

# City of Fontana

## Adopted Operating Budget



**Fiscal Year**  
**2017-2018**



City of Fontana

# ***List of Principal Officials***

## **Elected Officials**

Acquanetta Warren ..... Mayor  
Jesus Sandoval ..... Mayor Pro Tempore  
John Roberts ..... Council Member  
Michael Tahan ..... Council Member  
Jesse Armendarez ..... Council Member  
Janet Koehler-Brooks ..... City Treasurer  
Tonia Lewis ..... City Clerk

## **Administrative Staff**

Kenneth R. Hunt ..... City Manager  
Debbie M. Brazill ..... Deputy City Manager – Development Services  
David Edgar ..... Deputy City Manager – Administrative Services  
Zai AbuBakar ..... Director of Community Development  
Jeffrey Birchfield ..... Fire Chief  
Ramon Ebert ..... Director of Information Technology  
Charles E. Hays ..... Director of Public Works  
Annette Henckel ..... Director of Human Resources  
Garth W. Nelson ..... Director of Community Services  
Karen Porlas ..... Deputy City Clerk  
Robert W. Ramsey ..... Police Chief  
Ricardo Sandoval ..... Director of Engineering  
Lisa A. Strong ..... Director of Management Services

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**FONTANA**  
CALIFORNIA

# *Introduction*

*Transmittal Letter*

*Budget Awards*

*City Council Priorities*

*City Council Goals and Objectives*

# *Introduction*

*Transmittal Letter*

*Budget Awards*

*City Council Priorities*

*City Council Goals and Objectives*

## ***Transmittal Letter***

**TO:** HONORABLE MAYOR AND CITY COUNCIL

**FROM:** Kenneth R. Hunt, City Manager

**SUBJECT:** Transmittal of the Proposed Operating Budget  
Fiscal Year 2017/2018

**DATE:** June 27, 2017



It is with pleasure that I present for your review and consideration the Fiscal Year 2017/2018 Proposed Operating Budget for the City of Fontana, the Fontana Fire Protection District, the Fontana Housing Authority, and the Fontana Community Foundation. The budget implements the policy direction provided by the Mayor and City Council through their adopted goals and objectives and serves as a financial plan to provide our residents and business community with the highest standard of service, enhancing the overall quality of life and building upon the concept that Fontana is the "Right City at the Right Time," as established by the Mayor and City Council during the 2017 State of the City Address.

Overall, the Proposed Operating Budget anticipates modest revenue growth that will enable the City to make some very minor enhancements to programs and services. This demonstrates a long-standing commitment to operate within our means and maintain reserve funds for contingency and unforeseen emergencies which resulted in the City being rated second for financial strength in cities with populations over 200,000 in the entire country.

This budget invests in:

- Economic opportunities, such as the Fontana Auto Center entry monument project
- Expanding staff for Animal Services, Planning, and Fire Protection
- Quality of life amenities, such as additional funding for the construction of Miller Park Amphitheater
- Infrastructure, including road/sidewalk improvements, Etiwanda at Slover intersection, and Cypress Avenue storm drain
- Technology enhancements to improve efficiency including a new Enterprise Resource Planning (ERP) system, annual hardware replacement, and storm drain system geographic information system (GIS) conversion

# Introduction

# Fiscal Year 2017/2018

The Proposed Budget for Fiscal Year 2017/2018 is balanced without the use of one-time sources to fund recurring operational needs.

The overall budget is \$229 million, an increase of \$17 million over the current year adopted budget, a decrease of \$14 million from the current year adjusted budget. This includes new capital improvement plan investments of \$27 million.

Overall revenues are projected at \$233 million, an increase of \$16 million over the current year adopted budget, an increase of \$8 million over the current year adjusted budget.

	Total Revenues <sup>(1)</sup>				Total Expenditures <sup>(2)</sup>			
	FY 2016-17		FY 2017-18	Change from FY 2016-17 Current	FY 2016-17		FY 2017-18	Change from FY 2016-17 Current
	Adopted	Adjusted			Adopted	Adjusted		
General Fund	\$ 98,019,980	\$ 98,982,111	\$ 106,469,840	\$ 7,487,729	\$ 86,209,060	\$ 89,972,745	\$ 90,375,340	\$ 402,595
Other General Funds	6,011,190	5,936,962	5,727,370	(209,592)	16,713,270	20,592,791	18,740,120	(1,852,671)
Special Revenue Funds	42,187,420	41,694,337	44,391,950	2,697,613	37,288,120	41,506,477	36,982,050	(4,524,427)
Debt Service Funds	201,430	201,430	197,700	(3,730)	3,131,150	3,131,150	3,125,710	(5,440)
Capital Project Funds	14,950,520	20,979,786	16,277,250	(4,702,536)	12,813,990	18,380,448	19,301,150	920,702
Internal Service Fund	5,114,130	5,169,478	5,569,910	400,432	5,439,610	5,674,884	5,761,610	86,726
Enterprise Funds	18,208,900	19,908,000	21,527,470	1,619,470	18,378,460	18,622,459	21,600,070	2,977,611
Fire Protection District	30,575,600	31,075,600	31,427,600	352,000	31,472,360	33,489,488	32,616,550	(872,938)
Housing Authority	1,144,290	1,264,290	1,252,360	(11,930)	654,010	12,056,170	658,730	(11,397,440)
Community Foundation	1,100	1,100	1,250	150	500	500	500	-
Totals	\$ 216,414,560	\$ 225,213,094	\$ 232,842,700	\$ 7,629,606	\$ 212,100,530	\$ 243,427,112	\$ 229,161,830	\$ (14,265,282)

<sup>(1)</sup> Excludes operating transfers in and carryover project revenue of \$27 million

<sup>(2)</sup> Excludes operating transfers out and carryover project funding of \$80 million

# Introduction

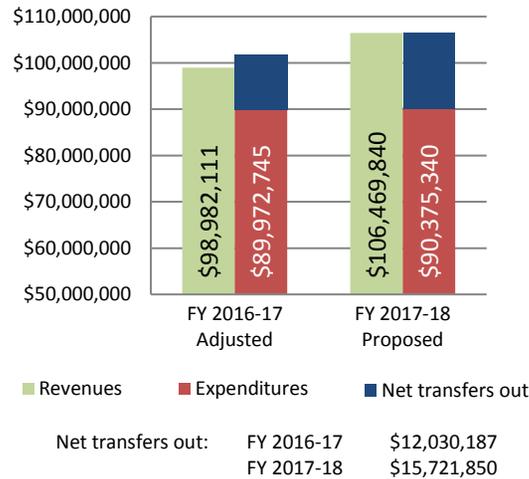
# Fiscal Year 2017/2018

## General Fund

The proposed budget of the City’s General Fund is balanced. There are sufficient recurring revenues to cover recurring expenditures. **General Fund revenues** are projected at \$106.5 million (includes \$4.5 million of non-recurring revenue), an increase of \$8.5 million or 8.6% over the current year *adopted* budget, and an increase of \$7.5 million or 7.6% from the current year *adjusted* budget. Major changes in the revenues include the following:

- an increase in sales tax revenue of \$1.2 million reflecting the positive economic trends seen statewide
- an increase in property tax revenue of \$1.3 million reflecting a 5% projected increase in city-wide assessed valuation
- an increase in franchise fees, business and development-related revenues of \$0.6 million reflecting slowly improving economic conditions
- an increase in other revenues of \$4.6 million of which \$4.5 million is non-recurring
- an increase in contributions from other agencies of \$0.2 million
- offset by reductions in reimbursables of \$0.3 million and a reduction to interest of \$0.1 million

**General Fund Budget  
At a Glance**



**General Fund expenditures** of \$90.4 million reflect an increase of \$4.2 million or 4.8% from the FY 2016-17 *adopted* budget, and an increase of \$0.4 million or 0.5% more than the FY 2016-17 *adjusted* budget. This increase is primarily attributable to an increase in expenditures as follows:

Contractual obligations related to City staff	\$2.2 million
Three new positions added [Police (2) and Community Dev (1)]	0.2 million
Grant positions absorbed by General Fund	0.5 million
Fleet maintenance cost increases	0.3 million
Recurring departmental requests	0.3 million
One-time departmental requests	0.3 million
	<b>\$3.8 million total</b>

These increases are partially offset by the following expenditure reductions:

Prior year one-time expenditures	\$3.4 million
	<b>\$3.4 million total</b>

# Introduction

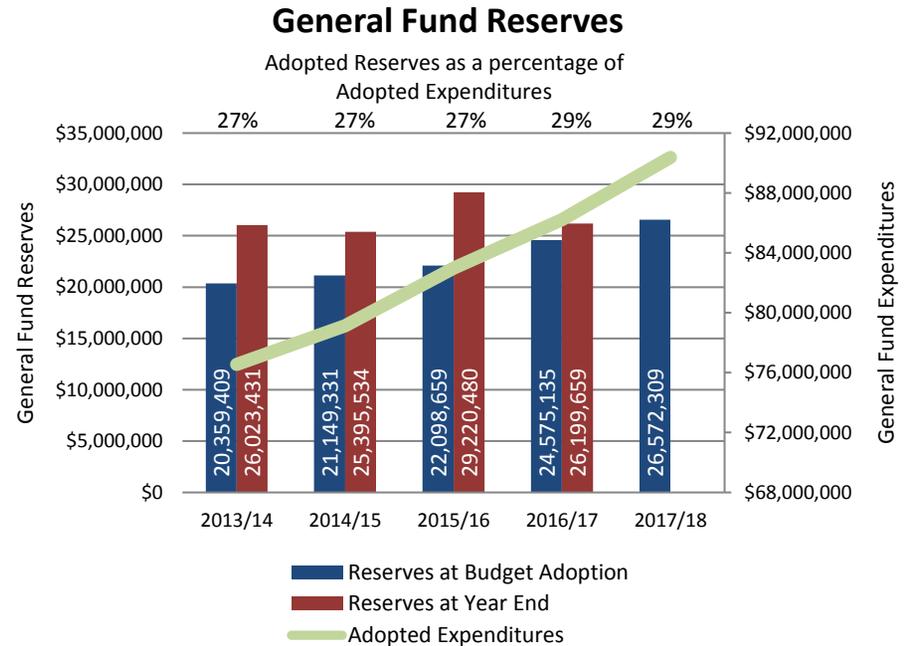
# Fiscal Year 2017/2018

**General Fund net transfers out** of \$15.7 million reflect an increase of approximately \$5.2 million or 49.0% from the FY 2016-17 *adopted* budget, and an increase of approximately \$3.7 million or 30.7% from the FY 2016-17 *adjusted* budget. Major differences include:

Decrease to transfers in for cost allocation	\$0.7 million
Increase to transfers out to Self Insurance Fund to rebuild reserves	3.1 million
Increase to transfers out for one-time requests (net)	1.3 million
Decrease to transfers out to Retiree Medical Benefits Fund pursuant to actuarial study	-1.2 million
Decrease to transfers out for grant matches and other obligations	-0.3 million
Increase to transfers out to Technology Fund for additional funding for Hardware Replacement Program	0.2 million
Prior year adjustments	-0.1 million
	<b>\$3.7 million total</b>

**Reserves.** The City continues to maintain strong General Fund reserves. The Contingency Reserve of \$13.6 million is calculated at 15% of annual appropriations at budget adoption and is intended to be used for specific and defined emergency events such as earthquakes to address immediate needs without impacting City services. All reserves, including the 15% Contingency, Economic Uncertainty, PERS Rate Stability and Expenditure Control Budgeting (ECB), total \$26.6 million for FY 2017-18.

The City’s Issuer Credit Rating as provided by Standard and Poor’s Ratings Services is AA- with a stable outlook. The City’s overall creditworthiness, including its capacity and willingness to meet its financial commitments as they come due, was cited as the primary reason. Standard and Poor’s indicated that the stable outlook reflects their view of the City’s ability to adjust its budget to sustain very strong reserve levels during the past five fiscal years.



# Introduction

# Fiscal Year 2017/2018

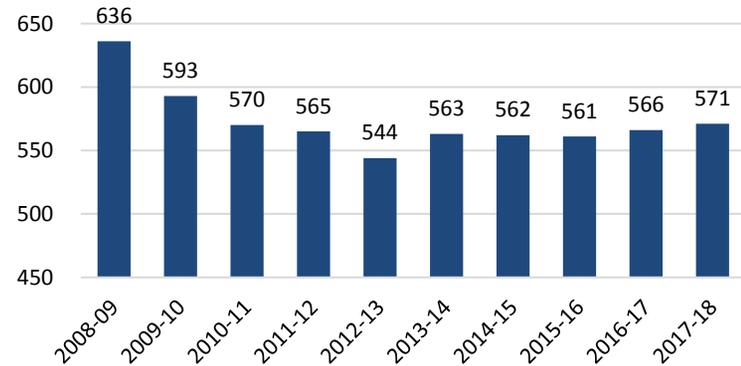
## Organizational Changes

Three new positions have been added, two in the Police Department: one Administrative Clerk and one Animal Services Officer; and one in Community Development: one Planning Technician.

*(Note: two new positions were added during the current fiscal year after budget adoption)*

The contracts for five of the six bargaining groups will expire on June 30, 2017, the remaining one on June 30, 2019. Negotiations are currently underway with the five groups. No funding has been identified in the proposed budget for negotiations.

**Budgeted Full-Time Positions at Budget Adoption**



## Other Funds

**Other General Funds** include City Technology, Facilities Maintenance, Self Insurance and Retiree Medical Benefits and are funded primarily through operating transfers from the General Fund. They are maintained separately for accounting purposes only and are reported as part of the General Fund in the Comprehensive Annual Financial Report (CAFR). Proposed revenues have decreased by \$0.2 million. Proposed expenditures have decreased by \$1.9 million primarily due to one-time settlement payments made in the current year budget.

**Special Revenue Funds** account for specific revenues legally restricted to expenditures for particular purposes such as Gas Tax, Measure I, Asset Seizure funds, Grants, Landscape and Lighting Maintenance Districts and Maintenance Community Facilities Districts. Proposed revenues have increased by \$2.7 million which includes additional Gas Tax funding approved by the State, while proposed expenditures have decreased by \$4.5 million primarily due to one-time projects in the current year budget.

**Debt Service Funds** are used to accumulate resources for the payment of principal and interest on the 2010 Lease Revenue Bonds (Fire Station No. 71) and the 2014 Lease Revenue Refunding Bonds (Ventana Land Purchase). This represents all debt obligations of the City with principal outstanding of \$41.8 million at June 30, 2016. Annual debt service payments are approximately \$3.1 million. Revenues and expenditures have remained basically the same.

# Introduction

# Fiscal Year 2017/2018



**Capital Project Funds** are used to account for the acquisition and construction of major capital facilities and are funded by various sources including development impact fees and community facilities district special assessment bond proceeds. The Capital Reinvestment Fund is funded by transfers from the General Fund. Activity in these funds varies significantly from year to year as resources are accumulated and then used to fund large capital projects. The current year budgeted revenues exceed the proposed revenues by \$4.7 million while proposed expenditures exceed the current year budgeted expenditures by \$0.9 million. Any amounts unspent at year end will be carried forward into the next year at the First Quarter Budget Review.

The City's only **Internal Service Fund** is used to accumulate costs related to fleet services which are allocated to the benefiting funds and departments through an internal service charge. The fund balance reflects amounts available for future fleet replacements. Revenues have increased by approximately \$0.4 million and expenditures by \$0.1 million reflecting adjustments to the comprehensive fleet maintenance system.

**Enterprise Funds** account for the City's business-type activities, operating and capital funds for sewer and water. In recent years, the Water Fund has been used to account for expenses related to the water rate case study. The sewer funds account for the billing and collection of sewer charges, and for the operations, maintenance and construction of the City's sewer system. Revenues and expenditures increased due to increasing costs for wastewater treatment by outside agencies passed through to customer rate.



# Introduction

# Fiscal Year 2017/2018



The **Fontana Fire Protection District** was created effective July 1, 2008, to provide fire suppression, emergency medical, fire prevention and education services within the City limits and unincorporated area within the City's sphere of influence. Revenues to the District include property taxes, fees and special assessments from a Community Facilities District and have been increased from the current year adjusted amount to reflect some recovery in assessed valuations city-wide as well as distributions of excess tax increment resulting from the dissolution of redevelopment.

District expenditures reflect a contractual agreement with the County of San Bernardino and City overhead costs, as well as current year capital costs.

Revenues are expected to increase by \$0.4 million primarily due to increases in assessed valuations. Operating expenditures are proposed to increase by \$2.4 million (increase to the County contract) and capital expenditures are proposed to decrease by \$3.3 million, for a net decrease of \$0.9 million.

The **Housing Authority** utilizes funding from the Federal Department of Housing and Urban Development (HUD) grants to improve and develop quality neighborhoods and housing opportunities throughout the City. With the elimination of redevelopment agencies, the Housing Authority became the Successor Agency to the former Low/Moderate Income Housing Fund (LMIHF). Current year expenditures exceed the proposed expenditures by \$11.4 million due to current year project costs.

The **Fontana Community Foundation** was established for the purpose of aiding and assisting in the implementation, improvement and maintenance of public services that preserve and promote the health, welfare and education of local citizens. Current activity in this fund reflects grant application efforts. Both estimated revenues and expenditures have decreased due to lack of activity.

## ***Capital Improvement Program***

The seven-year Capital Improvement Program (CIP) is a companion volume to this document. A planning tool, the CIP identifies the capital improvement needs in a manner that assures the most responsible and efficient use of resources. The proposed capital budget for Fiscal Year 2017-18 through 2023-24 is \$416 million and contains 111 projects. Of that amount, the proposed operating budget includes \$27.19 million of funding for new and ongoing projects.

- **Pavement rehabilitation** – funds \$6.85 million from various funds for street overlay and rehabilitation, and construction of new and replacement sidewalks, curbs and gutters.
- **Cypress Avenue Storm Drain** – funds \$8.00 million from the Storm Drain Fund for construction of storm drain on Cypress Avenue from Foothill Boulevard to Orange Way consistent with the City’s Master Storm Drainage Plan.
- **Etiwanda/Slover Intersection** – funds \$7.22 million from the Measure I Fund and the Circulation Mitigation Fund for street widening and traffic signal modifications at Slover Avenue/Airport Drive and Etiwanda Avenue.
- **ERP System Replacement** – funds \$1.00 million (partial funding) from the Capital Reinvestment Fund for the replacement of the City’s enterprise resource planning system including applications for Payroll/Human Resources, Accounting, Utility Billing, Cash Receipting, Accounts Payable, Accounts Receivable, etc.
- **Sewer Replacement Program** – funds \$1.00 million from the Sewer Replacement Fund for sewer line replacement or improvement and lift station rehabilitation.
- **Miller Park Amphitheater** – funds an additional \$880,000 from the Community Development Block Grant Fund for this \$7.8 million project which includes an amphitheater and a 2,000 square foot stage.
- **Auto Center Monument Sign** – funds \$850,000 from the Capital Reinvestment Fund for entry statement monument sign for the Auto Center to be constructed at the northwest corner of Sierra Avenue and South Highland Avenue.
- **Sierra Avenue: Foothill-Baseline** – funds \$167,000 from the Measure I and Circulation Mitigation funds to widen this north-south arterial street to six travel lanes, raised landscaped median and decorative traffic signals and lighting.
- **Street and Sidewalk Installation** – funds \$100,000 from the Capital Reinvestment Fund to install missing curb, gutter and sidewalks in the City to increase mobility and improve foot traffic.
- **Hardware replacement program** – funds \$1.13 million from the City Technology Fund to replace computers, servers, network equipment, etc. throughout the City as needed on an ongoing basis.

# Introduction

# Fiscal Year 2017/2018

The City of Fontana continued to see a number of significant events during the past year despite the slowly recovering economy and resulting budget constraints.

## Significant Events of FY 2016-17

- **Financial Strength:** The City of Fontana was rated by "The Fiscal Times" as one of the financially strongest cities in America, finishing second in a field of 116 cities over 200,000 in population.
- **I-15/Baseline Road Interchange:** Celebrated the completion of the new I-15/Baseline Interchange project which involved the construction of a new south bound loop ramp and improved existing on and off ramps, with intersection improvements at Baseline Avenue and East Avenue which will greatly improve traffic circulation in the area. SANBAG was the lead on this project; the City's share of this project was approximately \$6.0 million.
- **Valley Kia:** Successfully negotiated the relocation of Valley Kia to the Auto Center on South Highland.



- **Healthy Fontana Program:** Recognized by the National League of Cities for the Healthy Fontana Program and its work to enhance the goals of the *Let's Move! Cities, Towns and Counties Campaign*.
- **Low-Cost Vaccine Clinics:** In conjunction with the County of Riverside Department of Animal Services, sponsored a number of clinics to license, microchip and vaccinate both dogs and cats at City Hall throughout the year.
- **Election Districts:** Began process to transition to City Council Election Districts beginning with general election in November 2018.

## ***Challenges Ahead***

While positioned to take advantage of the continuing economic recovery, the following is a summary of a number of challenges that remain on the horizon. Additional information is available in the Budget Summary section beginning on page 45.

- ***DOF Denial of OPA Agreement as Enforceable Obligation on ROPS.*** The City's General Fund faces a revenue loss of approximately \$2 million annually which began in Fiscal Year 2015-16. The City was successful at trial, but the Department of Finance has filed an appeal. No date has been set.
- ***State Budget.*** As the state's economy has recovered from the Great Recession, the past four State budgets have significantly expanded government spending. With state revenues lagging expectations, the budget is considerably more constrained than in any year since 2012. Actions being contemplated by the federal government could send the state budget into turmoil. By the time the budget is enacted in June, the economy will have finished its eighth year of expansion, only two years shorter than the longest recovery since World War II. A recession at some point is inevitable.
- ***California Public Employees Retirement System (CalPERS).*** PERS rates continue to rise each year. The recent reduction of the discount rate assumption from 7.5% to 7.0% will result in a sharper increase in rates beginning with Fiscal Year 2018-19. The City's PERS Rate Stability Reserve is currently funded at \$3.4 million to help smooth out rate spikes.
- ***Unfunded Liability.*** The annual required contribution to fund the City's retiree health program for both current and future retirees has been calculated to be \$2.5 million (excludes implicit subsidy amount) for the next year. The program has been closed to new hires since 1990.
- ***Property Value Reassessments.*** The annual Consumer Price Index (CPI) adjustment which provides the basis for changes in assessed valuations state-wide has returned to the 2% level, although properties that have enjoyed Prop 8 valuation reductions are not subject to this limit.
- ***Capital Reinvestment Program.*** Since 1996/1997, the City Council has been investing a portion of the annual General Fund Budget back into the community in the form of capital projects (streets, parks and facilities), with a goal 10%. A total of \$6.85 million from various funds has been allocated in the FY 2017-18 Operating Budget to this critical area.
- ***Proposition 218.*** On November 5, 1996, the California electorate approved Proposition 218 affecting a change to the California State Constitution by making numerous changes to local government finance law. This measure impacts the generation and use of many fundamental revenue sources including fees, charges, assessments, and taxes. This proposition also changes the methods by which certain assessments and taxes are challenged by the electorate. The FY 2017-18 Operating Budget fully complies with the provisions of Proposition 218.

# ***Introduction***

# ***Fiscal Year 2017/2018***

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- ***Services and Growth.*** The City of Fontana has experienced significant growth over the past several years. With this growth comes the need to service a growing community. The funding sources for these additional services are revenue growth and the Municipal Services Fiscal Impact Fee Program (MSFIF).
- ***The Economy.*** While the economy is recovering from the Great Recession, it is a much slower recovery than experienced in the past. The average post-war expansion period is five years, and we are already three years past that which means that another economic downturn could come at any time.

## ***Conclusion***

The Fiscal Year 2017/2018 Budget as proposed is fiscally balanced and continues to support services, maintenance, facilities and infrastructure in line with the priorities of the City Council. I am confident that the commitment from staff and the involvement of our residents will ensure that Fontana is the "Right City at the Right Time" and continue to make it an ideal place to live, work and play. I am proud to be City Manager of such an innovative and excellent organization.

The budget is comprised of three separate volumes: Operating Budget Summary which provides a high-level overview of activities and programs; Operating Budget Detail which provides detail information at the object code level; and Seven-Year Capital Improvement Program (CIP) which presents the City's comprehensive capital spending plan.

I am pleased to report that the City of Fontana has received distinguished budget awards from the Government Finance Officers Association (GFOA) and the California Society of Municipal Finance Officers (CSMFO) for its Fiscal Year 2016-17 Operating Budget for the twenty-fourth consecutive year. These awards are presented to cities whose budget documents meet program criteria as a policy document, operations guide, financial plan and communications device.

I would like to take this opportunity to thank the Mayor and City Council for their outstanding leadership and clear direction in building this budget document, as well as the staff members and community partners who have taken the time to participate in this very important process.

Respectfully submitted,



Kenneth R. Hunt  
City Manager

## ***Budget Awards***

### ***Governmental Finance Officers Association (GFOA)***

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The Government Finance Officers Association (GFOA) awarded a Distinguished Budget Presentation Award to the City of Fontana for its annual budget for the fiscal year beginning July 1, 2016.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and communication device.

The award is valid for a period of one year. The City of Fontana believes that the current budget continues to meet program requirements and will be submitted to GFOA to determine its eligibility for another award.

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**California Society of Municipal Finance Officers (CSMFO) Award**



## ***City Council Priorities***

Maintaining the City's 15% Fund Balance Reserve is critical to the ongoing financial stability of the City of Fontana. The following prioritized list will be used to evaluate all future funding alternatives generated from new revenue and savings achieved:

- 1. Economic Development Strategy.** Focus on continuing the City Council's Economic Development Strategy.
- 2. Public Safety.** Maintain 40% proactive patrol time and absorb as many previously grant-funded sworn and non-sworn positions into the General Fund when the grant ends as recurring revenues will allow.
- 3. Neglected Infrastructure.** Apply a minimum of 10% of annual General Fund adopted recurring appropriations to discretionary infrastructure projects as defined in the Seven-Year Capital Improvement Program. These funds are to be used whenever possible to leverage outside funding alternatives.
- 4. Community Based Recreational and Cultural Services.** Expand and enhance recreational and cultural services which are key factors to the ongoing health, welfare and quality of life within the community.
- 5. Public Services and Public Works Projects.** Maintain sufficient funding to adequately maintain parks, streets, open space, storm drains and buildings.
- 6. Long-Term Financial Stability.** Live within our means and maintain adequate reserves for emergencies.
- 7. Investment in Newly Annexed Areas.** Invest tax dollars generated from newly annexed areas in those same areas.
- 8. Legislative Advocacy.** Return and reinvest as many tax dollars paid by the City's residents at the State and Federal levels back into this Community as possible.
- 9. Investment in Productivity Enhancing Equipment.** Strive to achieve and excel in efficiency enhancements.

## ***City Council Goals and Objectives***

The following guidelines were structured to reflect the City Council goals and objectives and provide the framework in which the Operating Budget for Fiscal Year 2017/2018 was prepared:

### **GOAL #1 TO CREATE A TEAM**

- ***Work together to provide stability and consistent policy direction***
- ***Communicate goals and objectives to all sectors of the community***
- ***Support the decisions of the majority once made***
- ***Ensure commissions work within clear guidelines to achieve Council goals***

Guideline: Reflect the City's Vision Statement, City Council Goals and Objectives and City Council priorities in the proposed budget.

Guideline: Communicate policies established with the adoption of the annual budget to the community using brochures, monthly Financial Performance Reports and Quarterly Budget Reports.

### **GOAL #2 TO OPERATE IN A BUSINESS-LIKE MANNER**

- ***Become more service oriented***
- ***Improve services through the effective use of technology***
- ***Ensure that the public debate is based on accurate information***
- ***Emphasize staff training and development***
- ***Correct problems immediately***

Guideline: Consider privatization and contracting out programs and services that demonstrate measurable cost effectiveness.

Guideline: Use community responsiveness as a top priority for all contracting decisions.

Guideline: Invest in the utilization of new technologies and staff training to enhance efficiency.

## City Council Goals and Objectives - continued

### GOAL #3 TO PRACTICE SOUND FISCAL MANAGEMENT

- **Produce timely and accurate financial information**
- **Emphasize capital formation**
- **Live within our means while investing in the future**
- **Fully fund liabilities and reserves**
- **Developing long-term funding and debt management plans**

Guideline: Update and present budgetary information to the City Council through the issuance of monthly Financial Performance Reports and Quarterly Budget Reviews.

Guideline: Strive to reinvest in infrastructure in an amount equal to 10% of recurring appropriations.

Guideline: Set proposed General Fund departmental budgets at a spending level that will be free from reliance upon non-recurring revenue sources or deficit spending.

Guideline: Maintain an Undesignated General Fund Balance equal to 15% of adopted recurring appropriations.

Guideline: Continue to maintain an "Expenditure Control Budget (ECB)" approach to reward departments for not spending their entire budget by providing saving incentives.

Guideline: Prepare a balanced budget that fully funds the City's retiree health benefit costs, the Self Insurance Fund, fleet and equipment replacement costs and debt service obligations.

## City Council Goals and Objectives - continued

### GOAL #4 TO PROMOTE ECONOMIC DEVELOPMENT

- **Concentrate on job creation**
- **Pursue business retention, expansion and attraction**
- **Establish a quick, consistent development process**
- **Be business friendly at all levels of operations**
- **Strive to constantly improve the City's competitiveness**
- **Aggressively pursue annexations**

Guideline: Provide for sufficient operational and capital expenditures to adequately service the business and development communities.

Guideline: Provide specific funding for economic development activities such as annexations, business attraction, marketing, expansion and retention.

### GOAL #5 TO IMPROVE PUBLIC SAFETY

- **Increase operational efficiency, visibility and availability**
- **Emphasize community oriented policing and community involvement**
- **Utilizing other City programs to help reduce crime**
- **Combat gang and drug activity**
- **Maximizing fire and emergency medical service resources**
- **Minimize community impact from disaster events with emergency disaster preparedness and community awareness**

Guideline: Maintain as a top priority a sworn officer ratio sufficient to achieve a 40% proactive patrol time.

Guideline: Absorb sworn and non-sworn police positions back into the General Fund as grants end and recurring revenues permit.

## ***City Council Goals and Objectives - continued***

### **GOAL #6 TO INVEST IN THE CITY'S INFRASTRUCTURE (STREETS, SEWERS, PARKS, ETC.)**

- ***Maintain and improve the City's existing infrastructure***
- ***Provide for the development of new infrastructure***
- ***Improve the aesthetics of the community***
- ***Focus on relief of traffic congestion***
- ***Create and promote community through people, parks and programs***

Guideline: Prepare the City's Seven-Year Capital Improvement Program (CIP) as part of the Operating Budget process.

Guideline: Provide specific funding to maintain aggressive graffiti removal and proactive Code Compliance functions.

Guideline: Continue to elevate building standards within the community.

Guideline: Retain the historic and natural elements of the community as Fontana continues to develop.

Guideline: Continue to set aside funding for freeway interchange and corridor projects.

Guideline: Provide Measure I outreach to address transportation issues and to bring awareness to residents and businesses of how the City utilizes Measure I funds.

## City Council Goals and Objectives - continued

### GOAL #7 TO CONCENTRATE ON INTER-GOVERNMENTAL RELATIONS

- **Working cooperatively with neighboring jurisdictions**
- **Establish partnerships with other public agencies providing services to residents**
- **Pursue financial participation from county, state and federal governments**
- **Advocate Fontana's position in regional, state and federal organizations**

Guideline: Continue to work with the League of California Cities to keep local revenues "local" in order to provide the services our residents and businesses expect and deserve.

Guideline: Seek financial assistance such as grants and relief from unfunded mandates.

### GOAL #8 TO INCREASE CITIZEN INVOLVEMENT

- **Seek community input**
- **Inform the public about issues, programs and accomplishments**
- **Develop future leaders**
- **Utilize technology to promote communication and linkages in the community**
- **Promote healthy lifestyle opportunities to Fontana residents of all ages**

Guideline: Provide an opportunity for public review and comment of the proposed budget.

Guideline: Provide easy access to the budget and other financial documents through the City's website.

Guideline: Expand community awareness through Fontana's Government Access Channel "KFON."

Guideline: Hold community meetings throughout the City and meet regularly with faith-based organizations.

Guideline: Enhance the Intra-City Marketing Program.

## City Council Goals and Objectives - continued

### GOAL #9 TO PROMOTE AFFORDABLE HOUSING

- **Facilitate construction of high-quality multi-family housing which also serves to address the affordability needs of this community**
- **Acquisition, substantial rehabilitation and professional management of selected multi-family properties as a vehicle to reduce crime and code enforcement activity.**

Guideline: Facilitate the acquisition, substantial rehabilitation and professional management of selected apartment buildings and/or neighborhoods located throughout the City.

### GOAL #10 TO PRESERVE THE LOCAL ENVIRONMENT FOR GENERATIONS TO COME AND TO CREATE A HEALTHY ECONOMIC AND ENVIRONMENTAL FUTURE

- **Commit to conservation and efficiency in city buildings and equipment**
- **Reduce water use in city operations and in the community**
- **Outreach to businesses and residents to promote energy efficiency in the community**
- **Enhance existing waste reduction and recycling activities**
- **Commit to purchasing specific products and goods that are climate friendly**
- **Create communities and neighborhoods that are attractive, safe and convenient for walkers & bicyclists**
- **Implement sustainable landscaping and the use of recycled water**
- **Adopt policies that promote compact and efficient development in new and existing communities**
- **Promote an environment that encourages healthy eating, regular physical activity and responsible individual choices**
- **Promote programs that encourage reducing greenhouse gas emissions**
- **Adopt policies that will attract new green business technologies to Fontana**

Guideline: Continue efforts to ensure projects incorporate Federal guidelines for "Green policies and environmental friendliness."

Guideline: Utilize drought-tolerant landscaping where possible to comply with approved Water Conservation ordinances.

# *City Information*

*City-Wide Organization Chart*

*City Council's Vision Statement*

*Elected Officials and City Manager Profiles*

*Community Profile*

# *City Information*

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# Citizens of Fontana

## Elected Officials

Mayor  
City Council  
City Treasurer  
City Clerk

City Attorney

**City Manager**  
Kenneth R. Hunt

2017/2018 Organizational Chart

# City-wide

Effective 7/1/2017  
Budgeted 571 FTE City  
Budgeted 557 Part-Time  
Budgeted 5 Intern Positions  
126 FTE Fire

## Administrative Services

David R. Edgar  
Deputy City Manager

Office of the City Clerk  
Karen Porlas

Community Services  
Garth W. Nelson

Information Technology  
Ramon Ebert

Management Services  
Lisa A. Strong

Human Resources  
Annette Henckel

**Police Department**  
Robert W. Ramsey  
Police Chief

**Fire Protection District**  
Jeffrey Birchfield  
Fire Chief

## Development Services

Debbie Brazill  
Deputy City Manager

Community Development  
Zai AbuBakar

Engineering  
Ricardo Sandoval

Public Works  
Charles E. Hayes

## **City Council's "Vision Statement"**



"Fontana is a dynamic, thriving community that supports education, growth, safety and a positive community fabric. Our community is creating the opportunities that encourage social and economic investment."

Adopted February 7, 2006

## Elected Officials Profiles

### Acquanetta Warren, Mayor

Acquanetta Warren was elected as Fontana's first female and first African American Mayor in December 2010 and was re-elected in 2014. Mayor Warren has focused her administrations on improving public safety, bringing business, generating jobs, creating educational opportunities and advocating for a healthier community. Her current term will expire in 2018.



Mayor Warren is a member of the U.S. Conference of Mayors (USCM) leadership team and Educational Task Force. In 2016, the USCM named the City of Fontana the number one mid-sized city in the Nation for eliminating Childhood Obesity.

Mayor Warren is the founder of the Healthy Fontana Program, which is now a model program across the nation. Ms. Warren has received numerous recognitions and several awards for her efforts to increase healthy lifestyles for all citizens throughout the Inland Empire as founder of Healthy Fontana Program.

In 2015, Mayor Warren was awarded the prestigious Health Champion Award for Southern California Elected Officials from the California Center for Public Health. Through her efforts, the San Bernardino County Department of Public Health announced a 47% reduction in Fontana's hospitalization rates for obesity related illnesses in both children and adults through the years of 2008-2012.

Ms. Warren is striving to improve public safety and in 2013, Fontana was named as one of the top 20 safest communities in the entire country. Mayor Warren, broken hearted over some of the recent violence in the nation, recently held an event to have an open conversation connecting police, church and community. This event brought the public out to share concerns, gain a deeper understanding of issues impacting law enforcement and the community working towards "One Fontana."

Fiscal responsibility has also been one of Mayor Warren's top priorities. In a 2017 article from the "Fiscal Times" which rated the financial strength of cities over 200,000 in population, the City of Fontana was rated as the second strongest city in the entire country.

Mayor Warren is an advocate for new business and jobs, always promoting the city as "Open for Business" and increasing jobs and sales tax. In 2011, Mayor Warren started a television show entitled "Fontana is Open for Business" which showcases local businesses and the services they offer. Recently these efforts were recognized with the City being ranked 4<sup>th</sup> in the State of California in five-year annual growth of retail sales.

During Mayor Warren's time on the City Council, three interchanges were completed, opening up the roads to business and jobs in Fontana. These interchanges accommodate over 200,000 residents and the growth of the goods movement throughout the Inland Empire.

Mayor Warren has been an active community advocate for education. While in office, Mayor Warren has held education summits with local schools, the community college district, and business leaders to begin outlining plans to prepare our youth for future job markets. Because she knows encouraging education starts early, she makes annual efforts to raise money for the Fontana Boys and Girls Club by hosting the Mayor's Gala, exceeding \$525,000 since 2011.

Ms. Warren was appointed to the Fontana City Council as a City Council Member on December 17, 2002, and was elected in 2004 and 2008. Prior to her appointment, she served as Co-Chairperson of the City of Fontana General Plan Advisory Committee and Chairperson of the Village of Heritage Development Landscape Committee.

Mayor Warren currently serves with the League of California Cities as Vice Chair of the Administration Committee and Vice Chair of the Governance, Transparency and Employee Relations Policy Committee. She is a member of the Aging/Senior Task Force and member of the Latino Leadership Alliance chaired by Los Angeles Mayor Eric Garcetti. Mayor Warren's past service includes various council subcommittees and boards and commissions such as Water/Recycled Water Projects and Development Processing for New Communities, the State Park Commission, Casa Colina Rehabilitation Hospital Board of Directors, and the Upland YMCA Board of Directors.

She earned a Bachelor of Arts Degree in Political Science/Urban Studies from Occidental College and an Honorary Doctorate Degree in Theology from Next Dimension Bible College. Warren is a member of Water of Life Community Church and has three children and one grandchild.

## Elected Officials Profiles - continued

### Jesus "Jesse" Sandoval, Mayor Pro Tem

Jesse Sandoval, a resident of the City of Fontana since 1967, was elected to the Fontana City Council in November 2012 and re-elected in 2016. His current term will expire in 2020.

In the years that Mr. Sandoval has lived in Fontana, he has seen the city grow from a steel mill town into a thriving community.



Mr. Sandoval has a long history of community involvement. Prior to being elected, he worked for the Fontana Unified School District for 20 years and the City of San Bernardino.

While working at the Fontana Unified School District, Mr. Sandoval developed a reputation for being an active parent and was involved in the School Site Council and various Parent Teacher Associations (PTAs). He helped establish a PTSA at Sequoia Middle School upon learning that none existed previously.

Mr. Sandoval's community service activities included being a Commissioner of the City of Fontana's Park and Recreation Commission, sponsorship of the annual Veteran's Day Essay Contest, and coaching of youth athletics. He has been active with such organizations as Southwest Little League, Fontana Pop Warner Football, Junior All-American Football, and Fontana Girls Softball.

As a City Council Member, Mr. Sandoval is committed to keeping Fontana moving forward in a positive way, focusing on public safety, city programs and senior services. He promises in all things to (1) have an open door policy; (2) keep an open mind; and (3) lend a listening ear to all community concerns.

Jesse has been married for 30 years to his wife Mary and they are proud to have raised their 3 children; Jesus Jr., Maria Teresa, and Maria Cecelia, in the City of Fontana.

### John Roberts, Council Member

John Roberts was elected to the Fontana City Council for a two-year term in 1992, and re-elected to four-year terms in 1994, 1998, 2002, 2006, 2010 and 2014. His current term will expire in 2018.

Prior to joining the City Council, Mr. Roberts served on the Planning Commission from 1988 to 1992. He graduated from Chaffey College Fire Academy in 1972 and is retired from the San Bernardino County Fire Department with 32 years of service. He served 19 years as a Division Chief, including 15 years as the County Fire Marshal.



In his last four years of service, he served as the Valley Division Chief (Fontana, Bloomington, Muscoy, Grand Terrace, Devore, San Antonio Heights) and Chief of Support Services.

Mr. Roberts has four grown children, Christine, Jennifer, Evan and John III, and seven grandchildren.

He represents the City of Fontana on the following committees:

- Omnitrans Board of Directors and past Chairman
- San Bernardino County Transportation Authority (SBCTA) formerly SANBAG (alt)
- Member and past President of the Fontana Rotary Club
- County of San Bernardino Oversight Board, Vice Chairman representing Special Districts
- City of Fontana Oversight Board, Special District Representative
- Board Member Foothill Freeway Corridor Design Authority
- Fontana Fire Protection District, President
- North Etiwanda Preserve, Board Member

## Elected Officials Profiles - continued

### Michael Tahan, Council Member

Michael Tahan was elected to the Fontana City Council on November 2, 2010 and was re-elected in 2014. His current term will expire in 2018.

Prior to joining the City Council, he was an active member of the Fontana Community for more than 12 years. Michael and Rima Tahan, with their three sons, are proud to call Fontana their home.



Prior to his position on the City Council, Mr. Tahan was as an elected official serving on the San Bernardino County Board of Education representing the Fontana Unified, Chino Unified, Cucamonga and Mt. Vernon school districts. He brings with him his experience of Public Policy, Budgets and understanding community needs.

Michael has, and continues to be actively involved and participate in a number of community organizations like those listed below, but not limited to:

- San Bernardino County Transportation Authority (SBCTA) formerly SANBAG
- San Bernardino County Board of Education, Trustee Area C
- Past Fontana Parks and Recreation Commissioner
- Past Fontana Chamber of Commerce President
- Fontana Boys and Girls Club, Board Member
- Fontana Library Foundation, Past Board Member
- Oldtimers Foundation (Senior Citizens Services), Board Member
- Fontana Youth Sports, Pee Wee Soccer Coach
- Fontana Rotary Club
- San Bernardino County Child Care and Development Planning Council
- San Bernardino County Flood Control Commission, Zone 2
- Inland Empire Development Corporation, Founding Board Member
- Women-In-Transportation Seminar, Member
- Construction Management Association of America, Member
- American Public Works Association, Member

Michael Tahan holds a Master's Degree in Business Management, from Cal State Fullerton and he also holds a Bachelor of Science in Business Administration.

### Jesse Armendarez, Council Member

Jesse Armendarez, a lifetime resident of the City of Fontana, was elected to the Fontana City Council in November, 2016.

Mr. Armendarez was born in Fontana and graduated with the very first class of A.B. Miller High School. He is a husband, father, and Fontana Real Estate Agent. He has been recognized by the National Association of Hispanic Realtors as one of the "Top 250" Hispanic Realtors in the United States and is a Board Member for the Inland Valley Association of Realtors.



As a resident for over 40 years, Jesse has served our City as Planning Commissioner, as a Fontana Unified School District Board Member, and through many different outlets such as Past President and Board of Directors for the Fontana Exchange Club, Chairman of Fontana Days Festival, Board of Directors for the Fontana Rotary Club, and a Community Emergency Response Team (CERTS) member. He continues to invest in our City as a member of the Fontana Chamber of Commerce and with Water of Life Church.

Mr. Armendarez is committed to:

- Protecting the City's quality of life by keeping neighborhoods safe and well maintained
- Ensuring that first responders have the resources needed to protect residents, business owners, and their property
- Making public safety the City's number one priority
- Encouraging the expansion of local companies and actively pursuing new businesses to bring in needed jobs and tax revenues
- Keeping Fontana as one of the best cities to raise a family by fostering community and working in partnership with schools and civic organizations

## Elected Officials Profiles - continued

### Tonia (Toni) Lewis, City Clerk



Tonia Lewis was elected City Clerk in November 2006 and was re-elected in 2010 and 2014. Her current term will expire in November 2018. She is a lifetime resident of Fontana. She has been married to Don Lewis for 46 years. They are the parents of three children and grandparents of six.

Tonia retired after 20 years as an operations administrator with Bank of America and subsequently became the owner of Toni Lewis Business Solutions, offering management assistance to the Fontana Chamber of Commerce and small businesses within the local area.

She is a graduate of Fontana High School and attended Chaffey College, Cal State San Jose, and the American Institute of Banking, majoring in business management and bank operations.

Her business and social affiliations include:

- Fontana Area Chamber of Commerce (Board of Directors)
- Honorary lifetime member of the Exchange Club of Fontana (two terms as president and three terms as treasurer)
- 40-year member of the Order of the Eastern Star (two terms as Worthy Matron)
- International Order of the Rainbow for Girls (14 years on adult advisory committee)
- Fontana Days Festival (15 year committee chairman/co-chairman)
- Served one term on (former) Fontana Cultural Arts Commission
- Lifetime member of Fontana Community Church
- Treasurer of the Fontana Historical Society
- Administrator for the Fontana Historical Research Library
- Membership chairman of the Fontana Woman's Club
- Member of "CERT" Citizen Emergency Response Team

### Janet Koehler-Brooks, City Treasurer

Janet Koehler-Brooks was appointed as City Treasurer by the City Council in January 2003 to fill the position left vacant by her father, the late Dr. Charles A. Koehler. Mrs. Koehler-Brooks was elected in 2006 and was re-elected in 2010 and 2014.

Her current term will expire in November 2018.

Mrs. Koehler-Brooks has resided in the City of Fontana since 1959. She attended Fontana schools and returned to the school district as a teacher and retired as a school counselor. She has a Master's Degree in Education from Cal State San Bernardino and a Bachelor's Degree from Pepperdine University. She was married to the late Richard Brooks and has two sons.

Her involvement with civic, community and professional organizations includes:

- Fontana Art Association – Board Member, Life Member
- Friends of the Library – Board Member
- Fontana Historical Society – Board Member
- California Municipal Treasurers Association – member
- The Kiwanis Club of Fontana – Board Member
- Fontana Woman's Club – Trustee
- Troop 502 Boy Scouts of America – Committee Chairperson
- C.E.R.T. – Community Emergency Response Team – Trained
- California Association of School Counselors – Member
- Fontana Days Festival – Served on 100<sup>th</sup> Anniversary Committee
- Sons of Italy (Joanne Coccia Lodge) - Member
- Special Olympics – Volunteer
- Jr. Fontana Leadership Intervention Program – Board President
- Crosspointe Community Church - member

She is a recipient of the Kiwanis Family of the Year Award 1995, Kiwanis Sponsored Youth Award 1996-97, Kiwanis Distinguished Service Award 2006, 63<sup>rd</sup> District Women of Distinction Award 2007, Los Angeles County Fair – Community Hero 2011, and Industrial Support Systems "Community Partner" – 2016-17.



## City Manager Profile

### Ken Hunt, City Manager

Ken Hunt has been employed by the City of Fontana since 1990. He has worked in the capacity of City Auditor, Budget Officer, Purchasing Officer, Finance Director, Human Resources Director and City Manager (1999).

Prior to his employment in Fontana, Mr. Hunt worked with the Los Angeles County Auditor Controllers Office and in the banking and aerospace industries. He holds a Bachelor of Science Degree and a Master's Degree in Business Administration.



Since the mid-1990s, the City of Fontana has been one of the fastest growing cities in the County of San Bernardino. During Mr. Hunt's employment at the City of Fontana, he has been credited with working with the Mayor and City Council to engineer a financial turn-around.

During the recession of the 1990s, the City of Fontana literally moved from the brink of bankruptcy to having a vibrant and growing financial base. In recognition of the policies and programs established by the City Council, the City has received critical acclaim and awards at the state, federal, and international levels.

Mr. Hunt's accomplishments include:

- Creation of an aggressive economic development strategy for the community
- Creation of a city-wide Capital Investment Program
- Development of Economic Zones in both north and south Fontana
- Construction of a new regional library, the largest in San Bernardino County, serving more than one million visitors annually
- Creation of a city-wide paramedic program
- Expansion of several community-oriented policing programs that have led to dramatic decreases in crime and to Fontana being named as a top 20 safest community in America
- Creation of the Fontana Fire District

- Construction of multiple passive parks, water parks and active sports facilities, with a value of over \$110 million
- Construction of three new community centers with a value of \$50 million
- Successfully funded and provided oversight for five interchange construction projects with a value of \$300 million
- Creation of city-wide cultural arts and historical programs

Mr. Hunt has published several articles related to government finance and restructuring, has periodically been asked to write columns for the local newspapers, and been a guest speaker at several conferences throughout the State covering topics of debt, government finance, and Manager/Council relationships.

## Community Profile

The City of Fontana is located about 50 miles east of Los Angeles. The City spans approximately 42.4 square miles and has a population estimated at January 1, 2017, to be 212,786. The City was incorporated on June 25, 1952, under the laws of the State of California and enjoys all the rights and privileges applicable to a general law city.

The City is governed by a five member City Council under the Council-Manager form of government. Policy-making and legislative authority are vested in a governing council consisting of the mayor and four council members elected at large on a non-partisan basis.

Council members serve four-year staggered terms, with two council members elected every two years. The mayor is elected to serve a four-year term. The governing council's responsibilities include passing ordinances, adopting the budget, appointing committees, and hiring both the City Manager and City Attorney. The City Manager is responsible for carrying out the policies and ordinances of the governing council, overseeing the day-to-day operations of the government, and appointing the department heads.

The City of Fontana employs approximately 571 full-time employees. Services provided include police protection; contracts for fire services; the construction and maintenance of highways, streets, and other infrastructure; waste water and sanitation services; and recreational activities and cultural events.

In addition to general government activities, the City Council also serves as the Board of Directors of the Fontana Industrial Development Authority, the Fontana Public

Financing Authority, the Fontana Housing Authority, Fontana Community Foundation and the Fontana Fire Protection District.

## History

The City was first developed as an organized rural community through the vision of Mr. A. B. Miller. Although self-sufficient, the farming community was abruptly reshaped to accommodate the industrial revolution in 1942 with the transformation of Mr. Miller's farm into a steel mill by Henry J. Kaiser. The area became Southern California's leading producer of steel and steel-related products. The steel industry dominated the City's economy until 1984 when the steel mill closed.



# City Information

# Fiscal Year 2017/2018

## Location

One of the many reasons Fontana has a thriving economy is due to the high traffic volumes and great exposure from Interstate 10, Interstate 15 and the 210 freeway. These factors have created a lucrative and attractive atmosphere that has and will continue to attract and support new commercial and retail development.

## Population and Income

The population has increased by 14% over the last ten years to a projected 214,909 for FY 2017-18. Much of this growth is due to recent annexation of unincorporated areas of San Bernardino County, as well as the results of the 2010 Census which indicated growth of 52% for 2010 over 2000.

The estimated average household income is \$75,315.

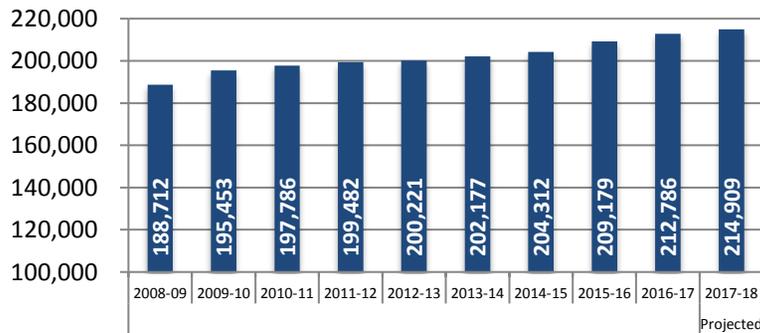


## Education

Fontana currently has within its boundaries five school districts: Fontana Unified, Chaffey Joint Union, Colton Joint Unified, Etiwanda Elementary and Cucamonga Elementary.

Chaffey College’s Fontana Campus serves the eastern portion of the community college district. Phase I of their three-phase plan expansion opened in 1996; Phase II, a 10,000 square foot facility, opened in 2007 doubling the size of the campus. Phase III added another 30,000 square foot facility including additional classrooms, two science laboratories, a library, a bookstore, a dance studio, student lounge and additional administrative offices increasing the number of continuing education students that will be served in the Fontana area. An educated workforce is an employable workforce.

**Fontana Population  
Ten-Year History  
14% Increase**



## Parks and Recreation

With 45 parks and community recreation centers throughout the City, Fontana prides itself on providing residents with opportunities to enjoy the outdoors.



Fontana Park, located at Summit Avenue and Lytle Creek Road, opened in October 2008.

Fontana Park offers a wide range of amenities including Fontana’s largest Community Center, a year round Aquatic Center, fully managed Skate and BMX Park, sports pavilion, dog park, and passive play area.

The Mary Vagle Science and Nature Center, located near Jurupa Hills Regional Park, offers an opportunity for a wide range of environmental education activities.

Coyote Canyon Park is one of Fontana’s newer recreational areas. The home of adult and youth softball, the neighborhood park is located in the Coyote Canyon area.

Fernandez Park, located at the northwest corner of Miller and Locust Avenues, includes playground structures, a picnic shelter, a meandering sidewalk, open space for recreational play, a 27 stall parking lot, and a small pre-cast concrete restroom facility for men and women.

The 41,000 square foot Senior Community Center is a welcome addition to the Downtown. Completed in May 2010, the community center is highly amenitized to include kitchen and banquet facilities, an exercise facility and a place for seniors to gather and recreate.

Many other recreational opportunities are available in and around Fontana. Sierra Lakes Golf Course is an 18-hole, championship golf course designed by Ted Robinson, internationally acclaimed golf course architect. The par 72, 6,805-yard layout is a premiere, daily fee, public golf facility offering golfers affordability in a country club setting.

Also, local mountain communities such as Big Bear, Lake Arrowhead, and Mt. Baldy offer some of the finest skiing resorts in Southern California and are easily accessible within one hour.



## Arts and Culture

Recognized as one of the *100 Best Communities for Young People* and as one of the best places to raise a family, Fontana is a home where artistic ideas, creative talents and cultural diversity are celebrated. Affordable opportunities to study and appreciate fine arts are available to artists and citizens alike.

The city has worked with established organizations such as the San Bernardino County Library, the Fontana Art Association, Fontana Historical Society, Center Stage Theater and the Fontana Community Players to build upon a strong cultural past and define the future of the arts in Fontana. The cultural and architectural renaissance in the downtown civic center campus has led to a thriving art district that offers quality art, literature, theater and outdoor entertainment.

With the openings of the Art Depot Gallery, Center Stage Theater, Koehler Gallery, Lewis Library and Miller Park Amphitheater, Fontana has taken a decisive step as a future leader in cultural arts programming.



## Medical Facilities

Kaiser Permanente Medical Center is an expanding facility serving the Fontana community and beyond. The Center is one of the largest hospitals in the Inland Empire.

Residents in North Fontana now have an additional urgent care facility. Conveniently located in the CHW Medical Plaza at the northeast corner of Sierra Avenue and the 210 Freeway, St. Bernardine Urgent Care Center opened in May 2009. Services available at the facility range from diagnosis to treatment, including x-ray and lab service.

## Transportation and Infrastructure

The City is a major transportation hub with convenient access to Interstates 10, 15 and the 210 freeway. Rail service available from Union Pacific Railroad and MetroLink to the greater Los Angeles area runs through the center of town. Fontana is only 10 minutes away from LA/Ontario International Airport. In addition, Fontana's location allows for access to the Santa Ana Regional Interceptor (SARI) Industrial Sewer line.

## Utilities

The only City utility is the sanitary sewer service. Wastewater treatment service provided by the Inland Empire Utilities Agency is included on the City bill. Customers are billed on a bi-monthly basis with approximately 85% collected with the property tax.

## Local Economy

The Inland Empire has been recognized as being the fastest growing metropolitan statistical area in Southern California due to affordable housing and industrial development. The development of the Inland Empire is occurring because it is the last region of the Southern California area to have large amounts of undeveloped land along transportation corridors. Demographers predict that the region's population will rise from 3.2 million in 2000 to 5.5 million in 2020, exceeding the growth of 47 of the 50 states.

The center of San Bernardino County's growth is moving west into Fontana. Fontana has competitive advantages related to its neighbors in the Inland Empire as it is now the westernmost city with available space to accommodate both residential and industrial development. It offers new residents housing cost advantages and companies locating here can benefit from lower labor costs.

The City of Fontana was greatly affected by the economic slowdown, most drastically by the housing crisis. After dropping to their 2004 levels, the median prices for new and existing homes in the Inland Empire continue to rise and are now about 24% below 2007 highs.

Fontana experienced many foreclosures and a significant decline in new housing development. Change in assessed valuation for the City has gone from double digit growth in fiscal years 2001-02 through 2007-08, to negative growth in fiscal years 2009-10 through 2011-12. Foreclosure activity has dropped significantly, as well as underwater mortgages. Development continues to increase, with a 5.2% increase in assessed valuation in Fiscal Year 2016-17.

The City of Fontana has used the accelerated growth of the past to build healthy monetary reserves. The City intends to continue to make investments in the community that will bring value to the residents, businesses and property owners and continue to improve the quality of life for the residents of the City of Fontana. As part of its long-term financial planning, Fontana intends to take the opportunity during the current slow economic recovery to enhance the City through investment in infrastructure.

<b>Top Ten Property Taxpayers</b>	<b>Primary Use</b>
San Gabriel Valley Water Company	Miscellaneous
Vintage Park East LLC	Industrial
Target Corporation	Industrial
Prologis USLV NEWCA 1 LLC	Industrial
Francisco Street LP	Industrial
Intex Properties IE Corp	Industrial
North Fontana Investment Company LLC	Vacant
BRE DDR Crocodile Falcon Ridge	Commercial
John Hancock Life Insurance Co	Industrial
10681 Production Avenue LLC	Industrial

<b>Top Ten Employers</b>	<b>Number of Employees</b>
Kaiser Hospital & Medical Group	4,980
Fontana Unified School District	4,925
City of Fontana (includes part-time)	1,171
Target (Dayton/Hudson)	589
Coronado Stone Products	390
Sierra Aluminum Company	362
Costco Wholesale	349
Walmart Store #1756	333
U S F Reddaway	320
Schlosser Forge Company	287

Source: City of Fontana Business License

<b>Comparison to Surrounding Cities</b>						
	<b>Fontana</b>	<b>Rancho Cucamonga</b>	<b>Ontario</b>	<b>San Bernardino City</b>	<b>San Bernardino County</b>	<b>Inland Empire</b>
<b>Population January 1, 2017 Department of Finance</b>	212,786	177,324	174,283	215,410	2,131,186	4,507,037
<b>2015 Taxable Retail Sales (in millions)</b>	\$3,083	\$2,500	\$7,224	\$2,870	\$35,823	\$68,844
<b>July 1, 2016 Assessed Valuation (in billions)</b>	\$16.8	\$23.5	\$21.7	\$12.7	\$194.7	\$441.7
<b>2014 Median Income</b>	\$64,399	\$82,489	\$52,225	\$50,647	\$52,041	\$54,681
<b>2016 Q2 Median Price Existing Homes</b>	\$354,608	\$505,148	\$364,054	\$244,005	\$270,000	\$303,837
<b>2016 Q2 Median Price New Homes</b>	\$426,190	\$558,550	\$445,687	\$408,542	\$432,750	\$414,409

Source: John Husing Inland Empire Quarterly Economic Report - Inland Empire City Profile 2016, Oct 2016

## Facts at a Glance

### Date of incorporation:

June 25, 1952

### Type of city:

General Law

### Form of government:

Council/Manager

### Number of employees:

571 full-time

### Area:

42.4 square miles

### Elevation:

1,232 feet

### Assessed valuation:

\$16.8 billion

### Taxable retail sales<sup>(1)</sup>:

\$3.08 billion

### Population<sup>(2)</sup>:

212,786

### Number of registered voters<sup>(3)</sup>:

79,177

### Average household income<sup>(4)</sup>:

\$75,315

### Median household income<sup>(1)</sup>:

\$64,339

### Housing<sup>(5)</sup>:

Total households:	50,558
Average household size:	4.04
Percent owner occupied:	67.2%
Percent renter occupied:	32.8%

### Median price single family home<sup>(1)</sup>:

Existing:	\$354,608
New:	\$426,190

### Ethnicity<sup>(4)</sup>:

Hispanic origin of any race	66.8%
White alone	46.4%
Some other race alone	31.2%
Black alone	9.4%
Asian alone	6.7%
Two or more races	4.9%
American Indian	1.0%
Pacific Islander	0.3%

### Libraries:

Lewis Library & Technology Center  
8437 Sierra Avenue, Fontana, CA

### Fire protection:

Number of stations:	7
Number of firefighters:	108

### Police protection:

Number of stations:	1
Number of sub-stations:	2
Number of sworn officers:	194

### School districts:

Fontana Unified  
Chaffey Joint Union High School  
Colton Joint Unified  
Etiwanda Elementary  
Cucamonga Elementary

### LMD/LLMD/CFDs (City):

LMDs (landscape maint):	4
LLMDs (lighting maint):	1
CFDs - Infrastructure bonds:	11
CFDs - Service/maintenance:	73

### Important websites:

[www.fontana.org](http://www.fontana.org)  
[www.fontanabusiness.org](http://www.fontanabusiness.org)  
[www.fontanahousingauthority.org](http://www.fontanahousingauthority.org)  
[www.fontanalibrary.org](http://www.fontanalibrary.org)

### Sources:

- <sup>(1)</sup> John Husing Quarterly Economic Report, October 2016
- <sup>(2)</sup> Calif Department of Finance, January 1, 2017 estimate
- <sup>(3)</sup> San Bernardino County Registrar of Voters
- <sup>(4)</sup> US Census Bureau
- <sup>(5)</sup> City of Fontana website – Citywide Demographics

# *Budget Guide*

*The Budget Documents*  
*Budget Development Process*  
*Budget Calendar*

# *Budget Guide*

*The Budget Documents*  
*Budget Development Process*  
*Budget Calendar*

## The Budget Documents

Each year, the Management Services Department coordinates the preparation of four key budget documents:

1. Operating Budget - Summary
2. Operating Budget - Detail
3. Seven-Year Capital Improvement Program
4. City-Wide Cost Allocation Plan

The information contained in these documents is the end product of a thorough financial review performed through the combined efforts of City staff. Subsequent pages include a description of the budget documents and a summary of their intended use:

If You Are Looking For:

Budget Overview and Policies  
Budget Trends and Graphs  
Revenue Detail/Departmental Expenditure Summaries  
Department Goals and Objectives  
Contractual Services/Capital Outlay Detail  
Personnel Information by Division  
Organizational Charts  
Performance Measures

Document to Look Under:

**Operating  
Budget**

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If You Are Looking For:

Five-Year Line Item Expenditure Detail  
Line Item Justification for all Funds  
Fund Summary  
General Fund Departmental Summary  
Division Summary by Fund  
Program Detail by Fund  
Project Summary by Fund

Document to Look Under:

**Operating  
Budget  
Detail**

If You Are Looking For:

Status of Prior-Year Capital Projects  
Seven-Year Capital Projects  
Current Year Capital Projects  
Future Capital Projects and Anticipated Funding  
Capital Project Impacts on Fund Balances

Document to Look Under:

## Capital Improvement Program

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If You Are Looking For:

Total Cost by Function  
City Staff Billing Rates  
Overhead Rates

Document to Look Under:

## Cost Allocation Plan

### **Operating Budget - Summary**

This document provides information summarized at the division level. Divisional budgets consolidate program activities into similar service categories within a fund with the intent of reducing the cumbersome nature of a program based budget document. Every effort has been made to present the budget document in a "User Friendly" format. Increased emphasis has been placed on text, trends and written explanations. The summary document is divided into the following sections:

- Introduction
- City Information
- Budget Guide
- Budget Summary
- Fund Balance
- Revenues
- Expenditures
- Transfers
- CIP Overview
- Departmental Summaries
- Fire Protection District
- Housing Authority
- Community Foundation
- Appendices

## ***Introduction***

Includes the City Manager's Transmittal Letter, budget awards, the City Council's top priorities, goals and objectives and the budget guidelines by which these budget documents were developed.

## ***City Information***

Provides information relative to Fontana including the City-wide organization chart, City Council's Vision Statement, profiles of the elected officials and the City Manager, and community profile.

