	921,036	8,061,725	386,070	-95.21 %
660	CFD #71 SIERRA CREST	PARKS & LANDSCAPE	0	0	0	432,256	0	-100.00 %
661	CFD # 80 BELLA STRADA	PARKS & LANDSCAPE	0	0	0	2,200,000	0	-100.00 %
662	CFD #81 GABRIELLA	PARKS & LANDSCAPE	0	0	0	1,318,038	0	-100.00 %

Departmental Summary

Fund	Division	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Current	2018/2019 New Budget	% Change From Prior Year	
PUBLIC WORKS								
701	SEWER MAINT & OPERATIONS	UTILITIES & STREETS	1,551,120	1,602,251	1,708,996	2,545,733	2,652,080	4.18 %
701	SEWER MAINT & OPERATIONS	SUPPORT SERVICES	11,948,920	12,487,582	14,170,365	15,653,811	16,639,040	6.29 %
702	SEWER CAPITAL PROJECTS	UTILITIES & STREETS	215,210	142,697	200,444	236,320	236,320	0.00 %
703	SEWER REPLACEMENT	UTILITIES & STREETS	2,221,102	944,940	1,216,103	5,941,141	1,677,810	-71.76 %
703	SEWER REPLACEMENT	SUPPORT SERVICES	2,117	28,779	28,167	76,000	76,000	0.00 %
710	WATER UTILITY	PW ADMIN	14,642	24,648	5,821	21,385	0	-100.00 %
710	WATER UTILITY	SUPPORT SERVICES	40,163	19,457	212	0	0	0.00 %
751	FLEET OPERATIONS	SUPPORT SERVICES	2,668,959	2,483,576	2,633,879	6,077,694	5,943,400	-2.21 %
TOTAL OTHER FUNDS			48,052,954	43,902,418	49,748,715	103,255,685	62,168,490	-39.79 %
TOTAL PUBLIC WORKS			53,639,249	49,490,880	55,374,209	109,904,928	68,802,460	-37.40 %
Total Budgeted Full-Time Positions			93.00	93.00	94.00	94.00	95.00	1.06 %
Total Budgeted Part-Time Positions			10.00	10.00	10.00	12.00	12.00	0.00 %

Division Budget Summary

Department: PUBLIC WORKS **Fund Title: GENERAL FUND**

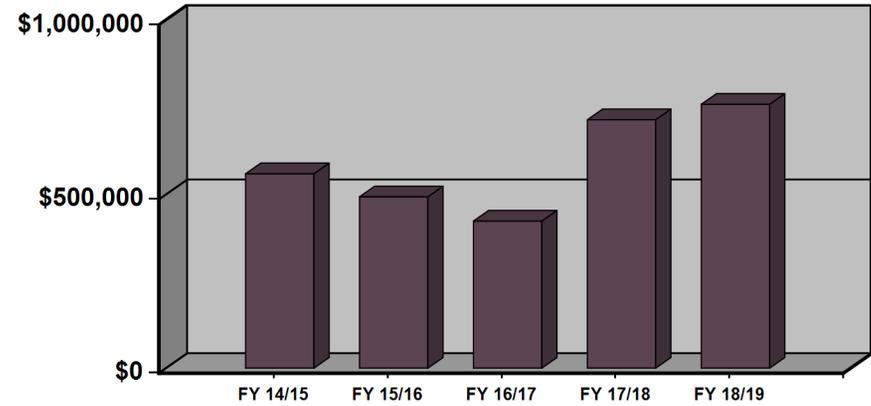
Division: UTILITIES & STREETS **Fund Number: 101**

Mission Statement:

To maintain and perform repairs on existing storm drain conveyance system; to provide vegetation management of roadways and to improve pavement ride quality conditions; and to maintain public health and safety by monitoring and inspection of the right-of-way.

Selected Service Objectives: **Five-Year Expenditures**

- To conduct semi-annual storm drain system inspections and provide as needed maintenance activities for system and detention basins
- To provide emergency response during storm events, including the supply of sandbags for residents use
- To maintain and repair damaged storm drain structures



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$150,537	\$136,687	\$137,170	\$156,789	\$246,670	57.33 %
OPERATING COSTS	\$193,826	\$194,193	\$60,651	\$221,000	\$221,000	0.00 %
CONTRACTUAL SERVICES	\$155,872	\$101,872	\$145,430	\$205,000	\$205,000	0.00 %
INTERNAL SERVICE CHARGES	\$58,740	\$60,060	\$79,800	\$81,590	\$86,110	5.54 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$50,000	\$0	-100.00 %
Total Expenditures	\$558,974	\$492,812	\$423,050	\$714,379	\$758,780	6.22 %
Annual Percentage Change		-11.84 %	-14.16 %	68.86 %	6.22 %	
Budgeted Staffing Level (FTEs)	1.80	1.55	2.05	1.60	2.60	

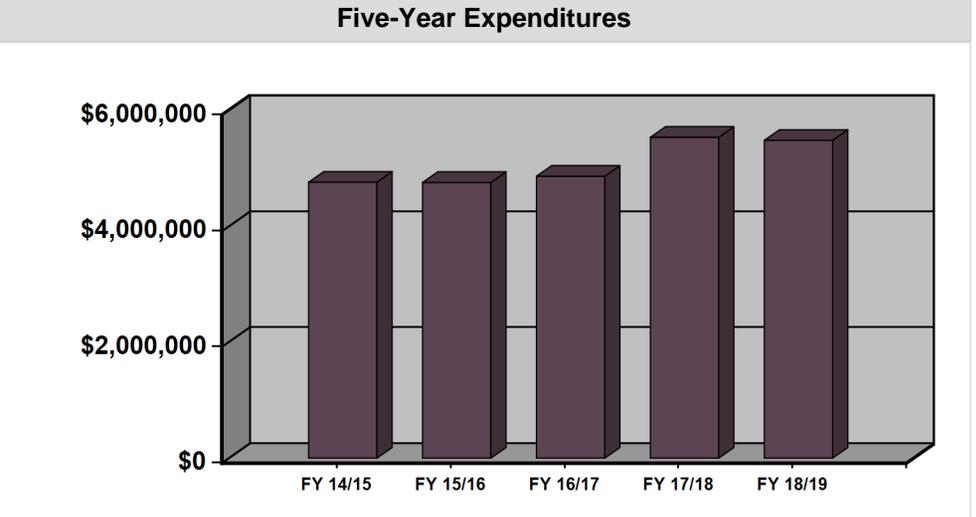
Division Budget Summary

Department: PUBLIC WORKS	Fund Title: GENERAL FUND
---------------------------------	---------------------------------

Division: PARKS & LANDSCAPE	Fund Number: 101
--	-------------------------

Mission Statement:
 To keep the City's parks, landscaping and trees in a safe and aesthetically pleasing state in the most cost efficient manner and to perform weed abatement on vacant City owned property and open space. To provide graffiti abatement services to the community.

- Selected Service Objectives:**
- To perform annual renovation of ball fields, one weekly inspection per playground, once a week mowing, parking lot overlay, fencing program and litter and trash service
 - To provide 72-hour response to hazards and conduct a block trimming program on a once per 5-year cycle
 - To maintain City owned open space areas to meet fire requirements
 - To provide support for City special events
 - To prepare for all opening day ceremonies
 - To maintain pools to California Health and Safety Standards
 - To continue to respond to Graffiti Hotline calls and abate 80% of the graffiti within 24 hours of report and 100% of graffiti within 72 hours of report



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$1,222,487	\$1,279,980	\$1,302,903	\$1,464,081	\$1,488,780	1.69 %
OPERATING COSTS	\$1,149,441	\$925,638	\$1,005,338	\$1,364,355	\$1,347,120	-1.26 %
CONTRACTUAL SERVICES	\$1,915,697	\$2,071,591	\$2,093,199	\$2,166,409	\$2,077,700	-4.09 %
INTERNAL SERVICE CHARGES	\$473,290	\$478,890	\$462,490	\$528,240	\$569,260	7.77 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$12,899	\$0	-100.00 %
Total Expenditures	\$4,760,916	\$4,756,099	\$4,863,930	\$5,535,984	\$5,482,860	-0.96 %
Annual Percentage Change		-0.10 %	2.27 %	13.82 %	-0.96 %	
Budgeted Staffing Level (FTEs)	13.55	13.55	13.55	13.55	13.05	
Budgeted Staffing Level (PT FTEs)	2.00	2.00	2.00	2.00	2.00	

Division Budget Summary

Department: PUBLIC WORKS	Fund Title: GENERAL FUND
---------------------------------	---------------------------------

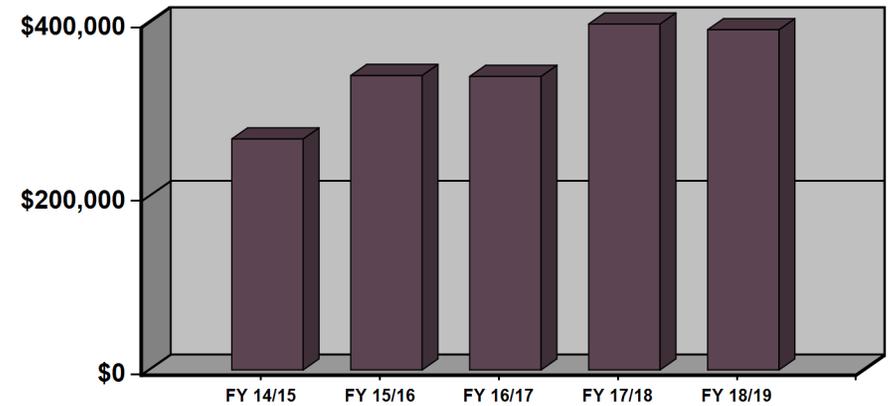
Division: SUPPORT SERVICES	Fund Number: 101
-----------------------------------	-------------------------

Mission Statement:
 To provide a household hazardous waste collection program. To participate as a co-permittee in the regional stormwater program and to continue to contribute to the City's efforts to comply with State and Federal stormwater regulations.

Selected Service Objectives:

- To conduct inspections, education programs, monitoring service, and compliance activities as they relate to the federally mandated Storm Water Pollution Prevention Program
- To provide residents with weekly access to the City's Household Hazardous Waste and CRT Collection Program
- To provide stormwater information to the public
- To comply with NPDES stormwater permit

Five-Year Expenditures



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$10,146	\$8,929	\$9,341	\$10,500	\$10,500	0.00 %
OPERATING COSTS	(\$7,902)	\$41,937	\$42,831	\$39,660	\$39,660	0.00 %
CONTRACTUAL SERVICES	\$233,271	\$256,804	\$253,481	\$312,020	\$304,270	-2.48 %
INTERNAL SERVICE CHARGES	\$30,890	\$31,880	\$32,860	\$36,700	\$37,900	3.27 %
Total Expenditures	\$266,405	\$339,551	\$338,514	\$398,880	\$392,330	-1.64 %
Annual Percentage Change		27.46 %	-0.31 %	17.83 %	-1.64 %	

Division Budget Summary

Department: PUBLIC WORKS	Fund Title: FACILITY MAINTENANCE
---------------------------------	---

Division: SUPPORT SERVICES	Fund Number: 103
-----------------------------------	-------------------------

Mission Statement:
 To provide service that sustains and/or restores City facilities to a safe and economical condition and promotes an appearance that will inspire public confidence.

Selected Service Objectives:	Five-Year Expenditures
<ul style="list-style-type: none"> • To respond to emergency repairs • To provide continuing facility maintenance services • To complete capital improvements at the designated facilities that improve the infrastructure • To research and implement energy efficiency measures 	

Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$1,137,109	\$1,180,296	\$1,238,067	\$1,349,176	\$1,342,420	-0.50 %
OPERATING COSTS	\$2,507,614	\$2,247,379	\$2,278,202	\$2,462,270	\$2,485,670	0.95 %
CONTRACTUAL SERVICES	\$1,793,438	\$1,600,060	\$1,568,672	\$1,927,100	\$1,719,000	-10.80 %
INTERNAL SERVICE CHARGES	\$239,630	\$258,520	\$262,940	\$286,020	\$299,040	4.55 %
CAPITAL EXPENDITURES	\$0	\$0	\$38,208	\$22,641	\$0	-100.00 %
Total Expenditures	\$5,677,791	\$5,286,255	\$5,386,089	\$6,047,207	\$5,846,130	-3.33 %
Annual Percentage Change		-6.90 %	1.89 %	12.27 %	-3.33 %	
Budgeted Staffing Level (FTEs)	12.70	12.70	12.70	12.70	12.80	
Budgeted Staffing Level (PT FTEs)	1.00	1.00	1.00	1.00	1.00	

Division Budget Summary

Department: PUBLIC WORKS	Fund Title: GAS TAX (STATE)
Division: UTILITIES & STREETS	Fund Number: 281
Mission Statement:	
To maintain and perform repairs of approximately 504 miles of streets, alleys, City owned parking lots, and 743 miles of sidewalk. To provide vegetation management of unimproved roadways, road edge grading, right-of-way debris removal, installation and maintenance of traffic control signs and traffic striping.	
Selected Service Objectives:	
<ul style="list-style-type: none"> • To provide support services to hazardous situations that require abatement of oil spills, flood damage, road failure, and vehicle collisions • To continue the pothole repair program • To re-stripe City streets, perform an annual stop sign survey, annual cross-walk and street legend re-painting • To conduct the removal and replacement of damaged sidewalk, curb and gutter • To repair damaged drainage structures on demand • To continue the maintenance and repair of streets, alleys, City-owned parking lots, sidewalks, curbs and gutters, vegetation control, and debris removal <p>FY 2018-19 includes \$1.6 million funding for Pavement Rehabilitation.</p>	Five-Year Expenditures
Five-Year History	

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$1,038,450	\$1,018,996	\$967,003	\$1,180,940	\$1,112,120	-5.83 %
OPERATING COSTS	\$1,572,255	\$1,553,805	\$1,451,786	\$1,463,430	\$1,429,100	-2.35 %
CONTRACTUAL SERVICES	\$472,088	\$196,275	\$136,552	\$468,400	\$236,000	-49.62 %
INTERNAL SERVICE CHARGES	\$414,240	\$429,750	\$460,670	\$491,260	\$523,350	6.53 %
CAPITAL EXPENDITURES	\$253,141	\$1,423,920	\$102,526	\$2,278,928	\$1,600,000	-29.79 %
Total Expenditures	\$3,750,174	\$4,622,746	\$3,118,536	\$5,882,957	\$4,900,570	-16.70 %
Annual Percentage Change		23.27 %	-32.54 %	88.64 %	-16.70 %	
Budgeted Staffing Level (FTEs)	10.90	11.35	11.55	11.55	10.85	
Budgeted Staffing Level (PT FTEs)	2.50	2.50	2.50	2.50	2.50	

Division Budget Summary

Department: PUBLIC WORKS	Fund Title: SOLID WASTE MITIGATION
---------------------------------	---

Division: UTILITIES & STREETS	Fund Number: 282
--	-------------------------

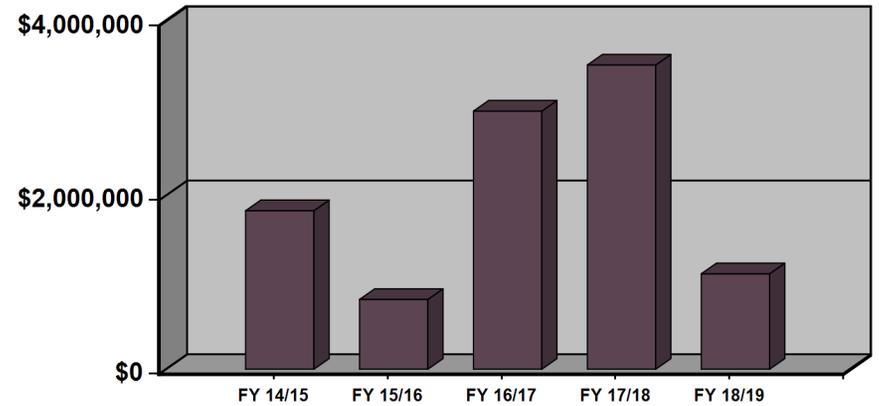
Mission Statement:
To provide maintenance services and improvements that address impacts of the landfill.

Selected Service Objectives:

- To provide road and roadside repair of streets impacted by landfill operations
- To provide litter and trash control in areas impacted by landfill operations
- To provide weekly abatement of illegal roadside dumping

FY 2018-19 includes \$600,000 funding for Pavement Rehabilitation.

Five-Year Expenditures



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$348,632	\$342,213	\$311,182	\$371,716	\$405,110	8.98 %
OPERATING COSTS	\$6,134	\$7,613	\$41,495	\$57,200	\$58,600	2.45 %
CONTRACTUAL SERVICES	\$144,994	\$70,991	\$83,527	\$49,199	\$10,000	-79.67 %
INTERNAL SERVICE CHARGES	\$25,770	\$24,250	\$31,290	\$20,100	\$24,300	20.90 %
CAPITAL EXPENDITURES	\$1,297,727	\$357,553	\$2,501,299	\$3,001,087	\$600,000	-80.01 %
Total Expenditures	\$1,823,257	\$802,620	\$2,968,793	\$3,499,303	\$1,098,010	-68.62 %
Annual Percentage Change		-55.98 %	269.89 %	17.87 %	-68.62 %	
Budgeted Staffing Level (FTEs)	4.20	4.00	3.75	3.75	3.85	
Budgeted Staffing Level (PT FTEs)	0.50	0.50	0.50	0.50	0.50	

Division Budget Summary

Department: PUBLIC WORKS **Fund Title: SOLID WASTE MITIGATION**

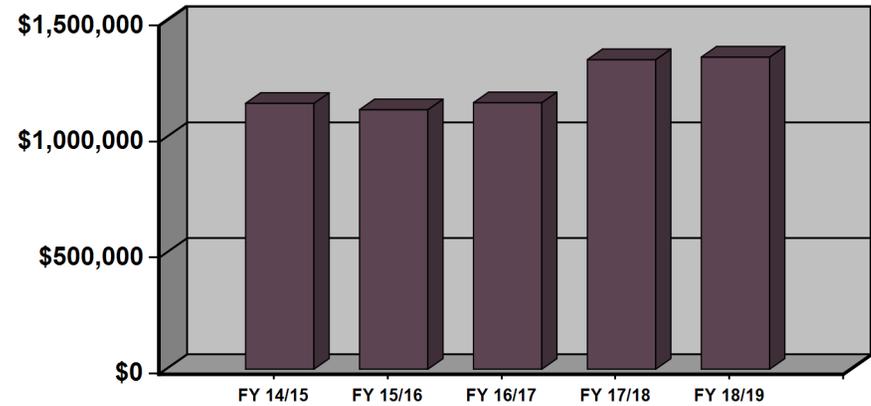
Division: SUPPORT SERVICES **Fund Number: 282**

Mission Statement:
To keep Fontana beautiful by providing services that address impacts of the landfill including street sweeping and recycling opportunities to divert waste from the landfill.

Selected Service Objectives:

- To enhance recycling programs through education and promotion of City environmental programs and services
- To review and monitor San Bernardino County’s compliance with the Mid-Valley Landfill Impact Mitigation Memorandum of Understanding
- To review the City’s commercial recycling program and make changes that would enhance opportunities and incentives for businesses to recycle
- To conduct waste stream audits of commercial and industrial businesses that would help to reduce the amount of contamination of recyclable materials
- To review and monitor the waste hauler franchise agreement to ensure compliance
- To participate in the regional efforts to renew the Waste Disposal Agreement with San Bernardino County
- To perform bi-weekly street sweeping in residential areas and weekly sweeping in commercial areas and sidewalks along Sierra Avenue

Five-Year Expenditures



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$189,690	\$199,905	\$206,250	\$224,255	\$234,210	4.44 %
OPERATING COSTS	\$29,703	\$24,788	\$38,767	\$62,625	\$50,400	-19.52 %
CONTRACTUAL SERVICES	\$912,478	\$880,909	\$882,877	\$1,036,295	\$1,047,440	1.08 %
INTERNAL SERVICE CHARGES	\$15,070	\$13,840	\$13,810	\$12,200	\$14,060	15.25 %
CAPITAL EXPENDITURES	\$0	\$0	\$8,004	\$0	\$0	0.00 %
Total Expenditures	\$1,146,941	\$1,119,441	\$1,149,708	\$1,335,375	\$1,346,110	0.80 %
Annual Percentage Change		-2.40 %	2.70 %	16.15 %	0.80 %	
Budgeted Staffing Level (FTEs)	2.10	2.00	2.00	2.00	2.00	
Budgeted Staffing Level (PT FTEs)	0.75	0.75	0.75	0.75	0.75	

Division Budget Summary

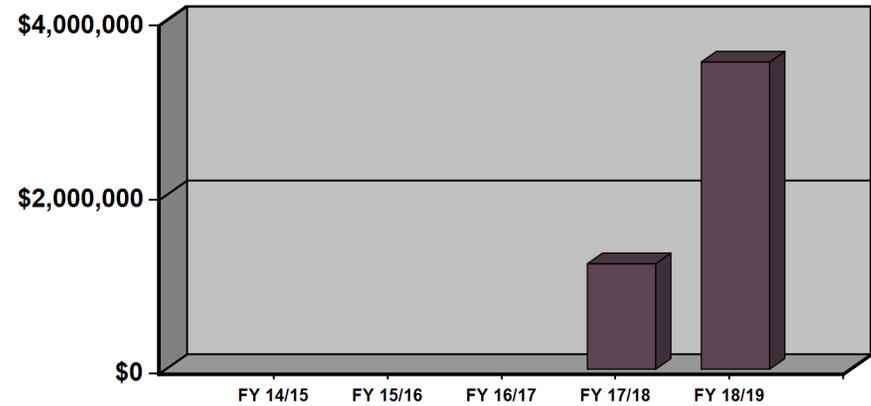
Department: PUBLIC WORKS	Fund Title: ROAD MAINTENANCE & REHAB
---------------------------------	---

Division: UTILITIES & STREETS	Fund Number: 283
--	-------------------------

Mission Statement:
 To improve and maintain the City's infrastructure through the use of Senate Bill -1 (SB1) Road Maintenance & Rehabilitation Account (RMRA).

Selected Service Objectives:	Five-Year Expenditures
-------------------------------------	-------------------------------

• To repave streets annually, utilizing the City's Pavement Management System. FY 2018/2019 includes \$3.5 million funding for Pavement Rehabilitation related to the States RMRA.



Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$1,213,559	\$3,533,530	191.17 %
Total Expenditures	\$0	\$0	\$0	\$1,213,559	\$3,533,530	191.17 %
Annual Percentage Change		0.00 %	0.00 %	N/A	191.17 %	

Division Budget Summary

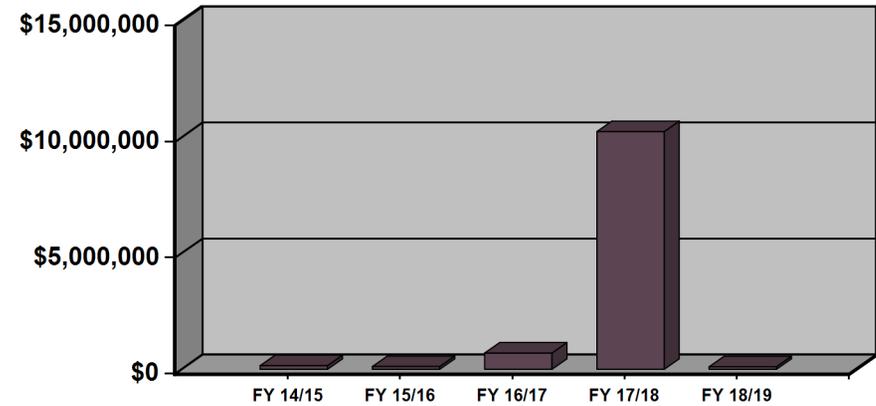
Department: PUBLIC WORKS **Fund Title: GRANTS**

Division: SUPPORT SERVICES **Fund Number: 301**

Mission Statement:
To promote the recycling of reusable resources by providing a curbside used oil collection and beverage container recycling programs funded by a state grant.

Selected Service Objectives: **Five-Year Expenditures**

- To provide curbside used oil collection services to residents
- To recycle used oil and filters collected
- To promote recycling of beverage cans and bottles through installation of recycling containers at City facilities



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$37,591	\$39,996	\$37,450	\$46,960	\$50,330	7.18 %
OPERATING COSTS	\$64,529	\$62,962	\$63,739	\$55,100	\$52,360	-4.97 %
CONTRACTUAL SERVICES	\$50,000	\$9,759	\$12,970	\$52,420	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$6,810	\$6,980	\$6,640	\$6,940	\$7,060	1.73 %
CAPITAL EXPENDITURES	\$0	\$0	\$581,020	\$10,083,240	\$0	-100.00 %
Total Expenditures	\$158,930	\$119,697	\$701,819	\$10,244,660	\$109,750	-98.93 %
Annual Percentage Change		-24.69 %	486.33 %	1,359.73 %	-98.93 %	
Budgeted Staffing Level (FTEs)	0.60	0.70	0.70	0.70	0.70	

Division Budget Summary

Department: PUBLIC WORKS	Fund Title: Landscape Maintenance Districts
---------------------------------	--

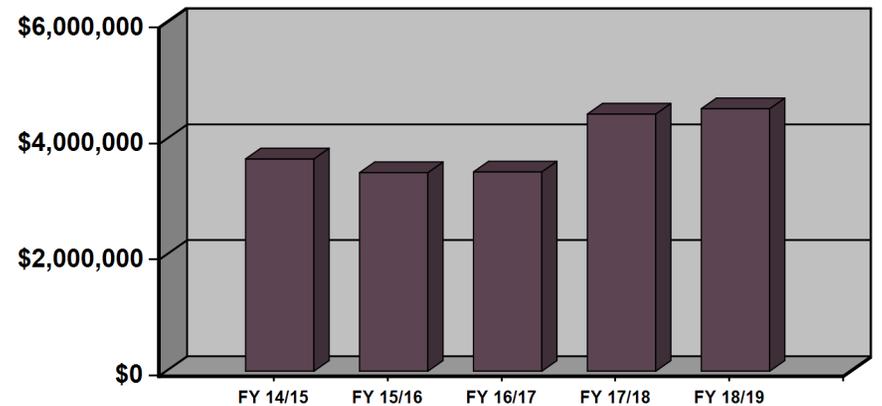
Division: PARKS & LANDSCAPE	Fund Number: 401-404
--	-----------------------------

Mission Statement:
 To maintain City landscaped areas at a high level in the most cost effective manner.

Selected Service Objectives:	Five-Year Expenditures
-------------------------------------	-------------------------------

- To provide daily litter, trash and restroom service in parks
- To provide litter and landscape maintenance 5 days a week
- To provide tree trimming on a 5-year cycle

Information provided is for the four landscape maintenance districts located throughout the City. Summary information by district is available on page 295 of this document. Detail information by district is located on pages 355 through 375 of the Operating Budget Detail book.



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$578,434	\$614,344	\$623,940	\$679,808	\$746,100	9.75 %
OPERATING COSTS	\$1,671,716	\$1,348,979	\$1,291,009	\$2,090,271	\$1,860,650	-10.99 %
CONTRACTUAL SERVICES	\$1,293,168	\$1,343,223	\$1,401,813	\$1,546,825	\$1,781,450	15.17 %
INTERNAL SERVICE CHARGES	\$120,450	\$119,450	\$119,460	\$120,190	\$141,190	17.47 %
CAPITAL EXPENDITURES	\$0	\$0	\$2,768	\$0	\$0	0.00 %
Total Expenditures	\$3,663,767	\$3,425,995	\$3,438,991	\$4,437,094	\$4,529,390	2.08 %
Annual Percentage Change		-6.49 %	0.38 %	29.02 %	2.08 %	
Budgeted Staffing Level (FTEs)	6.20	6.20	6.20	6.20	6.60	

Division Budget Summary

Department: PUBLIC WORKS **Fund Title: LLMD #3 HUNTER`S RIDGE**

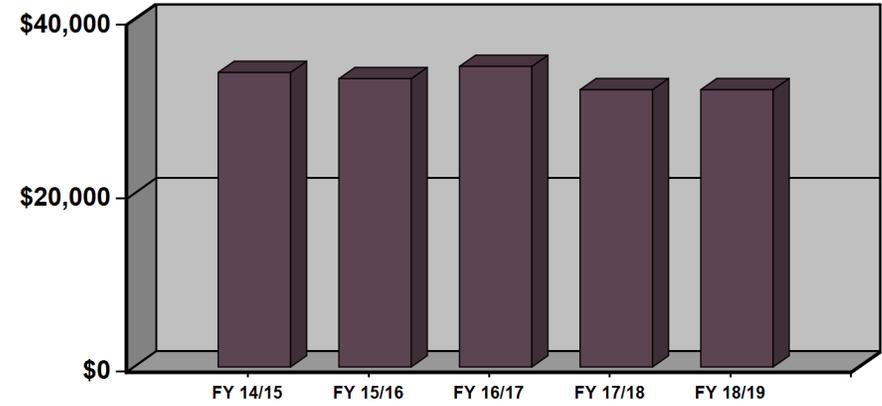
Division: PARKS & LANDSCAPE **Fund Number: 406**

Mission Statement:

To maintain the street lighting in the traffic medians and right-of-ways, thereby enhancing the appearance of one of the major entries into Fontana.

Selected Service Objectives: **Five-Year Expenditures**

- To monitor utility usage
- To inspect and replace lighting as necessary



Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
OPERATING COSTS	\$33,992	\$33,268	\$34,686	\$32,000	\$32,000	0.00 %
Total Expenditures	\$33,992	\$33,268	\$34,686	\$32,000	\$32,000	0.00 %
Annual Percentage Change		-2.13 %	4.26 %	-7.74 %	0.00 %	

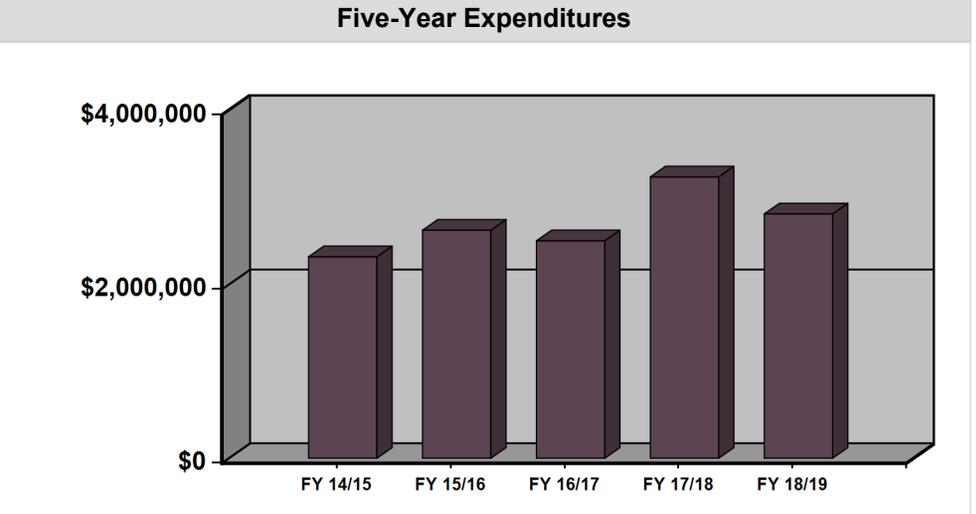
Division Budget Summary

Department: PUBLIC WORKS	Fund Title: CFD #1 SOUTHRIDGE VILLAGE
---------------------------------	--

Division: PARKS & LANDSCAPE	Fund Number: 407
--	-------------------------

Mission Statement:
To maintain City landscaped areas at a high level in the most cost effective manner.

- Selected Service Objectives:**
- To provide daily trash and restroom service in parks
 - To maintain pools to meet all California Health and Safety guidelines
 - To trim trees on a 5-year schedule
 - To provide litter control 5 days a week in landscape areas



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$480,257	\$499,625	\$493,126	\$554,584	\$604,770	9.05 %
OPERATING COSTS	\$793,022	\$793,759	\$759,356	\$1,153,544	\$1,047,445	-9.20 %
CONTRACTUAL SERVICES	\$947,836	\$1,233,626	\$1,152,516	\$1,429,751	\$1,041,200	-27.18 %
INTERNAL SERVICE CHARGES	\$96,270	\$95,770	\$96,090	\$98,090	\$117,060	19.34 %
Total Expenditures	\$2,317,386	\$2,622,780	\$2,501,088	\$3,235,969	\$2,810,475	-13.15 %
Annual Percentage Change		13.18 %	-4.64 %	29.38 %	-13.15 %	
Budgeted Staffing Level (FTEs)	5.30	5.30	5.30	5.30	5.40	

Division Budget Summary

Department: PUBLIC WORKS **Fund Title: Community Facilities Districts**

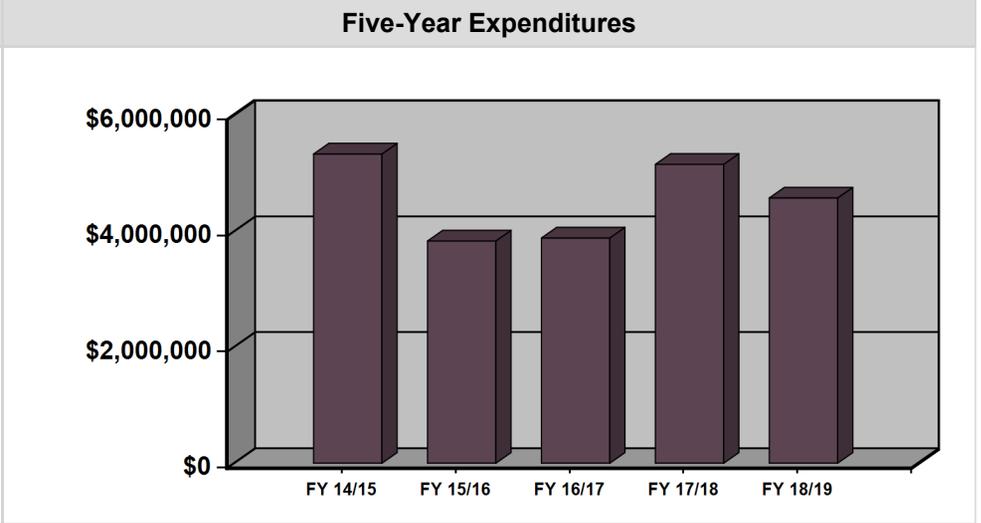
Division: PARKS & LANDSCAPE **Fund Number: 408-483**

Mission Statement:
To maintain City landscaped areas at a high level in the most cost effective manner.

Selected Service Objectives:

- To provide daily trash and restroom service in parks
- To maintain pools to meet all California Health and Safety guidelines
- To trim trees on a 5-year schedule
- To provide litter control 5 days a week in landscape areas
- To inspect and report outages
- To monitor utility usage

Information provided is for the 71 maintenance community facilities districts located throughout the City. Summary information by district is available on pages 299 through 301 of this document. Detail information by district is available on pages 388 through 632 of the Operating Budget Detail book.



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$545,565	\$566,845	\$571,348	\$630,306	\$658,360	4.45 %
OPERATING COSTS	\$2,180,932	\$1,686,374	\$1,728,725	\$2,468,013	\$2,221,405	-9.99 %
CONTRACTUAL SERVICES	\$2,525,183	\$1,498,402	\$1,502,803	\$1,932,607	\$1,596,180	-17.41 %
INTERNAL SERVICE CHARGES	\$83,450	\$82,340	\$83,240	\$87,340	\$100,860	15.48 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$38,366	\$0	-100.00 %
Total Expenditures	\$5,335,130	\$3,833,962	\$3,886,116	\$5,156,632	\$4,576,805	-11.24 %
Annual Percentage Change		-28.14 %	1.36 %	32.69 %	-11.24 %	

Division Budget Summary

Department: PUBLIC WORKS	Fund Title: CAPITAL REINVESTMENT
---------------------------------	---

Division: UTILITIES & STREETS	Fund Number: 601
--	-------------------------

Mission Statement:
 To improve and maintain the City's infrastructure through the use of General Fund sources for capital investment projects.

