



# City of Fontana

## Financial Performance Report

*For the Month Ending August 31, 2018*

<b>Quick Look Indicators</b>	<b>This Month</b>	<b>This Year</b>	<b>See Page</b>
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*November 13, 2018*

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## Executive Summary

### **Cash Balances:**

The City's General Fund cash balance is currently in a favorable position at \$9.8 million, decreasing \$3.4 million from July's month-end. August 2018's cash balance is \$0.5 million higher than August 2017's cash balance.

### **Development Activity:**

Residential development construction activity through August totals 26 single family dwelling (SFD) permits (5.5% of the budget of 473 SFDs). Last fiscal year a total of 337 SFDs permits were issued.

### **Revenues:**

General Fund revenues through August 2018 are \$2.3 million higher than August 2017. Revenues are at **11.1%** of the current annual budget compared to a target of 16.67%, lagging primarily due to the Property Tax In-Lieu which delays receipt of a large portion of the Property Tax. Development related revenues have achieved **23.8%** of their annual budget.

### **Expenditures:**

Expenditures for the fiscal year are under budget at **14.8%** compared to a target of 16.67%.

### **Investment Report:**

The City's investments, through August 2018, have had a rate of return averaging **1.68%**; the City's investment policy benchmark of the "Two-Year Treasury Note" had a return of **2.05%**.

### **Special Reports:**

*Economic Development (page 26):* In August, the City issued 140 new business licenses and has a total of 9,004 active businesses as of August 31st. Also in August, there were 13 residential dwellings ready for occupancy based on the number of new sewer hook-ups.

*Capital Reinvestment Fund (page 27):* For the ten years ending June 30, 2018, the City of Fontana expended \$65.7 million from the General Fund on capital improvement projects throughout the City. As of August 2018 \$7.6 million of General Fund money is budgeted in this fund on various improvement projects throughout the City. This excludes Non-General fund sources.

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## Report Introduction

The following serves as an introduction to the Goals, Scope and Contents of this report.

### **Goals:**

Consistent with the City Council Goals of:

To Operate in a Businesslike Manner; To Practice Sound Fiscal Management; and To Increase Citizen Involvement.

This general-purpose “User Friendly” financial report is designed to meet the following objectives:

To provide concise information needed to gain a fair understanding of the City’s financial position, results of operations and cash flows;

To serve as the critical link between accounting systems and the users they are designed to serve; and

To serve as an early warning document to indicate unfavorable financial events.

### **Scope:**

Initially, this report’s primary focus is on the fiscal events of the City’s General Fund. This focus will be expanded to other financial activities of the City funds as they occur and this report matures. Current year, monthly and fiscal-year-to-date (F-Y-T-D) information is provided on all charts and prior year data is provided in those areas where trend analysis is applicable. This report is not a substitute for the Comprehensive Annual Financial Report (CAFR).

### **Frequency:**

This report will be published monthly.

### **Contents:**

This report consists of various sections as detailed on the previous page. Each schedule within these sections contains descriptive information about the schedule. Some of these reports contain graphs to aid the reader. These graphs include a current year and two prior year trend lines and, where available, a five-year averages trend line. These trend lines provide a meaningful comparison of current year data.

**Other Focus Features:** Periodically, special reports will appear highlighting such fiscal areas as debt, cost allocation, long range fiscal plans, etc.

### **Contacts...Questions...Suggestions:**

Call Lisa Strong, Management Services Director/Deputy City Treasurer...350-7671.

*Prepared by Dawn Brooks*

# General Fund Cash Balance and Cash Available

## Cash Balance

Similar to a personal bank account, the City's "Cash Balance" is the amount of money in the bank at a certain date.

August's ending cash balance reflects a decrease of \$3.4 million as compared to July's ending balance.

## Available Cash

When other funds temporarily "borrow" money from the General Fund, the remaining amount is called "Cash Available".

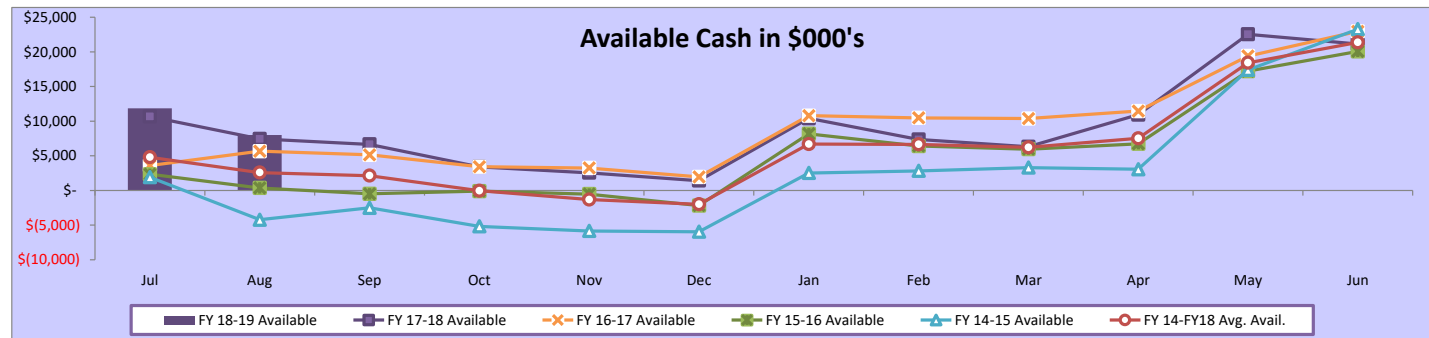
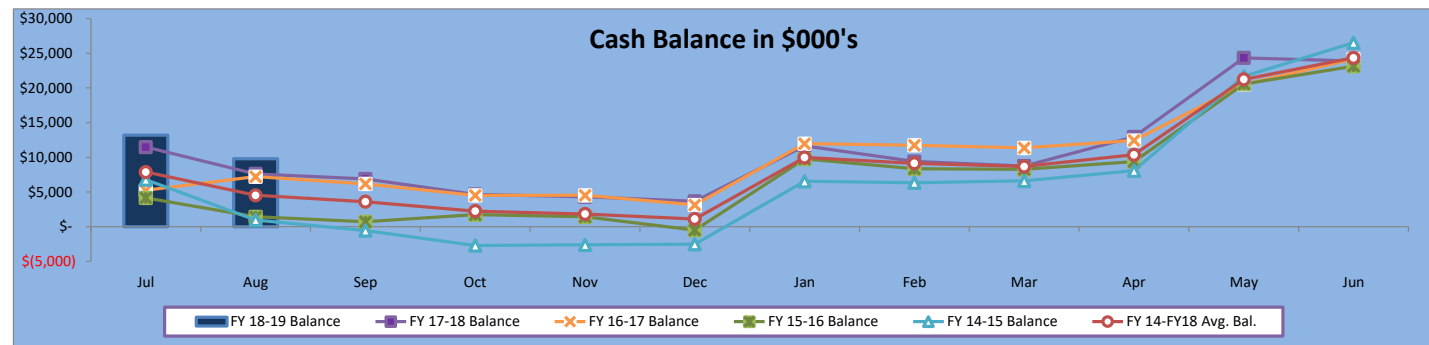
The City's General Fund "Cash Available" decreased by \$3.9 million since July. Other funds have temporarily borrowed **\$1,801,278** from the General Fund to offset **negative cash** balances. This advance is primarily attributable to: After School Programs **\$1,576,900**, Measure I 2010-2040 Reimb **\$199,711**, and Federal Law Enforcement Block Grant **\$24,667**.

Repayments to the General Fund will be made as funds become available.

## Net Monthly Cash

The "Net Monthly Cash" (blue columns) is the difference between the monthly revenues and expenditures. Occasionally, more expenditures will be paid than revenues received during the month. When this occurs, the column drops below the zero line and turns **white**. If this situation were continuous, a cash flow problem would develop.

See page 20 for a listing of all funds with negative cash.



General Fund Cash	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
<b>Net Monthly Cash</b>	<b>\$ (10,677)</b>	<b>\$ (3,410)</b>										
<b>FY 18-19 Balance</b>	13,206	9,796										
<b>FY 18-19 Available</b>	11,851	7,995										
<b>FY 17-18 Balance</b>	11,474	7,610	6,884	4,647	4,304	3,660	11,652	9,403	8,747	12,951	24,336	23,883
<b>FY 17-18 Available</b>	10,666	7,446	6,659	3,419	2,548	1,411	10,402	7,364	6,303	10,939	22,533	21,128



# Development Activity . . . Residential

**Residential Development** activity often acts as a barometer of local economic conditions. The **brown thick line** on the chart represents last year's building activity within the City. This year's activity is represented by the **solid thick blue line**.

In August, the City issued **10** SFD building permits.

The following are all located north of Foothill and east of Interstate 15. The West End Development, West Gate, Summit Heights, Landings, Rancho Fontana, Sierra Lakes, Walnut Village, Northgate, Citrus Heights North, Bellgrove II, Fontana Star, Morningside, Stratham Homes, Promenade, Providence Point, Sierra Crest and Arboretum.

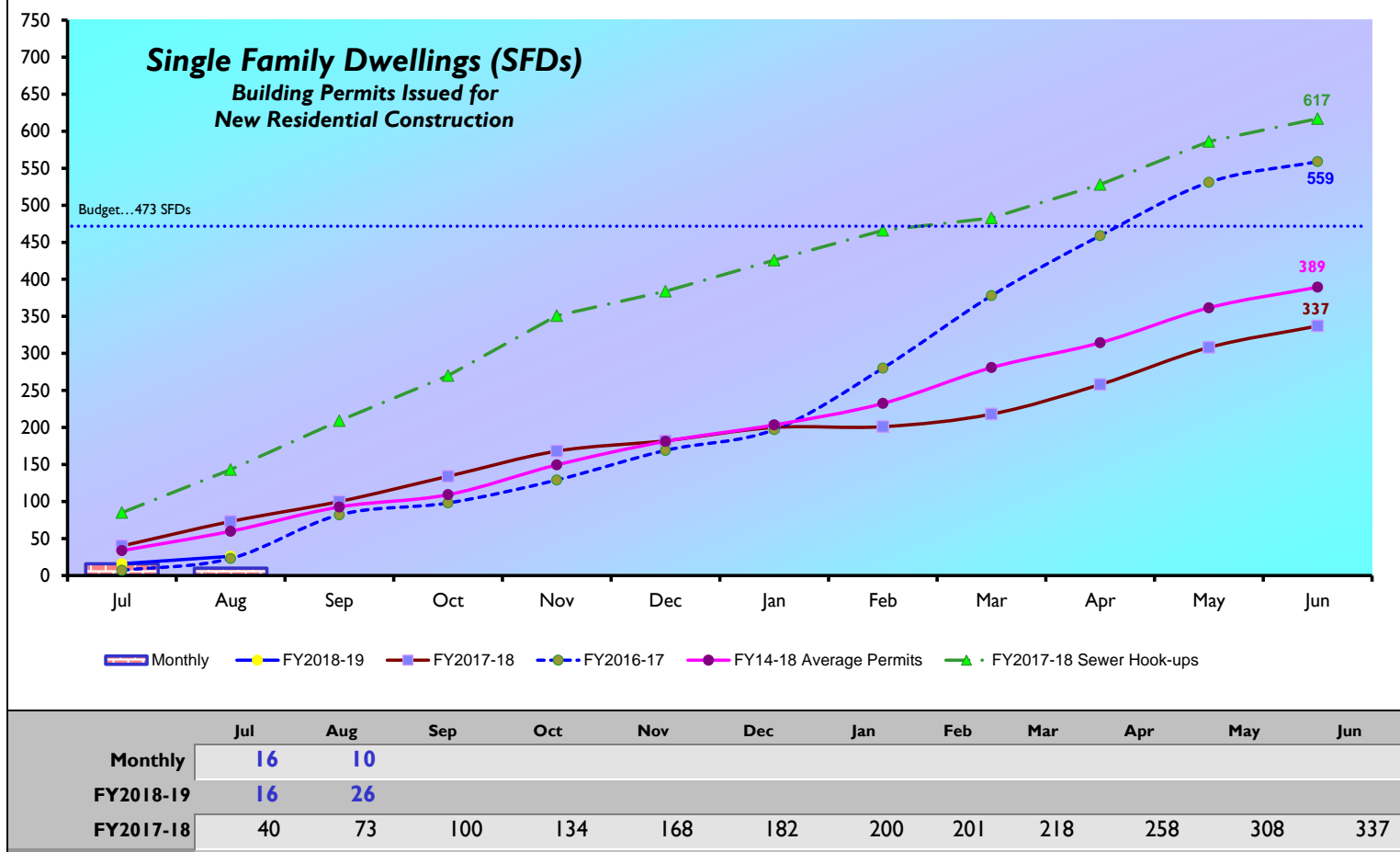
The Hunter's Ridge Development and Coyote Canyon Development are located north of Interstate 15.