## ***Budget Guide***

Contains an explanation of the organization of the budget documents, the budget development process and the budget calendar.

## ***Budget Summary***

Provides an overview of the operating budget for all entities, an overview of the General Fund budget, discusses budget assumptions and financial issues the City faces in the future, and provides a five-year financial forecast for the General Fund.

## ***Fund Balance***

Provides a five-year summary of the General Fund's Fund Balance, a summary of beginning and projected year-end fund balances for each fund including all entities, and a summary of changes in fund balance of greater than 10%.

## ***Revenues***

Provides a chart and summary of General Fund revenues by category as well as an explanation of each category. It also includes charts identifying revenue for all entities by entity and by category, and revenue summaries and details for all funds.

## ***Expenditures***

Provides a chart and summary of General Fund expenditures by department and by category, as well as an explanation of each category. It also includes charts identifying expenditures for all entities by entity and by category, an expenditure summary for all entities, and expenditure summaries for all funds.

## ***Transfers***

Provides the schedule of operating transfers between funds for all entities.

## ***CIP Overview***

Provides an overview of the Capital Improvement Program (CIP) including proposed new year funding by category and funding source, as well as a summary of all projects included in the program.

## **Departmental Summaries**

Contain budget information by department including an organization chart, overview, goals and performance measures and accomplishments. It also provides a departmental summary of expenditures and division summaries by fund.

### **Fire Protection District**

Provides summary budget information for the Fontana Fire Protection District.

### **Housing Authority**

Provides summary budget information for the Fontana Housing Authority.

### **Community Foundation**

Provides summary budget information for the Fontana Community Foundation.

## **Appendices**

Includes the following:

- Financial Structure
- Financial Policies
- Constitutional Spending Limit
- Long-Term Debt
- Employee Compensation and Benefits
- Ten-Year History of Authorized Positions by Department
- Guide to Funds
- Legislative Summary
- Acronyms
- Glossary
- Resolutions

## **Operating Budget - Detail**

The Operating Budget Detail provides a separate line item, object code detail for the operating budget. The Operating Budget Detail is the City's "Book of Numbers." Expenditures within each divisional category are detailed with descriptions. Budgets are broken down to the program level and are listed in account number order. Historical information is prepared at a detailed object code level for comparison purposes. Cost data within this document is presented by fund, by department and by division if there are multiple divisions.

## Seven-Year Capital Improvement Program

The Seven-Year Capital Improvement Program (CIP) Budget is a separate document that is annually brought to the City Council for consideration. This document matches funding sources with capital expenditures over a seven-year schedule. The relationship between the CIP and the operating budget is described in detail on subsequent pages of this document.

Within the CIP document, projects have been separated into the following project priorities:

**Priority 1:** The project is **essential** and should be started within the year.

**Priority 2:** The project is **necessary** and should be started within 1 to 3 years.

**Priority 3:** The project is **desirable** and should be started within 3 to 5 years.

**Priority 4:** The project is **deferrable** due to lack of funding or other reasons and is scheduled to start within 5 to 10 years.

All **Priority 1 projects** have a "**Project Description Form**" included in the CIP by category. These forms include detail information on the description, purpose, status and breakdown of these projects.

Each project in the CIP has been assigned a unique identification number that will remain with the project throughout its life. The project identification number allows the City Council to track and monitor project status over multi-year periods and a cross-reference index has been included in the appendix of the CIP document to simplify identification of the status of projects included in prior CIP documents. Prior to City Council's consideration of the CIP, the document has been provided to both the Planning Commission and Parks and Recreation Commission for comments.

## City-Wide Cost Allocation Plan

The City-Wide Cost Allocation Plan (CAP) is prepared approximately 90 days following the issuance of the City's Comprehensive Annual Financial Report (CAFR). A Cost Allocation Plan is a widely recognized and well-used method of distributing administrative overhead "support" costs to the benefiting programs within the City. The City Council adopted its first CAP on March 17, 1992. That plan established the method of allocating indirect or support costs. The CAP is updated each year based upon the actual financial and statistical data for the prior year and conforms to the Federal Government's Office of Management and Budget Circular A-87.

## **Budget Development Process**

In preparing the annual budget, several key meetings were held and documents produced that significantly affected its development. The following is a description of each of these along with a calendar of key dates in the preparation process.

### **Budget "Kick Off"**

The Management Services department is responsible for preparing the budget documents. The process begins in January with the budget "kick-off" meeting and opening of the on-line budget system to departments.

### **Goal Setting Workshop**

The City's budget process is driven by the City Council's goal setting. The goal-setting workshop was held on March 4, 2017, where the City Manager reviewed major issues and the current budget outlook. A number of goals were identified and prioritized by the City Council.

Following the goal-setting workshop, staff prepared detailed work plans to achieve the goals which addressed the following:

- **Title.** Title for the project.
- **Description.** What do we want to achieve?
- **Justification.** Why is this important to do?
- **Outcome.** What will be the end result?
- **Lead Sponsor Department.** Which department will take the lead?
- **Project Budget and Funding Sources.** What is the cost and source of funding?
- **Project Manager.** Who is responsible for assuring that the objective is achieved?
- **Target Completion Date.** When will project be completed?
- **Council Priority.** Rating from goal-setting workshop.
- **Goals and Objectives.** Which of City Council's Goals and Objectives will be met?

### **Mid-Year Budget Review**

On February 28, 2017, the City Council was provided with a detailed update and review of the City's financial condition at the mid-point of 2016-17 along with year-end fund balance projections. Additionally, the City Council adopted budget development guidelines for use in preparing the 2017-18 budget. Those guidelines are included in the Introduction section.

## **Budget Projections and Requests**

Departments enter revenue projections and expenditure requests, with the exception of personnel, directly into the budget system in the "Requested Base" column. The Management Services Department calculates and provides to each department personnel costs and General Fund operating target numbers. Departments identify which Budget Units should be charged for the personnel costs by position number. Departments are required to enter operating expenditures equal to or less than their target numbers. Requests for new funding are entered into the budget system in the "Requested New" column with specific documentation provided to Management Services.

Before requests are submitted to the City Manager, the Management Services Department reviews and analyzes all supporting documentation. The City Manager and Management Services staff then holds meetings with each department and/or organization to discuss the budget requests and obtain additional information if necessary. Following these meetings, line item requests are adjusted in accordance with the City Manager's funding decisions. The Proposed Budget is then presented to the City Council for consideration and approval. Changes made by the City Council during the budget deliberation process will be incorporated into the adopted budget.

## **Budget Policies**

Budgetary control is set at the department level by fund to ensure compliance with the budget as approved by the City Council. The City's budget policy requires the following:

- All appropriations lapse at fiscal year end. Outstanding encumbrance balances at fiscal year end require re-approval by the City Council, typically as part of the First Quarter Budget Review.
- City Council approval for all new appropriations and increases to estimated revenues.
- City Council approval for budgetary changes between funds.
- City Manager approval for project changes within the same fund.
- Departments may transfer budget between divisions in the same department and fund.
- Budget Reviews to be prepared on a quarterly basis and submitted to City Council for approval.

## **CIP Review by Planning and Parks & Community Services Commissions**

The Parks and Community Services Commission reviewed the Open Space and Recreation elements of the proposed CIP on April 27, 2017.

The Planning Commission reviewed the proposed CIP on May 16, 2017, for consistency with the General Plan.

## Budget Calendar

### Key Budget Dates – FY 2016-17

- |                   |   |
|-------------------|---|
| September 1, 2016 | ■ CIP module open – departments begin project updates   |
| October 25, 2016  | ■ <b>City Council Meeting – First Quarter Budget Review</b> to report on the results of the prior year; comment on significant economic trends; recommend budget changes to address known budget deficiencies which will materially impact fund balance; and recommend the reappropriation of prior year project budgets that were not completed as of June 30  |
| January, 2017     | ■ Budget / CIP Kick-off Meeting – on-line budget system open to departments   |
| February, 2017    | ■ Personnel costs and internal service charges available to departments<br>■ Revenue projections due for all funds – entered into budget system<br>■ Departmental target budgets available to departments<br>■ Major goals, performance measures and accomplishments due from departments   |
| February 28, 2017 | ■ <b>City Council Meeting – Mid-Year Budget Status Review</b> to provide an overview of all funds; comment on significant economic trends; provide update of current projects; report on departmental activities for the prior year; recommend budget changes to address known budget deficiencies which will materially impact fund balance; and propose budget development guidelines for the next year |
| March 4, 2017     | ■ <b>City Council Goal-Setting Workshop</b> – discuss and prioritize major issues and receive update on current budget outlook  |
| March, 2017       | ■ Departmental requests due for new or additional funding   |
| April 1, 2017     | ■ Close on-line budget system to changes by departments   |
| April, 2017       | ■ Pre-meetings between budget staff and departments on new/additional funding requests<br>■ Meetings with City Manager and departments on new/additional funding requests<br>■ Final updates to CIP document by departments<br>■ City Manager finalizes preliminary budget recommendations  |

# Budget Guide

# Fiscal Year 2017/2018

- April 27, 2017 ■ **Parks and Community Services Commission Meeting** – to review the Open Space and Recreation elements of the proposed CIP
- May 9, 2017 ■ **City Council Meeting – Third Quarter Budget Review** to provide an overview of all funds and recommend budget changes to address known budget deficiencies which will materially impact fund balance
- May 16, 2017 ■ **Planning Commission Meeting** – to review the proposed CIP for consistency with General Plan
- June 27, 2017 ■ **City Council Meeting – Budget/CIP Presentation to City Council for adoption**
- June 27, 2017 ■ **City Council Meeting – Fourth Quarter Budget Review** to provide an overview of all funds and recommend budget changes to address known budget deficiencies which materially impact fund balance
- 60 days after adoption ■ **Publish adopted Budget and Capital Improvement Program documents**

## Key Budget Dates – FY 2017-18

- September 1, 2017 ■ CIP module open – departments begin project updates
- October 24, 2017 ■ **City Council Meeting – First Quarter Budget Review** to report on the results of the prior year; comment on significant economic trends; recommend budget changes to address known budget deficiencies which will materially impact fund balance; and recommend the reappropriation of prior year project budgets that were not completed as of June 30
- January, 2018 ■ Budget / CIP Kick-off Meeting – on-line budget system open to departments
- January, 2018 ■ **City Council Goal-Setting Workshop** – discuss and prioritize major issues and receive update on current budget outlook
- February, 2018 ■ Personnel costs and internal service charges available to departments

# Budget Guide

# Fiscal Year 2017/2018

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- February, 2018
  - Revenue projections due for all funds – entered into budget system
  - Departmental target budgets available to departments
  - Major goals, performance measures and accomplishments due from departments
  - Internal service charges available to departments
  
- February 27, 2018
  - **City Council Meeting – Mid-Year Budget Status Review** to provide an overview of all funds; comment on significant economic trends; provide update of current projects; report on departmental activities for the prior year; recommend budget changes to address known budget deficiencies which will materially impact fund balance; and propose budget development guidelines for the next year
  
- March, 2018
  - Departmental requests due for new or additional funding
  
- April 1, 2018
  - Close on-line budget system to changes by departments
  
- April, 2018
  - Pre-meetings between budget staff and departments on new/additional funding requests
  - Meetings with City Manager and departments on new/additional funding requests
  - Final updates to CIP document by departments
  - City Manager finalizes preliminary budget recommendations
  
- April 26, 2018
  - **Parks and Community Services Commission Meeting** – to review the Open Space and Recreation elements of the proposed CIP
  
- May 8, 2018
  - **City Council Meeting – Third Quarter Budget Review** to provide an overview of all funds and recommend budget changes to address known budget deficiencies which materially impact fund balance
  
- May 15, 2018
  - **Planning Commission Meeting** – to review the proposed CIP for consistency with General Plan
  
- June 18, 2018
  - **City Council Meeting – Budget/CIP Presentation to City Council for adoption**
  
- June 26, 2018
  - **City Council Meeting – Fourth Quarter Budget Review** to provide an overview of all funds and recommend budget changes to address known budget deficiencies which will materially impact fund balance
  
- 60 days after adoption
  - **Publish adopted Budget and Capital Improvement Program documents**

# *Budget Summary*

*Overview of the Operating Budget*

*Overview of the General Fund Budget*

*Budget Assumptions*

*Financial Challenges Ahead*

*Five-Year Financial Forecast – General Fund*

# *Budget Summary*

*Overview of the Operating Budget*

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*Five-Year Financial Forecast – General Fund*

# Budget Summary

# Fiscal Year 2017/2018

## Overview of the Operating Budget

The City's Operating Budget is a flexible spending plan that is the legal authority for departments to commit financial resources to provide services within the City of Fontana. The total combined Operating Budget for Fiscal Year 2017-18 for all entities is **\$229.2 million** excluding transfers. This amount includes **\$90.4 million** in the General Fund which provides most of the services commonly associated with government including public safety, recreation, parks, planning and development. The remainder includes **\$105.5 million** in other City funds, **\$32.6 million** in the Fire Protection District, **\$658,730** in the Housing Authority, and **\$500** in the Community Foundation. Capital project expenditures, listed in the Seven-Year Capital Improvement Program, have been included and are distributed within the appropriate funds.

Total projected revenues for Fiscal Year 2017-18 for all entities are **\$232.8 million** excluding transfers. This amount includes **\$106.5 million** in the General Fund, **\$93.7 million** in other City funds, **\$31.4 million** in the Fire Protection District, **\$1.2 million** in the Housing Authority, and **\$1,250** in the Community Foundation.

Operating transfers represent the movement of cash between funds within each entity. The Fiscal Year 2017-18 Operating Budget includes **\$37.4 million** of operating transfers for all entities. This amount includes **\$35.6 million** transfers between City funds, **\$1.8 million** transfers between Fire District funds, and no transfers between Housing Authority funds.

Results from Operations that are negative are offset by the use of Fund Balance.

	Revenue	Expenditures	Transfers In	Transfers Out	Results from Operations
General Fund	\$ 106,469,840	\$ 90,375,340	\$ 8,972,500	\$ (24,694,350)	\$ 372,650
Other General Funds	5,727,370	18,740,120	16,995,730	-	3,982,980
Other City Funds	87,964,280	86,770,590	9,593,170	(10,867,050)	(80,190)
Fire Protection District	31,427,600	32,616,550	1,831,250	(1,831,250)	(1,188,950)
Housing Authority	1,252,360	658,730	-	-	593,630
Community Foundation	1,250	500	-	-	750
Totals	\$ 232,842,700	\$ 229,161,830	\$ 37,392,650	\$ (37,392,650)	\$ 3,680,870

# Budget Summary

# Fiscal Year 2017/2018

## Revenue History by Category

	Actual	Actual	Budgeted	Projected	Change	
	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Amount	%
Sales Tax	\$34,219,833	\$38,442,281	\$37,400,000	\$38,600,000	\$1,200,000	3.2%
Property Tax	63,587,056	64,630,647	67,805,270	69,750,610	1,945,340	2.9%
Interest & Rentals	7,587,589	8,464,206	5,823,380	6,102,820	279,440	4.8%
Franchise Fees	7,428,363	7,042,887	7,310,000	7,207,920	(102,080)	-1.4%
Business Related	5,749,529	6,231,719	6,301,330	6,400,000	98,670	1.6%
Development Related	20,237,883	39,935,152	25,301,221	27,277,500	1,976,279	7.8%
Recreation	3,135,231	3,266,936	3,312,900	3,320,110	7,210	0.2%
Motor Vehicle In-Lieu	82,854	82,436	100,000	100,000	-	N/A
Reimbursables & Other Revenues	62,502,985	60,629,721	86,839,710	68,099,760	(18,739,950)	-21.6%
From Other Agencies	5,521,538	9,920,428	6,045,070	5,983,980	(61,090)	-1.0%
Debt proceeds	41,104,057	-	5,675,146	-	(5,675,146)	-100.0%
<b>Total Revenues</b>	\$251,156,918	\$238,646,413	\$251,914,027	\$232,842,700	(\$19,071,327)	-7.6%
Operating Transfers In	36,364,915	41,133,433	40,094,309	37,392,650	(2,701,659)	-6.7%
	<u>\$287,521,833</u>	<u>\$279,779,846</u>	<u>\$292,008,336</u>	<u>\$270,235,350</u>	<u>(\$21,772,986)</u>	<u>-7.5%</u>

## Revenue History by Entity

	Actual	Actual	Budgeted	Projected	Change	
	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Amount	%
City of Fontana	\$220,637,327	\$207,247,681	\$219,573,037	\$200,161,490	(\$19,411,547)	-8.8%
Fontana Fire Protection District	29,395,661	29,544,049	31,075,600	31,427,600	352,000	1.1%
Fontana Housing Authority	1,122,391	1,852,692	1,264,290	1,252,360	(11,930)	-0.9%
Fontana Community Foundation	1,539	1,991	1,100	1,250	150	13.6%
<b>Total Revenues</b>	\$251,156,918	\$238,646,413	\$251,914,027	\$232,842,700	(\$19,071,327)	-7.6%

# Budget Summary

# Fiscal Year 2017/2018

## Expenditure History by Category

	Actual	Actual	Budgeted	Projected	Change	
	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Amount	%
Personnel Services	\$79,714,433	\$81,529,718	\$88,339,494	\$90,266,080	\$1,926,586	2.2%
Operating Costs	22,373,096	18,858,596	28,582,676	23,414,420	(5,168,256)	-18.1%
Contractual Services	59,180,542	60,040,333	96,077,178	66,651,170	(29,426,008)	-30.6%
Internal Service Charges	7,498,680	7,964,040	8,659,478	9,049,910	390,432	4.5%
Capital Expenditures	30,317,128	20,892,372	92,300,228	31,788,620	(60,511,608)	-65.6%
Debt Service	48,786,932	4,855,357	4,790,753	3,342,030	(1,448,723)	-30.2%
To Other Agencies	3,633,700	4,098,400	4,595,240	4,449,600	(145,640)	-3.2%
Other	4,571,007	4,026,203	461,534	200,000	(261,534)	-56.7%
<b>Total Expenditures</b>	\$256,075,518	\$202,265,019	\$323,806,581	\$229,161,830	(\$94,644,751)	-29.2%
Operating Transfers Out	36,364,915	41,133,433	40,094,309	37,392,650	(2,701,659)	-6.7%
	\$292,440,433	\$243,398,452	\$363,900,890	\$266,554,480	(\$97,346,410)	-26.8%

## Expenditure History by Entity

	Actual	Actual	Budgeted	Projected	Change	
	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Amount	%
City of Fontana	\$224,343,062	\$170,144,850	\$282,129,990	\$195,886,050	(\$86,243,940)	-30.6%
Fontana Fire Protection District	30,086,521	31,500,213	34,804,687	32,616,550	(2,188,137)	-6.3%
Fontana Housing Authority	1,644,258	619,936	6,871,404	658,730	(6,212,674)	-90.4%
Fontana Community Foundation	1,677	20	500	500	-	N/A
<b>Total Expenditures</b>	\$256,075,518	\$202,265,019	\$323,806,581	\$229,161,830	(\$94,644,751)	-29.2%

# Budget Summary

# Fiscal Year 2017/2018

## Revenue by Category and Fund Type

	General	Other General	Special Revenue	Debt Service	Capital Projects	Enterprise	Internal Service	FY 2017-18 Total
Sales Tax	\$38,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$38,600,000
Property Tax	23,700,000	-	46,005,610	-	-	45,000	-	69,750,610
Interest & Rentals	4,200,340	150,300	819,420	500	809,560	102,700	20,000	6,102,820
Franchise Fees	6,800,000	232,920	175,000	-	-	-	-	7,207,920
Business Related	6,400,000	-	-	-	-	-	-	6,400,000
Development Related	7,340,500	110,000	3,565,000	-	16,262,000	-	-	27,277,500
Recreation	3,310,110	-	10,000	-	-	-	-	3,320,110
Motor Vehicle In-Lieu	100,000	-	-	-	-	-	-	100,000
Reimbursables & Other Revenues	11,070,010	5,205,150	24,582,670	197,200	115,050	21,379,770	5,549,910	68,099,760
From Other Agencies	4,948,880	29,000	1,006,100	-	-	-	-	5,983,980
<b>Total Revenues</b>	<b>\$106,469,840</b>	<b>\$5,727,370</b>	<b>\$76,163,800</b>	<b>\$197,700</b>	<b>\$17,186,610</b>	<b>\$21,527,470</b>	<b>\$5,569,910</b>	<b>\$232,842,700</b>
Operating Transfers In	8,972,500	16,995,730	1,462,920	2,928,010	6,531,250	502,240	-	37,392,650
	<b>\$115,442,340</b>	<b>\$22,723,100</b>	<b>\$77,626,720</b>	<b>\$3,125,710</b>	<b>\$23,717,860</b>	<b>\$22,029,710</b>	<b>\$5,569,910</b>	<b>\$270,235,350</b>

## Revenue by Entity and Fund Type

	General	Other General	Special Revenue	Debt Service	Capital Projects	Enterprise	Internal Service	FY 2016-17 Total
City of Fontana	\$106,469,840	\$5,727,370	\$44,391,950	\$197,700	\$16,277,250	\$21,527,470	\$5,569,910	\$200,161,490
Fontana Fire Protection District	-	-	31,403,600	-	24,000	-	-	31,427,600
Fontana Housing Authority	-	-	367,000	-	885,360	-	-	1,252,360
Fontana Community Foundation	-	-	1,250	-	-	-	-	1,250
<b>Total Revenues</b>	<b>\$106,469,840</b>	<b>\$5,727,370</b>	<b>\$76,163,800</b>	<b>\$197,700</b>	<b>\$17,186,610</b>	<b>\$21,527,470</b>	<b>\$5,569,910</b>	<b>\$232,842,700</b>

# Budget Summary

# Fiscal Year 2017/2018

## Expenditure by Category and Fund Type

	Other		Special	Debt	Capital	Enterprise	Internal	FY 2017-18
	General	General	Revenue	Service	Projects		Service	Total
Personnel Services	\$70,115,610	\$4,689,130	\$11,137,140	\$ -	\$554,210	\$2,960,110	\$809,880	\$90,266,080
Operating Costs	4,350,760	8,191,620	8,413,010	20,000	139,850	364,930	1,934,250	23,414,420
Contractual Services	8,805,230	4,904,200	35,594,220	-	1,097,500	15,641,520	608,500	66,651,170
Internal Service Charges	6,829,790	379,420	1,099,220	-	38,610	657,190	45,680	9,049,910
Capital Expenditures	73,950	575,750	8,222,120	-	18,813,500	1,740,000	2,363,300	31,788,620
Debt Service	-	-	-	3,105,710	-	236,320	-	3,342,030
To Other Agencies	-	-	3,951,100	-	498,500	-	-	4,449,600
Other	200,000	-	-	-	-	-	-	200,000
<b>Total Expenditures</b>	<b>\$90,375,340</b>	<b>\$18,740,120</b>	<b>\$68,416,810</b>	<b>\$3,125,710</b>	<b>\$21,142,170</b>	<b>\$21,600,070</b>	<b>\$5,761,610</b>	<b>\$229,161,830</b>
Operating Transfers Out	24,694,350	-	8,426,450	-	1,614,210	2,657,640	-	37,392,650
	<b>\$115,069,690</b>	<b>\$18,740,120</b>	<b>\$76,843,260</b>	<b>\$3,125,710</b>	<b>\$22,756,380</b>	<b>\$24,257,710</b>	<b>\$5,761,610</b>	<b>\$266,554,480</b>

## Expenditure by Entity and Fund Type

	Other		Special	Debt	Capital	Enterprise	Internal	FY 2017-18
	General	General	Revenue	Service	Projects		Service	Total
City of Fontana	\$90,375,340	\$18,740,120	\$36,982,050	\$3,125,710	\$19,301,150	\$21,600,070	\$5,761,610	\$195,886,050
Fontana Fire Protection District	-	-	1,015,550	-	1,601,000	-	-	32,616,550
Fontana Housing Authority	-	-	418,710	-	240,020	-	-	658,730
Fontana Community Foundation	-	-	500	-	-	-	-	500
<b>Total Expenditures</b>	<b>\$90,375,340</b>	<b>\$18,740,120</b>	<b>\$68,416,810</b>	<b>\$3,125,710</b>	<b>\$21,142,170</b>	<b>\$21,600,070</b>	<b>\$5,761,610</b>	<b>\$229,161,830</b>

## Overview of the General Fund Budget

The Budget Development Guidelines adopted by the City Council on February 28, 2017, affirmed the goal for a Contingency Reserve of 15% of annual recurring appropriations, and the Fiscal Year 2017-18 General Fund Operating Budget continues to maintain this goal. General Fund revenues, appropriations and transfers are summarized below:

### July 1, 2017 contingency reserve **\$12,931,000**

#### **Sources of funds:**

Estimated revenues	\$106,469,840	
Transfers in	8,972,500	
Reduction in Future Projects and Commitments Reserve	1,000,000	
Reduction to Expenditure Control Budgeting (ECB) Reserve	377,780	
Total sources of funds		116,820,120

#### **Uses of funds:**

Appropriations	(90,375,340)	
Transfers out	(24,694,350)	
Increase to Economic Uncertainty Reserve	(1,124,430)	
Total uses of funds		(116,194,120)

### June 30, 2018 contingency reserve **\$13,557,000**

## Budget Assumptions

Several key budget assumptions were used in preparing the annual budget. These assumptions will be carefully monitored throughout the fiscal year while evaluating budget performance.

The proposed budget makes no provision for **potential State takeaways**. In the event of a State takeaway, staff will be recommending the use of the Economic Uncertainty Reserve or some other reserve at that time.

The proposed budget assumes no further deterioration in the economy, with continuing slow improvement in some areas.

## Revenue Assumptions

### General Fund Revenues

General Fund revenues, with the exception of Interest & Rentals and Reimbursables, have been projected with small increases over the current year adjusted budget. FY 2017-18 revenues, excluding transfers, have been projected at \$106.5 million, approximately \$7.5 million higher than the current year adjusted budget of \$99.0 million.

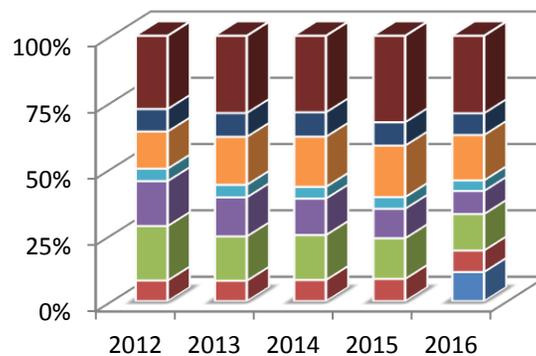


### Sales Tax - \$38.6 million – 36.3% of total General Fund revenue

Projected at \$1.2 million higher than the current year adjusted budget, sales tax continues to steadily increase.

#### City of Fontana Sales Tax by Category

- Autos/Transportation
- Building/Construction
- Business/Industry
- Food/Drugs
- Fuel/Service Stations
- General Consumer Goods
- Restaurants/Hotels
- State & County Pools



#### Tax Consultant Forecast Statewide Trends By Sales Tax Category

Auto/Transportation	+2.3%
Building/Construction	+2.5%
Business/Industry	+0.0%
Food/Drugs	+2.0%
Fuel/Service Stations	+8.5%
General Consumer Goods	+0.5%
Restaurants/Hotels	+4.0%
State and County Pools	+5.2%
<b>Total</b>	<b>+2.7%</b>

# Budget Summary

# Fiscal Year 2017/2018



**Property Tax - \$23.7 million – 22.3% of total General Fund revenue**

Represents an increase from the current year adjusted budget to reflect an estimated 5% increase in City-wide assessed valuation due to the large number of Prop 8 reductions that have previously occurred. The CPI cap for FY 2017-18 is back to the 2.0% maximum. The actual assessed valuation will be available from the County in late July and adjustments will be made through the First Quarter Budget Review as necessary.



**Interest and Rentals - \$4.2 million – 3.9% of total General Fund revenue**

Projected to be slightly lower than the current year as investment interest rates continue to be very low.



**Franchise Fees - \$6.8 million – 6.4% of total General Fund revenue**

Projected slightly higher than the current year adjusted budget reflecting a slowly recovering economy.



**Business Related - \$6.4 million – 6.0% of total General Fund revenue**

Projected to increase over the current year adjusted budget reflecting a slowly recovering economy.



**Development Related - \$7.3 million – 6.9% of total General Fund revenue**

Projected to increase over the current year adjusted budget reflecting a slowly recovering economy. Development-related revenues had declined over the past several years due to the slowdown in the economy, especially the meltdown in the real estate market.



**Recreation – \$3.3 million – 3.1% of total General Fund revenue**

Projected at approximately the same amount as the current year adjusted budget.



**Motor Vehicle In-Lieu – \$0.1 million – 0.1% of total General Fund revenue**

Several unsuccessful attempts have been made over the past few years to restore the allocation (approximately \$790,000) for newly incorporated annexations which was eliminated during Fiscal Year 2011/12. This \$100,000 represents penalties that continue to flow to the cities.

# Budget Summary

# Fiscal Year 2017/2018



**Other Revenues – \$9.4 million – 8.8% of total General Fund revenue**

Includes the excess tax increment from the Jurupa Hills agreement, property sale proceeds, code enforcement fines, and animal licenses. Includes \$4.5 million of one-time revenue.



**Reimbursables - \$1.7 million – 1.6% of total General Fund revenue**

Projected lower than the current year adjusted budget, this category reflects amounts received to reimburse expenditures such as weed abatement charges and Bond CFD administrative charges.



**From Other Agencies - \$5.0 million – 4.6% of total General Fund revenue**

These revenues are received from other City entities such as the Successor to RDA, the Housing Authority and the Fire Protection District for cost allocation and staff reimbursements, and are slightly less than the current year adjusted budget.

From Other Agencies For Cost Allocation and Staff Reimbursements	
Successor to RDA	\$1.53 million
Housing Authority	0.10 million
Fire District	3.32 million
Total	\$4.95 million

## Other Fund Revenues

Major changes in other fund revenues from the current adjusted budget include:

- Changes in one-time revenues for various special revenue and capital project funds.
- Reduction in one-time revenue for an infrastructure CFD in the current year.
- Increase in revenue to the Sewer Maintenance and Operations Fund related to rising sewer treatment costs by outside agency that is passed-through to customers through bi-monthly billing.
- Increase in revenue to Fontana Fire District related to increasing assessed valuations.

# Budget Summary

# Fiscal Year 2017/2018

## Expenditure Assumptions

### General Fund Expenditures

■ **Personnel services: net increase of \$1.40 million**

Increase in contractual obligations, addition of three new positions, two reclassifications, elimination of two part-time positions and absorption of grant positions.

■ **Operating costs: reduction of \$106,000**

Reflects continued cost-saving measures implemented by departments across the board.

■ **Contractual services: reduction of \$665,000**

Reflects continued cost-saving measures implemented by departments across the board.

■ **Internal service charges: increase of \$270,000**

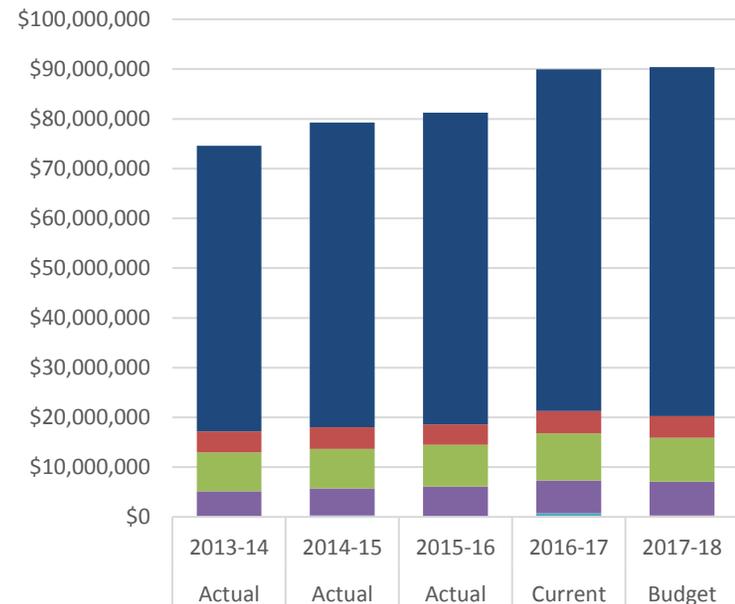
Reflects an increase in vehicle maintenance and fuel costs.

■ **Capital expenditures: reduction of \$550,000**

Reflects continued cost-saving measures implemented by departments across the board.

■ **Other financing uses: increase of \$56,000**

Reflects full year of operating covenant agreement.



### Other Fund Expenditures

Major changes in other fund expenditures from the current adjusted budget include:

- Reduction for projected risk liability claims.
- Changes in one-time expenditures for various special revenue and capital project funds.
- Reduction in one-time expenditures for an infrastructure CFD in the current year.
- Increase in expenditures in the Sewer Maintenance and Operations Fund related to rising sewer treatment costs by outside agency.

## ***Financial Challenges Ahead***

The City of Fontana continues to enjoy a measure of financial stability afforded by prudent financial decisions and policies that have been implemented by the Mayor and City Council. However, several challenges remain on the horizon.

### ***DOF Denial of OPA Agreement as Enforceable Obligation on ROPS***

On April 10, 2015, the City received a determination letter from the Department of Finance related to the City of Fontana Successor Agency Recognized Obligation Payment Schedule (ROPS) 15-16A. In that letter, the DOF disallowed the Ten-Ninety Owner Participation Agreement related to the Jurupa Hills Redevelopment Project Area of the former Fontana Redevelopment Agency. The OPA was originally entered into in 1982 and created an obligation to reimburse Ten-Ninety for infrastructure costs related to the development of Southridge Village with residual tax increment from the Jurupa Hills Project Area. Because of a Participating Owner's Payment Obligation contained within the OPA, the denial of this item on the ROPS represents a loss in revenue to the General Fund of approximately \$2 million in the proposed budget, and continuing each year until FY 2032/33. In August 2016, the Court entered judgment in the City's favor against the DOF affirming the validity of the OPA Debt on the ROPS. The issue is currently being appealed by the DOF. No date has been set.

### ***State Budget***

As the state's economy has recovered from the Great Recession, the past four State budgets have significantly expanded government spending with the focus on counteracting the effects of poverty. Over the past year, state revenues have lagged expectations. Consequently, the budget, which remains precariously balanced even in the strongest revenue years, is considerably more constrained than in any year since 2012. Actions being contemplated by the federal government such as defunding health care for five million Californians, eliminating the deductibility of state taxes, and zeroing out funding for organizations like Planned Parenthood, could send the state budget into turmoil. Moreover, by the time the budget is enacted in June, the economy will have finished its eighth year of expansion, only two years shorter than the longest recovery since World War II. A recession at some point is inevitable.

### ***Property Value Reassessments***

Proposition 8 allows a temporary reduction in assessed valuation when a property suffers a decline in value. These reassessments continue to be a factor in the annual assessed valuations. The annual Consumer Price Index (CPI) adjustment which provides the basis for changes in assessed valuations state-wide has returned to the 2% level (cap), although properties that have enjoyed Prop 8 valuation reductions are not subject to this limit. Properties have begun to return to their pre Prop 8 values and are anticipated to continue that trend in FY 2017-18. Assessed valuations will be available from the County in July. True economic recovery for the City of Fontana rests on strong and continuing growth of base values.

# Budget Summary

# Fiscal Year 2017/2018

## Minimum Wage Increases

Senate Bill No. 3, signed by the Governor in April 2016, increases the minimum wage on or after January 1, 2017, to not less than \$10.50 per hour; on or after January 1, 2018, to not less than \$11 per hour; on or after January 1, 2019, to not less than \$12 per hour; on or after January 1, 2020, to not less than \$13 per hour; on or after January 1, 2021, to not less than \$14 per hour; and on or after January 1, 2022, to not less than \$15 per hour. This will not only add cost to bring wages to the minimum, it will also cause wage compaction issues among positions. This also causes a number of contract increases throughout the City.

## California Public Employees Retirement System (CalPERS)

The City is a member of the California Public Employees Retirement Systems. At the December 21, 2016, meeting, the CalPERS Board of Administration approved lowering the CalPERS discount rate assumption, the long-term rate of return, from 7.50 percent to 7.00 percent over the next three years. Lowering the discount rate means plans will see increases in both the normal costs (the cost of pension benefits accruing in one year for active members) and the accrued liabilities. This will result in higher required contribution costs beginning in Fiscal Year 2018-19.

Employer contribution increases as a result of the discount rate changes are estimated below by Normal Cost and required Unfunded Accrued Liability (UAL) payment. The Total Employer Contribution is the sum of the Normal Cost Rate applied to reported payroll plus the Unfunded Accrued Liability payment. The Normal Cost portion of the Employer Contribution is expected to increase by the listed percentages of payroll. Increases to the UAL payments are provided as relative increases to be applied to the projected UAL payments in the June 30, 2015, valuation report.

The changes to the Unfunded Accrued Liability (UAL) due to changes of actuarial assumptions are amortized over a fixed 20-year period with a 5-year ramp up at the beginning and a 5-year ramp down at the end of the amortization period.

Valuation Date	Fiscal Year Impact	Normal Cost		UAL Payments	
		Misc. Plans	Safety Plans	Misc. Plans	Safety Plans
6/30/2016	2018-19	0.25% - 0.75%	0.5% - 1.25%	2% - 3%	2% - 3%
6/30/2017	2019-20	0.5% - 1.5%	1.0% - 2.5%	4% - 6%	4% - 6%
6/30/2018	2020-21	1.0% - 3.0%	2.0% - 5.0%	10% - 15%	10% - 15%
6/30/2019	2021-22	1.0% - 3.0%	2.0% - 5.0%	15% - 20%	15% - 20%
6/30/2020	2022-23	1.0% - 3.0%	2.0% - 5.0%	20% - 25%	20% - 25%

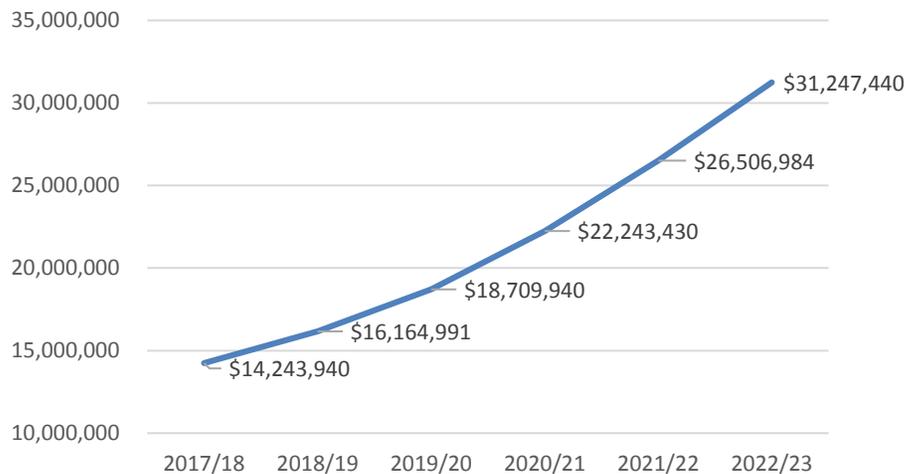
The 5-year ramp up means that the payments in the first four years of the amortization schedule are 20 percent, 40 percent, 60 percent and 80 percent of the ultimate payment, which begins in year five.

# Budget Summary

# Fiscal Year 2017/2018

The 5-year ramp down means that the reverse is true and the payments in the final four years are ramped down by the above percentages. A new ramp is established with each change to the discount rate. There will be three ramps established in the first three years. As a result of the 5-year ramp up and effective date of the increase, it will be seven years until the full impact of the discount rate change is completely phased in.

Using the average increases estimated by CalPERS, City of Fontana annual contributions (General Fund only) could increase as follows:



The benefits of reducing the discount rate include:

- Strengthening long-term sustainability of the fund
- Reducing negative cash flows; additional contributions will help to offset the cost to pay pensions
- Reducing the long-term probability of funded ratios falling below undesirable levels
- Improving the likelihood of CalPERS investments earning our assumed rate of return
- Reducing the risk of contribution increases in the future from volatile investment markets

Several years ago, the City Council approved a PERS Rate Stability Reserve to help smooth out rate spikes. The balance of that reserve is currently \$3.4 million. This reserve will be available to offset some PERS rate increases in future years.

**Update:** The Fiscal Year 2015-16 valuation report will be available in late July or early August. PERS has reported that due to the effects of cost of living increases and PEPRAs employees that were not included in the above estimates, actual rates could be somewhat lower than those projected through the above calculations.

## ***Unfunded Liability***

Governmental Accounting Standards Board (GASB) Statement No. 45 requires public-sector employers to *recognize* the cost of post-employment benefits over the active service life of their employees rather than on a pay-as-you-go basis. GASB 45 does not require the City to *fund* this benefit, only to report the liability and the funding progress. The annual required contribution (ARC), an amount actuarially determined in accordance with the parameters of GASB 45, represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities over a period not to exceed thirty years. The ARC for the City of Fontana was last calculated to be \$2.5 million per year (excluding the implied rate subsidy) and is included in the FY 2017-18 Operating Budget. As required by GASB 45, a new ARC will be calculated during 2018.

## ***Capital Reinvestment Program***

Since 1996/1997, the City Council has been investing a portion of the annual General Fund Budget back into the community in the form of capital projects (streets, parks and facilities). While the actual annual investment has varied, the goal has been to reinvest 10% of the total General Fund Budget back into the community. The significance of the Capital Reinvestment Program was underscored by the pavement management report for 2015 which identified a 7.4% backlog of repairs worth \$33 million of necessary road repairs, and the need to invest \$7.25 million annually to maintain the roads in their current condition. A total of \$6.0 million from various funds has been allocated to this critical area in the FY 2017-18 Operating Budget.

## ***Proposition 218***

On November 5, 1996, the California electorate approved Proposition 218 affecting a change to the California State Constitution by making numerous changes to local government finance law. This measure impacts the generation and use of many fundamental revenue sources including fees, charges, assessments, and taxes. This proposition also changes the methods by which certain assessments and taxes are challenged by the electorate. The FY 2017-18 Operating Budget fully complies with the provisions of Proposition 218.

## ***Services and Growth***

The City of Fontana has experienced significant growth over the past several years. With this growth comes the need to service a growing community. The funding sources for these additional services are revenue growth and the Municipal Services Fiscal Impact Fee Program (MSFIF).

## ***The Economy***

While the economy is recovering from the Great Recession, it is a much slower recovery than experienced in the past. The average post-war expansion period is five years, and we are already three years past that which means that another economic downturn could come at any time.

## ***Five-Year Financial Forecast – General Fund***

The five-year financial forecast was developed to assist in medium-range planning and policy development. The five-year forecast provides a tool to evaluate the ability of the City to fund proposed programs, operating costs and capital improvement projects in the future. The forecast was developed using many assumptions, and thus is not intended to be an exact indicator of revenues and expenditures over the next five years and should be used as a planning guide only.

As the City grows, it is important to ensure that it can meet increasing demands and be in a position to respond to possible changes in economic conditions. The five-year forecast is a dynamic tool that requires continual update and review of its underlying assumptions to keep the City in a position of strong fiscal condition.

**Revenues** were projected using a “realistic conservatism” approach, and were based on historical trends with separate assumptions used for major revenue types such as sales tax, property tax, investment income and development related fees. Revenue projections do not reflect the effect of any future economic downturn.

Departmental **expenditures** were projected using 2% annual increases. PERS rate increases have been projected based on information provided relating to the 5-year ramp up for the reduction in the discount rate from 7.5% to 7.0%, and adjusted downward to account for the effects of PEPRAs employees that were not included in the estimates. The Fiscal Year 2015-16 valuation report, which will provide the rates for Fiscal Year 2018-19 and estimate future rates more accurately, will be available in late July or early August.

The forecast anticipates maintaining the current **reserve balances** with the exception of the PERS Rate Stability Reserve which will be used as needed until exhausted to cover any deficit created by the PERS rate increases, and the 15% contingency reserve which will be increased as expenditures increase.

The five-year financial forecast presented on the following page indicates that projected revenue growth will support anticipated expenditures for current levels of service and projected PERS rate increases until Fiscal Year 2020-21. **Consistent with the City’s policy of living within our means, appropriate cost saving measures will be implemented at that time.**

# Budget Summary

# Fiscal Year 2017/2018

## General Fund Five-Year Financial Forecast

	Proposed	Projected				
	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
<b>Sources:</b>						
Revenues	\$106,469,840	\$104,579,452	\$106,345,257	\$108,146,377	\$109,983,520	\$111,857,406
Operating Transfers In	8,972,500	9,100,858	9,231,783	9,365,327	9,501,541	9,640,480
<b>Total Sources</b>	<b>\$115,442,340</b>	<b>\$113,680,310</b>	<b>\$115,577,040</b>	<b>\$117,511,704</b>	<b>\$119,485,061</b>	<b>\$121,497,886</b>
<b>Uses:</b>						
Departmental Budgets	\$90,375,340	\$93,719,688	\$97,211,345	\$101,087,075	\$104,468,416	\$107,672,119
Operating Transfers Out	24,694,350	19,168,707	19,364,931	19,565,126	19,769,374	19,977,758
<b>Total Uses</b>	<b>\$115,069,690</b>	<b>\$112,888,395</b>	<b>\$116,576,276</b>	<b>\$120,652,201</b>	<b>\$124,237,790</b>	<b>\$127,649,877</b>
<b>Results of Operations</b>	<b>\$372,650</b>	<b>\$791,915</b>	<b>(\$999,236)</b>	<b>(\$3,140,497)</b>	<b>(\$4,752,728)</b>	<b>(\$6,151,991)</b>
<b>Beginning Fund Balance</b>	<b>\$29,056,840</b>	<b>\$29,429,490</b>	<b>\$30,221,405</b>	<b>\$29,222,169</b>	<b>\$26,081,672</b>	<b>\$21,328,944</b>
<b>Ending Funding Balance</b>	<b>\$29,429,490</b>	<b>\$30,221,405</b>	<b>\$29,222,169</b>	<b>\$26,081,672</b>	<b>\$21,328,944</b>	<b>\$15,176,953</b>
15% Contingency Reserve	\$13,557,000	\$14,058,000	\$14,582,000	\$15,163,000	\$15,670,000	\$16,151,000
Economic Uncertainty Reserve	7,919,867	7,919,867	7,919,867	7,919,867	7,919,867	7,919,867
Designated for ECB	3,446,364	3,446,364	3,446,364	3,446,364	3,446,364	3,446,364
PERS Rate Stability Reserve	1,649,078	1,497,783	0	0	0	0
Legal Reserves	2,857,181	2,857,181	2,857,181	2,857,181	2,857,181	2,857,181
<b>Unreserved/Undesignated</b>	<b>\$-</b>	<b>\$442,210</b>	<b>\$416,757</b>	<b>(\$3,304,740)</b>	<b>(\$8,564,468)</b>	<b>(\$15,197,459)</b>

# *Fund Balance*

*General Fund – Fund Balance Report*

*Other Funds – Unreserved Fund Balances*

*Fontana Fire Protection District Funds – Unreserved Fund Balances*

*Fontana Housing Authority Funds – Unreserved Fund Balances*

*Fontana Community Foundation Fund – Unreserved Fund Balance*

*Summary of Changes in Fund Balance Greater than 10%*

# *Fund Balance*

*General Fund – Fund Balance Report*

*Other Funds – Unreserved Fund Balances*

*Fontana Fire Protection District Funds – Unreserved Fund Balances*

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*Fontana Community Foundation Fund – Unreserved Fund Balance*

*Summary of Changes in Fund Balance Greater than 10%*

City of Fontana  
**General Fund - Fund Balance Report**  
 Five-Year Summary

	2013/14 Audited Actuals	2014/15 Audited Actuals	2015/16 Audited Actuals	2016/17		2017/18 New Budget
				Adopted Budget	Current Budget	
Revenues	\$84,058,118	\$91,957,056	\$100,507,918	\$98,019,980	\$98,982,111	\$106,469,840
Expenditures	74,610,532	79,243,294	81,279,056	86,209,060	89,972,745	90,375,340
Revenues over (under) expenditures	9,447,586	12,713,762	19,228,862	11,810,920	9,009,366	16,094,500
Other sources & uses:						
Operating transfers in	8,473,527	9,401,123	8,981,718	9,621,300	9,621,300	8,972,500
Operating transfers out	(20,441,894)	(22,571,902)	(23,931,717)	(20,154,970)	(21,651,487)	(24,694,350)
Total other sources & uses	(11,968,367)	(13,170,779)	(14,949,999)	(10,533,670)	(12,030,187)	(15,721,850)
Revenues & other sources over (under) expenditures and other uses	(2,520,781)	(457,017)	4,278,863	1,277,250	(3,020,821)	372,650
Fund balance, beginning of year	30,375,457	28,694,263	28,066,366	26,078,196	32,077,661	29,056,840
Projected expenditure savings from current year						
GASB 31 adjustment	1,316,157	(158,968)	(267,568)			
Prior period adjustment	(476,570)	(11,912)	0			
Fund balance, end of year	\$28,694,263	\$28,066,366	\$32,077,661	\$27,355,446	\$29,056,840	\$29,429,490
<b>FUND BALANCE</b>						
Reserved						
Inventories	\$170,832	\$280,311	\$357,181	\$280,311	\$357,181	\$357,181
Jr. Lien Bonds	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Total reserved	2,670,832	2,780,311	2,857,181	2,780,311	2,857,181	2,857,181
Designated						
Economic Uncertainty	7,042,907	6,122,887	6,122,887	7,195,437	6,795,437	7,919,867
Designated for ECB	1,264,785	1,743,472	1,967,740	1,689,440	2,026,858	1,649,078
PERS Rate Stability	1,925,639	925,639	2,759,258	2,759,258	3,446,364	3,446,364
Future Projects and Commitments					1,000,000	
Lehman Bros investment loss						
15% Contingency	11,483,000	11,871,000	12,448,000	12,931,000	12,931,000	13,557,000
Unappropriated	4,307,100	4,623,057	5,922,595	-	-	-
	\$28,694,263	\$28,066,366	\$32,077,661	\$27,355,446	\$29,056,840	\$29,429,490
<b>Total available for contingencies as of July 1</b>	<b>\$11,483,000</b>	<b>\$11,871,000</b>	<b>\$12,448,000</b>	<b>\$12,931,000</b>	<b>\$12,931,000</b>	<b>\$13,557,000</b>

# Fund Balance

# Fiscal Year 2017/2018

Fund balance is an important measure that represents the difference between a fund's assets and liabilities. The overall objective of fund balance reporting is to isolate that portion of fund balance that is unavailable to support the following period's budget.

The Governmental Accounting Standards Board issued Statement No. 54 to address issues related to how fund balance was being reported. GASB Statement No. 54 requires fund balance to be displayed in the following classifications depicting the relative strength of the spending constraints placed on the purposes for which resources can be used:

- **Nonspendable fund balance** – amounts that are not in a spendable form (such as inventory) or are required to be maintained intact (such as the corpus of an endowment fund)
  - **Restricted fund balance** – amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation
  - **Committed fund balance** – amounts constrained to specific purposes by a government itself, using its highest level of decision-making authority; to be reported as committed, amounts cannot be used for any other purpose unless the government takes the same highest-level action to remove or change the constraint
  
  - **Assigned fund balance** – amounts a government *intends* to use for a specific purpose; intent can be expressed by the governing body or by an official or body to which the governing body delegates authority
  - **Unassigned fund balance** – amounts that are available for any purpose; these amounts are reported only in the general fund
- Essentially what was reserved**
- Essentially what was unreserved**
- Essentially what was designated**

For Comprehensive Annual Financial Report (CAFR) purposes, these GASB Statement No. 54 classifications will be used. For purposes of budget presentation and discussion, fund balances will continue to be identified as reserved, unreserved and designated.

Other Funds  
Unreserved Fund Balances  
Fiscal Year 2017/2018

	Estimated Fund Balance June 30, 2017	Budget				Projected Fund Balance June 30, 2018
		Revenues	Transfers In	Expenditures	Transfers Out	
<b>Other General Funds:</b>						
102 CITY TECHNOLOGY	\$465,508	\$0	\$2,570,000	(\$3,032,960)	\$0	\$2,548
103 FACILITY MAINTENANCE	586,957	0	6,068,400	(6,529,340)	0	126,017
104 OFFICE OF EMERGENCY SVCS	20,927	29,000	0	(49,920)	0	7
105 KFON	1,136,801	232,920	0	(233,550)	0	1,136,171
106 SELF-INSURANCE	973,370	5,055,150	5,150,000	(5,917,030)	0	5,261,490
107 RETIREES MEDICAL BENEFITS	23,003,457	300,000	2,500,000	(2,200,000)	0	23,603,457
108 SUPPLEMENTAL RETIREMENT	19,387	300	12,000	(30,770)	0	917
110 GF OPERATING PROJECTS	6	0	695,330	(695,330)	0	6
125 STORM WATER COMPLIANCE	197,633	110,000	0	(51,220)	0	256,413
<b>Total Other General Funds</b>	<b>\$26,404,046</b>	<b>\$5,727,370</b>	<b>\$16,995,730</b>	<b>(\$18,740,120)</b>	<b>\$0</b>	<b>\$30,387,026</b>
<b>Special Revenue Funds:</b>						
201 MUNI SVCS FISCAL IMPACT	\$18,323,572	\$1,307,170	\$0	\$0	(\$846,500)	\$18,784,242
221 STATE TCR - AB 2928	0	0	0	0	0	0
222 CRIME PREV ASSET SEIZURE	32,557	8,000	0	(33,550)	0	7,007
223 FEDERAL ASSET SEIZURES	3,344,294	2,074,800	0	(1,438,310)	0	3,980,784
224 STATE ASSET SEIZURES	103,573	37,000	0	(40,260)	0	100,313
225 PD TRAFFIC SAFETY	358,061	446,200	0	(636,920)	0	167,341
241 AIR QUALITY MGMT DISTRICT	430,908	255,000	0	(116,000)	(13,000)	556,908
242 MEASURE I - TCR	20,000	0	0	0	0	20,000
243 TRAFFIC SAFETY	663,099	395,800	0	(628,700)	0	430,199
244 PROP 1B	129,403	750	0	0	0	130,153
245 MEASURE I REIMB 2010-2040	380,291	3,526,900	0	(3,306,400)	0	600,791
246 MEASURE I LOCAL 2010-2040	4,648,600	3,190,000	0	(1,142,820)	(99,900)	6,595,880
281 GAS TAX (STATE)	633,539	5,848,530	0	(5,496,060)	(587,900)	398,109
282 SOLID WASTE MITIGATION	1,394,166	3,014,000	0	(3,957,990)	(252,200)	197,976
301 GRANTS	0	493,950	0	(493,950)	0	0
302 ECONOMIC STIMULUS	0	0	0	0	0	0
321 FED LAW ENF BLOCK GRANT	0	53,000	232,620	(285,620)	0	0
322 STATE COPS AB3229	74,923	325,000	0	(342,950)	0	56,973
362 CDBG	428,899	2,958,670	0	(1,966,870)	(91,800)	1,328,899
363 HOME PROGRAM	179,994	625,900	0	(447,400)	0	358,494

Other Funds  
Unreserved Fund Balances  
Fiscal Year 2017/2018

		Estimated Fund Balance June 30, 2017	Budget				Projected Fund Balance June 30, 2018
			Revenues	Transfers In	Expenditures	Transfers Out	
<b>Special Revenue Funds (continued):</b>							
385	AFTER SCHOOL PROGRAM	\$0	\$3,419,250	\$0	(\$3,419,250)	\$0	\$0
401	LMD #1 CITY WIDE	2,622,911	931,300	0	(1,025,620)	(103,000)	2,425,591
402	LMD #2 VLG OF HERITAGE	437,305	2,230,000	510,300	(2,460,130)	(243,300)	474,175
403	LMD #3 EMPIRE CENTER	151,238	62,900	0	(56,550)	(4,900)	152,688
404	LMD #3 HUNTER'S RIDGE	2,502,554	811,100	0	(817,220)	(74,000)	2,422,434
406	LLMD #3 HUNTER'S RIDGE	35,339	32,070	0	(32,000)	(3,900)	31,509
407	CFD #1 SOUTHRIDGE VILLAGE	6,514,231	5,628,640	0	(3,804,040)	(2,029,400)	6,309,431
408	CFD #6 THE LANDINGS	2,820,455	337,300	182,000	(434,250)	(52,500)	2,853,005
409	CFD #6-1 STRATHAM	601,061	188,600	0	(123,000)	(105,300)	561,361
410	CFD #6-2 N MORNINGSIDE	174,057	87,120	0	(62,460)	(24,500)	174,217
411	CFD #6-3A BELLGROVE II	64,729	188,700	0	(139,900)	(56,100)	57,429
412	CFD #7 COUNTRY CLUB EST	349,214	114,200	40,000	(141,830)	(16,100)	345,484
413	CFD #8 PRESLEY	1,096,738	79,700	79,200	(208,690)	(17,600)	1,029,348
414	CFD #9M MORNINGSIDE	419,489	165,600	0	(122,920)	(45,600)	416,569
415	CFD #10M JURUPA IND	208,510	38,700	0	(32,310)	(2,900)	212,000
416	CFD #12 SIERRA LAKES	814,393	795,700	218,800	(958,080)	(97,500)	773,313
417	CFD #13M SUMMIT HEIGHTS	1,664,765	436,000	200,000	(694,760)	(58,000)	1,548,005
418	CFD #14M SYCAMORE HILLS	477,701	370,300	0	(242,900)	(65,800)	539,301
419	CFD #15M SILVER RIDGE	271,096	251,200	0	(127,120)	(139,900)	255,276
420	CFD #16M VENTANA POINTE	166,242	43,900	0	(33,520)	(18,400)	158,222
421	CFD #18M BADIOLA HOMES	28,468	6,960	0	(3,030)	(3,900)	28,498
422	CFD #20M	168,781	33,000	0	(25,630)	(17,500)	158,651
423	CFD #21M	182,487	41,100	0	(12,660)	(32,100)	178,827
424	CFD #23M	25,503	10,960	0	(1,730)	(9,200)	25,533
425	CFD #24M	153,310	45,300	0	(18,070)	(42,300)	138,240
426	CFD #25M	305,549	83,200	0	(29,100)	(54,100)	305,549
427	CFD #27M	39,865	46,880	0	(48,990)	(5,400)	32,355
428	CFD #28M	574,118	147,600	0	(64,900)	(122,800)	534,018
429	CFD #29M	71,251	24,400	0	(21,200)	(8,300)	66,151
430	CFD #30M	661,399	237,500	0	(114,510)	(144,500)	639,889
431	CFD #34 EMPIRE DET BASIN	179,221	22,000	0	(7,830)	(1,000)	192,391
432	CFD #33M EMPIRE LIGHTING	89,765	41,680	0	(34,680)	(11,500)	85,265

Other Funds  
 Unreserved Fund Balances  
 Fiscal Year 2017/2018

		Estimated Fund Balance June 30, 2017	Budget				Projected Fund Balance June 30, 2018
			Revenues	Transfers In	Expenditures	Transfers Out	
<b>Special Revenue Funds (continued):</b>							
433	CFD #31 CITRUS HEIGHTS N	\$416,059	\$249,300	\$0	(\$117,270)	(\$138,700)	\$409,389
434	CFD #32M	73,421	18,200	0	(4,480)	(13,600)	73,541
435	CFD #35M	1,676,461	507,800	0	(521,640)	(170,100)	1,492,521
436	CFD #36M	54,130	22,300	0	(5,650)	(13,900)	56,880
437	CFD #38M	715,601	180,000	0	(51,970)	(104,900)	738,731
438	CFD #37 MONTELAGO	281,055	88,500	0	(44,140)	(43,900)	281,515
439	CFD #39M	60,865	21,650	0	(8,980)	(13,300)	60,235
440	CFD #40M	37,602	10,690	0	(1,050)	(2,200)	45,042
441	CFD #41M	98,292	15,500	0	(8,530)	(6,900)	98,362
442	CFD #42M	218,940	44,800	0	(48,600)	(5,300)	209,840
443	CFD #44M	28,487	9,070	0	(5,880)	(2,600)	29,077
444	CFD #45M	348,308	102,400	0	(45,660)	(46,800)	358,248
445	CFD #46M	232,315	49,600	0	(22,460)	(20,500)	238,955
446	CFD #47M	15,097	11,550	0	(8,040)	(800)	17,807
447	CFD #48M	348,128	76,500	0	(36,680)	(28,500)	359,448
448	CFD #49M	26,809	12,920	0	(9,930)	(700)	29,099
449	CFD #50M	77,804	32,200	0	(13,940)	(16,200)	79,864
450	CFD #51M	166,886	66,900	0	(40,800)	(27,000)	165,986
453	CFD #53M	43,670	9,050	0	(4,100)	(4,400)	44,220
454	CFD #54M	65,931	20,930	0	(9,200)	(9,000)	68,661
455	CFD #55M	35,526	7,300	0	(6,100)	(2,600)	34,126
456	CFD #56M	70,819	26,350	0	(400)	(6,300)	90,469
457	CFD #57M	54,767	15,200	0	(8,690)	(5,300)	55,977
458	CFD #58M	6,181	4,440	0	(550)	(100)	9,971
459	CFD #59M	6,735	2,420	0	(400)	0	8,755
460	CFD #60M	61,650	12,800	0	(6,500)	(700)	67,250
461	CFD #61M	284,427	55,800	0	(14,900)	(18,600)	306,727
462	CFD #62M	23,333	5,580	0	0	(2,000)	26,913
463	CFD #63M	260,766	44,500	0	(7,000)	(20,800)	277,466
464	CFD #64M	40,510	5,100	0	0	(2,000)	43,610
465	CFD #65M	145,696	20,500	0	(5,720)	(9,400)	151,076
467	CFD #67M	161,186	43,100	0	(16,530)	(21,500)	166,256

Other Funds  
Unreserved Fund Balances  
Fiscal Year 2017/2018

	Estimated Fund Balance June 30, 2017	Budget				Projected Fund Balance June 30, 2018
		Revenues	Transfers In	Expenditures	Transfers Out	
<b>Special Revenue Funds (continued):</b>						
468 CFD #68M	\$111,725	\$25,000	\$0	(\$4,680)	(\$28,700)	\$103,345
469 CFD #69M	375,188	165,700	0	(35,350)	(900)	504,638
470 CFD #70M AVELLINO	180,979	78,780	0	(42,200)	(35,500)	182,059
471 CFD #71M SIERRA CREST	292,427	118,300	0	(46,850)	(79,400)	284,477
472 CFD #72M	29,028	10,800	0	(5,000)	(5,100)	29,728
473 CFD #73M	173,698	66,200	0	(21,000)	(32,500)	186,398
474 CFD #74M	244,027	85,300	0	(12,700)	(47,100)	269,527
475 CFD #75M	39,877	14,450	0	(4,600)	(7,500)	42,227
476 CFD #76M	88,176	33,680	0	(10,500)	(14,900)	96,456
477 CFD #77M	33,820	13,040	0	(4,800)	(5,500)	36,560
478 CFD #78M	62,064	69,300	0	(10,400)	(52,100)	68,864
479 CFD #79M	42,400	21,500	0	(300)	(21,100)	42,500
480 CFD #80M	400	212,500	0	(39,600)	(3,700)	169,600
481 CFD #81M	0	109,000	0	0	0	109,000
483 CFD #83M	0	61,920	0	(15,600)	0	46,320
<b>Total Special Revenue Funds</b>	<b>\$62,828,890</b>	<b>\$44,391,950</b>	<b>\$1,462,920</b>	<b>(\$36,982,050)</b>	<b>(\$6,595,200)</b>	<b>\$65,106,510</b>
<b>Debt Service Funds:</b>						
580 GENERAL DEBT SERVICE	\$93,423	\$197,700	\$2,928,010	(\$3,125,710)	\$0	\$93,423
581 AD 89-1 FONTANA GATEWAY	0	0	0	0	0	0
<b>Total Debt Service Funds</b>	<b>\$93,423</b>	<b>\$197,700</b>	<b>\$2,928,010</b>	<b>(\$3,125,710)</b>	<b>\$0</b>	<b>\$93,423</b>
<b>Capital Project Funds:</b>						
601 CAPITAL REINVESTMENT	\$450,000	\$100,000	\$4,700,000	(\$5,050,000)	(\$200,000)	\$0
602 CAPITAL IMPROVEMENT	2,605,034	400	0	(2,514,010)	(5,800)	85,624
603 FUTURE CAPITAL PROJECTS	7,067,196	50,000	0	0	(2,300)	7,114,896
620 SAN SEVAINE FLOOD CONTROL	638,537	479,500	0	(84,270)	(13,500)	1,020,267
621 UPPER ETIWANDA FLOOD CNTL	43,973	200	0	0	0	44,173
622 STORM DRAIN	10,139,232	2,667,000	0	(8,111,830)	(500,100)	4,194,302
623 SEWER EXPANSION	2,109,966	2,450,000	0	(1,575,000)	(75,000)	2,909,966
630 CIRCULATION MITIGATION	8,442,193	7,320,000	0	(1,574,120)	(486,600)	13,701,473
631 FIRE ASSESSMENT	142,510	153,500	0	0	(296,010)	0