<p>Selected Service Objectives:</p> <ul style="list-style-type: none"> • To repave streets annually, utilizing the City's Pavement Management System • To repair and replace concrete annually • To crack seal various streets • To slurry seal various areas City-wide <p>FY 2018-19 includes \$2.5 million funding for Pavement Rehabilitation and \$300K for sidewalk rehabilitation</p>	<p>Five-Year Expenditures</p> <table border="1" style="display: none;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 14/15</td> <td>4,000,000</td> </tr> <tr> <td>FY 15/16</td> <td>2,000,000</td> </tr> <tr> <td>FY 16/17</td> <td>2,800,000</td> </tr> <tr> <td>FY 17/18</td> <td>5,800,000</td> </tr> <tr> <td>FY 18/19</td> <td>3,000,000</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 14/15	4,000,000	FY 15/16	2,000,000	FY 16/17	2,800,000	FY 17/18	5,800,000	FY 18/19	3,000,000
Fiscal Year	Expenditure (\$)												
FY 14/15	4,000,000												
FY 15/16	2,000,000												
FY 16/17	2,800,000												
FY 17/18	5,800,000												
FY 18/19	3,000,000												

Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
OPERATING COSTS	\$0	\$0	\$0	\$1,000	\$0	-100.00 %
CONTRACTUAL SERVICES	\$448,425	\$468,883	\$346,650	\$1,386,479	\$300,000	-78.36 %
CAPITAL EXPENDITURES	\$3,474,892	\$1,591,790	\$2,350,791	\$4,438,365	\$2,500,000	-43.67 %
Total Expenditures	\$3,923,317	\$2,060,673	\$2,697,441	\$5,825,844	\$2,800,000	-51.94 %
Annual Percentage Change		-47.48 %	30.90 %	115.98 %	-51.94 %	

Division Budget Summary

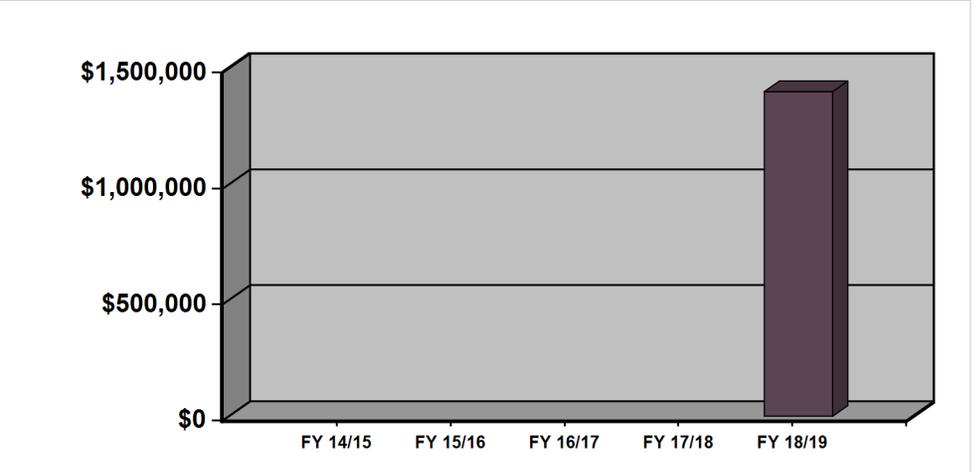
Department: PUBLIC WORKS	Fund Title: FUTURE CAPITAL PROJECTS
---------------------------------	--

Division: UTILITIES & STREETS	Fund Number: 603
--	-------------------------

Mission Statement:
 To provide professional and technical administration of the design and construction of public infrastructure as approved by the City Council.

Selected Service Objectives:	Five-Year Expenditures
-------------------------------------	-------------------------------

To complete the City's Microgrid installation project.



Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0	\$1,400,000	N/A
Total Expenditures	\$0	\$0	\$0	\$0	\$1,400,000	N/A
Annual Percentage Change		0.00 %	0.00 %	0.00 %	N/A	

Division Budget Summary

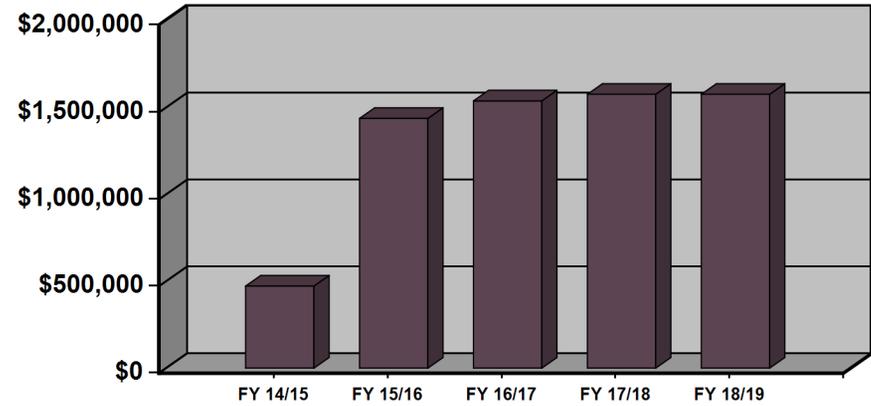
Department: PUBLIC WORKS	Fund Title: SEWER EXPANSION
---------------------------------	------------------------------------

Division: SUPPORT SERVICES	Fund Number: 623
-----------------------------------	-------------------------

Mission Statement:
 To collect and report development fees in the City of Fontana to the Inland Empire Utilities Agency (IEUA) pursuant to the IEUA contract and to the City of Rialto pursuant to the Southeast Fontana/Rialto Wastewater agreement.

Selected Service Objectives:	Five-Year Expenditures
-------------------------------------	-------------------------------

- To provide accurate monthly reports which indicate the City permits issued and sewer expansion fees collected
- To provide an annual 10-year flow projection based on development growth projections and monthly extra-territorial sewer service development reports
- To develop activity reports to be generated monthly and submitted to the Inland Empire Utility Agency (IEUA) and the City of Rialto by the 15th day of each month



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
CAPITAL EXPENDITURES	\$472,199	\$1,436,188	\$1,536,973	\$1,575,000	\$1,575,000	0.00 %
Total Expenditures	\$472,199	\$1,436,188	\$1,536,973	\$1,575,000	\$1,575,000	0.00 %
Annual Percentage Change		204.15 %	7.02 %	2.47 %	0.00 %	

Division Budget Summary

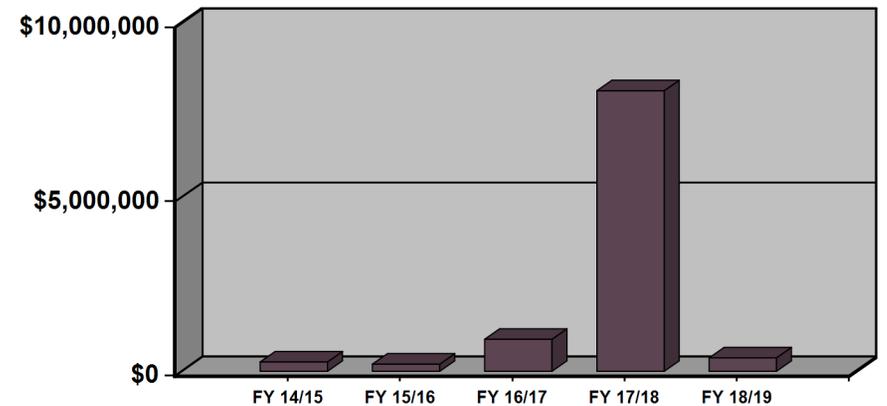
Department: PUBLIC WORKS	Fund Title: PARKS DEVELOPMENT
---------------------------------	--------------------------------------

Division: PARKS & LANDSCAPE	Fund Number: 635
--	-------------------------

Mission Statement:
To complete park improvement projects.

Selected Service Objectives:	Five-Year Expenditures
-------------------------------------	-------------------------------

- To provide project management support for ongoing park projects



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$157,995	\$160,950	\$165,406	\$177,473	\$184,030	3.69 %
OPERATING COSTS	\$1,384	\$1,792	\$1,141	\$7,000	\$6,000	-14.29 %
CONTRACTUAL SERVICES	\$98,271	\$32,274	\$743,989	\$643,516	\$65,000	-89.90 %
INTERNAL SERVICE CHARGES	\$11,410	\$10,840	\$10,500	\$9,390	\$11,040	17.57 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$7,224,346	\$120,000	-98.34 %
Total Expenditures	\$269,061	\$205,855	\$921,036	\$8,061,725	\$386,070	-95.21 %
Annual Percentage Change		-23.49 %	347.42 %	775.29 %	-95.21 %	
Budgeted Staffing Level (FTEs)	1.20	1.20	1.20	1.20	1.20	

Division Budget Summary

Department: PUBLIC WORKS **Fund Title: SEWER MAINT & OPERATIONS**

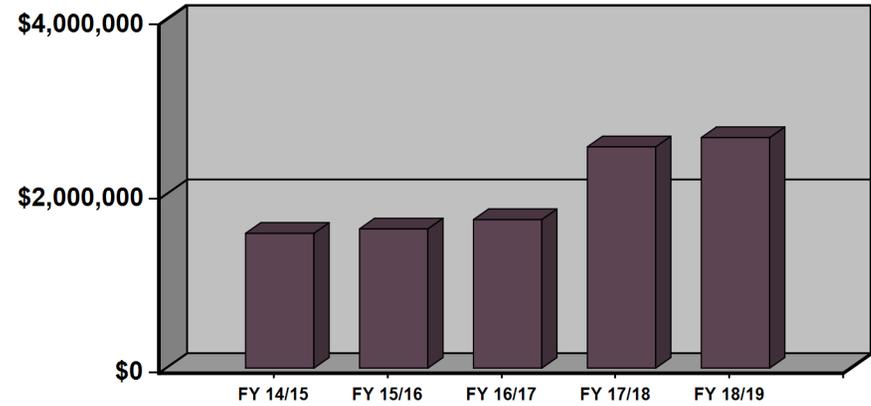
Division: UTILITIES & STREETS **Fund Number: 701**

Mission Statement:

To provide uninterrupted service for the community to ensure effluent meets the Federal Clean Water Act mandates (40 CFR). This is accomplished by performing routine inspections, monitoring, and performing preventative maintenance of six (6) sewage pump stations and approximately 422 miles of sewer main lines.

Selected Service Objectives: **Five-Year Expenditures**

- To continue to perform routine preventative maintenance and repair of six (6) sewage pump stations
- To respond to all sewer mainline and internal blockages within 30 minutes
- To install sewer clean-outs, maintenance boxes and clean City laterals
- To jet rod and perform maintenance on sewer mainlines



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$948,421	\$936,657	\$1,054,911	\$1,237,643	\$1,397,470	12.91 %
OPERATING COSTS	\$182,225	\$196,444	\$160,663	\$281,920	\$262,340	-6.95 %
CONTRACTUAL SERVICES	\$96,974	\$140,579	\$136,782	\$484,500	\$514,500	6.19 %
INTERNAL SERVICE CHARGES	\$323,500	\$328,570	\$356,640	\$401,670	\$427,770	6.50 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$140,000	\$50,000	-64.29 %
Total Expenditures	\$1,551,120	\$1,602,251	\$1,708,996	\$2,545,733	\$2,652,080	4.18 %
Annual Percentage Change		3.30 %	6.66 %	48.96 %	4.18 %	
Budgeted Staffing Level (FTEs)	11.40	9.90	10.95	11.40	12.55	
Budgeted Staffing Level (PT FTEs)	0.50	0.50	0.50	1.50	1.50	

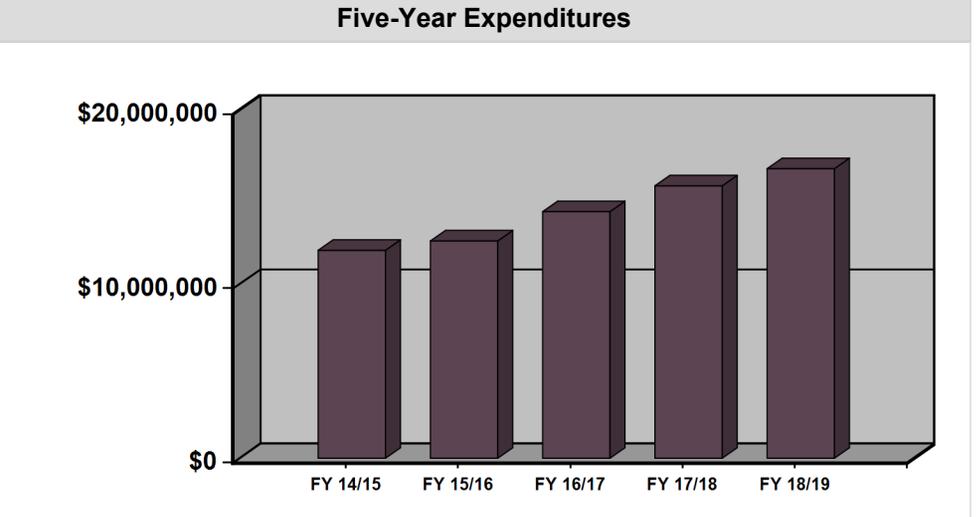
Division Budget Summary

Department: PUBLIC WORKS	Fund Title: SEWER MAINT & OPERATIONS
---------------------------------	---

Division: SUPPORT SERVICES	Fund Number: 701
-----------------------------------	-------------------------

Mission Statement:
 To provide uninterrupted service for the community to ensure effluent meets the Federal Clean Water Act mandates (40 CFR). This is accomplished by performing routine inspections, monitoring, permitting, and enforcement of the City's local discharge requirements of commercial/industrial dischargers.

- Selected Service Objectives:**
- To collect 254 wastewater samples annually
 - To perform monthly pH monitoring
 - To inspect all permitted industrial dischargers, audit all new commercial/industrial users connecting to system
 - To submit monthly compliance reports to Inland Empire Utilities Agency



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$485,370	\$502,001	\$503,791	\$558,511	\$581,410	4.10 %
OPERATING COSTS	\$23,777	\$38,936	\$15,589	\$47,510	\$47,910	0.84 %
CONTRACTUAL SERVICES	\$11,371,473	\$11,878,815	\$13,571,925	\$14,968,320	\$15,923,910	6.38 %
INTERNAL SERVICE CHARGES	\$68,300	\$67,830	\$79,060	\$79,470	\$85,810	7.98 %
Total Expenditures	\$11,948,920	\$12,487,582	\$14,170,365	\$15,653,811	\$16,639,040	6.29 %
Annual Percentage Change		4.51 %	13.48 %	10.47 %	6.29 %	
Budgeted Staffing Level (FTEs)	4.30	4.30	4.30	4.30	4.30	
Budgeted Staffing Level (PT FTEs)	0.75	0.75	0.75	0.75	0.75	

Division Budget Summary

Department: PUBLIC WORKS **Fund Title: SEWER CAPITAL PROJECTS**

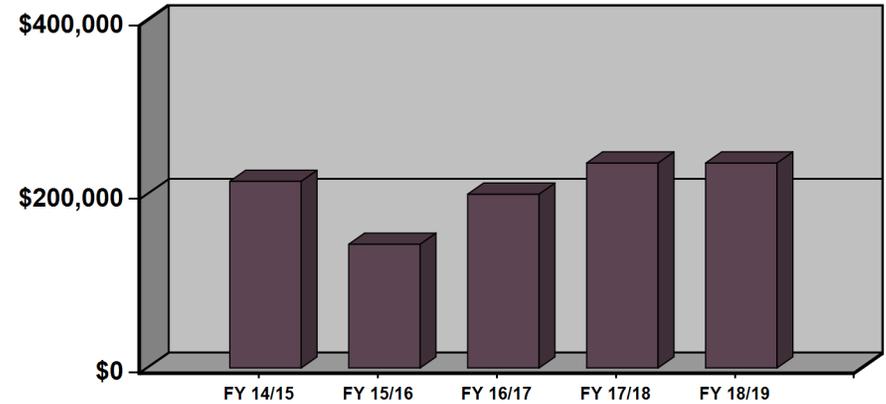
Division: UTILITIES & STREETS **Fund Number: 702**

Mission Statement:

To manage repayment of the State Revolving Loan. The proceeds of the loan were used to fund the San Bernardino Trunk Sewer Line project. The budgeted debt service amount reflects the imputed interest on the annual payment of \$502,240.64.

Selected Service Objectives: **Five-Year Expenditures**

- To make annual debt service payment to the State of California - State Water Resources Control Board - for State Revolving Fund Loan repayment



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
DEBT SERVICE	\$215,210	\$142,697	\$200,444	\$236,320	\$236,320	0.00 %
Total Expenditures	\$215,210	\$142,697	\$200,444	\$236,320	\$236,320	0.00 %
Annual Percentage Change		-33.69 %	40.47 %	17.90 %	0.00 %	

Division Budget Summary

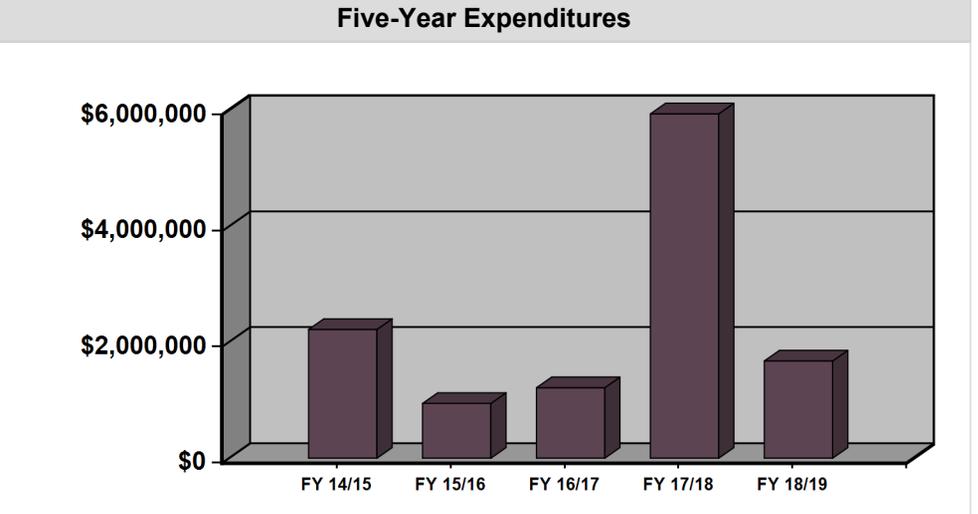
Department: PUBLIC WORKS **Fund Title: SEWER REPLACEMENT**

Division: UTILITIES & STREETS **Fund Number: 703**

Mission Statement:
To identify and prioritize sewer collection system structural deficiencies through pipeline assessment inspections and prioritize pipe defects for rehabilitation or replacement projects.

Selected Service Objectives:

- To perform pipeline assessment of 75 miles of sewer mainline to identify defects
- To relocate sewer line as necessary
- To rehabilitate sewer mainline pipe defects by utilizing trenchless technology
- To replace structural pipe deficiencies which may have resulted from earth movement, corrosion & root infiltration



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$542,390	\$722,590	\$691,609	\$742,201	\$677,920	-8.66 %
OPERATING COSTS	\$7,318	(\$26,339)	(\$315,991)	\$42,400	\$54,800	29.25 %
CONTRACTUAL SERVICES	\$196,955	\$108,169	\$256,616	\$1,661,503	\$205,000	-87.66 %
INTERNAL SERVICE CHARGES	\$131,850	\$140,520	\$139,670	\$138,460	\$140,090	1.18 %
CAPITAL EXPENDITURES	\$1,342,589	\$0	\$444,200	\$3,356,577	\$600,000	-82.12 %
Total Expenditures	\$2,221,102	\$944,940	\$1,216,103	\$5,941,141	\$1,677,810	-71.76 %
Annual Percentage Change		-57.46 %	28.70 %	388.54 %	-71.76 %	
Budgeted Staffing Level (FTEs)	6.55	8.05	7.55	7.55	6.80	

Division Budget Summary

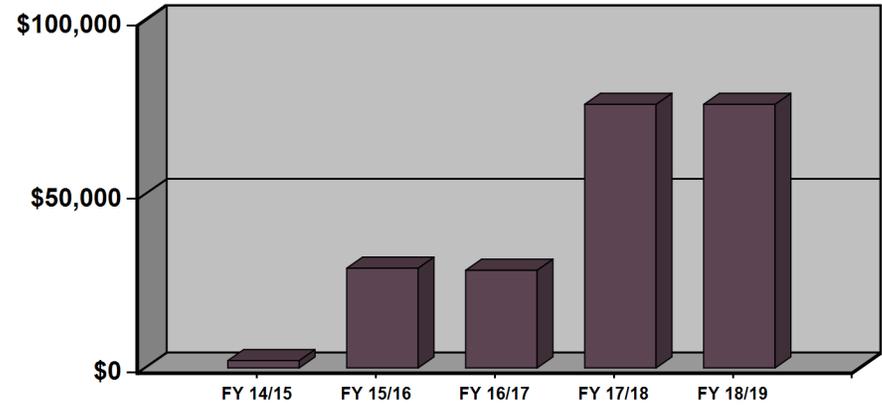
Department: PUBLIC WORKS **Fund Title: SEWER REPLACEMENT**

Division: SUPPORT SERVICES **Fund Number: 703**

Mission Statement:
 To assist in the assessment of sewer network capacity studies for potential replacing or upsizing of existing sewer mainlines to implement condition assessment and hydraulic analysis programs to restore or improve capacity.

Selected Service Objectives: **Five-Year Expenditures**

- To conduct flow monitoring
- To conduct flow studies



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
OPERATING COSTS	\$47	\$179	\$267	\$1,000	\$1,000	0.00 %
CONTRACTUAL SERVICES	\$2,070	\$28,600	\$27,900	\$75,000	\$75,000	0.00 %
Total Expenditures	\$2,117	\$28,779	\$28,167	\$76,000	\$76,000	0.00 %
Annual Percentage Change		1,259.19 %	-2.13 %	169.82 %	0.00 %	

Division Budget Summary

Department: PUBLIC WORKS **Fund Title: FLEET OPERATIONS**

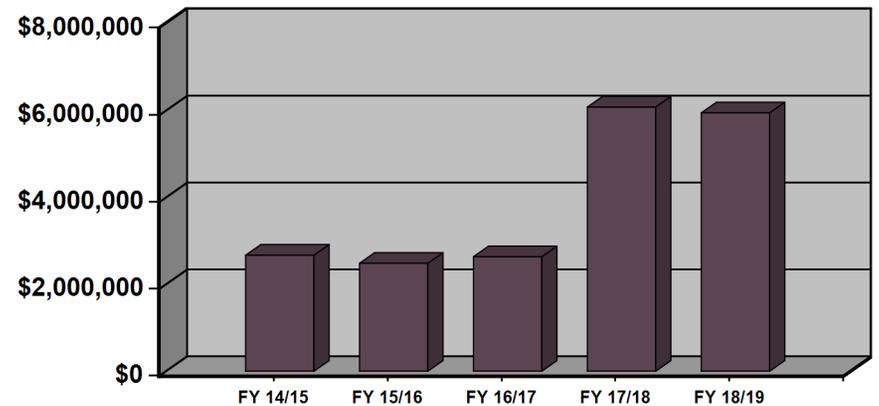
Division: SUPPORT SERVICES **Fund Number: 751**

Mission Statement:

To provide quality service in maintaining the City's Fleet inventory and major pieces of equipment in a safe and reliable condition.

Selected Service Objectives: **Five-Year Expenditures**

- To maintain 467 vehicles and mobile equipment
- To complete preventative maintenance services to unscheduled maintenance services at a ratio of 4 to 1
- To ensure the fleet operations and maintenance records are in compliance with the Department of Transportation BIT requirements
- To ensure the City's fueling facilities are in compliance with the California Air Resources Board and Air Quality Management District (AQMD) requirements
- To monitor change over service contracts and expedite the preparation of new police vehicles for service



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$733,754	\$664,811	\$748,880	\$840,649	\$909,670	8.21 %
OPERATING COSTS	\$1,409,000	\$1,329,588	\$1,323,443	\$1,937,750	\$2,026,750	4.59 %
CONTRACTUAL SERVICES	\$472,105	\$437,177	\$512,986	\$918,050	\$893,500	-2.67 %
INTERNAL SERVICE CHARGES	\$54,100	\$52,000	\$48,570	\$45,680	\$54,580	19.48 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$2,335,565	\$2,058,900	-11.85 %
Total Expenditures	\$2,668,959	\$2,483,576	\$2,633,879	\$6,077,694	\$5,943,400	-2.21 %
Annual Percentage Change		-6.95 %	6.05 %	130.75 %	-2.21 %	
Budgeted Staffing Level (FTEs)	7.00	7.00	7.00	7.00	7.10	
Budgeted Staffing Level (PT FTEs)	2.00	2.00	2.00	3.00	3.00	

Sunset Concert Series Sunset Concert Series



Moonwalk your way to the melody filled lineup of the Sunset Concert Series.
Every Thursday evening at Miller Park.

Police Department

Effective 7/1/2018

Budgeted 306 FTE Positions

Budgeted 16 Part-Time Positions

Police Chief

William P. Green

Senior Administrative Secretary (1)

Police Administration

- Administrative Technician (2)
- Administrative Support Svcs Manager (1)
- Captain (1)
- Communications Supervisor (1)
- Community Policing Technician (1)
- Corporal (1)
- Dispatch Call Taker (4)
- Dispatch Shift Supervisor (4)
- Dispatcher (17)
- Lead Property Control Clerk (1)
- Lieutenant (1)
- Officer (2)
- Property Control Clerk (3)
- Records Clerk (14)
- Records Supervisor (2)
- Secretary (2)
- Senior Administrative Analyst (1)
- Sergeant (3)
- Support Services Supervisor (1)
- Training Specialist (1)

Field Services

- Administrative Analyst II (2)
- Captain (1)
- Community Services Officer (6) one underfill
- Community Policing Technician (1) underfill
- Corporal (20)
- Evidence Technician (3)
- Lieutenant (6)
- Officer (101)
- Secretary (2)
- Senior Community Service Officer (1)
- Sergeant (11)

Special Operations

- Administrative Clerk (1)
- Animal Service Officer (6)
- Captain (1)
- Code Compliance Inspector (8)
- Community Improvement Program Manager (1)
- Community Policing Technician (5)
- Community Service Officer (2)
- Corporal (6)
- Lieutenant (2)
- Officer (41)
- Records Clerk (2)
- Secretary (3) one underfill
- Senior Code Enforcement Inspector (2)
- Sergeant (6)
- Supervising Animal Service Officer (1)

Police Department

Effective 7/1/2018

Budgeted 306 FTE Positions

Budgeted 16 Part-Time Positions

Police Chief

William P. Green

Senior Administrative Secretary (1)

Police Administration

- Administrative Technician (2)
- Administrative Support Svcs Manager (1)
- Captain (1)
- Communications Supervisor (1)
- Community Policing Technician (1)
- Corporal (1)
- Dispatch Call Taker (4)
- Dispatch Shift Supervisor (4)
- Dispatcher (17)
- Lead Property Control Clerk (1)
- Lieutenant (1)
- Officer (2)
- Property Control Clerk (3)
- Records Clerk (14)
- Records Supervisor (2)
- Secretary (2)
- Senior Administrative Analyst (1)
- Sergeant (3)
- Support Services Supervisor (1)
- Training Specialist (1)

Field Services

- Administrative Analyst II (2)
- Captain (1)
- Community Services Officer (6) one underfill
- Community Policing Technician (1) underfill
- Corporal (20)
- Evidence Technician (3)
- Lieutenant (6)
- Officer (101)
- Secretary (2)
- Senior Community Service Officer (1)
- Sergeant (11)

Special Operations

- Administrative Clerk (1)
- Animal Service Officer (6)
- Captain (1)
- Code Compliance Inspector (8)
- Community Improvement Program Manager (1)
- Community Policing Technician (5)
- Community Service Officer (2)
- Corporal (6)
- Lieutenant (2)
- Officer (41)
- Records Clerk (2)
- Secretary (3) one underfill
- Senior Code Enforcement Inspector (2)
- Sergeant (6)
- Supervising Animal Service Officer (1)



Police Department

Fiscal Year 2018-19

Overview

The Police Department has 306 full time employees (204 sworn and 102 non-sworn) and is comprised of four (4) separate divisions: Office of the Chief of Police, Administrative Services, Field Services and Special Operations. In addition to the main Police Facility there are two contact stations located south of Interstate 10.

The Department's vision statement reads "Dedicated to excellence and professionalism, we are committed to working with the people of Fontana to enhance the safety and security of our diverse community" and their motto is "Service with Integrity." The Department follows a community-oriented policing philosophy which, through citizen involvement and participation, allows for the greatest impact in helping to address criminal and quality of life issues affecting the people of Fontana.

Code Compliance services complement the law enforcement function by ensuring that local city codes, weed abatement and animal control regulations are adhered to and help sustain a safe and aesthetically pleasing community.

Goals & Performance Measures

Department Goals		City Council Goal
1	To maintain order and security in the community through effective deployment of officers and equipment throughout the City and by responding to calls for service on a 24-7 basis	5
2	To provide effective leadership and administrative support by maintaining sound fiscal practices, implementing and utilizing up-to-date technology, providing effective supervision and training, and providing excellent customer service	2
3	To enhance partnerships among community residents, foster increased awareness among residents, monitor and assess delivery of services, and stimulate participation in complementary programs and activities	8
4	To continue to develop and implement policies to provide better service to the community	5
5	To ensure a safe and aesthetically pleasing City through Code Compliance and Animal Services activities	5



Police Department

Fiscal Year 2018-19

Goals & Performance Measures - continued

Performance Measures	Actual 2016-17	Estimated 2017-18	Target 2018-19	Department Goal
To maintain appropriate levels of response times to calls for service and proactive patrol time for field personnel in correlation to population growth:				
Number of calls for service	129,296	132,144	134,786	1
Response time to Priority One calls (in minutes)	7:30	7:19	7:15	1
Proactive patrol time for officers	53%	52%	51%	1
To maintain Part One Crimes per 1,000 population at equal to existing levels:				
Number of Part One crimes	4,773	4,590	4,452	1
Number of Part One crimes per 1,000 population (crime index)	22.41	21.55	20.91	1
To pursue alternative funding sources to help accommodate service demands:				
Amount secured through alternative funding sources	\$1.1M	\$701K	\$731K	2
To maintain traffic collisions per 1,000 population equal to existing levels:				
Number of traffic collision reports processed	3,403	3,472	3,541	1
Number of traffic collisions per 1,000 population	15.98	16.30	16.63	1
To maintain reports and calls for service per officer equal to existing levels:				
Number of non-traffic reports processed	22,221	21,442	21,013	1
Number of reports per sworn position	115	111	108	1
Number of calls for service per sworn position	666	681	695	1
To maintain reports per Records Clerk equal to existing levels:				
Number of reports per Records Clerk	1,507	1,466	1,444	2



Police Department

Fiscal Year 2018-19

Goals & Performance Measures - continued

Performance Measures	Actual 2016-17	Estimated 2017-18	Target 2018-19	Department Goal
To maintain computer-aided dispatch entries per Dispatcher equal to existing levels:				
Number of computer-aided dispatch entries per Dispatcher	5,172	5,286	5,391	2
To maintain Part One crime clearance rate equal to existing levels:				
Percent of Part One crimes cleared	25%	26%	26%	1
To ensure a safe and aesthetically pleasing City through Code Compliance enforcement and Animal Services activity				
Number of Code Compliance cases	7,709	7,863	8,020	5
Number of Code Compliance cases per 1,000 population	27.2	26.7	26.1	5
Number of Code Compliance cases per Inspector position	771	786	802	5
Number of parcels surveyed for weed/rubbish abatement	95,024	95,654	96,132	5
Number of Animal Services calls for service	8,946	8,892	8,804	5
To positively impact Fontana's youth and reduce crime in residential communities through the Police Explorer Scout and Neighborhood Watch Programs:				
Number of Police Explorer Scouts	28	34	50	3
Number of hours donated to City programs by Explorer Post	18,342	20,400	25,000	3
Number of Neighborhood Watch Programs	141	155	169	3
Number of students graduated from the FLIP program	69	70	74	3

Accomplishments

- Secured additional grant awards in excess of \$700,000
- The department continues to partner with the County of Riverside for animal sheltering services
- The Field Services Division added the Fugitive Apprehension Team (F.A.T) to located wanted subjects in an effort to keep the City of Fontana a safe community.



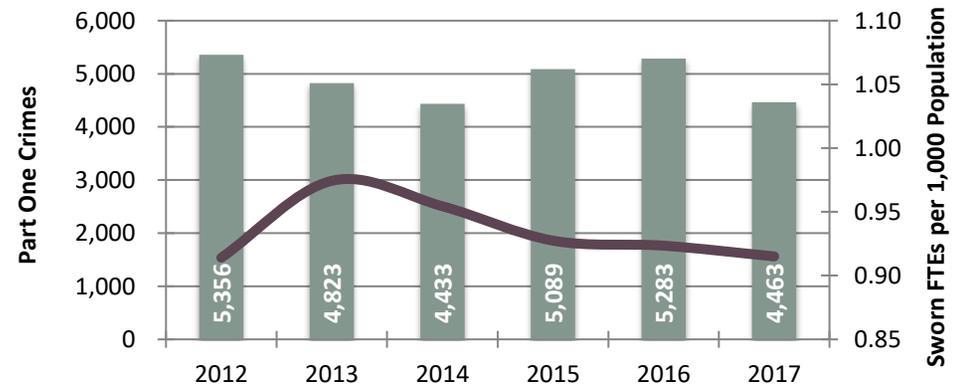
Police Department

Fiscal Year 2018-19

Statistics

Part One Crimes Sworn Positions per 1,000 Population

	2012	2013	2014	2015	2016	2017
Homicide	5	11	2	7	14	10
Rape	31	33	39	46	69	62
Robbery	291	202	173	213	218	206
Assault	523	480	496	542	569	437
Burglary	1,099	872	686	764	697	563
Larceny	2,389	2,217	2,191	2,474	2,550	2,292
GTA	1,006	999	833	1,031	1,149	881
Arson	12	9	13	12	17	12
Part One Crimes	5,356	4,823	4,433	5,089	5,283	4,463
Sworn FTEs/1,000 Population	0.91	0.97	0.95	0.93	0.92	0.92



Departmental Summary

Fund	Division	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Current	2018/2019 New Budget	% Change From Prior Year	
POLICE								
101	GENERAL FUND	POLICE CHIEF ADMIN	629,522	868,013	556,522	562,147	583,820	3.86 %
101	GENERAL FUND	PD ADMIN	7,338,808	7,128,373	7,694,689	9,002,038	8,940,000	-0.69 %
101	GENERAL FUND	FIELD SERVICES	25,044,377	26,448,035	27,452,189	29,746,264	32,330,445	8.69 %
101	GENERAL FUND	SPECIAL OPERATIONS	13,800,159	13,608,881	15,744,488	16,603,962	17,142,885	3.25 %
		TOTAL GENERAL FUND	46,812,866	48,053,302	51,447,888	55,914,411	58,997,150	5.51 %
102	CITY TECHNOLOGY	PD ADMIN	37,117	35,658	44,140	50,305	25,000	-50.30 %
102	CITY TECHNOLOGY	FIELD SERVICES	0	2,275	1,013	9,700	5,000	-48.45 %
104	OFFICE OF EMERGENCY SVCS	SPECIAL OPERATIONS	34,430	35,344	37,141	49,920	48,980	-1.88 %
110	GF OPERATING PROJECTS	PD ADMIN	0	0	1,736	54,076	0	-100.00 %
110	GF OPERATING PROJECTS	FIELD SERVICES	0	0	60,531	27,998	0	-100.00 %
110	GF OPERATING PROJECTS	SPECIAL OPERATIONS	309,620	296,590	147,692	718,729	773,460	7.62 %
222	CRIME PREV ASSET SEIZURE	SPECIAL OPERATIONS	21,617	25,402	18,894	33,550	28,000	-16.54 %
223	FEDERAL ASSET SEIZURE	PD ADMIN	0	0	2,880	1,877,840	299,000	-84.08 %
223	FEDERAL ASSET SEIZURE	FIELD SERVICES	1,470,237	382,020	177,278	2,000	31,800	1,490.00 %
223	FEDERAL ASSET SEIZURE	SPECIAL OPERATIONS	972,327	1,526,373	1,583,258	2,510,017	1,192,800	-52.48 %
224	STATE ASSET SEIZURE	FIELD SERVICES	0	0	0	130,000	0	-100.00 %
224	STATE ASSET SEIZURE	SPECIAL OPERATIONS	36,828	38,490	39,598	42,725	42,960	0.55 %
225	PD TRAFFIC SAFETY	SPECIAL OPERATIONS	393,203	380,529	344,023	615,717	224,570	-63.53 %
301	GRANTS	FIELD SERVICES	0	17,202	42,973	520,050	202,490	-61.06 %
301	GRANTS	SPECIAL OPERATIONS	56,385	(37,738)	10,506	24,598	0	-100.00 %
321	FED LAW ENF BLOCK GRANT	FIELD SERVICES	2,068,735	1,690,024	987,114	417,070	145,510	-65.11 %
322	STATE COPS AB3229	FIELD SERVICES	295,314	294,299	329,658	588,793	325,000	-44.80 %
362	CDBG	FIELD SERVICES	229,000	233,000	0	0	0	0.00 %
362	CDBG	SPECIAL OPERATIONS	0	0	230,584	225,373	224,370	-0.45 %
601	CAPITAL REINVESTMENT	PD ADMIN	40,136	0	0	0	0	0.00 %
636	POLICE CAPITAL FACILITIES	POLICE CHIEF ADMIN	61,216	0	0	20,000	0	-100.00 %
636	POLICE CAPITAL FACILITIES	PD ADMIN	234,769	0	73,921	528,489	0	-100.00 %
		TOTAL OTHER FUNDS	6,260,934	4,919,468	4,132,940	8,446,949	3,568,940	-57.75 %
		TOTAL POLICE	53,073,801	52,972,769	55,580,828	64,361,360	62,566,090	-2.79 %
		Total Budgeted Full-Time Positions	283.00	288.00	290.00	293.00	306.00	4.44 %
		Total Budgeted Part-Time Positions	33.00	33.00	31.00	18.00	16.00	-11.11 %

Division Budget Summary

Department: POLICE	Fund Title: GENERAL FUND
---------------------------	---------------------------------

Division: POLICE CHIEF ADMIN	Fund Number: 101
-------------------------------------	-------------------------

Mission Statement:
To provide professional and cost effective law enforcement services to the community.