The Country Club Estates Development and Sycamore Hills are located south of the Interstate 10 Fwy and east of Sierra Avenue.

The Southridge Development is located south of the Interstate 10 Fwy and west of Sierra Ave.

There were **10** permits issued in the City Wide & In-Fill Area, of which **(0)** were issued to independently owned property.

**Certificates of Occupancy:** New sewer hook-ups (FYTD 46) indicate that new construction is ready for occupancy. A large number of residential housing hook-ups follow a large number of previously issued building permits.



*Specific Plan  
Developments  
Fiscal Y-T-D . . .*

Arboretum		Northgate
Bellgrove II		Promenade
California Landings		Providence Point
City Wide	26	Rancho Fontana
Citrus Heights		Sierra Crest
Country Club Estates		Southridge
Coyote Canyon		Stratham Group
Fontana Star		Summit Heights
Hunter's Ridge		Sycamore Hills
Landings		Walnut Village
Morningside		West End
New West		

*...26*

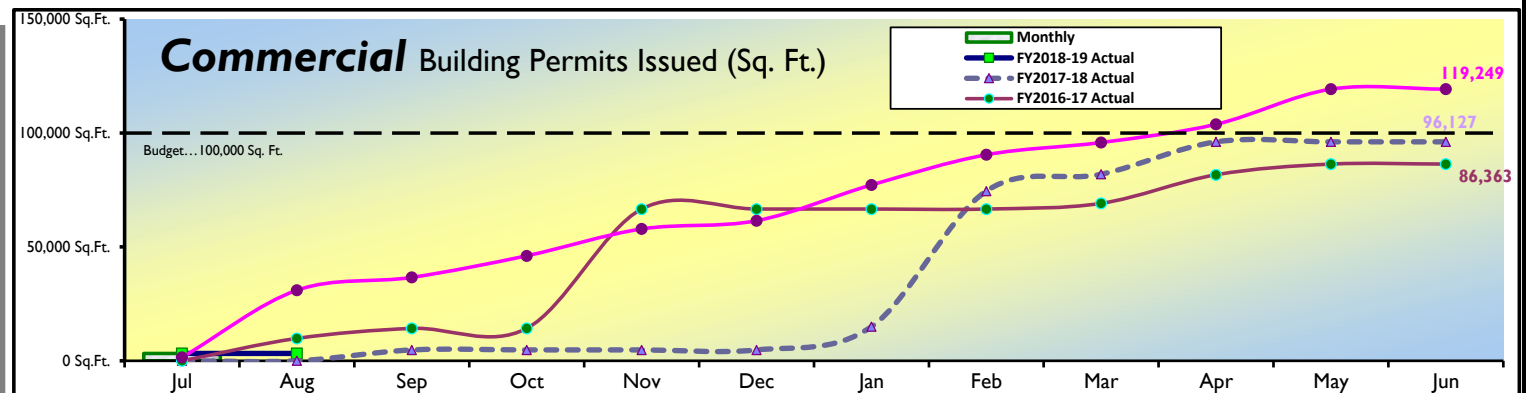
## Development Activity . . . Commercial & Industrial

**Commercial and Industrial Development** activity, similar to residential development, acts as a barometer of the local economic conditions. New activity in these development categories initially creates construction jobs and ultimately provides for a permanent employment base for the community.

Development activity over the past several years has been light as the industry has sought existing vacant buildings. As these existing structures become occupied and the vacancy rate diminishes, new development activity starts to increase.

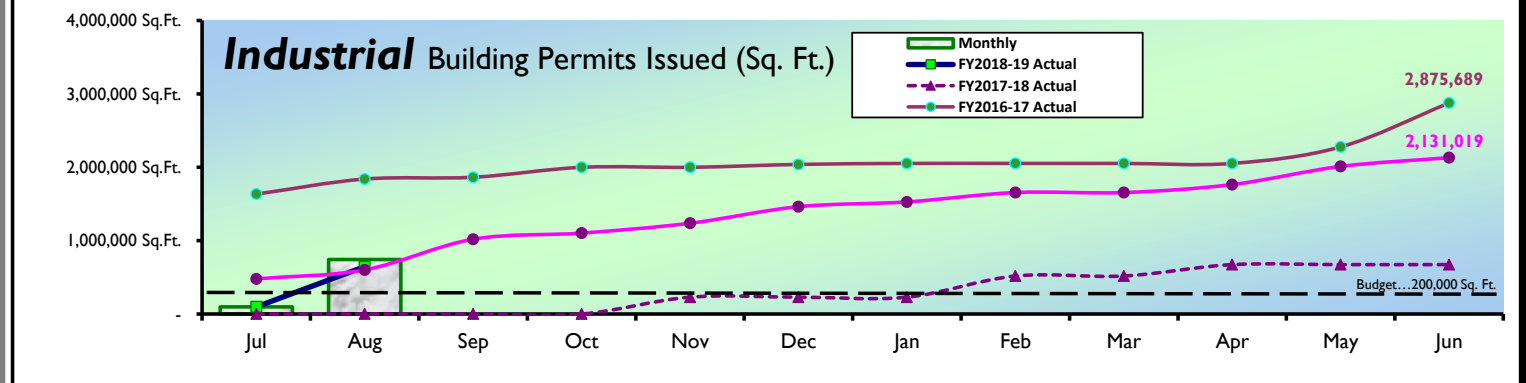
The City issued **0** commercial building permits in August.

The City issued **4** new industrial building permits in August.



Square Footage	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Monthly	3,233	-										
FY2018-19 Actual	3,233	3,233										
FY2017-18 Actual	-	-	4,784	4,784	4,784	4,784	14,975	74,525	81,907	96,127	96,127	96,127

Notes: July - 3,233 sq. ft. restaurant @ 16988 South Highland Ave. August - none.



Square Footage	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Monthly	97,186	742,574										
FY2018-19 Actual	97,186	645,388										
FY2017-18 Actual	-	-	-	-	229,810	229,810	229,810	518,025	518,025	673,022	673,022	673,022

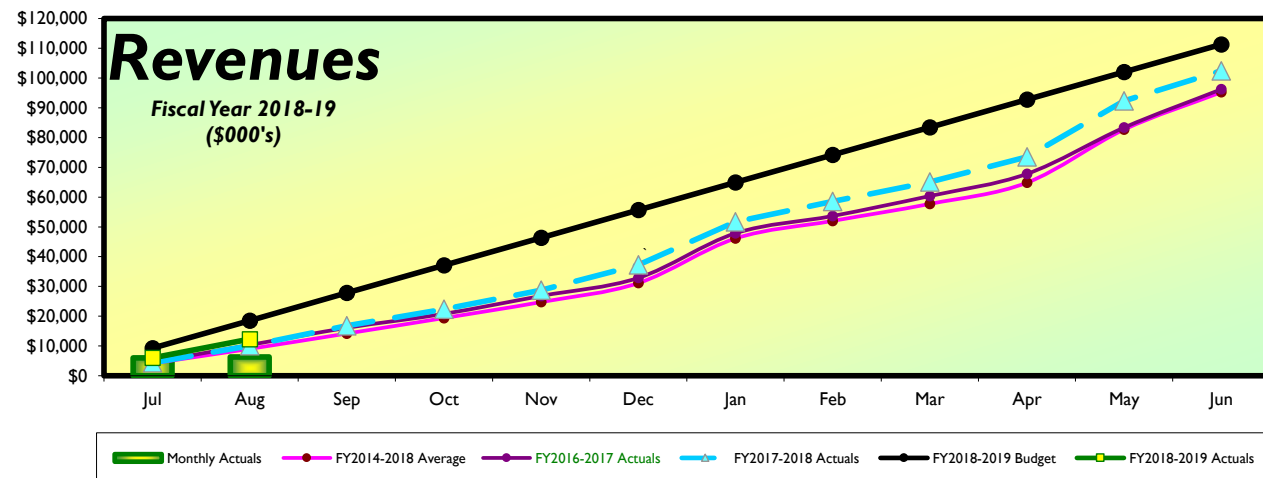
Notes: July - 97,186 sq. ft. concrete tilt-up warehouse @ 13125 Union Ave. August - 1,376 sq. ft. concrete block building @ 11470 Beech Ave., 21,894 sq. ft. concrete tilt-up warehouse @ 14731 Santa Ave., 103,333 sq. ft. warehouse @ 10917 Cherry Ave, and 615,971 sq. ft. warehouse @ 11263 Oleander Ave.

# General Fund Financial Summary

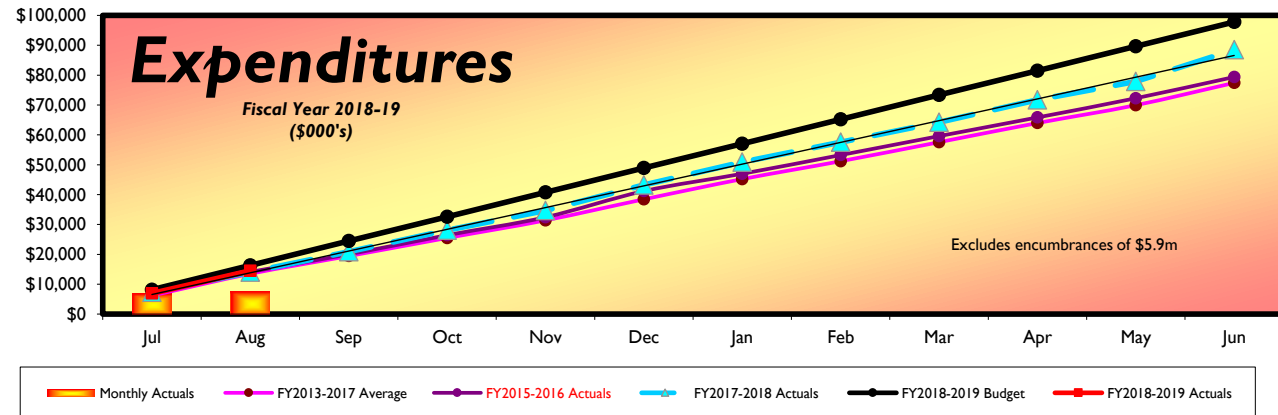
The **General Fund** is comprised of such general revenue sources as taxes, fines, licenses and fees. The fund provides for such services as Public Safety, Recreation, Legislative and City Administration. The use of money in this fund is generally not restricted to specific services and projects as is the case with other city funds.

**Revenues** - The **green solid line** on the adjacent chart, shows that the General Fund revenues are **11.1%** of the annual budget. Year-to-date total revenue is \$2.3 million higher than last year's revenue levels through August's month-end.

**Expenditures** - The **red solid line** represents the General Fund expenditures actually paid and do not include \$5.9 million of encumbrances (commitments made and agreed to be paid after obligations are fulfilled). The City's operating departments are on course with their expenditure plans. Additional details by department are listed on page 9.



	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Monthly Actuals	\$ 5,998	\$ 6,308										
FY2018-2019 Actuals	5,998	12,306										
FY2018-2019 Budget	9,276	18,552	27,827	37,103	46,379	55,655	64,930	74,206	83,482	92,758	102,033	111,309
FY2017-2018 Actuals	4,368	10,051	16,758	22,363	28,721	37,268	51,731	58,515	65,104	73,544	92,304	102,440



	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Monthly Actuals	\$ 6,913	\$ 7,578										
FY2018-2019 Actuals	6,913	14,492										
FY2018-2019 Budget	8,150	16,300	24,450	32,600	40,750	48,900	57,050	65,200	73,350	81,500	89,650	97,800
FY2017-2018 Actuals	7,273	14,029	20,866	28,073	34,632	43,218	50,833	57,504	64,230	71,721	77,877	88,478