Other Funds  
 Unreserved Fund Balances  
 Fiscal Year 2017/2018

	Estimated Fund Balance June 30, 2017	Budget				Projected Fund Balance June 30, 2018
		Revenues	Transfers In	Expenditures	Transfers Out	
<b>Capital Project Funds (continued):</b>						
632 GENERAL GOVERNMENT	\$4,148,906	\$428,000	\$0	\$0	\$0	\$4,576,906
633 LANDSCAPE MEDIANS	2,687,075	513,000	0	(27,090)	(2,800)	3,170,185
634 LIBRARY CAPITAL IMPRMT	1,165,992	106,500	0	(111,500)	0	1,160,992
635 PARKS DEVELOPMENT	1,672,525	1,785,000	0	(253,330)	(32,100)	3,172,095
636 POLICE CAPITAL FACILITIES	847,816	207,700	0	0	0	1,055,516
637 UNDERGROUND UTILITIES	101,960	15,300	0	0	0	117,260
657 CFD #31 CITRUS HEIGHTS N	11,358	500	0	0	0	11,858
658 CFD #37 MONTELAGO	5,566	100	0	0	0	5,666
659 CFD #70 AVELLINO	817	50	0	0	0	867
660 CFD #71 SIERRA CREST	733,109	500	0	0	0	733,609
<b>Total Capital Project Funds</b>	<b>\$43,013,765</b>	<b>\$16,277,250</b>	<b>\$4,700,000</b>	<b>(\$19,301,150)</b>	<b>(\$1,614,210)</b>	<b>\$43,075,655</b>
<b>Enterprise Funds:</b>						
701 SEWER MAINT & OPERATIONS	\$1,544,870	\$20,519,770	\$0	(\$18,527,230)	(\$1,998,400)	\$1,539,010
702 SEWER CAPITAL PROJECTS	(399,390)	326,200	502,240	(287,280)	(10,300)	131,470
703 SEWER REPLACEMENT	10,556,403	680,000	0	(2,785,560)	(648,940)	7,801,903
710 WATER UTILITY	245,367	1,500	0	0	0	246,867
<b>Total Enterprise Funds</b>	<b>\$11,947,250</b>	<b>\$21,527,470</b>	<b>\$502,240</b>	<b>(\$21,600,070)</b>	<b>(\$2,657,640)</b>	<b>\$9,719,250</b>
<b>Internal Service Funds:</b>						
751 FLEET OPERATIONS	\$2,713,519	\$5,569,910	\$0	(\$5,761,610)	\$0	\$2,521,819
<b>Total Internal Service Funds</b>	<b>\$2,713,519</b>	<b>\$5,569,910</b>	<b>\$0</b>	<b>(\$5,761,610)</b>	<b>\$0</b>	<b>\$2,521,819</b>
<b>TOTAL ALL FUNDS</b>	<b>\$147,000,893</b>	<b>\$93,691,650</b>	<b>\$26,588,900</b>	<b>(\$105,510,710)</b>	<b>(\$10,867,050)</b>	<b>\$150,903,683</b>

Fontana Fire Protection District  
 Unreserved Fund Balances  
 Fiscal Year 2017/2018

	Estimated Fund Balance June 30, 2017	Budget				Projected Fund Balance June 30, 2018
		Revenues	Transfers In	Expenditures	Transfers Out	
<b>Special Revenue Funds:</b>						
497 FONTANA FIRE DISTRICT	\$7,625,865	\$31,111,100	\$0	(\$31,015,550)	(\$1,831,250)	\$5,890,165
498 FFD - CFD 2002-2	3,302,088	292,500	0	0	0	3,594,588
<b>Total Special Revenue Funds</b>	<b>\$10,927,953</b>	<b>\$31,403,600</b>	<b>\$0</b>	<b>(\$31,015,550)</b>	<b>(\$1,831,250)</b>	<b>\$9,484,753</b>
<b>Capital Project Fund:</b>						
696 FIRE CAPITAL PROJECTS	\$4,003,402	\$24,000	\$1,831,250	(\$1,601,000)	\$0	\$4,257,652
<b>TOTAL FIRE DISTRICT FUNDS</b>	<b>\$14,931,355</b>	<b>\$31,427,600</b>	<b>\$1,831,250</b>	<b>(\$32,616,550)</b>	<b>(\$1,831,250)</b>	<b>\$13,742,405</b>

Fontana Housing Authority  
 Unreserved Fund Balances  
 Fiscal Year 2017/2018

	Estimated Fund Balance June 30, 2017	Budget				Projected Fund Balance June 30, 2018
		Revenues	Transfers In	Expenditures	Transfers Out	
<b>Special Revenue Funds:</b>						
290 SUCCESSOR TO LOW/MOD INCOME HOUSING	\$188,471	\$1,000	\$0	\$0	\$0	\$189,471
297 HOUSING AUTHORITY - LMIHF	4,568,577	366,000	0	(418,710)	0	4,515,867
<b>Total Special Revenue Funds</b>	<b>\$4,757,048</b>	<b>\$367,000</b>	<b>\$0</b>	<b>(\$418,710)</b>	<b>\$0</b>	<b>\$4,705,338</b>
<b>Capital Project Fund:</b>						
638 AFFORDABLE HOUSING TRUST	\$2,492,913	\$606,000	\$0	(\$500)	\$0	\$3,098,413
697 FONTANA HOUSING AUTHORITY	2,200,921	279,360	0	(239,520)	0	2,240,761
<b>Total Capital Project Funds</b>	<b>\$4,693,834</b>	<b>\$885,360</b>	<b>\$0</b>	<b>(\$240,020)</b>	<b>\$0</b>	<b>\$5,339,174</b>
<b>TOTAL HOUSING AUTHORITY FUNDS</b>	<b>\$9,450,882</b>	<b>\$1,252,360</b>	<b>\$0</b>	<b>(\$658,730)</b>	<b>\$0</b>	<b>\$10,044,512</b>

Fontana Community Foundation  
 Unreserved Fund Balance  
 Fiscal Year 2017/2018

	Estimated Fund Balance June 30, 2017	Budget				Projected Fund Balance June 30, 2018
		Revenues	Transfers In	Expenditures	Transfers Out	
<b>Special Revenue Fund:</b>						
499 COMMUNITY FOUNDATION	\$129,526	\$1,250	\$0	(\$500)	\$0	\$130,276

Summary of Changes in Fund Balance  
Greater Than 10%  
Fiscal Year 2017/2018

	Estimated Fund Balance June 30, 2017	Projected Fund Balance June 30, 2018	Change	% Change	Reasons for Changes Greater than 10%
<b>Other General Funds:</b>					
102 CITY TECHNOLOGY	465,508	2,548	(462,960)	-99.45%	Planned use of funds accumulated over period of time
103 FACILITY MAINTENANCE	586,957	126,017	(460,940)	-78.53%	Planned use of funds accumulated over period of time
104 OFFICE OF EMERGENCY SVCS	20,927	7	(20,920)	-99.97%	Planned use of funds accumulated over period of time
105 KFON	1,136,801	1,136,171	(630)	-0.06%	
106 SELF-INSURANCE	973,370	5,261,490	4,288,120	440.54%	Increase funding to build reserves
107 RETIREES MEDICAL BENEFITS	23,003,457	23,603,457	600,000	2.61%	
108 SUPPLEMENTAL RETIREMENT	19,387	917	(18,470)	-95.27%	Planned use of funds accumulated over period of time
110 GF OPERATING PROJECTS	6	6	-	-	
125 STORM WATER COMPLIANCE	197,633	256,413	58,780	29.74%	Planned use of funds accumulated over period of time
<b>Special Revenue Funds:</b>					
201 MUNI SVCS FISCAL IMPACT	18,323,572	18,784,242	460,670	2.51%	
221 STATE TCR - AB 2928	0	-	-	-	
222 CRIME PREV ASSET SEIZURE	32,557	7,007	(25,550)	-78.48%	Planned use of funds accumulated over period of time
223 FEDERAL ASSET SEIZURES	3,344,294	3,980,784	636,490	19.03%	Funds to be accumulated for projects
224 STATE ASSET SEIZURES	103,573	100,313	(3,260)	-3.15%	
225 PD TRAFFIC SAFETY	358,061	167,341	(190,720)	-53.26%	Planned use of funds accumulated over period of time
241 AIR QUALITY MGMT DISTRICT	430,908	556,908	126,000	29.24%	Funds to be accumulated for projects
242 MEASURE I - TCR	20,000	20,000	-	-	
243 TRAFFIC SAFETY	663,099	430,199	(232,900)	-35.12%	Planned use of funds accumulated over period of time
244 PROP 1B	129,403	130,153	750	0.58%	
245 MEASURE I REIMB 2010-2040	380,291	600,791	220,500	57.98%	Funds to be accumulated for projects
246 MEASURE I LOCAL 2010-2040	4,648,600	6,595,880	1,947,280	41.89%	Funds to be accumulated for projects
281 GAS TAX (STATE)	633,539	398,109	(235,430)	-37.16%	Planned use of funds accumulated over period of time
282 SOLID WASTE MITIGATION	1,394,166	197,976	(1,196,190)	-85.80%	Planned use of funds accumulated over period of time
290 SUCCESSOR TO LOW/MOD INCOME HSG	188,471	189,471	1,000	0.53%	
297 HOUSING AUTHORITY - LMIHF	4,568,577	4,515,867	(52,710)	-1.15%	
301 GRANTS	-	-	-	-	
302 ECONOMIC STIMULUS	-	-	-	-	
321 FED LAW ENF BLOCK GRANT	0	0	-	-	
322 STATE COPS AB3229	74,923	56,973	(17,950)	-23.96%	Planned use of funds accumulated over period of time
362 CDBG	428,899	1,328,899	900,000	209.84%	Funds to be accumulated for projects
363 HOME PROGRAM	179,994	358,494	178,500	99.17%	Funds to be accumulated for projects

Summary of Changes in Fund Balance  
Greater Than 10%  
Fiscal Year 2017/2018

	Estimated Fund Balance June 30, 2017	Projected Fund Balance June 30, 2018	Change	% Change	Reasons for Changes Greater than 10%
<b>Special Revenue Funds (continued):</b>					
385	-	-	-	-	
401	2,622,911	2,425,591	(197,320)	-7.52%	
402	437,305	474,175	36,870	8.43%	
403	151,238	152,688	1,450	0.96%	
404	2,502,554	2,422,434	(80,120)	-3.20%	
406	35,339	31,509	(3,830)	-10.84%	Planned use of funds accumulated over period of time
407	6,514,231	6,309,431	(204,800)	-3.14%	
408	2,820,455	2,853,005	32,550	1.15%	
409	601,061	561,361	(39,700)	-6.60%	
410	174,057	174,217	160	0.09%	
411	64,729	57,429	(7,300)	-11.28%	Planned use of funds accumulated over period of time
412	349,214	345,484	(3,730)	-1.07%	
413	1,096,738	1,029,348	(67,390)	-6.14%	
414	419,489	416,569	(2,920)	-0.70%	
415	208,510	212,000	3,490	1.67%	
416	814,393	773,313	(41,080)	-5.04%	
417	1,664,765	1,548,005	(116,760)	-7.01%	
418	477,701	539,301	61,600	12.90%	Funds to be accumulated for cashflow and/or projects
419	271,096	255,276	(15,820)	-5.84%	
420	166,242	158,222	(8,020)	-4.82%	
421	28,468	28,498	30	0.11%	
422	168,781	158,651	(10,130)	-6.00%	
423	182,487	178,827	(3,660)	-2.01%	
424	25,503	25,533	30	0.12%	
425	153,310	138,240	(15,070)	-9.83%	
426	305,549	305,549	0	-	
427	39,865	32,355	(7,510)	-18.84%	Planned use of funds accumulated over period of time
428	574,118	534,018	(40,100)	-6.98%	
429	71,251	66,151	(5,100)	-7.16%	
430	661,399	639,889	(21,510)	-3.25%	
431	179,221	192,391	13,170	7.35%	
432	89,765	85,265	(4,500)	-5.01%	
433	416,059	409,389	(6,670)	-1.60%	

Summary of Changes in Fund Balance  
Greater Than 10%  
Fiscal Year 2017/2018

	Estimated Fund Balance June 30, 2017	Projected Fund Balance June 30, 2018	Change	% Change	Reasons for Changes Greater than 10%
<b>Special Revenue Funds (continued):</b>					
434 CFD #32M	73,421	73,541	120	0.16%	
435 CFD #35M	1,676,461	1,492,521	(183,940)	-10.97%	Planned use of funds accumulated over period of time
436 CFD #36M	54,130	56,880	2,750	5.08%	
437 CFD #38M	715,601	738,731	23,130	3.23%	
438 CFD #37 MONTELAGO	281,055	281,515	460	0.16%	
439 CFD #39M	60,865	60,235	(630)	-1.04%	
440 CFD #40M	37,602	45,042	7,440	19.79%	Funds to be accumulated for cashflow and/or projects
441 CFD #41M	98,292	98,362	70	0.07%	
442 CFD #42M	218,940	209,840	(9,100)	-4.16%	
443 CFD #44M	28,487	29,077	590	2.07%	
444 CFD #45M	348,308	358,248	9,940	2.85%	
445 CFD #46M	232,315	238,955	6,640	2.86%	
446 CFD #47M	15,097	17,807	2,710	17.95%	Funds to be accumulated for cashflow and/or projects
447 CFD #48M	348,128	359,448	11,320	3.25%	
448 CFD #49M	26,809	29,099	2,290	8.54%	
449 CFD #50M	77,804	79,864	2,060	2.65%	
450 CFD #51M	166,886	165,986	(900)	-0.54%	
453 CFD #53M	43,670	44,220	550	1.26%	
454 CFD #54M	65,931	68,661	2,730	4.14%	
455 CFD #55M	35,526	34,126	(1,400)	-3.94%	
456 CFD #56M	70,819	90,469	19,650	27.75%	Funds to be accumulated for cashflow and/or projects
457 CFD #57M	54,767	55,977	1,210	2.21%	
458 CFD #58M	6,181	9,971	3,790	61.32%	Funds to be accumulated for cashflow and/or projects
459 CFD #59M	6,735	8,755	2,020	29.99%	Funds to be accumulated for cashflow and/or projects
460 CFD #60M	61,650	67,250	5,600	9.08%	
461 CFD #61M	284,427	306,727	22,300	7.84%	
462 CFD #62M	23,333	26,913	3,580	15.34%	Funds to be accumulated for cashflow and/or projects
463 CFD #63M	260,766	277,466	16,700	6.40%	
464 CFD #64M	40,510	43,610	3,100	7.65%	
465 CFD #65M	145,696	151,076	5,380	3.69%	
467 CFD #67M	161,186	166,256	5,070	3.15%	
468 CFD #68M	111,725	103,345	(8,380)	-7.50%	
469 CFD #69M	375,188	504,638	129,450	34.50%	Funds to be accumulated for cashflow and/or projects

Summary of Changes in Fund Balance  
Greater Than 10%  
Fiscal Year 2017/2018

	Estimated Fund Balance June 30, 2017	Projected Fund Balance June 30, 2018	Change	% Change	Reasons for Changes Greater than 10%	
<b>Special Revenue Funds (continued):</b>						
470	CFD #70M AVELLINO	180,979	182,059	1,080	0.60%	
471	CFD #71M SIERRA CREST	292,427	284,477	(7,950)	-2.72%	
472	CFD #72M	29,028	29,728	700	2.41%	
473	CFD #73M	173,698	186,398	12,700	7.31%	
474	CFD #74M	244,027	269,527	25,500	10.45%	Funds to be accumulated for cashflow and/or projects
475	CFD #75M	39,877	42,227	2,350	5.89%	
476	CFD #76M	88,176	96,456	8,280	9.39%	
477	CFD #77M	33,820	36,560	2,740	8.10%	
478	CFD #78M	62,064	68,864	6,800	10.96%	Funds to be accumulated for cashflow and/or projects
479	CFD #79M	42,400	42,500	100	0.24%	
480	CFD #80M	400	169,600	169,200	42300.00%	Funds to be accumulated for cashflow and/or projects
481	CFD #81M	-	109,000	109,000	NA	New fund
483	CFD #83M	-	46,320	46,320	NA	New fund
497	FONTANA FIRE DISTRICT	7,625,865	5,890,165	(1,735,700)	-22.76%	Planned use of funds accumulated over period of time
498	FFD - CFD 2002-2	3,302,088	3,594,588	292,500	8.86%	
499	COMMUNITY FOUNDATION	129,526	130,276	750	0.58%	
<b>Debt Service Funds:</b>						
580	GENERAL DEBT SERVICE	93,423	93,423	-	-	
581	AD 89-1 FONTANA GATEWAY	-	-	-	-	
<b>Capital Project Funds:</b>						
601	CAPITAL REINVESTMENT	450,000	-	(450,000)	-100.00%	Planned use of funds accumulated over period of time
602	CAPITAL IMPROVEMENT	2,605,034	85,624	(2,519,410)	-96.71%	Planned use of funds accumulated over period of time
603	FUTURE CAPITAL PROJECTS	7,067,196	7,114,896	47,700	0.67%	
620	SAN SEVAINE FLOOD CONTROL	638,537	1,020,267	381,730	59.78%	Funds to be accumulated for projects
621	UPPER ETIWANDA FLOOD CNTL	43,973	44,173	200	0.45%	
622	STORM DRAIN	10,139,232	4,194,302	(5,944,930)	-58.63%	Planned use of funds accumulated over period of time
623	SEWER EXPANSION	2,109,966	2,909,966	800,000	37.92%	Funds to be accumulated for projects
630	CIRCULATION MITIGATION	8,442,193	13,701,473	5,259,280	62.30%	Funds to be accumulated for projects
631	FIRE ASSESSMENT	142,510	-	(142,510)	-100.00%	Planned use of funds accumulated over period of time
632	GENERAL GOVERNMENT	4,148,906	4,576,906	428,000	10.32%	Funds to be accumulated for projects
633	LANDSCAPE MEDIANS	2,687,075	3,170,185	483,110	17.98%	Funds to be accumulated for projects

Summary of Changes in Fund Balance  
Greater Than 10%  
Fiscal Year 2017/2018

	Estimated Fund Balance June 30, 2017	Projected Fund Balance June 30, 2018	Change	% Change	Reasons for Changes Greater than 10%
<b>Capital Project Funds (continued):</b>					
634 LIBRARY CAPITAL IMPRMT	1,165,992	1,160,992	(5,000)	-0.43%	
635 PARKS DEVELOPMENT	1,672,525	3,172,095	1,499,570	89.66%	Funds to be accumulated for projects
636 POLICE CAPITAL FACILITIES	847,816	1,055,516	207,700	24.50%	Funds to be accumulated for projects
637 UNDERGROUND UTILITIES	101,960	117,260	15,300	15.01%	Funds to be accumulated for projects
638 AFFORDABLE HOUSING TRUST	2,492,913	3,098,413	605,500	24.29%	Funds to be accumulated for projects
657 CFD #31 CITRUS HEIGHTS N	11,358	11,858	500	4.40%	
658 CFD #37 MONTELAGO	5,566	5,666	100	1.80%	
659 CFD #70 AVELLINO	817	867	50	6.12%	
659 CFD #70 AVELLINO	733,109	733,609	500	0.07%	
696 FIRE CAPITAL PROJECT	4,003,402	4,257,652	254,250	6.35%	
697 FONTANA HOUSING AUTHORITY	2,200,921	2,240,761	39,840	1.81%	
<b>Enterprise Funds:</b>					
701 SEWER MAINT & OPERATIONS	1,544,870	1,539,010	(5,860)	-0.38%	
702 SEWER CAPITAL PROJECTS	(399,390)	131,470	530,860	132.92%	Funds to be accumulated for projects
703 SEWER REPLACEMENT	10,556,403	7,801,903	(2,754,500)	-26.09%	Planned use of funds accumulated over time
710 WATER UTILITY	245,367	246,867	1,500	0.61%	
<b>Internal Service Funds:</b>					
751 FLEET OPERATIONS	2,713,519	2,521,819	(191,700)	-7.06%	

# Fontana Days Run

## Fontana Days Run



Typically held on the first Saturday in June, the Fontana Days Run is recognized as the world's fastest half marathon course. What began in 1955 with 200 runners has grown to become a popular event attended by over one thousand runners every year.

# *Revenues*

*General Fund Revenues by Category – Chart*

*General Fund Revenue Summary*

*Explanation of General Fund Revenue Categories*

*Revenues by Entity – All Entities – Chart*

*Revenues by Category – All Entities – Chart*

*Fund Revenue Summary – All Entities*

*General Fund Revenue Detail*

*Other Funds Revenue Detail – All Entities*

# *Revenues*

*General Fund Revenues by Category – Chart*

*General Fund Revenue Summary*

*Explanation of General Fund Revenue Categories*

*Revenues by Entity – All Entities – Chart*

*Revenues by Category – All Entities – Chart*

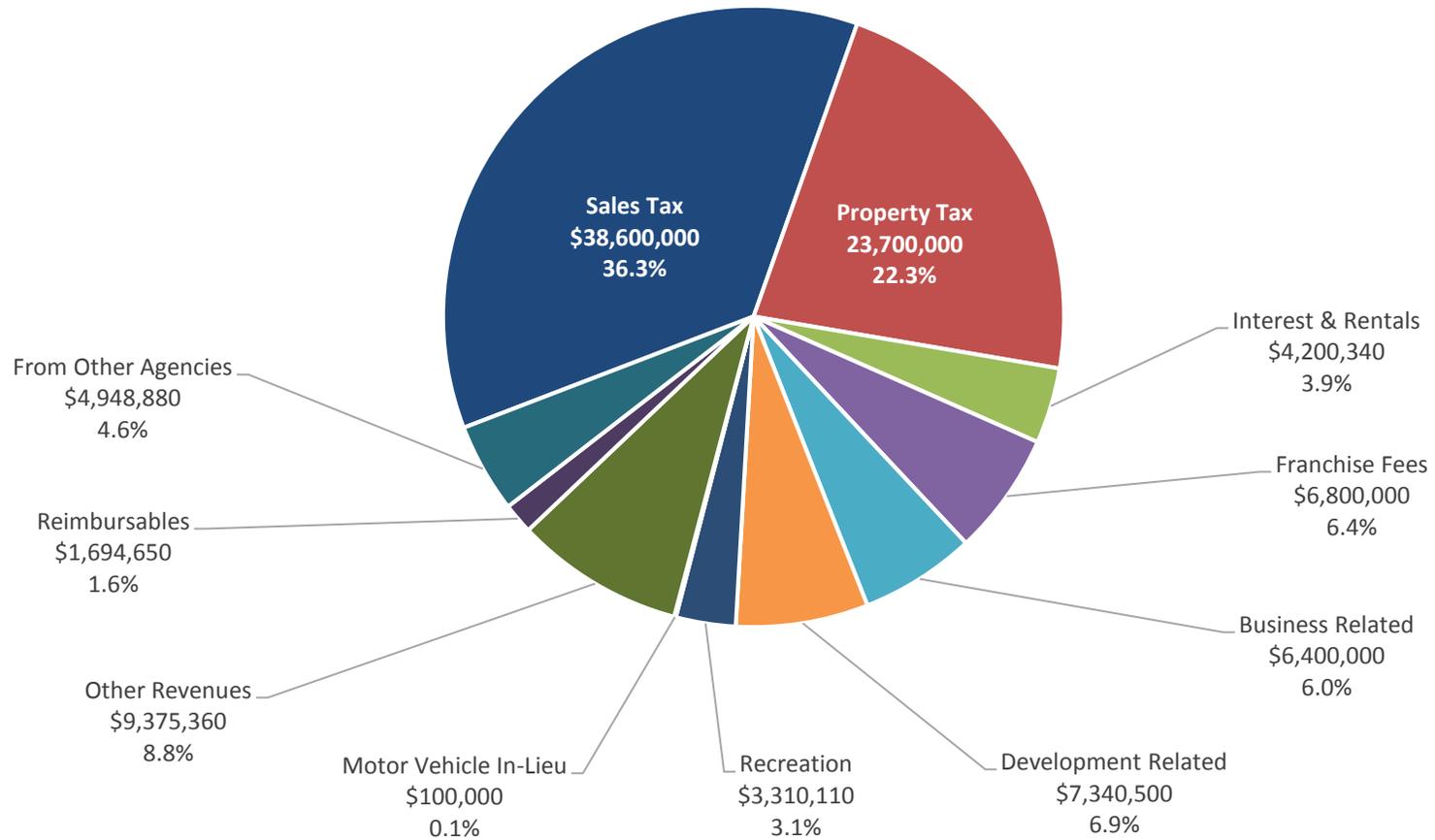
*Fund Revenue Summary – All Entities*

*General Fund Revenue Detail*

*Other Funds Revenue Detail – All Entities*

**General Fund Revenues**

**By Category**  
**\$106,469,840**



## General Fund Revenues

### Five-Year Summary

	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
	Actuals	Actuals	Actuals	Current Budget	New Budget
<i>General Fund Revenue Summary</i>					
SALES TAX	31,440,753	34,219,833	38,442,281	37,400,000	38,600,000
PROPERTY TAX	18,758,457	20,534,365	21,195,700	22,450,000	23,700,000
INTEREST & RENTALS	3,228,857	4,613,156	4,577,195	4,284,140	4,200,340
FRANCHISE FEES	5,801,504	6,594,614	6,482,377	6,700,000	6,800,000
BUSINESS RELATED	5,557,692	5,749,529	6,231,719	6,301,330	6,400,000
DEVELOPMENT RELATED	4,935,686	5,589,630	7,125,837	6,954,000	7,340,500
RECREATION	2,943,111	3,125,976	3,249,813	3,302,900	3,310,110
MOTOR VEHICLE IN-LIEU	85,263	82,854	82,436	100,000	100,000
OTHER REVENUES	4,048,316	5,666,935	6,922,426	4,795,910	9,375,360
REIMBURSABLES	2,586,261	1,972,119	1,786,685	1,979,701	1,694,650
FROM OTHER AGENCIES	4,672,218	3,808,045	4,411,448	4,714,130	4,948,880
<b>TOTAL GENERAL FUND REVENUES</b>	84,058,119	91,957,056	100,507,918	98,982,111	106,469,840

## Explanation of General Fund Revenue Categories

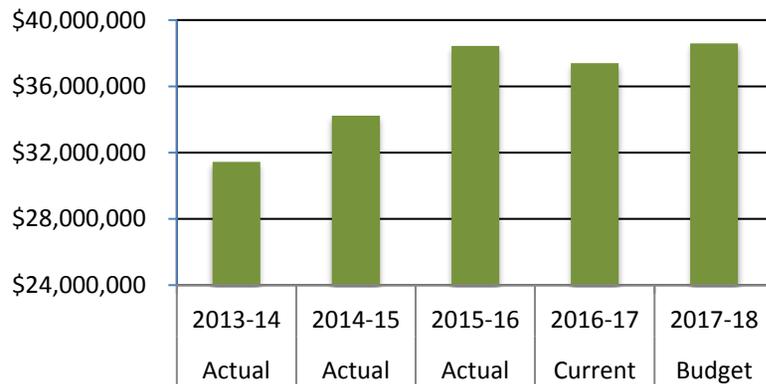
### Sales Tax - \$38.6 million

In accordance with the California revenue and Taxation Code, the State of California imposes a 7.75% sales and use tax on all taxable sales. The City receives an "effective" rate of 1% from all taxable retail sales occurring within its limits.

Also included is the Proposition 172 half-cent sales tax approved by the voters in 1993 to cushion the impact of the "educational revenue augmentation fund" (ERAF) property tax shifts implemented in 1992. These funds are collected by the State Board of Equalization and apportioned to each county based on its proportionate share of statewide taxable sales. Each county is then required to allocate this revenue to the cities for public safety services only.

The final reimbursement for lost sales tax revenue due to the 0.25-percent reduced rate in effect from July 1, 2004 to December 31, 2015 (the State's "triple flip") was received in Fiscal Year 2015-16.

Sales Tax Rate effective 1/1/17	7.75%
<b>State of California:</b>	
General fund	5.00%
<b>County of San Bernardino:</b>	
Health & social services	0.50%
Transportation	0.25%
Measure I transportation	0.50%
Prop 172 Public Safety Fund	0.50%
<b>City of Fontana:</b>	
General Fund	1.00%



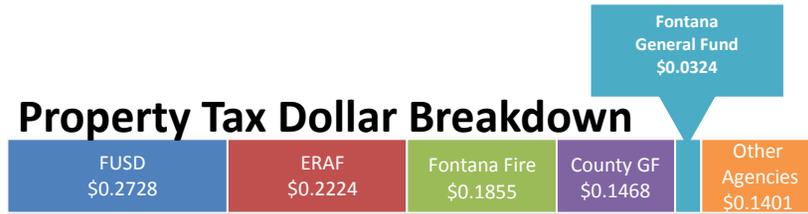
### Top Twenty-Five Sales Tax Producers (In Alphabetical Order)

AEP Span	HSN	Rotolo Chevrolet
American Hotel Register	HSN Com	Rush Truck Center
Brown Strauss	Kohls	Stater Bros
Chevron	Lowes	Sunrise Ford
Costco	Modular Space	Target
Fontana Chevron	Pacific Auto Center	Thompson Bldg Materials
Fontana Nissan	R & B Auto Center	Valle Kia of Fontana
Home Depot	Rock Honda	Walmart
	Ross	

Sales tax is the City's largest revenue source representing 36.3% of total General Fund revenues. Estimated sales tax revenue of \$38.6 million for FY 2017-18 is \$1.2 million (3.2%) more than the current year adjusted budget.

## Property Tax - \$23.7 million

### Property Tax Dollar Breakdown

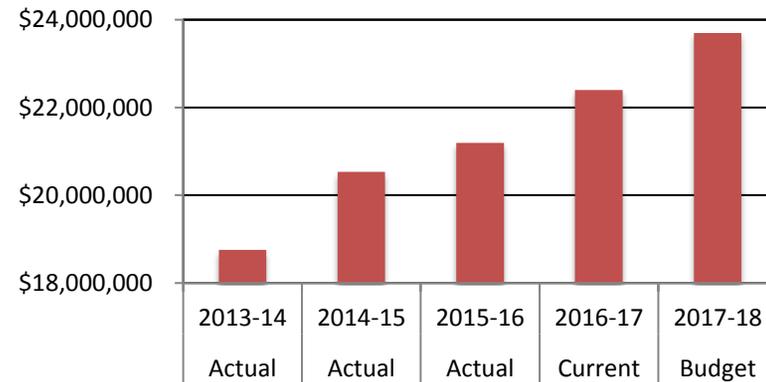


The assessed valuation of property in the City is determined by the San Bernardino County Tax Assessor. Under Proposition 13 adopted in June 1978, property taxes for general purposes may not exceed 1% of assessed value. The City receives approximately 3.24% of the base 1% levy within the City.

Assessment increases to reflect current market value are allowed when property ownership changes or when improvements are made; otherwise, increases in assessed value are based upon the Consumer Price Index (CPI) with a cap of 2% per year. The CPI cap for FY 2017-18 is 2%. Under this formula, property taxes would increase about \$20 per \$100,000 of taxable value; about \$0.65 per \$100,000 AV in revenue to the City or \$109,000. Base value increases for properties already reduced due to Proposition 8 are not limited to this amount.

This category also includes Property Tax in Lieu of VLF. Prior to the 2004 budget act, the VLF tax rate was 2% of the value of motor vehicles. The State General Fund "offset" 67.5% of this tax resulting in an effective tax rate of 0.65%. Revenues were supplemented with a backfill from the State General Fund to provide cities and counties with revenues equivalent to a full 2% VLF tax rate. The 2004 budget included a permanent reduction of the VLF rate from 2% to 0.65%, eliminated the VLF backfill and replaced it with a like amount of property taxes. After FY 2004-05, each city's Property Tax in Lieu of VLF increases (or decreases) annually in proportion to the change in assessed valuation in that jurisdiction.

Property transfer tax of \$1.10 per \$1,000 is collected on real property sold and allocated evenly between the County and the City in which the sale occurs.



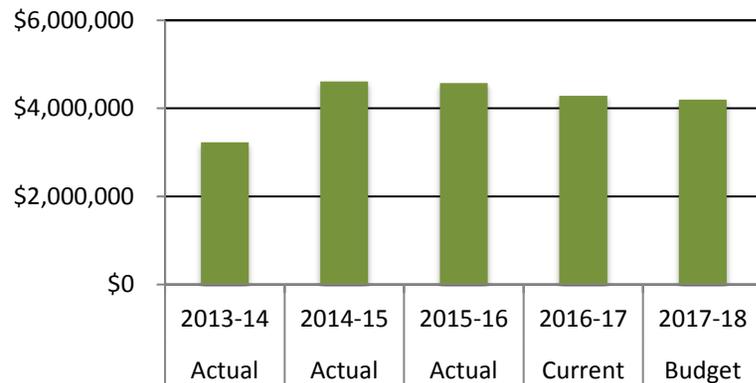
Estimated property tax revenue of \$23.7 million for FY 2017-18 represents 22.3% of total General Fund revenues and is about \$1.25 million (5.6%) more than the current year adjusted budget. This increase is primarily due to increases in Property Tax in Lieu of VLF and excess tax increment.

# Revenues

# Fiscal Year 2017/2018

## Interest and Rentals - \$4.2 million

Interest and rentals projected at \$4.2 million represent 3.9% of total General Fund revenues. One component of this category is interest earned on City investments. The City pools its available cash from various funds and invests in instruments allowed by the City's investment policy adopted annually by the City Council. Earnings are allocated to various funds on the basis of proportionate cash balances. The actual revenue realized is a function of current cash balances and market interest rates. The FY 2017-18 projection of \$100,000 reflects historically low interest rates.



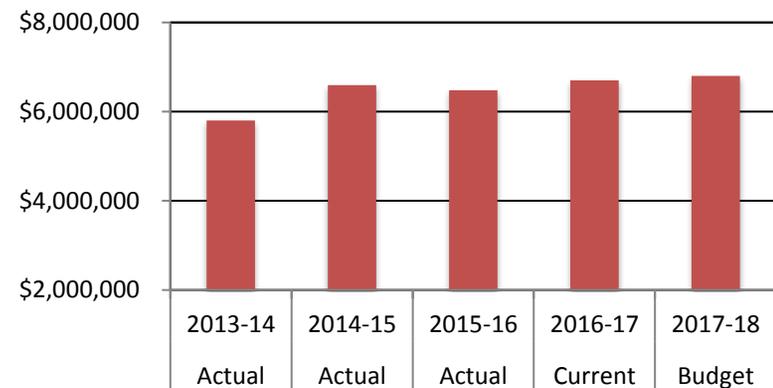
The largest component of this category is interfund interest with a FY 2017-18 projection of \$3.5 million. This represents interest due to the General Fund from the North Fontana Jr. Lien Bonds of the former Redevelopment Agency and is approximately \$84,000 (2.0%) less than the current year adjusted budget.

The remaining component of this category is rental income primarily from cell tower leases projected to bring in approximately \$600,000 in FY 2017-18, the same as the current year.

## Franchise Fees - \$6.8 million

Franchise fees are imposed by the City on a variety of utilities at various rates for the use of city streets and rights-of-way. The State sets franchise fees for utilities regulated by them (gas and electricity) at 2% of gross revenues. The City sets rates on a gross receipts basis for the following utilities: water (2%), solid waste collection (12%), and cable television (5%).

Projections for FY 2017-18 are expected to be \$100,000 (1.5%) higher than the current year adjusted budget and at \$6.8 million represents 6.4% of total General Fund revenues.



# Revenues

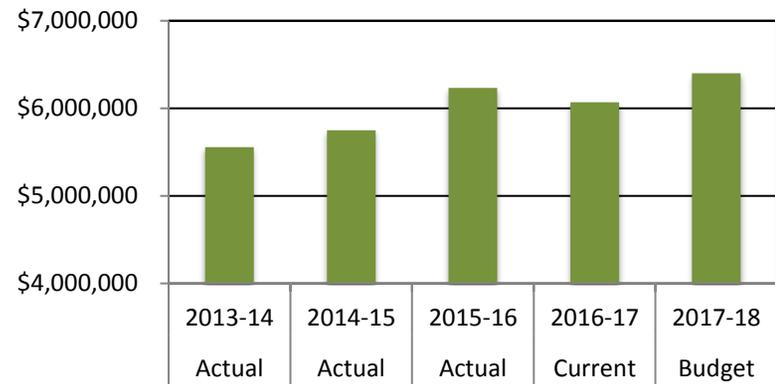
# Fiscal Year 2017/2018

## Business Related - \$6.4 million

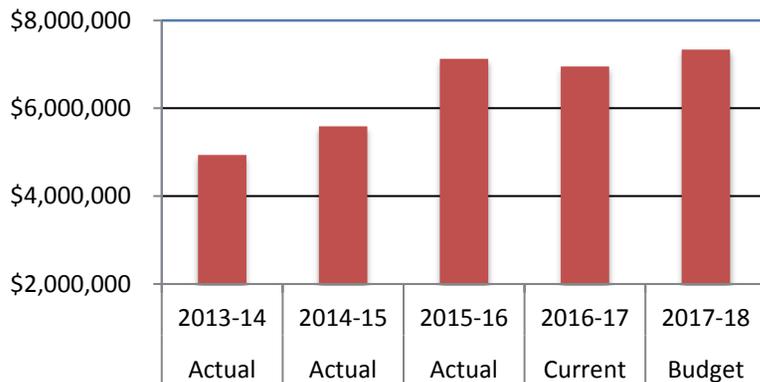
Businesses in the City are subject to a municipal business tax which is generally based upon gross receipts. The tax is not regulatory, and is only imposed for the purpose of raising general purpose revenues.

This category also includes Transient Occupancy Tax (TOT) which is levied on room rentals at motels and hotels. The TOT rate for the City of Fontana is 8%.

This revenue source is projected at \$6.4 million for FY 2017-18, about \$99,000 (1.6%) higher than the current year adjusted budget, and represents 6.0% of total General Fund revenues.



## Development Related - \$7.4 million



SFDs (detached)	2013-14 Actual	2014-15 Actual	2015-16 Actual	2016-17 Current	2017-18 Budget
	159	349	543	325	459

Development related revenues include planning, engineering and building permits, and fees paid by developers to cover the cost of reviewing and monitoring development activities such as plan checks and inspections. These revenues are difficult to predict as many of the planning and engineering activities occur months or years before any structures are actually built.

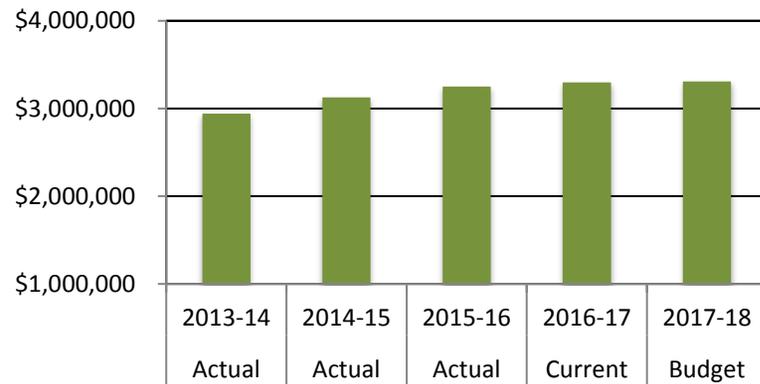
Although these revenues had been declining over the past few years due to the slowdown in the economy, especially the meltdown in the real estate market, they are continuing a slow recovery.

The number of single family dwelling permits is estimated to be approximately 459 for FY 2017-18. Revenues have been projected at \$7.3 million, about \$387,000 (5.6%) higher than the current year adjusted budget, representing an increase in development activity. This revenue represents 6.9% of General Fund revenues.

# Revenues

# Fiscal Year 2017/2018

## Recreation - \$3.3 million



Fees are charged for a variety of recreation activities including adult and youth athletics, classes, special events, facility rentals, aquatics, youth and senior services, and after school programs. Fees are set for each activity based on the general policy that cost recovery should be relatively high for adult-oriented programs and relatively low for youth and senior programs.

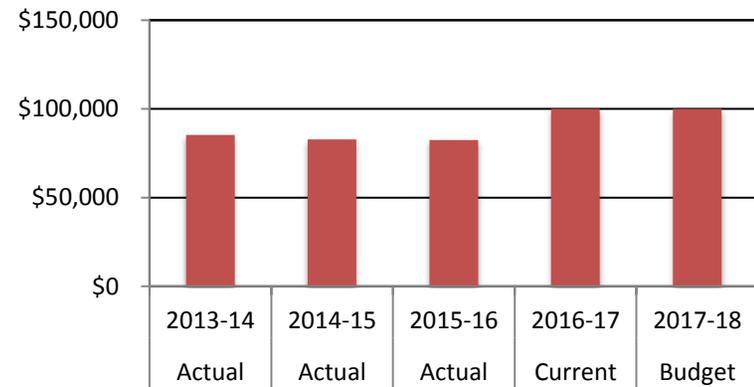
This revenue category has increased with the opening of each new community center. FY 2017-18 projections are about the same as the current year adjusted. At \$3.3 million, this represents 3.1% of total General Fund revenues.

## Motor Vehicle In-Lieu Tax - \$0.1 million

The Vehicle License Fee changed pursuant to State legislation in 2004. Most of the funds previously received by municipalities were swapped for additional property tax referred to as "Property Tax in Lieu of VLF." The remaining annual license fee was equivalent to 0.65% of the value of motor vehicles. Until FY 2010-11, approximately 75% of that revenue went to counties with the remaining 25% first going to various State agencies for administrative costs and then to cities based on population.

In late June 2011, just hours before the legislative floor voted on the State budget, SB89 was passed terminating the allocation to cities and counties and diverting these moneys to fund state law enforcement grants previously funded by an expired state tax. Additionally, AB 1602 special allocations of VLF for newly incorporated cities and newly incorporated annexations were also eliminated. The City not only lost its per capita VLF, it also lost its special allocation for newly incorporated annexations.

Several unsuccessful attempts have been made over the past few years to restore this revenue, and staff continues to pursue it. This \$100,000 represents penalties that continue to flow to the cities.



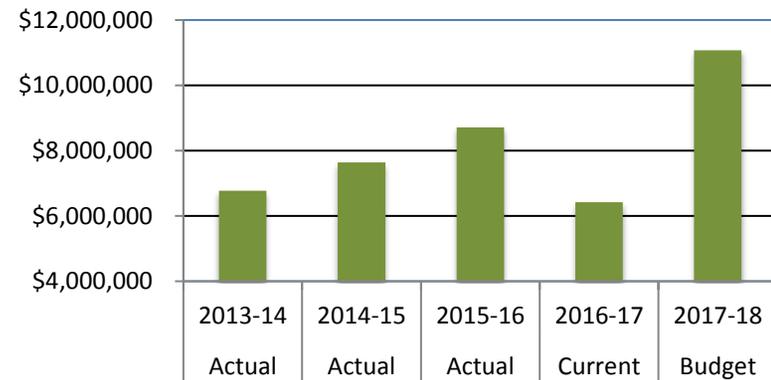
# Revenues

# Fiscal Year 2017/2018

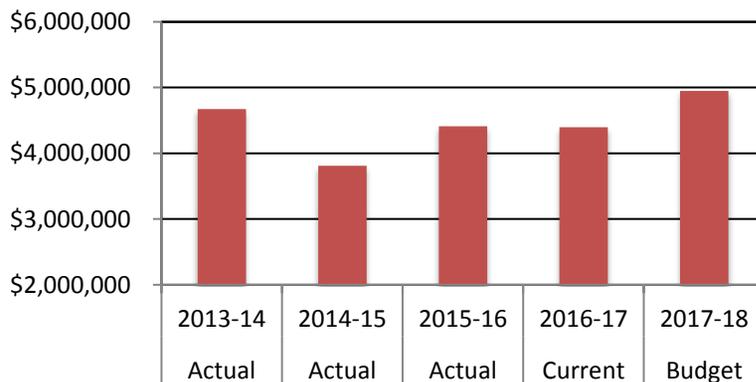
## Reimbursables and Other - \$11.0 million

Reimbursable revenues reflect amounts received to reimburse expenditures such as weed abatement charges and Bond CFD administrative charges. At \$1.7 million, they represent 1.6% of total General Fund revenues and are approximately \$285,000 (14.4%) less than the current year adjusted budget.

Other revenues include the excess increment received through the Jurupa Hills agreement, code enforcement fines, and animal licenses. These revenues are often one-time in nature. At \$9.4 million, they represent 8.8% of total General Fund revenues.



## From Other Agencies - \$5.0 million



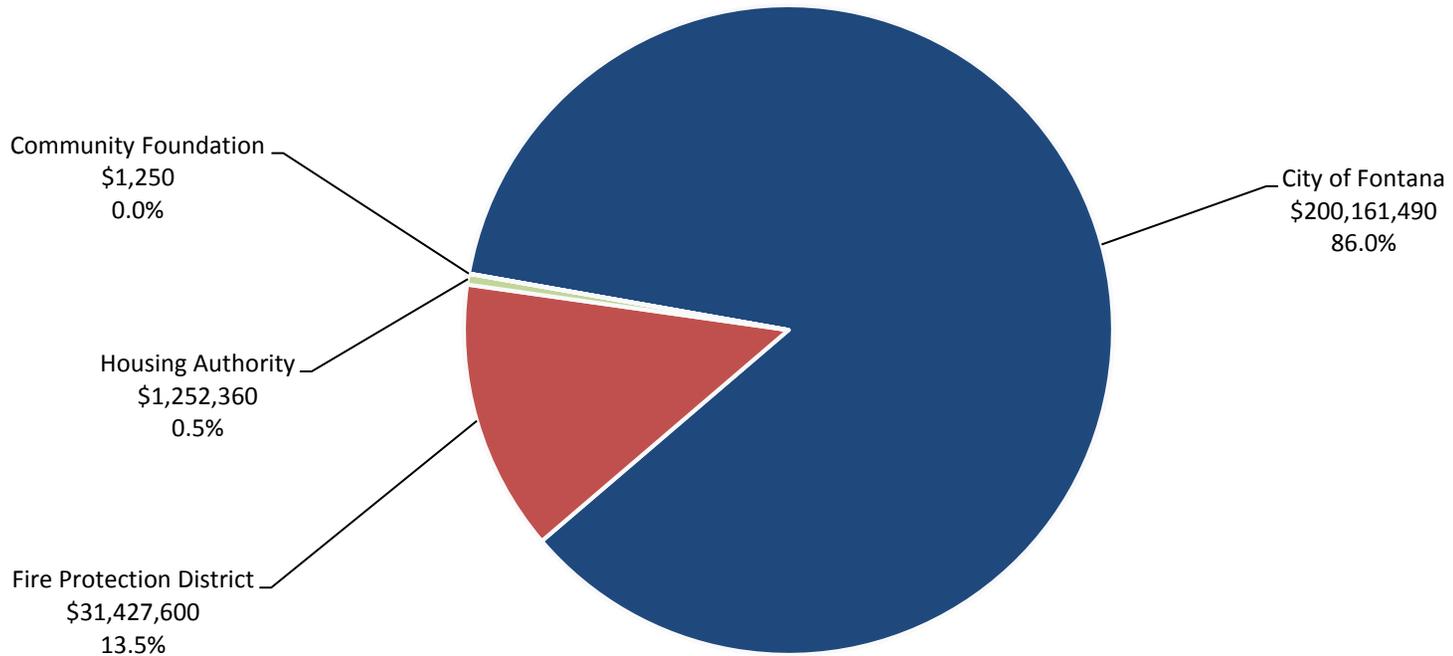
These revenues are received from other City entities such as the Fire Protection District and the Housing Authority for cost allocation and staff reimbursements. With the elimination of the Redevelopment Agency as of February 1, 2012, this amount now includes the estimated staffing and administrative costs the City expects to receive as Successor Agency.

- \$3,315,800 from the Fire Protect District
- 98,700 from the Housing Authority
- 1,534,380 from Successor Agency to the RDA  
(ROPS admin allocation limited to 3% of approved obligations)

\$4,948,880 total, 4.6% of total General Fund revenues, approximately \$235,000 (5.0%) higher than the current year adjusted budget.

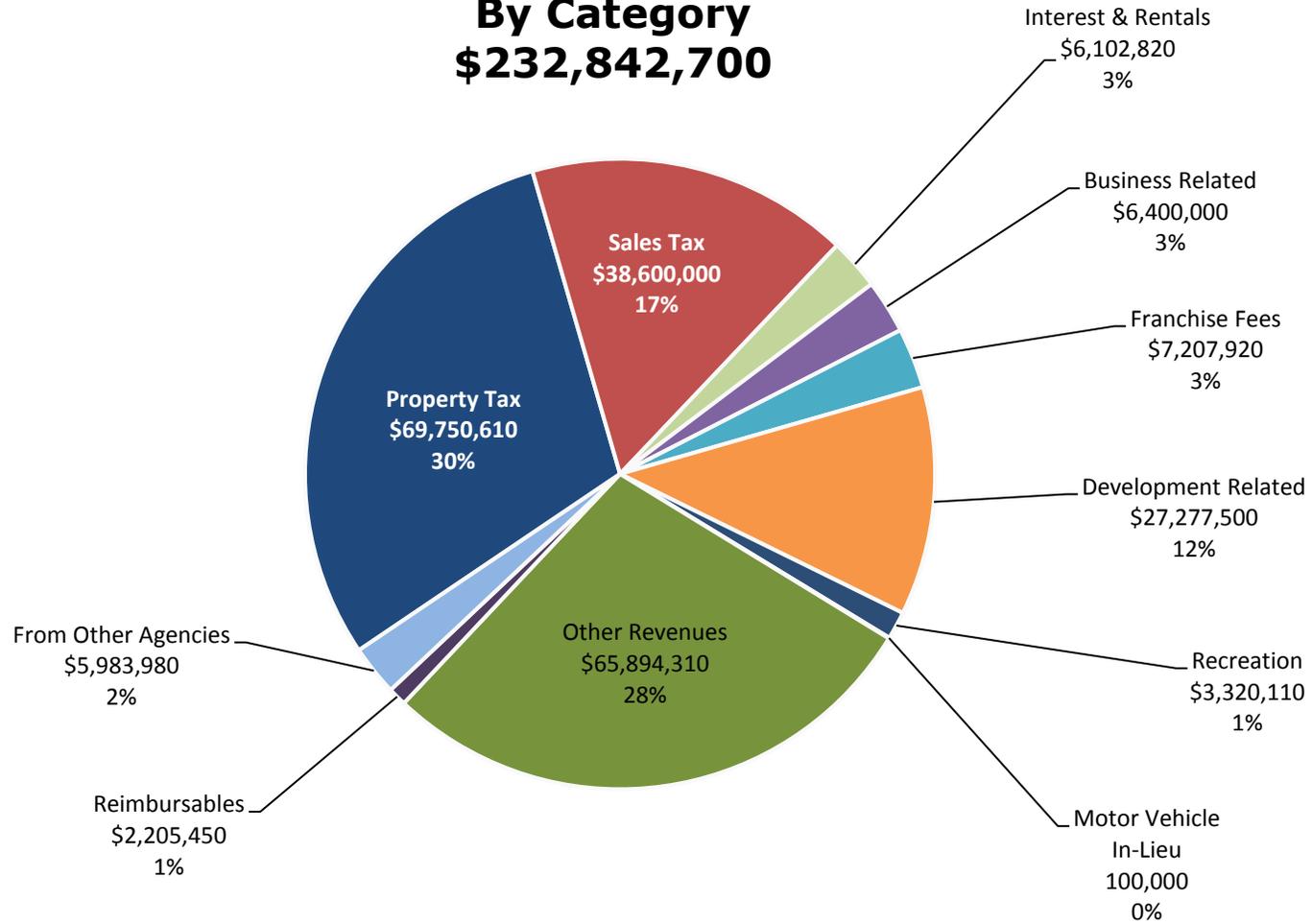
**Revenues – All Entities**

**By Entity**  
**\$232,842,700**



**Revenues – All Entities**

**By Category**  
**\$232,842,700**



## Fund Revenue Summary

Fund	2013/2014 Actuals	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Current Budget	2017/2018 New Budget	% Change From Prior Year
<b>City Of Fontana</b>	<b>205,410,156</b>	<b>220,637,328</b>	<b>207,247,681</b>	<b>219,573,037</b>	<b>200,161,490</b>	<b>-8.84 %</b>
<b>General Fund</b>	<b>84,058,119</b>	<b>91,957,056</b>	<b>100,507,918</b>	<b>98,982,111</b>	<b>106,469,840</b>	<b>7.56 %</b>
101 GENERAL FUND	84,058,119	91,957,056	100,507,918	98,982,111	106,469,840	7.56 %
<b>Other General Funds</b>	<b>5,626,212</b>	<b>6,051,618</b>	<b>5,910,426</b>	<b>5,936,962</b>	<b>5,727,370</b>	<b>-3.53 %</b>
103 FACILITY MAINTENANCE	134	0	2,105	0	0	0.00 %
104 OFFICE OF EMERGENCY SVCS	0	0	0	78,920	29,000	-63.25 %
105 KFON	188,527	419,219	260,639	400,000	232,920	-41.77 %
106 SELF-INSURANCE	4,692,270	4,910,222	4,955,424	5,028,930	5,055,150	0.52 %
107 RETIREE MEDICAL BENEFITS	380,273	344,235	378,888	250,000	300,000	20.00 %
108 SUPPLEMENTAL RETIREMENT	303	(152)	152	300	300	0.00 %
110 GF OPERATING PROJECTS	265,721	265,720	193,252	55,812	0	-100.00 %
125 STORM WATER COMPLIANCE	98,985	112,374	119,967	123,000	110,000	-10.57 %
<b>Special Revenue Funds</b>	<b>53,180,667</b>	<b>47,314,947</b>	<b>42,707,348</b>	<b>67,721,908</b>	<b>44,391,950</b>	<b>-34.45 %</b>
201 MUNI SVCS FISCAL IMPACT	666,273	1,027,820	1,649,263	934,750	1,307,170	39.84 %
221 STATE TRAFFIC CONG RELIEF	3,553	(498)	0	0	0	0.00 %
222 CRIME PREV ASSET SEIZURE	7,086	7,452	19,230	15,400	8,000	-48.05 %
223 FEDERAL ASSET SEIZURE	1,758,506	3,448,650	3,335,790	2,192,753	2,074,800	-5.38 %
224 STATE ASSET SEIZURE	80,439	39,750	107,800	81,700	37,000	-54.71 %
225 PD TRAFFIC SAFETY	412,421	653,635	560,834	602,815	446,200	-25.98 %
241 AIR QUALITY MGMT DISTRICT	268,727	265,043	273,837	257,100	255,000	-0.82 %
242 MEASURE I - TCR	138,293	55,388	39,183	20,000	0	-100.00 %
243 TRAFFIC SAFETY	677,722	634,287	493,023	259,000	395,800	52.82 %
244 PROP 1B	5,029,129	3,224,058	650,690	0	750	N/A
245 MEASURE I 2010-2040 REIMB	9,008,892	1,436,062	446,650	6,317,192	3,526,900	-44.17 %
246 MEASURE I 2010-2040 LOCAL	3,149,391	3,344,520	3,527,666	3,154,436	3,190,000	1.13 %
281 GAS TAX (STATE)	6,246,810	5,615,193	4,232,198	4,178,830	5,848,530	39.96 %
282 SOLID WASTE MITIGATION	2,013,506	3,070,911	3,412,589	3,412,000	3,014,000	-11.66 %
301 GRANTS	1,410,938	850,002	1,053,203	19,291,574	493,950	-97.44 %
321 FED LAW ENF BLOCK GRANT	713,692	397,656	223,203	140,459	53,000	-62.27 %
322 STATE COPS AB3229	265,984	357,009	294,730	417,540	325,000	-22.16 %
362 CDBG	2,046,847	2,697,332	2,152,072	5,981,533	2,958,670	-50.54 %
363 HOME PROGRAM	980,261	1,159,159	244,560	1,019,572	625,900	-38.61 %
385 AFTER SCHOOL PROGRAM	2,184,283	3,137,362	3,704,780	3,447,605	3,419,250	-0.82 %
401 LMD #1 CITY WIDE	1,008,932	955,576	952,012	927,200	931,300	0.44 %
402 LMD #2 VLG OF HERITAGE	2,144,384	2,101,330	2,203,919	2,231,000	2,230,000	-0.04 %

## Fund Revenue Summary

Fund	2013/2014 Actuals	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Current Budget	2017/2018 New Budget	% Change From Prior Year	
403	LMD #3 EMPIRE CENTER	65,719	63,950	64,483	62,700	62,900	0.32 %
404	LMD #3 HUNTER'S RIDGE	869,779	827,240	839,310	813,500	811,100	-0.30 %
406	LLMD #3 HUNTER'S RIDGE	33,835	32,440	32,698	32,160	32,070	-0.28 %
407	CFD #1 SOUTHRIDGE VILLAGE	5,775,344	5,691,028	5,704,794	5,613,840	5,628,640	0.26 %
408	CFD #6 THE LANDINGS	404,157	365,189	372,413	334,600	337,300	0.81 %
409	CFD #6-1 STRATHAM	203,913	193,011	193,819	188,600	188,600	0.00 %
410	CFD #6-2 N MORNINGSIDE	93,903	88,878	90,659	88,000	87,120	-1.00 %
411	CFD #6-3A BELLGROVE II	196,139	190,413	189,854	188,700	188,700	0.00 %
412	CFD #7 COUNTRY CLUB EST	122,996	117,978	118,824	113,600	114,200	0.53 %
413	CFD #8 PRESLEY	103,854	86,012	88,394	77,000	79,700	3.51 %
414	CFD #9M MORNINGSIDE	178,907	170,087	170,476	165,200	165,600	0.24 %
415	CFD #10M JURUPA IND	42,325	40,317	40,712	38,400	38,700	0.78 %
416	CFD #12 SIERRA LAKES	857,941	815,166	822,848	796,800	795,700	-0.14 %
417	CFD #13M SUMMIT HEIGHTS	472,909	448,323	450,996	434,200	436,000	0.41 %
418	CFD #14M SYCAMORE HILLS	385,048	376,315	375,895	369,800	370,300	0.14 %
419	CFD #15M SILVER RIDGE	262,689	252,111	252,925	250,200	251,200	0.40 %
420	CFD #16M VENTANA POINTE	48,344	45,267	45,689	43,800	43,900	0.23 %
421	CFD #18M BADIOLA HOMES	7,427	7,145	7,234	6,920	6,960	0.58 %
422	CFD #20M	37,289	34,244	34,730	32,850	33,000	0.46 %
423	CFD #21M	42,988	41,180	42,628	41,500	41,100	-0.96 %
424	CFD #23M	8,319	7,776	7,502	10,920	10,960	0.37 %
425	CFD #24M	47,033	47,652	46,801	45,100	45,300	0.44 %
426	CFD #25M	89,820	84,873	85,672	83,600	83,200	-0.48 %
427	CFD #27M	49,253	47,492	47,677	46,950	46,880	-0.15 %
428	CFD #28M	160,198	151,565	152,187	147,100	147,600	0.34 %
429	CFD #29M	28,884	25,566	25,334	24,400	24,400	0.00 %
430	CFD #30M	251,178	241,002	244,135	236,800	237,500	0.30 %
431	CFD #34 EMPIRE DET BASIN	24,556	23,095	23,568	21,800	22,000	0.92 %
432	CFD #33M EMPIRE LIGHTING	44,668	43,178	42,927	41,850	41,680	-0.41 %
433	CFD #31 CITRUS HEIGHTS N	259,757	252,037	256,004	249,200	249,300	0.04 %
434	CFD #32M	19,504	18,697	18,896	18,100	18,200	0.55 %
435	CFD #35M	557,380	526,365	527,798	508,000	507,800	-0.04 %
436	CFD #36M	23,989	22,783	22,927	22,250	22,300	0.22 %
437	CFD #38M	195,078	184,231	185,817	178,850	180,000	0.64 %
438	CFD #37 MONTELAGO	95,103	90,723	91,256	88,100	88,500	0.45 %
439	CFD #39M	33,621	11,005	22,475	21,650	21,650	0.00 %
440	CFD #40M	8,514	8,180	11,020	10,620	10,690	0.66 %

## Fund Revenue Summary

Fund	2013/2014 Actuals	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Current Budget	2017/2018 New Budget	% Change From Prior Year	
441	CFD #41M	19,452	17,021	17,213	15,400	15,500	0.65 %
442	CFD #42M	49,283	46,560	47,180	44,600	44,800	0.45 %
443	CFD #44M	9,852	9,314	9,404	9,040	9,070	0.33 %
444	CFD #45M	107,174	103,002	106,056	102,400	102,400	0.00 %
445	CFD #46M	55,722	51,063	51,758	49,300	49,600	0.61 %
446	CFD #47M	12,018	11,712	11,767	11,530	11,550	0.17 %
447	CFD #48M	88,915	78,011	81,243	78,100	76,500	-2.05 %
448	CFD #49M	13,518	13,123	13,227	12,870	12,920	0.39 %
449	CFD #50M	31,014	30,236	33,153	32,200	32,200	0.00 %
450	CFD #51M	69,326	67,118	70,171	68,200	66,900	-1.91 %
453	CFD #53M	9,697	9,319	9,461	8,950	9,050	1.12 %
454	CFD #54M	21,345	21,943	21,578	20,850	20,930	0.38 %
455	CFD #55M	7,864	7,519	7,643	7,250	7,300	0.69 %
456	CFD #56M	13,691	13,270	13,496	17,240	26,350	52.84 %
457	CFD #57M	16,248	15,593	15,780	15,140	15,200	0.40 %
458	CFD #58M	4,593	4,498	4,518	4,440	4,440	0.00 %
459	CFD #59M	2,591	(9,483)	(2,320)	2,440	2,420	-0.82 %
460	CFD #60M	13,980	13,320	13,515	12,800	12,800	0.00 %
461	CFD #61M	59,894	57,391	57,649	55,500	55,800	0.54 %
462	CFD #62M	(5,066)	5,724	255	5,580	5,580	0.00 %
463	CFD #63M	48,332	45,756	46,739	44,100	44,500	0.91 %
464	CFD #64M	5,484	5,304	5,430	5,030	5,100	1.39 %
465	CFD #65M	20,915	21,334	21,699	20,300	20,500	0.99 %
467	CFD #67M	45,166	44,307	44,721	42,800	43,100	0.70 %
468	CFD #68M	25,199	25,438	25,778	24,820	25,000	0.73 %
469	CFD #69M	38,590	39,339	166,945	164,700	165,700	0.61 %
470	CFD #70M AVELLINO	77,440	80,156	80,120	78,380	78,780	0.51 %
471	CFD #71M SIERRA CREST	0	114,062	119,575	117,500	118,300	0.68 %
472	CFD #72M	0	10,797	10,987	10,750	10,800	0.47 %
473	CFD #73M	0	65,900	67,048	65,800	66,200	0.61 %
474	CFD #74M	0	85,136	86,628	85,000	85,300	0.35 %
475	CFD #75M	0	14,393	14,651	14,370	14,450	0.56 %
476	CFD #76M	0	33,584	34,173	33,450	33,680	0.69 %
477	CFD #77M	0	12,975	13,204	12,960	13,040	0.62 %
478	CFD #78M	0	0	36,796	36,500	69,300	89.86 %
479	CFD #79M	0	0	21,500	21,500	21,500	0.00 %
480	CFD #80M BELLA STRADA	0	0	0	40,000	212,500	431.25 %