<p>Selected Service Objectives:</p> <ul style="list-style-type: none"> • To modify/implement programs and services as necessary in response to current economic conditions • To assess and monitor tasks assigned to personnel to ensure the most effective use of time and perform program audits on an as needed basis to determine program efficiency and modify as necessary • To focus on the maintenance of Part 1 crimes per 1,000 population at a level lower than or equal to existing levels • To maintain appropriate levels of response time to calls for service and proactive patrol time for field personnel in correlation to population and growth • To constantly monitor the ongoing State and County prisoner early release programs • To implement new programs or modify existing ones in response to the constantly changing crime trends 	<p>Five-Year Expenditures</p>
---	--------------------------------------

Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$575,270	\$809,800	\$508,257	\$521,277	\$540,660	3.72 %
OPERATING COSTS	\$28,572	\$18,403	\$10,185	\$9,970	\$9,700	-2.71 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$1,000	\$1,000	0.00 %
INTERNAL SERVICE CHARGES	\$25,680	\$39,810	\$38,080	\$29,900	\$32,460	8.56 %
Total Expenditures	\$629,522	\$868,013	\$556,522	\$562,147	\$583,820	3.86 %
Annual Percentage Change		37.88 %	-35.89 %	1.01 %	3.86 %	
Budgeted Staffing Level (FTEs)	3.00	3.00	2.00	2.00	2.00	

Division Budget Summary

Department: POLICE	Fund Title: GENERAL FUND
---------------------------	---------------------------------

Division: PD ADMIN	Fund Number: 101
---------------------------	-------------------------

Mission Statement:
To ensure the efficient operation of the Department through necessary support services.

<p>Selected Service Objectives:</p> <ul style="list-style-type: none"> • To continue to pursue alternative funding sources to accommodate service demands and provide community service programs • To oversee revenues and expenditures to ensure department operates in a fiscally responsible manner • To focus on maintaining the number of reports per Records Clerk at a level equal to existing levels • To provide required and necessary training to employees 	<p>Five-Year Expenditures</p> <table border="1" style="display: none;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 14/15</td> <td>7,338,808</td> </tr> <tr> <td>FY 15/16</td> <td>7,128,373</td> </tr> <tr> <td>FY 16/17</td> <td>7,694,689</td> </tr> <tr> <td>FY 17/18</td> <td>9,002,038</td> </tr> <tr> <td>FY 18/19</td> <td>8,940,000</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 14/15	7,338,808	FY 15/16	7,128,373	FY 16/17	7,694,689	FY 17/18	9,002,038	FY 18/19	8,940,000
Fiscal Year	Expenditure (\$)												
FY 14/15	7,338,808												
FY 15/16	7,128,373												
FY 16/17	7,694,689												
FY 17/18	9,002,038												
FY 18/19	8,940,000												

Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$5,861,568	\$5,666,430	\$6,158,123	\$7,303,668	\$7,187,490	-1.59 %
OPERATING COSTS	\$271,809	\$271,780	\$271,452	\$383,830	\$357,680	-6.81 %
CONTRACTUAL SERVICES	\$893,630	\$888,813	\$929,324	\$938,010	\$991,050	5.65 %
INTERNAL SERVICE CHARGES	\$311,800	\$301,350	\$335,790	\$376,530	\$403,780	7.24 %
Total Expenditures	\$7,338,808	\$7,128,373	\$7,694,689	\$9,002,038	\$8,940,000	-0.69 %
Annual Percentage Change		-2.87 %	7.94 %	16.99 %	-0.69 %	
Budgeted Staffing Level (FTEs)	62.00	62.00	64.00	65.00	63.00	
Budgeted Staffing Level (PT FTEs)	9.00	8.00	6.00	6.00	6.00	

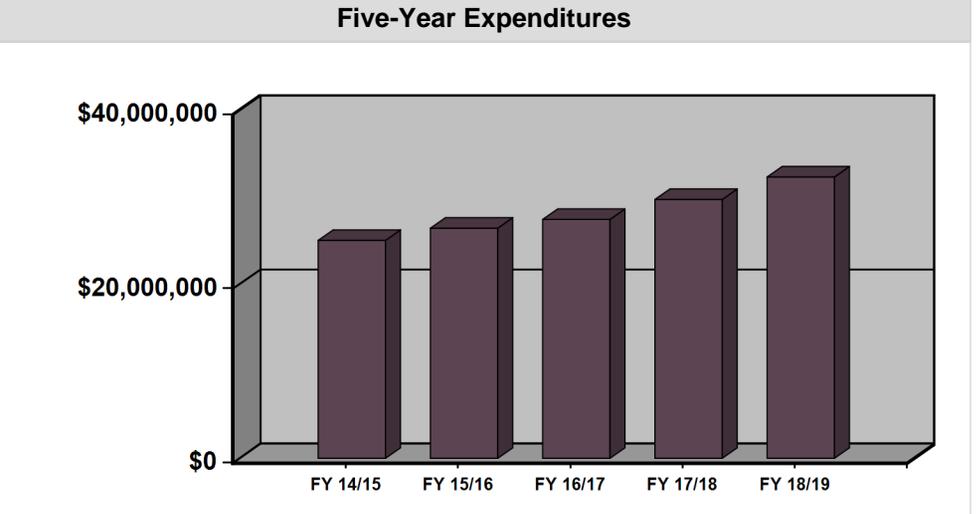
Division Budget Summary

Department: POLICE	Fund Title: GENERAL FUND
---------------------------	---------------------------------

Division: FIELD SERVICES	Fund Number: 101
---------------------------------	-------------------------

Mission Statement:
 To employ problem oriented strategies identifying, responding to, and taking appropriate action in resolving public safety concerns.

- Selected Service Objectives:**
- To monitor the impact of the CopLogic on-line citizen reporting system in correlation to statistical data relating to criminal reports, property and other crimes
 - To continue to monitor free time, part one crimes and response times to respond to new problems as the community changes
 - To focus on the Part One Crime clearance rate at a level lower than or equal to existing levels
 - To focus on maintaining the number of reports and calls for service per officer at a level equal to existing levels
 - To decrease response time to Priority 1 calls
 - To continually enhance our regional efforts affecting crime trends across our neighboring cities



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$22,100,795	\$23,098,236	\$23,837,173	\$25,866,032	\$28,039,940	8.40 %
OPERATING COSTS	\$486,208	\$577,832	\$516,642	\$514,089	\$570,510	10.97 %
CONTRACTUAL SERVICES	\$197,874	\$262,026	\$436,069	\$569,993	\$646,960	13.50 %
INTERNAL SERVICE CHARGES	\$2,259,500	\$2,509,940	\$2,662,305	\$2,796,150	\$3,002,365	7.37 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0	\$70,670	N/A
Total Expenditures	\$25,044,377	\$26,448,035	\$27,452,189	\$29,746,264	\$32,330,445	8.69 %
Annual Percentage Change		5.60 %	3.80 %	8.36 %	8.69 %	
Budgeted Staffing Level (FTEs)	144.00	153.38	152.00	136.67	151.75	
Budgeted Staffing Level (PT FTEs)	0.00	1.00	1.00	0.00	0.00	

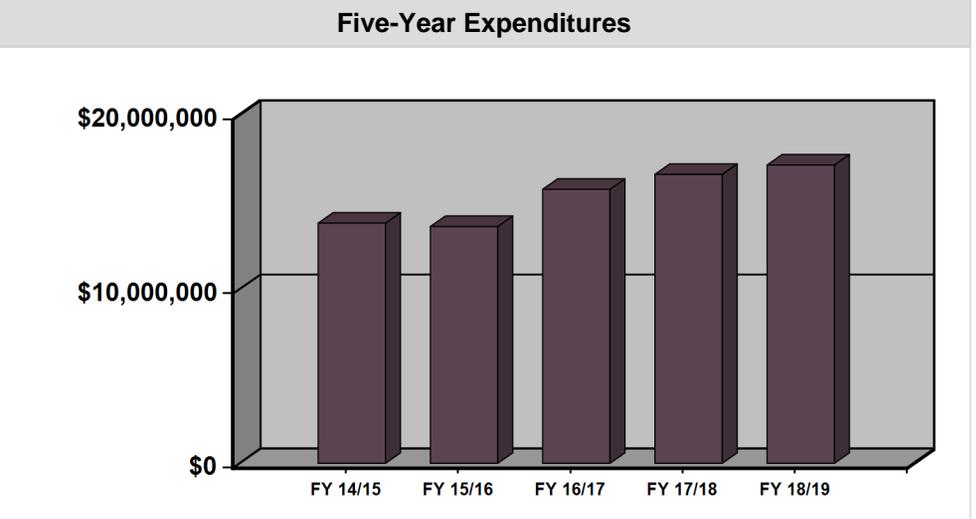
Division Budget Summary

Department: POLICE	Fund Title: GENERAL FUND
---------------------------	---------------------------------

Division: SPECIAL OPERATIONS	Fund Number: 101
-------------------------------------	-------------------------

Mission Statement:
 To provide emergency services management and special enforcement support to the Field Services Division

- Selected Service Objectives:**
- To continue to grow and develop the department's volunteer program to assist all divisions of the police department
 - To continue to solve problems through the commitment to the Department's community oriented problem solving philosophy
 - To work closely with other law enforcement partners to more efficiently and effectively target illegal drug activity
 - To maintain Code Compliance service levels at a level equal to existing levels
 - To maintain Animal Control service levels at existing levels
 - To continue to work collaboratively with the Fire Department to establish newly arranged partnership for emergency services
 - To work closely with KFON to enhance our level of communications with our residents
 - To continue our internet presence by utilizing Social Media websites
 - To work with State and County partners to effectively and efficiently deal with the large number of imposed custodial releases
 - To continue to grow the department's Explorer Post to enhance recruiting opportunities
 - To enhance visibility to the community by providing Bike Patrol at parks and special events to maintain safety for the community and improve quality of life issues



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$11,016,403	\$10,858,774	\$12,143,769	\$13,228,323	\$13,699,250	3.56 %
OPERATING COSTS	\$296,125	\$263,730	\$223,749	\$187,405	\$184,140	-1.74 %
CONTRACTUAL SERVICES	\$1,014,926	\$1,051,727	\$1,424,540	\$1,311,460	\$1,342,430	2.36 %
INTERNAL SERVICE CHARGES	\$1,227,770	\$1,270,660	\$1,715,633	\$1,797,860	\$1,852,065	3.01 %
CAPITAL EXPENDITURES	\$244,935	\$163,990	\$236,797	\$78,914	\$65,000	-17.63 %
Total Expenditures	\$13,800,159	\$13,608,881	\$15,744,488	\$16,603,962	\$17,142,885	3.25 %
Annual Percentage Change		-1.39 %	15.69 %	5.46 %	3.25 %	
Budgeted Staffing Level (FTEs)	50.30	52.30	60.03	81.50	81.50	
Budgeted Staffing Level (PT FTEs)	4.00	4.00	4.00	2.00	0.00	

Division Budget Summary

Department: POLICE	Fund Title: CITY TECHNOLOGY
---------------------------	------------------------------------

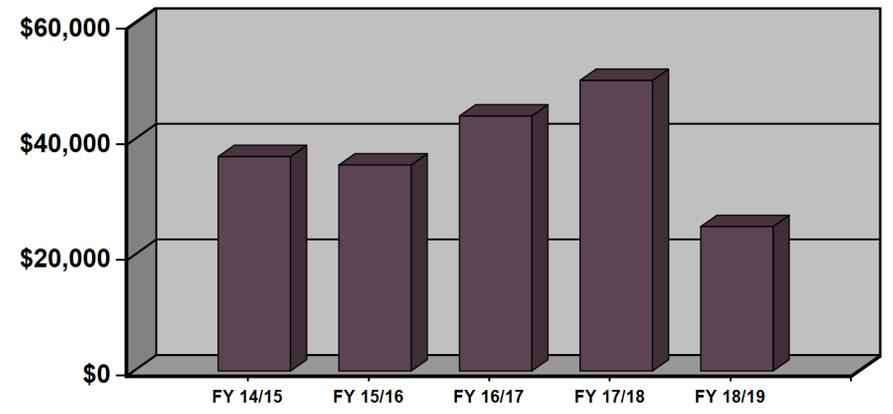
Division: PD ADMIN	Fund Number: 102
---------------------------	-------------------------

Mission Statement:
To maintain technology needs within the Police Department.

Selected Service Objectives:

- To allocate funds as needed for technology related items
- To continue to upgrade policy technology to keep pace with City and Department growth

Five-Year Expenditures



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
OPERATING COSTS	\$32,031	\$32,306	\$43,235	\$38,400	\$22,000	-42.71 %
CONTRACTUAL SERVICES	\$5,086	\$1,348	\$905	\$4,800	\$3,000	-37.50 %
CAPITAL EXPENDITURES	\$0	\$2,005	\$0	\$7,105	\$0	-100.00 %
Total Expenditures	\$37,117	\$35,658	\$44,140	\$50,305	\$25,000	-50.30 %
Annual Percentage Change		-3.93 %	23.79 %	13.97 %	-50.30 %	

Division Budget Summary

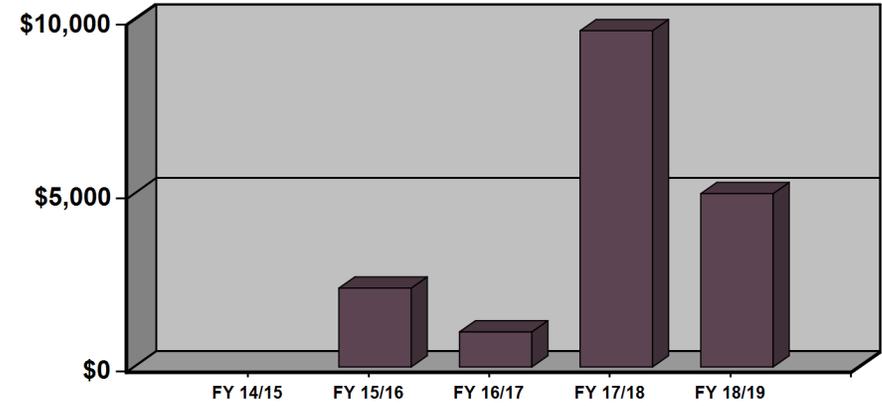
Department: POLICE	Fund Title: CITY TECHNOLOGY
---------------------------	------------------------------------

Division: FIELD SERVICES	Fund Number: 102
---------------------------------	-------------------------

Mission Statement:
To provide efficient and effective technology.

Selected Service Objectives:	Five-Year Expenditures
-------------------------------------	-------------------------------

To allocate funds as needed for the purchase of technology related items.



Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
OPERATING COSTS	\$0	\$2,275	\$1,013	\$9,700	\$5,000	-48.45 %
Total Expenditures	\$0	\$2,275	\$1,013	\$9,700	\$5,000	-48.45 %
Annual Percentage Change		N/A	-55.47 %	857.43 %	-48.45 %	

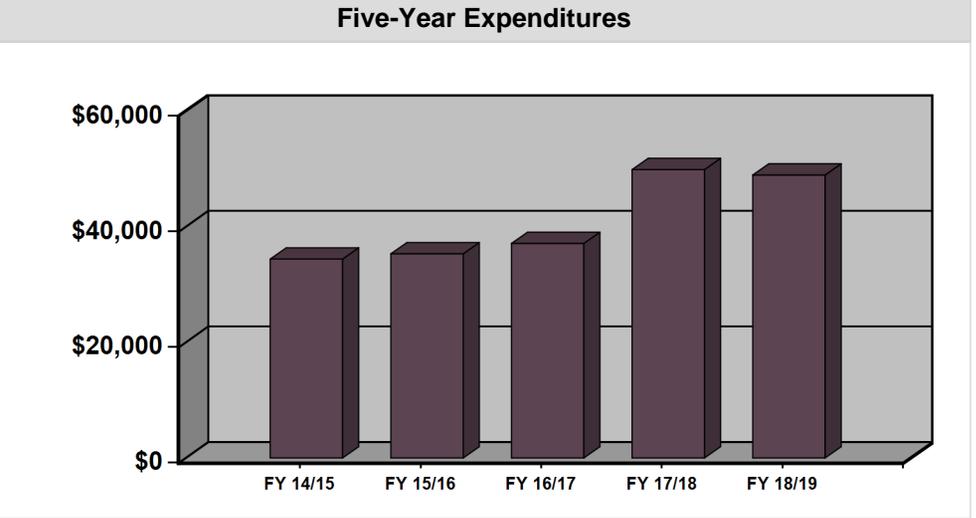
Division Budget Summary

Department: POLICE	Fund Title: OFFICE OF EMERGENCY SVCS
---------------------------	---

Division: SPECIAL OPERATIONS	Fund Number: 104
-------------------------------------	-------------------------

Mission Statement:
 To maintain a City-wide fund to ensure the City remains in a "ready state" to respond efficiently to emergencies, disasters and homeland security issues.

- Selected Service Objectives:**
- To seek alternative funding for emergency services and homeland security
 - To continue regional involvement in emergency preparedness
 - To continue to determine training plans and needs for the City on an annual basis



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
OPERATING COSTS	(\$630)	(\$286)	\$2,031	\$13,000	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$35,060	\$35,630	\$35,110	\$36,920	\$48,980	32.67 %
Total Expenditures	\$34,430	\$35,344	\$37,141	\$49,920	\$48,980	-1.88 %
Annual Percentage Change		2.66 %	5.08 %	34.41 %	-1.88 %	

Division Budget Summary

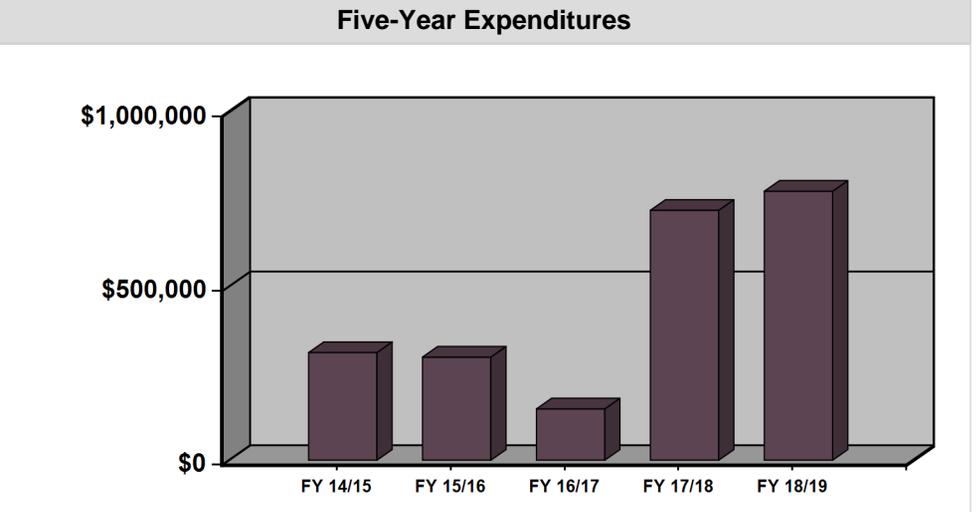
Department: POLICE	Fund Title: GF OPERATING PROJECTS
---------------------------	--

Division: SPECIAL OPERATIONS	Fund Number: 110
-------------------------------------	-------------------------

Mission Statement:
To partner with the Housing & Urban Development Department to enhance the quality of life in specifically targeted neighborhoods within the City.

Selected Service Objectives:

- To continue to identify and resolve recurring problems in targeted neighborhoods
- To increase visibility by utilizing the Bike Unit to patrol City parks, apartment complexes, shopping centers and areas inaccessible to patrol cars



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$216,707	\$221,423	\$138,582	\$669,157	\$729,680	9.04 %
OPERATING COSTS	\$8,627	\$0	\$0	\$444	\$0	-100.00 %
CONTRACTUAL SERVICES	\$54,003	\$60,717	\$0	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$14,820	\$14,450	\$9,110	\$27,800	\$43,780	57.48 %
CAPITAL EXPENDITURES	\$15,463	\$0	\$0	\$21,328	\$0	-100.00 %
Total Expenditures	\$309,620	\$296,590	\$147,692	\$718,729	\$773,460	7.62 %
Annual Percentage Change		-4.21 %	-50.20 %	386.64 %	7.62 %	
Budgeted Staffing Level (FTEs)	1.20	1.20	0.80	3.71	3.81	

Division Budget Summary

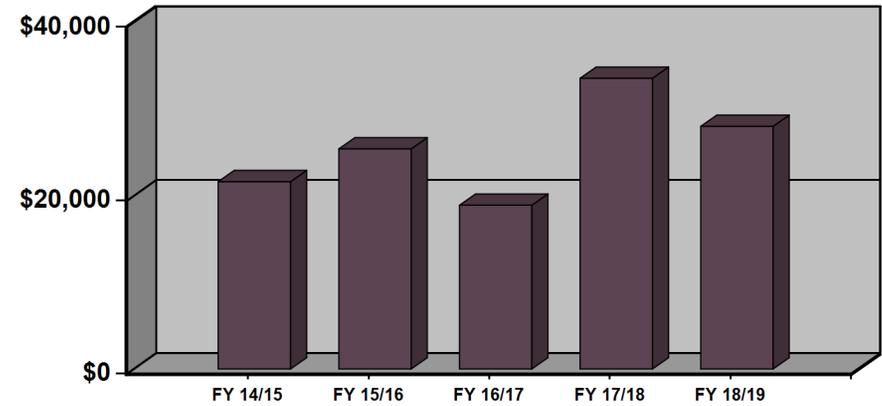
Department: POLICE	Fund Title: CRIME PREV ASSET SEIZURE
---------------------------	---

Division: SPECIAL OPERATIONS	Fund Number: 222
-------------------------------------	-------------------------

Mission Statement:
 To fund as many crime prevention programs as possible utilizing funds available from asset seizure cases.

Selected Service Objectives:	Five-Year Expenditures
-------------------------------------	-------------------------------

- To fund supplies for Community Programs such as National Night Out, Neighborhood Watch and Crime Free Multi Housing
- To include funds delegated to the Police Explorer Scout program



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
OPERATING COSTS	\$21,617	\$25,402	\$18,238	\$31,550	\$26,800	-15.06 %
CONTRACTUAL SERVICES	\$0	\$0	\$656	\$2,000	\$1,200	-40.00 %
Total Expenditures	\$21,617	\$25,402	\$18,894	\$33,550	\$28,000	-16.54 %
Annual Percentage Change		17.51 %	-25.62 %	77.57 %	-16.54 %	

Division Budget Summary

Department: POLICE Fund Title: **FEDERAL ASSET SEIZURE**

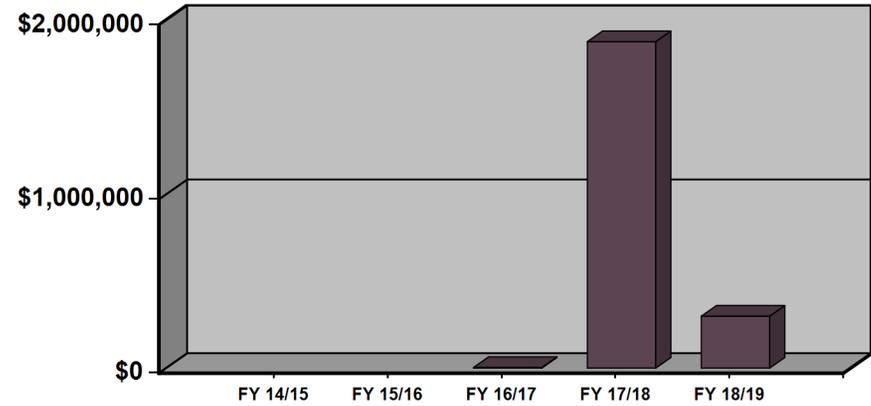
Division: PD ADMIN Fund Number: **223**

Mission Statement:

To ensure a means of clear communication is available to officers and field staff through the use of up to date technology in order to aid in officer safety and efficiency while serving the community.

Selected Service Objectives: **Five-Year Expenditures**

- Work collaboratively with the Information Technology Department
- Replace Mobile Data Computers in police vehicles
- Work within Federal Asset Seizure guidelines



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
OPERATING COSTS	\$0	\$0	\$0	\$482,255	\$299,000	-38.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$2,880	\$424,010	\$0	-100.00 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$971,575	\$0	-100.00 %
Total Expenditures	\$0	\$0	\$2,880	\$1,877,840	\$299,000	-84.08 %
Annual Percentage Change		0.00 %	N/A	65,102.78 %	-84.08 %	

Division Budget Summary

Department: POLICE **Fund Title: FEDERAL ASSET SEIZURE**

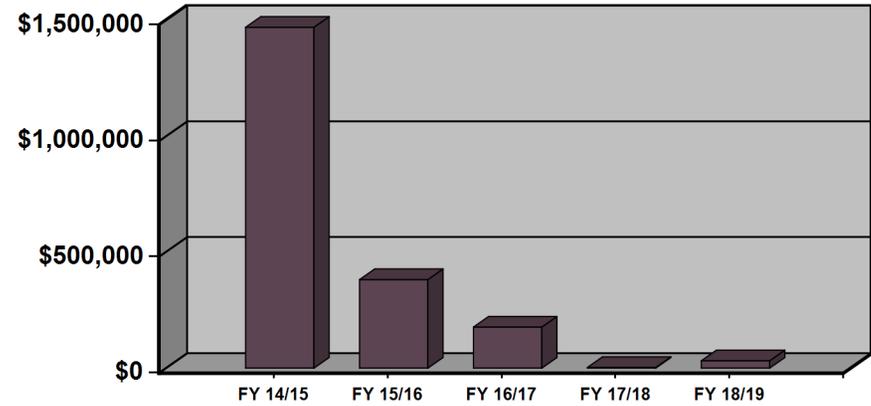
Division: FIELD SERVICES **Fund Number: 223**

Mission Statement:

To apply monies seized from drug offenders towards the purchase of equipment and expenses related to authorized law enforcement programs that will best enhance police staff productivity and service to the community.

Selected Service Objectives: **Five-Year Expenditures**

- To fund expenses incurred by asset seizure programs
- To fund law enforcement programs and equipment through available funds
- To work jointly with the DEA to more effectively target drug related criminal activity and increase asset seizure revenues
- To continue to work on a regional approach to effectively target narcotic related activity



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$30,000	N/A
OPERATING COSTS	\$1,362,905	\$393,368	\$176,138	\$2,000	\$0	-100.00 %
CONTRACTUAL SERVICES	\$107,332	(\$11,348)	\$1,140	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$0	\$0	\$0	\$0	\$1,800	N/A
Total Expenditures	\$1,470,237	\$382,020	\$177,278	\$2,000	\$31,800	1,490.00 %
Annual Percentage Change		-74.02 %	-53.59 %	-98.87 %	1,490.00 %	

Division Budget Summary

Department: POLICE	Fund Title: FEDERAL ASSET SEIZURE
---------------------------	--

Division: SPECIAL OPERATIONS	Fund Number: 223
-------------------------------------	-------------------------

Mission Statement:
 To apply monies seized from drug offenders towards the purchase of equipment and expenses related to authorized law enforcement programs.

Selected Service Objectives:	Five-Year Expenditures
<ul style="list-style-type: none"> • To fund expenses incurred by asset seizure programs • To work more effectively to target drug related criminal activity and increase asset seizure revenues 	

Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$537,309	\$902,551	\$1,064,705	\$1,200,000	\$970,000	-19.17 %
OPERATING COSTS	\$77,606	\$363,346	\$180,439	\$177,536	\$147,600	-16.86 %
CONTRACTUAL SERVICES	\$24,526	\$30,617	\$84,189	\$62,000	\$17,000	-72.58 %
INTERNAL SERVICE CHARGES	\$31,390	\$41,060	\$58,290	\$67,810	\$58,200	-14.17 %
CAPITAL EXPENDITURES	\$301,496	\$188,798	\$195,635	\$1,002,671	\$0	-100.00 %
Total Expenditures	\$972,327	\$1,526,373	\$1,583,258	\$2,510,017	\$1,192,800	-52.48 %
Annual Percentage Change		56.98 %	3.73 %	58.53 %	-52.48 %	

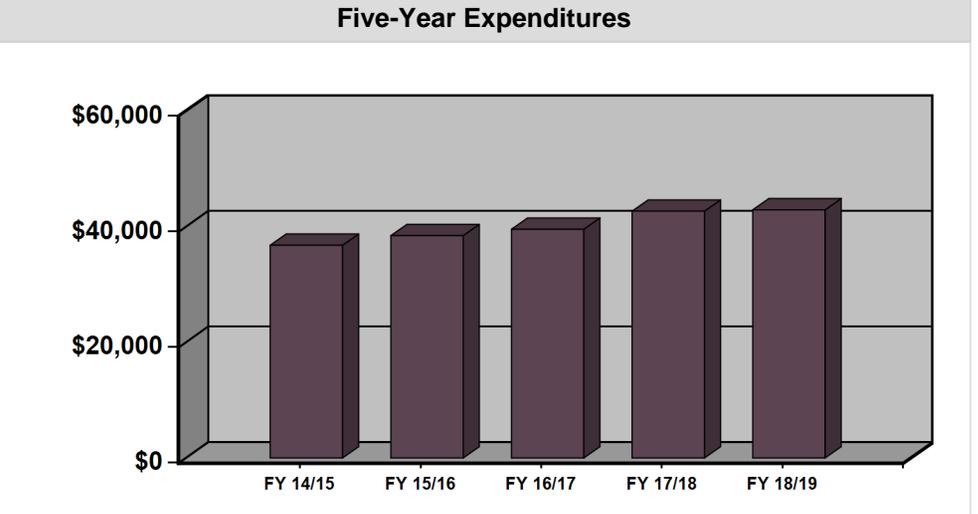
Division Budget Summary

Department: POLICE	Fund Title: STATE ASSET SEIZURE
---------------------------	--

Division: SPECIAL OPERATIONS	Fund Number: 224
-------------------------------------	-------------------------

Mission Statement:
 To enhance law enforcement abilities within the City by using monies seized from drug offenders.

- Selected Service Objectives:**
- To fund expenses incurred by asset seizure programs
 - To pay for permissible law enforcement services, programs and equipment under the state asset seizure guidelines
 - To work jointly with the DEA to more effectively target drug related criminal activity
 - To work regionally with our neighboring cities to address narcotic related criminal activity



Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
PERSONNEL SERVICES	\$34,508	\$36,020	\$37,198	\$40,565	\$40,530	-0.09 %
INTERNAL SERVICE CHARGES	\$2,320	\$2,470	\$2,400	\$2,160	\$2,430	12.50 %
Total Expenditures	\$36,828	\$38,490	\$39,598	\$42,725	\$42,960	0.55 %
Annual Percentage Change		4.51 %	2.88 %	7.90 %	0.55 %	
Budgeted Staffing Level (FTEs)	0.50	0.50	0.50	0.50	0.50	

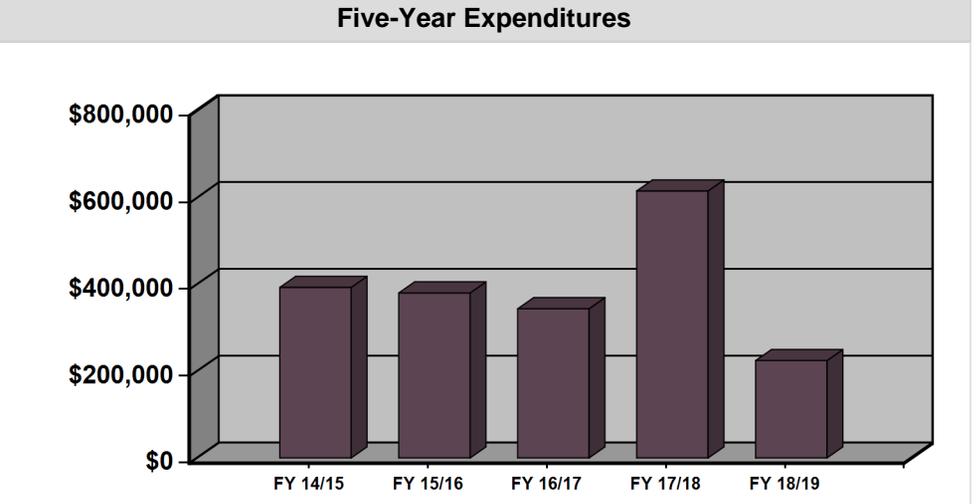
Division Budget Summary

Department: POLICE	Fund Title: PD TRAFFIC SAFETY
---------------------------	--------------------------------------

Division: SPECIAL OPERATIONS	Fund Number: 225
-------------------------------------	-------------------------

Mission Statement:
 To maintain a permanent, self sustaining Traffic Offender Fund for the purpose of receiving and expending fees collected for the impounding/towing of vehicles and use of those funds on traffic enforcement activities.

- Selected Service Objectives:**
- To work to ensure that the Traffic Safety Offender Fund will sustain traffic program related expenses which can reasonably be handled through generated revenues
 - To focus on maintaining or reducing traffic collisions per 1,000 population at a level equal to existing levels



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$282,787	\$257,458	\$290,119	\$407,710	\$0	-100.00 %
OPERATING COSTS	\$26,550	\$31,478	\$27,402	\$142,047	\$126,400	-11.02 %
CONTRACTUAL SERVICES	\$61,966	\$63,983	\$26,502	\$62,000	\$52,500	-15.32 %
INTERNAL SERVICE CHARGES	\$21,900	\$27,610	\$0	\$3,960	\$0	-100.00 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0	\$45,670	N/A
Total Expenditures	\$393,203	\$380,529	\$344,023	\$615,717	\$224,570	-63.53 %
Annual Percentage Change		-3.22 %	-9.59 %	78.98 %	-63.53 %	

Division Budget Summary

Department: POLICE	Fund Title: GRANTS
---------------------------	---------------------------

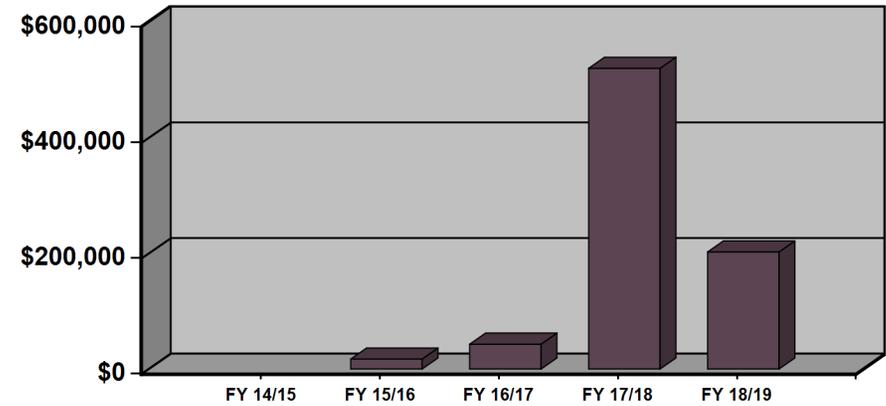
Division: FIELD SERVICES	Fund Number: 301
---------------------------------	-------------------------

Mission Statement:
 To expand innovative crime programs that benefit the Fontana community by seeking available monies through alternative funding sources.