Revenues

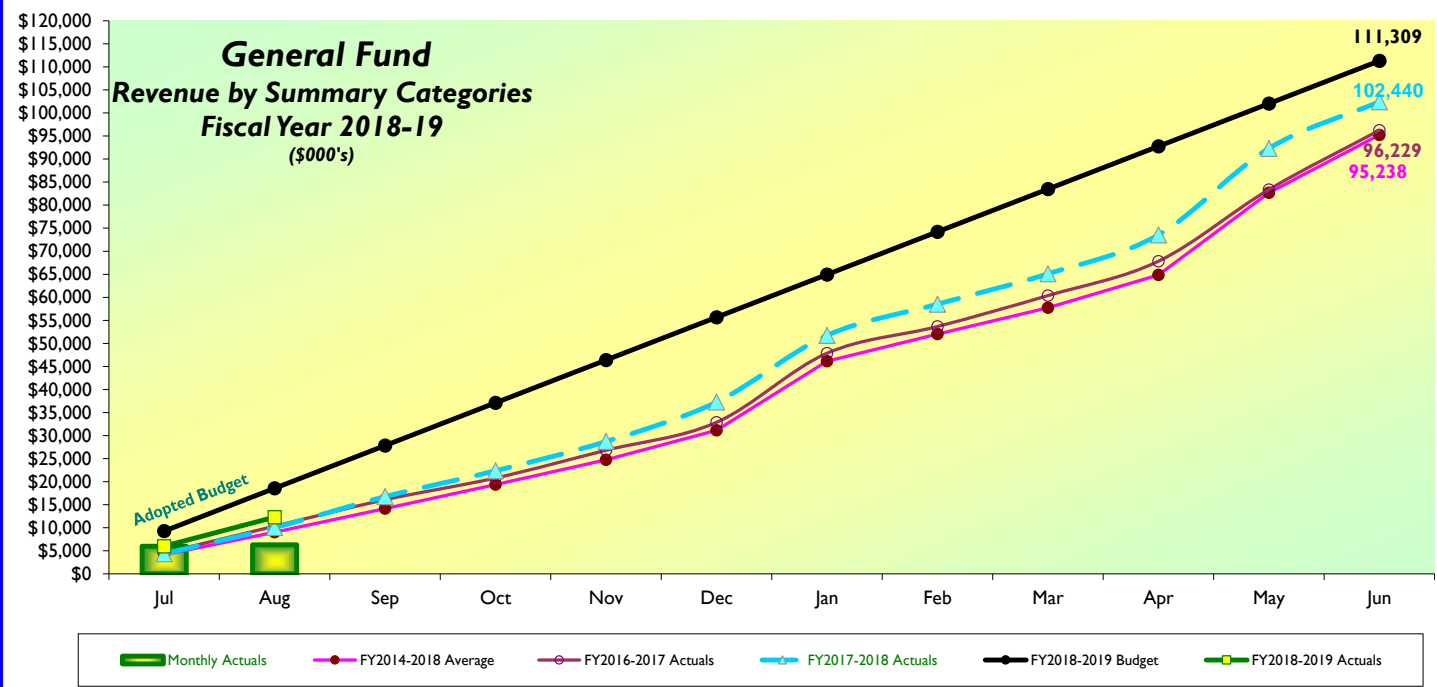
The General Fund's 140+ revenue accounts are categorized by like types of activity on the adjacent chart. In general, revenues can be further summarized into Taxes, Fees, State Subventions and other revenues.

Over one-half of the City's General Fund revenues are derived from taxes. The top two budgeted tax revenue sources are Sales Tax (36.8% - \$41.0 million), and Property Tax (23.2% - \$25.8 million).

Through August 31, 2018, the General Fund's actual revenues received are 11.1% of the annual budget amount.

Development related revenues have achieved 23.8% of their annual revenue budget. During June, construction permits were issued for 10 additional home.

MVLF revenues are being significantly affected by the economic downturn. State charges have grown far in excess of VLF collections. While state charges increased at about 10% per year, actual revenue collections have been declining. This decline, together with the State charges has caused a cash flow issue in recent months in which, following state charges, there were zero funds left to allocate to cities. All legislation efforts to restore the MVLF for the annexation areas within the City have failed.



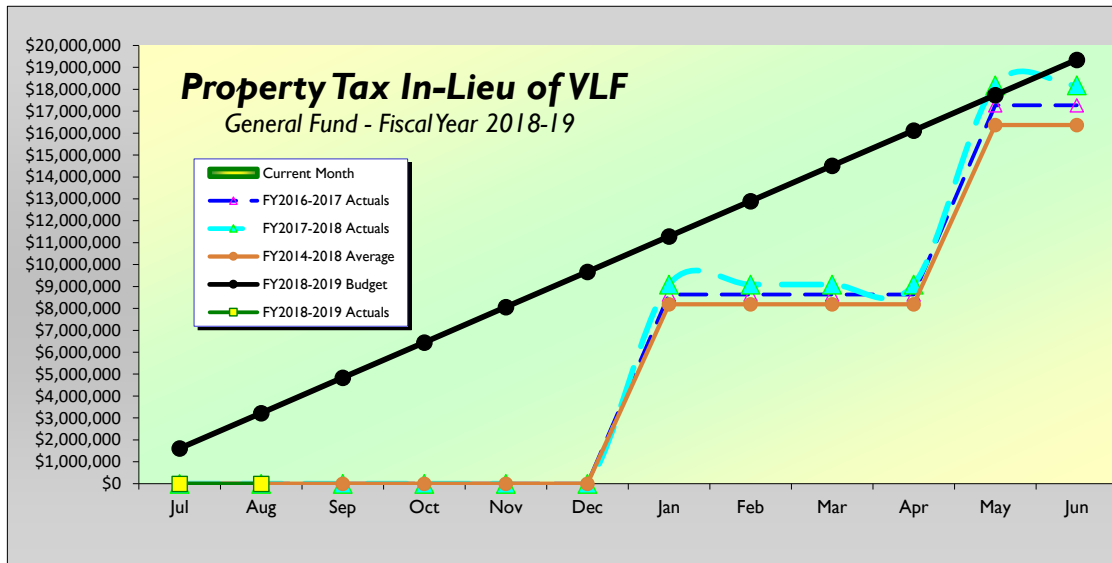
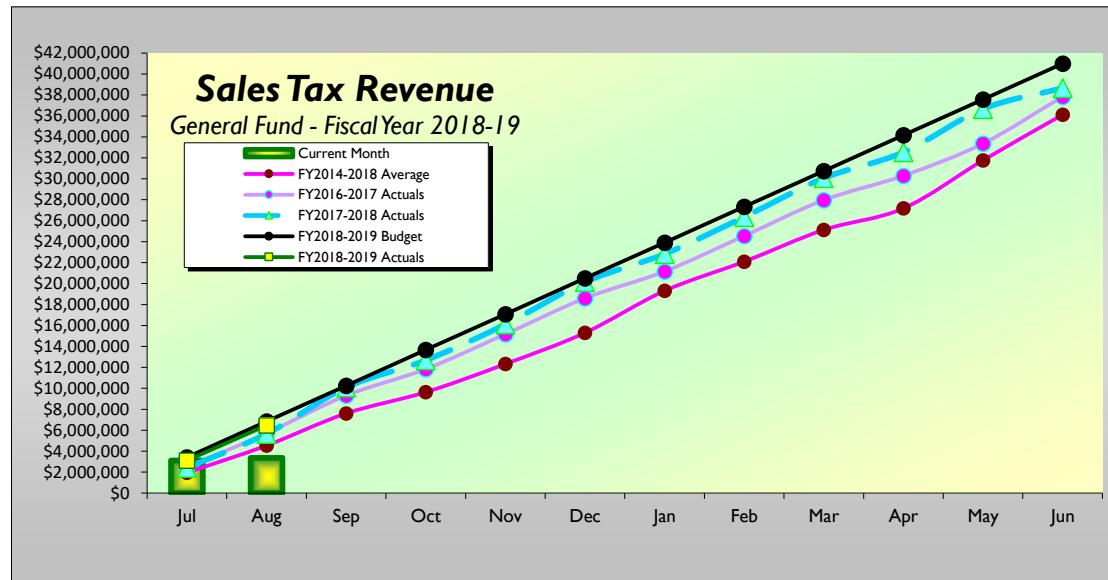
													Prior Yr		
Revenues	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total FYTD	Budget	Actuals
Sales Tax	\$ 3,106	\$ 3,359											\$ 6,465	\$ 41,000	\$ 38,664
Business Tax	512	461											973	6,853	6,958
Property Tax	-	93											93	25,807	23,803
Franchise Fees	256	627											883	6,800	6,487
Motor Veh. In-Lieu	-	-											-	1,000	112
Development	1,012	845											1,857	7,800	6,987
Recreation	474	265											739	3,544	3,205
Int. and Rentals	78	53											131	4,157	4,306
Other Revenues	462	464											926	12,514	8,278
Reimbursables	98	141											239	1,834	3,640
Monthly Actuals	\$ 5,998	\$ 6,308											\$ 12,306	\$ 111,309	\$ 102,440
FY2018-2019 Actuals	5,998	12,306													
FY2018-2019 Budget	9,276	18,552	27,827	37,103	46,379	55,655	64,930	74,206	83,482	92,758	102,033	111,309			
FY2017-2018 Actuals	4,368	10,051	16,758	22,363	28,721	37,268	51,731	58,515	65,104	73,544	92,304	102,440			

## General Fund Revenue . . . Highlights

*Two of the most significant revenue sources for the General Fund are Sales Tax and Property Tax In-Lieu of VLF. These two sources account for 60% of the estimated General Fund revenues.*

**Sales Tax:** Sales Tax revenues, fiscal year to date, are **\$6,465,165** or **15.8%** of the annual budget of \$41,000,000.

**Property Tax in-Lieu of VLF:** Property Tax In-Lieu of VLF revenues to date are **\$0** or **0%** of the total annual budget of \$19,350,000. This revenue is received one-half in January & one-half in May.



The Budget Act of 2004 contains a "swap" of city and county Vehicle License fee revenues for property tax revenues effective for the FY04-05 budget year.

This act, also known as the State's "Triple Flip" includes a permanent reduction of the VLF rate from 2% to 0.65%. The VLF backfill is eliminated and replaced with a like amount of property taxes, dollar-for-dollar payable in lump-sum payments twice a year in January and May.

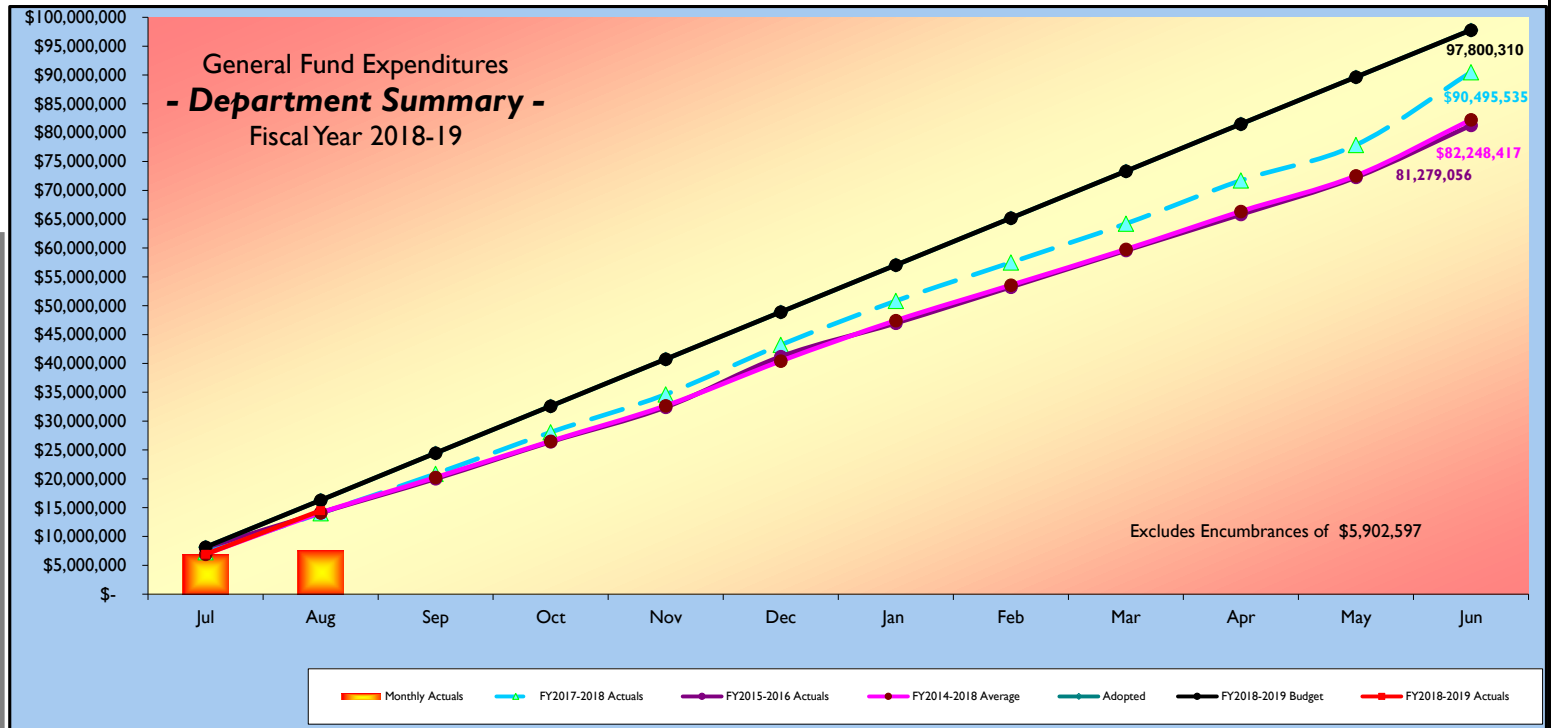
Subsequent to the FY04-05 and FY05-06 base years, each city's "property taxes in lieu of VLF" will increase in proportion to the growth in gross assessed valuation in the city.