## Fund Revenue Summary

Fund	2013/2014 Actuals	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Current Budget	2017/2018 New Budget	% Change From Prior Year
481 CFD #81M	0	0	0	0	109,000	N/A
483 CFD #83M	0	0	0	0	61,920	N/A
<b>Debt Service Funds</b>	<b>984,136</b>	<b>42,026,941</b>	<b>206,154</b>	<b>201,430</b>	<b>197,700</b>	<b>-1.85 %</b>
580 GENERAL DEBT SERVICE	984,136	42,026,941	206,154	201,430	197,700	-1.85 %
<b>Capital Project Funds</b>	<b>41,647,026</b>	<b>11,730,649</b>	<b>34,772,978</b>	<b>21,653,148</b>	<b>16,277,250</b>	<b>-24.83 %</b>
601 CAPITAL REINVESTMENT	232,201	75,957	5,973,365	882,621	100,000	-88.67 %
602 CAPITAL IMPROVEMENT	94,364	492,064	24,977	779,889	400	-99.95 %
603 FUTURE CAPITAL PROJECTS	50,269	18,821	62,452	5,000	50,000	900.00 %
620 SAN SEVAINE FLOOD CONTROL	62,386	91,233	96,490	388,500	479,500	23.42 %
621 UPPER ETIWANDA FLOOD CONT	1,214	551	674	200	200	0.00 %
622 STORM DRAIN	1,371,006	1,991,270	6,836,510	2,404,000	2,667,000	10.94 %
623 SEWER EXPANSION	207,976	711,024	1,645,372	2,445,700	2,450,000	0.18 %
630 CIRCULATION MITIGATION	1,808,906	4,228,520	11,154,311	6,575,915	7,320,000	11.32 %
631 FIRE ASSESSMENT	115,456	183,571	619,076	121,332	153,500	26.51 %
632 GENERAL GOVERNMENT	388,942	743,556	2,272,968	266,099	428,000	60.84 %
633 LANDSCAPE MEDIANS	255,009	608,074	1,682,507	447,612	513,000	14.61 %
634 LIBRARY CAP IMPROVEMENT	85,034	230,111	490,153	23,773	106,500	347.99 %
635 PARKS DEVELOPMENT	(270,518)	1,974,931	2,917,669	1,516,800	1,785,000	17.68 %
636 POLICE CAPITAL FACILITIES	132,054	366,215	969,387	104,541	207,700	98.68 %
637 UNDERGROUND UTILITIES	25,495	13,351	24,997	15,300	15,300	0.00 %
656 CFD #22 SIERRA HILLS SO	34,534,795	2	0	0	0	0.00 %
657 CFD #31 CITRUS HEIGHTS N	2,736	1,240	1,516	500	500	0.00 %
658 CFD #37 MONTELAGO	689	313	383	100	100	0.00 %
659 CFD #70 AVELLINO	2,549,010	(156)	172	120	50	-58.33 %
660 CFD #71 SIERRA CREST	0	0	0	5,675,146	500	-99.99 %
<b>Enterprise Funds</b>	<b>16,166,443</b>	<b>17,381,897</b>	<b>18,558,361</b>	<b>19,908,000</b>	<b>21,527,470</b>	<b>8.13 %</b>
701 SEWER MAINT & OPERATIONS	13,214,169	14,690,646	17,631,723	18,929,000	20,519,770	8.40 %
702 SEWER CAPITAL PROJECTS	126,252	136,067	118,612	300,500	326,200	8.55 %
703 SEWER REPLACEMENT	2,837,795	2,534,068	804,316	678,000	680,000	0.29 %
710 WATER UTILITY	(11,773)	21,116	3,710	500	1,500	200.00 %
<b>Internal Service Funds</b>	<b>3,747,553</b>	<b>4,174,220</b>	<b>4,584,497</b>	<b>5,169,478</b>	<b>5,569,910</b>	<b>7.75 %</b>
751 FLEET OPERATIONS	3,747,553	4,174,220	4,584,497	5,169,478	5,569,910	7.75 %

## Fund Revenue Summary

Fund	2013/2014 Actuals	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Current Budget	2017/2018 New Budget	% Change From Prior Year
<b>Fontana Fire District</b>	29,360,805	29,395,662	29,544,049	31,075,600	31,427,600	1.13 %
Special Revenue Funds	29,079,910	29,325,374	29,457,596	31,040,600	31,403,600	1.17 %
497 FONTANA FIRE DISTRICT	28,771,190	29,000,925	29,142,582	30,753,100	31,111,100	1.16 %
498 FFD - CFD 2002-2	308,720	324,449	315,014	287,500	292,500	1.74 %
Capital Project Funds	280,895	70,288	86,453	35,000	24,000	-31.43 %
696 FIRE CAPITAL PROJECT	280,895	70,288	86,453	35,000	24,000	-31.43 %
<b>Housing Authority</b>	8,354,369	1,122,391	1,852,692	1,264,290	1,252,360	-0.94 %
Special Revenue Funds	8,041,470	324,758	639,241	361,800	367,000	1.44 %
290 HOUSING SUCCESSOR-LOW/MOD	7,582,528	(25,378)	2,890	800	1,000	25.00 %
297 HOUSING AUTHORITY - LMIHF	458,942	350,136	636,351	361,000	366,000	1.39 %
Capital Project Funds	312,899	797,633	1,213,451	902,490	885,360	-1.90 %
638 AFFORDABLE HOUSING TRUST	166,865	605,550	981,458	664,800	606,000	-8.84 %
697 FONTANA HOUSING AUTHORITY	146,034	192,083	231,993	237,690	279,360	17.53 %
<b>Community Foundation</b>	4,516	1,539	1,991	1,100	1,250	13.64 %
Special Revenue Funds	4,516	1,539	1,991	1,100	1,250	13.64 %
499 COMMUNITY FOUNDATION	4,516	1,539	1,991	1,100	1,250	13.64 %
<b>Total All Entities</b>	243,129,845	251,156,920	238,646,412	251,914,027	232,842,700	-7.57 %

# General Fund Revenues

## Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>General Fund Revenue Detail</b>						
<b>SALES TAX</b>						
5060	SALES TAX	30,339,402	33,058,004	37,255,548	36,200,000	37,400,000
5061	SALES TAX - PROP 172	1,101,351	1,161,829	1,186,733	1,200,000	1,200,000
<b>TOTAL SALES TAX</b>		<b>31,440,753</b>	<b>34,219,833</b>	<b>38,442,281</b>	<b>37,400,000</b>	<b>38,600,000</b>
<b>PROPERTY TAX</b>						
5010	CURRENT SEC & UNSEC	2,792,967	1,948,204	2,125,698	2,300,000	2,591,000
5011	CURRENT SUPPLEMENTAL	160,076	203,569	77,364	50,000	55,000
5012	PRIOR SEC & UNSEC	70,800	42,692	75,619	100,000	110,000
5013	PRIOR SUPPLEMENTAL	59,234	79,726	54,699	50,000	55,000
5014	PROPERTY TRANSFERS	622,840	716,624	930,096	800,000	800,000
5015	HOPTR	27,591	27,636	28,364	30,000	30,000
5016	PROP TAX IN LIEU OF VLF	14,359,332	15,627,952	16,410,951	17,270,000	18,134,000
5017	OTHER PROPERTY TAX	402,699	1,583,598	1,182,218	1,500,000	1,575,000
5018	SB 211 PASS THROUGH	193,919	226,359	245,049	300,000	300,000
5020	PENALTY - GENERAL	68,999	78,005	65,643	50,000	50,000
<b>TOTAL PROPERTY TAX</b>		<b>18,758,457</b>	<b>20,534,365</b>	<b>21,195,700</b>	<b>22,450,000</b>	<b>23,700,000</b>
<b>INTEREST &amp; RENTALS</b>						
6310	INTEREST - INVESTMENTS	(1,148,065)	216,775	333,208	100,000	100,000
6312	INTEREST - INTERFUND	3,784,225	3,724,574	3,657,765	3,582,940	3,499,140
6314	INTEREST - CONDEMNATIONS	0	762	1,200	0	0
6330	LEASES - CELL TOWERS	591,397	669,845	583,823	600,000	600,000
6333	RENTS - PARKING LOT	1,300	1,200	1,200	1,200	1,200
<b>TOTAL INTEREST &amp; RENTALS</b>		<b>3,228,857</b>	<b>4,613,156</b>	<b>4,577,195</b>	<b>4,284,140</b>	<b>4,200,340</b>
<b>FRANCHISE FEES</b>						
5080	FRANCHISES	5,801,504	6,594,614	6,482,377	6,700,000	6,800,000
<b>TOTAL FRANCHISE FEES</b>		<b>5,801,504</b>	<b>6,594,614</b>	<b>6,482,377</b>	<b>6,700,000</b>	<b>6,800,000</b>
<b>BUSINESS RELATED</b>						
5090	TRANSIENT OCCUPANCY TAX	866,439	715,570	962,089	700,000	700,000
5095	BUSINESS LICENSE - NEW	225,230	292,019	341,934	350,000	350,000
5096	BUSINESS LICENSE - RENEW	3,980,498	4,172,944	4,332,500	4,509,630	4,671,500

# General Fund Revenues

## Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>General Fund Revenue Detail</b>						
<b>BUSINESS RELATED</b>						
5097	CONTRACTOR - NEW	94,082	144,280	143,411	170,000	150,000
5098	CONTRACTOR - RENEW	286,815	310,369	316,098	472,200	400,000
5099	PENALTY - BUSINESS LIC	56,085	62,935	81,662	50,000	100,000
5210	PERMIT - MOBILE HOME PARK	7,069	6,912	6,912	7,500	1,000
5211	PERMIT - TEMPORARY SIGNS	0	450	700	1,000	1,000
5212	PERMIT - TOW TRUCK DRIVER	1,106	546	1,532	1,000	1,500
5214	PERMIT - FIREWORKS	40,367	43,505	44,880	40,000	25,000
<b>TOTAL BUSINESS RELATED</b>		<b>5,557,692</b>	<b>5,749,529</b>	<b>6,231,719</b>	<b>6,301,330</b>	<b>6,400,000</b>
<b>DEVELOPMENT RELATED</b>						
5234	PERMIT - BUILDING	566,757	1,102,334	1,393,231	1,520,000	1,560,000
5235	PERMIT - CONDITIONAL USE	70,665	110,317	73,883	125,000	125,000
5236	PERMIT - CONSTRUCTION	445,423	277,217	428,158	325,000	325,000
5237	PERMIT - ELECTRICAL	178,050	392,108	623,851	550,000	600,000
5238	PERMIT - GRADING	27,028	38,691	30,153	35,000	35,000
5239	PERMIT - MECHANICAL	72,623	150,881	140,061	150,000	140,000
5241	PERMIT - MOB HOME SET-UP	1,109	4,508	1,372	2,000	4,000
5242	PERMIT - OVERLOAD	37,656	37,540	40,326	45,000	50,000
5243	PERMIT - PAVING	3,642	3,817	3,282	3,500	2,500
5244	PERMIT - PLUMBING	177,190	422,939	473,708	500,000	500,000
5245	PERMIT - POOLS & SPAS	10,776	16,346	17,039	15,000	18,000
5246	PERMIT - ROOFING	22,672	30,228	90,394	70,000	85,000
5247	PERMIT - STATE ENERGY	31,600	60,962	63,617	65,000	75,000
5248	PERMIT - TEMPORARY USES	7,940	6,930	6,930	3,000	7,000
5249	PERMIT - TEMP UTILITIES	1,317	5,599	3,865	5,000	3,500
5250	PERMIT - WALLS & FENCES	124,108	164,106	185,809	250,000	250,000
5265	PERMIT - EXCAVATION	203,261	183,416	241,882	250,000	200,000
5610	UNSUITABLE HABITAT	0	0	11,385	0	0
5612	PRE-APPLICATION CONF	30,825	43,400	53,580	50,000	50,000
5613	PD PLANNING REVIEW	8,175	7,819	6,318	5,000	5,500
5614	DESIGN REVIEW	331,335	91,902	166,552	250,000	280,000

# General Fund Revenues

## Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>General Fund Revenue Detail</b>						
<b>DEVELOPMENT RELATED</b>						
5616	DR - SIGN	93,250	23,530	38,475	30,000	32,000
5618	ENGINEERING FEES & CHGS	6,649	3,588	5,949	5,000	7,000
5619	ENG LAND DEV REVIEW	160,752	134,615	145,078	130,000	145,000
5620	FEE - ADMINISTRATIVE SITE	93,191	109,284	84,359	100,000	105,000
5622	FEE - ANNEXATION	5,500	500	5,000	5,000	5,000
5623	FEE - COMPUTER	65,374	206,540	249,905	250,000	300,000
5624	FEE - DETERM & FILING	72,103	41,409	36,995	30,000	50,000
5625	FEE - DISABLED ACCESS	50,690	49,090	34,644	47,000	45,000
5626	FEE - FINAL INSPECTION	13,861	43,135	65,090	60,000	50,000
5627	FEE - GENERAL PLAN AMEND	0	20,915	34,150	30,000	15,000
5628	FEE - HOME OCCUPATION	1,000	1,250	1,250	1,500	1,000
5630	FEE - MICROFILMING	42,733	49,610	61,109	52,500	60,000
5631	FEE - PARCEL MAPS	107,651	73,680	118,513	90,000	90,000
5634	FEE - SPECIFIC PLAN	10,000	10,000	0	10,000	0
5636	FEE - TENTATIVE TRACT	0	31,918	92,212	60,000	85,000
5637	FEE - VARIANCE	12,869	14,973	2,200	11,000	5,000
5639	FEE - ZONE CHANGE	79,664	26,244	63,154	30,000	30,000
5640	FEE - MINOR USE PMT	11,931	5,667	10,648	4,000	5,000
5642	NEWSPAPER PUBLIC NOTICE	8,225	7,600	9,371	9,000	10,000
5644	LANDSCAPE - INSPECTION	145,998	102,392	256,051	175,000	195,000
5646	PLAN CHECK	499,869	629,920	638,711	650,000	800,000
5647	PLAN CHECK - ENGINEERING	522,214	353,994	426,385	375,000	375,000
5648	PLAN CHECK - GRADING	68,819	94,179	59,325	75,000	75,000
5649	PLAN CHECK - LANDSCAPE	249,400	169,600	154,800	200,000	175,000
5650	PLAN CHECK - TRAFFIC CONT	14,900	8,100	15,300	11,000	5,000
5651	PLAN CHECK - TRAFFIC SIGN	0	500	0	500	500
5652	PLAN CHECK - ROOM ADD	5,330	5,655	7,270	5,000	7,500
5653	PLAN CHECK - OTHER	62,369	73,425	92,310	75,000	100,000
5655	TRAFFIC CONTROL INSP	144,378	108,650	313,924	175,000	200,000
5656	GIS MAPPING FEES	23,750	18,170	22,700	16,000	25,000

# General Fund Revenues

## Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>General Fund Revenue Detail</b>						
<b>DEVELOPMENT RELATED</b>						
5659	DIRECTOR'S DETERMINATION	0	3,800	3,500	2,000	6,000
5661	ZONING/REBUILD LETTERS	8,100	10,440	9,600	11,000	10,000
5665	FEE - REAL PROP SVCS	229	0	0	0	1,000
5666	FEE - PROJECT APPEAL	2,739	6,199	7,084	10,000	10,000
5695	HABITAT-RESTORABLE NATIVE	0	0	5,382	0	0
<b>TOTAL DEVELOPMENT RELATED</b>		<b>4,935,686</b>	<b>5,589,630</b>	<b>7,125,837</b>	<b>6,954,000</b>	<b>7,340,500</b>
<b>RECREATION</b>						
5510	TRIPS/EXCURSIONS	11,770	14,047	22,185	8,980	25,800
5511	FIELD & COURT REVENUE	236,686	298,465	276,553	247,000	285,000
5512	SHELTER RENTALS	45,718	47,926	50,256	45,000	45,000
5513	CLASS REGISTRATION	1,214,040	1,335,191	1,402,302	1,459,010	1,369,050
5514	CENTER RENTALS	306,151	314,241	365,417	364,900	387,370
5515	SPORTS	215,731	196,066	235,260	251,510	260,280
5516	POOL	725,271	744,968	720,589	718,140	718,140
5518	SECURITY SERVICE FEES	35,532	20,871	26,578	29,360	40,470
5520	NUTRITION	143,301	144,891	142,349	170,000	170,000
5521	TRANSPORTATION	8,911	9,312	8,324	9,000	9,000
<b>TOTAL RECREATION</b>		<b>2,943,111</b>	<b>3,125,976</b>	<b>3,249,813</b>	<b>3,302,900</b>	<b>3,310,110</b>
<b>MOTOR VEHICLE IN-LIEU</b>						
5310	MOTOR VEHICLE IN-LIEU	85,263	82,854	82,436	100,000	100,000
<b>TOTAL MOTOR VEHICLE IN-LIEU</b>		<b>85,263</b>	<b>82,854</b>	<b>82,436</b>	<b>100,000</b>	<b>100,000</b>
<b>OTHER REVENUES</b>						
5270	POULTRY RANCH PERMIT	9,800	2,038	1,985	1,250	0
5271	IMPOUND STORAGE	15	0	0	0	0
5272	LICENSE - ANIMAL	170,776	175,084	150,327	130,000	150,000
5273	LICENSE - BICYCLE	54	126	180	100	100
5274	NON-RESIDENT CITATION	3,225	1,935	2,418	1,500	1,500
5316	MANDATED COST REIMB	82,001	700,153	324,050	150,000	150,000
5319	POST REIMBURSEMENT	42,152	28,170	43,276	60,000	20,000
5331	HHWCC NON-DISC REIMB	275,876	288,849	315,916	311,500	310,000

# General Fund Revenues

## Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>General Fund Revenue Detail</b>						
<b>OTHER REVENUES</b>						
5361	PROP 30 PUBLIC SAFETY	0	120,783	0	0	0
5710	PHOTOCOPY FEE	89,758	97,277	101,348	90,650	550
5712	FEE - FINGERPRINTING	15,861	19,215	6,235	11,000	12,000
5713	FEE - PASSPORT	82,850	108,800	123,550	100,000	101,000
5715	TRAINING FEE	9,892	12,761	17,411	15,000	17,000
5825	RECYCLED WATER	414,742	988,014	296,584	200,000	200,000
6010	BOOKING FEES	365	5,960	0	0	0
6011	WEED ABATEMENT RECOVERY	11,390	19,110	21,135	25,000	137,000
6012	CITY CODE	80,507	83,367	111,968	210,000	100,000
6014	CODE ENF VIOLATIONS	428,639	392,446	364,725	330,000	400,000
6015	DUI FINES	16,651	23,549	18,803	45,000	28,000
6016	PENALTY - PKG CITATION	28,731	24,687	18,383	25,000	25,000
6022	ILLEGAL FIREWORKS	107,640	108,614	37,165	50,000	40,000
6023	PENALTY-GRAFFITI CIVIL	20,964	10,013	14,517	10,000	10,000
6025	PROHIBITED CALL FINE	36,537	56,183	55,951	63,000	55,000
6028	IMMIGRATION LETTER FEE	4,516	4,174	6,831	5,000	3,000
6029	SYSTEM REPORT FEE	6,367	7,224	7,947	5,000	0
6030	LICENSE FEE	4,164	2,227	1,527	600	2,000
6031	BKGROUND CLEARANCE LETTER	0	0	0	0	3,000
6032	REPORT FEES	0	0	0	0	90,000
6415	BAD CHECK CHARGES	1,230	323	1,170	0	0
6420	CASH OVER/SHORT	220	157	421	0	0
6425	DONATIONS	10,950	20,685	22,500	15,910	16,410
6426	CRIME PREVENTION	796	963	1,015	500	0
6430	JURUPA 35% RESIDUAL T.I.	1,290,737	1,603,008	702,463	1,900,000	5,900,000
6450	MISCELLANEOUS INCOME	742,109	707,249	913,676	976,600	1,042,000
6451	MISC INCOME - CSD REG FEE	47,344	46,782	47,825	53,200	53,200
6454	MISC INCOME-SCHOLARSHIPS	0	0	6,904	7,600	7,600
6620	GAIN/LOSS REAL PROP DISP	0	0	3,179,486	0	500,000
6630	GAIN/LOSS ON OTHER DISP	8,902	5,385	4,021	0	0

# General Fund Revenues

## Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>General Fund Revenue Detail</b>						
<b>OTHER REVENUES</b>						
6632	SURP - NBV @ DISPOSAL	2,556	1,626	713	2,500	1,000
<b>TOTAL OTHER REVENUES</b>		<b>4,048,316</b>	<b>5,666,935</b>	<b>6,922,426</b>	<b>4,795,910</b>	<b>9,375,360</b>
<b>REIMBURSABLES</b>						
6461	CALCARD REBATE	31,387	22,432	8,411	40,001	40,000
6462	EPAYABLES REBATE	37,561	60,662	77,215	50,000	50,000
6470	REIMB FOR BOARD UPS	0	0	0	0	10,000
6471	REIMB FOR BUILDING INSP	4,172	21,335	10,911	16,000	11,500
6472	REIMB FOR DEV PROJECTS	0	30,929	6,144	6,000	36,000
6473	REIMB EXP - ENGINEERING	422,476	55,989	53,725	101,000	101,000
6474	REIMB EXP - FINANCE	532,318	712,666	616,442	625,000	635,450
6475	REIMB EXP - POLICE	253,905	226,989	260,034	300,200	17,000
6476	REIMB EXP - PUBLIC WORKS	0	3,140	0	0	0
6478	REIMB EXP - WEED ABATEMNT	306,461	420,547	310,113	330,000	505,000
6479	REIMB EXP - COMM SVCS	468	189	886	0	0
6480	MISCELLANEOUS REIMB	997,382	401,185	442,805	511,500	171,500
6481	REIMB EXP - HR	130	0	0	0	0
6483	REIMB EXP - PERSONNEL	0	0	0	0	117,200
6484	REIMB EXP - FUEL	0	16,056	0	0	0
<b>TOTAL REIMBURSABLES</b>		<b>2,586,261</b>	<b>1,972,119</b>	<b>1,786,685</b>	<b>1,979,701</b>	<b>1,694,650</b>
<b>FROM OTHER AGENCIES</b>						
6831	CONTRIBUTION FROM FRA	1,970,118	1,180,445	1,319,148	1,449,830	1,534,380
6833	CONTRIBUTION FROM FHA	220,500	23,400	60,800	219,200	98,700
6835	CONTRIBUTION FROM FFD	2,481,600	2,604,200	3,031,500	3,045,100	3,315,800
<b>TOTAL FROM OTHER AGENCIES</b>		<b>4,672,218</b>	<b>3,808,045</b>	<b>4,411,448</b>	<b>4,714,130</b>	<b>4,948,880</b>
<b>TOTAL GENERAL FUND REVENUES</b>		<b>84,058,119</b>	<b>91,957,056</b>	<b>100,507,918</b>	<b>98,982,111</b>	<b>106,469,840</b>

## Other Funds Revenues

### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Other General Funds</b>						
<b>103 - FACILITY MAINTENANCE</b>						
6480	MISCELLANEOUS REIMB	134	0	2,105	0	0
TOTAL FACILITY MAINTENANCE REVENUES		134	0	2,105	0	0
<b>104 - OFFICE OF EMERGENCY SVCS</b>						
5824	EMERGENCY RESPONSE	0	0	0	6,530	0
6835	CONTRIBUTION FROM FFD	0	0	0	72,390	29,000
TOTAL OFFICE OF EMERGENCY SVCS REVENUES		0	0	0	78,920	29,000
<b>105 - KFON</b>						
5080	FRANCHISES	188,527	419,219	260,639	400,000	232,920
TOTAL KFON REVENUES		188,527	419,219	260,639	400,000	232,920
<b>106 - SELF-INSURANCE</b>						
6427	INSURANCE REFUNDS	0	2,207	0	0	0
6428	RISK LIABILITY CHARGES	3,298,887	3,500,050	3,500,070	3,500,000	3,500,000
6429	WORKER'S COMP CHARGES	1,366,757	1,379,790	1,422,360	1,503,930	1,530,150
6480	MISCELLANEOUS REIMB	26,626	28,176	32,995	25,000	25,000
TOTAL SELF-INSURANCE REVENUES		4,692,270	4,910,222	4,955,424	5,028,930	5,055,150
<b>107 - RETIREE MEDICAL BENEFITS</b>						
6310	INTEREST - INVESTMENTS	187,773	194,292	217,113	100,000	150,000
6482	REIMB EXP - RETIREES	192,500	149,943	161,776	150,000	150,000
TOTAL RETIREE MEDICAL BENEFITS REVENUES		380,273	344,235	378,888	250,000	300,000
<b>108 - SUPPLEMENTAL RETIREMENT</b>						
6310	INTEREST - INVESTMENTS	303	(152)	152	300	300
TOTAL SUPPLEMENTAL RETIREMENT REVENUES		303	(152)	152	300	300
<b>110 - GF OPERATING PROJECTS</b>						
5361	PROP 30 PUBLIC SAFETY	265,721	265,720	193,252	55,812	0
TOTAL GF OPERATING PROJECTS REVENUES		265,721	265,720	193,252	55,812	0

## Other Funds Revenues

### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Other General Funds</b>						
<b>125 - STORM WATER COMPLIANCE</b>						
5646	PLAN CHECK	82,601	69,650	60,410	75,000	75,000
5657	SWC - CONSTRUCTION INSP	15,784	41,774	57,957	46,000	33,000
5658	SWC - RE-INSPECTION FEE	600	950	1,600	2,000	2,000
TOTAL STORM WATER COMPLIANCE REVENUES		98,985	112,374	119,967	123,000	110,000
<b>Special Revenue Funds</b>						
<b>201 - MUNI SVCS FISCAL IMPACT</b>						
6310	INTEREST - INVESTMENTS	510,013	213,960	273,273	80,000	100,000
5730	MSFIF - CA LANDINGS	136,760	602,270	1,216,074	0	0
5731	MSFIF - CITY WIDE	0	47,340	166	854,750	1,207,170
5734	MSFIF - CITY INFILL	19,500	164,250	159,750	0	0
TOTAL MUNI SVCS FISCAL IMPACT REVENUES		666,273	1,027,820	1,649,263	934,750	1,307,170
<b>221 - STATE TRAFFIC CONG RELIEF</b>						
6310	INTEREST - INVESTMENTS	3,553	(498)	0	0	0
TOTAL STATE TRAFFIC CONG RELIEF REVENUES		3,553	(498)	0	0	0
<b>222 - CRIME PREV ASSET SEIZURE</b>						
6310	INTEREST - INVESTMENTS	2,910	793	982	400	500
6017	SEIZURES - 15% CRIME PREV	4,176	6,659	18,248	15,000	7,500
TOTAL CRIME PREV ASSET SEIZURE REVENUES		7,086	7,452	19,230	15,400	8,000
<b>223 - FEDERAL ASSET SEIZURE</b>						
6310	INTEREST - INVESTMENTS	44,868	39,262	56,424	15,000	29,000
6019	SEIZURES - FEDERAL	1,713,638	3,392,038	3,236,917	2,125,000	2,000,000
6483	REIMB EXP - PERSONNEL	0	17,351	42,449	52,753	45,800
TOTAL FEDERAL ASSET SEIZURE REVENUES		1,758,506	3,448,650	3,335,790	2,192,753	2,074,800
<b>224 - STATE ASSET SEIZURE</b>						
6310	INTEREST - INVESTMENTS	108	2,950	2,676	1,200	2,000
6018	SEIZURES - 85% STATE	24,007	36,800	105,125	80,500	35,000

## Other Funds Revenues

### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>224 - STATE ASSET SEIZURE</b>						
6483	REIMB EXP - PERSONNEL	56,324	0	0	0	0
TOTAL STATE ASSET SEIZURE REVENUES		80,439	39,750	107,800	81,700	37,000
<b>225 - PD TRAFFIC SAFETY</b>						
6310	INTEREST - INVESTMENTS	0	(123)	2,245	0	1,200
5081	TOWING FRANCHISE FEE	286,532	414,531	299,871	210,000	175,000
5325	POLICE OTS REIMB	125,889	239,226	258,718	392,815	270,000
TOTAL PD TRAFFIC SAFETY REVENUES		412,421	653,635	560,834	602,815	446,200
<b>241 - AIR QUALITY MGMT DISTRICT</b>						
6310	INTEREST - INVESTMENTS	19,041	14,199	13,522	5,000	5,000
6460	AQMD REIMBURSEMENT	249,686	250,844	260,315	252,100	250,000
TOTAL AIR QUALITY MGMT DISTRICT REVENUES		268,727	265,043	273,837	257,100	255,000
<b>242 - MEASURE I - TCR</b>						
6310	INTEREST - INVESTMENTS	138,293	55,388	39,183	20,000	0
TOTAL MEASURE I - TCR REVENUES		138,293	55,388	39,183	20,000	0
<b>243 - TRAFFIC SAFETY</b>						
6310	INTEREST - INVESTMENTS	62,301	20,949	21,358	8,000	5,800
6020	VEHICLE CODE	625,840	607,239	453,548	250,000	350,000
6480	MISCELLANEOUS REIMB	(10,418)	6,098	18,118	1,000	40,000
TOTAL TRAFFIC SAFETY REVENUES		677,722	634,287	493,023	259,000	395,800
<b>244 - PROP 1B</b>						
6310	INTEREST - INVESTMENTS	0	0	144	0	750
5342	PROP 1B	5,029,129	3,224,058	650,546	0	0
TOTAL PROP 1B REVENUES		5,029,129	3,224,058	650,690	0	750

## Other Funds Revenues

### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>245 - MEASURE I 2010-2040 REIMB</b>						
6310	INTEREST - INVESTMENTS	30,356	(30,354)	0	0	500
5317	COUNTY - SPECIAL PROJ	1,716	4,529	0	1,681	0
5348	MEASURE I 2010-2040	8,976,820	1,399,262	386,590	6,315,511	3,526,400
6480	MISCELLANEOUS REIMB	0	62,625	60,059	0	0
TOTAL MEASURE I 2010-2040 REIMB REVENUES		9,008,892	1,436,062	446,650	6,317,192	3,526,900
<b>246 - MEASURE I 2010-2040 LOCAL</b>						
6310	INTEREST - INVESTMENTS	147,203	117,494	181,010	45,000	80,000
5320	MEASURE I	3,002,188	3,227,025	3,346,656	3,109,436	3,110,000
TOTAL MEASURE I 2010-2040 LOCAL REVENUES		3,149,391	3,344,520	3,527,666	3,154,436	3,190,000
<b>281 - GAS TAX (STATE)</b>						
6310	INTEREST - INVESTMENTS	10,199	36,121	35,567	11,200	10,000
5312	GASOLINE TAX 2105	1,355,117	1,195,305	1,147,989	1,276,060	1,219,960
5313	GASOLINE TAX 2106	645,478	743,984	701,071	627,660	741,620
5314	GASOLINE TAX 2107	1,449,803	1,537,079	1,399,786	1,772,020	1,576,010
5315	GASOLINE TAX 2107.5	10,000	20,000	10,000	10,000	10,000
5355	PROP 42 REPLACEMENT	2,776,213	2,082,703	937,784	481,890	1,080,530
5364	GASOLINE TAX RMRA	0	0	0	0	1,210,410
TOTAL GAS TAX (STATE) REVENUES		6,246,810	5,615,193	4,232,198	4,178,830	5,848,530
<b>282 - SOLID WASTE MITIGATION</b>						
6310	INTEREST - INVESTMENTS	93,734	33,379	51,590	12,000	14,000
5633	FEE - SOLID WASTE MIT	1,919,773	3,037,532	3,360,822	3,400,000	3,000,000
6450	MISCELLANEOUS INCOME	0	0	177	0	0
TOTAL SOLID WASTE MITIGATION REVENUES		2,013,506	3,070,911	3,412,589	3,412,000	3,014,000
<b>301 - GRANTS</b>						
6310	INTEREST - INVESTMENTS	0	9,032	0	0	0
5311	FEDERAL GRANT FUNDS	174,426	14,663	2,372	2,741,148	0
5325	POLICE OTS REIMB	131,160	116,987	14,760	8,476	0

## Other Funds Revenues

### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>301 - GRANTS</b>						
5326	SANCATT GRANT	0	0	0	0	157,330
5327	FBI MULTI-AGY TASK FORCE	10,445	6,758	0	0	0
5329	OIL RECYCLING REVENUE	56,499	57,060	55,976	56,130	57,000
5330	BEV CONTAINER RECYCLING	72,045	51,870	53,962	51,695	52,000
5347	HSIP-FEDERAL GRANT FUNDS	484,973	93,339	33,450	1,635,611	0
5349	HOMELAND SECURITY GRANT	9,867	0	0	89,127	0
5352	STATE TDA	0	58,651	0	40,872	0
5353	STATE TRANS IMPROV PRG	83,206	120,814	500	0	0
5363	ACTIVE TRANSPORTATION PRG	0	0	0	353,689	0
5389	MISC RECREATION GRANT	16,804	164,251	177,141	364,483	227,620
5390	MISC GRANT REIMB	13,030	128,755	707,698	13,357,175	0
6450	MISCELLANEOUS INCOME	336,334	27,822	6,832	593,168	0
6475	REIMB EXP - POLICE	22,149	0	512	0	0
TOTAL GRANTS REVENUES		1,410,938	850,002	1,053,203	19,291,574	493,950
<b>321 - FED LAW ENF BLOCK GRANT</b>						
6310	INTEREST - INVESTMENTS	0	(462)	0	0	0
5321	FEDERAL LAW ENFORCEMENT	713,692	398,117	223,203	140,459	53,000
TOTAL FED LAW ENF BLOCK GRANT REVENUES		713,692	397,656	223,203	140,459	53,000
<b>322 - STATE COPS AB3229</b>						
6310	INTEREST - INVESTMENTS	199	697	1,179	600	0
5324	STATE COPS AB3229	265,785	356,312	293,551	416,940	325,000
TOTAL STATE COPS AB3229 REVENUES		265,984	357,009	294,730	417,540	325,000
<b>362 - CDBG</b>						
6310	INTEREST - INVESTMENTS	0	3,776	0	0	0
5328	CDBG GRANT REIMBURSEMENT	1,448,285	2,347,179	1,832,393	4,658,796	2,058,670
5346	NSP 1 STIMULUS REIMB	0	0	173,869	422,737	0
5350	NSP 1 PROGRAM INCOME	125,373	8,309	100,691	450,000	450,000
5357	NSP 3 STIMULUS REIMB	228,189	38,168	0	0	0

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### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>362 - CDBG</b>						
5358	NSP 3 PROGRAM INCOME	245,000	299,900	45,120	450,000	450,000
TOTAL CDBG REVENUES		2,046,847	2,697,332	2,152,072	5,981,533	2,958,670
<b>363 - HOME PROGRAM</b>						
6310	INTEREST - INVESTMENTS	0	7,744	0	0	0
5328	CDBG GRANT REIMBURSEMENT	26,641	1,073,521	125,063	836,212	447,400
5338	PROGRAM INCOME	953,620	77,893	119,497	183,360	178,500
TOTAL HOME PROGRAM REVENUES		980,261	1,159,159	244,560	1,019,572	625,900
<b>385 - AFTER SCHOOL PROGRAM</b>						
5335	FONTANA USD	2,184,283	3,137,362	3,704,780	3,447,605	3,419,250
TOTAL AFTER SCHOOL PROGRAM REVENUES		2,184,283	3,137,362	3,704,780	3,447,605	3,419,250
<b>401 - LMD #1 CITY WIDE</b>						
5020	PENALTY - GENERAL	12,288	3,501	1,037	1,800	2,500
6210	ASSESSMENT/SPECIAL TAX	925,508	917,633	908,586	913,800	913,800
6310	INTEREST - INVESTMENTS	71,135	34,442	42,389	11,600	15,000
TOTAL LMD #1 CITY WIDE REVENUES		1,008,932	955,576	952,012	927,200	931,300
<b>402 - LMD #2 VLG OF HERITAGE</b>						
5020	PENALTY - GENERAL	18,454	9,269	5,913	10,000	8,000
6210	ASSESSMENT/SPECIAL TAX	2,099,461	2,088,395	2,191,655	2,221,000	2,221,000
6310	INTEREST - INVESTMENTS	26,469	2,285	6,351	0	1,000
6480	MISCELLANEOUS REIMB	0	1,381	0	0	0
TOTAL LMD #2 VLG OF HERITAGE REVENUES		2,144,384	2,101,330	2,203,919	2,231,000	2,230,000
<b>403 - LMD #3 EMPIRE CENTER</b>						
6210	ASSESSMENT/SPECIAL TAX	62,120	62,120	62,120	62,100	62,100
6310	INTEREST - INVESTMENTS	3,599	1,831	2,363	600	800
TOTAL LMD #3 EMPIRE CENTER REVENUES		65,719	63,950	64,483	62,700	62,900

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### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>404 - LMD #3 HUNTER'S RIDGE</b>						
5020	PENALTY - GENERAL	5,828	1,241	3,164	6,000	600
6210	ASSESSMENT/SPECIAL TAX	804,209	796,705	799,456	797,500	797,500
6310	INTEREST - INVESTMENTS	59,743	29,295	36,689	10,000	13,000
TOTAL LMD #3 HUNTER'S RIDGE REVENUES		<u>869,779</u>	<u>827,240</u>	<u>839,310</u>	<u>813,500</u>	<u>811,100</u>
<b>406 - LLMD #3 HUNTER'S RIDGE</b>						
5020	PENALTY - GENERAL	237	50	128	200	100
6210	ASSESSMENT/SPECIAL TAX	32,173	31,868	31,979	31,800	31,800
6310	INTEREST - INVESTMENTS	1,425	522	590	160	170
TOTAL LLMD #3 HUNTER'S RIDGE REVENUES		<u>33,835</u>	<u>32,440</u>	<u>32,698</u>	<u>32,160</u>	<u>32,070</u>
<b>407 - CFD #1 SOUTHRIDGE VILLAGE</b>						
5020	PENALTY - GENERAL	18,139	21,639	19,764	17,000	20,000
6210	ASSESSMENT/SPECIAL TAX	5,587,530	5,587,177	5,570,251	5,573,640	5,573,640
6310	INTEREST - INVESTMENTS	169,675	82,211	103,874	23,200	35,000
6480	MISCELLANEOUS REIMB	0	0	10,906	0	0
TOTAL CFD #1 SOUTHRIDGE VILLAGE REVENUES		<u>5,775,344</u>	<u>5,691,028</u>	<u>5,704,794</u>	<u>5,613,840</u>	<u>5,628,640</u>
<b>408 - CFD #6 THE LANDINGS</b>						
5020	PENALTY - GENERAL	3,766	1,330	1,015	500	200
6210	ASSESSMENT/SPECIAL TAX	333,550	330,116	329,687	322,100	322,100
6310	INTEREST - INVESTMENTS	66,840	33,744	41,711	12,000	15,000
TOTAL CFD #6 THE LANDINGS REVENUES		<u>404,157</u>	<u>365,189</u>	<u>372,413</u>	<u>334,600</u>	<u>337,300</u>
<b>409 - CFD #6-1 STRATHAM</b>						
5020	PENALTY - GENERAL	1,471	402	417	800	100
6210	ASSESSMENT/SPECIAL TAX	184,558	184,788	183,869	185,000	185,000
6310	INTEREST - INVESTMENTS	17,884	7,821	9,533	2,800	3,500
TOTAL CFD #6-1 STRATHAM REVENUES		<u>203,913</u>	<u>193,011</u>	<u>193,819</u>	<u>188,600</u>	<u>188,600</u>

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### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
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<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>410 - CFD #6-2 N MORNINGSIDE</b>						
5020	PENALTY - GENERAL	155	118	658	1,200	120
6210	ASSESSMENT/SPECIAL TAX	87,186	86,245	86,951	86,000	86,000
6310	INTEREST - INVESTMENTS	6,562	2,515	3,050	800	1,000
TOTAL CFD #6-2 N MORNINGSIDE REVENUES		93,903	88,878	90,659	88,000	87,120
<b>411 - CFD #6-3A BELLGROVE II</b>						
5020	PENALTY - GENERAL	669	233	175	200	200
6210	ASSESSMENT/SPECIAL TAX	188,529	188,332	187,544	187,900	187,900
6310	INTEREST - INVESTMENTS	6,940	1,848	2,135	600	600
TOTAL CFD #6-3A BELLGROVE II REVENUES		196,139	190,413	189,854	188,700	188,700
<b>412 - CFD #7 COUNTRY CLUB EST</b>						
5020	PENALTY - GENERAL	637	1,169	744	200	400
6210	ASSESSMENT/SPECIAL TAX	113,215	112,329	112,609	111,900	111,900
6310	INTEREST - INVESTMENTS	9,143	4,480	5,472	1,500	1,900
TOTAL CFD #7 COUNTRY CLUB EST REVENUES		122,996	117,978	118,824	113,600	114,200
<b>413 - CFD #8 PRESLEY</b>						
5020	PENALTY - GENERAL	985	165	0	0	1,500
6210	ASSESSMENT/SPECIAL TAX	72,876	72,220	71,564	72,000	72,000
6310	INTEREST - INVESTMENTS	29,994	13,627	16,831	5,000	6,200
TOTAL CFD #8 PRESLEY REVENUES		103,854	86,012	88,394	77,000	79,700
<b>414 - CFD #9M MORNINGSIDE</b>						
5020	PENALTY - GENERAL	277	193	99	200	100
6210	ASSESSMENT/SPECIAL TAX	162,758	163,609	163,183	163,000	163,000
6310	INTEREST - INVESTMENTS	15,873	6,286	7,194	2,000	2,500
TOTAL CFD #9M MORNINGSIDE REVENUES		178,907	170,087	170,476	165,200	165,600
<b>415 - CFD #10M JURUPA IND</b>						
5020	PENALTY - GENERAL	0	311	0	0	0

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### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>415 - CFD #10M JURUPA IND</b>						
6210	ASSESSMENT/SPECIAL TAX	37,606	37,606	37,606	37,600	37,600
6310	INTEREST - INVESTMENTS	4,719	2,399	3,106	800	1,100
TOTAL CFD #10M JURUPA IND REVENUES		42,325	40,317	40,712	38,400	38,700
<b>416 - CFD #12 SIERRA LAKES</b>						
5020	PENALTY - GENERAL	5,434	3,153	1,957	3,000	800
6210	ASSESSMENT/SPECIAL TAX	784,423	779,027	785,060	779,000	779,000
6310	INTEREST - INVESTMENTS	68,083	23,731	18,709	4,800	5,900
5511	FIELD & COURT REVENUE	0	9,255	17,123	10,000	10,000
TOTAL CFD #12 SIERRA LAKES REVENUES		857,941	815,166	822,848	796,800	795,700
<b>417 - CFD #13M SUMMIT HEIGHTS</b>						
5020	PENALTY - GENERAL	3,920	515	397	800	200
6210	ASSESSMENT/SPECIAL TAX	428,752	428,492	426,556	426,900	426,900
6310	INTEREST - INVESTMENTS	40,237	19,316	24,044	6,500	8,900
TOTAL CFD #13M SUMMIT HEIGHTS REVENUES		472,909	448,323	450,996	434,200	436,000
<b>418 - CFD #14M SYCAMORE HILLS</b>						
5020	PENALTY - GENERAL	492	1,749	213	400	500
6210	ASSESSMENT/SPECIAL TAX	367,527	367,527	367,302	367,000	367,000
6310	INTEREST - INVESTMENTS	17,029	7,039	8,380	2,400	2,800
TOTAL CFD #14M SYCAMORE HILLS REVENUES		385,048	376,315	375,895	369,800	370,300
<b>419 - CFD #15M SILVER RIDGE</b>						
5020	PENALTY - GENERAL	1,561	207	491	500	1,200
6210	ASSESSMENT/SPECIAL TAX	249,650	247,463	247,295	248,300	248,300
6310	INTEREST - INVESTMENTS	11,478	4,441	5,139	1,400	1,700
TOTAL CFD #15M SILVER RIDGE REVENUES		262,689	252,111	252,925	250,200	251,200
<b>420 - CFD #16M VENTANA POINTE</b>						
5020	PENALTY - GENERAL	118	157	47	100	100

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### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>420 - CFD #16M VENTANA POINTE</b>						
6210	ASSESSMENT/SPECIAL TAX	42,925	42,925	42,925	42,900	42,900
6310	INTEREST - INVESTMENTS	5,301	2,185	2,718	800	900
TOTAL CFD #16M VENTANA POINTE REVENUES		48,344	45,267	45,689	43,800	43,900
<b>421 - CFD #18M BADIOLA HOMES</b>						
6210	ASSESSMENT/SPECIAL TAX	6,808	6,808	6,808	6,800	6,800
6310	INTEREST - INVESTMENTS	619	337	426	120	160
TOTAL CFD #18M BADIOLA HOMES REVENUES		7,427	7,145	7,234	6,920	6,960
<b>422 - CFD #20M</b>						
5020	PENALTY - GENERAL	0	58	29	50	100
6210	ASSESSMENT/SPECIAL TAX	32,000	32,000	32,000	32,000	32,000
6310	INTEREST - INVESTMENTS	5,289	2,187	2,702	800	900
TOTAL CFD #20M REVENUES		37,289	34,244	34,730	32,850	33,000
<b>423 - CFD #21M</b>						
5020	PENALTY - GENERAL	0	440	0	0	100
6210	ASSESSMENT/SPECIAL TAX	39,663	38,591	39,932	40,700	40,000
6310	INTEREST - INVESTMENTS	3,324	2,148	2,696	800	1,000
TOTAL CFD #21M REVENUES		42,988	41,180	42,628	41,500	41,100
<b>424 - CFD #23M</b>						
5020	PENALTY - GENERAL	50	36	0	0	0
6210	ASSESSMENT/SPECIAL TAX	7,406	7,406	7,121	10,800	10,800
6310	INTEREST - INVESTMENTS	862	334	381	120	160
TOTAL CFD #23M REVENUES		8,319	7,776	7,502	10,920	10,960
<b>425 - CFD #24M</b>						
5020	PENALTY - GENERAL	0	638	0	0	0
6210	ASSESSMENT/SPECIAL TAX	43,699	45,230	44,574	44,500	44,500

## Other Funds Revenues

### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>425 - CFD #24M</b>						
6310	INTEREST - INVESTMENTS	3,334	1,784	2,227	600	800
TOTAL CFD #24M REVENUES		47,033	47,652	46,801	45,100	45,300
<b>426 - CFD #25M</b>						
5020	PENALTY - GENERAL	135	116	0	0	500
6210	ASSESSMENT/SPECIAL TAX	81,840	80,910	80,910	82,300	81,000
6310	INTEREST - INVESTMENTS	7,845	3,847	4,762	1,300	1,700
TOTAL CFD #25M REVENUES		89,820	84,873	85,672	83,600	83,200
<b>427 - CFD #27M</b>						
5020	PENALTY - GENERAL	0	0	52	100	0
6210	ASSESSMENT/SPECIAL TAX	46,750	46,750	46,750	46,600	46,600
6310	INTEREST - INVESTMENTS	2,503	742	874	250	280
TOTAL CFD #27M REVENUES		49,253	47,492	47,677	46,950	46,880
<b>428 - CFD #28M</b>						
5020	PENALTY - GENERAL	649	558	92	200	100
6210	ASSESSMENT/SPECIAL TAX	145,503	144,281	143,670	144,400	144,400
6310	INTEREST - INVESTMENTS	14,046	6,726	8,425	2,500	3,100
TOTAL CFD #28M REVENUES		160,198	151,565	152,187	147,100	147,600
<b>429 - CFD #29M</b>						
5020	PENALTY - GENERAL	198	239	0	0	0
6210	ASSESSMENT/SPECIAL TAX	25,892	24,208	23,997	24,000	24,000
6310	INTEREST - INVESTMENTS	2,795	1,119	1,337	400	400
TOTAL CFD #29M REVENUES		28,884	25,566	25,334	24,400	24,400
<b>430 - CFD #30M</b>						
5020	PENALTY - GENERAL	393	35	156	300	100
6210	ASSESSMENT/SPECIAL TAX	234,252	233,047	234,011	233,700	233,700

## Other Funds Revenues

### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>430 - CFD #30M</b>						
6310	INTEREST - INVESTMENTS	16,533	7,921	9,968	2,800	3,700
TOTAL CFD #30M REVENUES		251,178	241,002	244,135	236,800	237,500
<b>431 - CFD #34 EMPIRE DET BASIN</b>						
5020	PENALTY - GENERAL	3	30	2	0	0
6210	ASSESSMENT/SPECIAL TAX	21,122	21,115	21,098	21,100	21,100
6310	INTEREST - INVESTMENTS	3,432	1,949	2,467	700	900
TOTAL CFD #34 EMPIRE DET BASIN REVENUES		24,556	23,095	23,568	21,800	22,000
<b>432 - CFD #33M EMPIRE LIGHTING</b>						
6210	ASSESSMENT/SPECIAL TAX	41,217	41,217	41,081	41,200	41,200
6310	INTEREST - INVESTMENTS	3,451	1,961	1,846	650	480
TOTAL CFD #33M EMPIRE LIGHTING REVENUES		44,668	43,178	42,927	41,850	41,680
<b>433 - CFD #31 CITRUS HEIGHTS N</b>						
5020	PENALTY - GENERAL	334	1,733	1,766	1,200	800
6210	ASSESSMENT/SPECIAL TAX	247,000	244,625	247,238	246,000	246,000
6310	INTEREST - INVESTMENTS	12,422	5,679	7,000	2,000	2,500
TOTAL CFD #31 CITRUS HEIGHTS N REVENUES		259,757	252,037	256,004	249,200	249,300
<b>434 - CFD #32M</b>						
5020	PENALTY - GENERAL	0	29	0	0	0
6210	ASSESSMENT/SPECIAL TAX	17,800	17,800	17,800	17,800	17,800
6310	INTEREST - INVESTMENTS	1,704	869	1,096	300	400
TOTAL CFD #32M REVENUES		19,504	18,697	18,896	18,100	18,200
<b>435 - CFD #35M</b>						
5020	PENALTY - GENERAL	1,844	2,902	1,558	3,000	800
6210	ASSESSMENT/SPECIAL TAX	496,751	499,816	497,517	497,000	497,000

## Other Funds Revenues

### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>435 - CFD #35M</b>						
6310	INTEREST - INVESTMENTS	58,786	23,648	28,724	8,000	10,000
TOTAL CFD #35M REVENUES		557,380	526,365	527,798	508,000	507,800
<b>436 - CFD #36M</b>						
5020	PENALTY - GENERAL	93	0	0	0	0
6210	ASSESSMENT/SPECIAL TAX	22,010	22,010	22,010	22,000	22,000
6310	INTEREST - INVESTMENTS	1,886	773	917	250	300
TOTAL CFD #36M REVENUES		23,989	22,783	22,927	22,250	22,300
<b>437 - CFD #38M</b>						
5020	PENALTY - GENERAL	911	127	28	50	0
6210	ASSESSMENT/SPECIAL TAX	179,936	176,055	175,570	176,000	176,000
6310	INTEREST - INVESTMENTS	14,230	8,048	10,220	2,800	4,000
TOTAL CFD #38M REVENUES		195,078	184,231	185,817	178,850	180,000
<b>438 - CFD #37 MONTELAGO</b>						
5020	PENALTY - GENERAL	124	243	32	50	100
6210	ASSESSMENT/SPECIAL TAX	86,801	86,758	86,540	86,800	86,800
6310	INTEREST - INVESTMENTS	8,178	3,723	4,684	1,250	1,600
TOTAL CFD #37 MONTELAGO REVENUES		95,103	90,723	91,256	88,100	88,500
<b>439 - CFD #39M</b>						
5020	PENALTY - GENERAL	4,177	(4,086)	26	50	0
6210	ASSESSMENT/SPECIAL TAX	27,594	14,235	21,360	21,300	21,300
6310	INTEREST - INVESTMENTS	1,850	856	1,089	300	350
TOTAL CFD #39M REVENUES		33,621	11,005	22,475	21,650	21,650
<b>440 - CFD #40M</b>						
6210	ASSESSMENT/SPECIAL TAX	7,800	7,800	10,530	10,500	10,500

## Other Funds Revenues

### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>440 - CFD #40M</b>						
6310	INTEREST - INVESTMENTS	714	380	490	120	190
TOTAL CFD #40M REVENUES		8,514	8,180	11,020	10,620	10,690
<b>441 - CFD #41M</b>						
5020	PENALTY - GENERAL	291	809	0	0	0
6210	ASSESSMENT/SPECIAL TAX	16,783	15,070	15,755	15,000	15,000
6310	INTEREST - INVESTMENTS	2,378	1,142	1,458	400	500
TOTAL CFD #41M REVENUES		19,452	17,021	17,213	15,400	15,500
<b>442 - CFD #42M</b>						
5020	PENALTY - GENERAL	0	57	36	100	0
6210	ASSESSMENT/SPECIAL TAX	43,560	43,560	43,560	43,500	43,500
6310	INTEREST - INVESTMENTS	5,723	2,943	3,584	1,000	1,300
TOTAL CFD #42M REVENUES		49,283	46,560	47,180	44,600	44,800
<b>443 - CFD #44M</b>						
6210	ASSESSMENT/SPECIAL TAX	8,910	8,910	8,910	8,900	8,900
6310	INTEREST - INVESTMENTS	942	404	494	140	170
TOTAL CFD #44M REVENUES		9,852	9,314	9,404	9,040	9,070
<b>444 - CFD #45M</b>						
5020	PENALTY - GENERAL	0	52	497	1,000	500
6210	ASSESSMENT/SPECIAL TAX	99,067	98,769	100,258	99,900	99,900
6310	INTEREST - INVESTMENTS	8,107	4,181	5,301	1,500	2,000
TOTAL CFD #45M REVENUES		107,174	103,002	106,056	102,400	102,400
<b>445 - CFD #46M</b>						
5020	PENALTY - GENERAL	768	0	0	0	0
6210	ASSESSMENT/SPECIAL TAX	49,825	48,440	48,440	48,400	48,400

## Other Funds Revenues

### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>445 - CFD #46M</b>						
6310	INTEREST - INVESTMENTS	5,129	2,623	3,318	900	1,200
TOTAL CFD #46M REVENUES		55,722	51,063	51,758	49,300	49,600
<b>446 - CFD #47M</b>						
6210	ASSESSMENT/SPECIAL TAX	11,458	11,458	11,458	11,450	11,450
6310	INTEREST - INVESTMENTS	560	254	309	80	100
TOTAL CFD #47M REVENUES		12,018	11,712	11,767	11,530	11,550
<b>447 - CFD #48M</b>						
5020	PENALTY - GENERAL	3,531	47	1,009	2,000	0
6210	ASSESSMENT/SPECIAL TAX	77,902	73,800	75,030	74,600	74,600
6310	INTEREST - INVESTMENTS	7,482	4,164	5,203	1,500	1,900
TOTAL CFD #48M REVENUES		88,915	78,011	81,243	78,100	76,500
<b>448 - CFD #49M</b>						
6210	ASSESSMENT/SPECIAL TAX	12,750	12,750	12,750	12,750	12,750
6310	INTEREST - INVESTMENTS	768	373	477	120	170
TOTAL CFD #49M REVENUES		13,518	13,123	13,227	12,870	12,920
<b>449 - CFD #50M</b>						
5020	PENALTY - GENERAL	493	339	0	0	0
6210	ASSESSMENT/SPECIAL TAX	28,860	28,860	31,820	31,800	31,800
6310	INTEREST - INVESTMENTS	1,662	1,037	1,333	400	400
TOTAL CFD #50M REVENUES		31,014	30,236	33,153	32,200	32,200
<b>450 - CFD #51M</b>						
5020	PENALTY - GENERAL	40	0	628	1,200	0
6210	ASSESSMENT/SPECIAL TAX	65,190	65,190	67,036	66,400	66,000
6310	INTEREST - INVESTMENTS	4,096	1,928	2,508	600	900
TOTAL CFD #51M REVENUES		69,326	67,118	70,171	68,200	66,900

## Other Funds Revenues

### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>453 - CFD #53M</b>						
6210	ASSESSMENT/SPECIAL TAX	8,816	8,816	8,816	8,800	8,800
6310	INTEREST - INVESTMENTS	881	503	645	150	250
TOTAL CFD #53M REVENUES		9,697	9,319	9,461	8,950	9,050
<b>454 - CFD #54M</b>						
5020	PENALTY - GENERAL	179	0	74	150	150
6210	ASSESSMENT/SPECIAL TAX	19,840	21,120	20,480	20,400	20,400
6310	INTEREST - INVESTMENTS	1,326	823	1,025	300	380
TOTAL CFD #54M REVENUES		21,345	21,943	21,578	20,850	20,930
<b>455 - CFD #55M</b>						
6210	ASSESSMENT/SPECIAL TAX	7,110	7,110	7,110	7,100	7,100
6310	INTEREST - INVESTMENTS	754	409	533	150	200
TOTAL CFD #55M REVENUES		7,864	7,519	7,643	7,250	7,300
<b>456 - CFD #56M</b>						
6210	ASSESSMENT/SPECIAL TAX	12,600	12,600	12,600	17,000	26,000
6310	INTEREST - INVESTMENTS	1,091	670	896	240	350
TOTAL CFD #56M REVENUES		13,691	13,270	13,496	17,240	26,350
<b>457 - CFD #57M</b>						
6210	ASSESSMENT/SPECIAL TAX	14,960	14,960	14,960	14,900	14,900
6310	INTEREST - INVESTMENTS	1,288	633	820	240	300
TOTAL CFD #57M REVENUES		16,248	15,593	15,780	15,140	15,200
<b>458 - CFD #58M</b>						
6210	ASSESSMENT/SPECIAL TAX	4,410	4,410	4,410	4,400	4,400
6310	INTEREST - INVESTMENTS	183	88	108	40	40
TOTAL CFD #58M REVENUES		4,593	4,498	4,518	4,440	4,440
<b>459 - CFD #59M</b>						
6210	ASSESSMENT/SPECIAL TAX	2,400	(9,600)	(2,400)	2,400	2,400

## Other Funds Revenues

### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>459 - CFD #59M</b>						
6310	INTEREST - INVESTMENTS	191	117	80	40	20
TOTAL CFD #59M REVENUES		2,591	(9,483)	(2,320)	2,440	2,420
<b>460 - CFD #60M</b>						
6210	ASSESSMENT/SPECIAL TAX	12,560	12,560	12,560	12,500	12,500
6310	INTEREST - INVESTMENTS	1,420	760	955	300	300
TOTAL CFD #60M REVENUES		13,980	13,320	13,515	12,800	12,800
<b>461 - CFD #61M</b>						
5020	PENALTY - GENERAL	57	0	0	0	0
6210	ASSESSMENT/SPECIAL TAX	54,270	54,270	53,667	54,300	54,300
6310	INTEREST - INVESTMENTS	5,567	3,121	3,983	1,200	1,500
TOTAL CFD #61M REVENUES		59,894	57,391	57,649	55,500	55,800
<b>462 - CFD #62M</b>						
6210	ASSESSMENT/SPECIAL TAX	(5,576)	5,576	0	5,500	5,500
6310	INTEREST - INVESTMENTS	510	148	255	80	80
TOTAL CFD #62M REVENUES		(5,066)	5,724	255	5,580	5,580
<b>463 - CFD #63M</b>						
6210	ASSESSMENT/SPECIAL TAX	43,125	43,125	43,125	43,100	43,100
6310	INTEREST - INVESTMENTS	5,207	2,631	3,614	1,000	1,400
TOTAL CFD #63M REVENUES		48,332	45,756	46,739	44,100	44,500
<b>464 - CFD #64M</b>						
6210	ASSESSMENT/SPECIAL TAX	4,920	4,920	4,920	4,900	4,900
6310	INTEREST - INVESTMENTS	564	384	510	130	200
TOTAL CFD #64M REVENUES		5,484	5,304	5,430	5,030	5,100

## Other Funds Revenues

### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>465 - CFD #65M</b>						
5020	PENALTY - GENERAL	126	60	0	0	0
6210	ASSESSMENT/SPECIAL TAX	18,600	19,800	19,800	19,800	19,800
6310	INTEREST - INVESTMENTS	2,189	1,474	1,899	500	700
TOTAL CFD #65M REVENUES		20,915	21,334	21,699	20,300	20,500
<b>467 - CFD #67M</b>						
5020	PENALTY - GENERAL	0	116	0	0	0
6210	ASSESSMENT/SPECIAL TAX	42,180	42,180	42,180	42,200	42,200
6310	INTEREST - INVESTMENTS	2,986	2,011	2,541	600	900
TOTAL CFD #67M REVENUES		45,166	44,307	44,721	42,800	43,100
<b>468 - CFD #68M</b>						
6210	ASSESSMENT/SPECIAL TAX	24,510	24,510	24,510	24,500	24,500
6310	INTEREST - INVESTMENTS	689	928	1,268	320	500
TOTAL CFD #68M REVENUES		25,199	25,438	25,778	24,820	25,000
<b>469 - CFD #69M</b>						
6210	ASSESSMENT/SPECIAL TAX	38,115	38,115	164,340	164,300	164,300
6310	INTEREST - INVESTMENTS	475	1,224	2,605	400	1,400
TOTAL CFD #69M REVENUES		38,590	39,339	166,945	164,700	165,700
<b>470 - CFD #70M AVELLINO</b>						
5020	PENALTY - GENERAL	0	90	0	0	100
6210	ASSESSMENT/SPECIAL TAX	77,880	77,880	77,880	77,880	77,880
6310	INTEREST - INVESTMENTS	(440)	2,185	2,240	500	800
TOTAL CFD #70M AVELLINO REVENUES		77,440	80,156	80,120	78,380	78,780
<b>471 - CFD #71M SIERRA CREST</b>						
5020	PENALTY - GENERAL	0	0	0	0	100
6210	ASSESSMENT/SPECIAL TAX	0	113,306	117,062	117,000	117,000

## Other Funds Revenues

### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>471 - CFD #71M SIERRA CREST</b>						
6310	INTEREST - INVESTMENTS	0	756	2,513	500	1,200
TOTAL CFD #71M SIERRA CREST REVENUES		0	114,062	119,575	117,500	118,300
<b>472 - CFD #72M</b>						
6210	ASSESSMENT/SPECIAL TAX	0	10,735	10,735	10,700	10,700
6310	INTEREST - INVESTMENTS	0	62	252	50	100
TOTAL CFD #72M REVENUES		0	10,797	10,987	10,750	10,800
<b>473 - CFD #73M</b>						
6210	ASSESSMENT/SPECIAL TAX	0	65,520	65,520	65,500	65,500
6310	INTEREST - INVESTMENTS	0	380	1,528	300	700
TOTAL CFD #73M REVENUES		0	65,900	67,048	65,800	66,200
<b>474 - CFD #74M</b>						
6210	ASSESSMENT/SPECIAL TAX	0	84,645	84,645	84,600	84,600
6310	INTEREST - INVESTMENTS	0	491	1,983	400	700
TOTAL CFD #74M REVENUES		0	85,136	86,628	85,000	85,300
<b>475 - CFD #75M</b>						
6210	ASSESSMENT/SPECIAL TAX	0	14,310	14,310	14,300	14,300
6310	INTEREST - INVESTMENTS	0	83	341	70	150
TOTAL CFD #75M REVENUES		0	14,393	14,651	14,370	14,450
<b>476 - CFD #76M</b>						
6210	ASSESSMENT/SPECIAL TAX	0	33,390	33,390	33,300	33,300
6310	INTEREST - INVESTMENTS	0	194	783	150	380
TOTAL CFD #76M REVENUES		0	33,584	34,173	33,450	33,680
<b>477 - CFD #77M</b>						
6210	ASSESSMENT/SPECIAL TAX	0	12,900	12,900	12,900	12,900

## Other Funds Revenues

### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>477 - CFD #77M</b>						
6310	INTEREST - INVESTMENTS	0	75	304	60	140
TOTAL CFD #77M REVENUES		0	12,975	13,204	12,960	13,040
<b>478 - CFD #78M</b>						
5020	PENALTY - GENERAL	0	0	0	0	100
6210	ASSESSMENT/SPECIAL TAX	0	0	36,517	36,500	69,000
6310	INTEREST - INVESTMENTS	0	0	279	0	200
TOTAL CFD #78M REVENUES		0	0	36,796	36,500	69,300
<b>479 - CFD #79M</b>						
6210	ASSESSMENT/SPECIAL TAX	0	0	21,500	21,500	21,500
TOTAL CFD #79M REVENUES		0	0	21,500	21,500	21,500
<b>480 - CFD #80M BELLA STRADA</b>						
6210	ASSESSMENT/SPECIAL TAX	0	0	0	40,000	212,500
TOTAL CFD #80M BELLA STRADA REVENUES		0	0	0	40,000	212,500
<b>481 - CFD #81M</b>						
6210	ASSESSMENT/SPECIAL TAX	0	0	0	0	109,000
TOTAL CFD #81M REVENUES		0	0	0	0	109,000
<b>483 - CFD #83M</b>						
6210	ASSESSMENT/SPECIAL TAX	0	0	0	0	61,920
TOTAL CFD #83M REVENUES		0	0	0	0	61,920
<b>Debt Service Funds</b>						
<b>580 - GENERAL DEBT SERVICE</b>						
6310	INTEREST - INVESTMENTS	0	0	357	0	0
6311	INTEREST - FISCAL AGENT	30,813	30,358	20,385	3,000	500
5356	FEDERAL INTEREST SUBSIDY	185,930	185,133	185,411	198,430	197,200