Selected Service Objectives:

- To participate in selected multi-agency task force operations that have benefit to the community and law enforcement operations
- To continue participation in the regional grand theft auto task force known as SANCATT
- To continue to seek alternative funding sources that can help deliver frontline law enforcement services, equipment and facilities upgrades and expansion

Five-Year Expenditures



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$0	\$17,202	\$42,973	\$157,330	\$191,030	21.42 %
OPERATING COSTS	\$0	\$0	\$0	\$354,720	\$0	-100.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$8,000	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$0	\$0	\$0	\$0	\$11,460	N/A
Total Expenditures	\$0	\$17,202	\$42,973	\$520,050	\$202,490	-61.06 %
Annual Percentage Change		N/A	149.81 %	1,110.19 %	-61.06 %	
Budgeted Staffing Level (FTEs)	0.00	0.00	0.00	0.00	1.00	

Division Budget Summary

Department: POLICE	Fund Title: FED LAW ENF BLOCK GRANT
---------------------------	--

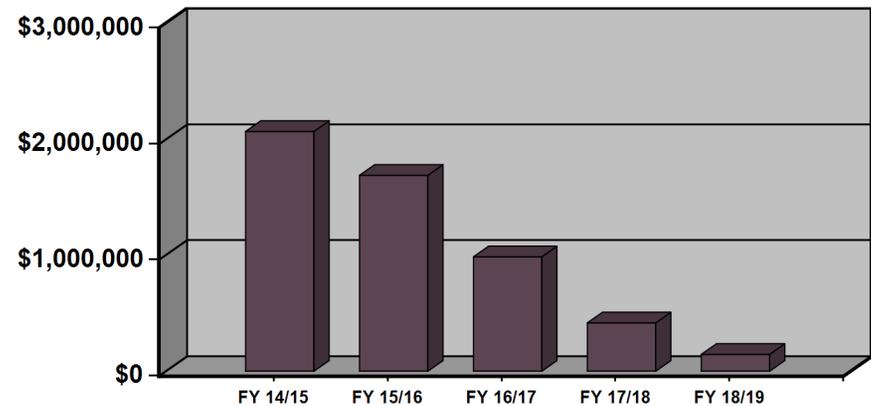
Division: FIELD SERVICES	Fund Number: 321
---------------------------------	-------------------------

Mission Statement:

To secure funds for use in specific purpose areas of local law enforcement in order to reduce crime and improve public safety.

Selected Service Objectives:	Five-Year Expenditures
-------------------------------------	-------------------------------

To work with the United States Department of Justice regarding the distribution of Justice Administration Grant (JAG) and the Community Oriented Policing Services (COPS) funds.



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$2,068,735	\$1,690,024	\$987,114	\$357,770	\$186,500	-47.87 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$59,300	(\$40,990)	-169.12 %
Total Expenditures	\$2,068,735	\$1,690,024	\$987,114	\$417,070	\$145,510	-65.11 %
Annual Percentage Change		-18.31 %	-41.59 %	-57.75 %	-65.11 %	
Budgeted Staffing Level (FTEs)	10.00	11.62	6.67	2.33	1.25	

Division Budget Summary

Department: POLICE	Fund Title: STATE COPS AB3229
---------------------------	--------------------------------------

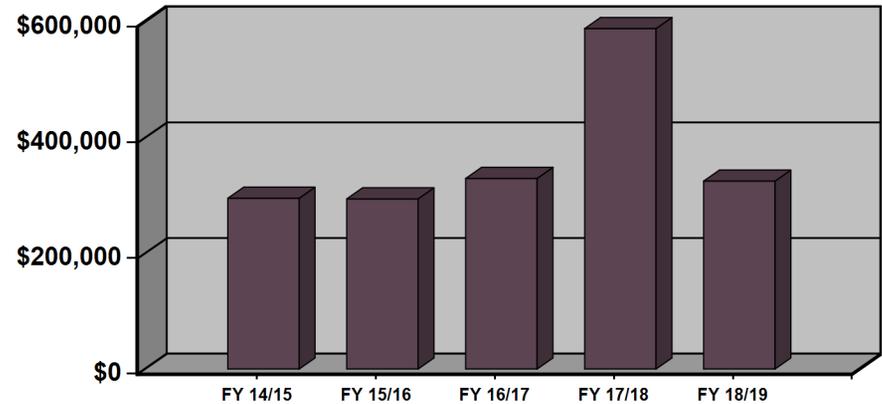
Division: FIELD SERVICES	Fund Number: 322
---------------------------------	-------------------------

Mission Statement:

To utilize funds available to expand innovative crime programs which benefit front line law enforcement and the residents of Fontana.

Selected Service Objectives:	Five-Year Expenditures
-------------------------------------	-------------------------------

- To utilize State COPS funds to help fund helicopter patrol services
- To utilize State COPS funds to help fund the Police Cadet Program
- To remain active in the legislative process to ensure funding appropriations from the State budget to law enforcement agencies



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$181,177	\$134,760	\$53,761	\$87,850	\$87,000	-0.97 %
OPERATING COSTS	\$92,219	\$124,949	\$35,887	\$192,689	\$29,630	-84.62 %
CONTRACTUAL SERVICES	\$2,558	\$0	\$240,010	\$308,254	\$203,150	-34.10 %
INTERNAL SERVICE CHARGES	\$19,360	\$34,590	\$0	\$0	\$5,220	N/A
Total Expenditures	\$295,314	\$294,299	\$329,658	\$588,793	\$325,000	-44.80 %
Annual Percentage Change		-0.34 %	12.01 %	78.61 %	-44.80 %	
Budgeted Staffing Level (PT FTEs)	20.00	20.00	20.00	10.00	10.00	

Division Budget Summary

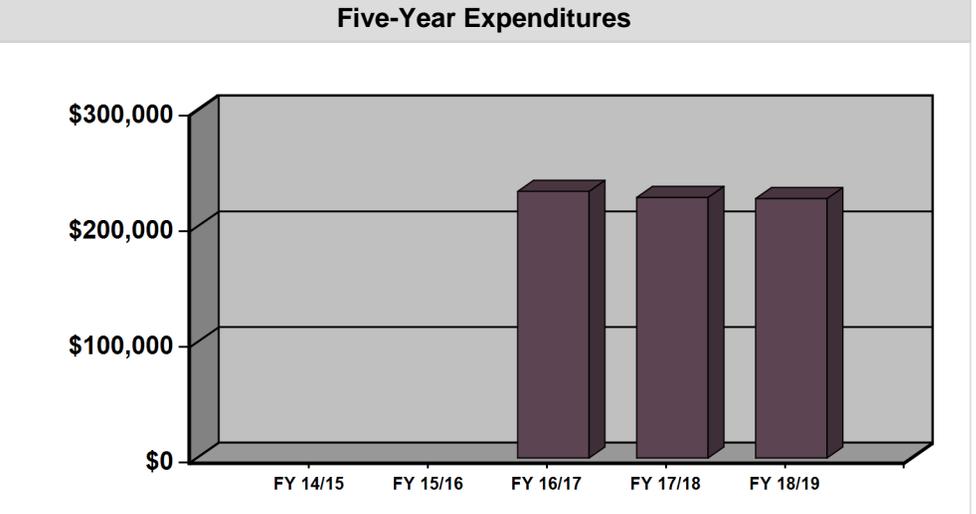
Department: POLICE	Fund Title: CDBG
---------------------------	-------------------------

Division: SPECIAL OPERATIONS	Fund Number: 362
-------------------------------------	-------------------------

Mission Statement:
 Through the City, partner with the Housing & Urban Development Department to enhance the quality of life in specifically targeted neighborhoods within the City.

Selected Service Objectives:

- To continue to identify and resolve recurring problems in targeted neighborhoods
- To increase visibility by utilizing the Bike Unit to patrol City parks, apartment complexes, shopping centers and areas inaccessible for patrol cars



Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
PERSONNEL SERVICES	\$0	\$0	\$230,584	\$225,373	\$224,370	-0.45 %
Total Expenditures	\$0	\$0	\$230,584	\$225,373	\$224,370	-0.45 %
Annual Percentage Change		0.00 %	N/A	-2.26 %	-0.45 %	

Fontana Car Show

Fontana Car Show



The Fontana Car Show kicked off on March 31, 2012. This extraordinary event allows car enthusiasts the opportunity to showcase the craftsmanship and elegance of the most distinguished and exotic automobiles around. Food, live music, cars and more the last Saturday of each month, from March through October at the Civic Center Campus parking lot.

Fontana Fire Protection District

*Organization Chart
Constitutional Spending Limit
Overview, Goals & Performance Measures, Accomplishments
Unreserved Fund Balances
Fund Revenue Summary
Fund Revenue Detail
Total Expenditures
Schedule of Interfund Transfers
District Summary – Budget by Fund
Division Summaries by Fund*

Fontana Fire Protection District

*Organization Chart
Constitutional Spending Limit
Overview, Goals & Performance Measures, Accomplishments
Unreserved Fund Balances
Fund Revenue Summary
Fund Revenue Detail
Total Expenditures
Schedule of Interfund Transfers
District Summary – Budget by Fund
Division Summaries by Fund*

Fontana Fire Protection District

Effective 7/1/2018

Budgeted 128 FTE Positions

Division Chief
Jeffrey Birchfield

Staff Analyst (1)

Office Assistant (3)

Battalion Chief (4)

Station 71
Captain (6)
Engineer (6)
Firefighter (6)
Firefighter/PM (9)

Station 72
Captain (3)
Engineer (3)
Firefighter (3)
Firefighter/PM (6)

Station 73
Captain (3)
Engineer (3)
Firefighter (3)
Firefighter/PM (6)

Station 74
Captain (3)
Engineer (3)
Firefighter/PM (3)

Station 77
Captain (3)
Engineer (3)
Firefighter (6)
Firefighter/PM (6)

Station 78
Captain (3)
Engineer (3)
Firefighter (3)
Firefighter/PM (6)

Station 79
Captain (3)
Engineer (3)
Firefighter/PM (3)

**Fire Prevention
Supervisor (1)**

- Fire Prevention Officer (4)
- Fire Prevention Specialist (1)
- Front Counter Technician (1)
- Office Assistant (3)
- Senior Plans Examiner (1)

Fire Protection District

Constitutional Spending Limit

The voters of California, during a special election in 1979, approved Article XIII(B) of the California State Constitution which provides that the Fire District's annual appropriations be subject to certain state limitations. This appropriations limit is often referred to as the GANN Limit.

In 1980 the State Legislature added Section 9710 to the Government Code providing that the governing body of each local jurisdiction must establish, by resolution, an appropriations limit for the following year. The appropriations limit for any fiscal year is equal to the previous year's limit adjusted for population changes and the changes in the US Consumer Price Index (or California per capital personal income, if smaller). The necessary statistical information is provided each year by the California Department of Finance.

The Fire District's limitation is calculated each year and established by a resolution of the City Council as part of the annual Operating Budget process.

Using the population and per capita personal income data provided by the California Department of Finance, the Fire District's appropriation limit for Fiscal Year 2018-19 is \$137,244,887. Appropriations subject to the limitation in the 2018-19 Operating Budget total \$33,035,000, which is \$104,209,887 or 76% less than the computed allowable limit.

The Article XIII(B) limitation is not a restricting factor for the Fire Protection District, but will be monitored annually and budget adjustments recommended if they are required in future years.

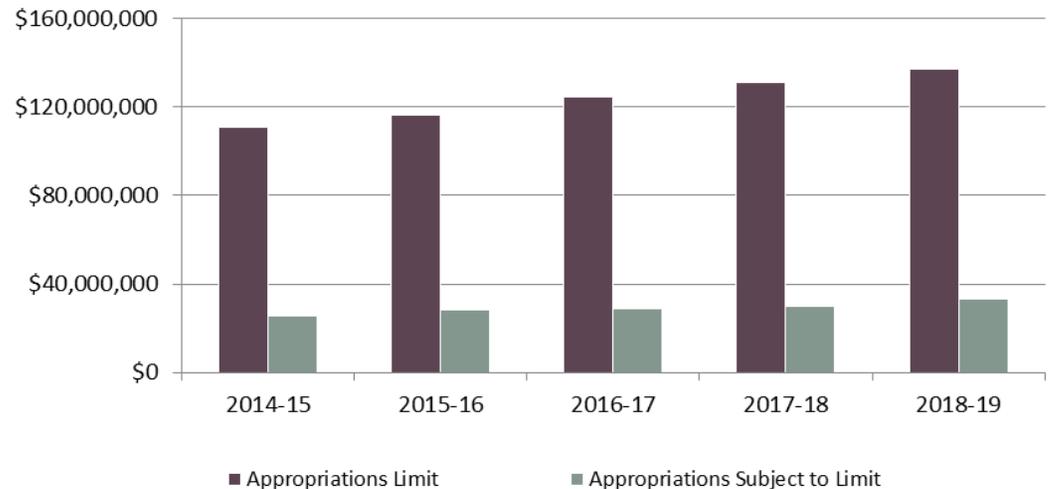
Appropriations Limit

2017-18 Appropriations Limit	\$131,184,178
2018-19 Adjustment Factors:	
Population (0.92%)	1.0092
Per capita income change (3.67%)	1.0367
Total adjustment	<u>1.0462</u>
2018-19 Appropriations Limit	<u>\$137,244,887</u>

Appropriations Subject to Limit

Proceeds of taxes	
Less: qualified capital outlay	
Appropriations subject to limit	<u>\$33,035,000</u>
Percentage of Appropriations Limit used	24%

Five-Year History of Appropriations Limit





Fontana Fire Protection District

Fiscal Year 2018-19

Overview

The Fontana Fire District serves the City of Fontana and its sphere of influence. The District is served by seven fire stations. The district's administrative offices are located at 17001 Upland Avenue and the fire prevention offices are located at City Hall, 8353 Sierra Avenue. The District is staffed with 128 full-time personnel: 113 safety employees and 15 non-safety employees. Emergency response, administrative and support services are provided through a contract under the umbrella of the San Bernardino County Fire Department.

"Community based all-risk emergency services organization dedicated to the health and well-being of the citizens of San Bernardino County through a balance of regionalized services delivery and accountability to the local community supported by centralized management and services" is the District's Mission Statement. Its Vision Statement reads, "Committed to providing premier fire services in Southern California." The District's Service Motto is "Duty, Honor, and Community" and its Standard of Commitment is "Where courage, integrity and service meet."

Goals & Performance Measures

Department Goals		City Council Goal
1	The appropriate response time for all service calls is to arrive on scene in six minutes or less, which allows personnel time to control a fire or mitigate a medical emergency before it has reached its maximum intensity	5
2	To ensure that the City and its residents are prepared to effectively respond to major disasters by providing information and education in fire safety and emergency preparedness	5,8
3	To comply with all Federal, State, and County requirements for emergency response and planning	5
4	To enhance capabilities through technology to expand and improve local business pre-plan program	2
5	To achieve an Insurance Service Office (ISO) rating of a "Class 1" Fire Department	5

Performance Measures	Actual 2016-17	Estimated 2017-18	Target 2018-19	Department Goal
To maintain appropriate levels of response times to calls for service:				
Six minutes or less for 1 st Unit	90%	90%	90%	1
Eight minutes or less for 2 nd Unit	90%	90%	90%	1
Twelve minutes or less for full assignment	90%	90%	90%	1



Fontana Fire Protection District

Fiscal Year 2018-19

Accomplishments

- Relocated Fire Administration Headquarters to the City Hall Campus
- Added three (3) additional firefighters to Fire Station 77
- Added a swift water unit to Fire Station 72
- Replaced one (1) fire engine at Fire Station 79

Fontana Fire Protection District
 Unreserved Fund Balances
 Fiscal Year 2018/2019

		Estimated Fund Balance June 30, 2018	Budget				Projected Fund Balance June 30, 2019
			Revenues	Transfers In	Expenditures	Transfers Out	
Special Revenue Funds:							
396	FONTANA FIRE DISTRICT GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
497	FONTANA FIRE DISTRICT	7,127,476	34,512,900	0	(32,854,760)	(1,632,100)	7,153,516
498	FFD - CFD 2002-2	3,609,815	305,000	0	0	0	3,914,815
Total Special Revenue Funds		\$10,737,291	\$34,817,900	\$0	(\$32,854,760)	(\$1,632,100)	\$11,068,331
Capital Project Fund:							
696	FIRE CAPITAL PROJECTS	\$4,495,625	\$37,000	\$1,632,100	(\$1,781,700)	\$0	\$4,383,025
TOTAL FIRE DISTRICT FUNDS		\$15,232,916	\$34,854,900	\$1,632,100	(\$34,636,460)	(\$1,632,100)	\$15,451,356

Fund Revenue Summary

Fund	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Current Budget	2018/2019 New Budget	% Change From Prior Year
Fontana Fire District	29,395,662	29,544,049	32,216,792	31,494,504	34,854,900	10.67 %
Special Revenue Funds	29,325,374	29,457,596	32,201,035	31,470,504	34,817,900	10.64 %
396 FONTANA FIRE DIST GRANTS	0	0	0	66,904	0	-100.00 %
497 FONTANA FIRE DISTRICT	29,000,925	29,142,582	31,916,997	31,111,100	34,512,900	10.93 %
498 FFD - CFD 2002-2	324,449	315,014	284,038	292,500	305,000	4.27 %
Capital Project Funds	70,288	86,453	15,757	24,000	37,000	54.17 %
696 FIRE CAPITAL PROJECT	70,288	86,453	15,757	24,000	37,000	54.17 %
Total All Entities	29,395,662	29,544,049	32,216,792	31,494,504	34,854,900	10.67 %

Fontana Fire District Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
Fontana Fire District Revenue Detail						
Special Revenue Funds						
396 - FONTANA FIRE DIST GRANTS						
5349	HOMELAND SECURITY GRANT	0	0	0	66,904	0
TOTAL FONTANA FIRE DIST GRANTS REVENUES		0	0	0	66,904	0
497 - FONTANA FIRE DISTRICT						
5010	CURRENT SEC & UNSEC	17,345,282	15,947,708	17,617,762	17,500,000	20,000,000
5017	OTHER PROPERTY TAX	0	0	1,403,459	0	0
5019	RDA PASS THROUGHs	9,892,696	11,393,941	11,222,299	12,000,000	12,750,000
6310	INTEREST - INVESTMENTS	191,775	133,836	4,721	20,000	80,000
5253	FIRE PLANNING FEES	51,828	46,295	58,092	50,000	50,000
5254	FIRE PREVENTION PERMITS	307,621	403,741	374,113	325,000	370,000
5275	FIRE BUILDING FEES	191,801	195,896	195,650	190,000	160,000
5277	ANNUAL FIRE INSPECTIONS	0	0	10,700	0	70,000
5714	ARCHIVE SCAN FEE	13,822	15,064	24,101	20,000	26,800
6830	CONTRIBUTION FROM CITY	1,006,100	1,006,100	1,006,100	1,006,100	1,006,100
TOTAL FONTANA FIRE DISTRICT REVENUES		29,000,925	29,142,582	31,916,997	31,111,100	34,512,900
498 - FFD - CFD 2002-2						
6210	ASSESSMENT/SPECIAL TAX	271,155	270,931	268,187	275,000	285,000
6310	INTEREST - INVESTMENTS	53,294	44,083	15,851	17,500	20,000
TOTAL FFD - CFD 2002-2 REVENUES		324,449	315,014	284,038	292,500	305,000
Capital Project Funds						
696 - FIRE CAPITAL PROJECT						
6310	INTEREST - INVESTMENTS	70,288	86,453	15,757	24,000	37,000
TOTAL FIRE CAPITAL PROJECT REVENUES		70,288	86,453	15,757	24,000	37,000

Expenditure Summary

Fund	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Current Budget	2018/2019 New Budget	% Change From Prior Year
Fontana Fire District	29,870,423	31,369,650	32,531,598	34,718,230	34,636,460	-0.24 %
Special Revenue Funds Total	26,126,464	27,299,005	28,544,436	31,082,454	32,854,760	5.70 %
396 FONTANA FIRE DIST GRANTS	0	0	0	66,904	0	-100.00 %
497 FONTANA FIRE DISTRICT	26,126,464	27,299,005	28,544,436	31,015,550	32,854,760	5.93 %
Capital Project Funds Total	3,743,959	4,070,646	3,987,163	3,635,776	1,781,700	-51.00 %
696 FIRE CAPITAL PROJECT	3,743,959	4,070,646	3,987,163	3,635,776	1,781,700	-51.00 %
Total All Entities	29,870,423	31,369,650	32,531,598	34,718,230	34,636,460	-0.24 %

Fontana Fire District
Schedule of Interfund Transfers
Fiscal Year 2018/2019

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
497 - FONTANA FIRE DISTRICT				
	50100497 - FIRE DISTRICT ADMIN	TO FIRE CAPITAL FUND #696 - EQUIPMENT RESERVE	-	1,632,100
	Total Budget Unit/Project - 50100497		\$0	\$1,632,100
TOTAL 497 - FONTANA FIRE DISTRICT			\$0	\$1,632,100
696 - FIRE CAPITAL PROJECT				
	50300696 - FIRE CAPITAL PROJECT	FROM FIRE DISTRICT FUND #497 - EQUIPMENT RESERVE	1,632,100	-
	Total Budget Unit/Project - 50300696		\$1,632,100	\$0
TOTAL 696 - FIRE CAPITAL PROJECT			\$1,632,100	\$0
Total Fontana Fire District			\$1,632,100	\$1,632,100
Total Interfund Transfers			\$1,632,100	\$1,632,100

District Summary

Fund	Division	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Current	2018/2019 New Budget	% Change From Prior Year
497	FONTANA FIRE DISTRICT	26,126,464	27,299,005	28,544,436	31,015,550	32,854,760	5.93 %
696	FIRE CAPITAL PROJECT	3,743,959	4,070,442	3,873,779	2,888,977	1,781,700	-38.33 %
TOTAL FONTANA FIRE DISTRICT		29,870,423	31,369,447	32,418,215	33,904,527	34,636,460	2.16 %

Division Budget Summary

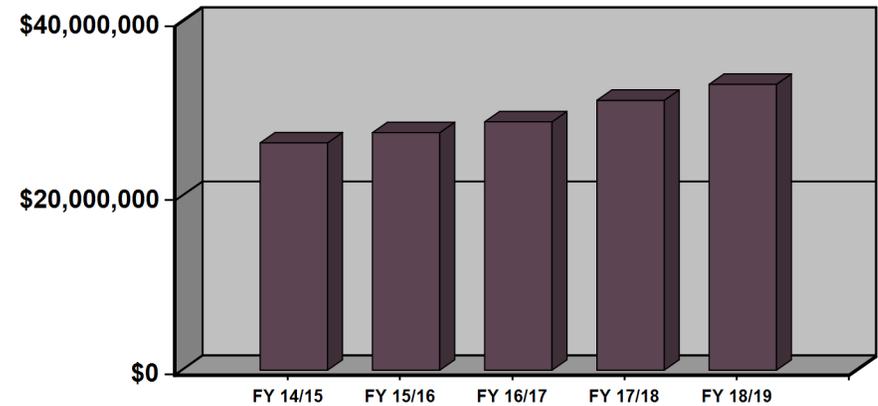
Department: FONTANA FIRE DISTRICT	Fund Title: FONTANA FIRE DISTRICT
--	--

Division: FONTANA FIRE DISTRICT	Fund Number: 497
--	-------------------------

Mission Statement:
 Community based all-risk emergency services organization dedicated to the health and well-being of the citizens of the City of Fontana through a balance of regionalized services delivery and accountability to the local community supported by centralized management and services.

Selected Service Objectives:	Five-Year Expenditures
-------------------------------------	-------------------------------

- Additional Fire Prevention Officer position (1) to non-suppression personnel



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$521	\$4,862	\$2,626	\$13,000	\$13,000	0.00 %
OPERATING COSTS	\$0	\$4,505	\$2,272	\$5,000	\$5,000	0.00 %
CONTRACTUAL SERVICES	\$23,602,043	\$24,445,138	\$25,827,848	\$28,102,950	\$29,492,060	4.94 %
CONTRIBUTIONS TO	\$2,523,900	\$2,844,500	\$2,711,690	\$2,894,600	\$3,344,700	15.55 %
Total Expenditures	\$26,126,464	\$27,299,005	\$28,544,436	\$31,015,550	\$32,854,760	5.93 %
Annual Percentage Change		4.49 %	4.56 %	8.66 %	5.93 %	

Division Budget Summary

Department: FONTANA FIRE DISTRICT	Fund Title: FIRE CAPITAL PROJECT
--	---

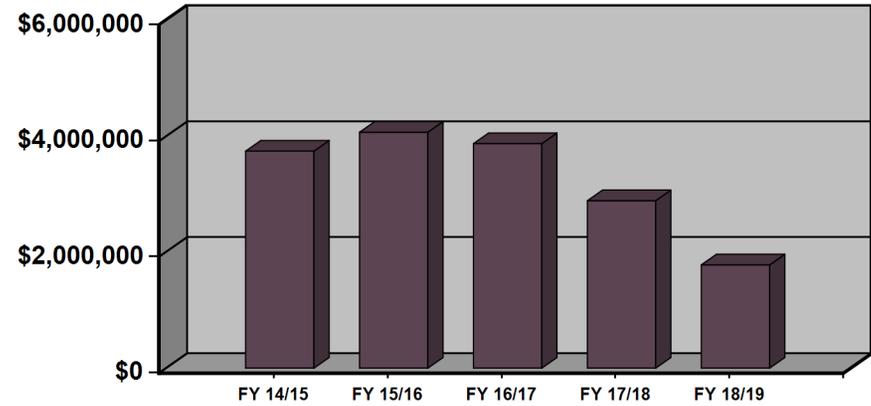
Division: FONTANA FIRE DISTRICT	Fund Number: 696
--	-------------------------

Mission Statement:

Community based all-risk emergency services organization dedicated to the health and well-being of the citizens of the City of Fontana through a balance of regionalized services, delivery and accountability to the local community supported by centralized management and services.

Selected Service Objectives:	Five-Year Expenditures
-------------------------------------	-------------------------------

- To purchase a new engine for Fire Station 79
- To purchase a new medic squad for Station 73



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$101,092	\$107,002	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$263,154	\$175,902	\$53,774	\$14,640	\$0	-100.00 %
CONTRACTUAL SERVICES	\$309,888	\$224,642	\$311,201	\$237,628	\$30,000	-87.38 %
INTERNAL SERVICE CHARGES	\$14,580	\$8,860	\$0	\$0	\$0	0.00 %
CAPITAL EXPENDITURES	\$2,974,945	\$3,367,036	\$3,103,004	\$2,186,509	\$1,295,800	-40.74 %
CONTRIBUTIONS TO	\$80,300	\$187,000	\$405,800	\$450,200	\$455,900	1.27 %
Total Expenditures	\$3,743,959	\$4,070,442	\$3,873,779	\$2,888,977	\$1,781,700	-38.33 %
Annual Percentage Change		8.72 %	-4.83 %	-25.42 %	-38.33 %	

Fontana Housing Authority

*Overview, Goals & Performance Measures, Accomplishments
Unreserved Fund Balances
Fund Revenue Detail
Authority Summary – Budget by Fund
Division Summaries by Fund*

Fontana Housing Authority

*Overview, Goals & Performance Measures, Accomplishments
Unreserved Fund Balances
Fund Revenue Detail
Authority Summary – Budget by Fund
Division Summaries by Fund*



Fontana Housing Authority

Fiscal Year 2018-19

Overview

The Fontana Housing Authority (FHA) was formed on May 3, 1994, as a separate legal entity governed by California State Housing Authority Law. Its mission is to actively improve, increase and develop quality neighborhoods and housing opportunities throughout the City of Fontana.

As the Fontana Housing Authority implements various programs and projects, specific funding sources are also identified to finance these activities. The initial and primary funding sources have been the Fontana Redevelopment Agency's (RDA) Low and Moderate Income Housing Fund (now defunct) and Federal Department of Housing and Urban Development Program Grants. Fontana Housing Authority activities are administered through the Housing Division of the Administrative Services Administration Department. Two employees are dedicated to proactively manage various housing programs, projects and activities.

Neighborhood Stabilization Program (NSP) I and III

This program is a Federal grant received by City of Fontana. The program is designed to address the issues associated with foreclosed properties, that are vacant and bank owned. Through this program, eligible foreclosed properties are identified, purchased, rehabbed and sold to income eligible buyers (120% of median income). Through NSP I & III, the City received \$8.6M. 25% of the NSP funding received is required to be used to purchase, rehab and rent single family homes to low income residents.

First Time Home Buyer Programs

Although not administered by the FHA, programs are available such as the San Bernardino County Homeownership Assistance Program to assist participants with finding an appropriate mortgage lender and available down payment assistance programs. Some participants may also qualify to receive a Housing Choice Voucher (HCV) to offset their mortgage payment. Public Housing and HCV Program participants that meet the eligibility criteria have the option of purchasing a home through the Homeownership Assistance Program. <http://www.hacsb.com/residents/homeownership-assistance-program>

Housing Rehabilitation Program (HRP)

The Housing Rehabilitation Program is funded annually with Community Development Block Grant (CDBG) funds. The program is designed to assist low and moderate income residents of owner-occupied homes to preserve their housing by making needed repairs and code violation corrections. Assistance is offered as a grant and/or 0% interest, no payment loan. There are currently 32 applicants in various stages of processing. To date, approximately \$530,000 has been spent for these applicants.



Fontana Housing Authority

Fiscal Year 2018-19

Overview - continued

Multi-Family Revitalization Program

This program proactively facilitates the acquisition, substantial rehabilitation and professional management of selected apartment buildings and/or neighborhoods located throughout the City of Fontana. It is specifically designed to address the negative impacts created within the community by substandard apartment buildings and serves as a vehicle for reducing code enforcement activity and Police Department calls for service. The area primarily targeted for program assistance is bordered by Arrow Highway on the north, San Bernardino Avenue on the south, Citrus Avenue on the west and Juniper Avenue on the east.

Goals & Performance Measures

Department Goals		City Council Goal
1	With the use of Low/Mod funds, finalize City loan closing to construct a new affordable, multi-family community. Loan closing held in May 2017, began anticipated in Summer 2017, and completion in May 2018.	9
2	Proactively facilitate the acquisition, substantial rehabilitation and professional management of selected apartment buildings and singles family homes located throughout the City	9
3	Administer the Housing Authority Low and Moderate Income Housing Fund	9
4	Administer the Federal Community Development Block Grant (CDBG)	9
5	Administer the Federal Emergency Solutions Grant (H-ESG)	7
6	Administer the Federal HOME Program designed for multi-family revitalization and/or new construction	7,9
7	Administer Federal NSP program designed for the purchase, rehabilitation and re-sale of foreclosed homes	7,9

Performance Measures	Actual 2016-17	Estimated 2017-18	Target 2018-19	Department Goal
To continue to create home ownership opportunities:				
Number of Neighborhood Stabilization Program homes purchased (I & III)	1	0	1	6
Number of Neighborhood Stabilization Program homes rehabbed (I & III)	2	2	1	6
Number of Neighborhood Stabilization Program homes rented (I & III)	12	12	12	2,6
Number of Neighborhood Stabilization Program homes sold (I & III)	1	1	1	6



Fontana Housing Authority

Fiscal Year 2018-19

Goals & Performance Measures - continued

Performance Measures	Actual 2016-17	Estimated 2017-18	Target 2018-19	Department Goal
To continue to create and/or preserve affordable multi-family housing:				
Number of units acquired and/or preserved	0	0	0	2
Number of units rehabilitated	0	0	0	2
Number of units created	0	69	60	1
To continue to create and/or preserve affordable senior multifamily housing:				
Number of units acquired and/or preserved	0	0	0	2
Number of units rehabilitated	0	0	0	2
Number of units created	0	0	0	4

Accomplishments

- Continued to administer \$477,403 in HOME funds and \$169,910 in H-ESG
- Purchased Sons of Italy site on Sierra Avenue to develop proposed affordable 69-unit multi-family housing community; received TCAC award October 2016; loan closing held in May 2017, construction began Summer 2017, and grand opening held in May 2018
- The Sierra/Ramona project is a proposed development of 60 affordable, multi-family units with land acquisition in March 2018 and a TCAC application anticipated to be submitted in July 2018

Fontana Housing Authority
 Unreserved Fund Balances
 Fiscal Year 2018/2019

		Estimated Fund Balance June 30, 2018	Budget				Projected Fund Balance June 30, 2019
			Revenues	Transfers In	Expenditures	Transfers Out	
Special Revenue Funds:							
290	SUCCESSOR TO LOW/MOD INCOME HOUSING	\$190,773	\$1,200	\$0	\$0	\$0	\$191,973
297	HOUSING AUTHORITY - LMIHF	14,030,111	486,000	0	(359,520)	0	14,156,591
Total Special Revenue Funds		\$14,220,884	\$487,200	\$0	(\$359,520)	\$0	\$14,348,564
Capital Project Fund:							
638	AFFORDABLE HOUSING TRUST	\$3,352,743	\$749,000	\$0	(\$500)	\$0	\$4,101,243
697	FONTANA HOUSING AUTHORITY	2,614,066	241,090	0	(815,550)	0	2,039,606
Total Capital Project Funds		\$5,966,809	\$990,090	\$0	(\$816,050)	\$0	\$6,140,849
TOTAL HOUSING AUTHORITY FUNDS		\$20,187,693	\$1,477,290	\$0	(\$1,175,570)	\$0	\$20,489,413

Fund Revenue Summary

Fund	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Current Budget	2018/2019 New Budget	% Change From Prior Year
Housing Authority	1,122,391	1,852,692	1,289,269	1,609,360	1,477,290	-8.21 %
Special Revenue Funds	324,758	639,241	416,830	472,000	487,200	3.22 %
290 HOUSING SUCCESSOR-LOW/MOD	(25,378)	2,890	975	1,000	1,200	20.00 %
297 HOUSING AUTHORITY - LMIHF	350,136	636,351	415,855	471,000	486,000	3.18 %
Capital Project Funds	797,633	1,213,451	872,439	1,137,360	990,090	-12.95 %
638 AFFORDABLE HOUSING TRUST	605,550	981,458	654,239	858,000	749,000	-12.70 %
697 FONTANA HOUSING AUTHORITY	192,083	231,993	218,200	279,360	241,090	-13.70 %
Total All Entities	1,122,391	1,852,692	1,289,269	1,609,360	1,477,290	-8.21 %

Housing Authority Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
<i>Housing Authority Revenue Detail</i>						
Special Revenue Funds						
290 - HOUSING SUCCESSOR-LOW/MOD						
6310	INTEREST - INVESTMENTS	(25,378)	2,890	975	1,000	1,200
TOTAL HOUSING SUCCESSOR-LOW/MOD REVENUES		(25,378)	2,890	975	1,000	1,200
297 - HOUSING AUTHORITY - LMIHF						
6310	INTEREST - INVESTMENTS	94,596	145,536	(54,568)	60,000	100,000
6313	INTEREST - HOUSING NOTES	166,522	381,342	302,486	250,000	250,000
6332	MISC RENTS/LEASES	88,938	0	61,387	50,000	25,000
6450	MISCELLANEOUS INCOME	81	109,473	106,550	111,000	111,000
TOTAL HOUSING AUTHORITY - LMIHF REVENUES		350,136	636,351	415,855	471,000	486,000
Capital Project Funds						
638 - AFFORDABLE HOUSING TRUST						
6310	INTEREST - INVESTMENTS	9,129	22,454	10,767	11,000	18,000
5257	HOUSING FEE-RESIDENT SFD	423,756	652,050	240,300	36,221	400,000
5258	HOUSING FEE-RESIDENT MFD	55,272	69,090	45,402	30,000	40,000
5259	HOUSING FEE-COMM OFFICE	66,107	49,395	0	45,000	20,000
5262	HOUSING FEE-COMM RETAIL	5,229	9,877	70,970	70,000	20,000
5263	HOUSING FEE-INDUST MFG	377	9,353	0	2,000	1,000
5264	HOUSING FEE-INDUST WARE	45,680	169,237	34,350	300,000	250,000
6830	CONTRIBUTION FROM CITY	0	0	252,450	363,779	0
TOTAL AFFORDABLE HOUSING TRUST REVENUES		605,550	981,458	654,239	858,000	749,000
697 - FONTANA HOUSING AUTHORITY						
6310	INTEREST - INVESTMENTS	18,824	34,934	14,796	15,000	18,000
6313	INTEREST - HOUSING NOTES	66,004	42,809	66,792	75,000	75,000
6330	LEASES - CELL TOWERS	22,347	20,628	20,628	20,630	23,000
6332	MISC RENTS/LEASES	69,031	114,898	98,947	153,680	115,040
6450	MISCELLANEOUS INCOME	15,877	18,724	17,037	15,050	10,050
TOTAL FONTANA HOUSING AUTHORITY REVENUES		192,083	231,993	218,200	279,360	241,090

Authority Summary

Fund	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Current Budget	2018/2019 New Budget	% Change From Prior Year
Housing Authority	1,768,164	620,116	516,294	8,086,178	1,175,570	-85.46 %
Special Revenue Funds Total	1,505,194	338,817	367,206	7,520,174	359,520	-95.22 %
297 HOUSING AUTHORITY - LMIHF	1,505,194	338,817	367,206	7,520,174	359,520	-95.22 %
Capital Project Funds Total	262,970	281,298	149,089	566,004	816,050	44.18 %
638 AFFORDABLE HOUSING TRUST	0	2,305	0	500	500	0.00 %
697 FONTANA HOUSING AUTHORITY	262,970	278,993	149,089	565,504	815,550	44.22 %
Total All Entities	1,768,164	620,116	516,294	8,086,178	1,175,570	-85.46 %

Division Budget Summary

Department: ADMINISTRATIVE SVCS ADMIN **Fund Title: HOUSING AUTHORITY - LMIHF**

Division: HOUSING DEVELOPMENT **Fund Number: 297**

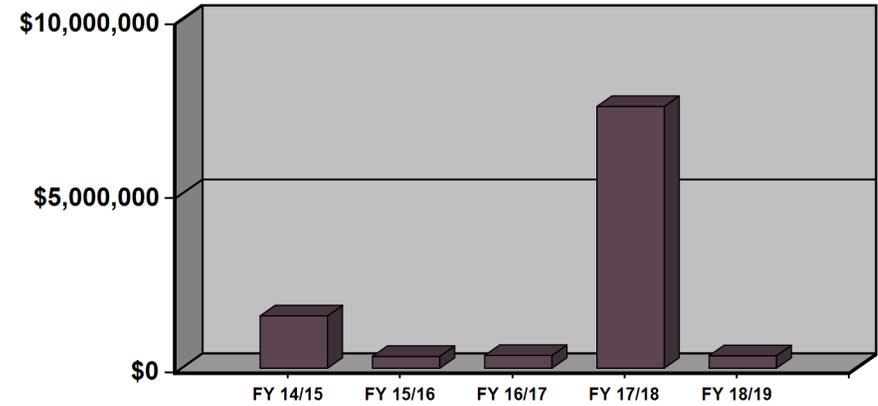
Mission Statement:

To continue to pursue financing alternatives to help actively improve, increase and develop quality neighborhoods and affordable housing opportunities throughout the City of Fontana.