Remaining VLF revenue is deposited in the Motor Vehicle License Fee Account. After the State administrative charges, there are zero funds left to allocate to cities.

## General Fund Expenditure Summary by Department

At the end of August 2018, the Departments' expenditures are running below the estimated fiscal year to date budget as illustrated by the solid red line on the chart. These expenses do not include \$5.9 million of encumbrances.

The Departments are on track with their expenditure plans. To date, the Departments have spent 14.8% of their annual budgets compared to a target of 16.67%.



Departments	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
City Administration	\$ 112,356	\$ 110,179	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Human Resources	70,170	68,517	-	-	-	-	-	-	-	-	-	-
Administrative Svcs.	57,416	41,888	-	-	-	-	-	-	-	-	-	-
Community Services	1,050,700	1,060,823	-	-	-	-	-	-	-	-	-	-
Information Technology	241,043	241,144	-	-	-	-	-	-	-	-	-	-
Management Services	233,077	223,625	-	-	-	-	-	-	-	-	-	-
Office of the City Clerk	44,810	48,358	-	-	-	-	-	-	-	-	-	-
Development Services	97,592	64,215	-	-	-	-	-	-	-	-	-	-
Community Develop.	291,018	322,597	-	-	-	-	-	-	-	-	-	-
Engineering	218,905	255,834	-	-	-	-	-	-	-	-	-	-
Public Works	199,073	415,073	-	-	-	-	-	-	-	-	-	-
Police Department	4,297,164	4,726,212	-	-	-	-	-	-	-	-	-	-
<b>Monthly Actuals</b>	<b>\$ 6,913,324</b>	<b>\$ 7,578,465</b>										
FY2018-2019 Actuals	6,913,324	14,491,789										
FY2018-2019 Budget	8,150,026	16,300,052	24,450,078	32,600,103	40,750,129	48,900,155	57,050,181	65,200,207	73,350,233	81,500,258	89,650,284	97,800,310
FY2017-2018 Actuals	7,272,845	14,028,903	20,865,989	28,072,526	34,631,957	43,218,314	50,833,373	57,504,236	64,229,878	71,720,659	77,876,759	90,495,535

# Investment Report City of Fontana

August 31, 2018



Prepared by:



Lisa A. Strong  
Management Services Director  
Deputy City Treasurer

Reviewed by:




Janet Koehler-Brooks  
City Treasurer

# Contents

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- Summary of Investment Policy
  - Summary of Cash and Investments
  - Portfolio Analysis
  - Interest Rate Comparison
  - Actual to Model Comparison
  - Pooled Investments
  - Bond Investments



# Summary of Investment Policy

- 
- Adopted by City Council January 24, 2017
  - Objectives: Safety, Liquidity & Yield
  - Benchmark: Two-Year Treasury Note
  - Target Duration: Two years
  - 10% of Portfolio in short-term investments
  - Requires diversification of maturities
  - Maximum maturity of five years

# Summary of Cash and Investments

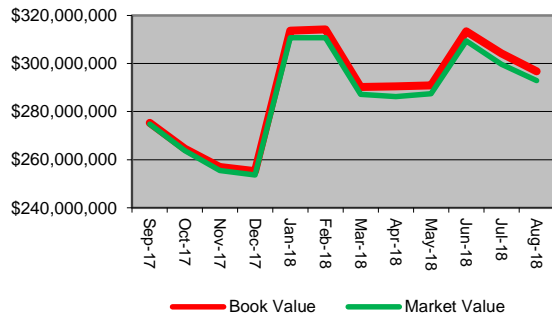
	Pooled Investments	Bond Funds	Other	Total
Money Market Funds	\$ 29,641,923.83	\$ 47,702,791.18	\$	\$ 77,344,715.01
Bankers Acceptances				0.00
Government Agency Issues	224,077,745.00			224,077,745.00
Medium-Term Notes	0.00			0.00
Local Agency Investment Fund (LAIF)	43,241,085.18			43,241,085.18
Investment Agreements		0.00		0.00
Fiscal Agent Cash Accounts		0.00		0.00
Bank of America - General Checking			(2,791,369.49)	(2,791,369.49)
Deferred Compensation Funds			28,899,630.75	28,899,630.75
Escrow Accounts			2,294.80	2,294.80
Petty Cash/Self Insurance			416,500.00	416,500.00
	<u>\$ 296,960,754.01</u>	<u>\$ 47,702,791.18</u>	<u>\$ 26,527,056.06</u>	<u>\$ 371,190,601.25</u>

This report reflects all cash and investments managed by the Management Services Department and is in conformity with the Investment Policy of the City of Fontana as approved by the City Council on January 24, 2017. The investment program herein shown provides sufficient cash flow liquidity to meet City liabilities for the next six months.

# Portfolio Analysis

## INVESTMENT COMPOSITION:

Original cost of investments held	\$296,960,754.01
Adjusted book value of investments held	\$296,797,189.01
Market value of investments held	\$292,868,322.83
Unrealized gain (loss) - amount	(\$3,928,866.18)
Unrealized gain (loss) - percentage	-1.32%
Weighted average portfolio life (final maturity)	1.93 years
Weighted average portfolio life (call dates)	1.93 years



Money Market Mutual Funds	9.98%
Government Agency Issues	75.46%
Medium Term Notes	0.00%
Local Agency Investment Fund (LAIF)	14.56%
	<u>100.00%</u>



## RETURN ON INVESTMENTS:

	(July 1, 2018 to August 31, 2018)	Month-to-Date	Year-to-Date
Total investment earnings		\$431,697.09	\$867,972.37
Total realized gains (losses) on sales/calls		\$0.00	\$0.00
Total amortized premium/discount		\$3,370.00	\$6,740.00
Weighted average portfolio balance		\$299,052,346.75	\$305,649,002.61
Total return on investments annualized		1.71%	1.68%

## COMPARATIVE MARKET RATES:

August 31, 2018

12-Month  
Average

Three-Month Treasury Bills	2.11%
Six-Month Treasury Bills	2.28%
One-Year Treasury Bills	2.46%
Two-Year Treasury Notes	2.62%
Five-Year Treasury Notes	2.74%
LAIF	2.00%

## HISTORICAL RATES OF RETURN:

City of Fontana

Fiscal Year 2008/09	2.87%
Fiscal Year 2009/10	2.25%
Fiscal Year 2010/11	2.20%
Fiscal Year 2011/12	1.85%
Fiscal Year 2012/13	1.07%
Fiscal Year 2013/14	1.01%
Fiscal Year 2014/15	0.97%
Fiscal Year 2015/16	1.08%
Fiscal Year 2016/17	1.15%
Fiscal Year 2017/18	1.68%

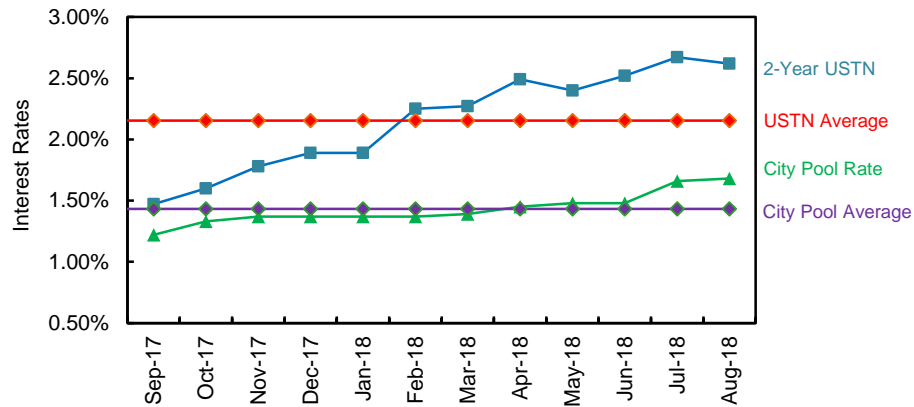
VARIANCE:	-0.91%	-0.37%
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To evaluate the performance of the City's portfolio, the Statement of Investment Policy has established the two-year treasury note as the benchmark for comparison purposes. It is expected that yields on City investments will regularly meet or exceed the benchmark; however, a variance of .50% (50 basis points) plus or minus is considered reasonable by the Investment Review Committee for evaluation purposes.

The Benchmark Rate currently exceeds the City Rate by 37 basis points.

# Interest Rate Comparison

September 2017 - August 2018



	2-Year USTN	City Pool	Difference
09/30/17	1.47%	1.22%	-25 BPs
10/31/17	1.60%	1.33%	-27 BPs
11/30/17	1.78%	1.37%	-41 BPs
12/31/17	1.89%	1.37%	-52 BPs
01/31/18	1.89%	1.37%	-52 BPs
02/28/18	2.25%	1.37%	-88 BPs
03/31/18	2.27%	1.39%	-88 BPs
04/30/18	2.49%	1.45%	-104 BPs
05/31/18	2.40%	1.48%	-92 BPs
06/30/18	2.52%	1.48%	-104 BPs
07/31/18	2.67%	1.66%	-101 BPs
08/31/18	2.62%	1.68%	-94 BPs
Average	2.15%	1.43%	-72 BPs

# Actual to Model Comparison

## INVESTMENT PROGRAM:

The purpose of the investment program is to provide procedures which:

- 1) Adhere to the Statement of Investment Policy.
- 2) Prioritize safety and liquidity.
- 3) Determine risk and optimize return.
- 4) Provide for a system of due diligence in making investment decisions.

A "Model" investment portfolio has been developed to provide the strategic framework for managing and reporting on the investment portfolio. This model provides a system of due diligence and directs the tactical theme for how and why securities are bought and sold.

Liquidity	Actual	Model	Variance
Cash	24.54%	15.00%	9.54%
0-1 Year	0.00%	5.00%	-5.00%
Total	24.54%	20.00%	4.54%

Sector	Actual	Model	Variance
Cash	24.54%	15.00%	9.54%
Treasury/Agency	75.47%	55.00%	20.47%
Med Term Notes	0.00%	30.00%	-30.00%

Avg Maturity	Actual	Model	Variance
0-1 Year	24.54%	20.00%	4.54%
1-2 Years	29.97%	20.00%	9.97%
2-3 Years	25.31%	20.00%	5.31%
3-4 Years	10.07%	20.00%	-9.93%
4-5 Years	10.10%	20.00%	-9.90%

*(Based on final maturity dates)*

Avg Maturity	Actual	Model	Variance
0-1 Year	24.54%	20.00%	4.54%
1-2 Years	29.97%	20.00%	9.97%
2-3 Years	25.31%	20.00%	5.31%
3-4 Years	10.07%	20.00%	-9.93%
4-5 Years	10.10%	20.00%	-9.90%

*(Based on call dates if market price is at a premium)*



# Pooled Investments

Face Value	CUSIP #	Security Description	Coupon Rate	Maturity Date	Invest Type	Purchase Date	Cost Basis	Purchase Yield	Estimated Mkt Value	Amort Prem/Disc
43,241,085		Local Agency Investment Fund	Varies		LAIF	Varies	43,241,085.18	Varies	43,160,089	0
29,641,924		BNY - Dreyfus Cash Mgmt Fund	Varies		MM	Varies	29,641,923.83	Varies	29,641,924	0
15,000,000	3136G4GE7	Fed Natl Mtg Assn	1.125%	11/15/19	FNMA	11/15/16	14,983,500.00	1.162%	14,748,450	9,855
15,000,000	3135G0R96	Fed Natl Mtg Assn	1.150%	11/29/19	FNMA	11/29/16	14,988,750.00	1.176%	14,745,300	6,575
14,000,000	3130A74D4	Fed Home Loan Bank	1.500%	02/03/20	FHLB	02/03/16	14,000,000.00	1.500%	13,789,160	0
15,000,000	3135G0D75	Fed Natl Mtg Assn	1.500%	06/22/20	FNMA	06/30/15	14,825,250.00	1.745%	14,706,900	111,248
15,000,000	3130A5Z77	Fed Home Loan Bank	1.830%	07/29/20	FHLB	10/29/15	15,205,245.00	1.529%	14,747,100	(205,245)
15,000,000	3134G9W37	Fed Home Loan Mtg Corp	1.450%	08/10/20	FHLMC	08/10/16	15,000,000.00	1.450%	14,661,750	0
15,000,000	3135G0H55	Fed Natl Mtg Assn	1.875%	12/28/20	FNMA	01/20/16	15,240,000.00	1.537%	14,727,450	(126,918)
15,000,000	3130ADC26	Fed Home Loan Bank	2.200%	01/29/21	FHLB	01/29/18	15,000,000.00	2.200%	14,763,300	0
15,000,000	3137EAE19	Fed Home Loan Mtg Corp	2.375%	02/16/21	FHLMC	04/17/18	14,932,500.00	2.540%	14,883,750	8,861
15,000,000	3136G4KZ5	Fed Natl Mtg Assn	2.000%	02/23/21	FNMA	02/23/17	15,000,000.00	2.000%	14,667,900	0
15,000,000	3130ABXF8	Fed Home Loan Bank	2.000%	07/23/21	FHLB	07/28/17	15,000,000.00	2.016%	14,649,000	0
15,000,000	3130AABG2	Fed Home Loan Bank	1.875%	11/29/21	FHLB	01/27/17	14,902,500.00	2.016%	14,599,950	32,059
15,000,000	3134GB4N9	Fed Home Loan Mtg Corp	2.200%	12/08/21	FHLMC	12/08/17	15,000,000.00	2.200%	14,682,900	0
15,000,000	3134GSBV6	Fed Home Loan Mtg Corp	2.500%	01/30/23	FHLMC	01/30/18	15,000,000.00	2.500%	14,694,150	0
15,000,000	3136G4SK0	Fed Natl Mtg Assn	3.050%	04/26/23	FNMA	04/26/18	15,000,000.00	3.050%	14,999,250	0
Total Pooled Investments							<u>296,960,754.01</u>		<u>292,868,323</u>	<u>(163,565)</u>

Market prices of securities are obtained from BNY Western Trust Company, A Subsidiary of The Bank of New York Company, Inc.