# Other Funds Revenues

## Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Debt Service Funds</b>						
<b>580 - GENERAL DEBT SERVICE</b>						
6831	CONTRIBUTION FROM FRA	767,393	707,393	0	0	0
6810	BOND PROCEEDS	0	37,675,000	0	0	0
6811	BOND PREMIUM	0	3,429,057	0	0	0
TOTAL GENERAL DEBT SERVICE REVENUES		984,136	42,026,941	206,154	201,430	197,700
<b>Capital Project Funds</b>						
<b>601 - CAPITAL REINVESTMENT</b>						
6310	INTEREST - INVESTMENTS	232,201	75,957	108,767	100,000	100,000
5317	COUNTY - SPECIAL PROJ	0	0	1,361,718	404,460	0
6476	REIMB EXP - PUBLIC WORKS	0	0	0	378,161	0
6831	CONTRIBUTION FROM FRA	0	0	4,502,879	0	0
TOTAL CAPITAL REINVESTMENT REVENUES		232,201	75,957	5,973,365	882,621	100,000
<b>602 - CAPITAL IMPROVEMENT</b>						
6310	INTEREST - INVESTMENTS	26,964	425	2,239	1,000	400
6480	MISCELLANEOUS REIMB	67,400	491,639	22,738	778,889	0
TOTAL CAPITAL IMPROVEMENT REVENUES		94,364	492,064	24,977	779,889	400
<b>603 - FUTURE CAPITAL PROJECTS</b>						
6310	INTEREST - INVESTMENTS	50,269	18,821	62,452	5,000	50,000
TOTAL FUTURE CAPITAL PROJECTS REVENUES		50,269	18,821	62,452	5,000	50,000
<b>620 - SAN SEVAINE FLOOD CONTROL</b>						
6310	INTEREST - INVESTMENTS	21,676	7,765	11,590	3,500	4,500
5232	FLOOD CONTROL - CITY	40,800	83,468	84,900	60,000	75,000
5256	FLOOD CONTROL - COUNTY	(90)	0	0	325,000	400,000
TOTAL SAN SEVAINE FLOOD CONTROL REVENUES		62,386	91,233	96,490	388,500	479,500
<b>621 - UPPER ETIWANDA FLOOD CONT</b>						
6310	INTEREST - INVESTMENTS	1,214	551	674	200	200
TOTAL UPPER ETIWANDA FLOOD CONT REVENUES		1,214	551	674	200	200

## Other Funds Revenues

### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Capital Project Funds</b>						
<b>622 - STORM DRAIN</b>						
6310	INTEREST - INVESTMENTS	449,536	180,447	241,956	64,000	90,000
5252	STORM DRAIN FEES	921,359	1,810,824	6,594,553	2,340,000	2,577,000
6473	REIMB EXP - ENGINEERING	110	0	0	0	0
TOTAL STORM DRAIN REVENUES		<u>1,371,006</u>	<u>1,991,270</u>	<u>6,836,510</u>	<u>2,404,000</u>	<u>2,667,000</u>
<b>623 - SEWER EXPANSION</b>						
6310	INTEREST - INVESTMENTS	184,800	98,707	152,016	40,000	50,000
5251	SEWER EXPANSION FEES	22,048	466,661	1,430,327	2,230,700	2,300,000
5812	EXTRA TERRITORIAL SEWER	0	145,656	63,029	75,000	0
5822	RIALTO SEWAGE COLLECTION	1,128	0	0	100,000	100,000
TOTAL SEWER EXPANSION REVENUES		<u>207,976</u>	<u>711,024</u>	<u>1,645,372</u>	<u>2,445,700</u>	<u>2,450,000</u>
<b>630 - CIRCULATION MITIGATION</b>						
6310	INTEREST - INVESTMENTS	465,076	290,530	321,206	100,000	120,000
5611	CIRC FEE - ARTERIAL	500,732	1,613,373	4,559,082	2,725,915	3,200,000
5662	CIRC FEE - REGIONAL	843,099	2,324,616	6,274,022	3,750,000	4,000,000
TOTAL CIRCULATION MITIGATION REVENUES		<u>1,808,906</u>	<u>4,228,520</u>	<u>11,154,311</u>	<u>6,575,915</u>	<u>7,320,000</u>
<b>631 - FIRE ASSESSMENT</b>						
6310	INTEREST - INVESTMENTS	23,551	3,234	8,512	2,000	3,500
5231	FIRE FEES	91,906	180,337	610,563	119,332	150,000
TOTAL FIRE ASSESSMENT REVENUES		<u>115,456</u>	<u>183,571</u>	<u>619,076</u>	<u>121,332</u>	<u>153,500</u>
<b>632 - GENERAL GOVERNMENT</b>						
6310	INTEREST - INVESTMENTS	43,297	25,394	59,649	15,000	28,000
5632	FEE - PUBLIC FACILITY	345,645	718,162	2,213,319	251,099	400,000
TOTAL GENERAL GOVERNMENT REVENUES		<u>388,942</u>	<u>743,556</u>	<u>2,272,968</u>	<u>266,099</u>	<u>428,000</u>
<b>633 - LANDSCAPE MEDIANS</b>						
6310	INTEREST - INVESTMENTS	38,787	(3,132)	24,232	4,800	13,000

## Other Funds Revenues

### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Capital Project Funds</b>						
<b>633 - LANDSCAPE MEDIANS</b>						
5643	LANDSCAPE FEES	216,221	611,207	1,658,276	442,812	500,000
TOTAL LANDSCAPE MEDIANS REVENUES		255,009	608,074	1,682,507	447,612	513,000
<b>634 - LIBRARY CAP IMPROVEMENT</b>						
6310	INTEREST - INVESTMENTS	10,279	6,127	13,698	3,500	6,500
5230	CAPITAL IMPACT FEES	74,754	223,985	476,455	20,273	100,000
TOTAL LIBRARY CAP IMPROVEMENT REVENUES		85,034	230,111	490,153	23,773	106,500
<b>635 - PARKS DEVELOPMENT</b>						
6310	INTEREST - INVESTMENTS	47,982	34,532	74,669	16,800	35,000
5233	PARK DEVELOPMENT	(318,500)	1,940,399	2,843,000	1,500,000	1,750,000
TOTAL PARKS DEVELOPMENT REVENUES		(270,518)	1,974,931	2,917,669	1,516,800	1,785,000
<b>636 - POLICE CAPITAL FACILITIES</b>						
6310	INTEREST - INVESTMENTS	25,686	478	14,358	3,000	7,700
5230	CAPITAL IMPACT FEES	106,368	365,737	955,029	101,541	200,000
TOTAL POLICE CAPITAL FACILITIES REVENUES		132,054	366,215	969,387	104,541	207,700
<b>637 - UNDERGROUND UTILITIES</b>						
6310	INTEREST - INVESTMENTS	6,011	1,445	932	300	300
5619	ENG LAND DEV REVIEW	19,484	11,906	24,065	15,000	15,000
TOTAL UNDERGROUND UTILITIES REVENUES		25,495	13,351	24,997	15,300	15,300
<b>656 - CFD #22 SIERRA HILLS SO</b>						
6311	INTEREST - FISCAL AGENT	0	2	0	0	0
6810	BOND PROCEEDS	31,260,000	0	0	0	0
6811	BOND PREMIUM	3,274,795	0	0	0	0
TOTAL CFD #22 SIERRA HILLS SO REVENUES		34,534,795	2	0	0	0

## Other Funds Revenues

### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Capital Project Funds</b>						
<b>657 - CFD #31 CITRUS HEIGHTS N</b>						
6310	INTEREST - INVESTMENTS	2,736	1,240	1,516	500	500
TOTAL CFD #31 CITRUS HEIGHTS N REVENUES		2,736	1,240	1,516	500	500
<b>658 - CFD #37 MONTELAGO</b>						
6310	INTEREST - INVESTMENTS	689	313	383	100	100
TOTAL CFD #37 MONTELAGO REVENUES		689	313	383	100	100
<b>659 - CFD #70 AVELLINO</b>						
6310	INTEREST - INVESTMENTS	715	(157)	172	120	50
6311	INTEREST - FISCAL AGENT	8	1	0	0	0
6810	BOND PROCEEDS	2,548,288	0	0	0	0
TOTAL CFD #70 AVELLINO REVENUES		2,549,010	(156)	172	120	50
<b>660 - CFD #71 SIERRA CREST</b>						
6311	INTEREST - FISCAL AGENT	0	0	0	0	500
6810	BOND PROCEEDS	0	0	0	5,675,146	0
TOTAL CFD #71 SIERRA CREST REVENUES		0	0	0	5,675,146	500
<b>Enterprise Funds</b>						
<b>701 - SEWER MAINT &amp; OPERATIONS</b>						
5020	PENALTY - GENERAL	57,899	54,134	52,895	45,000	45,000
6310	INTEREST - INVESTMENTS	133,086	90,956	77,541	15,000	20,000
5810	CITY SEWER SERVICE	2,388,512	2,499,495	4,478,388	4,500,000	5,125,750
5811	IEUA SEWER SERVICE	8,185,992	8,999,044	9,854,476	11,332,000	12,057,930
5812	EXTRA TERRITORIAL SEWER	1,036,373	1,113,456	1,202,444	1,097,000	1,166,050
5813	CITY PRE-TREATMENT PROG	518,401	537,592	566,513	550,000	600,000
5815	CAPITAL EXPENSE & RESERVE	144,959	81,746	759	0	0
5817	PENALTIES	34,681	35,158	35,009	35,000	35,000
5818	SEWER PERMITS	2,700	9,775	15,225	15,000	15,000

## Other Funds Revenues

### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Other Funds Revenue Detail</b>						
<b>Enterprise Funds</b>						
<b>701 - SEWER MAINT &amp; OPERATIONS</b>						
5821	NON-COMPLIANCE INSPECTION	6,400	3,450	3,400	7,000	7,000
5823	RIALTO SEWAGE TREATMENT	699,278	1,243,781	1,309,892	1,333,000	1,448,040
5824	EMERGENCY RESPONSE	0	7,872	0	0	0
6415	BAD CHECK CHARGES	225	275	225	0	0
6450	MISCELLANEOUS INCOME	5,664	13,913	34,957	0	0
TOTAL SEWER MAINT & OPERATIONS REVENUES		13,214,169	14,690,646	17,631,723	18,929,000	20,519,770
<b>702 - SEWER CAPITAL PROJECTS</b>						
5011	CURRENT SUPPLEMENTAL	0	0	1	0	0
5020	PENALTY - GENERAL	49	151	0	0	0
6310	INTEREST - INVESTMENTS	907	506	1	500	1,200
5816	SEWER CONNECTION FEES	0	0	0	275,000	300,000
5819	SEWER INSTALLATION	8,900	25,450	15,200	25,000	25,000
6480	MISCELLANEOUS REIMB	116,395	109,960	103,411	0	0
TOTAL SEWER CAPITAL PROJECTS REVENUES		126,252	136,067	118,612	300,500	326,200
<b>703 - SEWER REPLACEMENT</b>						
6310	INTEREST - INVESTMENTS	495,811	137,727	228,157	68,000	80,000
5814	CAPITAL RESERVE	2,341,984	2,396,341	576,159	610,000	600,000
TOTAL SEWER REPLACEMENT REVENUES		2,837,795	2,534,068	804,316	678,000	680,000
<b>710 - WATER UTILITY</b>						
6310	INTEREST - INVESTMENTS	(11,773)	21,116	3,710	500	1,500
TOTAL WATER UTILITY REVENUES		(11,773)	21,116	3,710	500	1,500
<b>Internal Service Funds</b>						
<b>751 - FLEET OPERATIONS</b>						
6310	INTEREST - INVESTMENTS	75,352	11,494	41,023	10,000	20,000
6610	GAIN/LOSS ON VEHICLE DISP	4,900	122,049	24,516	0	0

## Other Funds Revenues

### Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b><i>Other Funds Revenue Detail</i></b>						
<b>Internal Service Funds</b>						
<b>751 - FLEET OPERATIONS</b>						
6710	MOTORPOOL CHARGES	3,590,240	3,998,610	4,463,970	5,159,478	5,549,910
6480	MISCELLANEOUS REIMB	77,061	42,067	54,988	0	0
TOTAL FLEET OPERATIONS REVENUES		3,747,553	4,174,220	4,584,497	5,169,478	5,569,910

# Fontana Fire District Revenues

## Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Fontana Fire District Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>497 - FONTANA FIRE DISTRICT</b>						
5010	CURRENT SEC & UNSEC	16,042,113	17,345,282	15,947,708	16,750,000	17,500,000
5017	OTHER PROPERTY TAX	0	0	0	1,400,000	0
5019	RDA PASS THROUGH	11,248,656	9,892,696	11,393,941	11,025,000	12,000,000
6310	INTEREST - INVESTMENTS	83,523	191,775	133,836	25,000	20,000
5253	FIRE PLANNING FEES	63,645	51,828	46,295	45,000	50,000
5254	FIRE PREVENTION PERMITS	190,437	307,621	403,741	300,000	325,000
5275	FIRE BUILDING FEES	125,144	191,801	195,896	190,000	190,000
5714	ARCHIVE SCAN FEE	11,573	13,822	15,064	12,000	20,000
6830	CONTRIBUTION FROM CITY	1,006,100	1,006,100	1,006,100	1,006,100	1,006,100
TOTAL FONTANA FIRE DISTRICT REVENUES		28,771,190	29,000,925	29,142,582	30,753,100	31,111,100
<b>498 - FFD - CFD 2002-2</b>						
6210	ASSESSMENT/SPECIAL TAX	270,914	271,155	270,931	275,000	275,000
6310	INTEREST - INVESTMENTS	37,806	53,294	44,083	12,500	17,500
TOTAL FFD - CFD 2002-2 REVENUES		308,720	324,449	315,014	287,500	292,500
<b>Capital Project Funds</b>						
<b>696 - FIRE CAPITAL PROJECT</b>						
6310	INTEREST - INVESTMENTS	280,895	70,288	86,453	35,000	24,000
TOTAL FIRE CAPITAL PROJECT REVENUES		280,895	70,288	86,453	35,000	24,000

# Housing Authority Revenues

## Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Housing Authority Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>290 - HOUSING SUCCESSOR-LOW/MOD</b>						
6310	INTEREST - INVESTMENTS	28,768	(25,378)	2,890	800	1,000
6831	CONTRIBUTION FROM FRA	7,553,760	0	0	0	0
TOTAL HOUSING SUCCESSOR-LOW/MOD REVENUES		7,582,528	(25,378)	2,890	800	1,000
<b>297 - HOUSING AUTHORITY - LMIHF</b>						
6310	INTEREST - INVESTMENTS	179,602	94,596	145,536	30,000	60,000
6313	INTEREST - HOUSING NOTES	162,571	166,522	381,342	225,000	250,000
6332	MISC RENTS/LEASES	48,071	88,938	0	100,000	50,000
6450	MISCELLANEOUS INCOME	68,698	81	109,473	6,000	6,000
TOTAL HOUSING AUTHORITY - LMIHF REVENUES		458,942	350,136	636,351	361,000	366,000
<b>Capital Project Funds</b>						
<b>638 - AFFORDABLE HOUSING TRUST</b>						
6310	INTEREST - INVESTMENTS	3,384	9,129	22,454	4,800	11,000
5257	HOUSING FEE-RESIDENT SFD	70,200	423,756	652,050	147,550	400,000
5258	HOUSING FEE-RESIDENT MFD	0	55,272	69,090	30,000	30,000
5259	HOUSING FEE-COMM OFFICE	3,314	66,107	49,395	45,000	45,000
5262	HOUSING FEE-COMM RETAIL	6,144	5,229	9,877	35,000	20,000
5263	HOUSING FEE-INDUST MFG	0	377	9,353	0	0
5264	HOUSING FEE-INDUST WARE	83,824	45,680	169,237	150,000	100,000
6830	CONTRIBUTION FROM CITY	0	0	0	252,450	0
TOTAL AFFORDABLE HOUSING TRUST REVENUES		166,865	605,550	981,458	664,800	606,000
<b>697 - FONTANA HOUSING AUTHORITY</b>						
6310	INTEREST - INVESTMENTS	62,520	18,824	34,934	10,000	15,000
6313	INTEREST - HOUSING NOTES	0	66,004	42,809	75,000	75,000
6330	LEASES - CELL TOWERS	18,461	22,347	20,628	20,630	20,630
6332	MISC RENTS/LEASES	55,178	69,031	114,898	117,010	153,680
6450	MISCELLANEOUS INCOME	9,875	15,877	18,724	15,050	15,050
TOTAL FONTANA HOUSING AUTHORITY REVENUES		146,034	192,083	231,993	237,690	279,360

# Community Foundation Revenues

## Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b><i>Community Foundation Revenue Detail</i></b>						
<b>Special Revenue Funds</b>						
<b>499 - COMMUNITY FOUNDATION</b>						
6310	INTEREST - INVESTMENTS	4,008	1,532	1,985	600	750
6425	DONATIONS	508	7	5	500	500
TOTAL COMMUNITY FOUNDATION REVENUES		4,516	1,539	1,991	1,100	1,250

# *Expenditures*

*General Fund Expenditures by Department – Chart*

*General Fund Expenditures by Category – Chart*

*Explanation of General Fund Expenditure Categories*

*Project Expenditures*

*Internal Service Charges*

*Expenditures by Entity – All Entities – Chart*

*Expenditures by Category – All Entities – Chart*

*Total Expenditures – All Entities*

*Fund Expenditure Summary – All Entities*

# *Expenditures*

*General Fund Expenditures by Department – Chart*

*General Fund Expenditures by Category – Chart*

*Explanation of General Fund Expenditure Categories*

*Project Expenditures*

*Internal Service Charges*

*Expenditures by Entity – All Entities – Chart*

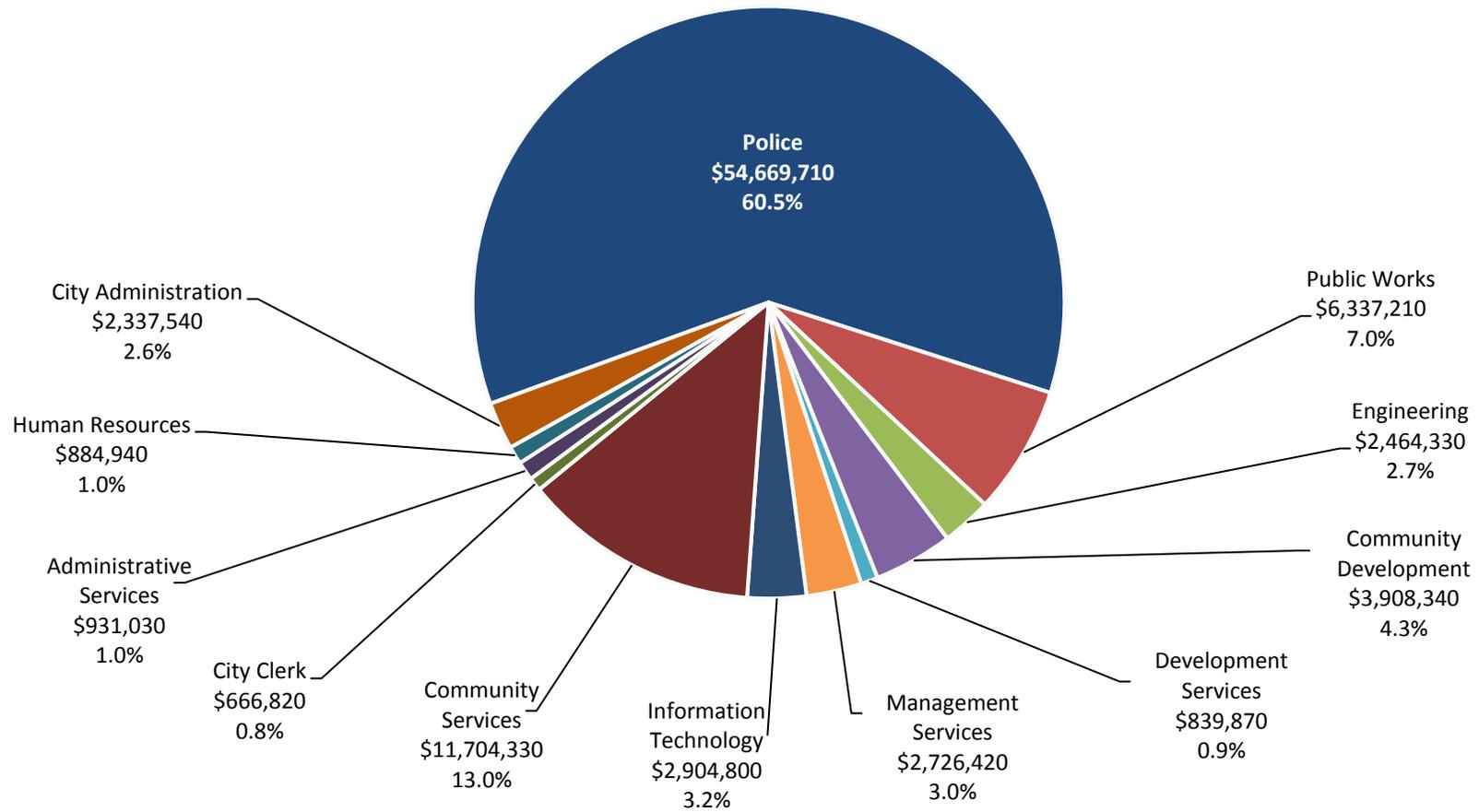
*Expenditures by Category – All Entities – Chart*

*Total Expenditures – All Entities*

*Fund Expenditure Summary – All Entities*

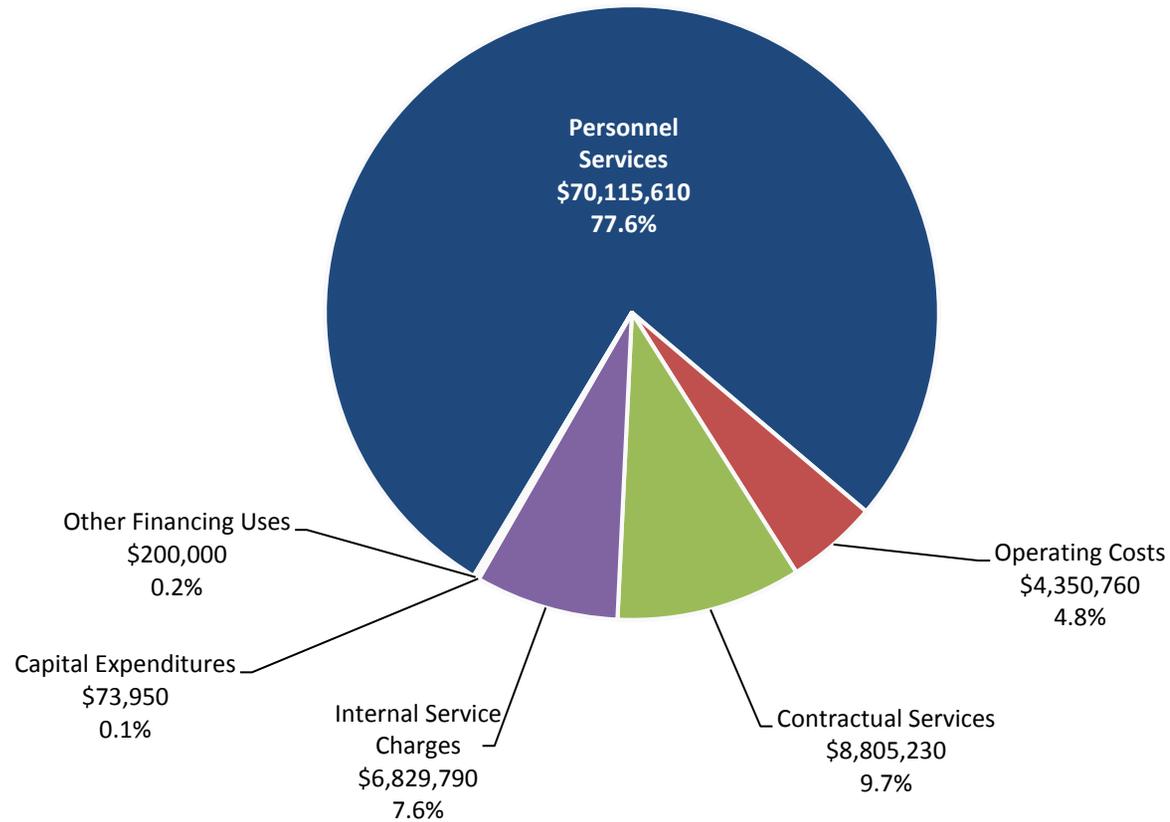
**General Fund Expenditures**

**By Department**  
**\$90,375,340**



**General Fund Expenditures**

**By Category**  
**\$90,375,340**



# Expenditures

# Fiscal Year 2017/2018

## Explanation of General Fund Expenditure Categories

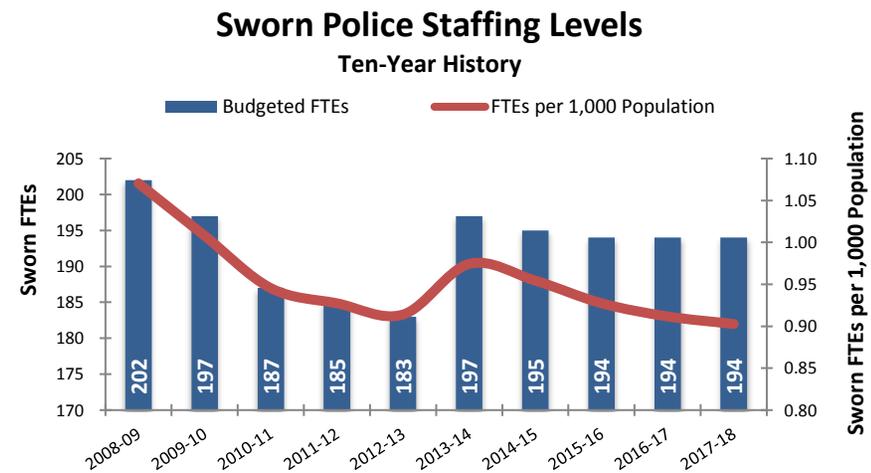
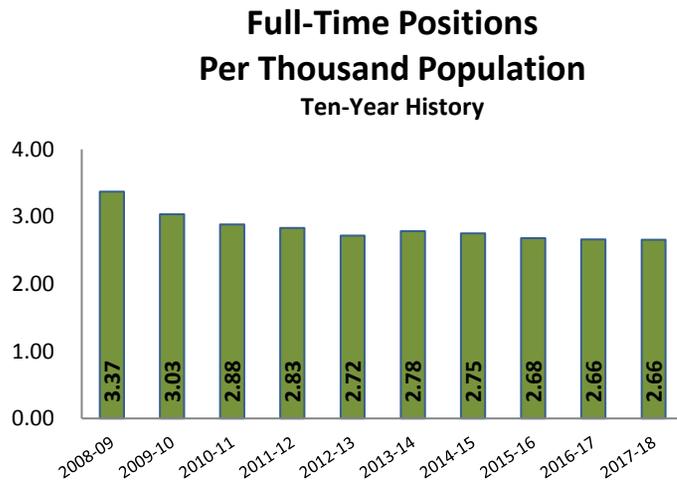
### Personnel Services

Personnel services account for the largest share of General Fund dollars: \$70.1 million (460.20 FTEs) or 77.6% of the total FY 2017-18 General Fund budget. This represents an increase of 2.0% from the current year adjusted budget. Total personnel cost for all city entities is \$90.3 million (571 FTEs), 39.4% of the total overall budget. Three positions were added as follows:

- One Planning Technician in the Community Development Department – General Fund
- One Administrative Clerk I in the Police Department – General Fund
- One Animal Service Officer in the Police Department – General Fund

The contracts for five of the six bargaining groups will expire on June 30, 2017, the remaining one on June 30, 2019. While negotiations are currently underway with the five groups, no funding has been allocated in the proposed budget.

The personnel services budget includes a recurring attrition factor of \$750,000, representing anticipated vacancy savings to be achieved during the fiscal year. This amount is included as a negative expenditure budget item in the Police Department, but is intended to recognize savings across all City departments.



# Expenditures

# Fiscal Year 2017/2018

## Operating Expenditures

The Operating Expenditure category includes such items as departmental expense, rents and leases, advertising, utilities and conferences and meetings. Total Operating Expenditures for all city entities is projected at \$23.4 million representing 10.2% of the total budget. This amount is 6.9% more than the current year adopted budget, and 18.1% less than the current year adjusted budget.

General Fund Operating Expenditures, proposed at \$4.4 million, represent 4.8% of the total proposed General Fund budget. This amount reflects a 0.8% increase over the current year adopted budget, and a 2.4% decrease from the current year adjusted budget.

	2016-17 Adopted	2017-18 Projected	% Diff
City-wide	\$21,897,550	\$23,414,420	6.9%
General Fund	\$4,314,950	\$4,350,760	0.8%

	2016-17 Current	2017-18 Projected	% Diff
City-wide	\$28,582,676	\$23,414,420	-18.1%
General Fund	\$4,457,068	\$4,350,760	-2.4%

## Contractual Services

	2016-17 Adopted	2017-18 Projected	% Diff
City-wide	\$62,574,770	\$66,651,170	6.5%
General Fund	\$8,547,040	\$8,805,230	3.0%

	2016-17 Current	2017-18 Projected	% Diff
City-wide	\$96,077,178	\$66,651,170	-30.6%
General Fund	\$9,470,583	\$8,805,230	-7.0%

This category includes various professional services including legal, accounting and recreation class instructors. Total Contractual Services for all city entities is projected at \$66.7 million which is 29.1% of the total budget. This amount is 6.5% more than the current year adopted budget, and 30.6% less than the current year adjusted budget.

General Fund Contractual Services are proposed at \$8.8 million, 3.0% more than the current year adopted budget and 7.0% less than the current year adjusted budget. This category makes up approximately 9.8% of the proposed General Fund budget.

# Expenditures

# Fiscal Year 2017/2018

## Internal Service Charges

Internal Service Charges include vehicle maintenance and risk liability charges. Total Internal Service Charges for all city entities is projected at \$9.1 million representing 3.9% of the total budget. This amount is 5.2% more than the current year adopted budget, and 4.5% more than the current year adjusted budget.

General Fund Internal Service Charges are proposed at \$6.8 million or 7.6% of the General Fund Budget. This is an increase of 5.0% over the current year adopted budget and 4.1% of the current year adjusted budget.

	2016-17 Adopted	2017-18 Projected	% Diff
City-wide	\$8,604,130	\$9,049,910	5.2%
General Fund	\$6,504,900	\$6,829,790	5.0%

	2016-17 Current	2017-18 Projected	% Diff
City-wide	\$8,659,478	\$9,049,910	4.5%
General Fund	\$6,560,618	\$6,829,790	4.1%

## Capital Expenditures

This category captures all of the costs of the major categories of fixed assets. Total Capital Expenditures for all city entities is projected at \$31.8 million or 13.9% of the total budget. This amount is 23.6% more than the current year adopted budget, and 65.6% less than the current year adjusted budget.

	2016-17 Adopted	2017-18 Projected	% Diff
City-wide	\$25,717,190	\$31,788,620	23.6%
General Fund	\$310,900	\$73,950	-76.2%

	2016-17 Current	2017-18 Projected	% Diff
City-wide	\$92,300,228	\$31,788,620	-65.6%
General Fund	\$622,766	\$73,950	-88.1%

Because of the large dollar amounts involved, major capital projects funded by the General Fund are recorded as an operating transfer to the Capital Reinvestment Fund #601 with the expenditures recorded in that fund so as not to skew annual General Fund expenditures. However, some minor capital expenditures are accounted for within the General Fund.

The proposed General Fund Budget includes \$73,950 in Capital Expenditures or 0.1% of the General Fund Budget representing costs associated with Weed Abatement activities and some miscellaneous computer hardware and furniture and fixtures.

# Expenditures

# Fiscal Year 2017/2018

## Debt Service

This category includes all costs related to the payment of debt obligations including principal and interest. Total Debt Service for all city entities is projected at \$3.3 million which is 1.5% of the total budget. This amount is 0.2% less than the current year adopted budget, and 30.2% less than the current year adjusted budget.

	2016-17 Adopted	2017-18 Projected	% Diff
City-wide	\$3,347,470	\$3,342,030	-0.2%
	2016-17 Current	2017-18 Projected	% Diff
City-wide	\$4,790,753	\$3,342,030	-30.2%

## To Other Agencies

This category includes transfers between entities. The total for all city entities is projected at \$4.5 million which is 1.9% of the total budget and is primarily related to cost allocation paid to the General Fund from the other entities. This amount is 2.5% more than the current year adopted budget, and 12.0% less than the current year adjusted budget.

	2016-17 Adopted	2017-18 Projected	% Diff
City-wide	\$4,342,790	\$4,449,600	2.5%
	2016-17 Current	2017-18 Projected	% Diff
City-wide	\$5,056,773	\$4,449,600	-12.0%

## Other Financing Uses

This category includes Operating Covenant Agreement (OCA) payments. General Fund and total for all city entities is projected at \$200,000, 0.1% of the total budget and 0.2% of the General Fund Budget. This expenditure was not included in the adopted budget and is 38.9% more than the adopted budget.

	2016-17 Current	2017-18 Projected	% Diff
City-wide	\$143,980	\$200,000	38.9%
General Fund	\$143,980	\$200,000	38.9%

# ***Expenditures***

***Fiscal Year 2017/2018***

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## ***Project Expenditures***

The City uses project accounting for capital costs, grants and other expenditures that span multiple years. Because of this, some of the current year figures may seem high compared to the projected numbers. The current year figures contain unspent project budget amounts and the projected numbers contain only "new" funding. Unspent project budgets at year end will be rolled forward into the new year and submitted to the City Council at the First Quarter Budget Review for reappropriation.

New year personnel costs for projects are shown as one line item entitled Project Personnel in the Personnel Services Category. A corresponding reduction can be found in the Capital Expenditure Category on the line item entitled Project Personnel Offset. In this way, all staff members are budgeted and reflected in the Personnel Services Category.

## ***Internal Service Charges***

### **Vehicle Maintenance Charges**

The City of Fontana maintains a separate Fleet Operations Fund to account for the accumulation and expenditure of monies related to the ongoing maintenance and replacement of the City's fleet.

The City maintains its vehicles and equipment in a comprehensive fleet maintenance system, GBA Master Series. Vehicle and equipment maintenance costs as well as fuel costs are tracked in this system. Each year, the City prepares a fleet charge-back model. The model is based on operations & maintenance (O&M) and vehicle replacement cost. The replacement cost is amortized over the vehicle's projected useful lifecycle. The total of the two charges becomes the annual vehicle charge rate which is recorded as an internal service charge in the appropriate budget unit. These internal services charges become the source of funding for the Fleet Operations Fund.

Depreciation schedules used for the Asset Management System coincide with the City's Depreciation Policy. Funds that accumulate within the Fleet Operations Fund are based on the vehicle's useful lifecycle. Replacement vehicles are purchased from the Fleet Operations Fund in accordance with established useful lifecycle replacement schedules. Vehicles and rolling stock which are beyond economical repair are sold at public auction.

Funds for new vehicles and rolling stock purchases that are non-replacement items are transferred to the Fleet Operations Fund and budgeted for in that fund by the managing department. Vehicles scheduled for replacement that are still in serviceable condition may be rotated into the City's fleet vehicle inventory for use by City staff. These vehicles are accounted for in the fleet model and are only charged O&M and not included in future fleet replacement schedules.

# ***Expenditures***

***Fiscal Year 2017/2018***

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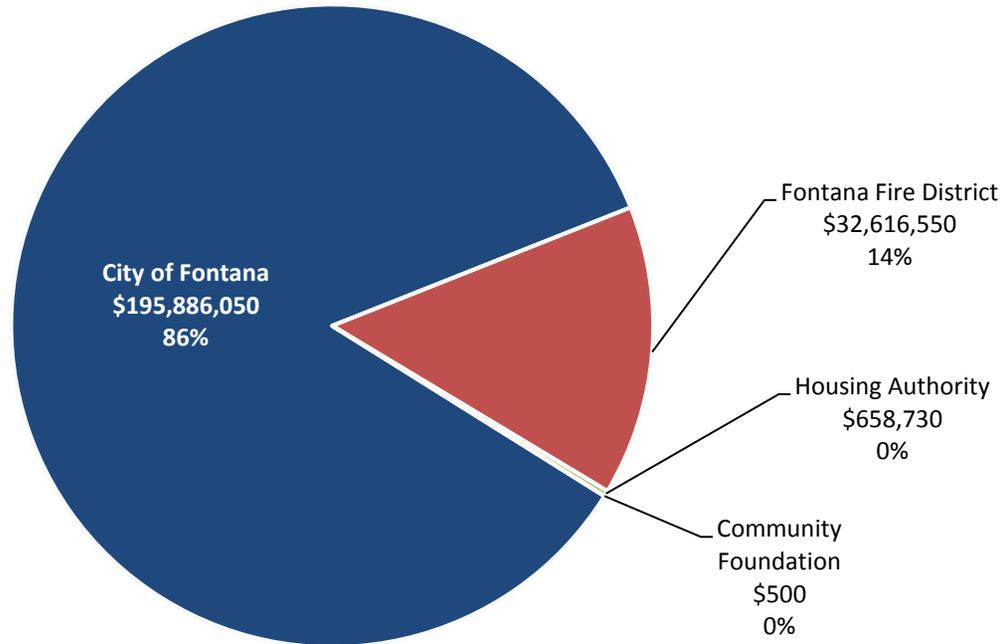
## **Risk Liability Charges**

The City maintains a separate Self Insurance Fund to account for financial resources set aside for personal liability, vehicle liability, unemployment and workers' compensation. This fund is included with the "Other General Funds" and, as such, is combined with the General Fund for Financial Statement purposes.

Risk liability charges are allocated to the General Fund and other principal City funds at rates designed to cover the approximate costs of insurance coverage provided.

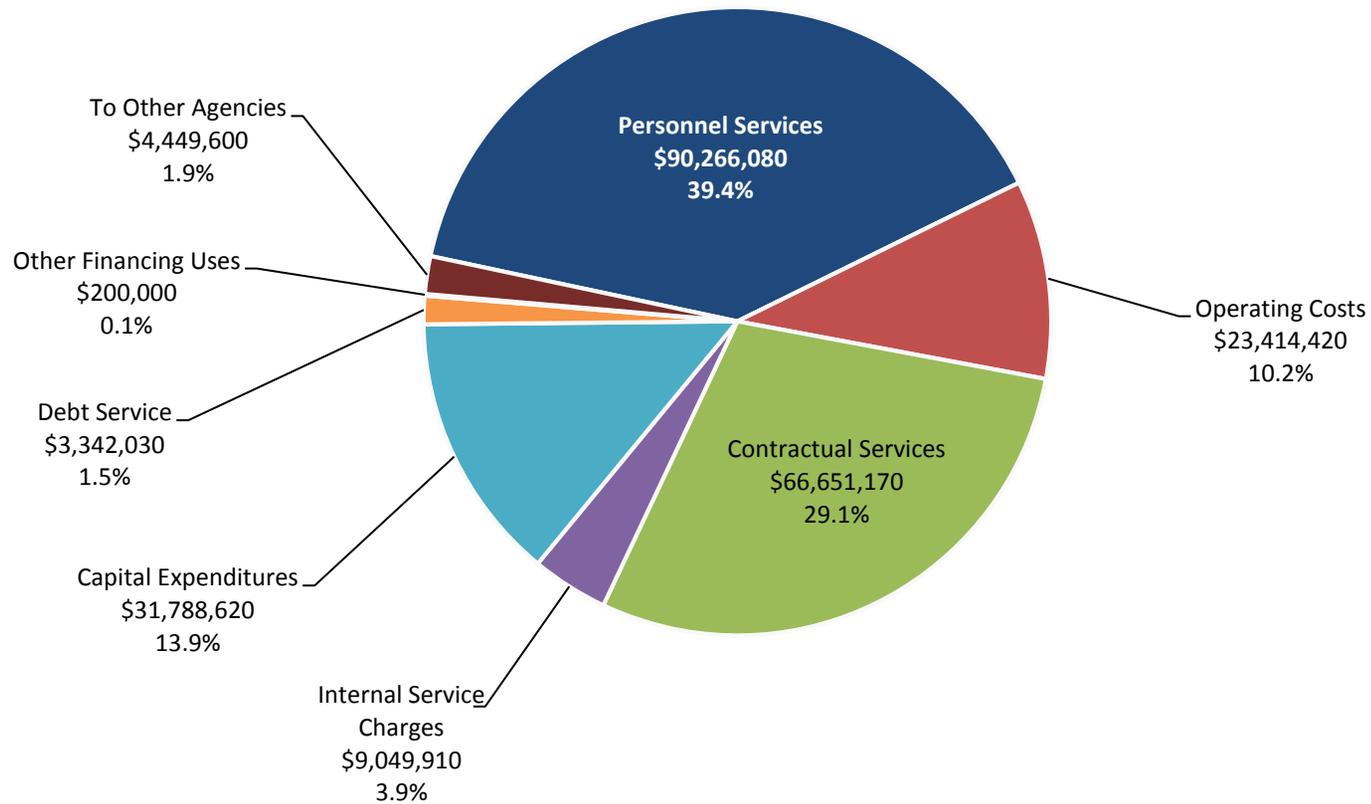
**Expenditures – All Entities**

**By Entity**  
**\$229,161,830**



**Expenditures – All Entities**

**By Category**  
**\$229,161,830**



**City of Fontana**  
Expenditure Summary All Entities

Expenditure Category	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	
	Actual (Audited)	Actual (Audited)	Actual (Audited)	Current Budget	New Budget	
PERSONNEL SERVICES	75,890,260	79,714,433	81,509,873	88,339,494	90,266,080	
OPERATING COSTS	21,848,719	23,973,265	18,858,560	28,582,676	23,414,420	
CONTRACTUAL SERVICES	59,006,204	59,180,542	60,035,502	96,067,242	66,651,170	
INTERNAL SERVICE CHARGES	6,889,127	7,498,680	7,964,040	8,659,478	9,049,910	
CAPITAL EXPENDITURES	28,937,588	30,317,128	20,700,084	92,222,128	31,788,620	
DEBT SERVICE	40,241,012	49,411,495	4,855,357	5,108,306	3,342,030	
OTHER FINANCING USES	0	0	0	143,980	200,000	
CONTRIBUTIONS TO	3,708,200	3,633,700	4,098,400	4,595,240	4,449,600	
<b>Total By Category</b>	<b>236,521,109</b>	<b>253,729,242</b>	<b>198,021,816</b>	<b>323,718,545</b>	<b>229,161,830</b>	
<b>Total Budgeted Full-Time Personnel</b>	<b>563.00</b>	<b>556.00</b>	<b>563.00</b>	<b>568.00</b>	<b>571.00</b>	
<b>Total Budgeted Part-Time Personnel</b>	<b>580.30</b>	<b>611.00</b>	<b>540.00</b>	<b>491.00</b>	<b>562.00</b>	
<b>PERSONNEL SERVICES</b>						
7010	FULL-TIME EMPLOYEES	43,071,213	45,285,122	45,508,887	49,416,771	49,499,250
7011	PART-TIME EMPLOYEES	5,901,652	6,233,904	6,472,660	7,126,485	7,555,580
7012	ANNUAL LEAVE CASH OUT	1,314,941	1,538,341	1,549,345	1,265,368	983,550
7013	OVERTIME	1,960,238	2,115,176	2,218,318	3,371,676	3,177,670
7016	PERS RETIREMENT	12,754,184	13,347,771	14,246,994	15,173,993	16,156,890
7017	CAFETERIA PLAN	8,341,382	8,871,897	9,188,367	9,660,182	10,080,860
7018	MEDICARE	725,477	778,914	783,076	710,570	705,770
7019	UNEMPLOYMENT INSURANCE	427,215	108,114	80,600	200,000	200,000
7020	WORKER'S COMP	1,366,757	1,379,790	1,422,360	1,507,921	1,532,850
7021	SUPPLEMENTAL RETIREMENT	27,201	27,745	28,300	29,300	30,770
7022	OTHER MEDICAL BENEFITS	0	27,658	8,530	0	0
7030	PAYROLL OFFSET	0	0	0	509,390	516,100
7090	ATTRITION FACTOR	0	0	0	(750,000)	(750,000)
7099	PROJECT PERSONNEL	0	0	2,436	117,838	576,790
	<b>TOTAL PERSONNEL SERVICES</b>	<b>75,890,260</b>	<b>79,714,433</b>	<b>81,509,873</b>	<b>88,339,494</b>	<b>90,266,080</b>
<b>OPERATING COSTS</b>						
8010	DEPARTMENTAL EXPENSE	3,657,853	4,175,324	3,640,267	4,133,309	3,491,190
8011	ADVERTISING	187,111	227,606	205,319	247,214	239,110
8012	UNIFORM EXPENSE	221,293	183,326	188,680	251,255	213,110
8013	EQUIP (NON-COMP) <\$5,000	1,771,989	569,442	881,771	1,878,041	649,350
8014	COMPUTER HARDWARE <\$5,000	295,552	299,360	707,914	1,060,114	715,740
8015	COMPUTER SOFTWARE <\$5,000	37,929	20,966	15,051	23,168	6,900
8017	EMPLOYEE EDUCATION REIMB	18,886	35,632	69,398	52,296	39,180
8018	CONFERENCE & MEETINGS	462,253	542,086	572,219	703,890	651,670
8019	COMMUNICATIONS	629,149	583,326	639,890	722,209	735,170

**City of Fontana**  
**Expenditure Summary All Entities**

<b>Expenditure Category</b>	<b>2013/2014 Actual (Audited)</b>	<b>2014/2015 Actual (Audited)</b>	<b>2015/2016 Actual (Audited)</b>	<b>2016/2017 Current Budget</b>	<b>2017/2018 New Budget</b>
<b>OPERATING COSTS</b>					
8020 UTILITIES	8,494,206	8,777,445	7,443,390	9,022,732	9,407,310
8021 RENTS & LEASES	1,109,814	2,034,454	900,237	732,629	663,940
8023 AUTOMOTIVE PARTS	207,467	201,726	207,578	305,000	305,000
8024 FUEL & OIL	1,233,139	1,049,015	907,380	1,205,769	1,160,100
8025 TIRES & TUBES	91,634	89,574	102,505	192,000	192,000
8026 SETTLEMENT CLAIM	1,503,757	3,190,761	1,914,654	4,302,000	2,550,000
8027 MILEAGE REIMBURSEMENT	7,833	8,726	11,312	15,190	12,650
8028 CITY PROGRAMS	152,313	56,258	100,423	595,182	214,500
8029 SCHOLARSHIPS-GENERAL	0	0	18,998	10,000	10,000
8030 EQUIPMENT MAINTENANCE	165,975	160,120	433,595	445,413	292,650
8031 COMPUTER HARDWARE MAINT	267,414	159,664	252,448	278,119	261,190
8032 OUTSOURCED SVCS (HW/SW)	165,426	280,054	217,620	503,277	211,450
8035 SOFTWARE MAINT-CITY WIDE	575,367	270,247	270,972	269,120	322,590
8037 SOFTWARE MAINT-ASO	170,292	162,891	56,506	382,880	252,930
8038 SOFTWARE MAINT-DSO	204,663	216,488	229,042	245,240	247,660
8039 SOFTWARE MAINT-PD	275,963	337,149	386,844	374,112	391,330
8040 SCHOLARSHIP-FCSC	0	0	0	9,600	9,600
8041 OPERATION OF ACQ PROP	106,142	77,879	104,155	184,843	168,100
8043 RELOCATION PAYMENTS	0	6,000	0	0	0
8045 SUBSIDIES TO FETHAP	0	0	0	70,000	0
8046 SUBSIDIES FOR NSP SALES	23,461	22,423	0	33,675	0
8095 P-CARD SWEEP	0	860	7,808	0	0
8096 BAD DEBTS/LOANS	15,000	33,100	21,600	0	0
8791 EXPENDITURE TRANSFERS	(203,162)	201,362	(1,649,015)	334,400	0
<b>TOTAL OPERATING COSTS</b>	<b>21,848,719</b>	<b>23,973,265</b>	<b>18,858,560</b>	<b>28,582,676</b>	<b>23,414,420</b>
<b>CONTRACTUAL SERVICES</b>					
8110 LEGAL SERVICES	3,346,828	2,117,808	2,703,816	3,891,791	2,687,260
8111 ACCOUNTING AND AUDITING	58,618	40,170	45,640	58,000	58,000
8112 ENGINEERING SERVICES	435,809	546,326	371,393	1,780,777	250,000
8113 DESIGN/ARCHITECT SERVICES	50,318	144,241	512,843	1,487,433	110,000
8114 APPRAISAL	0	0	0	25	0
8115 CONSULTANT SERVICES	360,904	247,895	471,474	540,746	276,350
8116 PLAN CHECK	161,002	93,547	84,551	60,880	30,000
8117 INSPECTION	517,783	335,387	365,924	840,186	3,000
8118 ENVIRONMENTAL SERVICES	121,642	14,981	61,661	414,913	27,000

**City of Fontana**  
Expenditure Summary All Entities

Expenditure Category	2013/2014 Actual (Audited)	2014/2015 Actual (Audited)	2015/2016 Actual (Audited)	2016/2017 Current Budget	2017/2018 New Budget
<b>CONTRACTUAL SERVICES</b>					
8119 CONSTRUCTION-NON-CAPITAL	6,354,824	2,400,000	318,147	17,599,883	121,900
8120 DEVELOPMENT INCENTIVES	0	0	0	1,219,000	0
8130 OTHER PROFESSIONAL SVCS	46,809,182	52,440,816	54,243,897	67,190,132	62,235,040
8131 OPS - TECHNOLOGY RELATED	174,014	133,093	140,652	303,465	204,180
8132 CLASS INSTRUCTION	444,661	471,228	516,374	443,640	390,570
8133 SECURITY SERVICES	121,664	134,505	139,861	158,380	170,990
8134 OFFICIATING SERVICES	33,586	30,358	35,809	34,200	34,190
8135 EXCURSIONS	15,369	30,188	23,459	43,790	52,690
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>59,006,204</b>	<b>59,180,542</b>	<b>60,035,502</b>	<b>96,067,242</b>	<b>66,651,170</b>
<b>INTERNAL SERVICE CHARGES</b>					
8210 VEHICLE MAINTENANCE	3,590,240	3,998,630	4,463,970	5,159,478	5,549,910
8220 RISK LIABILITY	3,298,887	3,500,050	3,500,070	3,500,000	3,500,000
<b>TOTAL INTERNAL SERVICE CHARGES</b>	<b>6,889,127</b>	<b>7,498,680</b>	<b>7,964,040</b>	<b>8,659,478</b>	<b>9,049,910</b>
<b>CAPITAL EXPENDITURES</b>					
8307 LAND SITE CLEARANCE	183,406	246,009	160,591	221,386	70,000
8310 LAND	2,362,884	1,961,106	1,665,180	3,575,863	166,910
8312 LAND ACQUISITION EXP	601,145	680,317	900	529,659	0
8313 STRUCTURES	38,816	0	0	0	0
8314 LAND & BLDG IMPROVEMENTS	545,392	245,340	663,282	2,128,976	194,000
8315 COMPUTER HARDWARE	412,405	545,860	132,987	487,860	1,531,250
8316 COMPUTER SOFTWARE	15,923	0	14,305	114,505	0
8317 MAINTENANCE EQUIPMENT	42,202	312,520	0	1,097,373	125,000
8318 OFFICE EQUIP, FURN & FIX	127,545	161,681	129,781	2,257,436	114,450
8319 VEHICLES	1,078,627	471,575	1,297,695	5,112,259	3,224,100
8320 CAPITAL ACQUISITION	0	1,625,107	363,203	4,300,570	99,500
8329 OTHER CONSTRUCTION	6,804,176	5,475,441	5,080,110	46,765,899	24,772,190
8330 CONSTRUCTION CONTRACTS	16,721,267	18,592,171	11,082,636	22,735,785	2,249,220
8331 CONSTRUCTION CONTINGENCY	0	0	59,527	1,650,499	0
8332 OTHER CONTINGENCY	0	0	0	242,782	0
8334 PLANNING, SURVEY & DESIGN	0	0	37,755	551	0
8335 UTILITY CONNECTIONS	3,800	0	12,133	145,430	0
8399 PROJECT PERSONNEL OFFSET	0	0	0	855,296	(758,000)
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>28,937,588</b>	<b>30,317,128</b>	<b>20,700,084</b>	<b>92,222,128</b>	<b>31,788,620</b>

**City of Fontana**  
**Expenditure Summary All Entities**

<b>Expenditure Category</b>	<b>2013/2014 Actual (Audited)</b>	<b>2014/2015 Actual (Audited)</b>	<b>2015/2016 Actual (Audited)</b>	<b>2016/2017 Current Budget</b>	<b>2017/2018 New Budget</b>
<b>DEBT SERVICE</b>					
8410 PRINCIPAL	2,335,000	46,384,991	2,025,000	1,015,000	1,055,000
8411 INTEREST	3,131,541	2,401,941	2,830,357	3,775,753	2,287,030
8720 BOND DEFEASANCE	34,080,598	0	0	0	0
8721 COSTS OF ISSUANCE	664,892	619,465	0	291,955	0
8722 BOND DISCOUNT	28,981	5,098	0	25,598	0
<b>TOTAL DEBT SERVICE</b>	<b>40,241,012</b>	<b>49,411,495</b>	<b>4,855,357</b>	<b>5,108,306</b>	<b>3,342,030</b>
<b>OTHER FINANCING USES</b>					
8714 OPERATING COVENANT PYMTS	0	0	0	143,980	200,000
<b>TOTAL OTHER FINANCING USES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>143,980</b>	<b>200,000</b>
<b>CONTRIBUTIONS TO</b>					
8740 CONTRIBUTION TO CITY	2,481,600	2,604,200	3,092,300	3,336,690	3,443,500
8743 CONTRIBUTION TO FHA	0	0	0	252,450	0
8745 CONTRIBUTION TO FFD	1,006,100	1,006,100	1,006,100	1,006,100	1,006,100
8746 CONTRIB FOR CITY O/H	220,500	23,400	0	0	0
<b>TOTAL CONTRIBUTIONS TO</b>	<b>3,708,200</b>	<b>3,633,700</b>	<b>4,098,400</b>	<b>4,595,240</b>	<b>4,449,600</b>
 <b>TOTAL ALL ENTITIES</b>	 <b>236,521,109</b>	 <b>253,729,242</b>	 <b>198,021,816</b>	 <b>323,718,545</b>	 <b>229,161,830</b>

## Expenditure Summary

Fund	2013/2014 Actuals	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Current Budget	2017/2018 New Budget	% Change From Prior Year
<b>City Of Fontana</b>	204,815,642	222,088,979	166,032,030	271,975,954	195,886,050	-27.98 %
<b>General Fund</b>	74,610,532	79,243,294	81,279,019	89,972,745	90,375,340	0.45 %
<b>CITY ADMINISTRATION</b>	2,415,720	2,337,914	2,311,101	2,381,400	2,337,540	-1.84 %
ELECTED OFFICIALS	282,830	330,550	283,493	271,310	282,930	4.28 %
CITY MANAGER	968,095	989,547	999,247	1,184,460	1,128,980	-4.68 %
CITY ATTORNEY	1,164,795	1,017,818	1,028,362	925,630	925,630	0.00 %
<b>HUMAN RESOURCES</b>	598,979	668,195	792,482	844,545	884,940	4.78 %
HR ADMIN	598,979	668,195	792,482	844,545	884,940	4.78 %
<b>ADMINISTRATIVE SVCS ADMIN</b>	760,862	767,235	805,742	995,650	931,030	-6.49 %
ADMINISTRATIVE SVCS ADMIN	356,777	351,816	372,608	550,570	558,510	1.44 %
ECONOMIC DEVELOPMENT	404,085	415,418	433,134	445,080	372,520	-16.30 %
<b>OFFICE OF THE CITY CLERK</b>	592,004	663,609	605,452	758,485	666,820	-12.09 %
BOARDS & COMMISSIONS	21,337	18,785	21,612	30,000	29,960	-0.13 %
RECORDS AND ELECTIONS	570,667	644,824	583,841	728,485	636,860	-12.58 %
<b>COMMUNITY SERVICES</b>	9,501,393	10,129,803	10,605,116	11,716,760	11,704,330	-0.11 %
COMMUNITY SVCS ADMIN	998,015	1,111,900	1,179,203	1,431,450	1,274,380	-10.97 %
CULTURAL ARTS/MKTNG/KFON	2,759,843	2,731,382	2,398,949	2,702,890	2,588,650	-4.23 %
FACILITY & YOUTH SERVICES	1,420,167	1,599,898	2,522,748	2,895,125	3,011,740	4.03 %
SENIOR & ATHLETIC SVCS	4,323,369	4,686,623	4,504,216	4,687,295	4,829,560	3.04 %
<b>INFORMATION TECHNOLOGY</b>	2,571,222	2,718,523	2,698,091	2,929,460	2,904,800	-0.84 %
IT ADMINISTRATION	349,155	352,669	357,581	419,030	348,360	-16.87 %
APPLICATIONS	941,456	1,068,245	1,055,710	1,151,990	1,157,590	0.49 %
OPERATIONS	1,280,610	1,297,609	1,284,800	1,358,440	1,398,850	2.97 %
<b>MANAGEMENT SERVICES</b>	2,496,371	2,753,449	2,723,427	2,745,520	2,726,420	-0.70 %
MGMT SERVICES ADMIN	569,528	627,448	609,824	533,090	516,520	-3.11 %
ACCOUNTING	701,761	760,917	745,373	796,350	797,980	0.20 %
PURCHASING	371,865	387,247	393,732	437,190	417,960	-4.40 %
BUDGET/PAYROLL	459,589	583,144	604,014	617,650	633,550	2.57 %
CUSTOMER SERVICE	393,629	394,693	370,484	361,240	360,410	-0.23 %
<b>DEVELOPMENT SVCS ADMIN</b>	640,694	737,859	732,317	825,274	839,870	1.77 %
<b>COMMUNITY DEVELOPMENT</b>	3,436,609	3,582,643	3,824,162	4,038,383	3,908,340	-3.22 %
COMMUNITY DEV ADMIN	286,549	324,675	328,303	332,350	340,620	2.49 %
PLANNING	1,392,776	1,494,611	1,505,899	1,655,604	1,846,030	11.50 %
BUILDING & SAFETY	1,757,283	1,763,356	1,989,960	2,050,429	1,721,690	-16.03 %
<b>ENGINEERING</b>	2,537,186	2,484,902	2,539,366	2,725,791	2,464,330	-9.59 %

## Expenditure Summary

Fund	2013/2014 Actuals	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Current Budget	2017/2018 New Budget	% Change From Prior Year
<b>PUBLIC WORKS</b>	5,331,347	5,586,296	5,588,461	6,314,240	6,337,210	0.36 %
UTILITIES & STREETS	564,635	558,974	492,812	689,180	658,460	-4.46 %
PARKS & LANDSCAPE	4,472,730	4,760,916	4,756,099	5,139,940	5,287,620	2.87 %
SUPPORT SERVICES	293,981	266,405	339,551	485,120	391,130	-19.37 %
<b>POLICE</b>	43,728,144	46,812,866	48,053,302	53,697,237	54,669,710	1.81 %
POLICE CHIEF ADMIN	509,605	629,522	868,013	530,010	530,350	0.06 %
PD ADMIN	6,987,683	7,338,808	7,128,373	8,140,958	8,538,120	4.88 %
FIELD SERVICES	24,614,773	25,044,377	26,448,035	28,629,131	29,292,970	2.32 %
SPECIAL OPERATIONS	11,616,084	13,800,159	13,608,881	16,397,138	16,308,270	-0.54 %
<b>Other General Funds Total</b>	15,806,155	16,714,053	16,219,233	21,226,947	18,740,120	-11.72 %
102 CITY TECHNOLOGY	2,322,853	2,141,287	2,198,055	3,303,220	3,032,960	-8.18 %
103 FACILITY MAINTENANCE	6,122,141	6,393,072	5,990,468	6,599,615	6,529,340	-1.06 %
104 OFFICE OF EMERGENCY SVCS	11,240	34,430	35,344	61,005	49,920	-18.17 %
105 KFON	107,024	151,223	331,568	351,020	233,550	-33.47 %
106 SELF-INSURANCE	4,945,486	5,550,399	5,111,609	8,314,210	5,917,030	-28.83 %
107 RETIREE MEDICAL BENEFITS	1,950,411	2,050,302	2,112,872	2,100,000	2,200,000	4.76 %
108 SUPPLEMENTAL RETIREMENT	27,201	27,745	28,300	29,300	30,770	5.02 %
110 GF OPERATING PROJECTS	255,167	311,020	297,917	320,468	695,330	116.97 %
125 STORM WATER COMPLIANCE	64,631	54,575	113,100	148,109	51,220	-65.42 %
<b>Special Revenue Funds Total</b>	41,030,300	37,861,279	31,718,002	79,526,148	36,982,050	-53.50 %
201 MUNI SVCS FISCAL IMPACT	138,000	0	0	0	0	0.00 %
221 STATE TRAFFIC CONG RELIEF	0	1,205	0	0	0	0.00 %
222 CRIME PREV ASSET SEIZURE	28,393	21,617	25,402	39,500	33,550	-15.06 %
223 FEDERAL ASSET SEIZURE	1,219,431	2,442,564	1,908,393	3,750,929	1,438,310	-61.65 %
224 STATE ASSET SEIZURE	104,155	36,828	38,490	169,380	40,260	-76.23 %
225 PD TRAFFIC SAFETY	608,960	393,203	380,529	498,422	636,920	27.79 %
241 AIR QUALITY MGMT DISTRICT	11,631	298,210	322,144	684,396	116,000	-83.05 %
242 MEASURE I - TCR	493,329	(189)	0	0	0	0.00 %
243 TRAFFIC SAFETY	920,934	987,884	971,768	779,477	628,700	-19.34 %
244 PROP 1B	7,081,987	1,511,698	0	0	0	0.00 %
245 MEASURE I 2010-2040 REIMB	1,372,198	363,577	24,228	6,131,928	3,306,400	-46.08 %
246 MEASURE I 2010-2040 LOCAL	1,342,605	1,285,887	2,177,670	13,327,452	1,142,820	-91.43 %

## Expenditure Summary

Fund	2013/2014 Actuals	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Current Budget	2017/2018 New Budget	% Change From Prior Year	
281	GAS TAX (STATE)	4,957,625	3,750,174	4,626,148	5,130,302	5,496,060	7.13 %
282	SOLID WASTE MITIGATION	2,131,288	2,997,856	1,953,522	5,217,876	3,957,990	-24.15 %
301	GRANTS	1,447,203	969,672	1,166,504	18,673,667	493,950	-97.35 %
321	FED LAW ENF BLOCK GRANT	1,574,815	2,068,735	1,690,024	1,157,661	285,620	-75.33 %
322	STATE COPS AB3229	326,783	295,314	294,299	604,330	342,950	-43.25 %
362	CDBG	3,037,964	2,502,372	2,045,489	5,676,946	1,966,870	-65.35 %
363	HOME PROGRAM	30,594	2,435,236	181,082	960,014	447,400	-53.40 %
385	AFTER SCHOOL PROGRAM	3,157,343	3,143,061	2,990,206	3,447,605	3,419,250	-0.82 %
401	LMD #1 CITY WIDE	737,314	750,950	800,981	960,530	1,025,620	6.78 %
402	LMD #2 VLG OF HERITAGE	2,354,410	2,202,411	1,986,438	2,499,472	2,460,130	-1.57 %
403	LMD #3 EMPIRE CENTER	51,470	43,641	41,418	64,967	56,550	-12.96 %
404	LMD #3 HUNTER'S RIDGE	648,284	666,765	597,158	678,740	817,220	20.40 %
406	LLMD #3 HUNTER'S RIDGE	32,899	33,992	33,268	32,000	32,000	0.00 %
407	CFD #1 SOUTHRIDGE VILLAGE	3,246,289	3,323,486	3,628,880	4,303,437	3,804,040	-11.60 %
408	CFD #6 THE LANDINGS	337,769	370,523	420,046	375,957	434,250	15.51 %
409	CFD #6-1 STRATHAM	103,792	82,951	86,174	96,714	123,000	27.18 %
410	CFD #6-2 N MORNINGSIDE	49,522	49,902	36,971	53,490	62,460	16.77 %
411	CFD #6-3A BELLGROVE II	117,872	107,987	89,323	118,768	139,900	17.79 %
412	CFD #7 COUNTRY CLUB EST	118,628	141,453	132,300	147,001	141,830	-3.52 %
413	CFD #8 PRESLEY	165,229	160,228	145,604	175,747	208,690	18.74 %
414	CFD #9M MORNINGSIDE	104,502	120,885	86,716	98,743	122,920	24.48 %
415	CFD #10M JURUPA IND	25,931	19,320	24,705	31,997	32,310	0.98 %
416	CFD #12 SIERRA LAKES	788,865	2,065,901	800,328	1,039,118	958,080	-7.80 %
417	CFD #13M SUMMIT HEIGHTS	561,466	629,094	478,386	578,460	694,760	20.11 %
418	CFD #14M SYCAMORE HILLS	232,425	291,676	214,305	277,907	242,900	-12.60 %
419	CFD #15M SILVER RIDGE	100,062	102,254	85,168	107,962	127,120	17.75 %
420	CFD #16M VENTANA POINTE	27,615	19,909	18,244	25,217	33,520	32.93 %
421	CFD #18M BADIOLA HOMES	815	868	757	3,130	3,030	-3.19 %
422	CFD #20M	23,194	18,158	19,372	18,821	25,630	36.18 %
423	CFD #21M	10,596	11,174	17,905	13,132	12,660	-3.59 %
424	CFD #23M	936	937	1,320	2,030	1,730	-14.78 %