Selected Service Objectives: **Five-Year Expenditures**

- To continue to administer funds for oversight, monitoring and project management
- To use existing and potential funds to assist in creating and acquiring/rehabilitating affordable housing units
- To close out project with Developer constructing a new affordable, multifamily community near the former Westech College
- To finalize City loan closing with Developer to construct a new affordable, multifamily apartment community on the SW corner of Sierra Ave & Ramona Ave

Unspent project funding in FY 2017-18 will carry forward into FY 2018-19 with the First Quarter Budget Review



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$49	\$7,392	\$152,404	\$172,164	\$182,050	5.74 %
OPERATING COSTS	\$110,649	\$106,081	\$121,716	\$121,481	\$62,370	-48.66 %
CONTRACTUAL SERVICES	\$62,533	\$196,239	(\$96,653)	\$4,047,350	\$58,100	-98.56 %
INTERNAL SERVICE CHARGES	\$10,690	\$5,800	\$16,520	\$15,250	\$17,100	12.13 %
CAPITAL EXPENDITURES	\$1,319,772	\$2,606	\$18	\$3,113,530	\$0	-100.00 %
CONTRIBUTIONS TO	\$1,500	\$20,700	\$173,200	\$50,400	\$39,900	-20.83 %
Total Expenditures	\$1,505,194	\$338,817	\$367,206	\$7,520,174	\$359,520	-95.22 %
Annual Percentage Change		-77.49 %	8.38 %	1,947.95 %	-95.22 %	
Budgeted Staffing Level (FTEs)	0.00	0.00	1.04	1.04	1.09	

Division Budget Summary

Department: ADMINISTRATIVE SVCS ADMIN	Fund Title: AFFORDABLE HOUSING TRUST
--	---

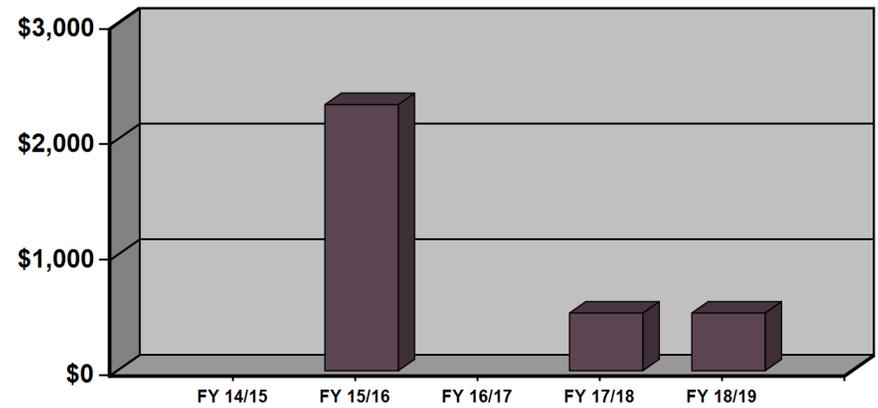
Division: HOUSING DEVELOPMENT	Fund Number: 638
--------------------------------------	-------------------------

Mission Statement:

To enhance the public welfare and assure that future housing and non-residential development contributes to the attainment of the City's affordable housing goals by increasing the production of residential units affordable to households of very-low, low, and moderate income, and by providing funds for the development of very-low, low, and moderate income housing.

Selected Service Objectives:	Five-Year Expenditures
-------------------------------------	-------------------------------

- To administer and comply with the Affordable Housing Trust Fund regulations
- To construct, rehabilitate or subsidize affordable housing or assist other government entities, private organizations or individuals to do so



Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
OPERATING COSTS	\$0	\$5	\$0	\$500	\$500	0.00 %
CONTRIBUTIONS TO	\$0	\$2,300	\$0	\$0	\$0	0.00 %
Total Expenditures	\$0	\$2,305	\$0	\$500	\$500	0.00 %
Annual Percentage Change		N/A	-100.00 %	N/A	0.00 %	

Division Budget Summary

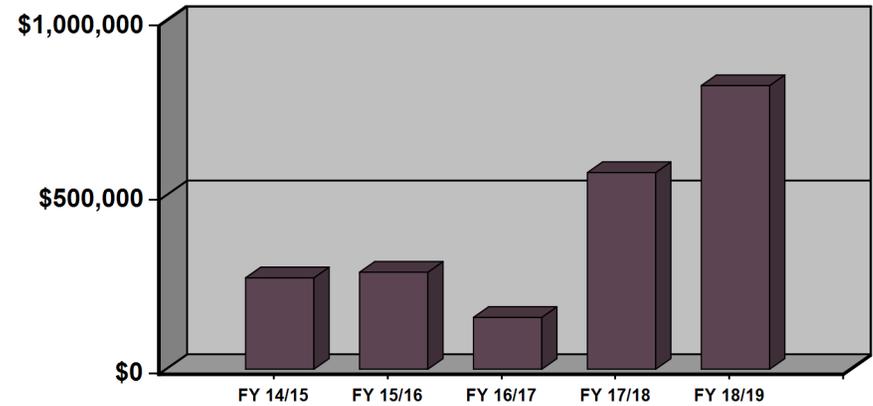
Department: ADMINISTRATIVE SVCS ADMIN	Fund Title: FONTANA HOUSING AUTHORITY
--	--

Division: HOUSING DEVELOPMENT	Fund Number: 697
--------------------------------------	-------------------------

Mission Statement:
To actively improve, increase and develop quality neighborhoods and housing opportunities throughout the City of Fontana.

Selected Service Objectives:	Five-Year Expenditures
-------------------------------------	-------------------------------

- To continue implementation of the Multifamily Revitalization Program designed to facilitate the acquisition, substantial rehabilitation and professional management of selected apartment projects and/or neighborhoods
- To make capital improvements to Fontana Housing Authority-owned properties in order to maintain the City's standard of high quality affordable housing



Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	% Change From Prior Year
PERSONNEL SERVICES	\$157,254	\$156,892	\$1,527	\$6,500	\$0	-100.00 %
OPERATING COSTS	\$37,491	\$56,951	\$27,595	\$85,850	\$121,550	41.58 %
CONTRACTUAL SERVICES	\$2,456	\$231	\$37,547	\$275,484	\$23,000	-91.65 %
INTERNAL SERVICE CHARGES	\$10,870	\$10,620	\$420	\$370	\$0	-100.00 %
CAPITAL EXPENDITURES	\$33,000	\$16,500	\$36,000	\$149,000	\$635,000	326.17 %
CONTRIBUTIONS TO	\$21,900	\$37,800	\$46,000	\$48,300	\$36,000	-25.47 %
Total Expenditures	\$262,970	\$278,993	\$149,089	\$565,504	\$815,550	44.22 %
Annual Percentage Change		6.09 %	-46.56 %	279.31 %	44.22 %	
Budgeted Staffing Level (FTEs)	1.04	1.04	0.00	0.00	0.00	

Fontana Community Foundation

*Overview, Goals & Performance Measures, Accomplishments
Unreserved Fund Balance
Fund Revenue Detail
Foundation Summary – Budget by Fund
Division Summaries by Fund*

Fontana Community Foundation

*Overview, Goals & Performance Measures, Accomplishments
Unreserved Fund Balance
Fund Revenue Detail
Foundation Summary – Budget by Fund
Division Summaries by Fund*



Fontana Community Foundation

Fiscal Year 2018-19

Overview

The Fontana Community Foundation was created on April 27, 2005 and is a separate legal entity of the City governed by California State Law. The Foundation is legally chartered as a Section 501(c)(3) non-profit organization within the Internal Revenue Code. The Foundation oversees the actions of unincorporated divisions (such as the Fontana Library Foundation Division) within the City structure. The annual Foundation budget identifies the current efforts to receive, invest, and utilize funds and property for the purposes for which the Foundation (and unincorporated divisions) was formed. To accomplish these objectives, the annual budget contains the revenue and expenditure projections associated with the Foundation’s work plan for the year.

Goals & Performance Measures

Department Goals		City Council Goal
1	To lessen the burdens of government by aiding and assisting in the implementation, improvement and maintenance of public services which preserve and promote the health, welfare and education of residents	7
2	To receive, invest and utilize funds and property acquired through the solicitation of contributions, donations, grants, gifts and bequests for the purposes for which the Foundation was formed	7
3	To meet all legal and contractual obligations related to Foundation activities	7
4	To continue to promptly and professionally evaluate proposals that may come before the Foundation	7

Performance Measures	Actual 2016-17	Estimated 2017-18	Target 2018-19	Department Goal
To raise funds annually in support of various projects and programs:				
Amount of funds raised in support of various projects and programs	\$6	\$0	\$500	1,2

Accomplishments

- Worked with grant consulting firm

Fontana Community Foundation
 Unreserved Fund Balance
 Fiscal Year 2018/2019

	Estimated Fund Balance June 30, 2018	Budget				Projected Fund Balance June 30, 2019
		Revenues	Transfers In	Expenditures	Transfers Out	
Special Revenue Fund:						
499 COMMUNITY FOUNDATION	\$131,042	\$750	\$0	(\$500)	\$0	\$131,292

Community Foundation Revenues

Five-Year Summary

		2014/2015	2015/2016	2016/2017	2017/2018	2018/2019
		Actuals	Actuals	Actuals	Current Budget	New Budget
<i>Community Foundation Revenue Detail</i>						
Special Revenue Funds						
499 - COMMUNITY FOUNDATION						
6310	INTEREST - INVESTMENTS	1,532	1,985	670	750	750
6425	DONATIONS	7	5	6	500	0
TOTAL COMMUNITY FOUNDATION REVENUES		1,539	1,991	676	1,250	750

Foundation Summary

Fund	Division	2014/2015 Actual	2015/2016 Actual	2016/2017 Actual	2017/2018 Current	2018/2019 New Budget	% Change From Prior Year
499	COMMUNITY FOUNDATION	1,677	20	84	500	500	0.00 %
	TOTAL COMMUNITY FOUNDATION	1,677	20	84	500	500	0.00 %

Division Budget Summary

Department: CITY ADMINISTRATION **Fund Title: COMMUNITY FOUNDATION**

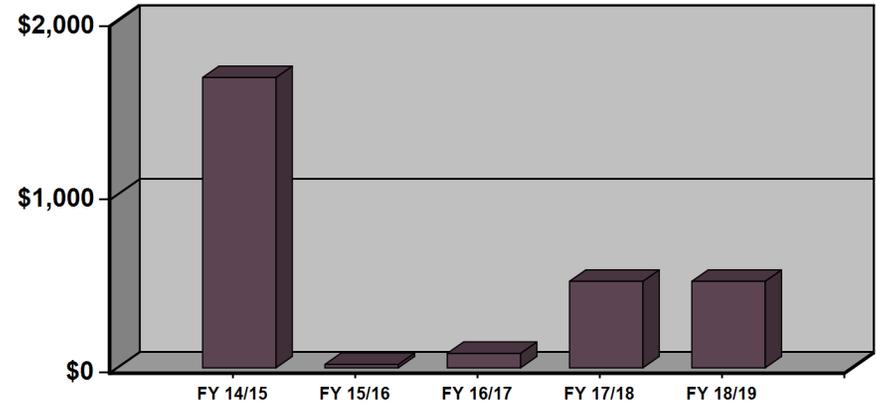
Division: CITY MANAGER **Fund Number: 499**

Mission Statement:

To lessen the burdens of government by aiding and assisting in the implementation, improvement and maintenance of public services that preserve and promote the health, welfare, and education of the local citizenry of the City of Fontana.

Selected Service Objectives: **Five-Year Expenditures**

- To receive, invest and utilize funds and property acquired through the solicitation of contributions, donations, grants, gifts, bequests and the like for the purpose for which this Foundation is formed
- To form unincorporated divisions responsible for futherance of one or more of such public services as deemed appropriate by the Board of Directors of this Foundation



Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 14/15	FY 15/16	FY 16/17	Current FY 17/18	New FY 18/19	
PERSONNEL SERVICES	\$0	\$0	\$0	\$0	\$0	0.00 %
OPERATING COSTS	\$84	\$20	\$84	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$1,593	\$0	\$0	\$500	\$500	0.00 %
Total Expenditures	\$1,677	\$20	\$84	\$500	\$500	0.00 %
Annual Percentage Change		-98.81 %	318.50 %	497.37 %	0.00 %	

Community Senior Center *Community Senior Center*



The Community Senior Center has many rooms designed to meet and exceed the needs of the City's residents and seniors, including rooms where the community can participate in classes and leisure activities.

Appendices

Financial Structure

Financial Policies

Constitutional Spending Limit

Long-Term Debt

Employee Compensation and Benefits

Position History

Guide to Funds

Legislative Summary

Acronyms

Glossary

Resolutions

Appendices

Financial Structure

Financial Policies

Constitutional Spending Limit

Long-Term Debt

Employee Compensation and Benefits

Position History

Guide to Funds

Legislative Summary

Acronyms

Glossary

Resolutions

Description of Entity

The City of Fontana was incorporated on June 25, 1952, under the laws of the State of California and enjoys all the rights and privileges applicable to a General Law City. It operates under a Council-Manager form of government, and currently provides a wide variety of services to its citizens, including police, public services, community development, general administrative and other services. As required by generally accepted accounting principles, the City's financial statements present the City of Fontana (the primary government) and its component units. The component units discussed below are included in the reporting entity on a blended basis because their governing bodies are the same as the primary government and because of their operational or financial relationship with the City of Fontana.

Blended Component Units:

The **Fontana Industrial Development Authority** was established February 3, 1981, pursuant to Government Code Section 91500 of the State of California for the purpose of encouraging and financing industrial development within areas of the City of Fontana. There was no activity for the year being reported therefore the Fontana Industrial Development Authority is not presented in this report.

The **Fontana Public Financing Authority** was established on May 2, 1989, pursuant to Government Code Section 6500 of the State of California (Joint Exercise of Powers). Its purpose is to assist in the financing of capital improvements and working capital requirements of the City, the Redevelopment Agency and any other eligible local agencies.

The **Fontana Housing Authority** was established May 3, 1994, pursuant to Government Code Section 34240 of the State of California for the purpose of rehabilitating and increasing the low- and moderate-income housing stock in the City of Fontana.

The **Fontana Community Foundation** was established on April 27, 2005, pursuant to Section 501(c)(3) of the Internal Revenue Code of 1986 for the purpose of aiding and assisting in the implementation, improvement and maintenance of public services that preserve and promote the health and welfare and education of local citizenry of the City of Fontana.

The **Fontana Fire Protection District** was established on July 1, 2008 pursuant to the State of California Health and Safety Code Section 13800 for the purpose of providing fire suppression, emergency medical, fire prevention and education services within the city limits and the unincorporated area within the District's Sphere of Influence.

The **Fontana Public Facilities Financing Authority** was established on September 9, 2014, pursuant to Government Code Section 6500 of the State of California (Joint Exercise of Powers). Its purpose is to assist in the financing of capital improvements and working capital requirements of the City and any other eligible local agencies.

Basis of Accounting

The City consists of many entities, each with a separate function and legal restrictions on the use of resources. In a public sector, a city government may have a variety of “funds” that provide the basis for separately recording the financial data related to a specific entity. A fund is an accounting entity with a set of self-balancing accounting records. Each fund has been established because of some restriction on the use of resources received by that fund.

The City uses the modified accrual basis for accounting and budgeting of governmental fund types which include the General Fund, Special Revenue Funds, Debt Service Funds and Capital Project Funds. Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become available and measurable. Available means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt, which is recognized when due.

The City’s proprietary fund types (the Enterprise Funds and the Internal Service Fund) use the accrual basis of accounting and budgeting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recognized in the period incurred.

The management of the City is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the City are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management. The internal controls in existence within the City’s system are sufficient to ensure, in all material aspects, both the safety of the City’s assets and the accuracy of the financial record keeping system.

Fund Types

Governmental Fund Types

General Fund is the general operating fund of the City. It is used to account for all the general revenue of the City not specifically levied or collected for other City funds and for expenditures related to the rendering of general services by the City. This is the largest operating fund in the City.

Other General Funds have been established to set aside financial resources for specific purposes and are funded by transfers from the General Fund based on need.

Special Revenue Funds are used to account for revenues derived from specific sources which are required by law or administrative regulation to be accounted for in separate funds.

Debt Service Funds are used to account for the accumulation of resources for, and the payment of, the City's general long-term debt obligations, including principal, interest and related costs.

Capital Project Funds are used to account for financial resources used for the acquisition or construction of major capital facilities.

Proprietary Fund Types

Enterprise Funds are used to account for City operations that are financed and operated in a manner similar to private business enterprises. The costs of providing these services to the general public on a continuing basis are financed or recovered primarily through user charges.

Internal Service Funds are used to account for the financing of goods and services provided by one department to other departments within the City on a cost reimbursement basis.

Fiduciary Fund Types

Trust & Agency Funds are used to account for assets held by the City as an agent for individuals and other governmental units in a fiduciary capacity. Disbursements from these funds are made in accordance with fiscal agreements or the applicable legislative requirements for each fund.

Account Groups

The **General Long-Term Debt Account Group** is used to account for the City's outstanding long-term liabilities that are expected to be paid from future revenues of the governmental funds.

The **General Fixed Asset Account Group** is used to account for all of the City's fixed assets except those accounted for in the proprietary funds. These assets are not financial resources available for expenditure.

Appendices

Financial Structure

The City of Fontana’s financial system is organized around a structure that is commonly found in most public agencies. The City maintains this type of formal structure to maintain accountability over the assets and other financial resources for which it has control.

Fund

Each Fund represents a self-balancing group of accounts that allow for the proper segregation of the City’s financial resources. For example, the General Fund accounting structure accumulates and tracks funds collected for the purpose of providing services that fulfill the general government role of the City.

Department

The functions carried out by the City are organized by Department. The leadership and staff assigned to each department are charged with carrying out these assigned functions.

Division

In certain cases, functions carried out by a particular department are numerous and diverse. In these instances, the department is further organized by divisions as reflected in the various departmental organization charts.

Budget Unit

The Budget Unit is used within the City’s financial system to identify a division or program area with a department. A department can have one or more cost centers assigned to it in order to capture costs for each separate function.

Object Code

The basis unit of the City’s financial system is the object code. Its purpose is to provide a means of separating each type of cost from another.



The City Council adopts the City-wide Operating Budget at the Department level.

Appendices

Financial Structure

**Total Annual Budget
Fiscal Year 2018-19
\$227,604,770**

Modified Basis of Budgeting

**General Fund
\$97,800,310**

**Other General Funds
\$20,422,510**

102 City Technology	3,962,240
103 Facility Maintenance	6,750,110
104 Office Of Emergency Svcs	48,980
105 KFON	229,680
106 Self-Insurance	5,798,290
107 Retirees Medical Benefit	2,700,000
108 Supplemental Retirement	32,310
110 GF Operating Projects	773,460
125 Storm Water Compliance	127,440

**Special Revenue Funds
\$67,199,720**

221 State Traffic Cong Relief	-
223 Crime Prev Asset Seizure	28,000
223 Federal Asset Seizures	1,523,600
224 State Asset Seizures	42,960
225 PD Traffic Safety	224,570
241 Air Quality Mgmt District	16,000
242 Measure I - TCR	-
243 Traffic Safety	298,820
245 Measure I Reimb 2010-2040	-
246 Measure I Local 2010-2040	1,346,310
281 Gas Tax (State)	4,900,570
282 Solid Waste Mitigation	2,490,980
283 Road Maintenance & Rehab	3,533,530
301 Grants	356,860
321 Fed Law Enf Block Grant	145,510
322 State Cops AB3229	325,000
362 CDBG	1,991,560
363 Home Program	477,400
385 After School Program	3,328,500
400-404 Landscape Maint Districts	4,529,390
406 Lighting Maint District	32,000
407-484 Community Facility Districts	8,393,380
497 Fontana Fire District	32,854,760
297 Housing Authority - LMIHF	359,520
499 Community Foundation	500

**Debt Service Funds
\$3,125,710**

580 General Debt Service	3,125,710
--------------------------	-----------

**Capital Project Funds
\$11,170,740**

601 Capital Reinvestment	3,924,850
602 Capital Improvement	-
603 Future Capital Projects	2,400,000
620 San Sevaine Flood Control	91,440
622 Storm Drain	147,090
623 Sewer Expansion	1,575,000
630 Circulation Mitigation	11,660
631 Fire Assessment	-
632 General Government	-
633 Landscape Medians	29,480
634 Library Capital Imprvmt	-
635 Parks Development	393,470
636 Police Capital Facilities	-
637 Underground Utilities	-
638 Affordable Housing Trust	500
696 Fire Capital Project	1,781,700
697 Fontana Housing Authority	815,550

Accrual Basis of Budgeting

**Internal Service Fund
\$5,943,400**

**Enterprise Funds
\$21,942,380**

701 Sewer Maint & Operations	19,898,930
702 Sewer Capital Projects	289,640
703 Sewer Replacement	1,753,810
710 Water Utility	-

Budgeting Policy

- The City will adopt an annual budget for the fiscal year beginning July 1 no later than June 30 of the same year.
- The adopted budget will be balanced with current year operating expenditures fully funded by current year revenues and identified undesignated/unreserved fund balance.
- Fund balance reserves will be used only for non-recurring expenditures such as capital projects and not for on-going operations.
- Long-term debt will be used for capital improvements or special projects that cannot be financed from current revenues.
- The City Manager is authorized to implement programs as approved in the adopted budget.
- The City Manager may transfer appropriations between divisions, projects and programs within the same department and fund in order to implement the adopted budget.
- The City Manager is authorized to carry over appropriations into the next fiscal year, reporting them to the City Council in the First Quarter Budget Report.
- The City Manager is authorized to close projects and return any unused portion to fund balance.
- Quarterly budget reports will be presented to the City Council to provide information on the status of the City's financial condition.

Capital Improvement Policy

- Capital projects involve the purchase or construction of major fixed assets such as land, buildings or permanent improvements including additions, replacements and major alterations having a long life expectancy and costing \$10,000 or more.
- Capital projects will be funded from the General Fund using a 10% minimum guide of recurring appropriations when possible.
- Capital projects may be funded from other funds provided it is an appropriate use and there is sufficient fund balance.
- The City will identify the estimated costs and potential funding sources for each capital project prior to its submittal to the City County for approval.
- The City will coordinate the development of the Seven-Year Capital Improvement Program (CIP) with the development of the annual Operating Budget.

Revenue Policy

- The City will encourage diversified revenue that is locally generated to shelter it from fluctuations in any one revenue source.
- The City will follow an aggressive policy of auditing and collecting all locally generated taxes.
- The City will establish and maintain all user charges and fees based on the cost of providing services.

Purchasing Policy

Purchasing Limits:	Less than \$2,500	No bid necessary, may use CalCard
	\$2,501 to \$10,000	Minimum of three (3) telephone quotes
	\$10,001 to \$25,000	Minimum of three (3) written quotes
	More than \$25,000	Formal bid
Contract Signing Limits:	\$5,000 or less	Deputy City Manager
	\$25,000 or less	City Manager
	\$25,001 or more	City Manager with City Council approval

In April 2009, the City adopted the California Uniform Construction Cost Accounting Act which provides the advantage of a streamlined awards process, as well as reductions in advertising to reporting paperwork.

- Projects of \$30,000 or less may be performed by the agency's own workforce, negotiated contract or purchase order; and
- Projects of \$125,000 or less may be contracted by informal procedures.

Reserve Policy

Adequate reserve levels are a necessary component of the City's overall financial management strategy. It is the responsibility of the City Council to maintain a sufficient level of reserve funds to provide for the orderly provision of services to the citizens of the City of Fontana. The City Council has the authority to decide the circumstances under which the reserves can be used. The City Manager and the Management Services Director may, from time to time, make recommendations as to the level of reserve funds necessary for prudent fiscal management. Reserve levels shall be reviewed at least annually during the budget process to ensure that they are consistent with the conditions faced by the City.

- **Contingency Reserve.** The City will maintain a contingency reserve of at least 15% of the appropriate operating expenditures (excluding transfers out) adopted at the beginning of the fiscal year, which would be sufficient to finance operations for a period of two months. The primary purpose of this reserve is to protect the City's ability to provide ongoing services to its citizens in the case of an unanticipated event.
- **Economic Uncertainty Reserve.** The City will maintain an economic uncertainty reserve of at least 10% of the budgeted recurring revenues (excluding transfers in and development-related revenue) adopted at the beginning of the fiscal year. The primary purpose of this reserve is to avoid the need for service level reductions in the event an economic downturn causes

revenues to come in lower than budget. This reserve may be increased from time to time in order to address specific anticipated revenue shortfalls (state actions, etc.).

- **PERS Reserve.** The City will maintain a PERS (Public Employees’ Retirement System) reserve in order to smooth out fluctuations in PERS rates. The reserve will be funded by funding the PERS employer contributions at the average normal rate over the prior nine years (16% for miscellaneous employees and 34% for safety employees). Budgeted contributions that exceed actual contributions will increase the reserve amount; actual contributions that exceed the budgeted contributions will decrease the reserve amount.

- **Expenditure Control Budget Reserve.** Expenditure control budgeting (ECB) provides an incentive for departments to achieve efficiencies in providing funded service levels. At the end of each year, costs savings are calculated on a department-by-department basis and 50% of that amount is reserved on a departmental basis for one-time expenditures in future years. The use of ECB funds is subject to City Council approval.

- **Other Designations and Reserves.** In addition to those already identified, fund balance levels will be sufficient to fund other reserves and designations required by contractual obligations, state law, or general accepted accounting principles (GAAP).

- **Other General Funds.** Similar to reserves, “Other General Funds” have been established to set aside financial resources for specific purposes and are funded by transfers from the General Fund based on need:
 - Fund 102 City Technology
 - Fund 103 Facility Maintenance
 - Fund 104 Office of Emergency Services
 - Fund 105 Government Access/KFON
 - Fund 106 Self Insurance
 - Fund 107 Retiree Medical Benefits
 - Fund 108 Supplemental Retirement Plan
 - Fund 109 Grant Administration
 - Fund 110 General Fund Operating Projects
 - Fund 125 Storm Water Compliance

Investment Policy

The Investment Policy shall be reviewed annually to ensure its consistency with the overall objectives of the City and its relevance to current law and financial and economic trends, and submitted to the City Council for adoption in January. The policy applies to all funds and investment activities under the direct authority of the City. Financial assets held and invested by trustees or fiscal agents are subject to the regulations established by the State of California pertaining to investments by local agencies as well as the related bond indentures.

Cash management and investment transactions are the responsibility of the Management Services Director or designee. Criteria for selecting investments in order of priority are safety, liquidity and yield. The City operates its pooled cash investments under the "Prudent Person Rule." Under the provisions of the City's investment policy and in accordance with Section 53601 of the California Government Code, the City may invest in the following types of investments:

- State Treasurer's Local Agency Investment Fund (LAIF)
- Corporate Obligations (medium-term notes and bonds)
- U.S. Government Securities
- Mutual Funds
- Bankers' Acceptances

- Mortgage Pass-Through Securities (FHLMC or FNMA)
- Commercial Paper
- Certificates of Deposit
- Negotiable Certificates of Deposit
- Investment Contracts

In order to minimize the impact of market risk, it is the intent that all investments will be held to maturity. In order to implement this policy, the following guidelines will be used:

Liquidity. Approximately 10% of the portfolio shall be held in short-term investments (less than 12 months) as insufficient liquidity could cause the premature sales of a security at a price below the original investment cost.

Average Weighted Maturity. The average weighted maturity of the portfolio should not exceed two and one-half years.

Duration. The target duration of the portfolio shall be two years.

Diversification of Maturities. Projected cash flow requirements are the primary factor to be used in determining investment maturity terms. After cash flow needs have been met, yield considerations will be the next factor used in determining maturity terms, with the expectation that longer maturity periods will generally yield greater returns. However, the City will diversify its investments by maturity in order to avoid over concentration (in excess of 25%) in a specific maturity sector.

Sale of Securities. Investments may be sold prior to maturity for cash flow or appreciation purposes. However, no investment shall be made based solely on earnings anticipated from capital gains.

Maximum Maturity. As previously stated, the maximum maturity term of any investment shall not exceed five (5) years unless prior express authority from Council has been granted.

The Management Services Department shall prepare and submit a monthly investment report to the City Council within 30 days after the end of the reporting period.

Cost Allocation Policy

The Cost Allocation Plan is a basic information tool in a number of financial and budgetary decision making situations. The Cost Allocation Plan can be used to identify indirect costs incurred by the City in administering and providing support services to special projects, funds and contracts. By identifying total project costs, the Cost Allocation Plan can be used to determine the level of support and to reimburse the General Fund for the indirect costs incurred.

As with any allocation process, the bases must be: (1) reasonable and consistently applied, (2) supported by accurate and current data, (3) appropriate to the particular cost being distributed, and (4) must result in an accurate measure of the benefits provided to each activity of the organization.

Appendices

Constitutional Spending Limit

The voters of California, during a special election in 1979, approved Article XIII(B) of the California State Constitution which provides that the City's annual appropriations be subject to certain state limitations. This appropriations limit is often referred to as the GANN Limit.

In 1980 the State Legislature added Section 9710 to the Government Code providing that the governing body of each local jurisdiction must establish, by resolution, an appropriations limit for the following year. The appropriations limit for any fiscal year is equal to the previous year's limit adjusted for population changes and the changes in the US Consumer Price Index (or California per capital personal income, if smaller). The necessary statistical information is provided each year by the California Department of Finance.

The City's limitation is calculated each year and established by a resolution of the City Council as part of the annual Operating Budget process.

Using the population and per capita personal income data provided by the California Department of Finance, the City's appropriation limit for Fiscal Year 2018-19 is \$264,685,526. Appropriations subject to the limitation in the 2018-19 Operating Budget total \$94,625,760, which is \$170,059,766 or 64% less than the computed allowable limit.

The Article XIII(B) limitation is not a restricting factor for the City of Fontana, but will be monitored annually and budget adjustments recommended if they are required in future years.

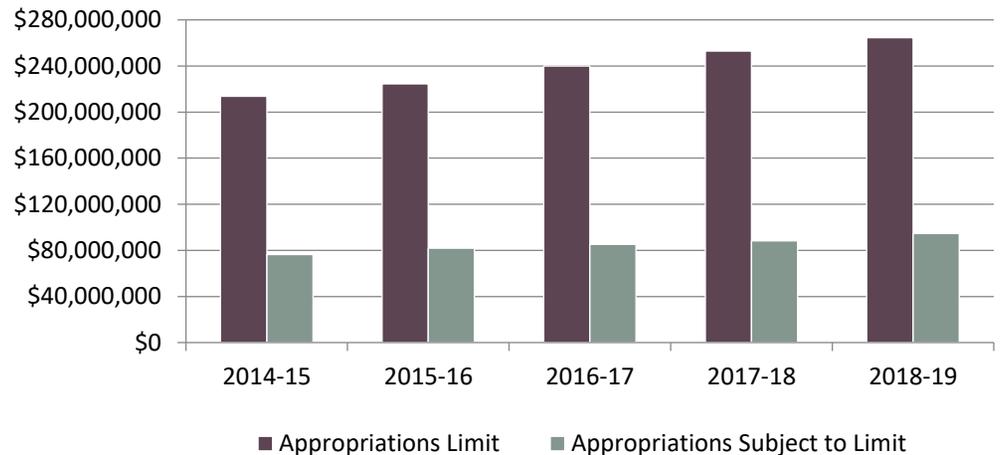
Appropriations Limit

2017-18 Appropriations Limit	\$252,997,062
2018-19 Adjustment Factors:	
Population (0.92)	1.0092
Per capita income change (3.67%)	1.0367
Total adjustment	<u>1.0462</u>
2018-19 Appropriations Limit	<u>\$264,685,526</u>

Appropriations Subject to Limit

Proceeds of taxes	
Less: qualified capital outlay	
Appropriations subject to limit	<u>\$94,625,760</u>
Percentage of Appropriations Limit used	36%

Five-Year History of Appropriations Limit



Appendices

Long-Term Debt

The City's Debt Management Policy was adopted by the City Council on June 13, 2017. Pursuant to State of California Government Code Section 43605, the City's legal bonded indebtedness shall not exceed 15% of the assessed value of all real and personal property in the City. This code section, however, does not apply to bonded indebtedness of the former Fontana Redevelopment Agency. As of June 30, 2017, the City had bonded indebtedness of \$40,740,000 against its debt limit of \$2,522,874,204, leaving a legal debt margin of \$2,482,134,204. The percentage of the legal debt limit authorized is 1.61%.

RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE
AND NET GENERAL BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS

Fiscal Year	Population	Assessed Value*	General Bonded Debt	Ratio of General Bonded Debt to Assessed Value	General Bonded Debt Per Capita
2016/2017	212,786	\$16,819,161,359	\$40,740,000	0.24%	\$191
2015/2016	209,895	15,982,106,642	41,755,000	0.26%	199
2014/2015	204,312	15,224,465,093	43,780,000	0.29%	214
2013/2014	202,177	13,988,600,102	52,490,000	0.38%	260
2012/2013	200,974	13,596,277,647	54,825,000	0.40%	273
2011/2012	199,898	4,449,513,025	57,040,000	1.28%	285
2010/2011	198,456	4,439,875,114	59,160,000	1.33%	298
2009/2010	190,356	4,548,702,154	55,770,000	1.23%	293
2008/2009	189,021	5,060,047,199	57,725,000	1.14%	305
2007/2008	188,498	4,513,150,799	59,685,000	1.32%	317
2006/2007	181,640	3,335,536,689	20,355,000	0.61%	112
2005/2006	165,462	2,848,732,276	21,560,000	0.76%	130

*Due to the dissolution of the Redevelopment Agency on January 31, 2012, total assessed value for the City is no longer reduced by the incremental value of the redevelopment project areas beginning in 2012/2013.