## Types of Investments:

FFC	Federal Farm Credit	INVAGRMT	Investment Agreement
FHLB	Federal Home Loan Bank	LAIF	Local Agency Investment Fund
FHLMC	Fed Home Loan Mortgage Corp	MM	Money Market Mutual Funds
FNMA	Federal National Mortgage Assn	MTN	Medium Term Note

# Bond Investments

Face Value	Security Description	Coupon Rate	Maturity Date	Invest Rating	Invest Type	Purchase Date	Cost Basis	Yield to Maturity	Estimated Mkt Value	Amort Prem/Disc
Held By Fiscal Agent:										
0	Cash	Varies		NR		Varies	0.00	Varies	0	0
45,608,979	First American Treasury MM	Varies		Aaa	MM	Varies	45,608,978.51	Varies	45,608,979	0
935	BNY Hamilton Treasury MM	Varies		Aaa	MM	Varies	935.47	Varies	935	0
2,092,877	Wells Fargo Treasury Plus MM	Varies		Aaa	MM	Varies	2,092,877.20	Varies	2,092,877	0
Held By Management Services Department:										
0	Cash	Varies		NR		Varies	0.00	Varies	0	0
0	Fidelity Money Market Fund	Varies		Aaa	MM	Varies	0.00	Varies	0	0
Total Bond Investments							47,702,791.18		47,702,791	0

Market prices of securities are obtained from the fiscal agent holding the investment.

Types of Investments:

FFC	Federal Farm Credit	INVAGRMT	Investment Agreement
FHLB	Federal Home Loan Bank	LAIF	Local Agency Investment Fund
FHLMC	Fed Home Loan Mortgage Corp	MM	Money Market Mutual Funds
FNMA	Federal National Mortgage Assn	MTN	Medium Term Note

## Liability Claims Status . . . Fund 106

### Fiscal Year 2018-2019 Self-Insurance Fund Status

(Cash balances are based on daily estimates and are subject to change)

#### Fund Balance Goal and Cost Assumptions

Data Provided for August 31, 2018

##### Liability - Projected Annual Costs

Annual value of excess liability insurance	\$	466,500	
Other professional administrative costs		474,500	
Annual claims value administered by risk		1,500,000	
Legal services		1,300,000	
Miscellaneous Departmental Costs		11,000	
Total Liability - Projected Annual Costs	\$		3,752,000 (1)

##### Workers' Compensation - Projected Annual Costs

Annual value of excess liability insurance	\$	173,000	
Other professional administrative costs		355,000	
Annual claims value administered by risk		950,000	
Legal services		180,000	
Miscellaneous Departmental Costs		8,500	
Total Workers' Compensation - Projected Annual Costs	\$		1,666,500 (1)

##### Miscellaneous Services - Projected Annual Costs

Unemployment Insurance Expense	\$	100,000	
Total Miscellaneous Services - Projected Annual Costs	\$		100,000 (1)

##### Cash Reserves - Claims

Workers' Comp in reserve	\$	4,103,910	
Risk Liability in reserve		2,484,006	
Miscellaneous reserves - Risk cases		750,000	
CFD Litigation		-	
Total Cash Reserves - Claims	\$		7,337,916 (2)

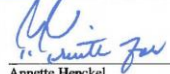
Total Projected Annual Costs and Cash Reserves \$ 12,856,416

**Risk Management** is an important part of local government management with significant impact on public financial management. Risk management is interdisciplinary, involving finance, environmental management, public works, safety, transportation, parks, recreation, health, education, personnel, purchasing, and law.

Risk management results in more effective use of funds that might otherwise be diverted to purchasing unnecessary or expensive insurance, replacing damaged property, or paying liability or workers' comp claims.

Risk management identifies exposures that can be covered by means other than insurance-or that can be avoided completely.

Risk management can lower expenditures by reducing the overall "costs of risk."

 9/4/2018  
Annette Henckel Date  
Director H.R./Risk Management

### Year-End Cash Balance Forecast

Fiscal Year	Available Fund Balance July 1, 2018	Total Cash Reserves (2)	Budgeted Revenues	Budgeted Expenditures includes (1) from above	Payment of Extraordinary Settlement	Risk Liability Surplus/(Deficit) Cash Balance
2018/2019	\$ 2,280,791	\$ (7,337,916)	\$ 9,322,640	\$ (5,798,290)	\$ -	\$ (1,532,775)

**Cash Balance and Cash Available . . . All funds . . . Detail Listing**

<b>CASH BALANCE FYs 2016 - 2019</b>		Cash Balances June 30, 2016	Cash Balances June 30, 2017	Cash Balances June 30, 2018	Cash Balances August 31, 2018	
<b>CITY FUNDS:</b>						
101	General Fund	\$ 20,334,818	\$ 22,844,874	\$ 23,658,439	\$ 9,796,166	
<b>OTHER FUNDS WITH DEFICIT CASH BALANCES:</b>						
245	Measure I 2010-2040 Reimb	-	-	(1,282,904)	(199,711)	
<b>Total Other Funds With Deficit Cash Balances</b>		-	-	(1,282,904)	(199,711)	
<b>GRANTS:</b>						
321	Federal Law Enforcement Block Grant	-	5,073	(203,687)	(24,667)	General Fund will record contribution at year-end
385	After School Programs	-	-	(549,629)	(1,576,900)	Reimb requested monthly
<b>Total Grant Funds With Deficit Cash Balances</b>		-	5,073	(790,220)	(1,601,567)	
<b>TOTAL DEFICIT CASH FUNDS</b>		0	5,073	(2,073,124)	(1,801,278)	
<b>GENERAL FUND CASH AVAILABLE</b>		\$ 20,334,818	\$ 22,849,947	\$ 21,585,315	\$ 7,994,888	
<b>OTHER GENERAL FUNDS:</b>						
102	Equipment Replacement	\$ 1,408,510	\$ 1,625,258	\$ 1,419,844	\$ 1,079,002	
103	City Facility	1,768,727	1,756,569	1,154,291	1,070,784	
104	OES	3,012	46,640	34,705	30,468	
105	KFON	1,036,727	1,032,873	1,128,188	1,131,473	
106	Self-insurance - other	2,088,909	1,672,013	2,025,181	1,278,760	
107	Retirees Medical Benefits	21,077,982	22,985,694	23,751,964	23,909,463	
108	Supplemental Retirement Plan	19,387	19,672	2,565	2,943	
110	General Fund Operating Project	285,230	172,803	94,424	77,274	
125	Storm Water Compliance Fund	241,243	187,885	187,619	196,019	
<b>TOTAL OTHER FUNDS</b>		<b>27,929,727</b>	<b>29,499,407</b>	<b>29,798,781</b>	<b>28,776,186</b>	
<b>INTERNAL SERVICE FUNDS:</b>						
751	Fleet Operations	2,978,193	4,096,007	5,818,095	5,850,899	
<b>GENERAL FUND CASH AVAILABLE WITH OTHER GENERAL FUNDS</b>		\$ 51,242,738	\$ 56,445,361	\$ 57,202,191	\$ 42,621,973	

**Cash Balance and Cash Available . . . All funds . . . Detail Listing (Continued)**

<b>CASH BALANCE FYs 2016 - 2019</b>		Cash Balances June 30, 2016	Cash Balances June 30, 2017	Cash Balances June 30, 2018	Cash Balances August 31, 2018
<b>OTHER CITY FUNDS:</b>					
201	Municipal Services Fiscal Impact	18,164,173	18,456,883	18,442,712	18,439,679
222	Crime Prevention Seizure	53,548	50,173	45,232	43,144
223	Federal Seizure	3,751,577	5,603,427	5,638,122	5,572,846
224	Police Seizure	156,016	200,670	241,243	235,628
225	F-STOP	180,105	464,024	922,461	948,460
241	AQMD	806,083	789,631	786,864	856,746
243	Traffic Safety	1,178,773	724,705	237,565	239,970
244	Prop IB	37,611	130,454	132,264	132,898
246	Measure I Local Pass-Thru	14,896,246	16,053,280	17,189,519	17,772,293
281	Gas Tax	1,960,642	2,245,496	509,244	234,086
282	Solid Waste Mitigation	4,033,317	2,289,520	2,975,215	2,836,248
283	Road Maintenance & Rehab	0	0	(416,413)	34,420
301	Grants (Public Safety, Parks, etc.)	3,572,508	2,801,686	1,557,706	1,309,620
322	State Grant AB3229	271,440	383,061	331,641	264,483
362	Housing/Community Development Block Grants	0	202,561	585,146	616,687
363	Home Program	69,579	10,251	821,517	827,285
601	Capital Reinvestment	7,677,955	4,041,484	7,433,573	6,252,276
602	Capital Improvement Program	65,481	9,082,177	8,973,733	9,187,137
603	Future Capital Projects	9,824,871	11,676,733	24,713,693	24,439,632
620	San Sevaine Flood Control	882,295	1,083,390	579,593	606,585
621	Upper Etiwanda Flood Control	43,652	44,129	44,741	44,956
622	Storm Drainage	16,837,414	15,624,397	14,271,811	14,645,718
623	Sewer Expansion	10,802,812	6,080,810	7,879,084	8,186,373
630	Traffic Mitigation	19,883,003	26,532,640	21,312,271	22,987,885
631	Fire Assessment	712,816	681,188	764,447	639,934
632	General Government Capital	4,741,335	5,856,458	7,403,431	7,650,527
633	Landscape Improvements	2,164,567	3,018,038	4,303,705	4,505,047
634	Library Capital	1,076,954	1,348,628	1,630,968	1,594,861
635	Parks Development	5,874,603	7,586,529	6,085,261	5,728,698
636	Police Capital Improvements	1,277,562	1,688,837	2,068,156	2,031,984
637	Underground Utilities	59,752	43,332	43,957	44,168
701	Sewer Maintenance & Operations	5,432,759	6,497,931	6,761,002	4,635,304
701	Sewer Hook-up Deposits	721,657	730,150	742,565	749,908
702	Sewer Capital Projects	0	0	180,966	151,746
703	Sewer Replacement	14,556,398	13,328,577	12,608,194	12,504,634
710	Water Operations	272,503	340,332	415,962	449,271
901	Refundable Deposits	4,516,019	5,755,917	5,870,858	6,541,491
<b>TOTAL OTHER CITY FUNDS</b>		<b>\$ 156,649,431</b>	<b>\$ 171,447,499</b>	<b>\$ 184,088,009</b>	<b>\$ 183,942,628</b>