## Expenditure Summary

Fund		2013/2014 Actuals	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Current Budget	2017/2018 New Budget	% Change From Prior Year
425	CFD #24M	9,544	9,553	14,196	11,597	18,070	55.82 %
426	CFD #25M	26,514	25,981	26,598	43,350	29,100	-32.87 %
427	CFD #27M	38,999	31,579	27,530	34,962	48,990	40.12 %
428	CFD #28M	51,756	44,774	36,345	40,928	64,900	58.57 %
429	CFD #29M	16,075	11,950	10,366	19,763	21,200	7.27 %
430	CFD #30M	82,451	71,994	67,851	88,167	114,510	29.88 %
431	CFD #34 EMPIRE DET BASIN	5,358	5,863	7,961	8,440	7,830	-7.23 %
432	CFD #33M EMPIRE LIGHTING	20,401	35,752	99,051	35,387	34,680	-2.00 %
433	CFD #31 CITRUS HEIGHTS N	87,614	80,842	78,611	116,085	117,270	1.02 %
434	CFD #32M	1,144	378	326	3,230	4,480	38.70 %
435	CFD #35M	502,390	431,799	385,627	451,681	521,640	15.49 %
436	CFD #36M	9,081	7,696	7,718	6,761	5,650	-16.43 %
437	CFD #38M	44,710	49,296	42,071	76,180	51,970	-31.78 %
438	CFD #37 MONTELAGO	39,431	45,811	46,098	57,757	44,140	-23.58 %
439	CFD #39M	10,681	9,282	13,024	11,088	8,980	-19.01 %
440	CFD #40M	926	926	914	1,100	1,050	-4.55 %
441	CFD #41M	7,319	4,644	4,190	6,164	8,530	38.38 %
442	CFD #42M	26,901	28,369	45,241	50,055	48,600	-2.91 %
443	CFD #44M	5,156	3,553	4,430	6,409	5,880	-8.25 %
444	CFD #45M	43,330	42,583	35,836	61,588	45,660	-25.86 %
445	CFD #46M	20,079	15,790	13,586	16,772	22,460	33.91 %
446	CFD #47M	6,772	5,721	6,880	10,276	8,040	-21.76 %
447	CFD #48M	36,257	32,238	38,646	37,581	36,680	-2.40 %
448	CFD #49M	6,321	6,193	5,233	12,426	9,930	-20.09 %
449	CFD #50M	12,936	9,947	9,928	18,527	13,940	-24.76 %
450	CFD #51M	36,447	30,916	25,400	41,747	40,800	-2.27 %
453	CFD #53M	750	450	700	4,200	4,100	-2.38 %
454	CFD #54M	8,006	8,848	7,871	13,323	9,200	-30.95 %
455	CFD #55M	2,082	1,329	1,335	5,013	6,100	21.68 %
456	CFD #56M	412	413	407	400	400	0.00 %
457	CFD #57M	6,592	7,089	6,241	9,626	8,690	-9.72 %

## Expenditure Summary

Fund		2013/2014 Actuals	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Current Budget	2017/2018 New Budget	% Change From Prior Year
458	CFD #58M	413	414	407	1,300	550	-57.69 %
459	CFD #59M	400	(10,558)	0	500	400	-20.00 %
460	CFD #60M	3,640	3,861	5,692	8,026	6,500	-19.01 %
461	CFD #61M	13,193	13,736	13,596	20,093	14,900	-25.84 %
463	CFD #63M	2,700	2,700	2,700	7,000	7,000	0.00 %
465	CFD #65M	2,195	3,925	2,675	5,404	5,720	5.85 %
467	CFD #67M	14,851	16,397	12,865	26,359	16,530	-37.29 %
468	CFD #68M	36	3,622	4,657	4,327	4,680	8.16 %
469	CFD #69M	0	10,600	7,583	31,228	35,350	13.20 %
470	CFD #70M AVELLINO	1,308	31,325	28,222	29,948	42,200	40.91 %
471	CFD #71M SIERRA CREST	0	4,328	16,399	36,668	46,850	27.77 %
472	CFD #72M	0	0	310	3,114	5,000	60.57 %
473	CFD #73M	0	0	3,562	21,000	21,000	0.00 %
474	CFD #74M	0	0	4,000	8,100	12,700	56.79 %
475	CFD #75M	0	0	314	3,113	4,600	47.77 %
476	CFD #76M	0	0	1,828	10,952	10,500	-4.13 %
477	CFD #77M	0	0	311	4,910	4,800	-2.24 %
478	CFD #78M	0	0	700	10,400	10,400	0.00 %
479	CFD #79M	0	0	300	300	300	0.00 %
480	CFD #80M BELLA STRADA	0	0	0	39,600	39,600	0.00 %
483	CFD #83M	0	0	0	0	15,600	N/A
<b>Debt Service Funds Total</b>		<b>5,244,511</b>	<b>49,145,815</b>	<b>4,717,381</b>	<b>3,131,150</b>	<b>3,125,710</b>	<b>-0.17 %</b>
580	GENERAL DEBT SERVICE	5,244,511	49,145,815	4,717,381	3,131,150	3,125,710	-0.17 %
<b>Capital Project Funds Total</b>		<b>50,942,448</b>	<b>19,656,793</b>	<b>13,595,278</b>	<b>51,204,576</b>	<b>19,301,150</b>	<b>-62.31 %</b>
601	CAPITAL REINVESTMENT	5,984,414	5,527,078	3,272,702	11,670,111	5,050,000	-56.73 %
602	CAPITAL IMPROVEMENT	1,288,156	33,530	47,643	763,763	2,514,010	229.16 %
603	FUTURE CAPITAL PROJECTS	85,561	2,309,519	19,463	0	0	0.00 %
620	SAN SEVAINE FLOOD CONTROL	115,604	124,814	96,843	134,480	84,270	-37.34 %
622	STORM DRAIN	1,903,343	1,860,445	4,283,585	8,163,687	8,111,830	-0.64 %
623	SEWER EXPANSION	100,867	472,199	1,436,188	1,575,000	1,575,000	0.00 %
630	CIRCULATION MITIGATION	5,063,289	8,361,767	4,185,764	16,924,861	1,574,120	-90.70 %

## Expenditure Summary

Fund		2013/2014 Actuals	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Current Budget	2017/2018 New Budget	% Change From Prior Year
631	FIRE ASSESSMENT	34,304	49,846	0	425,519	0	-100.00 %
632	GENERAL GOVERNMENT	94,737	171	0	1,017,764	0	-100.00 %
633	LANDSCAPE MEDIANS	285,666	72,595	15,992	26,880	27,090	0.78 %
634	LIBRARY CAP IMPROVEMENT	53,666	0	0	36,860	111,500	202.50 %
635	PARKS DEVELOPMENT	423,955	276,043	228,679	5,672,381	253,330	-95.53 %
636	POLICE CAPITAL FACILITIES	605,764	295,985	0	602,410	0	-100.00 %
637	UNDERGROUND UTILITIES	8,519	153,082	0	0	0	0.00 %
656	CFD #22 SIERRA HILLS SO	34,483,772	51,025	0	0	0	0.00 %
659	CFD #70 AVELLINO	410,831	68,697	8,419	7,850	0	-100.00 %
660	CFD #71 SIERRA CREST	0	0	0	4,183,008	0	-100.00 %
<b>Enterprise Funds Total</b>		<b>14,192,955</b>	<b>16,798,786</b>	<b>16,019,541</b>	<b>21,239,504</b>	<b>21,600,070</b>	<b>1.70 %</b>
701	SEWER MAINT & OPERATIONS	12,972,765	14,002,440	14,781,744	16,373,570	18,527,230	13.15 %
702	SEWER CAPITAL PROJECTS	257,773	518,322	219,974	542,810	287,280	-47.08 %
703	SEWER REPLACEMENT	828,065	2,223,219	973,719	4,295,919	2,785,560	-35.16 %
710	WATER UTILITY	134,352	54,805	44,104	27,206	0	-100.00 %
<b>Internal Service Funds Total</b>		<b>2,988,742</b>	<b>2,668,959</b>	<b>2,483,576</b>	<b>5,674,884</b>	<b>5,761,610</b>	<b>1.53 %</b>
751	FLEET OPERATIONS	2,988,742	2,668,959	2,483,576	5,674,884	5,761,610	1.53 %
<b>Fontana Fire District</b>		<b>24,728,235</b>	<b>29,870,423</b>	<b>31,369,650</b>	<b>34,804,687</b>	<b>32,616,550</b>	<b>-6.29 %</b>
<b>Special Revenue Funds Total</b>		<b>23,068,294</b>	<b>26,126,464</b>	<b>27,299,005</b>	<b>28,556,072</b>	<b>31,015,550</b>	<b>8.61 %</b>
497	FONTANA FIRE DISTRICT	23,068,294	26,126,464	27,299,005	28,556,072	31,015,550	8.61 %
<b>Capital Project Funds Total</b>		<b>1,659,941</b>	<b>3,743,959</b>	<b>4,070,646</b>	<b>6,248,615</b>	<b>1,601,000</b>	<b>-74.38 %</b>
696	FIRE CAPITAL PROJECT	1,659,941	3,743,959	4,070,646	6,248,615	1,601,000	-74.38 %
<b>Housing Authority</b>		<b>6,964,347</b>	<b>1,768,164</b>	<b>620,116</b>	<b>16,937,405</b>	<b>658,730</b>	<b>-96.11 %</b>
<b>Special Revenue Funds Total</b>		<b>6,757,662</b>	<b>1,505,194</b>	<b>338,817</b>	<b>16,334,385</b>	<b>418,710</b>	<b>-97.44 %</b>
290	HOUSING SUCCESSOR-LOW/MOD	6,637,289	0	0	0	0	0.00 %
297	HOUSING AUTHORITY - LMIHF	120,373	1,505,194	338,817	16,334,385	418,710	-97.44 %
<b>Capital Project Funds Total</b>		<b>206,685</b>	<b>262,970</b>	<b>281,298</b>	<b>603,020</b>	<b>240,020</b>	<b>-60.20 %</b>
638	AFFORDABLE HOUSING TRUST	20,010	0	2,305	500	500	0.00 %

## Expenditure Summary

Fund	2013/2014 Actuals	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Current Budget	2017/2018 New Budget	% Change From Prior Year
697 FONTANA HOUSING AUTHORITY	186,675	262,970	278,993	602,520	239,520	-60.25 %
<b>Community Foundation</b>	12,885	1,677	20	500	500	0.00 %
<b>Special Revenue Funds Total</b>	12,885	1,677	20	500	500	0.00 %
499 COMMUNITY FOUNDATION	12,885	1,677	20	500	500	0.00 %
<b>Total All Entities</b>	236,521,109	253,729,242	198,021,816	323,718,545	229,161,830	-29.21 %

# Friday Night Pool Party Friday Night Pool Party



Get ready for some weekly, poolside fun! Join us every Friday at Heritage Pool for a themed pool party. Each week dress up according to the theme and enjoy a swim in the pool plus games, activities and a movie every other week.

# *Transfers*

*Schedule of Interfund Transfers – All Entities*

# *Transfers*

*Schedule of Interfund Transfers – All Entities*

**City Of Fontana**  
**Schedule of Interfund Transfers**

Fiscal Year 2017/2018

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>101 - GENERAL FUND</b>				
	15100101 - EMPLOYEE SERVICES	TO SELF INSURANCE FUND #106 - COVER EXP & INC RESERVES	-	5,150,000
		TO SUPPLEMENTAL RETIREMENT FUND #108 - ANNUAL FUNDING	-	12,000
	Total Budget Unit/Project - 15100101		\$0	\$5,162,000
	15200101 - BENEFITS	TO RETIREE MEDICAL BENEFITS FUND #107	-	2,500,000
	Total Budget Unit/Project - 15200101		\$0	\$2,500,000
	20100101 - ADMIN SERVICES ADMIN	TO CAPITAL REINVESTMENT FUND #601 - PROP SALES PROCEEDS	-	500,000
	Total Budget Unit/Project - 20100101		\$0	\$500,000
	20200101 - BUSINESS DEVELOPMENT	TO GF OPERATING PROJECTS FUND #110 - MILITARY BANNERS	-	3,500
	Total Budget Unit/Project - 20200101		\$0	\$3,500
	26010101 - IT ADMINISTRATION	TO CITY TECHNOLOGY FUND #102 - HARDWARE/SOFTWARE	-	2,510,000
		TO FACILITY MAINT FUND #103 - COPIERS/PRNTRS/FAX/PHONES	-	563,100
	Total Budget Unit/Project - 26010101		\$0	\$3,073,100
	28000101 - MANAGEMENT SVCS REVENUE	FROM VARIOUS FUNDS - COST ALLOCATION	5,571,400	-
		FROM MUNI SVCS FISCAL IMPACT FUND #201	846,500	-
		FROM CAPITAL REINVESTMENT FUND #601 - INTEREST	100,000	-
		FROM SEWER EXPANSION FUND #623 - INTEREST	75,000	-
	Total Budget Unit/Project - 28000101		\$6,592,900	\$0
	28100101 - MGMT SERVICES ADMIN	TO CAPITAL REINVESTMENT FUND #601 - ERP SYSTEM RPLCMNT	-	1,000,000
	Total Budget Unit/Project - 28100101		\$0	\$1,000,000
	28200101 - ACCOUNTING	TO GENERAL DEBT SERVICE FUND #580 - 2014 REF LRBS	-	2,632,000
	Total Budget Unit/Project - 28200101		\$0	\$2,632,000
	28300101 - PURCHASING	TO FACILITY MAINTENANCE FUND #103 - POSTAGE	-	70,600
		TO FACILITY MAINTENANCE FUND #103 - COPIER SUPPLIES	-	22,000
		TO FACILITY MAINTENANCE FUND #103 - MAIL MACHINE	-	3,500
		TO FACILITY MAINTENANCE FUND #103 - MOBILE MINI	-	1,000
		TO FACILITY MAINTENANCE FUND #103 - LETTER OPENER	-	1,000
		TO FACILITY MAINTENANCE FUND #103 - POSTAGE SCALE	-	1,000
	Total Budget Unit/Project - 28300101		\$0	\$99,100
	36004101 - LAND DEVELOPMENT	TO CAPITAL REINVESTMENT FUND #601 - SAWTOOTH SIDEWALK	-	100,000
	Total Budget Unit/Project - 36004101		\$0	\$100,000
	38003101 - GRAFFITI	TO TECHNOLOGY FUND #102 - GRAFFITI TRACKER MAINT	-	40,000
	Total Budget Unit/Project - 38003101		\$0	\$40,000
	38004101 - STORM DRAIN MAINTENANCE	TO CAPITAL REINVESTMENT FUND #601 - SDS GIS CONVERSION	-	300,000
	Total Budget Unit/Project - 38004101		\$0	\$300,000
	38008101 - STREET MAINTENANCE	TO CAPITAL REINVESTMENT FUND #601 - PAVEMENT REHAB	-	2,500,000
		TO CAPITAL REINVESTMENT FUND #601 - PHII SIDEWALK REHAB	-	300,000
	Total Budget Unit/Project - 38008101		\$0	\$2,800,000
	38010101 - ENVIRONMENTAL	TO FACILITY MAINTENANCE FUND #103 - UTILITIES	-	1,625,500
		TO FACILITY MAINTENANCE FUND #103 - MAINTENANCE	-	1,084,300

**City Of Fontana**  
**Schedule of Interfund Transfers**  
Fiscal Year 2017/2018

**101 - GENERAL FUND**

38010101 - ENVIRONMENTAL	TO FACILITY MAINTENANCE FUND #103 - JANITORIAL	-	194,000
Total Budget Unit/Project - 38010101		\$0	\$2,903,800
38202101 - PARKS	TO FACILITY MAINT FUND #103 - FACILITY MAINTENANCE	-	2,502,400
	FROM VARIOUS FUNDS - PARK MAINTENANCE	698,000	-
	FROM CFD#1 FUND #407 - WEEKEND PARK COVERAGE	40,000	-
Total Budget Unit/Project - 38202101		\$738,000	\$2,502,400
38209101 - LANDSCAPE MAINTENANCE	TO LMD#2 VILLAGE OF HERITAGE FUND #402 - BU#38209402	-	154,000
Total Budget Unit/Project - 38209101		\$0	\$154,000
40300101 - FIELD SERVICES	TO FED LAW ENFORCEMENT GRAND FUND #321 - JAG GRANT	-	99,930
	FROM CFD #1 FUND #407 - POLICE EXPENSE	1,641,600	-
Total Budget Unit/Project - 40300101		\$1,641,600	\$99,930
40322101 - PATROL UNITS	TO FED LAW ENF BLK GRNT FUND #321 - COPS HIRING - 2012	-	132,690
	TO GF OPERATING PROJECTS #110 - BIKE PATROL - CDBG	-	691,830
Total Budget Unit/Project - 40322101		\$0	\$824,520
<b>TOTAL 101 - GENERAL FUND</b>		<b>\$8,972,500</b>	<b>\$24,694,350</b>

**102 - CITY TECHNOLOGY**

26111102 - INFORMATION SYSTEMS	FROM GENERAL FUND #101 - HARDWARE/SOFTWARE	2,510,000	-
Total Budget Unit/Project - 26111102		\$2,510,000	\$0
38000102 - PUBLIC WORKS REVENUE	FROM GENERAL FUND #101 - GRAFFITI TRACKER MAINTENANCE	40,000	-
	FROM CFD #1 FUND #407 - GRAFFITI TRACKER MAINTENANCE	20,000	-
Total Budget Unit/Project - 38000102		\$60,000	\$0
<b>TOTAL 102 - CITY TECHNOLOGY</b>		<b>\$2,570,000</b>	<b>\$0</b>

**103 - FACILITY MAINTENANCE**

26212103 - COMMUNICATIONS	FROM GENERAL FUND #101 - COPIERS/PRINTERS/FAX/PHONES	563,100	-
Total Budget Unit/Project - 26212103		\$563,100	\$0
28300103 - GENERAL OFFICE SERVICES	FROM GENERAL FUND #101 - POSTAGE	70,600	-
	FROM GENERAL FUND #101 - COPIER SUPPLIES	22,000	-
	FROM GENERAL FUND #101 - MAIL MACHINE	3,500	-
	FROM GENERAL FUND #101 - MOBILE MINI	1,000	-
	FROM GENERAL FUND #101 - LETTER OPENER	1,000	-
	FROM GENERAL FUND #101 - POSTAGE SCALE	1,000	-
Total Budget Unit/Project - 28300103		\$99,100	\$0
38403103 - PARK UTILITIES	FROM GENERAL FUND #101 - UTILITIES	1,625,500	-
Total Budget Unit/Project - 38403103		\$1,625,500	\$0
38500103 - PW FACILITIES REPAIR	FROM GENERAL FUND #101 - FACILITY MAINTENANCE	2,502,400	-
	FROM GENERAL FUND #101 - MAINTENANCE	1,084,300	-
	FROM GENERAL FUND #101 - JANITORIAL	194,000	-
Total Budget Unit/Project - 38500103		\$3,780,700	\$0
<b>TOTAL 103 - FACILITY MAINTENANCE</b>		<b>\$6,068,400</b>	<b>\$0</b>

**City Of Fontana**  
**Schedule of Interfund Transfers**

Fiscal Year 2017/2018

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>106 - SELF-INSURANCE</b>				
	15300106 - RISK LIABILITY	FROM GENERAL FUND #101 - COVER EXP & INCREASE RESERVES	5,150,000	-
	Total Budget Unit/Project - 15300106		\$5,150,000	\$0
TOTAL 106 - SELF-INSURANCE			\$5,150,000	\$0
<b>107 - RETIREE MEDICAL BENEFITS</b>				
	15202107 - RETIREE MEDICAL BENEFITS	FROM GENERAL FUND #101 - ANNUAL CONTRIBUTION	2,500,000	-
	Total Budget Unit/Project - 15202107		\$2,500,000	\$0
TOTAL 107 - RETIREE MEDICAL BENEFITS			\$2,500,000	\$0
<b>108 - SUPPLEMENTAL RETIREMENT</b>				
	15203108 - SUPPLEMENTL RETIREMENT	FROM GENERAL FUND #101 - ANNUAL FUNDING	12,000	-
	Total Budget Unit/Project - 15203108		\$12,000	\$0
TOTAL 108 - SUPPLEMENTAL RETIREMENT			\$12,000	\$0
<b>110 - GF OPERATING PROJECTS</b>				
	2033A110 - BIKE PATROL-CDBG PUB SFTY	FROM GENERAL FUND #101 - PATROL BUDGET UNIT 40322101	691,830	-
	Total Budget Unit/Project - 2033A110		\$691,830	\$0
	28100110 - CAPITAL PROJECT ADMIN	FROM GENERAL FUND #101 - MILITARY BANNERS	3,500	-
	Total Budget Unit/Project - 28100110		\$3,500	\$0
TOTAL 110 - GF OPERATING PROJECTS			\$695,330	\$0
<b>201 - MUNI SVCS FISCAL IMPACT</b>				
	28100201 - MSFIF ADMIN	TO GENERAL FUND #101 - IMPACT TO MUNI SVCS	-	846,500
	Total Budget Unit/Project - 28100201		\$0	\$846,500
TOTAL 201 - MUNI SVCS FISCAL IMPACT			\$0	\$846,500
<b>241 - AIR QUALITY MGMT DISTRICT</b>				
	36110241 - AQMD-ENGINEERING	TO GENERAL FUND #101 - COST ALLOCATION	-	13,000
	Total Budget Unit/Project - 36110241		\$0	\$13,000
TOTAL 241 - AIR QUALITY MGMT DISTRICT			\$0	\$13,000
<b>246 - MEASURE I 2010-2040 LOCAL</b>				
	36113246 - MI LOCAL COST ALLOCATION	TO GENERAL FUND #101 - COST ALLOCATION	-	99,900
	Total Budget Unit/Project - 36113246		\$0	\$99,900
TOTAL 246 - MEASURE I 2010-2040 LOCAL			\$0	\$99,900
<b>281 - GAS TAX (STATE)</b>				
	38008281 - STREET MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	587,900
	Total Budget Unit/Project - 38008281		\$0	\$587,900
TOTAL 281 - GAS TAX (STATE)			\$0	\$587,900

**City Of Fontana**  
**Schedule of Interfund Transfers**  
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<b>Fund</b>	<b>Budget Unit / Project</b>	<b>Purpose</b>	<b>Transfer In</b>	<b>Transfer Out</b>
<b>282 - SOLID WASTE MITIGATION</b>				
	38012282 - SOLID WASTE & RECYCLING	TO GENERAL FUND #101 - COST ALLOCATION	-	252,200
	Total Budget Unit/Project - 38012282		\$0	\$252,200
<b>TOTAL 282 - SOLID WASTE MITIGATION</b>			<b>\$0</b>	<b>\$252,200</b>
<b>321 - FED LAW ENF BLOCK GRANT</b>				
	2025H321 - COPS HIRING GRANT-2012/4C	FROM GENERAL FUND #101 - GRANT MATCH	97,110	-
	Total Budget Unit/Project - 2025H321		\$97,110	\$0
	2025J321 - COPS HIRING GRANT-2012/5C	FROM GENERAL FUND #101 - GRANT MATCH	35,580	-
	Total Budget Unit/Project - 2025J321		\$35,580	\$0
	40210321 - 09/10 JAG GRANT	FROM GENERAL FUND #101 - GRANT MATCH	99,930	-
	Total Budget Unit/Project - 40210321		\$99,930	\$0
<b>TOTAL 321 - FED LAW ENF BLOCK GRANT</b>			<b>\$232,620</b>	<b>\$0</b>
<b>362 - CDBG</b>				
	3801A362 - CDBG HOUSING ADMIN	TO GENERAL FUND #101 - COST ALLOCATION	-	91,800
	Total Budget Unit/Project - 3801A362		\$0	\$91,800
<b>TOTAL 362 - CDBG</b>			<b>\$0</b>	<b>\$91,800</b>
<b>401 - LMD #1 CITY WIDE</b>				
	38600401 - LMD #1	TO GENERAL FUND #101 - COST ALLOCATION	-	103,000
	Total Budget Unit/Project - 38600401		\$0	\$103,000
<b>TOTAL 401 - LMD #1 CITY WIDE</b>			<b>\$0</b>	<b>\$103,000</b>
<b>402 - LMD #2 VLG OF HERITAGE</b>				
	38209402 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	243,300
		FROM VARIOUS FUNDS - PARK MAINTENANCE	356,300	-
		FROM GENERAL FUND #101 - LANDSCAPE MAINT BU#38209101	154,000	-
	Total Budget Unit/Project - 38209402		\$510,300	\$243,300
<b>TOTAL 402 - LMD #2 VLG OF HERITAGE</b>			<b>\$510,300</b>	<b>\$243,300</b>
<b>403 - LMD #3 EMPIRE CENTER</b>				
	38209403 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	4,900
	Total Budget Unit/Project - 38209403		\$0	\$4,900
<b>TOTAL 403 - LMD #3 EMPIRE CENTER</b>			<b>\$0</b>	<b>\$4,900</b>
<b>404 - LMD #3 HUNTER'S RIDGE</b>				
	38209404 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	74,000
	Total Budget Unit/Project - 38209404		\$0	\$74,000
<b>TOTAL 404 - LMD #3 HUNTER'S RIDGE</b>			<b>\$0</b>	<b>\$74,000</b>

**City Of Fontana**  
**Schedule of Interfund Transfers**

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Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>406 - LLMD #3 HUNTER'S RIDGE</b>				
	38009406 - STREET LIGHTS	TO GENERAL FUND #101 - COST ALLOCATION	-	3,900
	Total Budget Unit/Project - 38009406		\$0	\$3,900
TOTAL 406 - LLMD #3 HUNTER'S RIDGE			\$0	\$3,900
<b>407 - CFD #1 SOUTHRIDGE VILLAGE</b>				
	38003407 - GRAFFITI	TO TECHNOLOGY FUND 102 - GRAFFITI TRACKER MAINTENANCE	-	20,000
	Total Budget Unit/Project - 38003407		\$0	\$20,000
	38202407 - PARKS	TO GENERAL FUND #101 - WEEKEND PARK COVERAGE	-	40,000
	Total Budget Unit/Project - 38202407		\$0	\$40,000
	38209407 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	327,800
	Total Budget Unit/Project - 38209407		\$0	\$327,800
	40209407 - CFD#1 POLICE SERVICES	TO GENERAL FUND #101 - CFD #1 POLICE SERVICES	-	1,641,600
	Total Budget Unit/Project - 40209407		\$0	\$1,641,600
TOTAL 407 - CFD #1 SOUTHRIDGE VILLAGE			\$0	\$2,029,400
<b>408 - CFD #6 THE LANDINGS</b>				
	38209408 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	52,500
		FROM VARIOUS FUNDS - PARK MAINTENANCE	182,000	-
	Total Budget Unit/Project - 38209408		\$182,000	\$52,500
TOTAL 408 - CFD #6 THE LANDINGS			\$182,000	\$52,500
<b>409 - CFD #6-1 STRATHAM</b>				
	38209409 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	10,900
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	23,600
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	37,700
		TO CFD #6 THE LANDINGS FUND #408 - PARK MAINTENANCE	-	33,100
	Total Budget Unit/Project - 38209409		\$0	\$105,300
TOTAL 409 - CFD #6-1 STRATHAM			\$0	\$105,300
<b>410 - CFD #6-2 N MORNINGSIDE</b>				
	38209410 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	4,800
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	19,700
	Total Budget Unit/Project - 38209410		\$0	\$24,500
TOTAL 410 - CFD #6-2 N MORNINGSIDE			\$0	\$24,500
<b>411 - CFD #6-3A BELLGROVE II</b>				
	38209411 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	11,300
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	44,800
	Total Budget Unit/Project - 38209411		\$0	\$56,100
TOTAL 411 - CFD #6-3A BELLGROVE II			\$0	\$56,100

**City Of Fontana**  
**Schedule of Interfund Transfers**

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<b>Fund</b>	<b>Budget Unit / Project</b>	<b>Purpose</b>	<b>Transfer In</b>	<b>Transfer Out</b>
<b>412 - CFD #7 COUNTRY CLUB EST</b>				
	38209412 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION FROM VARIOUS FUNDS - PARK MAINTENANCE	-	16,100
			40,000	-
	Total Budget Unit/Project - 38209412		\$40,000	\$16,100
	<b>TOTAL 412 - CFD #7 COUNTRY CLUB EST</b>		<b>\$40,000</b>	<b>\$16,100</b>
<b>413 - CFD #8 PRESLEY</b>				
	38209413 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION FROM VARIOUS FUNDS - PARK MAINTENANCE	-	17,600
			79,200	-
	Total Budget Unit/Project - 38209413		\$79,200	\$17,600
	<b>TOTAL 413 - CFD #8 PRESLEY</b>		<b>\$79,200</b>	<b>\$17,600</b>
<b>414 - CFD #9M MORNINGSIDE</b>				
	38209414 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	11,000
			-	34,600
	Total Budget Unit/Project - 38209414		\$0	\$45,600
	<b>TOTAL 414 - CFD #9M MORNINGSIDE</b>		<b>\$0</b>	<b>\$45,600</b>
<b>415 - CFD #10M JURUPA IND</b>				
	38209415 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	2,900
	Total Budget Unit/Project - 38209415		\$0	\$2,900
	<b>TOTAL 415 - CFD #10M JURUPA IND</b>		<b>\$0</b>	<b>\$2,900</b>
<b>416 - CFD #12 SIERRA LAKES</b>				
	38209416 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION FROM VARIOUS FUNDS - PARK MAINTENANCE	-	97,500
			218,800	-
	Total Budget Unit/Project - 38209416		\$218,800	\$97,500
	<b>TOTAL 416 - CFD #12 SIERRA LAKES</b>		<b>\$218,800</b>	<b>\$97,500</b>
<b>417 - CFD #13M SUMMIT HEIGHTS</b>				
	38209417 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION FROM VARIOUS FUNDS - PARK MAINTENANCE	-	58,000
			200,000	-
	Total Budget Unit/Project - 38209417		\$200,000	\$58,000
	<b>TOTAL 417 - CFD #13M SUMMIT HEIGHTS</b>		<b>\$200,000</b>	<b>\$58,000</b>
<b>418 - CFD #14M SYCAMORE HILLS</b>				
	38209418 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION TO CFD #7 COUNTRY CLUB EST FUND #412 - PARK MAINTENANCE	-	25,800
			-	40,000
	Total Budget Unit/Project - 38209418		\$0	\$65,800
	<b>TOTAL 418 - CFD #14M SYCAMORE HILLS</b>		<b>\$0</b>	<b>\$65,800</b>

**City Of Fontana**  
**Schedule of Interfund Transfers**

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Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>419 - CFD #15M SILVER RIDGE</b>				
	38209419 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	10,800
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	4,300
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	69,500
		TO CFD #8 PRESLEY FUND #413 - PARK MAINTENANCE	-	50,500
		TO CFD #6 THE LANDINGS FUND #408 - PARK MAINTENANCE	-	4,800
	Total Budget Unit/Project - 38209419		\$0	\$139,900
TOTAL 419 - CFD #15M SILVER RIDGE			\$0	\$139,900
<b>420 - CFD #16M VENTANA POINTE</b>				
	38209420 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	2,400
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	16,000
	Total Budget Unit/Project - 38209420		\$0	\$18,400
TOTAL 420 - CFD #16M VENTANA POINTE			\$0	\$18,400
<b>421 - CFD #18M BADIOLA HOMES</b>				
	38209421 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	100
		TO CFD #13M SUMMIT HEIGHTS FUND #417 - PARK MAINTENANCE	-	3,800
	Total Budget Unit/Project - 38209421		\$0	\$3,900
TOTAL 421 - CFD #18M BADIOLA HOMES			\$0	\$3,900
<b>422 - CFD #20M</b>				
	38209422 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	2,300
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	15,200
	Total Budget Unit/Project - 38209422		\$0	\$17,500
TOTAL 422 - CFD #20M			\$0	\$17,500
<b>423 - CFD #21M</b>				
	38209423 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	2,100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	15,000
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	15,000
	Total Budget Unit/Project - 38209423		\$0	\$32,100
TOTAL 423 - CFD #21M			\$0	\$32,100
<b>424 - CFD #23M</b>				
	38209424 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	200
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	9,000
	Total Budget Unit/Project - 38209424		\$0	\$9,200
TOTAL 424 - CFD #23M			\$0	\$9,200

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Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>425 - CFD #24M</b>				
	38209425 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,700
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	21,100
		TO CFD #13M SUMMIT HEIGHTS FUND #417 - PARK MAINTENANCE	-	19,500
	Total Budget Unit/Project - 38209425		\$0	\$42,300
	<b>TOTAL 425 - CFD #24M</b>		<b>\$0</b>	<b>\$42,300</b>
<b>426 - CFD #25M</b>				
	38209426 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	3,100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	7,500
		TO CFD #13M SUMMIT HEIGHTS FUND #417 - PARK MAINTENANCE	-	19,500
		TO CFD #8 PRESLEY FUND #413 - PARK MAINTENANCE	-	24,000
	Total Budget Unit/Project - 38209426		\$0	\$54,100
	<b>TOTAL 426 - CFD #25M</b>		<b>\$0</b>	<b>\$54,100</b>
<b>427 - CFD #27M</b>				
	38209427 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	3,200
		TO CFD #13M SUMMIT HEIGHTS FUND #417 - PARK MAINTENANCE	-	2,200
	Total Budget Unit/Project - 38209427		\$0	\$5,400
	<b>TOTAL 427 - CFD #27M</b>		<b>\$0</b>	<b>\$5,400</b>
<b>428 - CFD #28M</b>				
	38209428 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	4,300
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	118,500
	Total Budget Unit/Project - 38209428		\$0	\$122,800
	<b>TOTAL 428 - CFD #28M</b>		<b>\$0</b>	<b>\$122,800</b>
<b>429 - CFD #29M</b>				
	38209429 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,300
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	7,000
	Total Budget Unit/Project - 38209429		\$0	\$8,300
	<b>TOTAL 429 - CFD #29M</b>		<b>\$0</b>	<b>\$8,300</b>
<b>430 - CFD #30M</b>				
	38209430 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	8,400
		TO CFD #13M SUMMIT HEIGHTS FUND #417 - PARK MAINTENANCE	-	131,100
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	5,000
	Total Budget Unit/Project - 38209430		\$0	\$144,500
	<b>TOTAL 430 - CFD #30M</b>		<b>\$0</b>	<b>\$144,500</b>
<b>431 - CFD #34 EMPIRE DET BASIN</b>				
	38209431 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,000
	Total Budget Unit/Project - 38209431		\$0	\$1,000
	<b>TOTAL 431 - CFD #34 EMPIRE DET BASIN</b>		<b>\$0</b>	<b>\$1,000</b>

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Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>432 - CFD #33M EMPIRE LIGHTING</b>				
	38209432 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	11,500
	Total Budget Unit/Project - 38209432		\$0	\$11,500
TOTAL 432 - CFD #33M EMPIRE LIGHTING			\$0	\$11,500
<b>433 - CFD #31 CITRUS HEIGHTS N</b>				
	38209433 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	9,200
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	30,700
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	98,800
	Total Budget Unit/Project - 38209433		\$0	\$138,700
TOTAL 433 - CFD #31 CITRUS HEIGHTS N			\$0	\$138,700
<b>434 - CFD #32M</b>				
	38209434 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	13,500
	Total Budget Unit/Project - 38209434		\$0	\$13,600
TOTAL 434 - CFD #32M			\$0	\$13,600
<b>435 - CFD #35M</b>				
	38209435 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	50,100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	70,000
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	50,000
	Total Budget Unit/Project - 38209435		\$0	\$170,100
TOTAL 435 - CFD #35M			\$0	\$170,100
<b>436 - CFD #36M</b>				
	38209436 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	900
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	8,000
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	5,000
	Total Budget Unit/Project - 38209436		\$0	\$13,900
TOTAL 436 - CFD #36M			\$0	\$13,900
<b>437 - CFD #38M</b>				
	38209437 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	4,900
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	100,000
	Total Budget Unit/Project - 38209437		\$0	\$104,900
TOTAL 437 - CFD #38M			\$0	\$104,900
<b>438 - CFD #37 MONTELAGO</b>				
	38209438 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	5,400
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	38,500
	Total Budget Unit/Project - 38209438		\$0	\$43,900
TOTAL 438 - CFD #37 MONTELAGO			\$0	\$43,900

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Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>439 - CFD #39M</b>				
	38209439 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,600
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	11,700
	Total Budget Unit/Project - 38209439		\$0	\$13,300
TOTAL 439 - CFD #39M			\$0	\$13,300
<b>440 - CFD #40M</b>				
	38209440 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	200
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	2,000
	Total Budget Unit/Project - 38209440		\$0	\$2,200
TOTAL 440 - CFD #40M			\$0	\$2,200
<b>441 - CFD #41M</b>				
	38209441 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	500
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	6,400
	Total Budget Unit/Project - 38209441		\$0	\$6,900
TOTAL 441 - CFD #41M			\$0	\$6,900
<b>442 - CFD #42M</b>				
	38209442 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	5,300
	Total Budget Unit/Project - 38209442		\$0	\$5,300
TOTAL 442 - CFD #42M			\$0	\$5,300
<b>443 - CFD #44M</b>				
	38209443 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	600
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	2,000
	Total Budget Unit/Project - 38209443		\$0	\$2,600
TOTAL 443 - CFD #44M			\$0	\$2,600
<b>444 - CFD #45M</b>				
	38209444 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	4,200
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	30,000
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	10,000
		TO CFD #6 THE LANDINGS FUND #408 - PARK MAINTENANCE	-	2,600
	Total Budget Unit/Project - 38209444		\$0	\$46,800
TOTAL 444 - CFD #45M			\$0	\$46,800
<b>445 - CFD #46M</b>				
	38209445 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,600
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	18,900
	Total Budget Unit/Project - 38209445		\$0	\$20,500
TOTAL 445 - CFD #46M			\$0	\$20,500

**City Of Fontana**  
**Schedule of Interfund Transfers**

Fiscal Year 2017/2018

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>446 - CFD #47M</b>				
	38209446 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	800
	Total Budget Unit/Project - 38209446		\$0	\$800
TOTAL 446 - CFD #47M			\$0	\$800
<b>447 - CFD #48M</b>				
	38209447 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	4,500
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	14,000
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	10,000
	Total Budget Unit/Project - 38209447		\$0	\$28,500
TOTAL 447 - CFD #48M			\$0	\$28,500
<b>448 - CFD #49M</b>				
	38209448 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	700
	Total Budget Unit/Project - 38209448		\$0	\$700
TOTAL 448 - CFD #49M			\$0	\$700
<b>449 - CFD #50M</b>				
	38209449 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,200
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	5,000
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	10,000
	Total Budget Unit/Project - 38209449		\$0	\$16,200
TOTAL 449 - CFD #50M			\$0	\$16,200
<b>450 - CFD #51M</b>				
	38209450 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	3,000
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	24,000
	Total Budget Unit/Project - 38209450		\$0	\$27,000
TOTAL 450 - CFD #51M			\$0	\$27,000
<b>453 - CFD #53M</b>				
	38209453 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	4,300
	Total Budget Unit/Project - 38209453		\$0	\$4,400
TOTAL 453 - CFD #53M			\$0	\$4,400
<b>454 - CFD #54M</b>				
	38209454 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,000
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	3,000
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	5,000
	Total Budget Unit/Project - 38209454		\$0	\$9,000
TOTAL 454 - CFD #54M			\$0	\$9,000

**City Of Fontana**  
**Schedule of Interfund Transfers**

Fiscal Year 2017/2018

<b>Fund</b>	<b>Budget Unit / Project</b>	<b>Purpose</b>	<b>Transfer In</b>	<b>Transfer Out</b>
<b>455 - CFD #55M</b>				
	38209455 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	200
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	2,400
	Total Budget Unit/Project - 38209455		\$0	\$2,600
TOTAL 455 - CFD #55M			\$0	\$2,600
<b>456 - CFD #56M</b>				
	38209456 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	6,200
	Total Budget Unit/Project - 38209456		\$0	\$6,300
TOTAL 456 - CFD #56M			\$0	\$6,300
<b>457 - CFD #57M</b>				
	38209457 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	800
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	4,500
	Total Budget Unit/Project - 38209457		\$0	\$5,300
TOTAL 457 - CFD #57M			\$0	\$5,300
<b>458 - CFD #58M</b>				
	38209458 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	100
	Total Budget Unit/Project - 38209458		\$0	\$100
TOTAL 458 - CFD #58M			\$0	\$100
<b>460 - CFD #60M</b>				
	38209460 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	700
	Total Budget Unit/Project - 38209460		\$0	\$700
TOTAL 460 - CFD #60M			\$0	\$700
<b>461 - CFD #61M</b>				
	38209461 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,600
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	17,000
	Total Budget Unit/Project - 38209461		\$0	\$18,600
TOTAL 461 - CFD #61M			\$0	\$18,600
<b>462 - CFD #62M</b>				
	38209462 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - PARK MAINTENANCE	-	2,000
	Total Budget Unit/Project - 38209462		\$0	\$2,000
TOTAL 462 - CFD #62M			\$0	\$2,000
<b>463 - CFD #63M</b>				
	38209463 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	400
		TO CFD #6 THE LANDINGS FUND #408 - PARK MAINTENANCE	-	20,400
	Total Budget Unit/Project - 38209463		\$0	\$20,800
TOTAL 463 - CFD #63M			\$0	\$20,800

**City Of Fontana**  
**Schedule of Interfund Transfers**

Fiscal Year 2017/2018

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>464 - CFD #64M</b>				
	38209464 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - PARK MAINTENANCE	-	2,000
	Total Budget Unit/Project - 38209464		\$0	\$2,000
TOTAL 464 - CFD #64M			\$0	\$2,000
<b>465 - CFD #65M</b>				
	38209465 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	400
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	9,000
	Total Budget Unit/Project - 38209465		\$0	\$9,400
TOTAL 465 - CFD #65M			\$0	\$9,400
<b>467 - CFD #67M</b>				
	38209467 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	1,500
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	20,000
	Total Budget Unit/Project - 38209467		\$0	\$21,500
TOTAL 467 - CFD #67M			\$0	\$21,500
<b>468 - CFD #68M</b>				
	38209468 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	600
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	13,100
		TO CFD #6 THE LANDINGS FUND #408 - PARK MAINTENANCE	-	10,300
		TO CFD #8 PRESLEY FUND #413 - PARK MAINTENANCE	-	4,700
	Total Budget Unit/Project - 38209468		\$0	\$28,700
TOTAL 468 - CFD #68M			\$0	\$28,700
<b>469 - CFD #69M</b>				
	38209469 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	900
	Total Budget Unit/Project - 38209469		\$0	\$900
TOTAL 469 - CFD #69M			\$0	\$900
<b>470 - CFD #70M AVELLINO</b>				
	38209470 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	3,300
		TO LMD #2 VLG OF HERITAGE FUND #402 - PARK MAINTENANCE	-	20,000
		TO CFD #6 THE LANDINGS FUND #408 - PARK MAINTENANCE	-	12,200
	Total Budget Unit/Project - 38209470		\$0	\$35,500
TOTAL 470 - CFD #70M AVELLINO			\$0	\$35,500

**City Of Fontana**  
**Schedule of Interfund Transfers**

Fiscal Year 2017/2018

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>471 - CFD #71M SIERRA CREST</b>				
	38209471 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	2,000
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	2,500
		TO CFD #6 THE LANDINGS FUND #408 - PARK MAINTENANCE	-	1,000
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	50,000
		TO CFD #13M SUMMIT HEIGHTS FUND #417 - PARK MAINTENANCE	-	23,900
	Total Budget Unit/Project - 38209471		\$0	\$79,400
TOTAL 471 - CFD #71M SIERRA CREST			\$0	\$79,400
<b>472 - CFD #72M</b>				
	38209472 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	5,000
	Total Budget Unit/Project - 38209472		\$0	\$5,100
TOTAL 472 - CFD #72M			\$0	\$5,100
<b>473 - CFD #73M</b>				
	38209473 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	500
		TO CFD #6 THE LANDINGS FUND #408 - PARK MAINTENANCE	-	32,000
	Total Budget Unit/Project - 38209473		\$0	\$32,500
TOTAL 473 - CFD #73M			\$0	\$32,500
<b>474 - CFD #74M</b>				
	38209474 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	500
		TO CFD #6 THE LANDINGS FUND #408 - PARK MAINTENANCE	-	46,600
	Total Budget Unit/Project - 38209474		\$0	\$47,100
TOTAL 474 - CFD #74M			\$0	\$47,100
<b>475 - CFD #75M</b>				
	38209475 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	7,000
		TO CFD #6 THE LANDINGS FUND #408 - PARK MAINTENANCE	-	400
	Total Budget Unit/Project - 38209475		\$0	\$7,500
TOTAL 475 - CFD #75M			\$0	\$7,500
<b>476 - CFD #76M</b>				
	38209476 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	300
		TO CFD #6 THE LANDINGS FUND #408 - PARK MAINTENANCE	-	14,600
	Total Budget Unit/Project - 38209476		\$0	\$14,900
TOTAL 476 - CFD #76M			\$0	\$14,900

**City Of Fontana**  
**Schedule of Interfund Transfers**

Fiscal Year 2017/2018

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>477 - CFD #77M</b>				
	38209477 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	100
		TO GENERAL FUND #101 - PARK MAINTENANCE	-	4,400
		TO CFD #6 THE LANDINGS FUND #408 - PARK MAINTENANCE	-	1,000
	Total Budget Unit/Project - 38209477		\$0	\$5,500
TOTAL 477 - CFD #77M			\$0	\$5,500
<b>478 - CFD #78M</b>				
	38209478 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	100
		TO CFD #6 THE LANDINGS FUND #408 - PARK MAINTENANCE	-	2,000
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	50,000
	Total Budget Unit/Project - 38209478		\$0	\$52,100
TOTAL 478 - CFD #78M			\$0	\$52,100
<b>479 - CFD #79M</b>				
	38209479 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - COST ALLOCATION	-	100
		TO CFD #6 THE LANDINGS FUND #408 - PARK MAINTENANCE	-	1,000
		TO CFD #12 SIERRA LAKES FUND #416 - PARK MAINTENANCE	-	20,000
	Total Budget Unit/Project - 38209479		\$0	\$21,100
TOTAL 479 - CFD #79M			\$0	\$21,100
<b>480 - CFD #80M BELLA STRADA</b>				
	38209480 - LANDSCAPE MAINTENANCE	TO GENERAL FUND #101 - PARK MAINTENANCE	-	3,700
	Total Budget Unit/Project - 38209480		\$0	\$3,700
TOTAL 480 - CFD #80M BELLA STRADA			\$0	\$3,700
<b>580 - GENERAL DEBT SERVICE</b>				
	28200580 - FINANCE-GENERAL D/S	FROM GENERAL FUND #101 - 2007 LRBS	2,632,000	-
		FROM FIRE ASSESSMENT FUND #631 - 2010 LRBS	296,010	-
	Total Budget Unit/Project - 28200580		\$2,928,010	\$0
TOTAL 580 - GENERAL DEBT SERVICE			\$2,928,010	\$0

**City Of Fontana**  
**Schedule of Interfund Transfers**

Fiscal Year 2017/2018

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>601 - CAPITAL REINVESTMENT</b>				
	20106601 - HOUSING & BUS DEV PROJ	FROM GENERAL FUND #101 - PROPERTY SALES PROCEEDS	500,000	-
	Total Budget Unit/Project - 20106601		\$500,000	\$0
	26111601 - INFORMATION SYSTEMS	FROM GENERAL FUND #101 - ERP SYSTEM REPLACEMENT	1,000,000	-
	Total Budget Unit/Project - 26111601		\$1,000,000	\$0
	28100601 - ADMINISTRATIVE ACTIVITIES	TO GENERAL FUND #101 - COST ALLOCATION	-	100,000
		TO GENERAL FUND #101 - INTEREST EARNED	-	100,000
	Total Budget Unit/Project - 28100601		\$0	\$200,000
	38004601 - STORM DRAIN MAINTENANCE	FROM GENERAL FUND #101 - SDS GIS CONVERSION	300,000	-
	Total Budget Unit/Project - 38004601		\$300,000	\$0
	38008601 - STREET MAINTENANCE	FROM GENERAL FUND #101 - PAVEMENT REHABILITATION	2,500,000	-
		FROM GENERAL FUND #101 - PH II SIDEWALK REHAB PROGRAM	300,000	-
		FROM GENERAL FUND #101 - SAWTOOTH SIDEWALK	100,000	-
	Total Budget Unit/Project - 38008601		\$2,900,000	\$0
TOTAL 601 - CAPITAL REINVESTMENT			\$4,700,000	\$200,000
<b>602 - CAPITAL IMPROVEMENT</b>				
	36333602 - ENG. CAPITAL IMPROVEMENTS	TO GENERAL FUND #101 - COST ALLOCATION	-	5,800
	Total Budget Unit/Project - 36333602		\$0	\$5,800
TOTAL 602 - CAPITAL IMPROVEMENT			\$0	\$5,800
<b>603 - FUTURE CAPITAL PROJECTS</b>				
	28100603 - PROJECT ADVANCES ADMIN	TO GENERAL FUND #101 - COST ALLOCATION	-	2,300
	Total Budget Unit/Project - 28100603		\$0	\$2,300
TOTAL 603 - FUTURE CAPITAL PROJECTS			\$0	\$2,300
<b>620 - SAN SEVAINE FLOOD CONTROL</b>				
	36227620 - SAN SEVAINE ENG ADMIN	TO GENERAL FUND #101 - COST ALLOCATION	-	13,500
	Total Budget Unit/Project - 36227620		\$0	\$13,500
TOTAL 620 - SAN SEVAINE FLOOD CONTROL			\$0	\$13,500
<b>622 - STORM DRAIN</b>				
	36335622 - STORM DRAINS ADMIN	TO GENERAL FUND #101 - COST ALLOCATION	-	500,100
	Total Budget Unit/Project - 36335622		\$0	\$500,100
TOTAL 622 - STORM DRAIN			\$0	\$500,100
<b>623 - SEWER EXPANSION</b>				
	38016623 - EXPANSION IEUA	TO GENERAL FUND #101 - INTEREST EARNED	-	75,000
	Total Budget Unit/Project - 38016623		\$0	\$75,000
TOTAL 623 - SEWER EXPANSION			\$0	\$75,000

**City Of Fontana**  
**Schedule of Interfund Transfers**  
Fiscal Year 2017/2018

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>630 - CIRCULATION MITIGATION</b>				
	34201630 - PLANNING CIRC IMPROVMT	TO GENERAL FUND #101 - COST ALLOCATION	-	486,600
	Total Budget Unit/Project - 34201630		\$0	\$486,600
TOTAL 630 - CIRCULATION MITIGATION			\$0	\$486,600
<b>631 - FIRE ASSESSMENT</b>				
	34999631 - FIRE ASSESSMENT PROJECTS	TO GENERAL DEBT SVC FUND #580 - 2010 LRBS	-	296,010
	Total Budget Unit/Project - 34999631		\$0	\$296,010
TOTAL 631 - FIRE ASSESSMENT			\$0	\$296,010
<b>633 - LANDSCAPE MEDIANS</b>				
	34999633 - LANDSCAPE DIFP-CDA/PLN	TO GENERAL FUND #101 - COST ALLOCATION	-	2,800
	Total Budget Unit/Project - 34999633		\$0	\$2,800
TOTAL 633 - LANDSCAPE MEDIANS			\$0	\$2,800
<b>635 - PARKS DEVELOPMENT</b>				
	36334635 - PARKS DEV CAP FD - ENG	TO GENERAL FUND #101 - COST ALLOCATION	-	32,100
	Total Budget Unit/Project - 36334635		\$0	\$32,100
TOTAL 635 - PARKS DEVELOPMENT			\$0	\$32,100
<b>701 - SEWER MAINT &amp; OPERATIONS</b>				
	28200701 - SEWER BILLING	TO GENERAL FUND #101 - COST ALLOCATION	-	1,998,400
	Total Budget Unit/Project - 28200701		\$0	\$1,998,400
TOTAL 701 - SEWER MAINT & OPERATIONS			\$0	\$1,998,400
<b>702 - SEWER CAPITAL PROJECTS</b>				
	36550702 - ENG SEWER IMPROVEMENT ADM	TO GENERAL FUND #101 - COST ALLOCATION	-	10,300
	Total Budget Unit/Project - 36550702		\$0	\$10,300
	38021702 - SEWER CONSTRUCTION	FROM SEWER REPLACEMENT FUND #703 - STATE REV LOAN	502,240	-
	Total Budget Unit/Project - 38021702		\$502,240	\$0
TOTAL 702 - SEWER CAPITAL PROJECTS			\$502,240	\$10,300
<b>703 - SEWER REPLACEMENT</b>				
	38022703 - SEWER LINE REPLACEMENT	TO GENERAL FUND #101 - COST ALLOCATION	-	146,700
		TO SEWER CAPITAL FUND #702 - STATE REVOLVING LOAN	-	502,240
	Total Budget Unit/Project - 38022703		\$0	\$648,940
TOTAL 703 - SEWER REPLACEMENT			\$0	\$648,940
<b>Total City Of Fontana</b>			<b>\$35,561,400</b>	<b>\$35,561,400</b>

**Fontana Fire District**  
**Schedule of Interfund Transfers**  
Fiscal Year 2017/2018

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>497 - FONTANA FIRE DISTRICT</b>				
	50100497 - FIRE DISTRICT ADMIN	TO FIRE CAPITAL FUND #696 - EQUIPMENT RESERVE	-	1,831,250
	Total Budget Unit/Project - 50100497		\$0	\$1,831,250
TOTAL 497 - FONTANA FIRE DISTRICT			\$0	\$1,831,250
<b>696 - FIRE CAPITAL PROJECT</b>				
	50300696 - FIRE CAPITAL PROJECT	FROM FIRE DISTRICT FUND #497 - EQUIPMENT RESERVE	1,831,250	-
	Total Budget Unit/Project - 50300696		\$1,831,250	\$0
TOTAL 696 - FIRE CAPITAL PROJECT			\$1,831,250	\$0
<b>Total Fontana Fire District</b>			<b>\$1,831,250</b>	<b>\$1,831,250</b>
<b>Total Interfund Transfers</b>			<b>\$37,392,650</b>	<b>\$37,392,650</b>

# *CIP Overview*

*Capital Improvement Program (CIP) Summary  
New Budget Year Activity  
Seven-Year Plan*

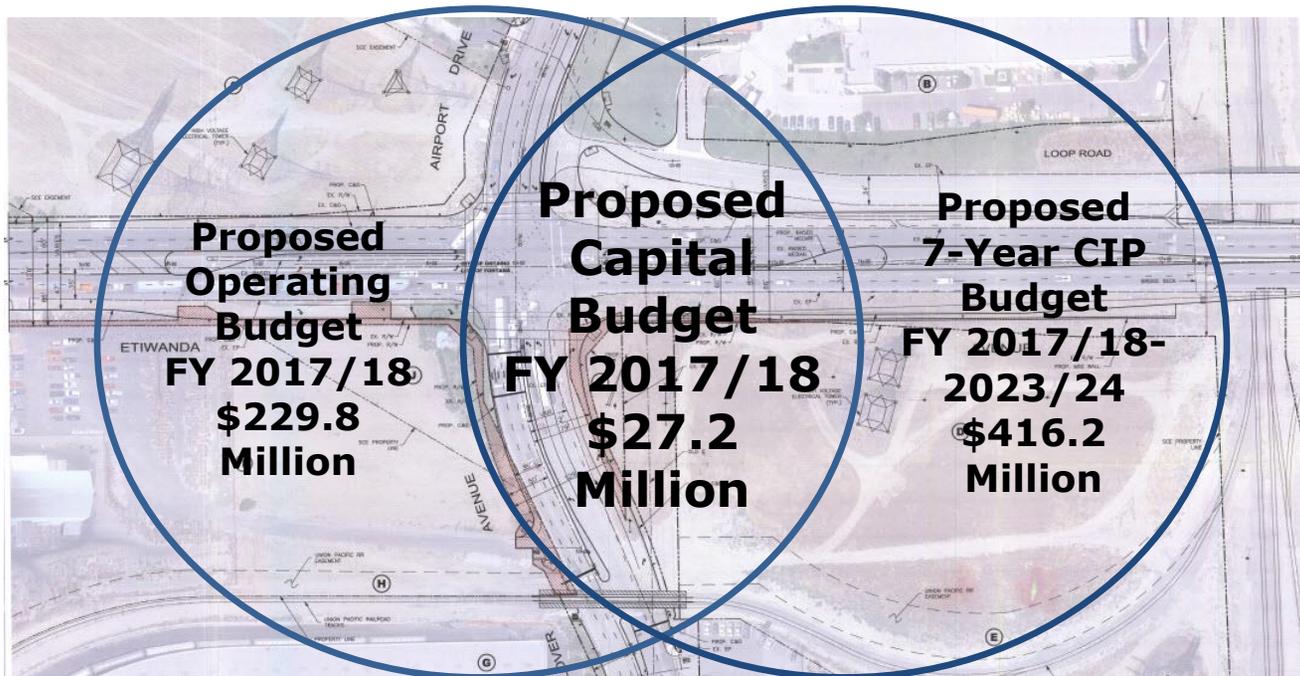
# *CIP Overview*

*Capital Improvement Program (CIP) Summary  
New Budget Year Activity  
Seven-Year Plan*

## Capital Improvement Program (CIP) Summary

Government Code Section 66002 requires local agencies that have developed a fee program to adopt a Capital Improvement Program (CIP) indicating the approximate location, size, timing and cost estimate of all facilities or improvements to be financed by fees. The City of Fontana has such a fee program and is presenting this Seven-Year Capital Improvement Program (CIP) Budget document as an update of the infrastructure needs for the future.

The CIP is a separate document that is annually brought to the City Council for consideration. This document matches funding sources with capital expenditures over a seven-year schedule. The purpose of the CIP is to serve as a planning tool which coordinates the financing and scheduling of major projects undertaken by the City. The CIP has been prepared in accordance with generally accepted accounting principles (GAAP). This document is dynamic and, consequently, must be revised annually to address changing needs, priorities and financial conditions. The current year of the CIP is the funded portion and is referred to as the Capital Budget.



# CIP Overview

# Fiscal Year 2017/2018

A capital project involves the purchase or construction of major fixed assets such as land, buildings or permanent improvements including additions, replacements and major alterations having a long life expectancy. Generally, only those items costing \$10,000 or more are considered capital projects, and are divided into nine categories as follows:

- Flood Control & Storm Drain
- Major Corridor/Interchanges
- Open Space and Recreation
- Other Capital Project Improvements
- Public Buildings
- Sewer
- Streets
- Technology
- Traffic

Within the CIP, projects have been separated into the following project priorities:

- Priority 1:** Project is **essential** and should be started within the year.
- Priority 2:** Project is **necessary** and should be started within 1 to 3 years.
- Priority 3:** Project is **desirable** and should be started within 3 to 5 years.
- Priority 4:** Project is **deferrable** due to lack of funding or other reasons and is scheduled to start within 5 to 10 years.

Each project in the CIP has been assigned a unique identification number that will remain with the project throughout its life. The project identification number allows the City Council to track and monitor project status over multiple years.

## Operating & Maintenance Cost Impacts

Projects in the CIP can have long-term impacts on the annual operating budget of the City. When a project is constructed that requires new or increased maintenance by the City, funds must be budgeted to cover these costs. Operating and maintenance costs can include labor, materials, equipment and utilities, as well as contracted cost for services. While these costs vary depending upon the specific project, listed below is the annual average cost per service for various operating and maintenance expenditures:

Street maintenance	\$3,200 per lane mile
Street sweeping	\$507 per lane mile
Facilities operation/maintenance	\$10.60 per square foot
Traffic signals	\$3,000 per signalized intersection
Parks maintenance	\$20,000 per acre

The funding sources to cover these operating/maintenance costs include:

- General Fund
- Facility Maintenance Fund
- Traffic Safety Fund
- Gas Tax Fund
- Landscape Maintenance Districts (LMDs)
- Community Facilities Districts (CFDs)

# CIP Overview

# Fiscal Year 2017/2018

## New Budget Year Activity

As presented in the Operating Budget for Fiscal Year 2017-18, the new capital improvement project funding totals \$20.35 million for all categories of capital improvement projects reported by various City departments. This amount represents funding for both new and ongoing projects from a variety of funding sources. The charts summarize the new budget year activity by project and funding source.

Many projects are related to maintenance for and replacement of existing City facilities and infrastructure such as street and utility improvements or facility repairs and enhancements. These types of projects do not create significant budgetary impacts. Many of the smaller budgeted projects are components and cyclical replacement programs and also do not create significant budgetary impacts.

The potential budgetary impact of any proposed capital project is carefully considered as part of the capital improvement program review process. The recurring budgetary impact of a capital project is the anticipated project-related increase to the City's budget in the first fiscal year following completion of the project. These expenditures include additional personnel, operations and maintenance expenditures, recurring capital outlays and capital debt service. For example, a new community center will likely require additional staff as well as funding for utilities, maintenance and other similar costs.

Annual operating costs for these projects to be included in the FY 2017-18 Operating Budget will be approximately \$31,000.

Projects	Amount (in thousands)
<b>New Projects</b>	
Cypress Avenue Storm Drain	\$8,000
Etiwanda at Slover Intersection	7,217
ERP System Replacement	1,000
Sewer Replacement Program	1,000
Miller Park Amphitheater	880
Auto Center Monument Sign	850
Sierra Avenue: Foothill to Baseline	167
<b>Ongoing Projects</b>	
Pavement Rehabilitation	6,851
Hardware Replacement Program	1,127
Sawtooth/Concrete	100
<b>Total</b>	<b>\$27,192</b>

Funding Source	Amount (in thousands)
<b>Other General Funds</b>	
102 City Technology	\$1,127
<b>Special Revenue Funds</b>	
245 Measure I Reimb 2010-2040	3,306
281 Gas Tax (TCR replacement)	2,210
282 Solid Waste Mitigation	2,140
362 Community Development Block Grant	880
<b>Capital Project Funds</b>	
601 Capital Reinvestment	4,450
602 Capital Improvement	2,515
622 Storm Drain	8,000
630 Circulation Mitigation	1,564
<b>Enterprise Funds</b>	
703 Sewer Replacement Fund	1,000
<b>Total</b>	<b>\$27,192</b>



### Cypress Avenue Storm Drain

This project consists of the construction of a storm drain facility on Cypress Avenue from Foothill Blvd. to Orange Way consistent with the City’s Master Storm Drainage Plan. The improvements are needed to provide the storm drain pipe to West Fontana Channel and will intercept surface drainage flows and route them through a new storm drain system. Construction is estimated to begin in July 2017 and be completed in October 2019.