Appendices

Long-Term Debt

There are a number of limitations and restrictions contained in the various bond indentures. The City is in compliance with all significant limitations and restrictions. The following is a summary of changes in Long-Term Debt of the City for the Fiscal Year ended June 30, 2017:

	Balance June 30, 2016	Additions	Retirements	Balance June 30, 2017	Amounts Due Within One Year	Amounts Due in More Than One Year
Governmental Activities:						
Lease Revenue Bonds	\$41,755,000	-	\$1,015,000	\$40,740,000	\$1,055,000	\$39,685,000
Claims and judgments	10,063,360	12,875,981	3,847,416	19,091,925	7,299,210	11,792,715
Compensated absences	7,474,744	6,588,355	6,074,657	7,988,442	6,492,135	1,496,307
Other post employment benefits	21,198,155	4,518,651	2,787,075	22,929,731	-	22,929,731
Net pension liability	104,131,214	29,549,053	10,958,377	122,721,890	-	122,721,890
Loan payable - SANBAG	3,873,854	-	-	3,873,854	-	3,873,854
Total	<u>\$188,496,327</u>	<u>\$53,532,040</u>	<u>\$24,682,525</u>	<u>\$217,345,842</u>	<u>\$14,846,345</u>	<u>\$202,499,497</u>
		Unamortized bond premium		<u>3,045,237</u>		<u>3,045,237</u>
				<u>\$220,391,079</u>		<u>\$205,544,734</u>
Business-Type Activities:						
Compensated absences	\$264,056	\$256,727	\$243,595	\$277,188	\$255,710	\$21,478
Net pension liability	3,209,639	1,184,286	368,476	4,025,449	-	4,025,449
Loans payable	10,676,491	-	789,593	9,886,898	803,785	9,083,113
	<u>\$14,150,186</u>	<u>\$1,441,013</u>	<u>\$1,401,664</u>	<u>\$14,189,535</u>	<u>\$1,59,495</u>	<u>\$13,130,040</u>
				<u>\$234,580,614</u>		<u>\$218,674,774</u>

Lease Revenue Bonds

The 2010 Lease Revenue Bonds were issued to fund a portion of the construction of Fire Station No. 71. Principal and interest payments are made from the lease income. The bonds pay interest semi-annually at rates ranging from 5.721% to 8.413%, with a final maturity in September 2042. The bonds were issued as Taxable Recovery Zone Economic Development Bonds pursuant to the American Reinvestment and Recovery Act (ARRA) on December 8, 2011, and thus entitled to a 45% Federal rebate of interest costs. The balance as of June 30, 2017 was \$5,305,000.

The 2014 Lease Revenue Bonds were used to refinance the 2007 Lease Revenue Bonds with an outstanding balance of \$43,935,000. The 2007 Lease Revenue Bonds were issued to refund the 1999 Certificates of Participation (Empire Center Project) and to finance certain capital improvements. Principal and interest payments are made from lease income. The bonds pay interest semi-annually at rates ranging from 3.875% to 5.00% and mature from September 2015 through September 2037. The principal balance as of June 30, 2017 was \$35,435,000.

Loans Payable

In March 2007, the City received approval from the State of California Water Resources Control Board for the San Bernardino Trunk Sewer Project. The Project was being funded by the State Revolving Fund on a reimbursement basis for construction costs incurred in relation to the project. The project was done in three phases, with each of the three phases being funded by a separate loan from the State Revolving Fund. The loans will be repaid in twenty annual installments that commenced in the fiscal year ended June 30, 2011. The principal balance as of June 30, 2017 was \$9,886,898.

Other Bond Programs

The City has entered into a number of bond programs to provide low-interest financing for various developments within the City. Although the City has arranged these financing programs, these debts are not payable from any revenues or assets of the City. Neither the faith or credit, nor the taxing power of the City, or any political subdivision of the City, is pledged to repay the indebtedness. Generally, the bondholders may look only to assets held by trustees for security on the indebtedness. Accordingly, these debts do not constitute an obligation of the City.

Summary of Debt Service Requirements as of June 30, 2017

Year Ending June 30,	Lease Revenue Bonds	Loans Payable	Total
2018	\$3,105,704	\$984,818	\$4,090,522
2019	3,105,711	984,819	4,090,530
2020	3,107,761	984,819	4,092,580
2021	3,111,529	984,819	4,096,348
2022	3,116,714	984,818	4,101,532
2023-2027	15,575,967	4,924,092	20,500,059
2029-2032	15,565,618	1,197,994	16,763,612
2033-2037	15,530,569	-	15,530,569
2038-2042	5,040,227	-	5,040,227
2043	468,929	-	468,929
	<u>\$67,728,729</u>	<u>\$11,046,179</u>	<u>\$78,774,908</u>
Less: interest	26,988,729	1,159,281	28,148,010
Add: unamortized bond premium	<u>3,045,237</u>	<u>-</u>	<u>3,045,237</u>
	<u>\$43,785,237</u>	<u>\$9,886,898</u>	<u>\$53,672,135</u>
			<u>180,908,479</u>
			<u>\$234,580,614</u>

**Schedule of Payments on Long-Term Bond Debt
Fiscal Year 2018-19**

<u>Due Date</u>	<u>Fund</u>	<u>Description</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
09/01/18	580	2010 Fire Station No. 71 LRBS ⁽¹⁾	\$55,000	\$218,305	\$273,305
09/01/18	580	2014 Lease Revenue Refunding Bonds	1,050,000	796,150	1,846,150
03/01/19	580	2010 Fire Station No. 71 LRBS ⁽¹⁾	-	216,356	216,356
03/01/19	580	2014 Lease Revenue Refunding Bonds	-	769,900	769,900
			<u>\$1,105,000</u>	<u>\$2,000,711</u>	<u>\$3,105,711</u>

⁽¹⁾ Interest is offset by 45% Federal subsidy for ARRA Taxable Recovery Zone Bonds

Appendices

Employee Compensation and Benefits

Full-Time Employees

One of the City’s financial policies is to “pay competitive market level compensation to our employees.” Salary survey comparison with surrounding cities vary by bargaining unit. The City completes salary surveys periodically to determine if employee wages are at market levels. These surveys may be part of multi-year labor agreements.

Each classification title within the City has a corresponding salary range. As part of the budget preparation for salaries and benefits each year, merits and Cost of Living Allowances (COLAs) are estimated and included in the budget. Each position that is eligible for a merit is calculated at 5% per step. Executives are evaluated each year by the City Manager and may be given a Cost of Living Increase.

Retirement

The City is a member of the California Public Employee Retirement System (CalPERS). Employees in the PERS system are not covered by Social Security. CalPERS rates fall into two categories, Miscellaneous and Safety. Fiscal Year 2017-18 rates and contribution amounts are as follow:

Miscellaneous

Entry Date:	Retirement Formula	Employer Normal Cost Rate	Employee Contribution Amount
Member hired before 7/1/11 ⁽¹⁾	2.5% @ 55	8.261%	8% (City pays 5%)
Member hired before 1/1/13 ⁽²⁾	2% @ 55	8.261%	7%
Member hired after 1/1/13 ⁽²⁾	2% @ 62	8.261%	5.75%

Employer Unfunded Accrued Liability Contribution Amount (prepayment option): \$3,318,927

Safety

Entry Date:	Retirement Formula	Employer Normal Cost Rate	Employee Contribution Amount
Member hired before 7/1/11 ⁽¹⁾	3% @ 50	18.211%	9% (City pays 9%)
Member hired before 1/1/13 ⁽²⁾	3% @ 55	18.211%	9%
Member hired after 1/1/13 ⁽²⁾	2.7% @ 57	18.211%	10.75%

Employer Unfunded Accrued Liability Contribution Amount (prepayment option): \$5,550,034

⁽¹⁾Upon retirement, employee’s “final compensation” will be based on the highest one-year salary.

⁽²⁾Upon retirement, employee’s “final compensation” will be based on the final three-year average salary.

Appendices

Employee Compensation and Benefits

Cafeteria Plan

The City provides a specific dollar amount to each employee based on their bargaining unit to use toward the purchase of health insurance, dental insurance, life insurance and other related benefits. Employees who show proof of outside insurance coverage can receive any unused amount as taxable compensation.

Medicare

All employees hired after April 1, 1986, contribute a portion of gross salary for Medicare coverage as determined by Federal regulations.

Overtime

Non-exempt employees who work more than 40 hours in a work week are entitled to overtime pay calculated at the rate of time and one-half. All overtime requires the prior approval of the department head. Overtime budgets are based on estimated annual usage.

Bilingual Differential

The City pays \$100 per pay period to those employees who are assigned to assist with providing translation to and from a foreign language and other related services. Eligible employees must pass a test to qualify for this special pay.

Standby Duty

Employees who are assigned to be near at hand and ready to respond immediately to an emergency are compensated at a rate of \$200 per week.

Other Special Pay

Employees may be eligible to other special pays according to their bargaining unit.

Longevity Pay

Employees may be eligible to receive longevity based on their bargaining unit and years of continuous service.

Holidays

The City observes eleven (11) fixed holidays and three (3) floating holidays. The holidays shall have the same hour equivalent as the employee's regular work schedule. Floating holidays must be used within the fiscal year and may not be carried over from year to year.

Appendices

Employee Compensation and Benefits

Leave Accrual

Regular employees accrue personal leave at a rate based on their bargaining unit and years of service. The number of personal leave hours that can be carried over from year to year is limited to a maximum of two and one half (2.5) years accrual for the six different bargaining units in the City.

Leave Cash Out

Personal leave, compensatory leave or a combination of both may be cashed out annually by benefited employees in an amount based on their bargaining unit. As part of the budget process, maximum leave cash out amounts are calculated then prorated based on historical usage.

Part-Time Employees

Classified part-time employees are eligible for personal leave on a pro rate basis and are paid for City designated holidays only if the holidays occur on days they are regularly scheduled to work. They are eligible for CalPERS retirement benefits if they exceed one thousand (1,000) hours worked per fiscal year. They are eligible to participate in the Cafeteria Plan and receive a contribution equal to 50% of the benefit provided to regular full-time employees.

The City has a large number of non-classified (regular, seasonal, and temporary) part-time positions and corresponding salary table. With the enactment of California's New Paid Sick Leave Law (AB 1522), non-classified part-time employees who, on or after July 1, 2015 will presumably work in California 30 or more days within a year from the commencement of employment are entitled to 24 hours of paid sick days per calendar year. The City of Fontana has adopted Administrative Policy 20-43 to comply with this new law. Non-classified part-time employees participate in either the Public Agency Retirement System (PARS) or, if eligible, the CalPERS retirement system.

Appendices

Position History

Ten-Year History of Authorized Positions by Department

Department/Division	Adopted								Adopted	Current	Proposed
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2017-18	2018-19
ELECTED OFFICIALS	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
CITY MANAGER	3.00	3.00	3.00	3.00	3.00	3.00	3.00	4.00	4.00	4.00	5.00
HUMAN RESOURCES	8.00	7.00	7.00	6.00	6.00	7.00	8.00	8.00	8.00	9.00	9.00
ADMINISTRATIVE SERVICES	7.00	6.00	6.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
OFFICE OF THE CITY CLERK	5.00	5.00	5.00	5.00	6.00	5.00	5.00	5.00	5.00	5.00	5.00
COMMUNITY SERVICES	43.00	44.00	43.00	43.00	43.00	44.00	44.00	46.00	46.00	46.00	46.00
INFORMATION TECHNOLOGY	23.00	23.00	23.00	22.00	23.00	23.00	23.00	23.00	24.00	24.00	24.00
MANAGEMENT SERVICES	26.00	23.00	23.00	22.00	21.00	23.00	23.00	22.00	22.00	22.00	22.00
DEVELOPMENT SERVICES	7.00	6.00	6.00	4.00	4.00	4.00	4.00	5.00	5.00	5.00	5.00
COMMUNITY DEVELOPMENT	37.00	38.00	38.00	29.00	29.00	29.00	29.00	28.00	30.00	31.00	31.00
ENGINEERING	41.00	38.00	37.00	32.00	32.00	31.00	29.00	29.00	29.00	30.00	31.00
PUBLIC WORKS	93.00	91.00	91.00	93.00	93.00	93.00	93.00	94.00	94.00	94.00	95.00
POLICE	291.00	279.00	276.00	273.00	291.00	288.00	288.00	290.00	292.00	293.00	306.00
REDEVELOPMENT ADMINISTRATION	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL FULL-TIME POSITIONS	593.00	570.00	565.00	544.00	563.00	562.00	561.00	566.00	571.00	575.00	591.00

Appendices

Position History

Ten-Year History of Authorized Positions by Department

Department/Division	Adopted								Adopted	Current	Proposed
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2017-18	2018-19
CITY ADMINISTRATION											
ELECTED OFFICIALS											
Mayor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Council Members	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
City Clerk	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
City Treasurer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
TOTAL ELECTED OFFICIALS	7.00										
CITY MANAGER											
City Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Assistant to the City Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Communications & Marketing Mgr	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Executive Secretary	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Marketing Communications Asst	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00
TOTAL CITY MANAGER	3.00	4.00	4.00	4.00	5.00						
TOTAL CITY ADMIN	10.00	11.00	11.00	11.00	12.00						
HUMAN RESOURCES											
Human Resources Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Human Resources Analyst	3.00	1.00	1.00	1.00	1.00	1.00	3.00	3.00	3.00	4.00	4.00
Human Resources Clerk	1.00	1.00	1.00	1.00	1.00	2.00	2.00	2.00	2.00	2.00	2.00
Human Resources Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Human Resources Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Human Resources Analyst	1.00	2.00	2.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00
TOTAL HUMAN RESOURCES	8.00	7.00	7.00	6.00	6.00	7.00	8.00	8.00	8.00	9.00	9.00

Appendices

Position History

Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2017-18	2018-19
ADMINISTRATIVE SERVICES											
Deputy City Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Analyst	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00
Administrative Secretary	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Economic Development Coordinator	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00
Economic Development Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00
Housing Development Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Housing Technician	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Project Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Administrative Analyst	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00
Senior Administrative Secretary	0.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL ADMIN SERVICES	7.00	6.00	6.00	5.00							
OFFICE OF THE CITY CLERK											
Deputy City Clerk	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Bureau of Records & Elections Mgr	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Administrative Analyst	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00
Administrative Clerk	3.00	2.00	2.00	1.00	2.00	3.00	3.00	3.00	3.00	3.00	3.00
Annexation Program Coordinator	0.00	0.00	0.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Secretary	0.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Senior Administrative Analyst	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00
TOTAL CITY CLERK	5.00	5.00	5.00	5.00	6.00	5.00	5.00	5.00	5.00	5.00	5.00

Appendices

Position History

Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2017-18	2018-19
COMMUNITY SERVICES											
Community Services Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Account Clerk	0.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Administrative Aide	3.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Administrative Analyst	1.00	2.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Clerk	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2.00	2.00	2.00	2.00
Administrative Secretary	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Technician	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Aquatics Coordinator	0.00	0.00	0.00	0.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Cable Production Specialist	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Cable Television Operations Asst	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Community Services Coordinator	25.00	26.00	26.00	25.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00
Community Services Manager	2.00	2.00	2.00	2.00	2.00	3.00	3.00	3.00	3.00	3.00	3.00
Community Services Supervisor	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Marketing & Comm Specialist	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Production Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Administrative Aide	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
TOTAL COMMUNITY SERVICES	43.00	44.00	43.00	43.00	43.00	44.00	44.00	46.00	46.00	46.00	46.00

Appendices

Position History

Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2017-18	2018-19
INFORMATION TECHNOLOGY											
Information Technology Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Business Systems Analyst	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Call Center Technician	2.00	2.00	2.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Database Administrator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
GIS Administrator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
GIS Analyst	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
GIS Engineering Technician	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00
GIS Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Information Systems Div Mgr	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Information Technology Mgr	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
IT Application Prog/Dev	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00
IT Senior Technician	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
IT Support Supervisor	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
IT Technician	0.00	0.00	0.00	0.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Network Administrator	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Network/Security Administrator	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Network Operations Division Mgr	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Safety Applications Specialist	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Safety Systems Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Administrative Aide	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Business Analyst	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Service Desk Supervisor	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Software Development Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Systems/Network Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Systems Administrator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Web Developer Programmer	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL INFORMATION TECH	23.00	23.00	23.00	22.00	23.00	23.00	23.00	23.00	24.00	24.00	24.00

Appendices

Position History

Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2017-18	2018-19
MANAGEMENT SERVICES											
Management Services Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Account Clerk	7.00	7.00	7.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Accountant	1.00	0.00	0.00	0.00	1.00	2.00	2.00	2.00	2.00	2.00	2.00
Accounting Technician	2.00	2.00	2.00	2.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Accounting Manager	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Technician	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Budget Manager	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Customer Service Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00
Customer Service Supervisor	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00
Finance Manager	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Payroll Clerk	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00
Payroll Coordinator	1.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Payroll Specialist	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Payroll Technician	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Purchasing Specialist	2.00	2.00	2.00	2.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Purchasing Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Resource Budget Officer	1.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Accountant	4.00	3.00	3.00	3.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Senior Internal Auditor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00
TOTAL MANAGEMENT SVCS	26.00	23.00	23.00	22.00	21.00	23.00	23.00	22.00	22.00	22.00	22.00
TOTAL ADMIN SERVICES	104.00	101.00	100.00	97.00	98.00	100.00	100.00	101.00	101.00	101.00	101.00

Appendices

Position History

Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2017-18	2018-19
DEVELOPMENT SERVICES											
Deputy City Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Secretary	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00
Administrative Aide	2.00	2.00	2.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00
Administrative Analyst	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00
Annexation Program Coordinator	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Assistant Engineer	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00
Development Services Supervisor	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Senior Administrative Analyst	2.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00
Supervising Real Property Agent	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00
TOTAL DEVELOPMENT SVCS	7.00	6.00	6.00	4.00	4.00	4.00	4.00	5.00	5.00	5.00	5.00

Appendices

Position History

Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2017-18	2018-19
COMMUNITY DEVELOPMENT											
Community Development Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Building and Safety Director	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Building Official	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Planning Manager	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00
Administrative Analyst	0.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Administrative Clerk	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	1.00	1.00	1.00
Administrative Secretary	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Planner	5.00	5.00	5.00	5.00	5.00	4.00	4.00	4.00	4.00	4.00	4.00
Associate Planner	2.00	2.00	2.00	2.00	2.00	3.00	3.00	3.00	3.00	3.00	3.00
Building Inspector	6.00	6.00	6.00	4.00	4.00	4.00	4.00	4.00	4.00	5.00	5.00
Building Permit Aide	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Building Permit Technician	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00
Dev Services Project Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00
Dev Services Representative	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00
Development Services Supervisor	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00
Planning Compliance Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00
Planning Inspector	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00
Planning Technician	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00
Plans Examiner	2.00	2.00	2.00	2.00	2.00	3.00	2.00	2.00	2.00	2.00	2.00
Principal Planner	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Secretary	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Building Inspector	2.00	2.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Senior Planner	4.00	4.00	4.00	4.00	4.00	4.00	3.00	3.00	3.00	3.00	3.00
Senior Plans Examiner	1.00	1.00	1.00	0.00	0.00	0.00	1.00	1.00	1.00	0.00	0.00
Supervising Building Inspector	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Supervising Plans Examiner	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00
TOTAL COMMUNITY DEV	37.00	38.00	38.00	29.00	29.00	29.00	29.00	28.00	30.00	31.00	31.00

Appendices

Position History

Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2017-18	2018-19
ENGINEERING											
Engineering Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Analyst	1.00	2.00	2.00	2.00	2.00	1.00	1.00	1.00	0.00	0.00	0.00
Administrative Clerk	1.00	2.00	2.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00
Administrative Secretary	0.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00
Administrative Technician	0.00	0.00	0.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Assistant Engineer	8.00	8.00	8.00	7.00	8.00	8.00	5.00	4.00	4.00	4.00	4.00
Associate Engineer	3.00	2.00	2.00	1.00	1.00	2.00	3.00	4.00	4.00	4.00	4.00
Building Permit Aide	0.00	0.00	0.00	0.00	0.00	0.00	2.00	2.00	2.00	2.00	2.00
Dev Services Permit Aide	0.00	0.00	0.00	0.00	0.00	0.00	2.00	2.00	2.00	2.00	2.00
Engineering Manager	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Engineer Technician	2.00	2.00	2.00	2.00	2.00	2.00	0.00	0.00	0.00	0.00	0.00
GIS Engineering Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00
Landscape Project Coordinator	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Landscape Technician	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Principal Civil Engineer	3.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Principal Planner Transportation	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Works Inspection Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Public Works Inspector	4.00	4.00	4.00	3.00	2.00	2.00	3.00	3.00	3.00	4.00	4.00
Secretary	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Senior Associate Engineer	2.00	2.00	2.00	2.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00
Senior Civil Engineer	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Engineer	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	3.00	3.00	3.00
Senior Public Works Inspector	1.00	1.00	1.00	1.00	1.00	1.00	0.00	1.00	1.00	1.00	1.00
Senior Traffic Signal Technician	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00
Strategic Transportation Eng Mgr	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Supervising Technical Engineer	2.00	2.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Supervising Traffic Systems Spec	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Traffic Engineering Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Traffic Signal Maintenance Tech	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	2.00	2.00	2.00
WQMP Compliance Inspector	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00
TOTAL ENGINEERING	41.00	38.00	37.00	32.00	32.00	31.00	29.00	29.00	29.00	30.00	31.00

Appendices

Position History

Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2017-18	2018-19
PUBLIC WORKS											
Public Works Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Analyst	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00
Administrative Clerk	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00
Administrative Secretary	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Technician	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Aquatics Maintenance Worker	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Chief Equipment Mechanic	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Environmental Control Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Environmental Control Specialist	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Environmental Control Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Environmental Control Technician	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Equipment Mechanic	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Equipment Operator	4.00	4.00	4.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	6.00
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Fleet Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Landscape Technician	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Maintenance Services Crew Chief	6.00	6.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
Maintenance Services Worker	39.00	34.00	35.00	35.00	35.00	35.00	35.00	35.00	35.00	35.00	35.00
Mechanics Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Park Development Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Parks and Landscape Supervisor	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Parks Maintenance Technician	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Parks Technical Crew Chief	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Project Coordinator	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Public Works Manager	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	4.00	4.00	4.00
Pump Maintenance Assistant	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Pump Maintenance Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Administrative Analyst	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00

Appendices

Position History

Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2017-18	2018-19
PUBLIC WORKS (continued)											
Senior Environmental Control Tech	1.00	1.00	1.00	1.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Senior Facilities Maintenance Tech	0.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Senior Maintenance Services Worker	3.00	4.00	4.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Tree Trimmer Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Utilities and Street Supervisor	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Welder	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
TOTAL PUBLIC WORKS	<u>93.00</u>	<u>91.00</u>	<u>91.00</u>	<u>93.00</u>	<u>93.00</u>	<u>93.00</u>	<u>93.00</u>	<u>94.00</u>	<u>94.00</u>	<u>94.00</u>	<u>95.00</u>
TOTAL DEVELOPMENT SVCS	<u>178.00</u>	<u>173.00</u>	<u>172.00</u>	<u>158.00</u>	<u>158.00</u>	<u>157.00</u>	<u>155.00</u>	<u>156.00</u>	<u>159.00</u>	<u>161.00</u>	<u>163.00</u>

Appendices

Position History

Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2017-18	2018-19
POLICE											
SWORN											
Police Chief	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Police Chief	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Police Captain	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Police Corporal	26.00	27.00	26.00	26.00	27.00	27.00	27.00	27.00	27.00	27.00	27.00
Police Lieutenant	9.00	9.00	9.00	9.00	8.00	8.00	8.00	8.00	8.00	9.00	9.00
Police Officer	134.00	124.00	123.00	123.00	137.00	135.00	134.00	134.00	134.00	134.00	144.00
Police Sergeant	23.00	23.00	23.00	21.00	21.00	21.00	21.00	21.00	21.00	20.00	20.00
TOTAL SWORN	197.00	187.00	185.00	183.00	197.00	195.00	194.00	194.00	194.00	194.00	204.00
NON-SWORN											
Accounting Technician	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Administrative Analyst	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00
Administrative Analyst/Crime II	3.00	3.00	3.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Administrative Clerk	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00
Administrative Services Manager	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Admin Support Svcs Manager	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00
Administrative Technician	2.00	2.00	1.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Animal Services Officer	0.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	6.00	6.00	6.00
Code Compliance Inspector	6.00	6.00	6.00	7.00	7.00	7.00	8.00	8.00	8.00	8.00	8.00
Code Compliance Technician	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Communications Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Community Imp Program Mgr	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Community Policing Technician	6.00	5.00	5.00	6.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
Community Service Officer	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	8.00
Computer Forensics Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Dispatch Call Taker	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Dispatch Shift Supervisor	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Dispatcher	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00
Emergency Services Technician	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Evidence Technician	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Lead Property Control Clerk	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00

Appendices

Position History

Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2017-18	2018-19
POLICE											
NON-SWORN (continued)											
Maintenance Coordinator	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Property Control Clerk	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Public Information Officer	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00
Records Clerk	15.00	14.00	14.00	14.00	14.00	14.00	14.00	15.00	15.00	16.00	16.00
Records Supervisor	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Secretary	6.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	6.00
Senior Administrative Analyst	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00	1.00	1.00
Senior Administrative Secretary	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Code Enforcement Inspector	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Senior Community Service Officer	3.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Supervising Animal Svc Officer	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Supervising Code Enf Inspector	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Supervising Property Control Clerk	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Support Service Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Training Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
TOTAL NON-SWORN	94.00	92.00	91.00	90.00	94.00	93.00	94.00	96.00	98.00	99.00	102.00
TOTAL POLICE	291.00	279.00	276.00	273.00	291.00	288.00	288.00	290.00	292.00	293.00	306.00

Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2017-18	2018-19
REDEVELOPMENT ADMINISTRATION											
Redevelopment Director	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Administrative Analyst	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL RDA ADMIN	2.00	0.00									
TOTAL FULL TIME POSITIONS	593.00	570.00	565.00	544.00	563.00	562.00	561.00	566.00	571.00	575.00	591.00

General Funds

- 101** General Fund - to account for all financial resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund.
- 102** City Technology - to account for financial resources set aside for technology related services and technology related equipment.
- 103** Facility Maintenance - to account for expenditures related to the maintenance and repair of City-owned facilities.
- 104** Office of Emergency Services (OES) - to account for the City's ongoing emergency preparedness training administered by the Police Department.
- 105** KFON - to capture 1% of the gross revenue pursuant to the franchise agreement between the City and Time Warner Cable which is set aside to provide the community with Public Education and Government Access Channel (PEG) equipment and peripheral funding. Funds can be used for non-personnel operating expenses, consultant services and projects that upgrade audio visual equipment and general channel services.
- 106** Self-Insurance - to account for financial resources set aside for personal liability, vehicle liability, unemployment and workers' compensation.
- 107** Retirees Medical Benefits - to account for financial resources set aside to pay for the monthly medical premiums of retired City of Fontana employees.
- 108** Supplemental Retirement - to account for financial resources set aside to pay for the safety employees who have elected to retire prior to the increase in the CALPERS 3% at 50 formula for safety employees.
- 110** General Fund Operating Projects - to account for non-capital projects funded by the General Fund.
- 125** Storm Water Compliance Fund - to comply with Storm Water regulations.

Special Revenue Funds

- 201** Municipal Services Fiscal Impact - to account for moneys paid by developers of new development projects to mitigate their negative impact on the City's services and General Fund.
- 221** AB2928 State Traffic Congestion Relief – to account for funds relative to a comprehensive transportation funding measure for almost \$5 billion in congestion relief, transportation system connectivity and goods movement projects. The bill also provides over \$1.4 billion in additional funds over five years for local street and road maintenance, transit operations and State Transportation Improvement Program projects.
- 222** Crime Prevention Seizure - to account for the receipt of 15% of Federal seizures from illegal narcotic activities, and the expenditure of such assets to fund crime prevention programs such as DARE.
- 223** Federal Asset Seizures - to account for the receipt of seized assets from illegal narcotic activities obtained through cooperation with Federal agencies and the expenditure of such assets for local law enforcement purposes.
- 224** State Asset Seizures - to account for the receipt of seized assets from illegal narcotic activities obtained through cooperation with State agencies and the expenditure of such assets for local law enforcement purposes.
- 225** Office of Traffic Safety - to account for alternative funding for traffic officers.
- 241** Air Quality Management District (AQMD) - to account for receipts from the South Coast Air Quality Management District used for the purpose of reducing air pollution from motor vehicles.
- 242** Traffic Congestion Relief (Measure I) - to account for the receipt of voter-approved (Measure I approved 1989) tax revenue relating to the relief of traffic congestion through maintenance and upkeep of streets and highways.
- 243** Traffic Safety - to account for fines collected on vehicle code infractions and the use of expenditures for traffic safety purposes.
- 244** Prop 1B – to account for funds received through the Highway Safety, Traffic Reduction, Air Quality, and Port Security Bond Act of 2006 - A "Local Streets and Roads Improvement Allocation" provided to the city based on population; to be used on street improvement projects.
- 245** Measure I 2010-2040 Reimb – to account for the receipt of voter-approved (Measure I extended 2004) tax revenue relating to the relief of traffic congestion through maintenance and upkeep of streets and highways.

Special Revenue Funds - continued

- 246** Measure I 2010-2040 Local – to account for the receipt of voter-approved (Measure I extended 2004) tax revenue relating to the relief of traffic congestion through maintenance and upkeep of streets and highways.
- 281** Gas Tax - to account for receipts and expenditures of money apportioned by the State and Highway Code §'s 2105, 2106, 2107 and 2107.5. Gas Tax moneys can only be used to construct and maintain streets and highways.
- 282** Solid Waste Mitigation - to account for moneys paid by the County of San Bernardino to mitigate the increased volume of refuse disposed at the landfill located within the City of Rialto.
- 283** Road Maintenance and Rehab – to account for receipts and expenditures of money apportioned by the State under the Road Repair and Accountability Act of 2017 for road maintenance and rehabilitation projects for cities and counties.
- 290** Housing Successor Low/Mod Income Housing - to account for the former Redevelopment Agency's low and moderate income housing activities.
- 297** Housing Authority - Low/Mod Income Housing Fund - to account for the assets and activities transferred from the former Redevelopment Agency's low and moderate income housing fund.
- 301** Grants - to account for miscellaneous Federal, State, and County grants requiring segregated fund accounting.
- 302** Economic Stimulus - to account for the economic stimulus moneys received from the Federal government under the American Recovery and Reinvestment Act requiring segregated fund accounting.
- 321** Federal Law Enforcement Block Grant - to account for Federal block grant funds used to enhance policing services.
- 322** State COPS AB3229 Program - to account for State grant funds used to enhance policing services.
- 362** Housing and Community Development Block Grants (CDBG) - to account for the receipts and expenditures of the City's entitlements under Federal Community Development Block Grant (CDBG) programs of the U.S. Department of Housing and Urban Development (HUD).
- 363** Home Program - to account for the activity of improving the supply of high quality multifamily properties available to low income households at affordable rent levels.

Special Revenue Funds - continued

- 365** Down Payment Assistance Program - to track expenditures for the HUD first time homebuyer assistance program.
- 381** Advance Funded State Grants - to account for State grants that are advance funded. The State requires interest tracking on these advanced funds.
- 385** After School Program - to account for after school programs funded through Proposition 49.
- 396** Fontana Fire District Grants - to account for Federal, State, and County grants requiring segregated fund accounting.
- 401** Landscape Maintenance District (LMD) #1 - to account for special benefit assessments levied on property owners for landscape maintenance in various zones throughout the City.
- 402** Landscape Maintenance District (LMD) #2 - to account for special benefit assessments levied on property owners in the Village of Heritage for landscape maintenance.
- 403** Landscape Maintenance District (LMD) #3-1 Empire Center - to account for special benefit assessments levied on property owners in the Empire Center area for landscape maintenance.
- 404** Landscape Maintenance District (LMD) #3 Hunter's Ridge - to account for special benefit assessments levied on property owners in Hunter's Ridge for landscape maintenance.
- 406** Local Lighting Maintenance District (LLMD) #3 Hunter's Ridge - to account for special assessments levied on property owners in the Hunter's Ridge area to pay for street lighting.
- 407** Community Facilities District (CFD) #1 Southridge - to account for special taxes levied on property owners in Southridge Village for landscape maintenance, police and fire services.
- 408** Community Facilities District (CFD) #6 The Landings - to provide maintenance of street lights, landscaping, parks and parkways.
- 409** Community Facilities District (CFD) #6-1 Stratham - to provide maintenance of street lights, landscaping, parks and parkways.

Special Revenue Funds - continued

- 410** Community Facilities District (CFD) #6-2 North Morningside - to provide maintenance of street lights, landscaping, parks and parkways.
- 411** Community Facilities District (CFD) #6-3a Bellgrove II - to provide maintenance of street lights, landscaping, parks and parkways.
- 412** Community Facilities District (CFD) #7 Country Club Estates - to provide maintenance of street lights, landscaping, parks and parkways.
- 413** Community Facilities District (CFD) #8 Presley - to provide maintenance of street lights, landscaping, parks and parkways.
- 414** Community Facilities District (CFD) #9M Morningside - to provide maintenance of street lights, landscaping, parks and parkways.
- 415** Community Facilities District (CFD) #10M Jurupa Industrial Center - to provide maintenance of street lights, landscaping, parks and parkways.
- 416** Community Facilities District (CFD) #12 Sierra Lakes - to provide maintenance of street lights, landscaping, parks and parkways.
- 417** Community Facilities District (CFD) #13M Summit Heights - to provide maintenance of street lights, landscaping, parks and parkways.
- 418** Community Facilities District (CFD) #14M Sycamore Hills - to provide maintenance of street lights, landscaping, parks and parkways.
- 419** Community Facilities District (CFD) #15M Tract # 16158 - to provide maintenance of street lights, landscaping, parks and parkways.
- 420** Community Facilities District (CFD) #16M Ventana Point - to provide maintenance of street lights, landscaping, parks and parkways.

Special Revenue Funds - continued

- 421** Community Facilities District (CFD) #18M Badiola Homes - to provide maintenance of street lights, landscaping, parks and parkways.
- 422** Community Facilities District (CFD) #20M Cottages - to provide maintenance of street lights, landscaping, parks and parkways.
- 423** Community Facilities District (CFD) #21M Western Division - to provide maintenance of street lights, landscaping, parks and parkways.
- 424** Community Facilities District (CFD) #23 CDS Homes - to provide maintenance of street lights, landscaping, parks and parkways.
- 425** Community Facilities District (CFD) #24M - to provide maintenance of street lights, landscaping, parks and parkways.
- 426** Community Facilities District (CFD) #25M - to provide maintenance of street lights, landscaping, parks and parkways.
- 427** Community Facilities District (CFD) #27M - to provide maintenance of street lights, landscaping, parks and parkways.
- 428** Community Facilities District (CFD) #28M - to provide maintenance of street lights, landscaping, parks and parkways.
- 429** Community Facilities District (CFD) #29M - to provide maintenance of street lights, landscaping, parks and parkways.
- 430** Community Facilities District (CFD) #23M - to provide maintenance of street lights, landscaping, parks and parkways.
- 431** Community Facilities District (CFD) #34M - to provide maintenance of street lights, landscaping, parks and parkways.
- 432** Community Facilities District (CFD) #33M - to provide maintenance of street lights, landscaping, parks and parkways.
- 433** Community Facilities District (CFD) #31 Citrus Heights North - to provide maintenance of street lights, landscaping, parks and parkways.
- 434** Community Facilities District (CFD) #32M - to provide maintenance of street lights, landscaping, parks and parkways.

Special Revenue Funds - continued

- 435** Community Facilities District (CFD) #35M - to provide maintenance of street lights, landscaping, parks and parkways.
- 436** Community Facilities District (CFD) #36M - to provide maintenance of street lights, landscaping, parks and parkways.
- 437** Community Facilities District (CFD) #38M - to provide maintenance of street lights, landscaping, parks and parkways.
- 438** Community Facilities District (CFD) #37 Montelago - to provide maintenance of street lights, landscaping, parks and parkways.
- 439** Community Facilities District (CFD) #39M - to provide maintenance of street lights, landscaping, parks and parkways.
- 440** Community Facilities District (CFD) #40M - to provide maintenance of street lights, landscaping, parks and parkways.
- 441** Community Facilities District (CFD) #41M - to provide maintenance of street lights, landscaping, parks and parkways.
- 442** Community Facilities District (CFD) #42M - to provide maintenance of street lights, landscaping, parks and parkways.
- 443** Community Facilities District (CFD) #44M - to provide maintenance of street lights, landscaping, parks and parkways.
- 444** Community Facilities District (CFD) #45M - to provide maintenance of street lights, landscaping, parks and parkways.
- 445** Community Facilities District (CFD) #46M - to provide maintenance of street lights, landscaping, parks and parkways.
- 446** Community Facilities District (CFD) #47M - to provide maintenance of street lights, landscaping, parks and parkways.
- 447** Community Facilities District (CFD) #48M - to provide maintenance of street lights, landscaping, parks and parkways.
- 448** Community Facilities District (CFD) #49M - to provide maintenance of street lights, landscaping, parks and parkways.
- 449** Community Facilities District (CFD) #50M - to provide maintenance of street lights, landscaping, parks and parkways.
- 450** Community Facilities District (CFD) #51M - to provide maintenance of street lights, landscaping, parks and parkways.