**Cash Balance and Cash Available . . . All funds . . . Detail Listing (Continued)**

CASH BALANCE		Cash Balances	Cash Balances	Cash Balances	Cash Balances		
FYs 2016 - 2019		June 30, 2016	June 30, 2017	June 30, 2018	August 31, 2018		
CFD/LMD DISTRICT FUNDS:							
401	Landscape Maint Dist #1	\$ 2,808,672	\$ 2,910,546	\$ 2,938,206	\$ 2,765,734		
402	Landscape Maint Dist #2 - Heritage	783,373	1,008,396	1,334,456	852,103		
403	Landscape Maint Dist #3-1 - Empire Center	163,619	184,785	205,468	196,909	General Fund subsidy \$272,100	
404	Landscape Maint Dist #3 - Hunter's Ridge	2,530,516	2,665,234	2,643,164	2,500,511		
406	Lighting District #3 - Hunter's Ridge	38,592	35,412	35,013	28,421		
407	CFD #1 - Southridge	7,388,920	7,559,484	7,819,411	6,822,073		
408	CFD #6 - The Landings	2,787,049	2,922,751	3,004,128	2,934,270		
409	CFD #6-1 Stratham	616,777	621,824	595,225	582,183		
410	CFD #6-2 North Morningside	196,858	188,235	204,005	195,116		
411	CFD #6-3A Bellgrove II	126,686	101,118	146,148	126,626		
412	CFD #7 - County Club Estates	370,232	399,218	441,558	418,583		
413	CFD #8 - Presley Development	1,120,668	1,144,457	1,108,479	1,075,397		
414	CFD #9M - Morningside	459,570	435,144	451,617	432,155		
415	CFD #10M Jurupa Industrial Center	205,000	222,048	235,932	232,104		
416	CFD #12 Sierra Lakes	1,306,635	1,062,311	1,231,430	1,065,015		
417	CFD #13M Summit Heights	1,679,145	1,811,733	1,792,183	1,675,233		
418	CFD #14M Sycamore Hills	548,087	542,911	638,528	592,521		
419	CFD #15M Silver Ridge	319,808	307,155	347,995	329,185		
420	CFD #16M Ventana Pointe	176,225	175,304	176,562	171,523		
421	CFD #18M Badiola Homes	28,533	30,965	33,798	34,003		
422	CFD #20M Cottages I	172,124	173,371	165,908	160,091		
423	CFD #21M Western Division	175,534	185,247	186,732	185,798		
424	CFD #23 CDS Homes	22,720	20,244	55,100	55,270		
425	CFD #24M	145,050	156,155	151,329	149,963		
426	CFD #25M	311,049	313,747	318,076	310,090		
427	CFD #27M	56,107	50,222	53,790	45,380		
428	CFD #28M	551,539	580,409	557,213	550,907		
429	CFD #29M	84,086	80,808	77,297	73,383		
430	CFD #30M	656,224	687,218	687,458	673,480		
431	CFD #34 Empire Detention Basin	166,333	184,615	194,625	192,827		
432	CFD #33M Empire Lighting District	87,732	106,832	111,398	107,469		
433	CFD #31M	449,202	452,171	480,169	465,783		
434	CFD #32M	71,597	76,249	80,046	80,545		
435	CFD #35M	1,852,916	1,767,684	1,625,989	1,539,844		
436	CFD #36M	56,659	56,261	59,784	58,373		
437	CFD #38M	687,867	737,659	766,074	758,643		
438	CFD #37 Montelago	306,371	292,682	297,283	289,765		
439	CFD #39M	69,255	64,599	66,749	64,499		
440	CFD #40M	33,196	38,875	47,350	47,545		
441	CFD #41M	95,876	100,639	105,618	104,556		
442	CFD #42M	228,852	246,009	256,831	251,230		
443	CFD #44M	31,196	30,086	32,926	32,342		
444	CFD #45M	353,305	359,409	372,180	365,261		
SUBTOTAL CFD/LMD FUNDS		\$ 30,319,755	\$ 31,090,222	\$ 32,133,231	\$ 29,592,709		

**Cash Balance and Cash Available . . . All funds . . . Detail Listing (Continued)**

<b>CASH BALANCE</b>		Cash Balances	Cash Balances	Cash Balances	Cash Balances
<b>FYs 2016 - 2019</b>		June 30, 2016	June 30, 2017	June 30, 2018	August 31, 2018
<b>CFD/LMD DISTRICT FUNDS:</b>					
445	CFD #46M	220,981	236,912	247,301	245,148
446	CFD #47M	19,396	17,504	21,953	20,094
447	CFD #48M	347,709	354,510	371,576	366,622
448	CFD #49M	31,877	31,053	37,855	36,302
449	CFD #50M	87,105	86,526	93,561	91,294
450	CFD #51M	169,026	177,020	183,161	177,726
453	CFD #53M	43,505	47,552	52,583	52,809
454	CFD #54M	68,276	69,743	78,536	76,409
455	CFD #55M	35,869	39,130	42,445	42,444
456	CFD #56M	58,775	80,576	101,494	101,933
457	CFD #57M	54,726	57,206	61,219	59,647
458	CFD #58M	6,821	7,496	11,061	11,073
459	CFD #59M	4,781	7,242	4,905	4,927
460	CFD #60M	63,303	66,317	74,801	73,918
461	CFD #61M	267,806	288,731	313,460	310,945
462	CFD #62M	17,709	17,882	18,093	18,171
463	CFD #63M	243,321	266,149	321,525	322,902
464	CFD #64M	35,389	40,705	44,190	44,396
465	CFD #65M	130,480	151,071	159,038	159,656
467	CFD #67M	167,718	165,399	173,857	171,159
468	CFD #68M	92,037	113,299	106,567	106,307
469	CFD #69M	242,075	396,636	546,745	542,748
470	CFD #70M	160,455	186,470	192,246	185,874
471	CFD #71M	213,353	289,025	299,051	291,480
472	CFD #72M	21,350	29,819	31,684	30,825
473	CFD #73M	127,798	190,671	211,924	209,539
474	CFD #74M	166,791	164,304	72,931	73,348
475	CFD #75M	28,562	40,400	44,783	43,526
476	CFD #76M	65,545	93,335	104,428	103,657
477	CFD #77M	25,719	36,809	39,758	38,665
478	CFD #78M	34,502	103,333	115,844	114,751
479	CFD #79M	-	-	46,014	46,176
480	CFD #80M	-	202,732	394,731	384,399
481	CFD #81M	-	-	93,196	85,877
483	CFD #83M	-	-	53,065	53,232
484	CFD #84M	-	-	16,915	16,978
657	CFD #31 Citrus Heights North	98,190	11,596	12,004	12,061
658	CFD #37 Montelago	24,780	5,655	5,788	5,815
659	CFD #70 Avellino	8,518	739	763	766
950	CFD #2 Village of Heritage	-	-	160,959	164,599
951	CFD #3 Hunter's Ridge - Debt Service	184,100	184,100	188,769	188,769
957	CFD #31 Citrus Heights North	-	-	-	7,780
<b>SUBTOTAL CFD/LMD FUNDS</b>		<b>3,665,916</b>	<b>4,487,980</b>	<b>5,150,779</b>	<b>5,094,747</b>
<b>TOTAL CFD/LMD FUNDS</b>		<b>\$ 33,985,671</b>	<b>\$ 35,578,202</b>	<b>\$ 37,284,010</b>	<b>\$ 34,687,456</b>
<b>TOTAL CITY FUNDS</b>		<b>\$ 241,877,840</b>	<b>\$ 263,471,062</b>	<b>\$ 278,574,210</b>	<b>\$ 261,252,057</b>

**Cash Balance and Cash Available . . . All funds . . . Detail Listing (Continued)**

<b>CASH BALANCE FYs 2016 - 2019</b>	<b>Cash Balances June 30, 2016</b>	<b>Cash Balances June 30, 2017</b>	<b>Cash Balances June 30, 2018</b>	<b>Cash Balances August 31, 2018</b>
<b>SUCCESSOR AGENCY TO THE FONTANA REDEVELOPMENT AGENCY (FRA), FONTANA PUBLIC FINANCE AUTHORITY, AND FONTANA HOUSING AUTHORITY FUNDS:</b>				
<b>FONTANA HOUSING AUTHORITY:</b>				
297 Low and Moderate Income Housing Fund	\$ 11,504,296	\$ 15,628,286	\$ 16,762,931	\$ 16,805,034
638 Affordable Housing Trust	1,824,684	2,488,888	3,251,250	3,329,166
697 Fontana Housing Authority	2,332,136	2,940,936	2,634,459	2,668,979
<b>Total Low/Mod Housing Funds</b>	<b>15,661,116</b>	<b>21,058,110</b>	<b>22,648,640</b>	<b>22,803,179</b>
<b>FONTANA COMMUNITY FOUNDATION FUND:</b>				
499 Fontana Community Foundation	\$ 128,569	\$ 129,895	\$ 131,627	\$ 132,258
<b>FONTANA FIRE DISTRICT:</b>				
497 Fontana Fire District	\$ 11,200,144	\$ 8,722,959	\$ 8,558,758	\$ 5,839,439
498 FFD - CFD 2002-2	3,006,771	3,307,837	3,650,524	3,667,376
696 Fontana Capital Project	4,246,134	6,576,297	5,566,163	4,928,569
<b>Total Fontana Fire District Funds</b>	<b>18,453,049</b>	<b>18,607,093</b>	<b>17,775,445</b>	<b>14,435,384</b>
<b>SUCCESSOR AGENCY TO THE FONTANA REDEVELOPMENT AGENCY:</b>				
290 FRA - Low/Mod	\$ 187,152	\$ 189,196	\$ 191,821	192,741
990 Successor Agency	-	-	57,725	78,177
991 Successor Agency - Jurupa Hills	-	-	52,475	59,199
<b>Total Project/Debt Service Funds</b>	<b>23,421,148</b>	<b>22,800,144</b>	<b>302,021</b>	<b>330,117</b>
<b>TOTAL OTHER AGENCIES FUNDS</b>	<b>\$ 57,663,882</b>	<b>\$ 62,595,247</b>	<b>\$ 40,857,738</b>	<b>\$ 37,700,938</b>
<b>TOTAL CITY AND OTHER AGENCIES FUNDS</b>	<b>\$ 299,541,722</b>	<b>\$ 326,066,309</b>	<b>\$ 319,431,948</b>	<b>\$ 298,952,995</b>

## Amounts Due To/From City/FRA Funds and Approved Cash Flow Advances . . . Detail Listing

# Amounts Due To/From

	Principal Balances August 31, 2018	Unpaid Interest Balances August 31, 2018	Total Due To/From Balances August 31, 2018	
<b>AMOUNTS DUE TO GENERAL FUND FROM OTHER FUNDS:</b>				
403 Landscape District #3-I - Empire Center	272,100	-	272,100	Non-interest bearing advance
<b>TOTAL AMOUNTS DUE TO GENERAL FUND FROM OTHER FUNDS</b>	<b>\$ 272,100</b>	<b>\$ -</b>	<b>\$ 272,100</b>	
<b>AMOUNTS DUE TO GENERAL FUND FROM FRA FUNDS:</b>				
593 FRA/North Fontana Debt Service (Jr. Lien Bonds)	28,377,270	-	28,377,270	12.0% interest
691 FRA/Downtown Debt Service (Administrative Expenses Loan)	787,838	-	787,838	10.0% interest
<b>TOTAL AMOUNTS DUE TO GENERAL FUND FROM FRA FUNDS</b>	<b>\$ 29,165,108</b>	<b>\$ -</b>	<b>\$ 29,165,108</b>	
<b>TOTAL AMOUNTS DUE TO GENERAL FUND FROM OTHER FUNDS AND FRA FUNDS</b>	<b>\$ 29,437,208</b>	<b>\$ -</b>	<b>\$ 29,437,208</b>	
<b>AMOUNTS DUE CAPITAL PROJECTS FOR SBCTA PROJECTS:</b>				
601 Capital Projects/Circulation Mitigation (630)	3,167,132	-	3,167,132	Non-interest bearing advance
<b>TOTAL AMOUNTS DUE FOR SBCTA PROJECTS</b>	<b>\$ 3,167,132</b>	<b>\$ -</b>	<b>\$ 3,167,132</b>	
<b>AMOUNTS DUE TO FUTURE CAPITAL PROJECTS FOR CPNA ARTERIAL PROJECTS:</b>				
603 Capital Projects/Circulation Mitigation Fund (630)	3,108,112	-	3,108,112	Non-interest bearing advance
<b>TOTAL AMOUNTS DUE FOR CPAN ARTERIAL PROJECTS</b>	<b>\$ 3,108,112</b>	<b>\$ -</b>	<b>\$ 3,108,112</b>	
<b>AMOUNTS DUE TO FUTURE CAPITAL PROJECTS FOR DIF ADVANCEMENT:</b>				
603 Capital Projects/Circulation Mitigation Fund (630)	25,000,000	-	25,000,000	Non-interest bearing advance
<b>TOTAL AMOUNTS DUE FOR DIF ADVANCEMENT</b>	<b>\$ 25,000,000</b>	<b>\$ -</b>	<b>\$ 25,000,000</b>	
<b>AMOUNTS DUE TO OTHER CITY FUNDS FROM FRA FUNDS:</b>				
592 FRA/Jurupa Hills Debt Service due to Sewer Capital Fund #702	3,305,829	-	3,305,829	7.0% interest
<b>TOTAL AMOUNTS DUE TO OTHER CITY FUNDS FROM FRA FUNDS</b>	<b>\$ 3,305,829</b>	<b>\$ -</b>	<b>\$ 3,305,829</b>	

# Economic Development in Fontana

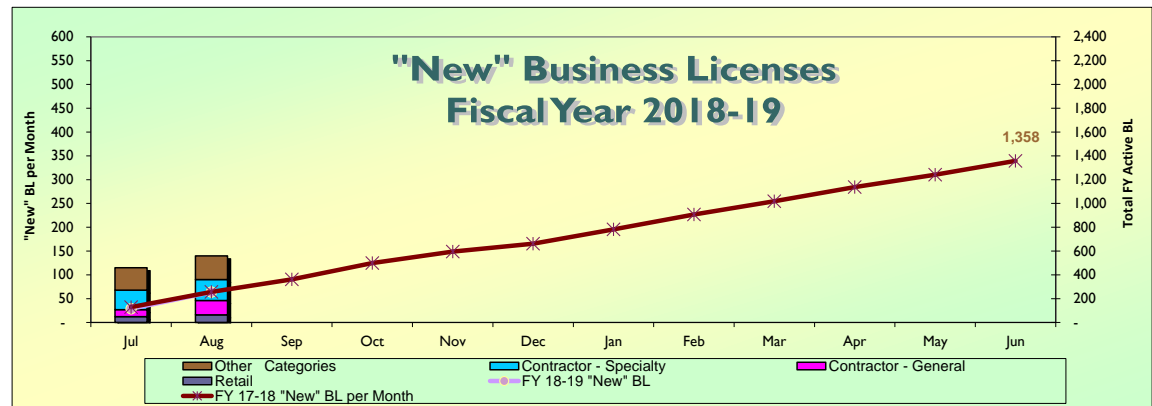
## Factors Indicating the City's Economic Growth:

**Business Licenses:** "New" businesses are those that first applied for a business license in that fiscal year. There were 8,933 active businesses in FY 2016-17. As of June 30, 2018 there were 8,959 active business licenses in the City. Businesses are recorded as renewals in the subsequent year.