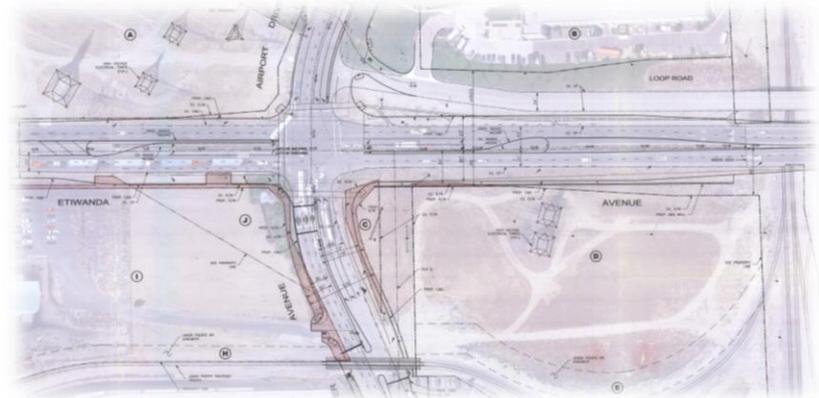
**FY 2017-18 funding:**  
**\$8.00 million funding from Storm Drain Fund #622**

### Etiwanda at Slover Intersection

This project consists of street widening and traffic signal modifications at Slover Avenue/Airport Drive and Etiwanda Avenue to include improved curb returns, additional turn lanes, associated storm drain facilities, rail crossing upgrades, and required signing and striping modifications. It will improve overall traffic circulation and capacity at the intersection of Etiwanda Avenue and Slover Avenue.

Construction is estimated to begin in August 2018 and be completed in April 2019.

**FY 2017-18 funding:**  
**\$7.22 million total funding**  
\$3.19 million from Measure I Reimb 2010-2040 Fund #245  
\$2.52 million from Capital Improvement Fund #602  
\$1.51 million from Circulation Mitigation Fund #630



# CIP Overview

# Fiscal Year 2017/2018

## ERP System Replacement

The current Enterprise Resource Planning (ERP) System has been in place for more than eight years and has become both unsupported and unstable. Due to the loss of confidence in our current vendor and the outdated versions and functionality of our ERP System, it is necessary to replace it or run the extremely high risk of system failure, data loss, and incapacitated operations. The new ERP System would include, at a minimum, the Financial System, the Human Resources Information System, the Payroll System, the Time Keeping System and the Utility Billing System. Total project funding is estimated at \$2.57 million. The Request for Proposal is estimated to be issued in July 2017 and all phasing completed by December 2019.

**FY 2017-18 funding:**  
**\$1.00 million funding from Capital Reinvestment Fund #601**

## Sewer Replacement Program

This project for sewer line replacement or improvement and lift station rehabilitation. Construction is scheduled to start in July 2017 and be completed in June 2018.

**FY 2017-18 funding:**  
**\$1.00 million funding from Sewer Replacement Fund #703**



## Miller Park Amphitheater

This project is located at the northwest corner of Miller Park and will consist of an amphitheater and a 2,000 square foot stage with integrated storage facility including electrical, water and sewer services. The FY 2017-18 funding of \$0.88 million will complete the total project funding is \$7.8 million. Construction began in January 2017. The estimated completion date is June 2018.

**FY 2017-18 funding:**  
**\$0.88 million funding from Community Dev Block Grant Fund #362**

# CIP Overview

# Fiscal Year 2017/2018

## Auto Center Monument Sign

This project is an entry statement monument sign for the Auto Center to be constructed at the northwest corner of Sierra Avenue and South Highland Avenue. Construction began in March 2017 and is scheduled to be completed in August 2017.

**FY 2017-18 funding:**  
**\$0.85 million funding from Capital Reinvestment Fund #601**



## Pavement Rehabilitation

This project receives an annual allotment which varies depending on the availability of funds for ongoing work. Work typically occurs between May and October each year and includes street overlay and rehabilitation in various locations in the City. The City maintains a computerized pavement management system which is used to determine the priority for street projects.

**FY 2017-18 funding:**  
**\$6.85 million total funding**  
\$2.21 million from the Gas Tax Fund #281  
\$2.14 million from the Solid Waste Mitigation Fund #282  
\$2.50 million from the Capital Reinvestment Fund #601

## Sierra Avenue: Foothill to Baseline

This project will widen this north-south arterial street to six travel lanes, raised landscaped median and decorative traffic signals and lighting. Construction is scheduled to start in May 2017 and be completed in July 2017.

**FY 2017-18 funding:**  
**\$0.17 million funding**  
\$0.12 million from Measure I Reimb 2010-2040 Fund #245  
\$0.05 million from Circulation Mitigation Fund #630



## Street and Sidewalk Installation

This project receives an annual allotment which varies depending on the availability of funds for ongoing work. To install missing curb, gutter and sidewalks in all areas of the City to increase mobility and improve safety for pedestrian traffic.

**FY 2017-18 funding:**  
**\$0.10 million funding from Capital Reinvestment Fund #601**



## Hardware Replacement Program

This represents additional funding for an existing project to replace computers, servers, network equipment, etc. throughout the City as need on an ongoing basis. This project gets a periodic allotment which varies based on an annual inventory of technology equipment and warranty expiration dates.

**FY 2017-18 funding:**  
**\$1.13 million from City Technology Fund #102**

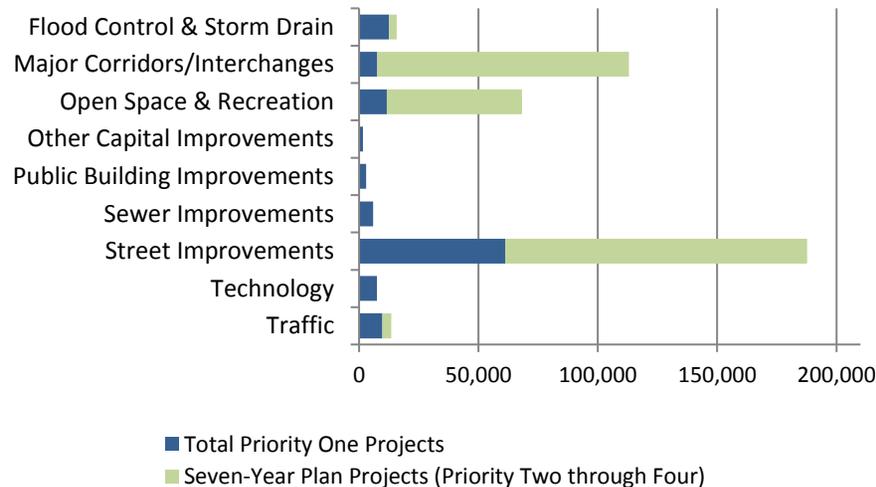
# CIP Overview

# Fiscal Year 2017/2018

## Seven-Year Plan

The Seven-Year Plan totals \$416 million for 111 projects for all categories reported by various City Departments. There are 49 projects classified as Priority One projects with a total cost of \$121 million. Of that amount, future funding has been identified for \$79 million, and the remaining \$42 million is considered unfunded at this time and may be funded by other agencies.

It was expected that a significant portion of the unfunded amount would be funded by the Redevelopment Agency. As a result of the elimination of redevelopment agencies as of February 1, 2012, the City is now working toward identifying alternative funding sources for those projects. In the interim, several of the City's priority one projects have been placed on hold.



### Total Seven-Year Plan Projects

# of Projects	CIP Category	Amount (in thousands)
6	Flood Control & Storm Drain	\$ 15,688
9	Major Corridors/Interchanges	112,992
13	Open Space & Recreation	68,309
2	Other Capital Improvements	1,615
3	Public Building Improvements	2,968
4	Sewer Improvements	5,849
44	Street Improvements	187,710
2	Technology	7,496
28	Traffic	13,529
<b>111</b>	<b>Total</b>	<b>\$ 416,156</b>

### Total Priority One Projects

# of Projects	CIP Category	Amount (in thousands)
4	Flood Control & Storm Drain	\$ 12,559
1	Major Corridors/Interchanges	7,573
2	Open Space & Recreation	11,649
2	Other Capital Improvements	1,615
3	Public Building Improvements	2,968
4	Sewer Improvements	5,849
11	Street Improvements	61,155
2	Technology	7,496
20	Traffic	9,778
<b>49</b>	<b>Total</b>	<b>\$ 120,642</b>

# CIP Overview

# Fiscal Year 2017/2018

## Schedule of Capital Expenditures by Category by Fiscal Year (in thousands)

Category	Completed	Carryover Funding	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	Beyond	Total
Flood control & storm drain	\$3,893	\$677	\$8,000	\$-	\$-	\$-	\$-	\$3,118	\$-	\$-	\$15,688
Major corridors/ interchanges	1,147	355	7,217	2,000	-	5,775	17,808	41,640	-	37,050	112,992
Open space & recreation	11,388	5,103	880	-	-	-	-	-	50,938	-	68,309
Other capital improvements	17	748	850	-	-	-	-	-	-	-	1,615
Public building improvements	805	2,163	-	-	-	-	-	-	-	-	2,968
Sewer improvements	3,311	1,018	1,000	-	520	-	-	-	-	-	5,849
Street improvements	3,033	15,132	7,117	25,838	13,125	4,200	57,044	53,821	4,200	4,200	187,710
Technology	39	618	2,127	2,852	310	310	310	310	310	310	7,496
Traffic	920	8,859	-	2,800	950	-	-	-	-	-	13,529
<b>Total</b>	<b>\$24,553</b>	<b>\$34,673</b>	<b>\$27,191</b>	<b>\$33,490</b>	<b>\$14,905</b>	<b>\$10,285</b>	<b>\$75,162</b>	<b>\$98,889</b>	<b>\$55,448</b>	<b>\$41,560</b>	<b>\$416,156</b>

# Fontana Car Show

## Fontana Car Show

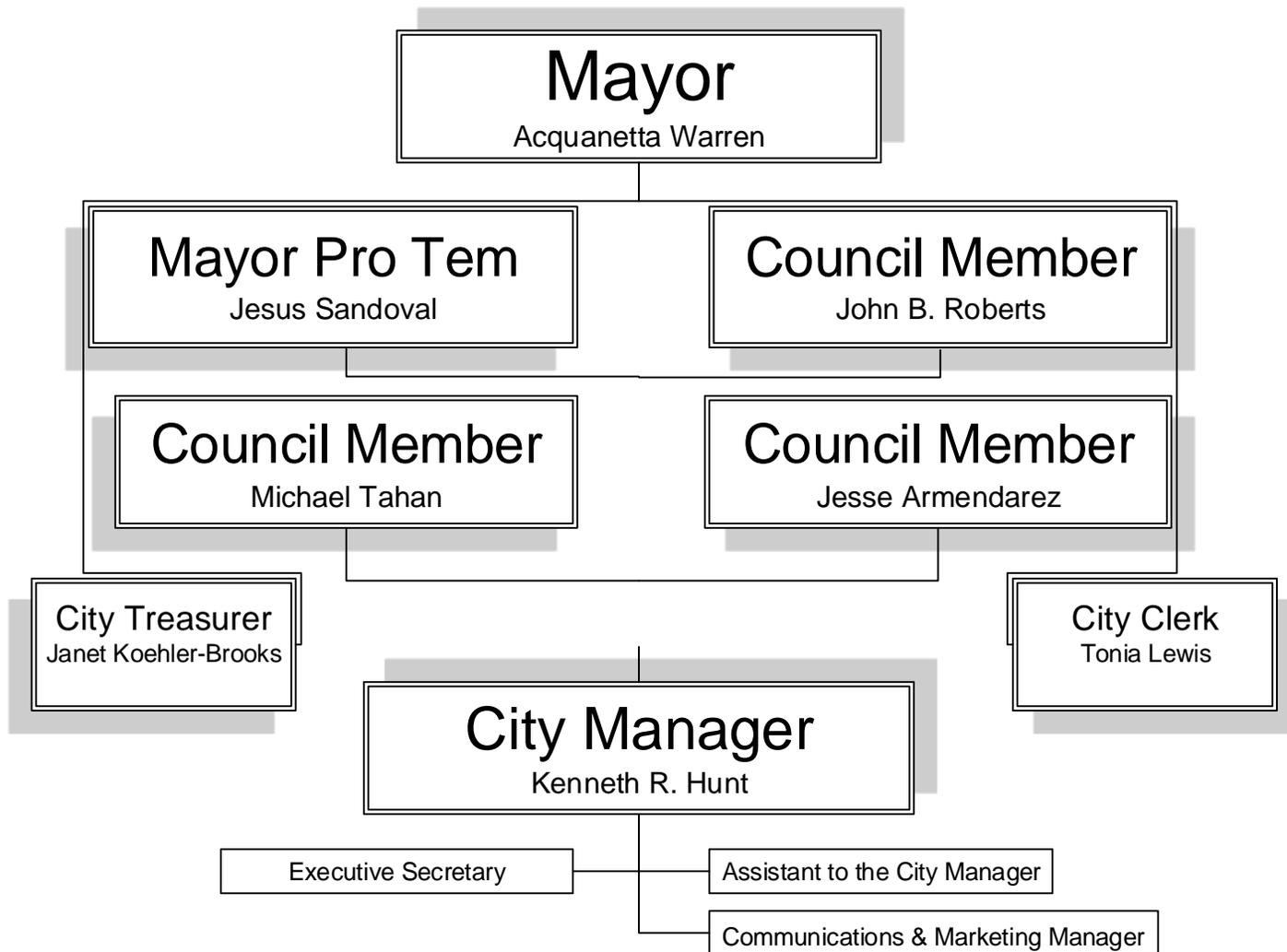


The Fontana Car Show kicked off on March 31, 2012. This extraordinary event allows car enthusiasts the opportunity to showcase the craftsmanship and elegance of the most distinguished and exotic automobiles around. Food, live music, cars and more the last Saturday of each month, from March through October at the Civic Center Campus parking lot.

2017/2018 Organizational Chart

# City Administration

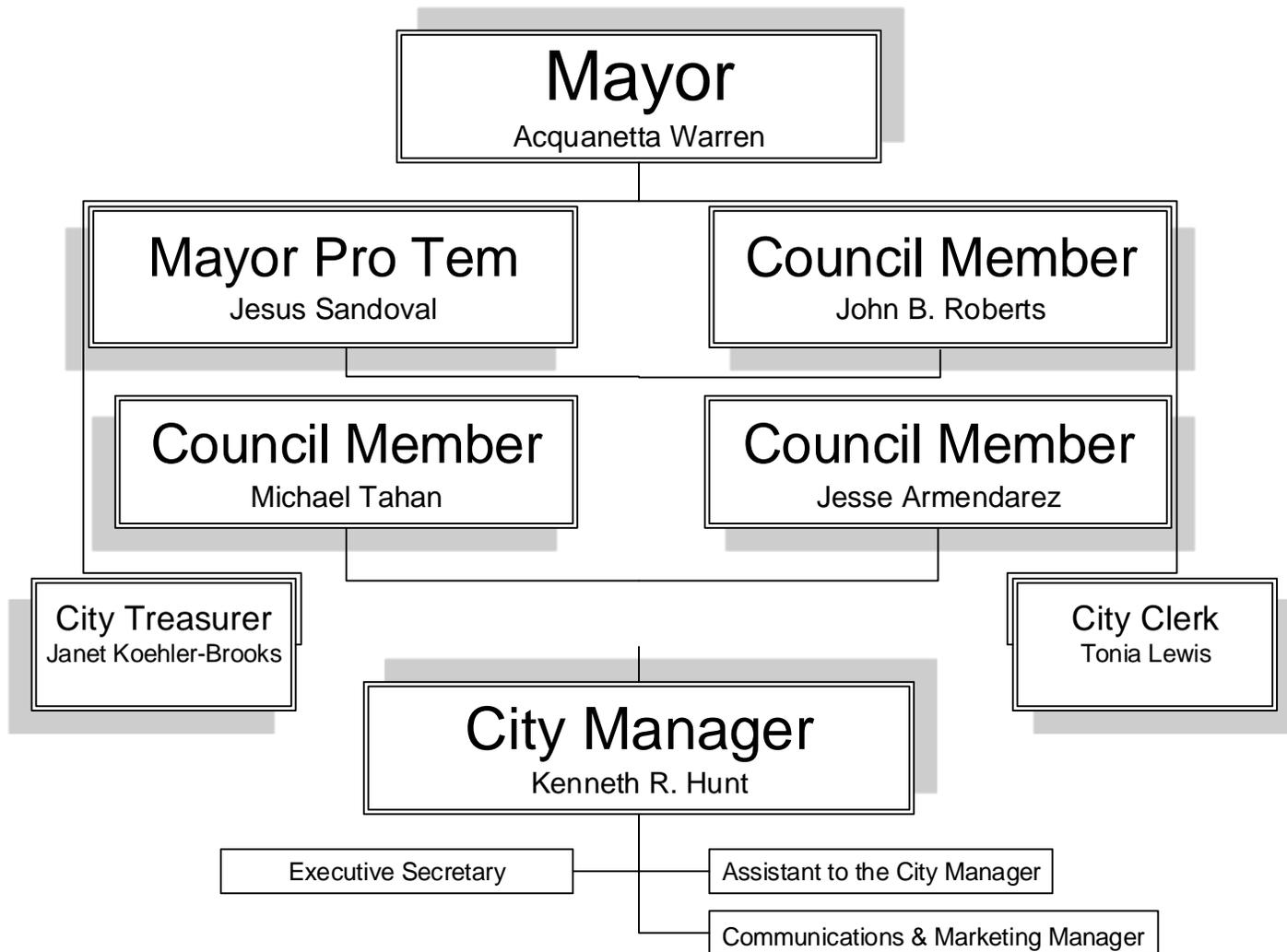
Effective 7/1/2017  
Budgeted 7 Elected Positions  
Budgeted 4 FTE Positions



2017/2018 Organizational Chart

# City Administration

Effective 7/1/2017  
Budgeted 7 Elected Positions  
Budgeted 4 FTE Positions





# City Administration

Fiscal Year 2017-18

## Overview

City Administration is comprised of Elected Officials, the City Manager's Office and the City Attorney. This department is committed to improving the overall quality of life in the City of Fontana by enhancing our neighborhoods, delivering exceptional public services, preserving and enhancing the City's economic prosperity, embracing the diversity of our citizens, and making Fontana a desirable, safe City in which to live, work and raise a family.

### Elected Officials

The Mayor and City Council serve as the elected legislative and policy-making body of the City of Fontana, enacting all laws and directing any actions necessary to provide for the general welfare of the community through appropriate programs, services and activities. The Mayor and City Council review and adopt the Operating Budget, Capital Improvement Program, hold public hearings to solicit advice, and hear suggestions and complaints from the public. The Mayor and City Council authorize contracts, purchases and sales of City property, approve agreements with other governmental agencies, and appoint City commissions, boards, and committees.

In addition, the Mayor and City Council serve as the governing board of the Fontana Housing Authority, Industrial Development Authority, Public Financing Authority, Fontana Community Foundation, and the Fontana Fire Protection District.

The City Treasurer reviews the weekly warrant register, monthly investment report and annual Statement of Investment Policy; and reports as necessary to the City Council on other matters of financial concern. The City Clerk attends all meetings of the City Council, Boards and Commissions, keeps accurate records of the proceedings, retains custody of the City seal, and maintains the ordinance and resolution books.

### City Manager's Office

The City Manager is appointed by the Mayor and City Council and is responsible for implementing their goals and providing administrative direction to all City departments, as well as enforcing all laws and ordinances. The City Manager's Office is committed to providing ongoing quality municipal services, and to promoting the overall safety, health and general well-being of the community through the teamwork of the Mayor and City Council, City staff and all of Fontana's citizens.

### City Attorney

The City Attorney's Office provides prompt and thorough legal advice to the City's Elected Officials, Boards and Commissions and staff. The City Attorney also represents the City in all litigation involving the City, its Elected Officials or employees acting in their official capacity.



# City Administration

Fiscal Year 2017-18

## Goals & Performance Measures

The Goals and Objectives of the City Administration are listed in the Introduction section on pages 15 through 21. All of the Goals and Performance Measures listed throughout this document for individual departments are reflective of the leadership, policies and direction provided by the City Administration.

## Accomplishments

- The City of Fontana was rated by "The Fiscal Times" as one of the financially strongest cities in America, finishing second in a field of 116 cities over 200,000 in population
- Began process to transition to City Council Election Districts beginning with general election in November 2018
- Celebrated the completion of the new Baseline/I-15 Interchange project improving safety and the flow of traffic in the area
- Recognized by the National League of Cities for the Healthy Fontana Program and its work to enhance the goals of the *Let's Move! Cities, Towns and Counties Campaign*
- Successfully negotiated the relocation of Valley Kia to the Auto Center

## Departmental Summary

Fund	Division	2013/2014 Actual	2014/2015 Actual	2015/2016 Actual	2016/2017 Current	2017/2018 New Budget	% Change From Prior Year	
<b>CITY ADMINISTRATION</b>								
101	GENERAL FUND	ELECTED OFFICIALS	282,830	330,550	283,493	271,310	282,930	4.28 %
101	GENERAL FUND	CITY MANAGER	968,095	989,547	999,247	1,184,460	1,128,980	-4.68 %
101	GENERAL FUND	CITY ATTORNEY	1,164,795	1,017,818	1,028,362	925,630	925,630	0.00 %
		<b>TOTAL GENERAL FUND</b>	<b>2,415,720</b>	<b>2,337,914</b>	<b>2,311,101</b>	<b>2,381,400</b>	<b>2,337,540</b>	<b>-1.84 %</b>
		<b>TOTAL OTHER FUNDS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00 %</b>
		<b>TOTAL CITY ADMINISTRATION</b>	<b>2,415,720</b>	<b>2,337,914</b>	<b>2,311,101</b>	<b>2,381,400</b>	<b>2,337,540</b>	<b>-1.84 %</b>
		<b>Total Budgeted Full-Time Positions</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>11.00</b>	<b>11.00</b>	<b>0.00 %</b>

# Division Budget Summary

<b>Department: CITY ADMINISTRATION</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: ELECTED OFFICIALS</b>	<b>Fund Number: 101</b>
------------------------------------	-------------------------

**Mission Statement:**  
To create opportunities that encourage social and economic investment.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>• To provide the citizens of Fontana with stable and unified leadership</li> <li>• To continue to work as a team</li> <li>• To develop a sense of community</li> <li>• To provide the citizens and businesses of the City of Fontana with a safe and aesthetically pleasing community</li> <li>• To continue to work with neighboring jurisdictions, schools and businesses on various joint use agreements</li> </ul>	<p><b>Five-Year Expenditures</b></p>
--	--------------------------------------

**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$204,154	\$208,598	\$190,951	\$203,240	\$213,750	5.17 %
OPERATING COSTS	\$60,666	\$103,112	\$73,251	\$49,370	\$49,370	0.00 %
INTERNAL SERVICE CHARGES	\$18,010	\$18,840	\$19,290	\$18,700	\$19,810	5.94 %
<b>Total Expenditures</b>	<b>\$282,830</b>	<b>\$330,550</b>	<b>\$283,493</b>	<b>\$271,310</b>	<b>\$282,930</b>	<b>4.28 %</b>
Annual Percentage Change		16.87 %	-14.24 %	-4.30 %	4.28 %	
Budgeted Staffing Level (FTEs)	7.00	7.00	7.00	7.00	7.00	

# Division Budget Summary

<b>Department: CITY ADMINISTRATION</b>	<b>Fund Title: GENERAL FUND</b>
--	---------------------------------

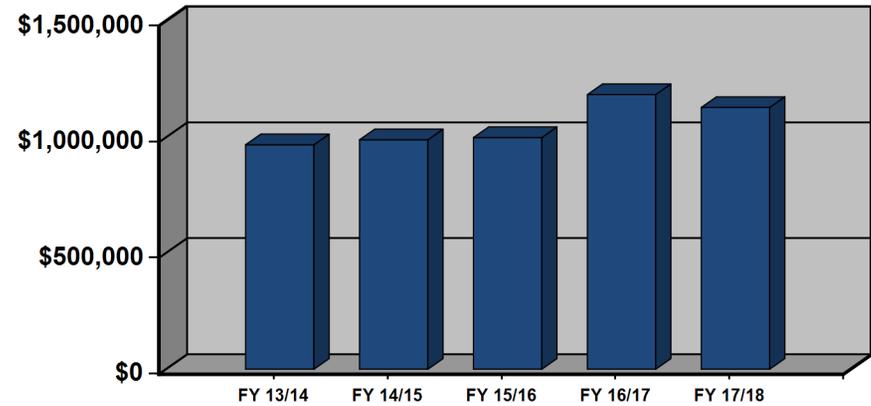
<b>Division: CITY MANAGER</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
To provide direction and leadership in the delivery of municipal services to the citizens and businesses of the City of Fontana.

**Selected Service Objectives:**

- To maintain the City's commitment to a safe and aesthetically pleasing community
- To increase business and economic development through a responsive and consistent community development process
- To continue to maintain a fiscally sound operation while improving the level of service delivered to the community
- To enhance annexation opportunities
- To foster a sense of community and encourage citizen participation

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$714,017	\$736,345	\$751,603	\$886,450	\$893,200	0.76 %
OPERATING COSTS	\$36,248	\$33,517	\$32,740	\$100,640	\$34,880	-65.34 %
CONTRACTUAL SERVICES	\$177,220	\$178,884	\$172,624	\$154,950	\$155,800	0.55 %
INTERNAL SERVICE CHARGES	\$40,610	\$40,800	\$42,280	\$42,420	\$45,100	6.32 %
<b>Total Expenditures</b>	<b>\$968,095</b>	<b>\$989,547</b>	<b>\$999,247</b>	<b>\$1,184,460</b>	<b>\$1,128,980</b>	<b>-4.68 %</b>
Annual Percentage Change		2.22 %	0.98 %	18.54 %	-4.68 %	
Budgeted Staffing Level (FTEs)	3.00	3.00	3.00	4.00	4.00	

# Division Budget Summary

<b>Department: CITY ADMINISTRATION</b>	<b>Fund Title: GENERAL FUND</b>
--	---------------------------------

<b>Division: CITY ATTORNEY</b>	<b>Fund Number: 101</b>
--------------------------------	-------------------------

**Mission Statement:**  
To provide legal services and counsel to the City Council, Boards, Bureaus, Commissions and staff.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>• To reduce City litigation through close working relationships with the City Council, Risk Management and City departments</li> <li>• To provide defense for City Council, Boards, Bureaus, Commissions and employees in matters related to the business of the City</li> <li>• To advise the City Council in matters related to the adoption of City ordinances, resolutions, contracts, agreements, leases and other policies related to the conduct of City business</li> <li>• To provide assistance in the area of labor negotiations</li> </ul>	<p><b>Five-Year Expenditures</b></p> <table border="1" style="margin-top: 10px; width: 100%; border-collapse: collapse;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 13/14</td> <td>1,200,000</td> </tr> <tr> <td>FY 14/15</td> <td>1,050,000</td> </tr> <tr> <td>FY 15/16</td> <td>1,050,000</td> </tr> <tr> <td>FY 16/17</td> <td>950,000</td> </tr> <tr> <td>FY 17/18</td> <td>950,000</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 13/14	1,200,000	FY 14/15	1,050,000	FY 15/16	1,050,000	FY 16/17	950,000	FY 17/18	950,000
Fiscal Year	Expenditure (\$)												
FY 13/14	1,200,000												
FY 14/15	1,050,000												
FY 15/16	1,050,000												
FY 16/17	950,000												
FY 17/18	950,000												

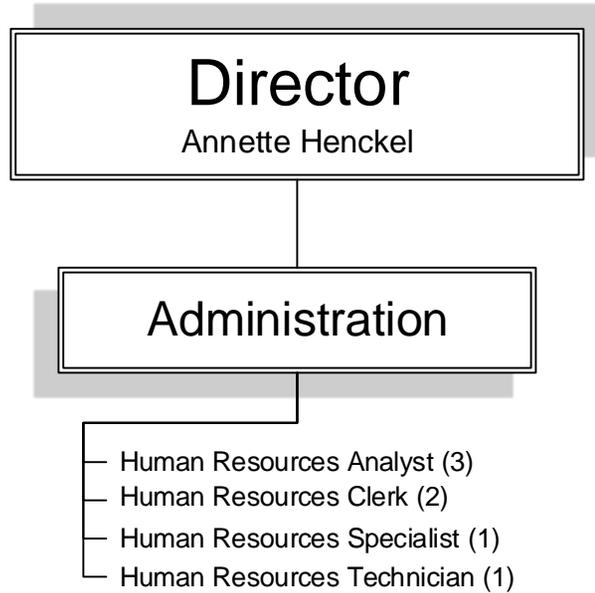
**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
CONTRACTUAL SERVICES	\$1,164,795	\$1,017,818	\$1,028,362	\$925,630	\$925,630	0.00 %
<b>Total Expenditures</b>	<b>\$1,164,795</b>	<b>\$1,017,818</b>	<b>\$1,028,362</b>	<b>\$925,630</b>	<b>\$925,630</b>	<b>0.00 %</b>
Annual Percentage Change		-12.62 %	1.04 %	-9.99 %	0.00 %	

2017/2018 Organizational Chart

# Human Resources

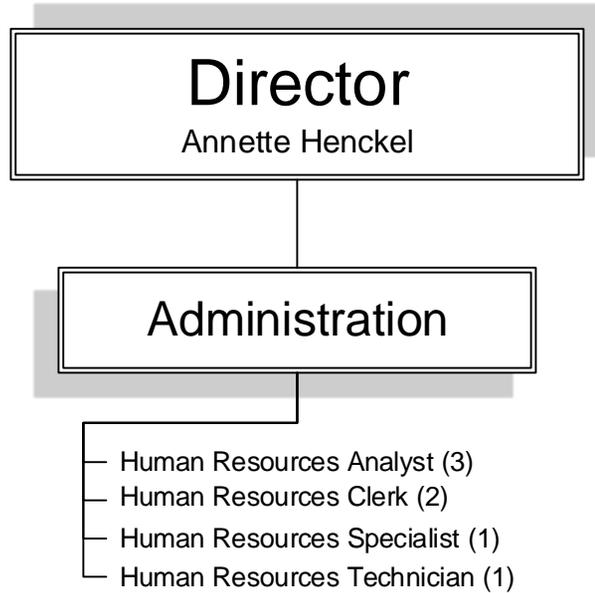
Effective 7/1/2017  
Budgeted 8 FTE Positions  
Budgeted 1 Part-Time Position



2017/2018 Organizational Chart

# Human Resources

Effective 7/1/2017  
Budgeted 8 FTE Positions  
Budgeted 1 Part-Time Position





# Human Resources

Fiscal Year 2017-18

## Overview

The Human Resources Department is responsible for the administration of a cost effective, comprehensive personnel management program which complies with Federal and State laws. Specific responsibilities include recruitment and retention of quality employees, maintenance of a fair and equitable classification and compensation system, development and implementation of a relevant City-wide training program, oversight and just adjudication of employee complaints and grievances, administration of a comprehensive employee benefit program, and implementation of an employee moral program. The Risk Management division is responsible for ensuring employee safety, the prompt and fair delivery of workers compensation benefits, risk assessment and cost effective risk transfer when appropriate, litigation management and the fair and fiscally responsible analysis of third-party claims.

## Goals & Performance Measures

Department Goals		City Council Goal
1	Efficiently maintain City-wide staffing levels	2
2	Continue to provide a comprehensive cost effective personnel program while continuing to comply with mandated Federal and State Programs	2
3	Enhance the citywide training program	2
4	Negotiate successor Memorandums of Understanding (MOUs) with employee groups	2
5	Obtain approval from AQMD for the City's Annual Analysis of the Employee Commuter Reduction Plan	3
6	Enhance citywide Safety Program to reduce Workers' Compensation and Risk Liability claims	2
7	Complete benefit analysis, Open Enrollment and Employee Benefits Fair	2
8	Improve the delivery of human resources programs and processes through technology	2

Performance Measures	Actual 2015-16	Estimated 2016-17	Target 2017-18	Department Goal
<b>To complete recruitment process in a timely manner:</b>				
Number of full-time recruitments completed	41	40	40	1,2
Number of part-time recruitments completed	55	40	40	1,2



# Human Resources

Fiscal Year 2017-18

## Goals & Performance Measures - continued

Performance Measures	Actual 2015-16	Estimated 2016-17	Target 2017-18	Department Goal
<b>To maintain adequate staffing levels:</b>				
Number of full-time employees hired/promoted	32	28	30	1,2
Number of part-time employees hired	450	390	400	1,2
<b>To increase participation in employee development programs:</b>				
Training programs conducted (Mandated/Non-Mandated)	10	14	10	2,3
Employee participation in all training programs	60	675	60	2,3
<b>To maintain strong labor relations:</b>				
Negotiate successor MOUs with labor units within planned time schedule	2	5	0	2,4
<b>To obtain AQMD approval of the City's Employee Commuter Plan:</b>				
Determine City's average vehicle ridership	1.5	1.4	1.5	2,5
<b>To enhance City-wide Safety Program to reduce Worker's Comp costs:</b>				
Number of Safety Committee meetings held	2	3	6	2,6
Number of department claim reviews held	16	15	12	2,6
<b>Timely administration of Risk Liability claims</b>				
Number of claims processed within legal time requirements	102	110	110	2,6
<b>To complete annual benefit plan analysis to ensure cost effectiveness:</b>				
Number of insurance plans reviewed	17	14	18	2,7
<b>To improve the delivery of human resources programs through technology:</b>				
Number of insurance plans supported by on-line billing process	12	12	12	2,8
Completed selection process for on-line applicant tracking system			Phase I	2,8



# Human Resources

Fiscal Year 2017-18

## Accomplishments

- Hired/promoted 440 full and part-time employees
- Completed annual Employee Commuter Reduction Plan
- Completed open enrollment (542 active employees and 226 retirees) and Employee Benefits Fair (approx. 309 attendees)
- Improved employment advertising program with the use of the City website (over 4,187 subscribers to the HR Notify Me option & over 102,469 hits to the HR Employment page) and social media including Facebook, Instagram, Twitter, Nextdoor, etc.
- Conducted Service Award event to recognize 96 employees for dedicated service (5 to 35 years)
- Assisted 13 employees through retirement process
- Successfully completed distribution of 1095C forms to employees and required filing by original ITRS deadline in compliance with ACA regulations
- Successfully negotiated 2 Memorandums of Understanding for the Police Officers' Association and the Teamsters Local 1932 Yard Unit employees

# FONTANA FARMERS' MARKET

FONTANA, CALIFORNIA

SATURDAYS, 8AM-12PM

LOCATED AT THE CORNER OF SIERRA & ARROW

# Farmers' Market Farmers' Market



Partnering with Southland Farmers' Market Association (SFMA), Fontana Farmers' Market will be held at the corner of Sierra & Arrow every Saturday from 8 am to 12 noon where residents can enjoy locally grown fresh fruits and vegetables.

## Departmental Summary

Fund	Division	2013/2014 Actual	2014/2015 Actual	2015/2016 Actual	2016/2017 Current	2017/2018 New Budget	% Change From Prior Year
<b>HUMAN RESOURCES</b>							
101	GENERAL FUND						
	HR ADMIN	598,979	668,195	792,482	844,545	884,940	4.78 %
	<b>TOTAL GENERAL FUND</b>	<b>598,979</b>	<b>668,195</b>	<b>792,482</b>	<b>844,545</b>	<b>884,940</b>	<b>4.78 %</b>
106	SELF-INSURANCE						
	HR ADMIN	1,736,660	2,085,551	2,030,681	2,243,950	1,850,810	-17.52 %
106	SELF-INSURANCE						
	BENEFITS	427,215	135,772	89,130	200,000	200,000	0.00 %
106	SELF-INSURANCE						
	RISK MANAGEMENT	2,781,611	3,329,076	2,991,797	5,870,260	3,866,220	-34.14 %
107	RETIREE MEDICAL BENEFITS						
	HR ADMIN	1,950,411	2,050,302	2,112,872	2,100,000	2,200,000	4.76 %
108	SUPPLEMENTAL RETIREMENT						
	BENEFITS	27,201	27,745	28,300	29,300	30,770	5.02 %
241	AIR QUALITY MGMT DISTRICT						
	HR ADMIN	9,631	8,152	13,016	16,000	16,000	0.00 %
	<b>TOTAL OTHER FUNDS</b>	<b>6,932,730</b>	<b>7,636,598</b>	<b>7,265,797</b>	<b>10,459,510</b>	<b>8,163,800</b>	<b>-21.95 %</b>
	<b>TOTAL HUMAN RESOURCES</b>	<b>7,531,709</b>	<b>8,304,793</b>	<b>8,058,279</b>	<b>11,304,055</b>	<b>9,048,740</b>	<b>-19.95 %</b>
	<b>Total Budgeted Full-Time Positions</b>	<b>6.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>0.00 %</b>
	<b>Total Budgeted Part-Time Positions</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00 %</b>

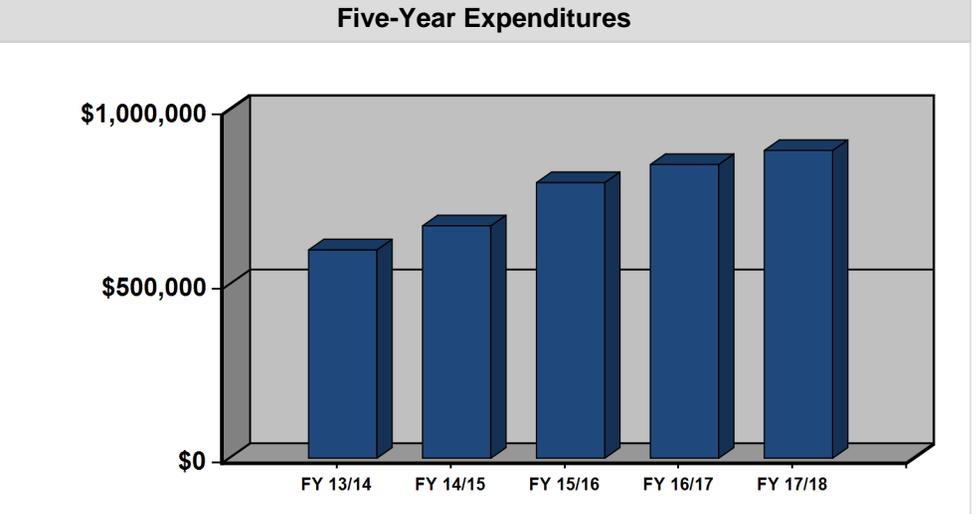
# Division Budget Summary

<b>Department: HUMAN RESOURCES</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: HR ADMIN</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
To provide support to all City Departments and employees by maintaining and administering an efficient, responsive Human Resources Department.

- Selected Service Objectives:**
- To administer the City`s Recruitment Program to attract a highly qualified and diverse staff
  - To maintain a competitive Wage and Benefit Program commensurate with the City`s resources
  - To ensure, in conjunction with departments, that staffing levels are adequately maintained
  - To provide direction and guidance to departments to identify and resolve employee issues
  - To maintain quality relations with Labor Associations
  - To offer training programs designed to improve employee skills and enhance organizational efficiency
  - To maintain compliance with State and Federal regulations
  - To develop and promote programs to improve morale and enhance retention



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$499,460	\$553,592	\$675,970	\$700,055	\$710,690	1.52 %
OPERATING COSTS	\$41,303	\$54,199	\$60,767	\$75,520	\$71,100	-5.85 %
CONTRACTUAL SERVICES	\$44,006	\$42,963	\$34,384	\$47,410	\$82,140	73.25 %
INTERNAL SERVICE CHARGES	\$14,210	\$17,440	\$21,360	\$21,560	\$21,010	-2.55 %
<b>Total Expenditures</b>	<b>\$598,979</b>	<b>\$668,195</b>	<b>\$792,482</b>	<b>\$844,545</b>	<b>\$884,940</b>	<b>4.78 %</b>
Annual Percentage Change		11.56 %	18.60 %	6.57 %	4.78 %	
Budgeted Staffing Level (FTEs)	4.00	6.00	6.00	6.50	6.50	
Budgeted Staffing Level (PT FTEs)	1.00	1.00	1.00	1.00	1.00	

# Division Budget Summary

<b>Department: HUMAN RESOURCES</b>	<b>Fund Title: SELF-INSURANCE</b>
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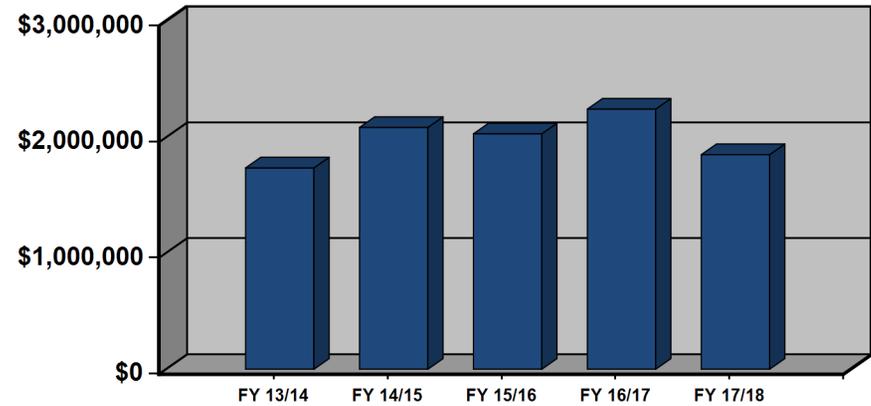
<b>Division: HR ADMIN</b>	<b>Fund Number: 106</b>
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**Mission Statement:**  
To aggressively reduce and mitigate the City's exposure to Workers' Compensation claims.

**Selected Service Objectives:**

- To reduce the number of outstanding Workers' Compensation claims through timely identification and resolution of such claims
- To implement pro-active safety and training programs
- To provide the City with timely and accurate reporting on the City's self-insured programs
- To continue minimizing and reducing the City's financial risk for Workers Compensation claims through consideration of alternative insurance

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$135,250	\$124,964	\$115,986	\$120,450	\$122,310	1.54 %
OPERATING COSTS	\$1,051,570	\$1,445,032	\$1,110,604	\$1,360,500	\$1,058,500	-22.20 %
CONTRACTUAL SERVICES	\$549,840	\$515,555	\$804,091	\$763,000	\$670,000	-12.19 %
<b>Total Expenditures</b>	<b>\$1,736,660</b>	<b>\$2,085,551</b>	<b>\$2,030,681</b>	<b>\$2,243,950</b>	<b>\$1,850,810</b>	<b>-17.52 %</b>
Annual Percentage Change		20.09 %	-2.63 %	10.50 %	-17.52 %	
Budgeted Staffing Level (FTEs)	1.00	1.00	1.00	0.75	0.75	

# Division Budget Summary

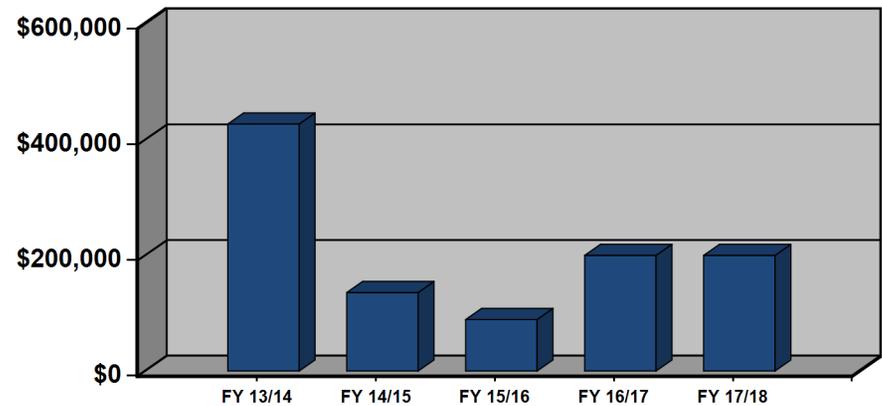
<b>Department: HUMAN RESOURCES</b>	<b>Fund Title: SELF-INSURANCE</b>
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<b>Division: BENEFITS</b>	<b>Fund Number: 106</b>
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**Mission Statement:**  
To aggressively reduce and mitigate the City's exposure to unemployment liability claims.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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- To monitor claims for eligibility
- To provide unemployment benefits in a timely manner when required
- To continue minimizing and reducing the City's financial risk for unemployment liability claims through consideration of alternative insurance sources



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
PERSONNEL SERVICES	\$427,215	\$135,772	\$89,130	\$200,000	\$200,000	0.00 %
Total Expenditures	\$427,215	\$135,772	\$89,130	\$200,000	\$200,000	0.00 %
Annual Percentage Change		-68.22 %	-34.35 %	124.39 %	0.00 %	

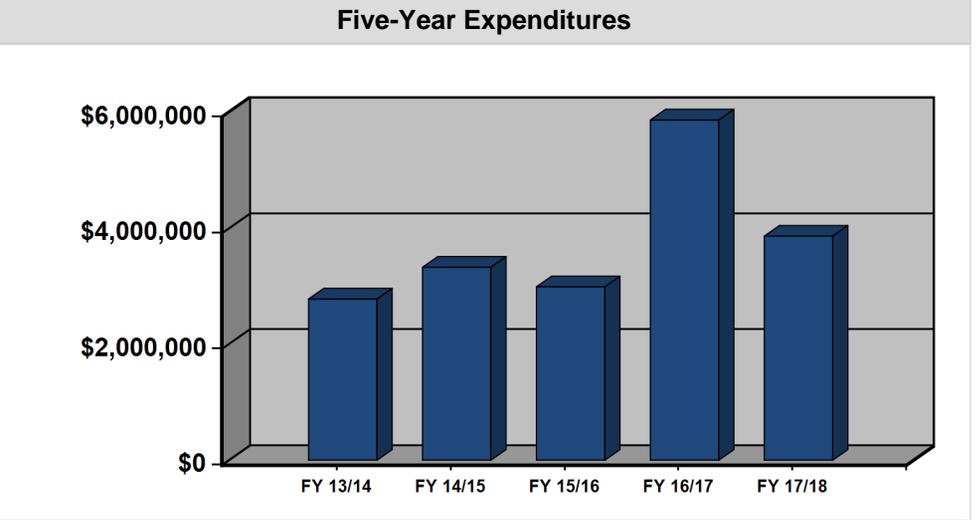
# Division Budget Summary

<b>Department: HUMAN RESOURCES</b>	<b>Fund Title: SELF-INSURANCE</b>
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<b>Division: RISK MANAGEMENT</b>	<b>Fund Number: 106</b>
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**Mission Statement:**  
To aggressively reduce and mitigate the City's exposure to liability claims.

- Selected Service Objectives:**
- To reduce the number of outstanding workers` compensation and liability claims through timely identification and resolution of such claims
  - To provide the City with timely and accurate reporting on the City's self-insured programs
  - To implement a pro-active claims administration process
  - To continue minimizing and reducing the City's financial risk for liability claims through consideration of alternative insurance sources



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$112,343	\$118,647	\$119,414	\$120,450	\$122,310	1.54 %
OPERATING COSTS	\$460,190	\$1,755,078	\$813,297	\$2,967,000	\$1,512,000	-49.04 %
CONTRACTUAL SERVICES	\$2,209,078	\$1,446,961	\$2,051,067	\$2,775,000	\$2,225,000	-19.82 %
INTERNAL SERVICE CHARGES	\$0	\$8,390	\$8,020	\$7,810	\$6,910	-11.52 %
<b>Total Expenditures</b>	<b>\$2,781,611</b>	<b>\$3,329,076</b>	<b>\$2,991,797</b>	<b>\$5,870,260</b>	<b>\$3,866,220</b>	<b>-34.14 %</b>
Annual Percentage Change		19.68 %	-10.13 %	96.21 %	-34.14 %	
Budgeted Staffing Level (FTEs)	1.00	1.00	1.00	0.75	0.75	

# Division Budget Summary

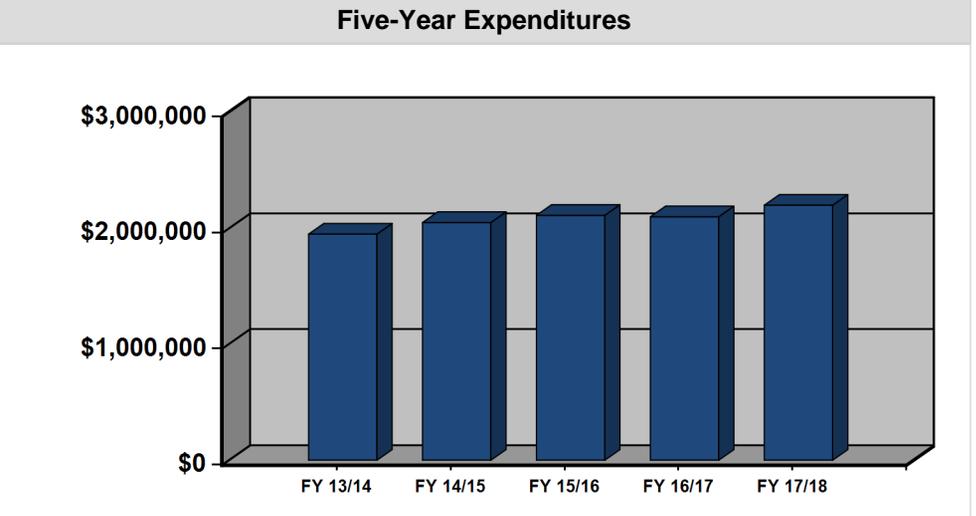
<b>Department: HUMAN RESOURCES</b>	<b>Fund Title: RETIREE MEDICAL BENEFITS</b>
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<b>Division: HR ADMIN</b>	<b>Fund Number: 107</b>
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**Mission Statement:**  
 To maintain the funding level for contractually obligated payment of retiree medical benefits.

**Selected Service Objectives:**

- To maintain the retiree medical benefit program by providing the best possible coverage at the lowest price
- To continue to inform and educate retirees on benefit changes and options
- To coordinate retiree benefits with the Medicare Program



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
PERSONNEL SERVICES	\$1,950,411	\$2,050,302	\$2,112,872	\$2,100,000	\$2,200,000	4.76 %
Total Expenditures	\$1,950,411	\$2,050,302	\$2,112,872	\$2,100,000	\$2,200,000	4.76 %
Annual Percentage Change		5.12 %	3.05 %	-0.61 %	4.76 %	

# Division Budget Summary

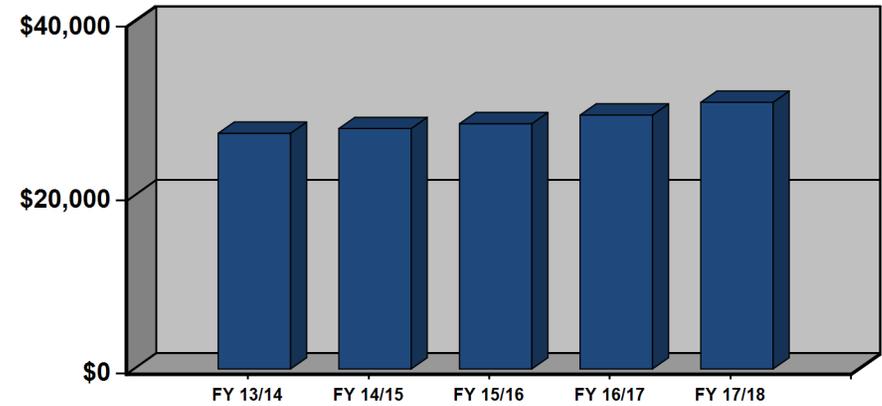
<b>Department: HUMAN RESOURCES</b>	<b>Fund Title: SUPPLEMENTAL RETIREMENT</b>
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<b>Division: BENEFITS</b>	<b>Fund Number: 108</b>
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**Mission Statement:**  
To provide a Supplemental Retirement Program for safety employees that retired prior to July 1, 2004.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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To ensure adequate funding for the Supplemental Retirement Program as required by the Collective Bargaining Agreement.



## Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
PERSONNEL SERVICES	\$27,201	\$27,745	\$28,300	\$29,300	\$30,770	5.02 %
Total Expenditures	\$27,201	\$27,745	\$28,300	\$29,300	\$30,770	5.02 %
Annual Percentage Change		2.00 %	2.00 %	3.53 %	5.02 %	

# Division Budget Summary

**Department: HUMAN RESOURCES** **Fund Title: AIR QUALITY MGMT DISTRICT**

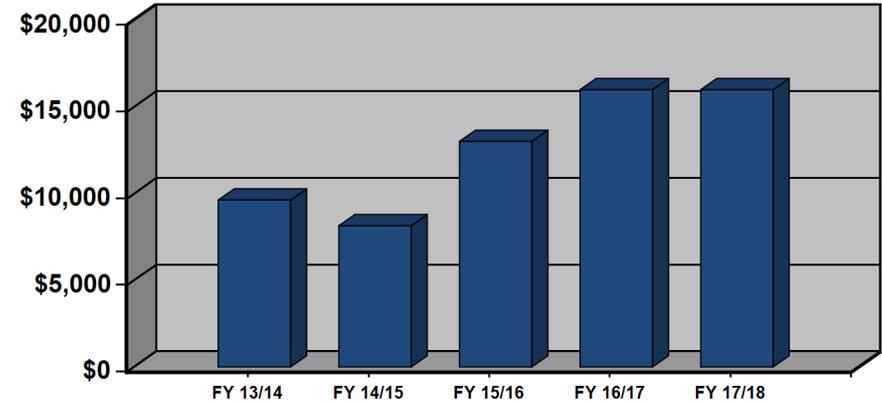
**Division: HR ADMIN** **Fund Number: 241**

**Mission Statement:**

To improve air quality for the community by reducing mobile source emissions caused by employee commuting.

**Selected Service Objectives:** **Five-Year Expenditures**

- To maintain compliance with Air Quality Management District (AQMD) mandates
- To increase vehicle ridership by promoting carpooling
- To decrease the number of vehicle trips by promoting walking, biking, and public transit as an alternative means of getting to work



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
OPERATING COSTS	\$9,631	\$8,152	\$13,016	\$16,000	\$16,000	0.00 %
Total Expenditures	\$9,631	\$8,152	\$13,016	\$16,000	\$16,000	0.00 %
Annual Percentage Change		-15.36 %	59.67 %	22.93 %	0.00 %	

# Administrative Services Organization

Effective 7/1/2017  
Budgeted 101 FTE Positions  
Budgeted 525 Part-Time Positions

**Deputy City Manager**

David R. Edgar

Administrative Analyst (1)

Housing Development

Economic Development

**Office of the City Clerk**

Karen Porlas  
Deputy City Clerk

Boards and Commissions

Records and Elections

**Community Services  
Department**

Garth W. Nelson - Director

Facility & Youth Services

Cultural Arts / Marketing /  
KFON

Senior & Athletic Services

**Information  
Technology  
Department**

Ramon Ebert - Director

Administration

Applications/Operations

**Management Services  
Department**

Lisa A. Strong - Director

Administration

Accounting

Budget

Customer Service

Purchasing

# Administrative Services Organization

Effective 7/1/2017  
Budgeted 101 FTE Positions  
Budgeted 525 Part-Time Positions

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Cultural Arts / Marketing /  
KFON

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**Information  
Technology  
Department**

Ramon Ebert - Director

Administration

Applications/Operations

**Management Services  
Department**

Lisa A. Strong - Director

Administration

Accounting

Budget

Customer Service

Purchasing



# Administrative Services Organization

Fiscal Year 2017-18

## Overview

The Administrative Services Organization was created and has a primary "mission" to provide oversight of all administrative activities conducted within the City of Fontana. This organization was created to improve responsiveness, enhance customer service, increase operational efficiency and implement policy to achieve specific goals created by the City Manager.

The organization will continue to provide management oversight of the City's comprehensive Economic Development Division which focuses on business retention, jobs creation and sales tax production, and the Housing Development Division which concentrates on senior housing construction, multi-family revitalization and construction, and home ownership assistance.

The Administrative Services Organization consists of four departments dedicated to the proactive implementation of the City Council's "Vision" for the City of Fontana.

The mission of the **Office of the City Clerk** is to maintain the City's permanent records, handle City-wide elections, prepare and distribute City Council agendas and provide administrative support to the Mayor, City Council, City Manager and various Boards and Commissions.

The mission of the **Community Services Department** is to create a dynamic, community-based department, to operate and offer programming at City Parks and Community facilities, to develop programming and oversee the KFON Cable Station and Studio, to conduct a wide variety of special events, to maintain programming and staffing levels (both current and future). In addition, this department oversees the Healthy Fontana Program, the after-school program and assists with the development of future Community Centers and recreation facilities.

The mission of the **Information Technology Department** is to proactively address all technology challenges facing City departments, to develop a customer service orientation, to address the technology needs of the City (current and future), and to provide cost-effective technology services. In addition, this department oversees development and implementation of the City's comprehensive Geographic Information System (GIS), the City's web page and all of the telephone, computer and web-based systems.

The mission of the **Management Services Department** is to provide customer support for all City departments, to provide timely and accurate financial information and to pursue continuous improvement practices across all City departments. In addition, this department oversees the City's comprehensive audit program and preparation of the annual operating budget, Capital Improvement Program (CIP) and Comprehensive Annual Financial Report (CAFR).

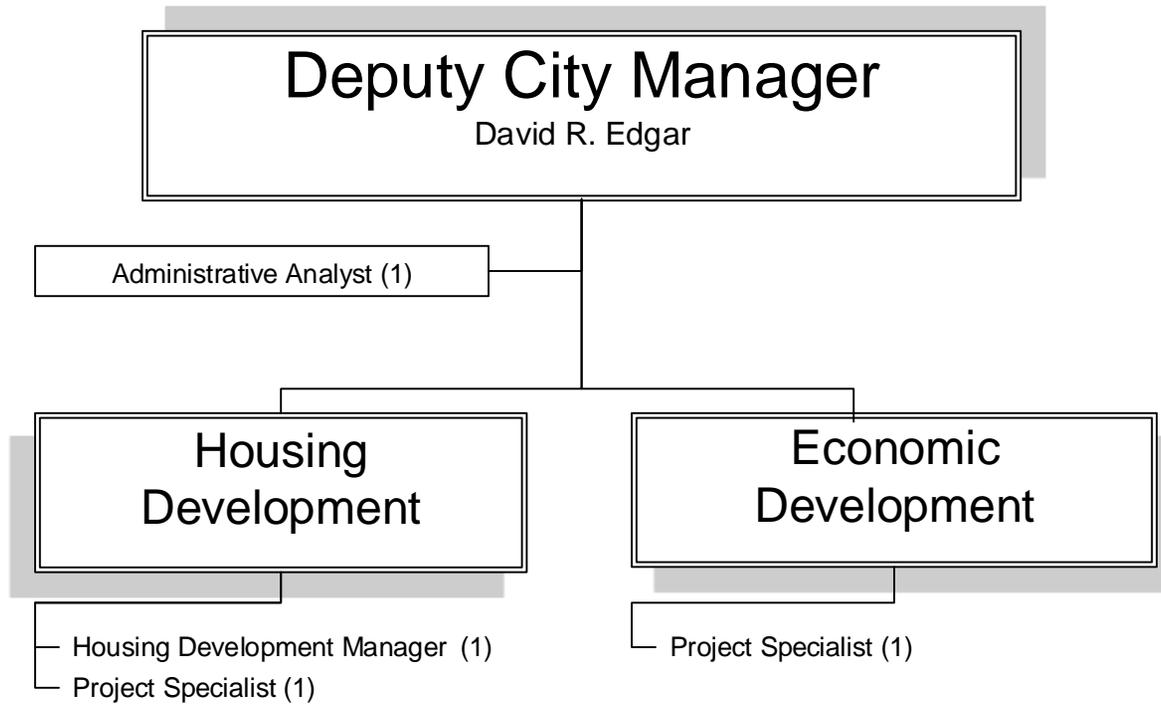
## Organization Department Summary

Organization	Department	2013/2014 Actual	2014/2015 Actual	2015/2016 Actual	2016/2017 Current	2017/2018 New Budget	% Change From Prior Year
<b>ADMINISTRATIVE SERVICES</b>							
	ADMINISTRATIVE SVCS ADMIN	2,674,599	4,598,585	2,940,623	9,539,236	2,185,700	-77.09 %
	COMMUNITY SERVICES	12,913,089	13,632,574	14,199,907	15,938,018	15,683,860	-1.59 %
	INFORMATION TECHNOLOGY	5,551,445	5,664,459	5,654,025	7,070,000	7,774,330	9.96 %
	MANAGEMENT SERVICES	9,312,136	53,281,279	9,047,220	12,653,441	7,287,740	-42.41 %
	OFFICE OF THE CITY CLERK	592,004	663,609	605,452	758,485	666,820	-12.09 %
TOTAL ADMINISTRATIVE SERVICES ORGANIZATION		31,043,274	77,840,506	32,447,228	45,959,180	33,598,450	-26.90 %
Total Budgeted Full-Time Personnel		98.90	100.00	102.00	101.00	101.00	0.00 %
Total Budgeted Part-Time Personnel		537.00	562.00	488.00	442.00	525.00	18.78 %

2017/2018 Organizational Chart

# Administrative Services

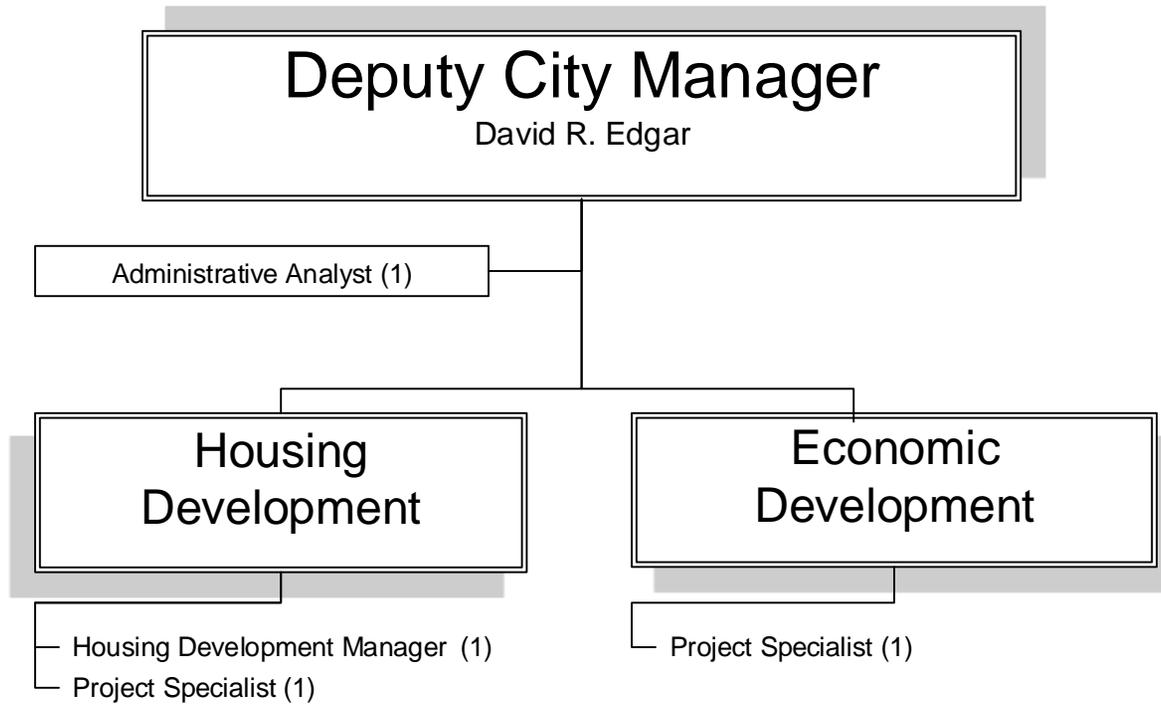
Effective 7/1/2017  
Budgeted 5 FTE Positions  
Budgeted 2 Part-Time Positions



2017/2018 Organizational Chart

# Administrative Services

Effective 7/1/2017  
Budgeted 5 FTE Positions  
Budgeted 2 Part-Time Positions





# Administrative Services

Fiscal Year 2017-18

## Overview

Administrative Services Administration oversees the activities of the four departments of the Administrative Services Organization: the City Clerk’s Office, Community Services, Information Technology and Management Services. In addition, Housing and Economic Development falls under the oversight of Administrative Services Administration.

The **Economic Development Division** is committed to the expansion of the City’s sales tax base and the expansion of the number of quality jobs through office, retail and industrial development. They are dedicated to the removal of blight throughout the City by reinvestment in the central core through sales tax revenue gained from the quality retail developments in North Fontana. In addition, they proactively promote the City of Fontana as “business-friendly” to the development and retail community through tradeshow attendance in order to encourage quality retail development.