Special Revenue Funds - continued

- 453** Community Facilities District (CFD) #53M - to provide maintenance of street lights, landscaping, parks and parkways.
- 454** Community Facilities District (CFD) #54M - to provide maintenance of street lights, landscaping, parks and parkways.
- 455** Community Facilities District (CFD) #55M - to provide maintenance of street lights, landscaping, parks and parkways.
- 456** Community Facilities District (CFD) #56M - to provide maintenance of street lights, landscaping, parks and parkways.
- 457** Community Facilities District (CFD) #57M - to provide maintenance of street lights, landscaping, parks and parkways.
- 458** Community Facilities District (CFD) #58M - to provide maintenance of street lights, landscaping, parks and parkways.
- 459** Community Facilities District (CFD) #59M - to provide maintenance of street lights, landscaping, parks and parkways.
- 460** Community Facilities District (CFD) #60M - to provide maintenance of street lights, landscaping, parks and parkways.
- 461** Community Facilities District (CFD) #61M - to provide maintenance of street lights, landscaping, parks and parkways.
- 462** Community Facilities District (CFD) #62M - to provide maintenance of street lights, landscaping, parks and parkways.
- 463** Community Facilities District (CFD) #63M - to provide maintenance of street lights, landscaping, parks and parkways.
- 464** Community Facilities District (CFD) #64M - to provide maintenance of street lights, landscaping, parks and parkways.
- 465** Community Facilities District (CFD) #65M - to provide maintenance of street lights, landscaping, parks and parkways.
- 467** Community Facilities District (CFD) #67M - to provide maintenance of street lights, landscaping, parks and parkways.
- 468** Community Facilities District (CFD) #68M - to provide maintenance of street lights, landscaping, parks and parkways.
- 469** Community Facilities District (CFD) #69M - to provide maintenance of street lights, landscaping, parks and parkways.

Special Revenue Funds - continued

- 470** Community Facilities District (CFD) #70M Avellino – to provide maintenance of street lights, landscaping, parks and parkways.
- 471** Community Facilities District (CFD) #71M Sierra Crest – to provide maintenance of street lights, landscaping, parks and parkways.
- 472** Community Facilities District (CFD) #72M – to provide maintenance of street lights, landscaping, parks and parkways.
- 473** Community Facilities District (CFD) #73M – to provide maintenance of street lights, landscaping, parks and parkways.
- 474** Community Facilities District (CFD) #74M – to provide maintenance of street lights, landscaping, parks and parkways.
- 475** Community Facilities District (CFD) #75M – to provide maintenance of street lights, landscaping, parks and parkways.
- 476** Community Facilities District (CFD) #76M – to provide maintenance of street lights, landscaping, parks and parkways.
- 477** Community Facilities District (CFD) #77M – to provide maintenance of street lights, landscaping, parks and parkways.
- 478** Community Facilities District (CFD) #78M – to provide maintenance of street lights, landscaping, parks and parkways.
- 479** Community Facilities District (CFD) #79M – to provide maintenance of street lights, landscaping, parks and parkways.
- 480** Community Facilities District (CFD) #80M – to provide maintenance of street lights, landscaping, parks and parkways.
- 481** Community Facilities District (CFD) #81M – to provide maintenance of street lights, landscaping, parks and parkways.
- 483** Community Facilities District (CFD) #83M – to provide maintenance of street lights, landscaping, parks and parkways.
- 484** Community Facilities District (CFD) #84M – to provide maintenance of street lights, landscaping, parks and parkways.
- 497** Fontana Fire District - to account for costs associated with the Fontana Fire Protection District, a separate legal entity governed by California State Health and Safety Code for the purpose of providing fire suppression, emergency medical, fire prevention and education services within the City limits and unincorporated area with the City’s Sphere of Influence.

Special Revenue Funds - continued

- 498** FFD – Community Facilities District (CFD) 2202-2 - to account for special taxes levied on property developed after January 2, 2001 to finance fire protection and suppression services within the Community Facilities District.
- 499** Fontana Community Foundation – to account for the revenues and expenditures of the Fontana Community Foundation.

Debt Service Funds

- 580** General Debt Service - to account for debt service payments on general City obligations.
- 581** Fontana Gateway Assessment District - to account for special tax assessment receipts and debt service payments on Fontana Gateway Assessment District No. 89-1 limited obligation bonds.

Capital Project Funds

- 601** Capital Reinvestment - to account for moneys transferred from the General Fund to be expended on discretionary infrastructure projects.
- 602** Capital Improvement - to account for moneys expended on miscellaneous capital improvements.
- 603** Future Capital Projects - to account for capital improvement reimbursements from the San Bernardino Associated Governments (SANBAG) to be used for general infrastructure improvements throughout the City.
- 620** San Sevaine Flood Control - to account for flood control fees collected for the construction of flood control improvements in the San Sevaine Area.
- 621** Upper Etiwanda Flood Control – to account for flood control fees collected for the construction of flood control improvements.
- 622** Storm Drainage - to account for receipts from drainage fees imposed on developers for the purpose of constructing storm drainage facilities within the City limits.

Capital Project Funds - continued

- 623** Sewer Expansion - to account for developer impact fees used by the Inland Empire Utilities Agency for the expansion and construction of sewer treatment facilities.
- 630** Circulation Mitigation - to account for developer impact fees expended for traffic studies, planning, and construction of traffic flow improvements.
- 631** Fire Assessment - to account for developer impact fees expended for fire prevention and protection.
- 632** General Government - to account for developer impact fees used for the capital construction of City facilities.
- 633** Landscape Improvements - to account for development impact fees used to improve public landscaping City-wide.
- 634** Library Capital Improvement - to account for developer impact fees to be used for the construction of library facilities.
- 635** Parks Development - to account for receipts and expenditures from park development fees for new parks and renovation of existing parks.
- 636** Police Capital Facilities - to account for development impact fees to fund capital improvements of police facilities and equipment.
- 637** Underground Utilities - to account for developer fees used for offsetting the cost of relocating electrical and cable lines underground to enhance the appearance and the safety of the community.
- 638** Affordable Housing Trust - to account for inclusionary housing and affordable housing developer impact fees to be used to construct, rehabilitate or subsidize affordable housing that complies with the Affordable Housing Trust Fund regulations.
- 657** Community Facilities District (CFD) #31 Citrus Heights North – to account for bond proceeds used to finance infrastructure improvements in the Citrus Heights North CFD.
- 658** Community Facilities District (CFD) #37 Montelago – to account for bond proceeds used to finance infrastructure improvements in the Montelago CFD.

Capital Project Funds - continued

- 659** Community Facilities District (CFD) #70 Avellino – to account for bond proceeds used to finance infrastructure improvements in the Avellino CFD.
- 660** Community Facilities District (CFD) #71 Sierra Crest – to account for bond proceeds used to finance infrastructure improvements in the Sierra Crest CFD.
- 661** Community Facilities District (CFD) #80 Bella Strada – to account for bond proceeds used to finance infrastructure improvements in the Bell Strada CFD.
- 662** Community Facilities District (CFD) #81 Gabriella – to account for bond proceeds used to finance infrastructure improvements in the Gabriella CFD.
- 696** Fire Capital Project - to account for moneys expended on capital improvements and equipment replacement for the Fontana Fire Protection District.
- 697** Fontana Housing Authority - to account for costs associated with the Housing Authority, a separate legal entity governed by California State Housing Authority law. The Housing Authority uses funds from the Fontana Redevelopment Agency's Low and Moderate Income Housing Fund and Federal Department of Housing and Urban Development Program Grants to actively improve and develop quality neighborhoods and housing opportunities throughout the City of Fontana.

Proprietary Funds

- 701** Sewer Maintenance and Operation - to account for the maintenance and operation of the sewer system, which is funded by user charges and other fees.
- 702** Sewer Capital - to account for the City's association with the Fontana wastewater facility. To account for the ongoing expansion of the sewer system which is funded by connection charges and other fees.
- 703** Sewer Replacement - to account for funds reserved for the eventual replacement of the City's sewer system.
- 710** Water Utility - to account for the City's water operations.
- 751** Fleet Operations - to account for motor vehicle services provided to the City's fleet used by the various departments.

Major Funds

Major funds represent the significant activities of the City and basically include any fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10% of the revenues or expenditures of the appropriated budget. Under this provision, the following funds qualify as major funds:

Governmental Fund Type Funds - General Fund and Fontana Fire District.

State Propositions by Number

- No. 1A (2004) **Protection of Local Government Revenues.** Protects local funding for public safety, health, libraries, parks and other locally delivered services by prohibiting the State from reducing property tax proceeds and requiring that local sales tax revenues remain with local government and be spent for local purposes. Allows provisions to be suspended only if the Governor declares a fiscal necessity and two-thirds of the Legislature approve the suspension, with suspended funds to be repaid within three years. *Impact on Fontana: Revenue stabilization.*
- No. 1A (2006) **Transportation Funding Protection.** Protects transportation funding for traffic congestion relief projects, safety improvements, and local streets and roads and prohibits the state sales tax on motor vehicle fuels from being used for any purpose other than transportation improvements. Authorizes loans of these funds only in the case of severe state fiscal hardship, restricts loans to no more than twice in any 10-year period, and requires loans to be fully repaid within three years.
- No. 1B (2006) **Highway Safety, Traffic Reduction, Air Quality, and Port Security.** Makes safety improvements and repairs to state highways, upgrades freeways to reduce congestion, repairs local streets and roads, upgrades highways along major transportation corridors, improves seismic safety of local bridges, expands public transit, helps complete the state's network of carpool lanes, reduces air pollution, and improves anti-terrorism security at shipping ports by providing for a bond issue not to exceed \$19.925 billion. *Impact on Fontana: \$2.9 received for FY 2007-08 and \$2.7 for FY 2008-09.*

Effects of Proposition 1A

- Strengthens prohibitions against unfunded state mandates by requiring the state to suspend state mandates in any year the Legislature does not fully fund those laws
- Expands definition of state mandate to include transfer of responsibility of a program for which the state previously had full or partial responsibility
- Prohibits the state from:
 - Reducing the local Bradley-Burns Uniform Sales and Use Tax rate or altering its method of allocation unless to comply with federal law or an interstate compact
 - Decreasing VLF revenue from the 0.65% rate without providing replacement funding to cities and counties
 - Shifting property taxes from cities, counties or special districts with certain exceptions
 - Failing to reimburse cities and counties for the 0.25% local sales tax shifted under the triple flip

State Propositions by Number - continued

- No. 2 (1998) **Transportation Funding:** Requires loans of transportation related revenues to the General Fund be repaid the same fiscal year, or within three fiscal years if the Governor declares an emergency significantly impacting the General Fund or GF revenues are less than the previous fiscal year's adjusted revenues. Allows loans of certain transportation related revenues to local entities conditioned upon repayment, with interest, within four years. Designates local transportation funds as trust funds prohibiting abolition of such funds created by law. Restricts allocations from local transportation funds to designated purposes relating to local transportation.
- No. 4 (1979) **Limitation of Government Appropriations:** Also called the Gann Initiative, establishes and defines annual appropriation limits on state and local government entities based on annual appropriations for the prior fiscal year. Requires adjustments for changes in cost of living, population and other specified factors. Although most appropriations are subject to the limit, the law exempts capital outlay, debt service and local government subventions. If the limit is exceeded, the surplus must be returned to the taxpayers within two years. **Impact on Fontana: City historically falls well below the Gann spending limit – see page 389.**
- No. 8 (1979) **Temporary Decline in Value:** Allows the Assessor to temporarily lower assessments when the market value on January 1 is lower than the factored base year value for that year. Reductions in assessed values are temporary and reviewed annually until factored base year value is again lower than the market value and reinstated and the property will be subject to regular annual 2% increases.
- No. 13 (1978) **Tax Limitation:** Limits ad valorem taxes on real property to 1% of assessed value with Fiscal Year 1975-76 as the base year, and limits assessment increases to 2% per year. Allows reassessments to market value only when a property is sold. Prohibits state lawmakers from imposing new taxes without a 2/3 vote of the legislature, and prohibits local governments from enacting most new taxes without a 2/3 vote of the electorate. **Impact on Fontana: Beginning July 1, 1978, annual losses in property tax revenues.**

Effects of Proposition 13

- Lowered tax burden for elderly and low-income homeowners (proportionate to income)
- Disparate treatment of similarly situated properties
- Disconnect between service costs and revenues deters balanced planning
- Local agency property tax revenues cut by nearly 60%
- Tax rates and shares out of sync with service demands
- Greater reliance on state General Fund for county and school spending
- Greater reliance in cities and counties on user fees and local taxes

State Propositions by Number - continued

No. 22 (2010) **The Local Taxpayer, Public Safety, and Transportation Protection Act.** Prohibits the state, even during a period of severe financial hardship, from delaying the distribution of tax revenues for transportation, redevelopment, or local government projects and services. Specifically, closes loopholes to prevent taking local taxpayer funds currently dedicated to cities, counties, special districts and redevelopment agencies and revokes the State's authority to borrow local government property tax funds. It prohibits the State from redirecting, borrowing or taking the gasoline excise tax (HUTA) allocated to cities and counties for local street and road maintenance and improvements, and prohibits the State from taking or redirecting public transportation account revenues dedicated to public transit.

No. 26 (2010) **Stop Hidden Taxes Initiative.** In some instances, may require new fees, or existing fees that are extended or increased, to be classified as special taxes requiring approval by two-thirds vote of local voters. It adds a new definition of "tax" into the California Constitution providing that any government-imposed charge, levy or exaction of any kind is a tax unless it falls into one of seven express exemptions. Aimed at fees imposed by state and local governments commonly referred to as "regulatory fees." These fees are placed on a particular class of persons or businesses from which the revenues are used to provide a benefit to the public as well as the fee payor, and are typically intended to mitigate the societal and environmental impacts of a business' or person's activities.

Prop 26 Regulatory Fees - Exceptions

- A charge imposed for a specific benefit conferred or privilege granted directly to the payor that is not provided to those not charged, and which does not exceed the reasonable costs to the local government. (e.g., planning permits)
- A charge imposed for a specific government service or product provided directly to the payor that is not provided to those not charged, and which does not exceed the reasonable costs to the local government of providing the service or product. (e.g., user fees)
- A charge imposed for the reasonable regulatory costs to a local government for issuing licenses and permits, performing investigations, inspections and audits, enforcing agricultural marketing orders, and the administrative enforcement and adjudication thereof. (e.g., pet licenses)
- A charge imposed for entrance to or use of local government property. (e.g., facility rental fees)
- A fine, penalty, or other monetary charge imposed by the judicial branch of government or a local government as a result of a violation of law, including late payment fees, fees imposed under administrative citation ordinances, parking violations, etc. (e.g., code enforcement fees, parking fines)
- A charge imposed as a condition of property development. (e.g., building permit fees)
- Assessments and property related fees. (e.g., sewer fees)

State Propositions by Number - continued

- No. 30 (2012) **Sales and Income Tax Increase Initiative.** Besides increase sales and income taxes, initiative guarantees funding for public safety services realigned from state to local governments. *Impact on Fontana: approximately \$900,000 received to date.*
- No. 42 (2002) **Transportation Congestion Improvement Act.** Requires, effective July 1, 2003, existing revenues resulting from state sales and use taxes on the sale of motor vehicle fuel be used for transportation purposes as provided by law until June 30, 2008. Requires, effective July 1, 2008, existing revenues resulting from state sales and use taxes on the sale of motor vehicle fuel be used for public transit and mass transportation; city and county street and road repairs and improvements; and state highway improvements. Imposes the requirement for two-thirds of the Legislature to suspend or modify the percentage allocation of the revenues. *Impact on Fontana: \$363,481 received for FY 2002-03; \$720,226 for FY 2005-06. FY 2003-04 & FY 2004-05 allocations previously suspended were repaid with interest in FY 2006-07 totaling \$1.1 million. Received \$1.6 million for FY 2008-09; \$1.7 for FY 2009-10.*
- No. 46 (1986) **Property Taxation:** Provides a further exception to the 1% Proposition #13 limit - it is not applicable to bonded indebtedness for the acquisition or improvement of real property approved on or after July 1, 1978, by two-thirds of the votes cast by the voters voting on the proposition.

TCRP: Prop 42 Allocations

- Five-year plan with \$678 million per year of funding for 141 designated traffic congestion relief projects from gasoline sales tax revenue previously deposited in the state General Fund
- TCRP allocated remaining gasoline sales tax revenues as follows:
 - 20% to public transportation
 - 40% to transportation improvement projects funding the in state Transportation Improvement Program
 - 20% to county street and road improvements
 - 20% to city street and road improvements
- Essential allocation structure remained, although portions of the program were not funded in some years due to severe state General Fund deficits
- TCRP concluded in FY 2007-08 when funding for the 141 designated projects was completed
- Thereafter, all gasoline sales tax revenues were allocated on the 20/40/20/20 formula
- **Funds were effectively eliminated for FY 2010-11 with the signing of the Gas Tax Swap in March 2010 (ABx8 6 and ABx8 9)**

State Propositions by Number - continued

- No. 47 (1986) **Allocation of Vehicle License Fee Taxes to Counties and Cities.** Requires all revenues from taxes imposed pursuant to the Vehicle License Fee Law to be allocated to counties and cities on and after July 1 following its adoption, except fees on trailer coaches and mobile homes and the costs of collection and refunds.
- No. 49 (2002) **State Grants for Before and After School Programs.** Increases state grant funds available for Before and After School Programs providing tutoring, homework assistance, and educational enrichment. Establishes priority for continued funding level for schools already receiving grants. Makes public elementary, middle and junior high schools, including charter schools, eligible for grants ranging from \$50,000 to \$75,000. Provides priority for additional funding for schools with predominantly low-income students. Declares that funding for before and after school programs shall be above Proposition 98 base funding, and at least \$85 million for first year increasing to \$550 million annually if state revenues grow. *Impact on Fontana: Provides funding for After School Program, \$3.7 million budgeted for FY 2018-19.*
- No. 57 (2004) **California Economic Recovery Bond Act:** A one-time Economic Recovery Bond of up to \$15 billion to pay off the state's accumulated General Fund deficit as of June 30, 2004, and replace the \$10.7 billion deficit-financing bonds authorized by the Legislature in 2003. The bond to be repaid through multi-step process that "freed up" a revenue stream dedicated solely to repayment of the bond. The "**Triple Flip**" diverts one-quarter cent of the sales tax from local governments to a special fund dedicated to the bond's repayment, the diversion of property taxes from school districts to local governments to offset their sales tax loss, and added General Fund payments to school districts to replace their diverted property taxes. *Impact on Fontana: Approximately 25% of sales tax revenue was received twice a year, one-half in January and one-half in May, rather than on a monthly basis which negatively impacted cash flow. Triple Flip "unwind" occurred during FY 2015-16.*
- No. 62 (1986) **Taxation. Local Governments and Districts.** Enacts statutes regarding new or increased taxation by local governments and districts. Imposition of special taxes, defined as taxes for special purposes, will require approval by two-thirds of voters.
- No. 98 (1988) **School Funding.** Establishes a minimum annual funding level for K-12 schools and community colleges, constituting over 70 percent of total K-12 funding and about two-thirds of total community college funding. It includes complicated formulas that basically provide a guaranteed funding source that grows each year with the economy and the number of students which is funded through a combination of State General Fund and local property tax revenues. *Impact on Fontana: Created need for ERAF shifts.*

State Propositions by Number - continued

- No. 111 (1990) **Traffic Congestion Relief and Spending Limitation Act of 1990.** Enacts a statewide traffic congestion relief program and updates the spending limit on state and local government to better reflect the needs of a growing California population. It provides new revenues to be used to reduce traffic congestion by building state highways, local streets and roads, and public mass transit facilities.
- No. 172 (1993) **Local Public Safety Protection and Improvement Act of 1993.** Establishes a permanent statewide half-cent sales tax for support of local public safety functions in cities and counties to partially replace the property taxes shifted from local agencies to local school districts as part of the 1993-94 state budget agreement. *Impact on Fontana: Revenue of \$1.4 million budgeted for FY 2018-19.*
- No. 218 (1996) **Voter Approval for Local Government Taxes.** Requires *all* local property-related fees to comply as follows: (1) No property owner's fee may be more than the cost to provide service to that property owner's land. (2) No fee may be charged for fire, police, ambulance, library service, or any other service widely available to the public. (3) No fee revenue may be used for any purpose other than providing the property-related service. (4) Fees may only be charged for services immediately available to property owners. Before adopting a new or increasing an existing property-related fee, information about the fee must be mailed to every property owner, reject the fee if a majority of the property owners protest in writing, and hold an election on the fee. *Impact on Fontana: The City has conducted several Prop. 218 proceedings for revenues such as landscape and lighting assessments and sewer fees.*

Effects of Proposition 218

- Establishes clear Constitutional standard distinguishing locally imposed general taxes (majority voter requirement) from special taxes (super majority requirement)
- Provides citizens with the power to repeal taxes, assessments, fees and charges that are subject to Proposition 218
- Establishes a formal balloting procedure for the adoption of benefit assessments imposed on property
- Requires distinction between special benefits and general benefits regarding assessments
- Requires assessment of public property within an assessment district
- Places the burden of proof for demonstrating special benefit on the local agency imposing the property assessment
- Establishes new category of fees called "property-related fees" requiring new approval procedures and substantive provisions for those fees

Assembly Bills by Number

- AB 8 (1979) State law that allocates property tax revenues to local governments and schools.
- AB 10 (2013) **Minimum Wage Increase.** State law which increases the minimum wage on or after July 1, 2014, to not less than \$9 per hour; and on or after January 1, 2016, to not less than \$10 per hour. *Impact on Fontana: Requires increase in wages for several part-time positions and creates compaction issues with other positions.*
- AB 63 (2000) **Taxation Disclosure.** Permits, under specified conditions, the disclosure of tax information to tax officials of any city until December 31, 2008. *Impact on Fontana: Allows City staff to cross reference existing business license records with those of the Franchise Tax Board.*
- AB 717 (1995) **Certification and Training of Inspectors, Plans Examiners, and Building Officials.** Establishes specific certification, training, and continuing education requirements for construction inspectors, plans examiners, and building officials, as defined, who are employed by a local agency in a temporary or permanent capacity. Exempts from its training and certification requirements any person currently and continuously employed by a local agency who is a construction inspector, plans examiner, or building official, for not less than two years prior to the effective date of the bill, until that person obtains new employment. *Impact on Fontana: The City is providing continuing education for appropriate Building and Safety staff.*
- AB 939 (1989) **California Integrated Waste Management Act of 1989.** Established the current organization, structure and mission of the California Integrated Waste Management Board (CIWMB). The purpose was to direct attention to the increasing waste stream and decreasing landfill capacity, and to mandate a reduction of waste being disposed. Cities and counties were required to meet diversion goals of 25% by 1995 and 50% by 2000. *Impact on Fontana: The City has consistently met the diversion goals.*
- AB 990 (1999) **Sales and Use Tax.** Authorizes cities and counties to collect information from persons seeking to engage in the business of selling tangible personal property and to require that they provide their State Board of Equalization permit number. *Impact on Fontana: Allows City staff to cross reference existing business license records with those of the Board of Equalization.*
- AB 1234 (2005) **Compensation and Ethics Training of Local Officials.** Rules governing compensation of local officials and requirement for biennial ethics training courses.

Assembly Bills by Number - continued

- AB 1290 (1993) **Community Redevelopment Reform Act of 1993.** Revised the definition of a blighted area and enacted numerous revisions in the Community Redevelopment Law, including the imposition of specified time limitations on redevelopment plans, the requirement of the adoption of implementation plans describing the goals and objectives of redevelopment agencies, and the inclusion of specified information on statements of indebtedness required to be filed by redevelopment agencies. *Impact on Fontana: The City adopted AB 1290 limitations for all Redevelopment Project Areas on November 15, 1994.*
- AB 1484 (2012) **AB X1 26 Cleanup/Enforceable Obligations.** Expands the definition of "enforceable obligation" to include loans between the agency and the host city or county within two years of the date of creation of the redevelopment agency or within two years of the date of the creation of a project area if the loan is specific to that project area. Other loans may also be deemed enforceable obligations provided that the oversight board makes a finding that the loan was for legitimate redevelopment purposes. Other provisions clarify the functions of successor agencies and oversight boards. *Impact on Fontana: Could allow reconsideration of Enforceable Obligations previously rejected by State Department of Finance.*
- AB 1522 (2014) Paid Sick Days for Part-Time Employees. Enacted the Healthy Workplaces, Healthy Families Act of 2014 to provide that an employee who, on or after July 1, 2015, works in California for 30 or more days within a year from the commencement of employment is entitled to paid sick days for prescribed purposes, to be accrued at a rate of no less than one hour for every 30 hours worked. *The City of Fontana has adopted a policy to accrue 24 hours of paid sick leave annually for part-time employees, the cost of which will vary from year to year. The annual cost to the City is estimated at \$150,000.*
- AB 1600 (1987) **Developer Fees.** Counties and cities can charge developer impact fees to pay for public works. *The City of Fontana charges several developer fees enacted under AB 1600.*

Mitigation Fee Act AB 1600

- Fees imposed to mitigate the impact of the development on the community
- Fees must be expended for which they are charged
- Revenue deposited in separate dedicated capital facility account
- Requires annual report and findings with regard to unexpended portion

Assembly Bills by Number - continued

- AB 1602 (2005) **Supplemental VLF Amounts for Inhabited Annexations.** Provided new allocations of Vehicle License Fee (VLF) revenues to cities to remedy the negative effects of certain provisions of the VLF for Property Tax swap of 2004. For cities that annex areas after August 5, 2004 (the date of the swap), this bill provided additional per capita allocation for each person residing in the annexed area at the time of annexation that continues into the future increasing by a growth factor. The per capita amount is derived by multiplying \$50 times the growth in total VLF revenues from the most recent fiscal year since 2004-05, divided by the growth in population, approximately mirroring the overall annual change in VLF per capita revenues. *Impact on Fontana: The City recently annexed 32 "islands" adding 14,000+ new residents. SB 89 (2011) eliminated this funding.*
- AB 1768 (2002) **Education Revenue Augmentation Fund (ERAF) Shift.** Required a shift of \$75 million of tax increment statewide from redevelopment agencies to ERAF to meet the 2002-03 state budget shortfall. *Impact on Fontana: One-year shift from Fontana RDA of \$1.1 million.*
- AB 2220 (2016) **City Elections by District.** Authorizes the legislative body of a city to adopt an ordinance that requires the members of the legislative body to be elected by district or by district with an elective mayor without being required to submit the ordinance to the voters for approval. *Impact on Fontana: Savings from holding a special election.*
- AB 2268 (2018) **VLF License Fee Adjustments.** Would require the VLF adjustment amount to be the sum of the VLF adjustment amount in the 2017-18 fiscal year, the product of that sum and the percentage change in gross taxable assessed valuation within the jurisdiction of that entity between the 2017-18 fiscal year to the 2018-19 fiscal year, and the product of the amount of specified motor VLF revenues that the Controller allocated to the applicable city in July 2010 and 1.17. For the 2019-20 fiscal year and each fiscal year thereafter, would require the VLF adjustment amount to be the sum of the VLF adjustment amount for the prior fiscal year and the product of the amount as so described and the percentage change from the prior fiscal year in gross taxable assessed valuation within the jurisdiction of the entity. *Impact on Fontana: \$900,000 budgeted for FY 2018-19 to fund five (5) new police officers.*
- AB 2928 (2000) **Comprehensive Transportation Funding Measure.** Transfers \$4.9 billion from a combination of General Fund and gasoline sales tax revenue to the Traffic Congestion Relief Fund (TCRF) by 2005-06 to fund 141 specific transportation projects over a six-year period. Due to the state's fiscal condition in the early 2000s, much of this funding was loaned to the General Fund. Later statutes extended the transfer through 2007-08 and specified repayment of prior-year loans. To date, \$3.1 billion has been transferred, and payments on prior-year loans will likely be made into the next decade.

Assembly Bills by Number - continued

- AB 3229 (1996) **Local Law Enforcement Supplemental Funding.** Allocates \$100 million annually for Citizens Option for Public Safety (COPS) program. *Impact on Fontana: \$325,000 revenue budgeted for FY 2018-19 to partially fund part-time cadets and helicopter program.*
- ABX1 26 (2011) **Redevelopment Agency Dissolution Act.** Phases out the current tax increment funding mechanism for redevelopment agencies and returns property tax revenues to schools, special districts, cities and counties to help sustain their core functions. The failure of the legislative body of the city/county to enact a continuation ordinance to enable its redevelopment agency to continue normal operations on or before October 1, 2011, would lead to the dissolution of the RDA as of October 1, 2011. (see below for lawsuit information)
- ABX1 27 (2011) **Redevelopment Agency Continuation Act.** Allows redevelopment agencies to avoid dissolution by opting into the Voluntary Alternative Redevelopment Program (VARP). To qualify for the VARP, the sponsor community of an RDA must agree to pay its proportionate shares of \$1.7 billion in FY 2011-12 and \$400 million annually for subsequent years for redistribution locally. (see below for lawsuit information)
- ABX4 26 (2009) The California Redevelopment Association (CRA) filed a lawsuit challenging the constitutionality of both ABX1 27 and ABX1 26 because they violate Proposition 22 which was passed by the voters in 2010. On December 29, 2011, the California Supreme Court issued their decision declaring that ABX1 27 was invalid and that ABX1 26 was valid, and revised the effective dates and deadlines. *Impact on Fontana: While the full impact is still unclear, no tax increment will be available in the future for projects.*
- ABX8 6 (2010) **Supplemental Educational Revenue Augmentation Fund (SERAF).** Required a two-year shift of \$2.05 billion of tax increment statewide from redevelopment agencies to SERAF to meet the 2009-10 state budget shortfall. The California Redevelopment Association (CRA) filed a lawsuit challenging the constitutionality of the shift, but the Court ruled in favor of the State. *Impact on Fontana: Year one shift from Fontana RDA of \$33.5 million, year two shift of \$6.9 million.*

Assembly Bills by Number - continued

- ABX8 9 (2010) **Gas Tax SWAP.** Repeals the state sales tax on gasoline; increases the excise tax on gasoline by 17.3 cents and adds annual index that is intended to ensure the new excise tax keeps pace with revenues expected from the sales tax on gas; and increase the sale tax on diesel by 1.75 percent and allocates 75 percent to local transit agencies and 25 percent to state transit programs. The excise tax on diesel is reduced from 18 cents to 13.6 cents. Sales tax revenues from diesel must go to transit funding. In FY 2010-11, the revenues would be allocated to (1) transportation debt service, (2) \$54 million monthly set aside for future appropriation by the legislature, and (3) the remainder allocated 50% to State Transportation Improvement Program (STIP) and 50% evenly split between cities and counties using current HUTA formulas. Beginning in FY 2011-12, the revenues will be allocated to (1) transportation debt service and (2) the remainder allocated 44% to STIP, 12% to State Highway Operation and Protection Program (SHOPP), the state's highway safety improvement program, and 44% evenly split between cities and counties using current HUTA formulas. The law includes expressed legislative intent to fully replace the local streets and road funds cities and counties would have received under Proposition 42 state sales tax on gasoline with allocations from the new higher motor vehicle excise tax (HUTA) rate. *Impact on Fontana: Unknown at this time.*
- ABX8 5 (2010) **Payment Delays.** Provides that, as a way to deal with anticipated cash flow problems, the State will defer the apportionment of certain revenues from the Highway Users Tax Account (HUTA) in the Transportation Tax Fund, thus deferring the transfer of these revenues to local agencies. Also provides that during the period of that deferral, local agencies receiving Prop 1B funds may borrow from those funds to pay for local street and road maintenance and operations. If the local agency borrow from its Prop 1B funds, must repay the borrowed funds with interest (computed at the current average rate of interest earned by the local agency on amounts currently on deposit) within the same fiscal year in which the funds were borrowed, and must use both the repaid Prop 1B funds and the resulting interest for Prop 1B projects. *Impact on Fontana: Monthly HUTA payments for July 2010 through March 2011 of approximately \$1.4 million were paid in April 2011. Proposition 22, passed in November 2010, disallows these delays in the future.*
- ABX8 14 (2010)

Senate Bills by Number

- SB1 (2016) **Road Repair and Accountability Act of 2017.** Addresses basic road maintenance, rehabilitation and critical safety needs on both the state highway and local streets and road system by increasing per gallon fuel excise taxes, increasing diesel fuel sales taxes and vehicle registration fees, and providing for inflationary adjustments to tax rates in future years. *Impact on Fontana: Requires increase in wages for several part-time positions and creates compaction issues with other positions.*

The Road Repair and Accountability Act of 2017

Additional taxes:

- 12 cents per gallon on gasoline effective November 1, 2017 plus inflationary adjustments
- 20 cents per gallon on diesel fuel effective November 1, 2017 plus inflationary adjustments
- Additional annual vehicle registration tax of \$25 to \$175 based on market value of vehicle effective January 1, 2018
- Additional annual \$100 vehicle registration tax on zero emissions vehicles models 2020 or later effective July 1, 2020

For maintenance and rehabilitation:

- \$1.5 billion annually for state highway system
- \$1.5 billion annual for local streets and roads
- \$200 million for State-Local-Partnership Program for existing and aspiring self-help jurisdictions
- \$100 million for active transportation programs

Requires transparency from local agencies on what projects they fund with new revenues. Cities and counties required to send list to California Transportation Commission (CTC), before and after expenditure, of the projects proposed to be funded.