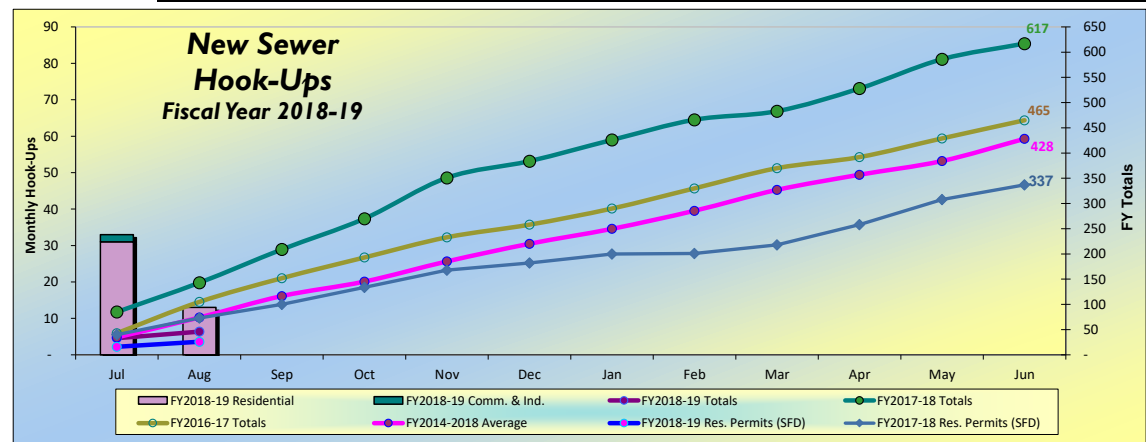
During the month of August 2018, 140 new business licenses were issued, primarily to **Contractor-Specialty (44)**, **Contractor-General (30)** & **Retail (16)**. In addition to these 140, the City received 26 other business license applications that are pending approval. As of August 31, 2018, there are **9,005 active business licenses** representing an increase of 54 since June 30, 2018.

Business License accounts continue to be audited on a continuous basis and any accounts on delinquent status are removed from the Active status.

**New Sewer Hook-Ups:** New sewer hook-ups indicate that new construction is ready for occupancy. A large number of residential housing hook-ups follow a large number of previously issued building permits. In August 2018, there were **13** new residential hook-ups and **0** commercial/industrial hook-ups.



Business Type	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Retail	12	16										
Contractor - General	15	30										
Contractor - Specialty	41	44										
Other Categories	47	50										
<b>FY 18-19 "New" BL per</b>	<b>115</b>	<b>140</b>										
<b>FY 18-19 "New" BL</b>	<b>115</b>	<b>255</b>										
<b>FY 17-18 "New" BL</b>	<b>129</b>	<b>256</b>	<b>362</b>	<b>499</b>	<b>595</b>	<b>661</b>	<b>782</b>	<b>907</b>	<b>1,018</b>	<b>1,137</b>	<b>1,242</b>	<b>1,358</b>
<b>Current FY Total Active BL</b>	<b>9,061</b>	<b>9,004</b>										



	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
FY2018-19 Comm. & Ind.	2	-										
FY2018-19 Residential	31	13										
<b>FY2018-19 Totals</b>	<b>33</b>	<b>46</b>										
FY2017-18 Comm. & Ind.	2	2	1	2	1	3	-	1	-	-	3	1
FY2017-18 Residential	83	56	65	59	80	30	42	39	17	45	55	30
<b>FY2017-18 Totals</b>	<b>85</b>	<b>143</b>	<b>209</b>	<b>270</b>	<b>351</b>	<b>384</b>	<b>426</b>	<b>466</b>	<b>483</b>	<b>528</b>	<b>586</b>	<b>617</b>



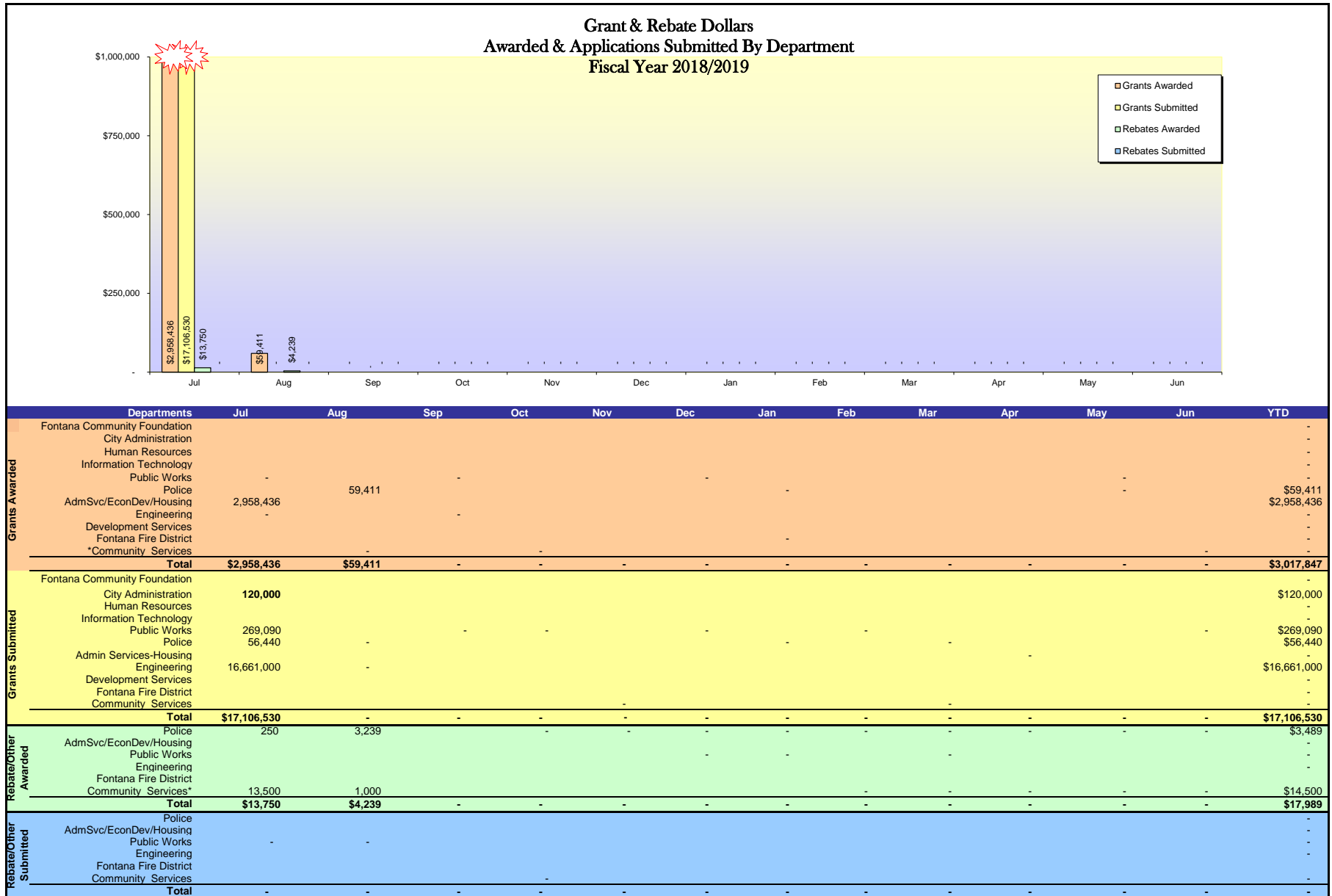
## Capital Reinvestment Fund #601

Fund Description: The Capital Reinvestment Fund was established in May 1998 to separate General Fund allocations for capital projects from operating funds. Its mission is to implement the City Council goal to invest 10% of the annual General Fund appropriations into discretionary infrastructure projects as defined in the Seven-Year Capital Improvement Program. Revenue Source: The Capital Reinvestment Fund's main source of revenue is the General Fund. In the past 10 fiscal years, Capital Projects actual expenditures have totaled **\$65,718,598** through June 30, 2018.

		As of August 31, 2018				Project
Job Number	Description	Capital Budget	Actuals	Encumbrances	Remaining Budget	Notes
Development Services						
9325199601	Valley Blvd Transition District	275,000	589	-	274,411	
9332200601	General Plan	1,784,226	1,764,216	-	20,010	
Engineering						
9308700601	I-10/Cherry Interchange	264,413	111,100	-	153,313	
931150X601	Sawtooth Project	761,835	153,420	-	608,415	
9329700601	Sierra at Metrolink Crossing	98,180	30,230	-	67,950	
9334900601	Auto Center Monument	1,000,000	104,841	19,360	875,799	
9391700601	I-15/Duncan Canyon	543,041	385,881	-	157,160	
Information Technology						
9102100601	ERP System Replacement	2,024,850	108,383	891,617	1,024,850	
Public Works						
9336901601	Route Maint-AB Miller HS	18,262	-	-	18,262	
9410301601	Pavement Rehabilitation	36,907,108	33,035,487	1,579,166	2,292,455	
9412400601	San Bernardino Ave Paving - 2 Party	8,440,800	7,379,786	-	1,061,014	
9432600601	Sidewalk Rehab Projct	1,269,738	537,865	27,630	704,243	
9433600601	Storm Drain System Conversion	300,000	-	-	300,000	
	Total:	\$ 53,687,453	\$ 43,611,798	\$ 2,517,773	\$ 7,557,882	

## Grants and Rebates

The City is aggressively pursuing grant money as a source to fund projects throughout the city. The purpose of this graph and related information is to report on a monthly and year to date basis the status of grants and rebates that have been submitted and/or awarded during the fiscal year 2018/2019.



\* Community Services is expected to receive reimbursements of \$3,733,700 for the 2018-2019 fiscal year from the Fontana Unified School District Prop. 49 After School Education and Safety (ASES) program.

Note: Amounts above include grants awarded in this Fiscal Year. These figures do not include any carryover funds or multi-year grants awarded in prior fiscal years.

## Grant Detail

## GRANTS AWARDED

<u>Grant Name</u>	<u>Funding Source</u>	<u>Fund #</u>	<u>Date</u>	<u>Amount</u>
<b>Police</b>				
2018 Edward Byrne Memorial Justice Assistance Grant (JAG)	FEDERAL	321	AUGUST 2018	\$59,411
<b>Administrative Services/Economic Development/Housing</b>				
Community Development Block Grant (CDBG) Program 18/19	FEDERAL	362	JULY 2018	\$2,069,303
HOME Investment Partnerships Program (HOME) 18/19	FEDERAL	363	JULY 2018	\$722,667
Emergency Solutions Grant (HESG) Program 18/19	FEDERAL	362	JULY 2018	\$166,466
Total through August 2019				<b>\$3,017,847</b>

## GRANT APPLICATIONS SUBMITTED

<b>City Administration</b>				
US Conference of Mayor's 2018 Childhood Obesity Prevention Awards	PRIVATE	101	JULY 2018	\$120,000
<b>Public Works</b>				
MSRC Local Government Partnership Program	AGENCY	103	JULY 2018	\$269,090
<b>Police</b>				
2018 Justice Assistance Grant	FEDERAL	321	JULY 2018	\$56,440
<b>Engineering</b>				
DOT Better Utilizing Investments to Leverage Development Transportation (TIGER)	FEDERAL		JULY 2018	\$15,184,000
Active Transportation Program - Safe Routes to Schools (Fontana High, Cypress, & T1	FEDERAL		JULY 2018	\$1,477,000
Total through August 2019				<b>\$17,106,530</b>

# Rebates, Donations & other Awards Detail

City of Fontana, Financial Performance Report

## Awarded

<u>Name</u>	<u>Funding Source</u>	<u>Fund #</u>	<u>Date</u>	<u>Cash Amount</u>	<u>Value Amount</u>
<b>Police</b>					
National Night Out - Fontana Recycling Center	PRIVATE	101	JULY 2018	\$100	
National Night Out - LA Clippers	PRIVATE	101	JULY 2018		\$150
National Night Out - Glen Ivy Hot Springs	PRIVATE	101	AUGUST 2018		\$76
National Night Out - Medieval Times Dinner & Tournament	PRIVATE	101	AUGUST 2018		\$124
National Night Out - Baker's Drive Thru	PRIVATE	101	AUGUST 2018		\$100
National Night Out - Pirate Dinner Adventure	PRIVATE	101	AUGUST 2018		\$248
National Night Out - Kiwanis Club of Fontana	PRIVATE	101	AUGUST 2018	\$50	
National Night Out - Staples	PRIVATE	101	AUGUST 2018		\$1,423
National Night Out - Ontario Improv	PRIVATE	101	AUGUST 2018		\$160
National Night Out - Costco	PRIVATE	101	AUGUST 2018		\$50
National Night Out - Jeimy Ramirez-Figueroa Professional Services	PRIVATE	101	AUGUST 2018	\$100	
National Night Out - We-Tip	PRIVATE	101	AUGUST 2018		\$20
National Night Out - George's Shell	PRIVATE	101	AUGUST 2018		\$25
National Night Out - Shaver Insurance	PRIVATE	101	AUGUST 2018		\$100
National Night Out - AT&T	PRIVATE	101	AUGUST 2018		\$60
National Night Out - California Health Collaborative	PRIVATE	101	AUGUST 2018		\$30
National Night Out - Lularoe	PRIVATE	101	AUGUST 2018		\$40
National Night Out - Mod Pizza	PRIVATE	101	AUGUST 2018		\$100
National Night Out - McDonalds	PRIVATE	101	AUGUST 2018		\$20
National Night Out - Amazon	PRIVATE	101	AUGUST 2018		\$25
National Night Out - HomeStreet Bank	PRIVATE	101	AUGUST 2018		\$40
National Night Out - Meadow May Bowtique	PRIVATE	101	AUGUST 2018		\$20
National Night Out - AT&T	PRIVATE	101	AUGUST 2018		\$199
National Night Out - Donna Marie May-Nom Pixel Art	PRIVATE	101	AUGUST 2018		\$20
National Night Out - San Bernardino County Fire	PRIVATE	101	AUGUST 2018		\$100
National Night Out - Ronald McDonald House	PRIVATE	101	AUGUST 2018		\$60
National Night Out - Inland Valley Federal Credit Union	PRIVATE	101	AUGUST 2018		\$50
<b>Community Services</b>					
Fontana Foundation of Hope/Jack Long - (2) Commercial Grade Refrigerators	PRIVATE	N/A	JULY 2018		\$11,000
Fontana Days Run - Southern CA Auto Auction-Cox Automotive	PRIVATE	101	JULY 2018	\$2,500	
Fontana Summer Concerts - OmniTrans	PRIVATE	101	AUGUST 2018	\$500	
Let's Move on the Trail - Fontana Recycling Center	PRIVATE	101	AUGUST 2018	\$500	

Total through August 2019

\$3,750

\$14,239

## Applications Submitted

Cash Amount

Value Amount

Total through August 2019

\$0

\$0

## Development Services Organization Customer Service Quality Assurance

*Each month the Development Services Organization sends 150 surveys to a random sampling of customers. There were 19 survey cards received in August*

*The surveys request a rating of the level of customer assistance that was received.*

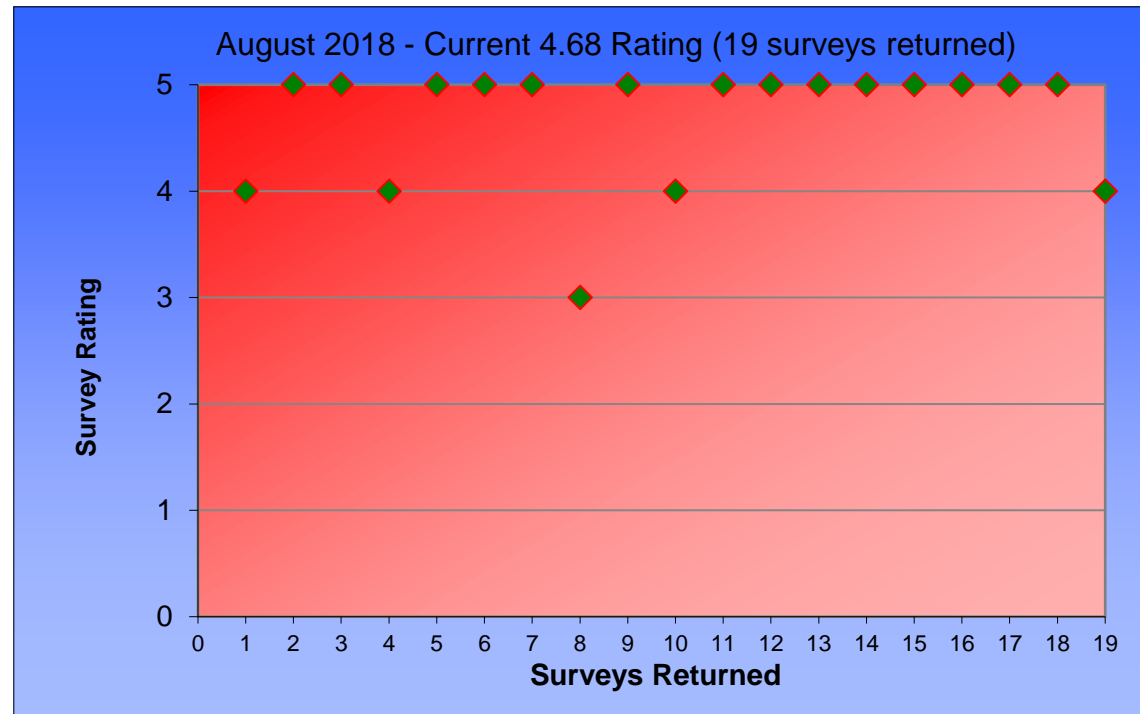
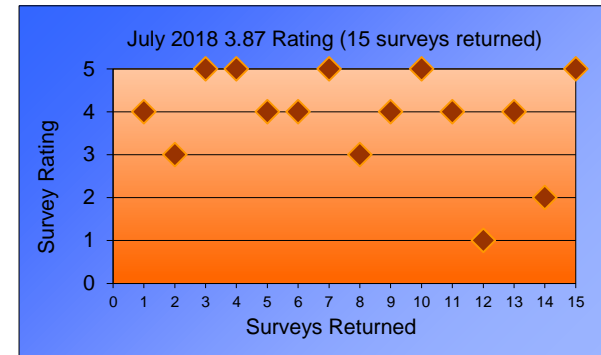
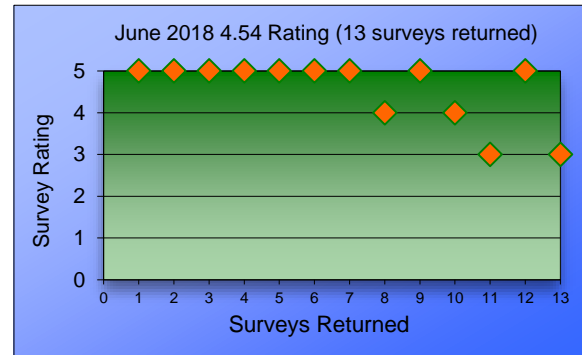
*A rating of 1 is below expectations.*

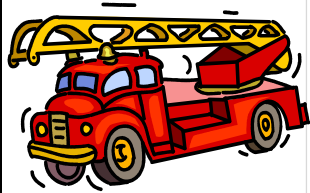
*A rating of 5 is above expectations.*

*The survey also invites the customer to comment on the service that was received.*

*The following charts summarize the responses received.*

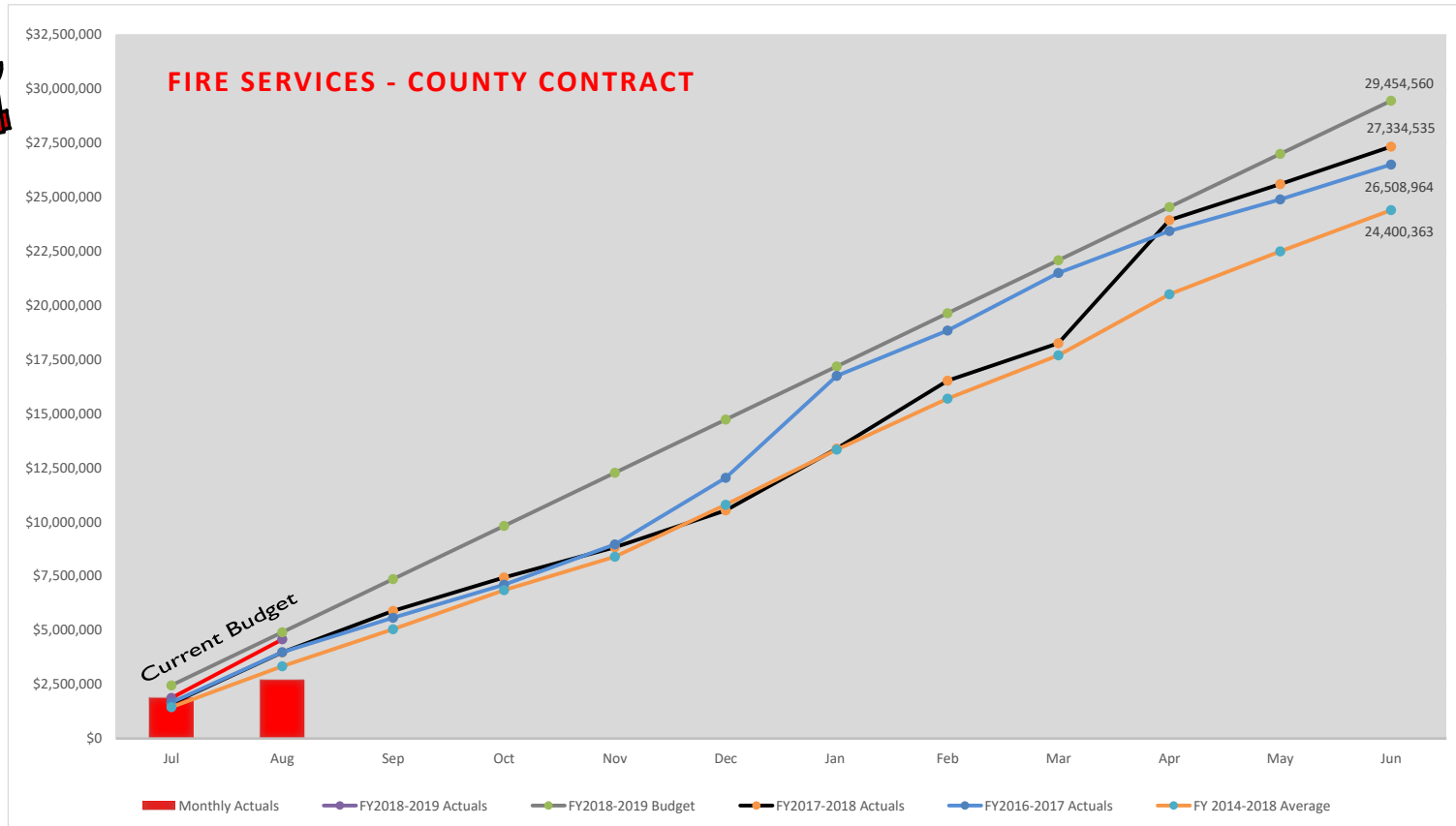
*The Development Services front counter staff assisted 1,976 customers in August which equates to 110 customers per day.*





As of August 31, 2018, Fire has spent 15.54% of their annual contract compared to a target of 16.67%.

**SIGNIFICANT ITEMS:**



Expenditure Categories	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Salaries & Benefits	\$ 1,555,698	\$ 2,588,878										
Operating Expenses	259,951	14,210										
Station Expenses	55,269	103,330										
Fire Prevention Services	50	257										
Admin Overhead	-	-										
Monthly Actuals	\$ 1,870,968	\$ 2,706,675										
FY2018-2019 Actuals	1,870,968	4,577,643										
FY2018-2019 Budget	2,454,547	4,909,093	7,363,640	9,818,187	12,272,733	14,727,280	17,181,827	19,636,373	22,090,920	24,545,467	27,000,013	29,454,560
FY2017-2018 Actuals	1,617,445	3,979,037	5,897,616	7,434,856	8,830,328	10,533,986	13,388,318	16,520,488	18,253,196	23,938,141	25,604,350	27,334,535

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