- Lists must be adopted as part of the jurisdiction's budget and include description and location of project, proposed schedule of completion, and estimated useful life of the project
- Lists must be submitted to receive funds, but can be changed to adapt to local needs as long as changes are consistent with bill requirements
- Contains local agency maintenance of effort (MOE) requirement

Senate Bills by Number - continued

- SB3 (2016) **Minimum Wage Increase.** State law which increases the minimum wage on or after January 1, 2017, to not less than \$10.50 per hour; on or after January 1, 2018, to not less than \$11 per hour; on or after January 1, 2019, to not less than \$12 per hour; on or after January 1, 2020, to not less than \$13 per hour; on or after January 1, 2021, to not less than \$14 per hour; on or after January 1, 2022, to not less than \$15 per hour. *Impact on Fontana: Requires increase in wages for several part-time positions and creates compaction issues with other positions.*
- SB 89 (2011) **Vehicle License Fee Shift.** Effective July 1, 2011, shifts all City VLF revenues to fund law enforcement grants that previously had been paid by a temporary state tax and, prior to that, by the state general fund. *Impact on Fontana: Loss of per capita VLF estimated at \$670,000 annually and special allocation for newly incorporated annexations estimated at \$790,000 annually.*
- SB 90 (1972) **Property Tax Relief Act.** Limits the ability of local agencies and school districts to levy taxes. To offset these limitations, the Legislature declared its intent to reimburse local agencies and school districts for the costs of new programs or increased levels of service mandated by state government. *Impact on Fontana: The FY 2018-19 budget includes revenues of \$100,000 for mandated cost reimbursement although the actual amount received each year varies since the State does not consistently fund the claims.*
- SB 211 (2001) **Redevelopment Indebtedness.** Allows redevelopment agencies to eliminate the time for incurring indebtedness for redevelopment plans adopted prior to 1994, but makes them subject to statutory tax sharing. *Impact on Fontana: The City eliminated the deadline to incur indebtedness and triggered the statutory tax sharing in the North Fontana Project Area in 2003, and in the Sierra Corridor Project Area in 2007.*
- SB 1029 (2016) **CDIAC Data Collection and Reporting Processes.** Requires that the report of proposed issuance of debt submitted to the California Debt and Investment Advisory Commission (CDIAC) include a certification by the issuer that it has adopted local debt policies, which include specified provisions concerning the use of debt and that the contemplated debt issuance is consistent with those debt policies. Also requires state or local agency to submit an annual report for any issue of debt for which it has submitted a report of final sale on or after January 21, 2017, to include specified information about debt issued and outstanding, and the use of proceeds from debt during the reporting period. *The Fontana City Council adopted the Debt Management Policy on June 13, 2017.*

Senate Bills by Number - continued

- SB 1045 (2003) **ERAF II.** Required redevelopment agencies statewide to shift \$135 million to ERAF to reduce the amount of State funding for schools for 2003-04. *Impact on Fontana: One-year shift from Fontana RDA of \$2.0 million.*
- SB 1096 (2004) **ERAF III.** Local governments agreed to a two-year property tax reduction (2004-05 and 2005-06) and shift of \$1.3 billion per year to the State in exchange for support of Proposition 1A, a voter-approved ballot measure that offers protection to local governments from future state revenue losses. Also required redevelopment agencies statewide to shift \$250 million for 2004-05 and \$250 million for 2005-06 to ERAF. *Impact on Fontana: Reduction in General Fund property tax of approximately \$2 million (two-year impact) and two-year shift from Fontana RDA of \$8.6 million.*
- SB 1135 (1993) **Education Revenue Augmentation Fund (ERAF) Shifts.** Together with SB 617 and SB 844, required payments from redevelopment agencies for the 1992-93, 1993-94 and 1994-95 fiscal years to the state to meet its obligations to fund education at specified levels under Proposition 98. Three-year shift of \$330 million. *Impact to Fontana: Three-year shift from Fontana RDA of \$4.9 million.*

Other Legislation

Improvement Bond Act of 1915	(1915)	One of the traditional benefit assessment laws that pay for public works with assessment bonds. <i>The City issued Fontana Gateway Assessment District No. 89-1 Limited Obligation Bonds under this Act in 1990; the bonds were paid off in March 2008.</i>
Landscaping and Lighting Act of 1972	(1972)	Local governments levy benefit assessments to pay for public works and public services. <i>The City has five landscaping and lighting districts formed under this Act.</i>
Brown Act	(1953)	Open meeting law for local governments. Enacted to safeguard the public's ability to obtain access to and participate in local government meetings and deliberations.
California Environmental Quality Act	(1970)	California Environmental Quality Act. Requires public agencies to consider the environmental effects of development projects.
Measure I	(1989)	Traffic Congestion Relief. Approved by San Bernardino County voters in November 1989, authorizes the San Bernardino County Transportation Authority to impose a one-half of one percent sales tax applicable in the incorporated and unincorporated territory of the County of San Bernardino for a period not to exceed twenty years. San Bernardino Associated Governments (SANBAG), acting as the Authority, is authorized to administer the programs described in the Measure. Revenue from the tax can only be used for transportation improvement and traffic management programs authorized in the Expenditure Plan. In November 2004, San Bernardino County voters overwhelming voted to continue Measure I for an additional 30 years beyond its expiration date in 2010. <i>Impact on Fontana: For the first 14 years, the tax has provided more than \$16 million for Fontana's streets and roads. Additional Measure I funds totaling \$768 million have been pooled by all of the cities and unincorporated areas in the valley to support freeway improvements, Metrolink trains, Omnitrans subsidies for elderly and disabled riders, major streets that serve as transportation arteries, ridesharing programs, landscaping and traffic management. FY 2018-19 budget includes Measure I revenues of \$3.5 million.</i>
Measure C	(2006)	School Bonds. In June 2006, voters in the Fontana Unified School District (FUSD) approved \$275 million general obligation bonds to build new schools and modernize or repair existing schools. The bond will pay for 13 new schools by imposing a tax of \$59.90 per year for every \$100,000 of a home's assessed value for the next 20 years.

Other Legislation - continued

Mello-Roos Community Facilities Act	(1982)	Mello-Roos Community Facilities Act. Allows local agencies to levy special taxes to pay for public works and some public services. <i>The City of Fontana has formed several CFDs to fund infrastructure and services.</i>
Public Records Act	(1958)	Requires public access to public records with limited exceptions.
Quimby Act	(1975)	Authorizes cities and counties to pass ordinances requiring that developers set aside land, donate conservation easements, or pay fees for park improvements. Revenues generated through the Quimby Act cannot be used for the operation and maintenance of park facilities.
Uniform Public Construction Cost Accounting Act	(1983)	Allows local agencies to use alternative bidding procedures when they hire contractors to perform public works projects. Specifically, projects of \$30,000 or less may be performed by the agency's own workforce, negotiated contract or purchase order; and projects of \$175,000 or less may be contracted by informal procedures as set forth in the statute. <i>The City of Fontana adopted the Act in June 2009.</i>

Community Facilities Districts

- May be used to finance the purchase, construction, improvement, expansion or rehabilitation of any real or tangible property with an estimated useful life of five or more years
- Subject to certain restrictions, may also finance services including
- Tax levied by ordinance approved by a two-thirds vote of the registered voters living within the district
- If fewer than 12 registered voters, by landowner vote
- Taxes adjusted annually by resolution
- Taxes collected two a year along with property tax and subject to the same penalties and foreclosure procedures

Appendices

Acronyms

AB	Assembly Bill
ABC	Alcohol Beverage Commission
ADA	American Disabilities Act
ADDI	American Dream Down Payment Assistance Initiative
AQMD	Air Quality Management District
ARC	Annual Required Contribution
ARRA	American Reinvestment and Recovery Act
ASP	After-School Program
ATP	Active Transportation Program
CAFR	Comprehensive Annual Financial Report
CaIPERS	California Public Employees Retirement System
CALTRANS	California Department of Transportation
CAP	Cost Allocation Plan
CDBG	Community Development Block Grant
CDIAC	California Debt and Investment Advisory Commission
CEQA	California Environmental Quality Act
CERT	Community Emergency Response Team

CFD	Community Facilities District
CIP	Capital Improvement Program
CMP	Congestion Management Plan
CMTA	California Municipal Treasurers Association
COLA	Cost of Living Adjustment
COPS	Citizens Option for Public Safety
CPI	Consumer Price Index
CSMFO	California Society of Municipal Finance Officers
CTC	California Transportation Commission
DDA	Developer Disposition Agreement
DDR	Due Diligence Review
DIF	Development Impact Fee
DMV	Department of Motor Vehicles
DOF	Department of Finance
EDU	Equivalent Dwelling Unit
ERAF	Educational Revenue Augmentation Fund
ESG	Emergency Shelter Grant
FEMA	Federal Emergency Management Agency

Appendices

Acronyms

FETHAP	Fontana Employee/Teacher Home-Ownership Program
FHLB	Federal Home Loan Bank
FHLMC	Federal Home Loan Mortgage Corporation
FNMA	Federal National Mortgage Association
FPPC	Fair Political Practices Commission
FTE	Full Time Equivalent
FUSD	Fontana Unified School District
FWRP	Fontana Wastewater Reclamation Facility
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographic Information System
HAP	Homeownership Assistance Program
HHW	Household Hazardous Waste
HOME	Home Investment Partnership Program
HSIP	Highway Safety Improvement Program
HUD	Housing and Urban Development

HUTA	Highway Users Tax Account
HVAC	Heating, Ventilation and Air Conditioning
ICSC	International Council of Shopping Centers
IEUA	Inland Empire Utilities Agency
ISTEA	Intermodal Surface Transportation Efficiency Act
JPA	Joint Powers Authority
LADWP	Los Angeles Department of Water and Power
LAFCO	Local Agency Formation Commission
LAIF	Local Agency Investment Fund
L.F.	Linear Foot
LLMD	Local Lighting Maintenance District
LMD	Landscape Maintenance District
LMIHF	Low/Moderate Income Housing Fund
MGD	Millions of Gallons per Day
MHZ	Megahertz
MOE	Maintenance of Effort
MOU	Memorandum of Understanding
MSFIF	Municipal Services Fiscal Impact Fund

Appendices

Acronyms

MWD	Metropolitan Water District
NHF	National Homebuyers Fund
NSP	Neighborhood Stabilization Program
OES	Office of Emergency Services
O&M	Operations & Maintenance
OPA	Owner Participation Agreement
OPEB	Other Post-Employment Benefits
OSR	Open Space and Recreation
OTS	Office of Traffic Safety
PARS	Public Agency Retirement Services
PDF	Portable Document Format
PEG	Public, Education and Government
PEPRA	California Public Employees' Pension Reform Act of 2013
PERL	Public Employees Retirement Law
PERS	Public Employees Retirement System
POST	Police Officers Standards and Training
PT FTE	Part-time Equivalent
PTAF	Property Tax Administration Fee

PUC	Public Utilities Commission
RACES	Radio Amateur Civil Emergency Services
RDA	Redevelopment Agency
RMRA	Road Maintenance and Rehabilitation Account
ROPS	Recognized Obligation Payment Schedule
ROW	Right of Way
RPTTF	Redevelopment Property Tax Trust Fund
RTIP	Regional Transportation Improvement Program
SANBAG	San Bernardino Associated Governments
SANCATT	San Bernardino County Auto Theft Task Force
SB	Senate Bill
SBCFCD	San Bernardino County Flood Control District
SBCTA	San Bernardino County Transportation Authority
SBOE	State Board of Equalization
SBPEA	San Bernardino Public Employees Association
SCAG	Southern California Association of Governments
SCE	Southern California Edison

SCMAF	Southern California Municipal Athletic Federation
SEMS	Standardized Emergency Management System
SERAF	Supplemental Education Revenue Augmentation Fund
SLESF	Supplemental Law Enforcement Services Fund
STP	State Transportation Program
TCAC	Tax Credit Allocation Committee
TOT	Transient Occupancy Tax
UAL	Unfunded Accrued Liability
UPS	Uninterrupted Power System
UUT	Utility Users Tax
VCP	Vitrified Clay Pipe
VLF	Vehicle License Fee

All entries are alphabetized by letter rather than by word so that multiple-word terms are treated as single words. In order to gain a fuller understanding of a term, it will sometimes help to refer to the definition of another term. In these cases, the additional term is printed in SMALL CAPITALS.

A-87 Cost Allocation Plan, is a circular published by the Federal Government's Office of Management and Budget (OMB) that establishes principles and standards for determining costs applicable to Federal grants, contracts, and other agreements. These principles and standards recognize "Total Cost" as allowable direct cost plus allowable indirect costs, less applicable credits. The significant difference between this plan and a "Full Cost Allocation Plan" is that "Legislative" costs are not allowable under the A-87 plan.

Account, assets, liabilities, income and expenses as represented by individual ledger pages to which debit and credit entries are chronologically posted to record changes in value. Examples are cash, accounts receivable, accrued interest and expenses.

Account Number, numeric identification of the account.

Accrual Basis or Accrual Method, accounting method whereby income and expense items are recognized as they are earned or incurred, even though they may not yet have been received or actually paid in cash. The alternative is Cash Basis. The City of Fontana uses the widely recognized method of a "Modified Accrual." Method depends on the Fund.

Actual Cost, amount paid for an asset; not its market value, insurable value, or retail value. It generally includes freight-in and installation costs, but not interest on the debt to acquire it.

Accrued Liability, also called "Actuarial Accrued Liability" or "Entry Age Normal Accrued Liability," total dollars needed as of the valuation date to fund all benefits earned in the past by current members.

Actuarial Valuation, determination, as of a valuation date of the Normal Cost, Accrued Liability, and related actuarial present values for a pension plan.

Administrative Expense, often grouped with General Expenses, expenses that are not as easily associated with a specific function as are direct costs of manufacturing, selling or providing services. It typically includes expenses of the headquarters office and accounting.

Adopted Budget, a budget which typically has been reviewed by the public and approved by the legislature prior to the start of the fiscal year. The legal authority to expend money for specified purposes in the fiscal year time period.

Ad Valorem, Latin for according to value. An ad valorem tax is assessed on the value of goods or property; not on the quantity, weight, extent, etc.

Agency Fund, a fund normally used to account for assets held by a government as an agent for individuals, private organizations or other governments and/or other funds.

Allocable Costs, are costs that are allocable to a particular cost objective to the extent of benefits received by such objective.

Appropriation, is the legal authority to expend up to a certain amount of funds during the budget period. For most local governments, the ADOPTED BUDGET document is the source for all or most appropriations.

Appendices

Glossary

Audit, an examination of systems, procedures, programs and financial data. The end product of an audit is a report issued by an independent auditor describing how well a local government's financial statements describe its financial condition and the results of its operations.

Balanced Budget, a budget in which planned expenditures do not exceed planned funds available.

Bond, an interest-bearing promise to pay a specified sum of money. The principle amount due on a specific date.

Budget, is a financial plan, including estimated revenues and expenditures, for a specific period of time. The ADOPTED BUDGET is approved by the legislature prior to the start of the fiscal year; a REVISED BUDGET may be approved during the fiscal year if necessary.

Budgetary Control, the control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and revenues.

Budget Document, the governmental entities detailed financial plan of estimated revenues and expenditures for a specific period of time, normally for 12 months.

Budget Unit, a seven digit number assigned to separate entities of a business of which to track costs.

Budget Year, is the FISCAL YEAR for which the budget is being considered; fiscal year following the CURRENT YEAR.

Burden, see OVERHEAD.

Calendar Year, continuous period beginning January 1 and

ending December 31. This may differ from an organization's FISCAL YEAR.

CALPERS, California Public Employees Retirement System, a mandatory fringe benefit for City employees.

Capital Expenditure, an acquisition or an improvement (as distinguished from a repair) that will have a life of more than one year and costs more than \$5,000.

Capital Improvement Program (CIP), a comprehensive plan which projects the capital needs of the community. Capital improvement plans are essential to sound infrastructure and financial planning. The annual capital budget is derived from the long-term CIP.

Capital Outlay, see CAPITAL EXPENDITURE.

Capital Project Funds, contain money restricted for construction and acquisition of major capital facilities.

Carryover or Carry Forward process of carrying a budgeted and encumbered item from the current fiscal year to the next fiscal year.

Cash Basis or Cash Method, is an accounting method that recognizes income and deductions when money is received or paid.

Classic Member (under PEPR), a member who joined CalPERS prior to January 1, 2013, and who is not defined as a New Member.

Community Development Block Grant (CDBG), funds allocated to local government from the federal government based on a formula, but required to be applied for and used

within a broad function areas such as community development.

Comprehensive Annual Financial Report (CAFR), official annual financial report of a government.

Consumer Price Index (CPI), measure of change in consumer prices, as determined by a monthly survey of the U.S. Bureau of Labor Statistics. Many pension and employment contracts are tied to changes in consumer prices as protection against inflation and reduced purchasing power. Among the CPI components are the costs of housing, food, transportation, and electricity. Also known as the cost-of-living index.

Contingency, a budgetary reserve set aside for emergency or unanticipated expenditures.

Contractual Services, a series of OBJECT CODES which include the expense of services procured independently by contract or agreement with person, firms, corporations or other governmental units.

Cost Accounting, is the continuous process of analyzing, classifying, recording and summarizing cost data within the confines and controls of a formal cost accounting system and reporting them to users on a regular basis.

Cost Allocation Plan, the documentation identifying, accumulating, and distributing allowable costs under grants and contracts together with the allocation method used.

Cost Approach, method of appraising property based on adding the reproduction cost of improvements, less depreciation, to the market value of the site.

Cost Basis, original price of an asset, used in determining depreciation and capital gains or losses. It usually is the purchase price, but in the case of an inheritance or gift is the market value of the asset at the time of receipt.

Cost of Living Allowance (COLA), adjustment of wages designed to offset changes in the cost of living, usually as measured by the CONSUMER PRICE INDEX. COLAs are key bargaining issues in labor contracts and are politically sensitive elements of social security payments and federal pensions because they affect millions of people.

Current Cost, present market value of a product or asset, as contrasted with its acquisition cost.

Current Year, is the FISCAL YEAR in progress.

Debt Service Fund, a fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Deficit, (1) Insufficiency in an account or number, whether as the result of defaults and misappropriations or of mistakes or shrinkage in value. (2) Excess of the government's spending over its REVENUES.

Deflation, decline in the prices of goods and services. Deflation is the reverse of INFLATION; it should not be confused with disinflation which is a slowing down in the rate of price increases.

Demand, economic expression of desire, and ability to pay, for goods and services. Demand is neither need nor desire, the essence of demand is the willingness to exchange value (goods, labor, money) for varying amounts of goods or services, depending upon the price asked.

Department, an element of an organization. The City of Fontana regards Departments as the highest level of summary within the organization. These Departments consist of the lower levels of Divisions and Programs.

Depreciation, loss in value of an asset, whether due to physical changes, obsolescence, or factors outside of the asset.

Designated Fund Balance, Management's intended use of available expendable financial resources in governmental funds reflecting actual plans approved by the City Council.

Development, in real estate, the process of placing improvements on or to a parcel of land; projects where such improvements are being made. Such improvements may include drainage, utilities, subdividing, access, buildings, and any combination of these elements.

Direct Costs, labor and materials that can be identified in the product or SERVICE provided.

Direct Labor, cost of personnel that can be identified in the product or SERVICE, such as SALARY of the person who provides the direct service.

Discount Rate Assumption, the actuarial assumption that was called "investment return" in earlier CalPERS reports or "actuarial interest rate" in Section 20014 of the California Public Employees' Retirement Law (PERL).

Discretionary Cost, costs changed easily by management decisions such as advertising, repairs and maintenance, and research and development; also called managed costs.

Division, an organizational element, below Department and

above Programs in the City of Fontana's organizational hierarchy.

Division Overhead, the cost of the DIVISION'S INDIRECT LABOR and material/supplies divided by the DIVISIONS DIRECT SALARY AND WAGES cost. The result is expressed as a percentage to be applied to direct salary and wages.

Economic Growth Rate, rate of change in the Gross National Product (GNP) as expressed in an annual percentage. If adjusted for inflation, it is called the *real economic growth rate*.

Economies of Scale, reduction of the costs of production of goods due to increasing the size of the producing entity and the share of the total market for the goods. For example, the largest auto producer may be able to produce a given car for a lower cost than any of its competitors.

Efficiency, measure of productivity relative to the input of human and other resources; originally a measure of the effectiveness of a machine in terms of the ratio of work output to energy input.

Encumbrance, obligations in the form of purchase orders, contracts or other commitments. They cease to be encumbrances when paid, cancelled or when the actual liability is set up.

Enterprise Funds, contain financial records of self-supporting operations such as Sewer Operations.

Entry Age Normal Cost Measure, an actuarial cost method designed to fund a member's total plan benefit over the course of his or her career, designed to yield a rate expressed as a level percentage of payroll.

Expenditure, is the disbursement of money to cover the expenses of a governmental agency's operations. Expenditures relate to the acquisition of goods and services while expenses relate to the utilization of goods and services.

Expense, the actual use of resources, rather than the acquisition of goods and services. Cost incurred in operating and maintaining property.

Fee, cost of service.

Fiduciary Funds are one of the three types of funds utilized by government agencies. These are also referred to as Trust and Agency Funds. These funds account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

Fiscal Year (FY), is the 12-month period in which a governmental agency operates. The fiscal year for the City of Fontana begins July 1 and ends June 30.

Fixed Cost, a cost that remains constant regardless of volume or demand. Fixed costs include salaries, interest expense, rent, depreciation, and insurance expenses.

Franchise, a special privilege granted by a government permitting the continued use of public property, such as refuse disposal and cable television, and usually involving the elements of monopoly and regulation.

Fringe Benefits, compensation that an employer contributes to its employees such as social security, retirement, life/health insurance, or training supplements. Fringe benefits can be either mandatory, such as social security contributions, or voluntary, such as retirement and

health insurance benefits. The COST ALLOCATION PLAN specifically defines FRINGE BENEFITS as the OBJECT CODES that start with the number 7100, specifically: PERS Retirement, CAFETERIA BENEFIT PLAN, FICA Hospitalization and Worker's Compensation.

Fringe Benefit Rate, the COST ALLOCATION PLAN expresses this percentage rate based on the calculation of FRINGE BENEFIT costs divided by SALARY & WAGES costs.

Full-Time Equivalent (FTE), a term used to refer to the number of hours for which a position is budgeted. Most full-time employees are paid for 2,080 hours in a year.

Fund, a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources together with related liabilities and residual equities or balances and changes therein which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations. Three *Types* of funds utilized by government agencies: GOVERNMENTAL, PROPRIETARY and FIDUCIARY.

Fund Accounting, system used by nonprofit organizations, particularly governments. Since there is no profit motive, accountability is measured instead of profitability. The main purpose is stewardship of financial resources received and expended in compliance with legal requirements. Financial reporting is directed at the public rather than investors.

Fund Balance, the balance of net financial resources that are spendable or available for appropriation.

GANN Appropriations Limit, this term refers to Article XIII B of the California State Constitution that places limits on the amount of proceeds from taxes that state and local

governmental agencies can receive and spend each year.

General and Administrative Expense (G & A), the cost of administration that operates in an indirect manner. Specially such indirect services as accounting, payroll, human resources and building use are part of the G&A expense.

General Fund, accounts for such general revenue sources as taxes, fines, licenses and fees. One General Fund exists per government and is usually the largest fund utilized.

General Obligation Bond or GO Bonds are usually limited by state law as to the amount as well as the length of indebtedness that a government can have. These "Full Faith and Credit" bonds are secured by all of the financial assets of the local government, including property taxes.

Generally Accepted Accounting Principles (GAAP), conventions, rules and procedures that define accepted accounting practice, including broad guidelines as well as detailed procedures.

Government Accounting, principles and procedures in accounting for federal, state and local governmental units. The National Council on Governmental Accounting establishes rules. Unlike commercial accounting for corporations, encumbrances and budgets are recorded in the accounts. Assets of a governmental unit are restricted for designated purposes.

Government Enterprise, governmentally sponsored business activity. A utility plant may be a government enterprise, which raises revenue by charging for its services.

Government Funds, this category of funds accounts for all records of operations not normally found in business; GENERAL

FUND, SPECIAL REVENUE FUNDS, DEBT SERVICE FUNDS and CAPITAL PROJECT FUNDS are subsets of this category.

Grant, restricted funding source for a project.

Historical Cost, actual expenses incurred during previous fiscal years and is the basis for how trends are determined. Accounting principle requiring that all financial statement items be based on original cost or acquisition cost.

Hourly Billing Rate, the rate of a position on an hourly schedule including the cost of the positions hourly SALARY plus the hourly FRINGE BENEFITS costs, plus the DIVISION or DEPARTMENT OVERHEAD costs plus the City's GENERAL AND ADMINISTRATIVE costs. This "TOTAL" labor cost per hour is used to determine various costs of services provided to the public.

Indirect Cost, costs which cannot be easily seen in the product or service. Electricity, hazard insurance on the building, and data processing costs are examples of this.

Indirect Labor, wages and related costs of support for administrative employees whose time is not charged directly to the project or service. The efforts of these personnel benefit many of the products or services and direct charging to the project is not realistic.

Indirect Overhead, narrower term than INDIRECT COSTS, referring to OVERHEAD items only.

Inflation, rise in the prices of goods and services, as happens when spending increases relative to the supply of goods on the market.

Infrastructure, support structures within a DEVELOPMENT; i.e., streets, curbs, gutters, sewers, storm drains, street

Appendices

Glossary

lighting, etc. Sometimes financed by special assessment or Mello-Roos bonds.

Internal Service Funds, account for the financing of goods or services provided by one department or agency to other departments or governmental agencies on a cost reimbursement basis.

Long-term Debt, debt with a maturity of more than one year after the date of issue.

Low/Moderate Housing, prior to February 1, 2012, State law required that 20% of gross Redevelopment tax increment be set aside to fund housing opportunities for low and moderate-income families.

Maintenance, necessary care and management of equipment and operations. All mechanical equipment and organizations need continual maintenance to forestall the total breakdown of the system.

Major Fund, any fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10% of the revenues or expenditures of the appropriated budget.

Material, goods used in the providing services or products.

Modified Accrual Basis, governmental accounting method. Revenue is recognized when it becomes available and measurable.

Motor Vehicle In Lieu, State subvention revenue calculated annually by the State on a per capita basis.

Net, figure remaining after all relevant deductions have been

made from the gross amount; to arrive at the difference between positive and negative amounts.

New Member (under PEPRA), includes an individual who becomes a member of CalPERS for the first time on or after January 1, 2013, and who was not a member of another public retirement system prior to that date, and who is not subject to reciprocity with another public retirement system.

Normal Cost, the annual cost of service accrual for the upcoming fiscal year for active employees, should be viewed as the long term contribution rate.

Object Codes, are specific numerical classifications for which money is allocated for disbursements.

Operating Budget, plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled.

Operating Expense, a series of object codes which include expenditures for goods and services which primarily benefit the current period and are not defined as personnel services, contractual services or capital outlays.

Operational Audit, process to determine ways to improve production and services. Contrast external audit, which relates to financial statements.

Operations & Maintenance, supplies and other materials used in the normal operations of City department including s books, maintenance materials and contractual services.

Organization, organized structure of roles and

responsibilities functioning to accomplish predetermined objectives.

Organization Chart, chart showing the interrelationships of positions within an organization in terms of authority and responsibilities. There are basically three patterns of organization: line organization, functional organization and line and staff organization.

Overhead, indirect expenses of running an organization not directly associated with a particular item of service. For example, wages paid to an employee providing a service and the costs of the required materials for performing the service are DIRECT COSTS. Electricity, and building insurance are overhead expenses. By applying a factor called the burden rate, cost accounting attempts to allocate OVERHEAD, where possible, to the cost of the services provided.

Overtime, time worked in excess of an agreed upon time for normal working hours by employees. Hourly or non exempt employees must be compensated at the rate of one and one-half their normal hourly rate for overtime work beyond 40 hours in a workweek. Working on holidays or weekends is sometimes referred to as overtime work.

Payroll, aggregate periodic amount an organization pays its workers, lists of employees and their compensation.

PEPRA, California Public Employees' Pension Reform Act of 2013, impacts new public employees and establishes a cap on the amount of compensation that can be used to calculate a retirement benefit.

Per Capita, by or for each individual. Anything figured per capital is calculated by the number of individuals involved and is divided equally among all. For example, if property taxes

total \$1 million in a city and there are 10,000 inhabitants, the per capita property tax is \$100.

Period, interval of time as long or short as fits the situation.

PERS, Public Employees Retirement System, a mandatory fringe benefit for City employees.

Personnel Services Costs, a category summarizing OBJECT CODES of SALARY AND WAGES and FRINGE BENEFIT COSTS.

Prepaid Expense, amounts that are paid prior to the period they cover. Such expenses often include insurance and rent.

Prior Year, is the FISCAL YEAR preceding the CURRENT YEAR.

Project, a specified task requiring a concentrating effort. Under the project will be a job usually identifying a specific area of improvement and funding

Projection, estimate of future performance made by economists, corporate planners and credit and securities analysts, typically using historic trends and other assumed input.

Proprietary Funds are one of three major fund types. These funds account for records of operations similar to those found in a business, such as ENTERPRISE FUNDS and INTERNAL SERVICE FUNDS.

Pro Rata, proportionate allocation. For example, a pro rata property tax rebate might be divided proportionately (prorated) among taxpayers based on their original assessments, so that each gets the same percentage.

Public Employees' Retirement Law (PERL), contains the

primary CalPERS constitutional provisions, statutes and regulations.

Purchase, acquisition that is bought, as contrasted with an exchange, gift, donation or inheritance.

Redevelopment Agency (RDA), was a separate legal entity governed by the California Community Development Law. All redevelopment agencies were dissolved by the State on February 1, 2012.

Resolution, legal order by a government entity.

Revenue, is the money received by a governmental agency to operate. Also referred to as collections or receipts.

Revenue Sources, are specific areas from which revenue is derived, i.e. ad valorem taxes, sales tax, etc.

Rollover, similar to carryover, yet used primarily in adjusting anticipated or budgeted amounts in future years to actual amounts.

Salary, regular compensation received by an employee as a condition of employment. Salaries are composed of basic wage and performance based pay.

Salary & Wages, an employee's monetary compensation for employment. This cost allocation plan defines these as all object codes in the range of numbers 7011 through 7030. For example: Full time employees, part times employees, overtime, special duty pay, uniform allowance and annual leave payoff.

Service, work done by one person that benefits another.

Service Departments, sections, programs or departments of an organization giving service.

Shortfall, smaller amount than planned or budgeted as in a revenue shortfall caused by less than planned DEVELOPMENT activity and charges.

Special Assessments, a compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

Special Revenue Funds, contain resources that are legally restricted for specific purposes.

Spreadsheet, table of numbers arranged in rows and columns, related by formulas.

Staff, in general, persons in an organization.

Standard Cost, has been defined as a forecast or predetermination of what costs should be under normal conditions, thus serving as a basis of cost control.

Straight Time, standard time or number of hours worked established for a particular work period. An employee working straight time is not being paid OVERTIME.

Support Cost Centers, cost centers providing support services (indirect) to service cost centers (direct). The payroll function could be considered a support cost center whereas the police patrol function would be considered a service cost center as it provides a direct service to the public.

Surplus, in general, any excess amount. Remainder of funds appropriated for a particular expense.

Appendices

Glossary

Take Home Pay, amount of wages a worker actually receives after all deductions including taxes, have been made.

Target, desired amount or level of performance to obtain.

Taxes, compulsory charges levied by a government to finance services performed for the common benefit. Does not include specific charges made against particular persons or property to current or permanent benefits, such as special assessments, or charges for services rendered only to those paying such charges.

Total Cost, are costs including all ancillary costs. For example, the total cost of a project would include the DIRECT COSTS and INDIRECT COSTS.

Transfers In/Out, authorized exchanges of cash or other resources between funds.

Trend, in general, any direction of movement.

Undesignated Fund Balance, available expendable financial resources in a governmental fund that are not the object of tentative management plans (designations).

Unfunded Liability (UAL), when a plan's Value of Assets is less than its Accrued Liability, the difference is the plan's Unfunded Liability.

Unit Cost, compare the volume of work anticipated to the items needed to complete the work and the funds required to purchase these items.

User Charges/Fees, the payment of a fee for direct receipt of a public service by the party benefiting from the service.

Variable, data item that can change its value; also called a *factor* or *element*.

Variance, difference between actual experience and budgeted or projected experience in any financial category.

Worksheet, paper used for intermediate calculations.

Friedman, Jack P., Dictionary of Business Terms, Copyright 1987 by Barron's Educational Services, Inc.

Riley, Susan L., and Colby, Peter W., Practical Government Budgeting, Copyright 1991 by State University of New York.

Hayes, Frederick O.R., Grossman, David A., Mechling Jerry E., Thomas, John S., Rosenbloom, Steven J., Linkages, Copyright 1982, The Urban Institute.

Appendices

Resolutions

-
- Resolution of the City Council of the City of Fontana adopting the City's operating budget for the Fiscal Year 2018/2019.
 - Resolution of the City Council of the City of Fontana establishing an appropriations limit of \$264,685,526 pursuant to Article XIII (B) of the California Constitution for Fiscal Year 2018/2019.
 - Resolution of the City Council of the City of Fontana adopting the Fiscal Years 2018/2019 – 2024/2025 Capital Improvement Program.
 - Resolution of the Fontana Fire Protection District adopting the District's operating budget for Fiscal Year 2018/2019.
 - Resolution of the Fontana Fire Protection District establishing an appropriations limit of \$137,244,887 pursuant to Article XIII (B) of the California Constitution for Fiscal Year 2018/2019.
 - Resolution of the Fontana Housing Authority adopting the Authority's operating budget for Fiscal Year 2018/2019.
 - Resolution of the Fontana Community Foundation adopting the Foundation's operating budget for Fiscal Year 2018/2019.

RESOLUTION NO. FFD 2018-007

A RESOLUTION OF THE FONTANA FIRE PROTECTION DISTRICT ADOPTING THE DISTRICT'S OPERATING BUDGET FOR THE FISCAL YEAR 2018/2019

WHEREAS, the Fontana Fire Protection District is comprised of the Fontana Fire District Grants Fund; Fontana Fire District Fund; Community Facility District (CFD) 2002-2; and the Fire Capital Projects Fund;

NOW, THEREFORE, be it resolved, determined, and ordered by the Fontana Fire Protection District that, the Fontana Fire Protection District's Operating Budget for the Fiscal Year 2018/2019, submitted by the City Manager of the City of Fontana is herewith adopted for the Fontana Fire Protection District of the City of Fontana for Fiscal Year 2018/2019.

NOW, THEREFORE, be it also resolved, that the 2018/2019 Operating Budget Appropriations are as follows:

Fontana Fire District	\$32,854,760
Fire Capital Project	<u>1,781,700</u>
Total Operating Budget	<u>\$34,636,460</u>

APPROVED AND ADOPTED this 26th day of June, 2018.

READ AND APPROVED AS TO LEGAL FORM:

/s/ Jeff Ballinger
General Counsel

I, Tonia Lewis, City Clerk of the City of Fontana, and Ex-Officio Clerk of the Fontana Fire Protection District do hereby certify that the foregoing resolution is the actual resolution duly and regularly adopted by the Fontana Fire Protection District at a regular meeting on the 26th day of June, 2018, by the following vote to-wit:

AYES: President Roberts, Vice-President Sandoval, Commissioners Warren, Tahan, and Armendarez
NOES: None
ABSENT: None

/s/ Tonia Lewis
Clerk of the Fontana Fire Protection District

ATTEST:

/s/ John B. Roberts
President of the Fontana Fire Protection District

/s/ Tonia Lewis
Clerk of the Fontana Fire Protection District

RESOLUTION NO. FFD 2018-008

A RESOLUTION OF THE FONTANA FIRE PROTECTION DISTRICT ESTABLISHING AN APPROPRIATIONS LIMIT OF \$137,244,887 PURSUANT TO ARTICLE XIII (B) OF THE CALIFORNIA CONSTITUTION FOR FISCAL YEAR 2018/2019

WHEREAS, Article XIII (B) of the California Constitution provides that the total annual appropriations subject to limitation of the State and of each local government entity for the prior year is to be adjusted for changes in either the growth in the California Per Capita Income or the growth in the non-resident assessed valuation due to new construction and the changes in population within either its own jurisdiction or county in which the public entity is located, and

WHEREAS, pursuant to said Article XIII (B) of the California Constitution, the Fontana Fire Protection District deems it to be in the best interest of the Fontana Fire Protection District to establish an appropriations limit for Fiscal Year 2018/2019, and

WHEREAS, the Fontana Fire Protection District has determined that said appropriations limit for Fiscal Year 2018/2019 be established in the amount of \$137,244,887, calculated using the growth factor in the California Per Capita Income and change in population within the City of Fontana.

NOW, THEREFORE, be it resolved, determined, and ordered by the Fontana Fire Protection District that said appropriations limit herein established may be changed as deemed necessary by resolution of the City Council.

APPROVED AND ADOPTED this 26th day of June, 2018.

READ AND APPROVED AS TO LEGAL FORM:

_____/s/ Jeff Ballinger
General Counsel

RESOLUTION NO. FHA 2018-001

A RESOLUTION OF THE FONTANA HOUSING AUTHORITY ADOPTING THE AUTHORITY'S OPERATING BUDGET FOR THE FISCAL YEAR 2018/2019

WHEREAS, the Fontana Housing Authority is comprised of the following fund types: Special Revenue Funds and Capital Project Funds;

NOW, THEREFORE, be it resolved, determined, and ordered by the Fontana Housing Authority that the Operating Budget for the Fiscal Year 2018/2019, submitted by the Executive Director, is hereby adopted.

NOW, THEREFORE, be it also resolved, that the 2018/2019 Operating Budget Appropriations are as follows:

Special Revenue Funds	\$ 359,520
Capital Project Funds	<u>816,050</u>
Total Operating Budget	<u>\$1,175,570</u>

APPROVED AND ADOPTED this 26th day of June, 2018.

READ AND APPROVED AS TO LEGAL FORM:

/s/ Jeff Ballinger
General Counsel

I, Tonia Lewis, City Clerk of the City of Fontana, and Ex-Officio Clerk of the Fontana Housing Authority, do hereby certify that the foregoing resolution is the actual resolution duly and regularly adopted by the Fontana Housing Authority at a regular meeting on the 26th day of June, 2018, by the following vote to-wit:

AYES: Chair Armendarez, Vice Chair Tahan, Authority Members Warren, Roberts and Sandoval
NOES: None
ABSENT: None

/s/ Tonia Lewis
Secretary of the Fontana Housing Authority

ATTEST:

/s/ Jesse Armendarez
Chairperson of the Fontana Housing Authority

/s/ Tonia Lewis
Clerk of the Fontana Housing Authority