## Goals & Performance Measures

Department Goals	City Council Goal
Promote Economic Development by:	
<b>1</b> Cooperatively working with business attraction organizations	<b>1,4</b>
<b>2</b> Working with the Master Developer, Majestic Realty Co., for Ventana at Duncan Development	<b>1,4</b>
<b>3</b> Continued attraction of development to the Auto Center	<b>4</b>
<b>4</b> Actively facilitating the development of the NWC of Citrus and South Highland as an Entertainment Center	<b>4</b>
<b>5</b> Facilitating the Civic Auditorium Redevelopment, Phase II	<b>1,4</b>
<b>6</b> Providing demographic and resource information to developers	<b>1,4</b>
<b>7</b> Continued promotion of the Alternative Fuel Vehicle (AFV) Rebate to attract AFV sales	<b>1,4,8</b>
<b>8</b> Actively facilitating the development of the former Rock Honda Center	<b>1,4</b>
<b>9</b> Actively facilitating the development of the NEC of So. Highland & Sierra Ave.	<b>1,4</b>
<b>10</b> Working with Leasing Brokers to identify available space for retail tenants	<b>1,4</b>
<b>11</b> Cooperatively working with Commercial Brokers to attract national full service restaurants	<b>1,4,6</b>
<b>12</b> Practice sound fiscal management while administering the Federal Community Development Block Grant (CDBG) program fund in accordance with the U.S. Department of Housing and Urban Development requirements (anticipated allocation for FY 2016-17 is \$1,887,316 CDBG & \$171,346 HESG)	<b>3,6,7</b>



# Administrative Services

Fiscal Year 2017-18

## Goals & Performance Measures - continued

Performance Measures	Actual 2015-16	Estimated 2016-17	Target 2017-18	Department Goal
<b>To pursue business attraction, expansion and retention opportunities:</b>				
Number of tradeshow attended	3	3	3	1,8
Outreach events conducted	4	5	5	1,8
Negotiated agreements	2	5	5	1,8
<b>To continue comprehensive promotional campaign targeted to retailers and developers:</b>				
Advertisements placed	22	25	20	1,8
<b>To maintain a point of contact for demographic information:</b>				
Information packets handed out	120	120	100	6
Electronic Information Sent	350	375	250	6
<b>To promote continued development within the Auto Center:</b>				
Information packets sent out	45	45	36	3
Meetings scheduled	15	10	10	3

## Accomplishments

- Celebrated the Grand Opening for Valley KIA's relocation to the Auto Center on So. Highland Avenue
- Actively working with various potential dealers on land acquisition in the Fontana Auto Center
- Continued participation with ICSC for business attraction
- Continued support of the Alternative Fuel Vehicle (AFV) Rebate program to attract sales of AFVs in the Fontana Auto Center with 25 rebates issued to residents since the inception of the program
- Majestic Realty Co. has been selected as Master Developer for Ventana at Duncan Canyon Development
- Actively working with Irish Commercial Brokerage on the NWC of Sierra and Citrus to include restaurants and a movie theater
- The City of Fontana hosted a booth at two ICSC conferences: Las Vegas & San Diego
- Actively working with JLL to assist with attraction of national chain restaurants & business class hotel to Fontana
- Refurbishment of the Auto Center sign off the I-210 freeway will be completed end of May 2018

## Departmental Summary

Fund	Division	2013/2014 Actual	2014/2015 Actual	2015/2016 Actual	2016/2017 Current	2017/2018 New Budget	% Change From Prior Year	
<b>ADMINISTRATIVE SVCS ADMIN</b>								
101	GENERAL FUND	ADMINISTRATIVE SVCS ADMIN	356,777	351,816	372,608	550,570	558,510	1.44 %
101	GENERAL FUND	ECONOMIC DEVELOPMENT	404,085	415,418	433,134	445,080	372,520	-16.30 %
		<b>TOTAL GENERAL FUND</b>	<b>760,862</b>	<b>767,235</b>	<b>805,742</b>	<b>995,650</b>	<b>931,030</b>	<b>-6.49 %</b>
110	GF OPERATING PROJECTS	ADMINISTRATIVE SVCS ADMIN	2,712	1,400	1,327	6,664	3,500	-47.48 %
241	AIR QUALITY MGMT DISTRICT	ECONOMIC DEVELOPMENT	2,000	7,000	1,500	19,500	0	-100.00 %
362	CDBG	ADMINISTRATIVE SVCS ADMIN	0	555,410	1,154,196	1,230,189	0	-100.00 %
362	CDBG	HOUSING DEVELOPMENT	1,855,981	831,671	544,720	2,823,220	803,770	-71.53 %
363	HOME PROGRAM	HOUSING DEVELOPMENT	30,594	2,435,236	181,082	960,014	447,400	-53.40 %
601	CAPITAL REINVESTMENT	ADMINISTRATIVE SVCS ADMIN	0	0	139,417	750,000	0	-100.00 %
601	CAPITAL REINVESTMENT	ECONOMIC DEVELOPMENT	22,451	633	112,637	2,754,000	0	-100.00 %
		<b>TOTAL OTHER FUNDS</b>	<b>1,913,738</b>	<b>3,831,350</b>	<b>2,134,881</b>	<b>8,543,586</b>	<b>1,254,670</b>	<b>-85.31 %</b>
		<b>TOTAL ADMINISTRATIVE SVCS ADMIN</b>	<b>2,674,599</b>	<b>4,598,585</b>	<b>2,940,623</b>	<b>9,539,236</b>	<b>2,185,700</b>	<b>-77.09 %</b>
		<b>Total Budgeted Full-Time Positions</b>	<b>5.90</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>0.00 %</b>
		<b>Total Budgeted Part-Time Positions</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00 %</b>

# Division Budget Summary

**Department: ADMINISTRATIVE SVCS ADMIN**      **Fund Title: GENERAL FUND**

**Division: ADMINISTRATIVE SVCS ADMIN**      **Fund Number: 101**

**Mission Statement:**  
 To provide oversight of all administrative activities of the City of Fontana - to increase operational efficiency, improve customer service and implement policy to achieve goals created by the City Council.

Selected Service Objectives:	Five-Year Expenditures
<ul style="list-style-type: none"> <li>• To provide administrative oversight of the City Clerk’s Office, Community Services, Information Technology and Management Services Departments</li> <li>• To oversee the Agenda review process on behalf of the City Manager</li> <li>• To create a dynamic, community-based Community Services Department</li> <li>• To pro-actively address the challenges facing Information Technology and improve customer service</li> <li>• To enhance fund raising and grant-related activities throughout the community</li> <li>• To focus on customer service throughout the City of Fontana                             <ul style="list-style-type: none"> <li>-Who are our customers?</li> <li>-What are their needs?</li> <li>-How are we addressing their needs?</li> </ul> </li> </ul>	

**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$343,464	\$336,867	\$345,334	\$325,230	\$336,900	3.59 %
OPERATING COSTS	\$3,473	\$3,529	\$3,744	\$8,561	\$8,550	-0.13 %
CONTRACTUAL SERVICES	\$0	\$0	\$12,000	\$61,759	\$3,100	-94.98 %
INTERNAL SERVICE CHARGES	\$9,840	\$11,420	\$11,530	\$11,040	\$9,960	-9.78 %
OTHER FINANCING USES	\$0	\$0	\$0	\$143,980	\$200,000	38.91 %
<b>Total Expenditures</b>	<b>\$356,777</b>	<b>\$351,816</b>	<b>\$372,608</b>	<b>\$550,570</b>	<b>\$558,510</b>	<b>1.44 %</b>
Annual Percentage Change		-1.39 %	5.91 %	47.76 %	1.44 %	
Budgeted Staffing Level (FTEs)	1.70	1.40	1.40	1.30	1.30	

# Division Budget Summary

<b>Department: ADMINISTRATIVE SVCS ADMIN</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: ECONOMIC DEVELOPMENT</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To proactively pursue opportunities in the areas of business retention, expansion and attraction as a means to promote Economic Development.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>• To provide accurate and timely information regarding properties available for business relocation and expansion</li> <li>• To promote Fontana as a "business-friendly" City seeking economic development that promotes job growth and a diversified business base</li> </ul>	<p><b>Five-Year Expenditures</b></p>
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**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$157,468	\$152,948	\$166,145	\$191,570	\$113,380	-40.82 %
OPERATING COSTS	\$141,770	\$141,881	\$145,831	\$161,244	\$161,340	0.06 %
CONTRACTUAL SERVICES	\$91,547	\$106,699	\$110,598	\$81,166	\$88,200	8.67 %
INTERNAL SERVICE CHARGES	\$13,300	\$13,890	\$10,560	\$11,100	\$9,600	-13.51 %
<b>Total Expenditures</b>	<b>\$404,085</b>	<b>\$415,418</b>	<b>\$433,134</b>	<b>\$445,080</b>	<b>\$372,520</b>	<b>-16.30 %</b>
Annual Percentage Change		2.80 %	4.26 %	2.76 %	-16.30 %	
Budgeted Staffing Level (FTEs)	1.00	1.00	1.00	1.00	1.00	
Budgeted Staffing Level (PT FTEs)	1.00	1.00	1.00	1.00	1.00	

# Division Budget Summary

<b>Department: ADMINISTRATIVE SVCS ADMIN</b>	<b>Fund Title: GF OPERATING PROJECTS</b>
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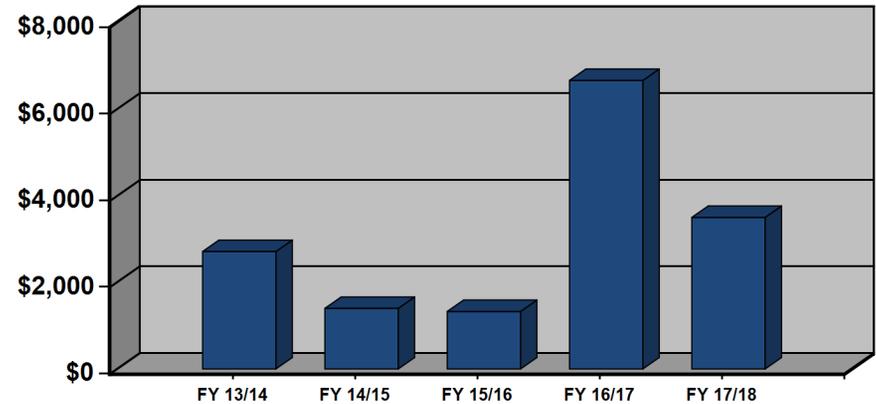
<b>Division: ADMINISTRATIVE SVCS ADMIN</b>	<b>Fund Number: 110</b>
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**Mission Statement:**  
To honor Fontana Residents serving on active duty in the military.

**Selected Service Objectives:**

- To support, recognize, and express appreciation to active duty military individuals and their families
- Each service person is honored with a banner that lists his/her name and branch which is proudly displayed on a thoroughfare within the City

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
OPERATING COSTS	\$2,712	\$1,400	\$1,327	\$6,664	\$3,500	-47.48 %
Total Expenditures	\$2,712	\$1,400	\$1,327	\$6,664	\$3,500	-47.48 %
Annual Percentage Change		-48.39 %	-5.17 %	402.04 %	-47.48 %	

# Division Budget Summary

**Department: ADMINISTRATIVE SVCS ADMIN** **Fund Title: CDBG**

**Division: HOUSING DEVELOPMENT** **Fund Number: 362**

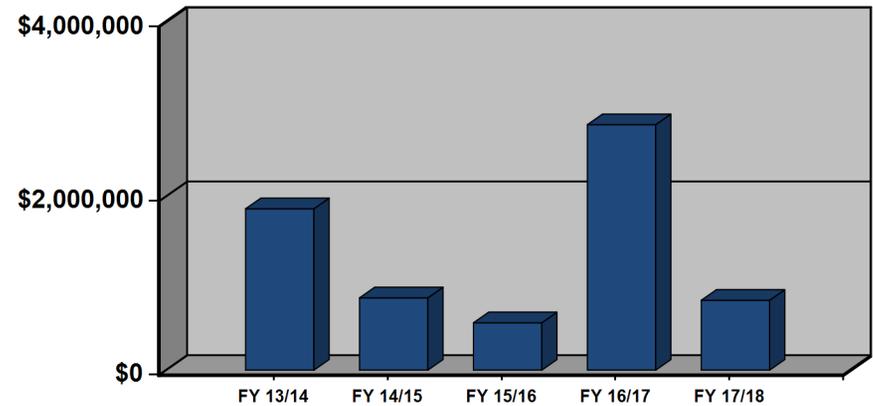
**Mission Statement:**

To administer the Community Development Block Grant, Emergency Solution Grant, and Neighborhood Stabilization Programs (NSP 1 & 3) consistent with national and local objectives.

**Selected Service Objectives:** **Five-Year Expenditures**

- To continue rapid re-housing & homeless prevention services assisting families living in emergency shelter and/or transitional housing
- To proactively implement economic development activities designed to facilitate job creation
- To continue administration of the contract with Inland Mediation which provides for delivery of landlord-tenant resolution/mediation, educational workshops, and fair housing discrimination and complaint services within the City of Fontana
- To oversee administration of all CDBG funded projects
- To administer the Neighborhood Stabilization Program (NSP-1 & NSP-3) to reduce the number of foreclosed and vacant homes within the community
- To continue promoting the Housing Rehabilitation Grant/Loan Program & Emergency Repair Grant Programs

Unspent project funding in FY 2016-17 will carry forward into FY 2017-18 with the First Quarter Budget Review



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
PERSONNEL SERVICES	\$182,088	\$167,129	\$173,653	\$166,560	\$174,550	4.80 %
OPERATING COSTS	(\$139,666)	\$324,558	(\$1,437,109)	\$994,939	\$163,420	-83.57 %
CONTRACTUAL SERVICES	\$252,092	\$244,052	\$271,671	\$772,581	\$459,250	-40.56 %
INTERNAL SERVICE CHARGES	\$11,510	\$4,900	\$5,630	\$5,870	\$5,300	-9.71 %
CAPITAL EXPENDITURES	\$1,549,958	\$91,032	\$1,530,875	\$883,270	\$1,250	-99.86 %
<b>Total Expenditures</b>	<b>\$1,855,981</b>	<b>\$831,671</b>	<b>\$544,720</b>	<b>\$2,823,220</b>	<b>\$803,770</b>	<b>-71.53 %</b>
Annual Percentage Change		-55.19 %	-34.50 %	418.29 %	-71.53 %	
Budgeted Staffing Level (FTEs)	1.06	1.38	1.37	1.47	1.47	
Budgeted Staffing Level (PT FTEs)	1.00	1.00	1.00	1.00	1.00	

# Division Budget Summary

<b>Department: ADMINISTRATIVE SVCS ADMIN</b>	<b>Fund Title: HOME PROGRAM</b>
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<b>Division: HOUSING DEVELOPMENT</b>	<b>Fund Number: 363</b>
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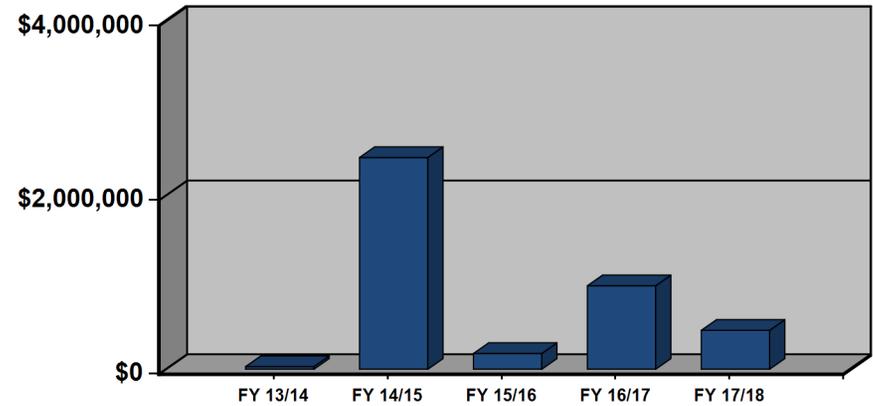
**Mission Statement:**

To actively improve the supply of high quality multi-family properties which are also available to low income households at "affordable" rent levels.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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- To oversee administration of all HOME funded projects
- To provide financial assistance necessary to facilitate new construction and/or the acquisition, substantial rehabilitation, and professional management of selected (targeted) multi-family apartment projects and/or neighborhoods

Unspent project funding in FY 2016-17 will carry forward into FY 2017-18 with the First Quarter Budget Review



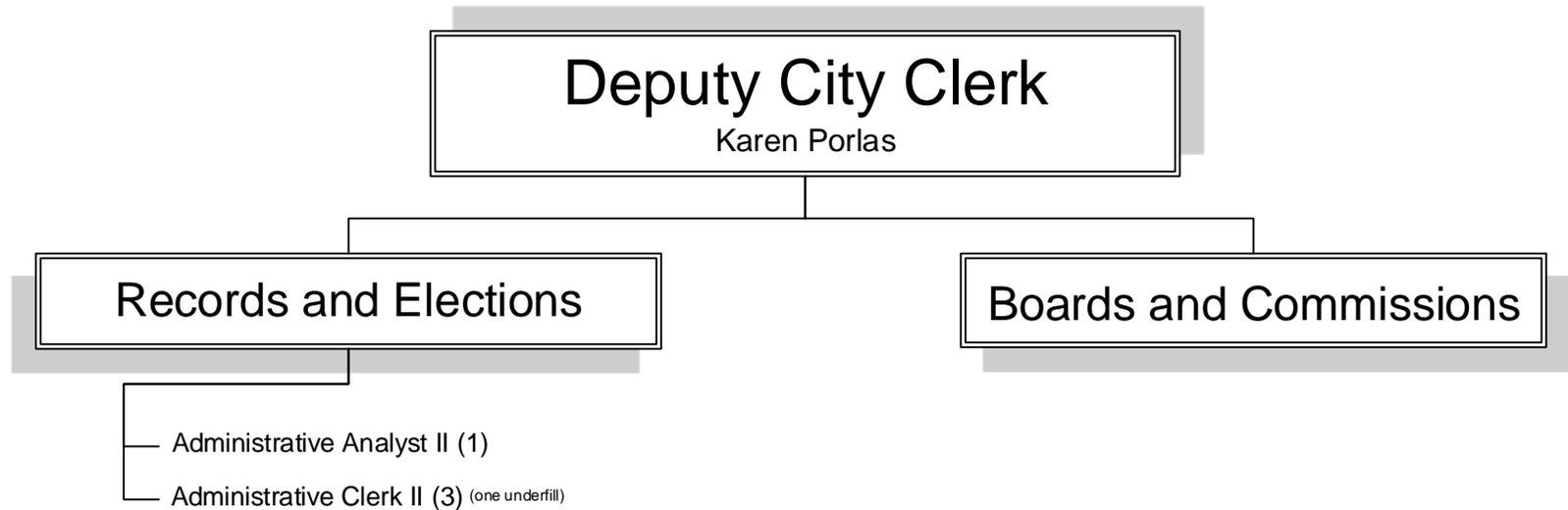
**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$23,902	\$27,698	\$18,621	\$24,540	\$27,720	12.96 %
OPERATING COSTS	\$193	\$1,579	\$136	\$1,950	\$1,900	-2.56 %
CONTRACTUAL SERVICES	\$4,809	\$2,404,230	\$160,435	\$931,834	\$416,210	-55.33 %
INTERNAL SERVICE CHARGES	\$1,690	\$1,730	\$1,890	\$1,690	\$1,570	-7.10 %
<b>Total Expenditures</b>	<b>\$30,594</b>	<b>\$2,435,236</b>	<b>\$181,082</b>	<b>\$960,014</b>	<b>\$447,400</b>	<b>-53.40 %</b>
Annual Percentage Change		7,859.77 %	-92.56 %	430.15 %	-53.40 %	
Budgeted Staffing Level (FTEs)	0.18	0.18	0.19	0.19	0.19	

2017/2018 Organizational Chart

# Office of the City Clerk

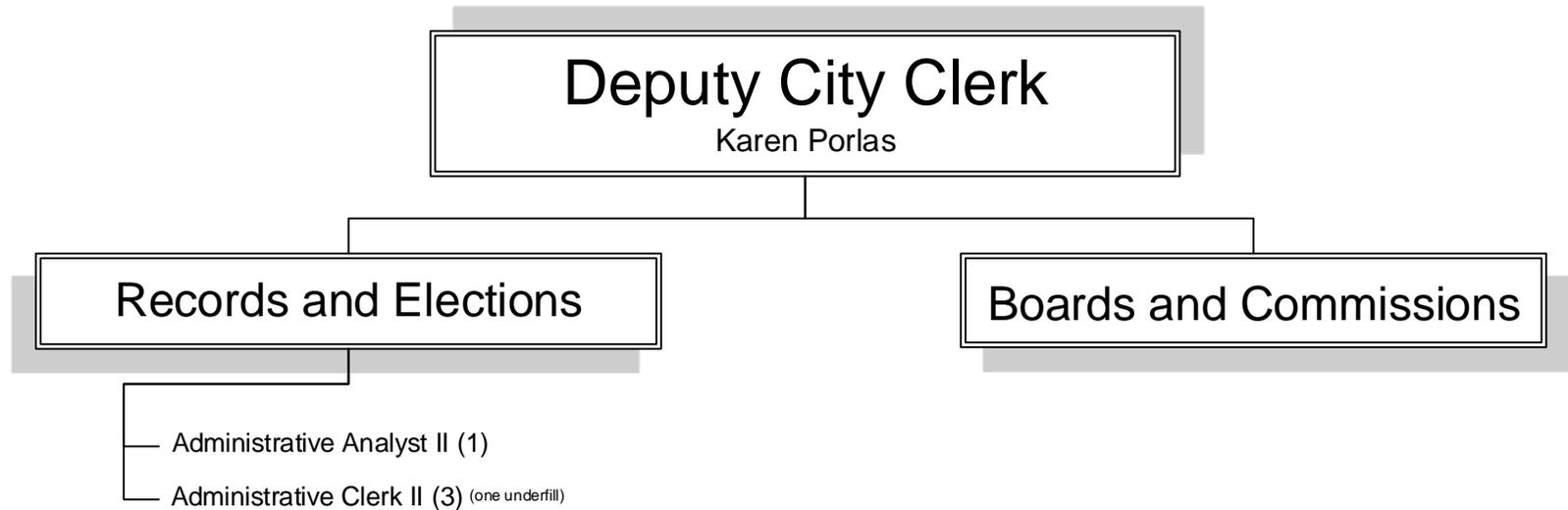
Effective 7/1/2017  
Budgeted 5 FTE Positions  
Budgeted 2 Part-Time Positions



2017/2018 Organizational Chart

# Office of the City Clerk

Effective 7/1/2017  
Budgeted 5 FTE Positions  
Budgeted 2 Part-Time Positions





# Office of the City Clerk

Fiscal Year 2017-18

## Overview

### City Clerk's Office

The City Clerk's Office serves as the historian for the City and the direct link to its citizens keeping them informed of official actions of City government. The department prepares City Council agendas, maintains complete and accurate official City records which include records of all proceedings; maintains a current Municipal Code; conducts all municipal elections as well as any special elections which may be called; files Campaign Statements and Statements of Economic Interests as required by the Fair Political Practices Commission (FPPC) and municipal law; publishes all ordinances adopted by the City Council; assists with legal noticing; administers the Oath of Allegiance to elected and appointed Commission members; and prepares Proclamations and certificates. This department also accepts all liability claims, subpoenas filed against the City, and Public Record Requests.

### Boards and Commissions

The Planning Commission consists of five members, residents of the community appointed by the Mayor with the consensus of the City Council. The Commission's purpose is to review and make decisions on a variety of land use matters such as subdivisions, conditional use permits, community and specific plans, design review, Alcohol Beverage Control (ABC) license requests and variances. The Commission holds regularly scheduled meetings to review development applications and proposals, as well as make recommendations to the City Council on changes to the Development Code, Municipal Code, and land use policies.

The Parks and Community Services Commission consists of seven members, residents of the community appointed by the Mayor with the consensus of the City Council. The Commission works in cooperation with all governmental agencies and civic groups for the advancement of sound recreation planning and programming by providing diversified recreation, sports, after-school and senior citizen programs, and special events.

## Goals & Performance Measures

Department Goals		City Council Goal
1	Proactively process agreements, resolutions, ordinances and claims in a formal and timely manner	1
2	Complete written procedures manual for day-to-day operations of the City Clerk's Office	1
3	Ensure completion of Public Record Requests as established by California State Law	2
4	Ensure City and Commission compliance with Brown Act and Fair Political Practice Commission regulations	1,2



# Office of the City Clerk

Fiscal Year 2017-18

## Goals & Performance Measures - continued

Department Goals		City Council Goal
5	Continue to work with Information Technology to provide access to public records	2
6	Continue to manage Centralized Records Center to scan and index all City records	2
7	Monitor City Clerk, City Manager, Elected Official, and Board and Commission's web pages to ensure that information is accurate and up to date	8
8	Facilitate the establishment of Voting Districts for the City, in compliance with the California Voting Rights Act (CVRA)	1,2,7

Performance Measures	Actual 2015-16	Estimated 2016-17	Target 2017-18	Department Goal
<b>To expeditiously process all contracts, resolutions, ordinances and claims:</b>				1
Number of contracts processed	213	330	280	1
Number of resolutions processed	120	135	110	1
Number of ordinances processed	13	25	20	1
Number of claims processed	73	82	80	
<b>To ensure that public record requests are processed expeditiously and adhere to the parameters established by State law:</b>				3
Percent of public record requests and subpoenas completed within 10 days	95%	96%	99%	
<b>To ensure compliant notice of City and Commission meetings:</b>				4
Percent of compliant City entity meeting agenda postings	100%	100%	100%	
Percent of compliant Commission meeting agenda postings	100%	100%	100%	
<b>To distribute City Council agenda packet in timely manner:</b>				6
Number of City Council agendas prepared Thursday preceding meeting	27	26	25	
<b>To scan and index City documents into Laserfiche:</b>				7
Number of records scanned and indexed	142,087	140,190	150,000	



# Office of the City Clerk

Fiscal Year 2017-18

## Accomplishments

- Conducted the November 2016 General Municipal Election
- In conjunction with IT department, successfully implemented DocuSign Electronic Signature for Resolutions and Ordinances
- Continued to facilitate Centralized Scan Center and worked with various departments to scan and index permanent and current records
- Completed scanning and indexing of official agreements, resolutions, ordinances and minutes to maintain current records
- Implemented quarterly updates of the City's Municipal Code
- Completed annual filings for Fair Political Practices Commission (FPPC) Forms 700 and Campaign Statements
- Provided excellent internal and external customer service and information to the public
- Improved accuracy and timely preparation of agendas and minutes

# Lewis Library and Technology Center

## Lewis Library and Technology Center



The Lewis Library and Technology Center is a place for all generations; from the youngest child coming with his mother to a story-telling program, to the young student researching a school paper on the Internet, to an adult coming to explore new career opportunities, to a senior enjoying a newspaper in her native language.

## Departmental Summary

Fund	Division	2013/2014 Actual	2014/2015 Actual	2015/2016 Actual	2016/2017 Current	2017/2018 New Budget	% Change From Prior Year		
<b>OFFICE OF THE CITY CLERK</b>									
101	GENERAL FUND		BOARDS & COMMISSIONS	21,337	18,785	21,612	30,000	29,960	-0.13 %
101	GENERAL FUND		RECORDS AND ELECTIONS	570,667	644,824	583,841	728,485	636,860	-12.58 %
			<b>TOTAL GENERAL FUND</b>	592,004	663,609	605,452	758,485	666,820	-12.09 %
			<b>TOTAL OFFICE OF THE CITY CLERK</b>	592,004	663,609	605,452	758,485	666,820	-12.09 %
			<b>Total Budgeted Full-Time Positions</b>	6.00	5.00	5.00	5.00	5.00	0.00 %
			<b>Total Budgeted Part-Time Positions</b>	2.00	2.00	2.00	2.00	2.00	0.00 %

# Division Budget Summary

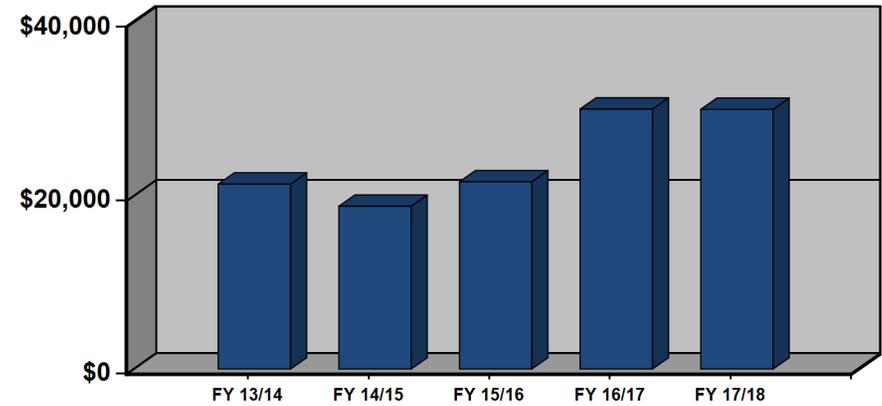
<b>Department: OFFICE OF THE CITY CLERK</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: BOARDS &amp; COMMISSIONS</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
To create a well-planned community, promote and participate in activities which benefit the citizens of the City of Fontana.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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- Parks and Community Services Commission:
  - To foster inter-group relations between all people in the community
  - To provide diversified recreational and sports programs, after-school programs, senior citizen programs and special events and services, along with development programs, which will generate revenue to the City
  - To cooperate with all governmental agencies and civic groups in the advancement of sound recreational planning and programming
  
- Planning Commission:
  - To improve the general quality of life within the community by promoting aesthetically pleasing development and balanced growth
  - To cooperate with all governmental agencies in the advancement of sound planning and programming



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$19,247	\$16,068	\$20,357	\$27,880	\$27,880	0.00 %
OPERATING COSTS	\$1,130	\$1,838	\$364	\$1,700	\$1,250	-26.47 %
INTERNAL SERVICE CHARGES	\$960	\$880	\$890	\$420	\$830	97.62 %
<b>Total Expenditures</b>	<b>\$21,337</b>	<b>\$18,785</b>	<b>\$21,612</b>	<b>\$30,000</b>	<b>\$29,960</b>	<b>-0.13 %</b>
Annual Percentage Change		-11.96 %	15.04 %	38.81 %	-0.13 %	
Budgeted Staffing Level (PT FTEs)	2.00	2.00	2.00	2.00	2.00	

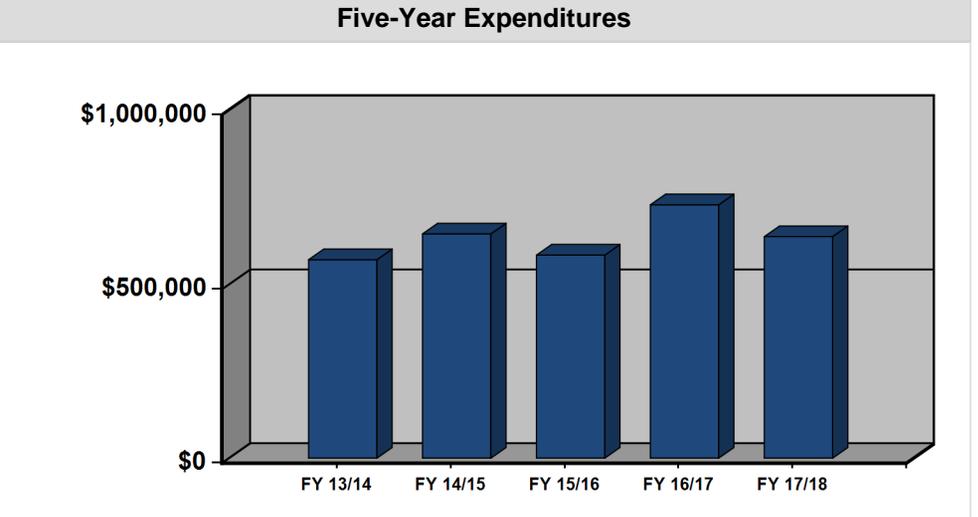
# Division Budget Summary

**Department: OFFICE OF THE CITY CLERK** **Fund Title: GENERAL FUND**

**Division: RECORDS AND ELECTIONS** **Fund Number: 101**

**Mission Statement:**  
 To maintain the City's permanent records, handle City-wide elections, prepare and distribute City Council agendas and minutes, and provide administrative support to the Mayor, City Council, City Manager and various Boards and Commissions.

- Selected Service Objectives:**
- To provide administrative support to the City Manager, Mayor and Council Members
  - To provide assistance, retention and management of the City-wide Records Management Program
  - To provide informational services to meet the needs of the community
  - To create and update informational handouts to the public
  - To expand knowledge in the area of the Optical Disk Imaging System
  - To work with the Technology Services Department in providing documents on the City's website
  - To work with Risk Management and the City Attorney regarding liability claims and subpoenas filed with the City
  - To provide election support in conjunction with the San Bernardino County Registrar's Office
  - To prepare a concise and well-ordered City Council agenda packet in a timely manner



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$476,532	\$499,044	\$503,855	\$528,595	\$540,370	2.23 %
OPERATING COSTS	\$73,975	\$63,051	\$64,126	\$67,520	\$75,520	11.85 %
CONTRACTUAL SERVICES	\$0	\$67,659	\$0	\$116,000	\$5,000	-95.69 %
INTERNAL SERVICE CHARGES	\$20,160	\$15,070	\$15,860	\$16,370	\$15,970	-2.44 %
<b>Total Expenditures</b>	<b>\$570,667</b>	<b>\$644,824</b>	<b>\$583,841</b>	<b>\$728,485</b>	<b>\$636,860</b>	<b>-12.58 %</b>
Annual Percentage Change		12.99 %	-9.46 %	24.77 %	-12.58 %	
Budgeted Staffing Level (FTEs)	6.00	5.00	5.00	5.00	5.00	

# *Sunset Concert Series*

## *Sunset Concert Series*



Moonwalk your way to the melody filled lineup of the Sunset Concert Series.  
Every Thursday evening at Miller Park.

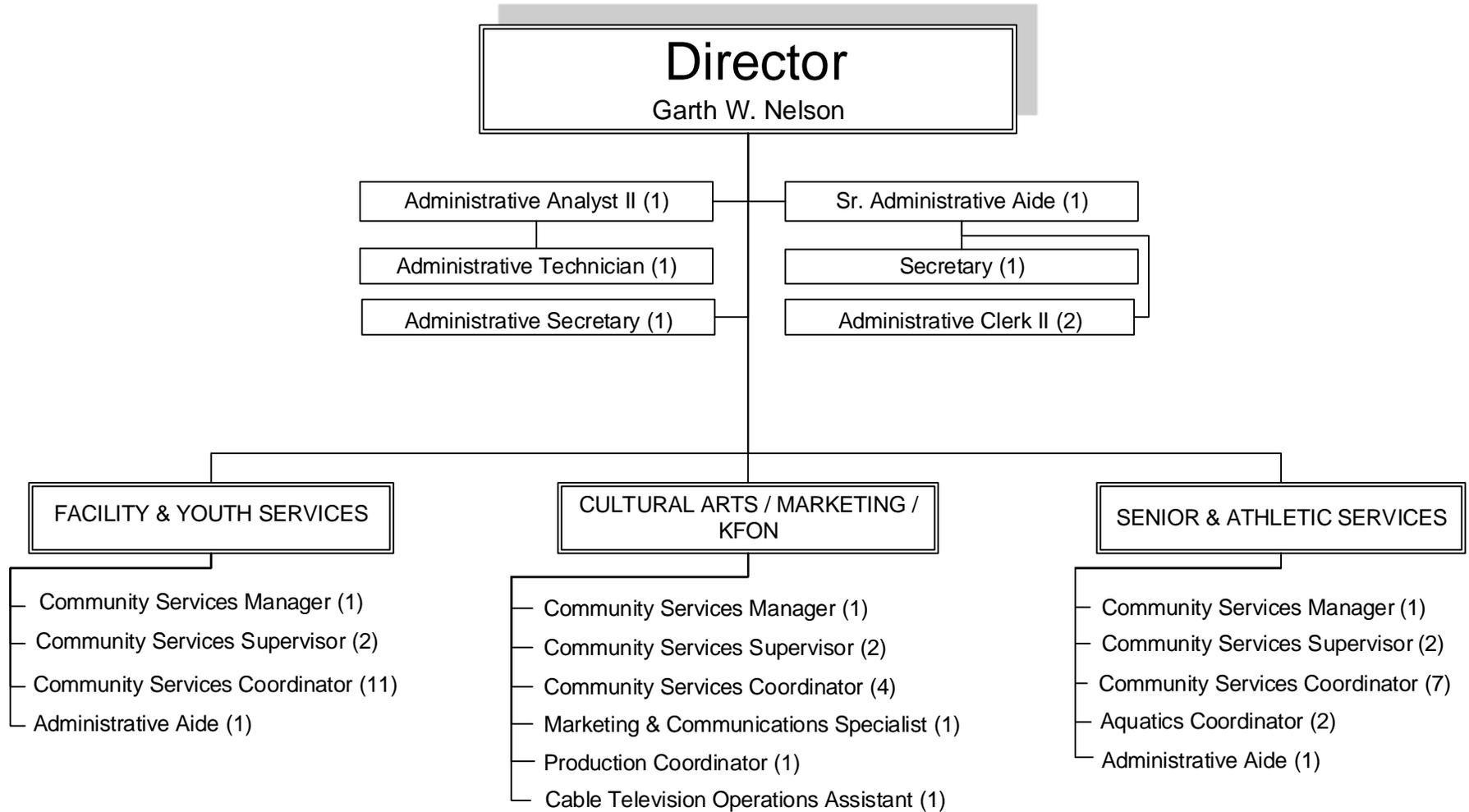
2017/2018 Organizational Chart

# Community Services

Effective 7/1/2017

Budgeted 46 FTE Positions

Budgeted 515 Part-Time Positions



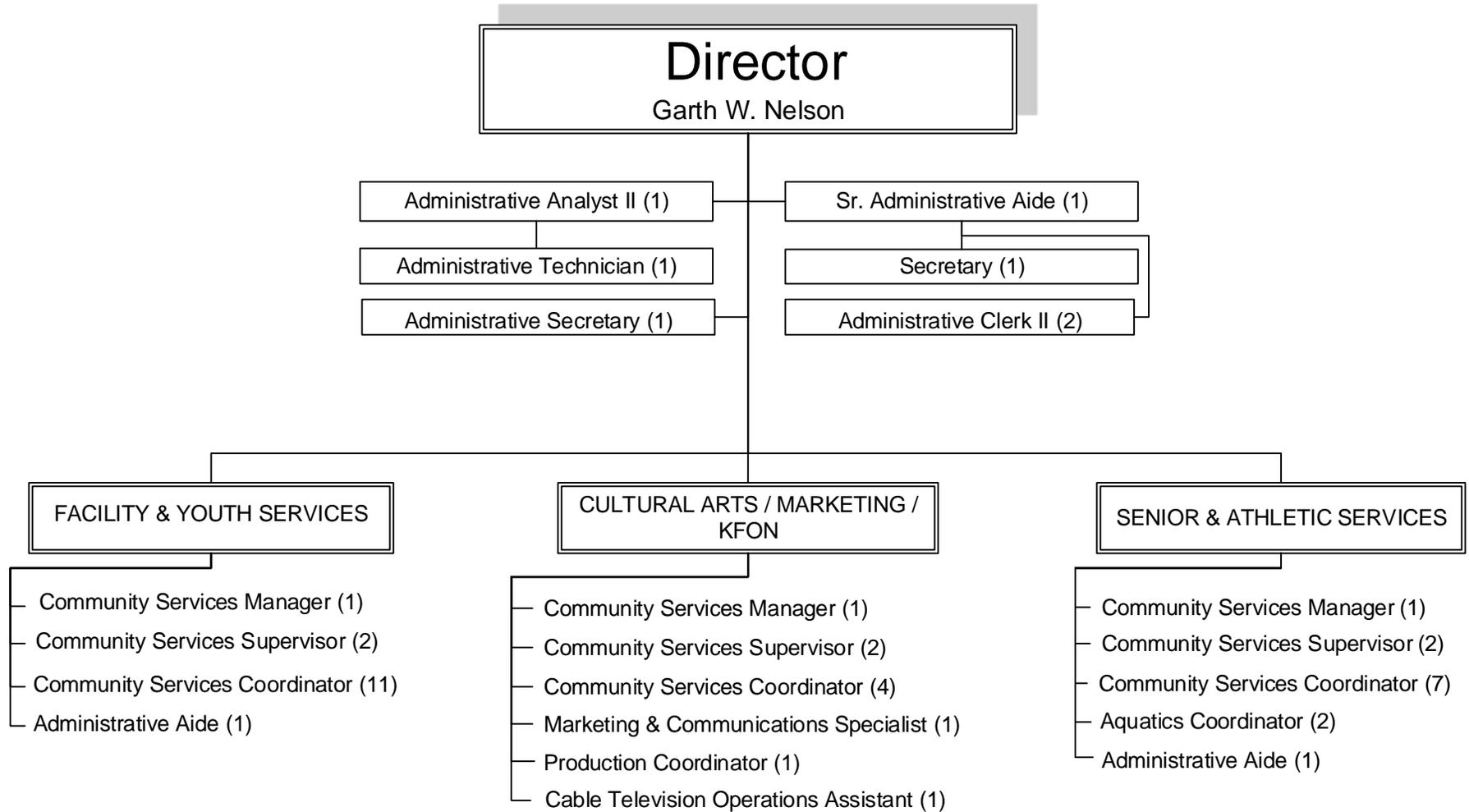
2017/2018 Organizational Chart

# Community Services

Effective 7/1/2017

Budgeted 46 FTE Positions

Budgeted 515 Part-Time Positions





# Community Services

Fiscal Year 2017-18

## Overview

The Community Services Department is responsible for programs that promote active lifestyles and communities, support education and cultural awareness, and provide interactive recreational opportunities for Fontana residents of all ages. The department is comprised of four divisions (Administration, Cultural Arts/Marketing/KFON, Facility & Youth Services, and Senior & Athletic Services) that work collectively to provide quality recreation, education and cultural art experiences for individuals, families, and the community. Programs, services and events offered by the department include special events, cultural arts, education and recreation classes, health and wellness activities, marketing and public communication efforts, youth and after school programs, sports, aquatics, facility management, and environmental and conservation programs. The department provides these programs, services, and events through seven neighborhood and specialty centers, two community centers, an aquatics center, a splash park, an auditorium, a dinner theater, 38 parks, 59 sports fields, 2 skate parks, 1 dog park, and through partnerships with non-profit and service organizations throughout the county.

## Goals & Performance Measures

Department Goals		City Council Goal
1	Provide quality recreation experiences to individuals, families and the community	8
2	Provide quality events, programs, services and facilities to strengthen community image and sense of place	6,8
3	Build partnerships and collaborations to enhance and expand service to the community	7
4	Provide comprehensive programs and activities that encourage community involvement	8
5	Promote health and wellness through education and activities that encourage an active lifestyle	8
6	Effectively communicate and promote programs, services and resources to the community through KFON, print publications and the Web	2,8
7	Actively seek alternative funding through grants/sponsorships to continue/enhance services and programs	2,7
8	Develop staff through training and involvement in professional organizations to establish leaders	2,7
9	Continue to enhance existing facilities and participate in the development of new facilities to meet the needs of the community	6

Performance Measures	Actual 2015-16	Estimated 2016-17	Target 2017-18	Department Goal
<b>To increase participation in classes (only) offered:</b>				
Total number of participants in all classes	25,504	25,614	25,400	1-6
Total number of attendance for all classes	216,116	212,927	213,000	1-6



# Community Services

Fiscal Year 2017-18

## Goals & Performance Measures - continued

Performance Measures	Actual 2015-16	Estimated 2016-17	Target 2017-18	Department Goal
<b>To inform community of City projects, developments and programs:</b>				
Number of Facebook department post reach	2,831,696	3,000,000	3,200,000	6
Number of department 'Notify Me' subscribers	4,316	4,700	4,700	6
Number of department 'Notify Me' email distributions	72	80	88	6
Number of marketing campaigns	43	40	40	6
Number of press releases sent to various publications	57	62	68	6
<b>To increase private rentals at pools, neighborhood, and community centers:</b>				
Total number of overall rentals	2,173	2,155	2,000	1,2,6,9
<b>To provide quality senior services:</b>				
Total number of meals served	36,401	35,346	37,500	1,5
Total number of seniors transported (one-way trips)	48,300	49,000	50,000	1
<b>To provide health and fitness education information to community:</b>				
Total number of clients receiving health and fitness information	64,622	65,000	66,000	5,6
Provide health and wellness education and classes to the community through the Walking Club, Cooking Class, recreation classes, and Employee Wellness Program	34,079	35,000	36,000	5
Total participants utilizing fitness rooms	32,377	36,458	38,750	1,5
<b>To provide appropriate, accessible cultural arts programs &amp; services:</b>				
Total number of cultural arts program participants	45,561	47,100	47,500	1
<b>To increase community/corporate partnerships:</b>				
Number of partnerships developed	177	208	235	3



# Community Services

Fiscal Year 2017-18

## Goals & Performance Measures - continued

Performance Measures	Actual 2015-16	Estimated 2016-17	Target 2017-18	Department Goal
<b>To provide aquatics programming to the community:</b>				
Total number of participants in all aquatic classes	9,494	9,500	9,500	1,5
Total number of participants in all aquatic activities	89,206	92,000	93,000	1,5
<b>To provide social and educational programs:</b>				
Number of preschool students in City programs	3,811	3,700	3,700	1-6,8
Number of youth served in the Fontana After School Program	448,798	450,000	450,000	1-3,5,8
Number of youth served at the Jack Bulik Teen Center	13,692	1,000*	8,000*	1-9
Number of youth served by Mobile Recreation programs	37,135	35,000	35,000	1-6,8
Number of participants in environmental programs (urban ecology school visitors)	5,700	6,000	6,500	1-2
<b>To provide quality City-wide, co-sponsored and recreational events to the community:</b>				
Number of recreational events offered to the community	90	96	96	1-4,6
<b>To provide quality audio-visual support (K-FON) to the community:</b>				
Total number of community programs aired	155	155	160	6
<b>To increase participation in sports:</b>				
Number of participants in pee wee and youth sports programs	4,046	3,921	4,000	1,5
Number of adult teams in adult sport programs	241	220	230	1,5
<b>To increase participation in youth camps:</b>				
Total number of participants registered in camps	667	675	690	1-3

\*With the closure due to construction, attendance will be impacted in 2016 and 2017



# Community Services

Fiscal Year 2017-18

## Accomplishments

- Fontana Arts presented two Youth Community Theater Productions, "Peter Pan Jr." and "Disney Aladdin Jr.," which had over 140 youth cast members and 2,400 community audience members
- Awarded \$3,288,946 Proposition 49 After-School Education & Safety (ASES) grant to support out-of-school-time programs at all elementary and middle schools in the Fontana Unified School District
- 2,320 students participated in the Leading Educational Art Program through the Fontana After-School Program visiting 33 sites 5 times per year (11,600 elementary and middle school youth annually)
- Fontana After-School Program services an average of 3,800 students daily; over 490,000 youth annually
- The Mayor's Youth Advisory Council has volunteered over 1,185 hours organizing a variety of events
- Issued over 700 Athletic Field permits to football, indoor/outdoor soccer, baseball, and softball organizations
- Allocated over 82,000 hours of field space to sports-related user groups and provided oversight for all Field and Shelter permits through the Field Management Program
- Aquatic programming served over 136,000 participants including City programs, Sea Horses Aquatic Club, and Summit High School Aquatics.
- 165,000 seniors and community residents were positively impacted by quality services, activities and programs at the Fontana Community Senior Center
- Sold out the seventh straight annual Fontana Days Run with over 2,000 participants registered prior to event day
- Youth and Pee Wee sports serviced over 3,900 participants
- In partnership with Los Angeles Clippers and Los Angeles Kings, 1,325 participants experienced a professional sport game and pre-game activity at the Staples Center in Los Angeles
- 650 students from all seven Fontana Unified School District middle schools participated in the Middle School Sports Program which includes volleyball, basketball, and newly added soccer
- Hosted 8 summer concerts which attracted over 19,000 community members
- Awarded over \$299,000 in grant funding, awards, and sponsorships to provide gardening, nutrition, physical education, zoning development, and nutrition assessments to improve quality of life for Fontana residents
- Over 346 families and individuals participated in the 'Farm Fresh for Fontana Families Double your Bucks' program, extending and doubling their buying power at the Fontana Farmers' Market every weekend
- Continued to be ranked #1 in the nation for the Let's Move Cities, Towns and Counties initiative aimed at combating childhood obesity, and have been upgraded to the Let's Move! All Star program
- KFON produced 155 productions including Open for Business, Holiday and Fontana Days Parades, Concerts in the Park, Car Shows, and a variety of Community events, with a special 12-show production of Eat Healthy Fontana – Cooking Show was also produced and aired
- Provided 132,853 summer lunches and snacks at 33 city locations at no cost to Fontana's youth through FUSD's Summer Food Program partnership

## Departmental Summary

Fund	Division	2013/2014 Actual	2014/2015 Actual	2015/2016 Actual	2016/2017 Current	2017/2018 New Budget	% Change From Prior Year	
<b>COMMUNITY SERVICES</b>								
101	GENERAL FUND	COMMUNITY SVCS ADMIN	998,015	1,111,900	1,179,203	1,431,450	1,274,380	-10.97 %
101	GENERAL FUND	CULTURAL ARTS/MKTNG/KFON	2,759,843	2,731,382	2,398,949	2,702,890	2,588,650	-4.23 %
101	GENERAL FUND	FACILITY & YOUTH SERVICES	1,420,167	1,599,898	2,522,748	2,895,125	3,011,740	4.03 %
101	GENERAL FUND	SENIOR & ATHLETIC SVCS	4,323,369	4,686,623	4,504,216	4,687,295	4,829,560	3.04 %
		<b>TOTAL GENERAL FUND</b>	<b>9,501,393</b>	<b>10,129,803</b>	<b>10,605,116</b>	<b>11,716,760</b>	<b>11,704,330</b>	<b>-0.11 %</b>
105	KFON	CULTURAL ARTS/MKTNG/KFON	107,024	151,223	331,568	351,020	233,550	-33.47 %
282	SOLID WASTE MITIGATION	CULTURAL ARTS/MKTNG/KFON	27,313	27,658	31,461	46,160	46,510	0.76 %
301	GRANTS	CULTURAL ARTS/MKTNG/KFON	0	0	0	52,000	0	-100.00 %
301	GRANTS	FACILITY & YOUTH SERVICES	0	14,850	59,455	0	0	0.00 %
301	GRANTS	SENIOR & ATHLETIC SVCS	73,646	115,235	129,589	271,960	227,620	-16.30 %
362	CDBG	FACILITY & YOUTH SERVICES	46,370	50,746	52,513	52,513	52,600	0.17 %
385	AFTER SCHOOL PROGRAM	FACILITY & YOUTH SERVICES	3,157,343	3,143,061	2,990,206	3,447,605	3,419,250	-0.82 %
		<b>TOTAL OTHER FUNDS</b>	<b>3,411,696</b>	<b>3,502,772</b>	<b>3,594,791</b>	<b>4,221,258</b>	<b>3,979,530</b>	<b>-5.73 %</b>
		<b>TOTAL COMMUNITY SERVICES</b>	<b>12,913,089</b>	<b>13,632,574</b>	<b>14,199,907</b>	<b>15,938,018</b>	<b>15,683,860</b>	<b>-1.59 %</b>
		<b>Total Budgeted Full-Time Positions</b>	<b>43.00</b>	<b>44.00</b>	<b>46.00</b>	<b>46.00</b>	<b>46.00</b>	<b>0.00 %</b>
		<b>Total Budgeted Part-Time Positions</b>	<b>528.00</b>	<b>553.00</b>	<b>478.00</b>	<b>432.00</b>	<b>515.00</b>	<b>19.21 %</b>

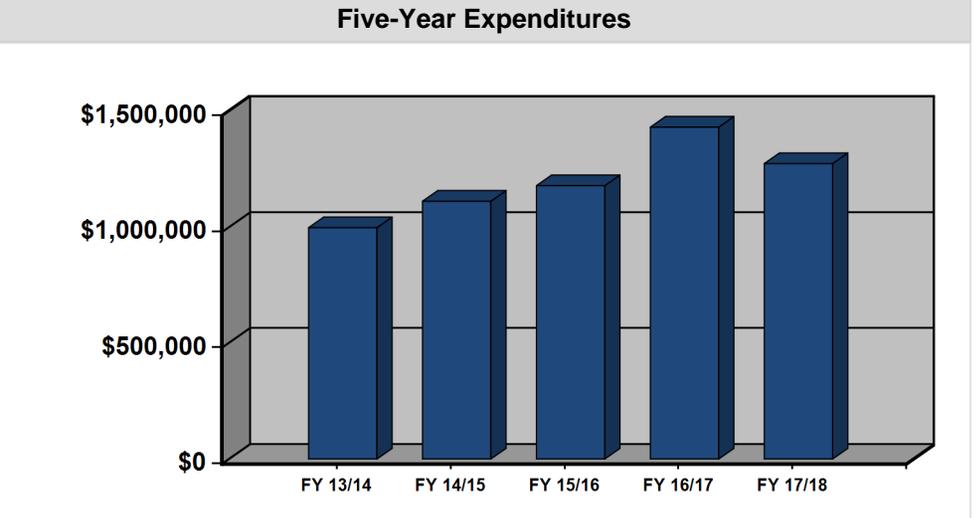
# Division Budget Summary

<b>Department: COMMUNITY SERVICES</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: COMMUNITY SVCS ADMIN</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To respond to the needs of the community for recreational, cultural and other human services related programs. The Department will achieve this mission through the development and administration of diversified recreational and cultural programs which are incorporated into community and neighborhood centers, senior citizen activities, after school programs, sports programs, health & wellness, and special community events.

- Selected Service Objectives:**
- To create activities that will emphasize positive alternatives for youth, reducing alienation and anti-social behavior
  - To provide children`s programs, contract instructional classes, senior programming, activities for the developmentally disabled, outdoor nature programs and cultural events
  - To provide arts programming for youth in the community
  - To implement the City`s work plan for the enhancement of community service programming
  - To prioritize grant writing efforts for additional resource opportunities



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
PERSONNEL SERVICES	\$715,267	\$681,028	\$728,497	\$768,260	\$802,750	4.49 %
OPERATING COSTS	\$93,311	\$184,447	\$67,892	\$81,630	\$69,630	-14.70 %
CONTRACTUAL SERVICES	\$5,247	\$6,245	\$10,025	\$13,840	\$13,840	0.00 %
INTERNAL SERVICE CHARGES	\$184,190	\$240,180	\$314,680	\$375,220	\$384,210	2.40 %
CAPITAL EXPENDITURES	\$0	\$0	\$58,109	\$192,500	\$3,950	-97.95 %
<b>Total Expenditures</b>	<b>\$998,015</b>	<b>\$1,111,900</b>	<b>\$1,179,203</b>	<b>\$1,431,450</b>	<b>\$1,274,380</b>	<b>-10.97 %</b>
Annual Percentage Change		11.41 %	6.05 %	21.39 %	-10.97 %	
Budgeted Staffing Level (FTEs)	6.00	6.00	8.00	8.00	8.00	
Budgeted Staffing Level (PT FTEs)	2.00	2.00	2.00	0.00	0.00	

# Division Budget Summary

**Department: COMMUNITY SERVICES** **Fund Title: GENERAL FUND**

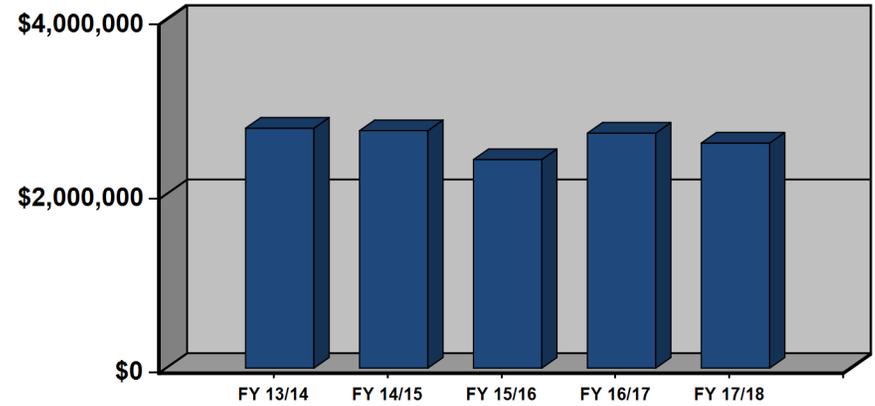
**Division: CULTURAL ARTS/MKTNG/KFON** **Fund Number: 101**

**Mission Statement:**

To provide quality programs, services, and information that encourage community involvement, partnerships, and life-long learning through cultural arts, events, and environmental education.

**Selected Service Objectives:** **Five-Year Expenditures**

- To provide a variety of special events including Fontana Days Half Marathon, Festival of Winter, Arts Festival, July 4th, Summer Concerts, and specialty events
- To continue to integrate cultural arts into existing Community Services Department programs, services and facilities for optimal public exposure to the arts and maximized use of facilities
- To collaborate/coordinate with other local/regional arts providers to optimize services
- To educate urban ecology through hands-on place-based learning
- To enhance marketing efforts to increase awareness of programs and services
- To promote programs and services utilizing KFON community television
- To obtain and develop community and business partnerships



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$1,935,643	\$1,808,778	\$1,414,724	\$1,507,690	\$1,588,090	5.33 %
OPERATING COSTS	\$298,284	\$381,340	\$422,267	\$334,450	\$340,700	1.87 %
CONTRACTUAL SERVICES	\$438,695	\$450,223	\$513,748	\$613,580	\$612,920	-0.11 %
INTERNAL SERVICE CHARGES	\$87,220	\$91,040	\$48,210	\$47,170	\$46,940	-0.49 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$200,000	\$0	-100.00 %
<b>Total Expenditures</b>	<b>\$2,759,843</b>	<b>\$2,731,382</b>	<b>\$2,398,949</b>	<b>\$2,702,890</b>	<b>\$2,588,650</b>	<b>-4.23 %</b>
Annual Percentage Change		-1.03 %	-12.17 %	12.67 %	-4.23 %	
Budgeted Staffing Level (FTEs)	18.00	17.00	10.00	10.00	10.00	
Budgeted Staffing Level (PT FTEs)	28.00	33.00	31.00	33.00	34.00	

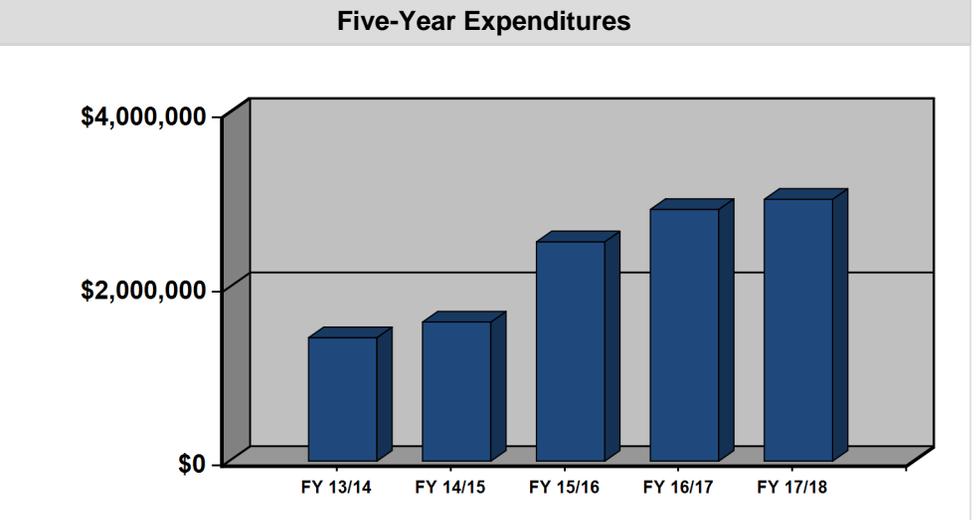
# Division Budget Summary

<b>Department: COMMUNITY SERVICES</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: FACILITY &amp; YOUTH SERVICES</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To provide and promote widely diversified comprehensive programs, classes, and activities that encourage youth and adult, health, fitness, educational and social opportunities in the community.

- Selected Service Objectives:**
- To provide After School and Tiny Tot programs
  - To provide a variety of Youth and Teen educational, enrichment, and recreation programs
  - To assess and enhance services offered to residents with disabilities
  - To provide quality youth day camp programs
  - To cultivate and develop a Youth Advisory Council (MYAC) for the betterment of youth opportunities and development
  - To continue collaboration with Fontana Unified School District in providing the Summer Lunch/Snack Program to ages 5-18



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$889,723	\$1,020,198	\$1,866,029	\$2,240,415	\$2,417,150	7.89 %
OPERATING COSTS	\$141,594	\$189,033	\$155,138	\$169,840	\$156,990	-7.57 %
CONTRACTUAL SERVICES	\$388,850	\$390,667	\$431,160	\$416,180	\$366,150	-12.02 %
INTERNAL SERVICE CHARGES	\$0	\$0	\$70,420	\$68,690	\$71,450	4.02 %
<b>Total Expenditures</b>	<b>\$1,420,167</b>	<b>\$1,599,898</b>	<b>\$2,522,748</b>	<b>\$2,895,125</b>	<b>\$3,011,740</b>	<b>4.03 %</b>
Annual Percentage Change		12.66 %	57.68 %	14.76 %	4.03 %	
Budgeted Staffing Level (FTEs)	0.00	1.00	12.00	12.00	12.00	
Budgeted Staffing Level (PT FTEs)	73.00	78.00	51.00	52.00	58.00	

# Division Budget Summary

<b>Department: COMMUNITY SERVICES</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: SENIOR &amp; ATHLETIC SVCS</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To provide and promote widely diversified comprehensive programs, classes, and activities that encourage youth and adult, health, fitness, educational and social opportunities in the community.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>• To provide seasonal aquatic programs at five aquatic sites and year-round aquatic programs at the Fontana Aquatic Center and seasonal programming at the Martin Tudor Splash Park</li> <li>• To provide sports and fitness programs for all ages</li> <li>• To provide health and wellness programming in all program areas of the Community Services Department through Healthy Fontana</li> <li>• To provide aquatic safety and educational courses to citizens throughout the community</li> <li>• To provide facility and field rental opportunities city-wide</li> <li>• To continue the commitment for development of community partnerships</li> <li>• To provide Senior programming and services to the 55 and older demographic</li> </ul>	<p><b>Five-Year Expenditures</b></p>
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**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$3,192,060	\$3,485,452	\$3,245,461	\$3,458,685	\$3,576,670	3.41 %
OPERATING COSTS	\$520,595	\$559,164	\$582,275	\$619,390	\$641,380	3.55 %
CONTRACTUAL SERVICES	\$501,465	\$515,887	\$560,767	\$501,240	\$505,800	0.91 %
INTERNAL SERVICE CHARGES	\$109,250	\$126,120	\$104,950	\$107,980	\$105,710	-2.10 %
CAPITAL EXPENDITURES	\$0	\$0	\$10,763	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$4,323,369</b>	<b>\$4,686,623</b>	<b>\$4,504,216</b>	<b>\$4,687,295</b>	<b>\$4,829,560</b>	<b>3.04 %</b>
Annual Percentage Change		8.40 %	-3.89 %	4.06 %	3.04 %	
Budgeted Staffing Level (FTEs)	16.00	17.00	13.00	13.00	13.00	
Budgeted Staffing Level (PT FTEs)	141.00	156.00	110.00	137.00	139.00	

# Division Budget Summary

**Department: COMMUNITY SERVICES** **Fund Title: KFON**

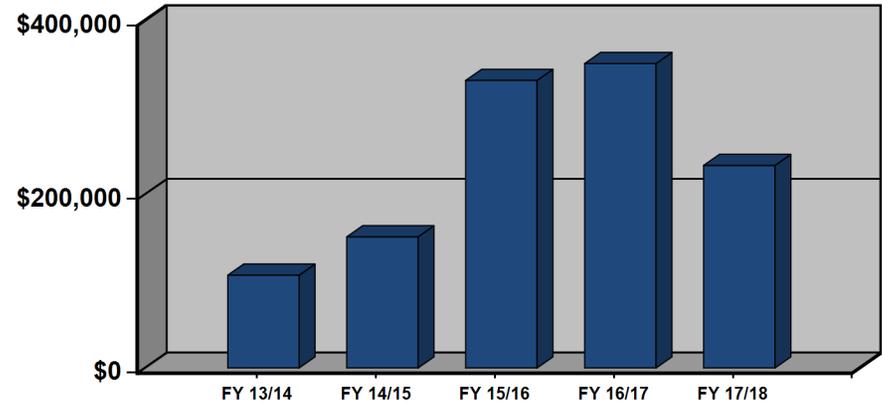
**Division: CULTURAL ARTS/MKTNG/KFON** **Fund Number: 105**

**Mission Statement:**

To provide citizens of Fontana with greater accessibility to, and understanding of, City government by producing and distributing information about the process of government and provide coverage of community recreational, social, and cultural programs utilizing the City's Cable Television Government Access Channel.

**Selected Service Objectives:** **Five-Year Expenditures**

- To regularly broadcast City Council meetings, Planning Commission and Parks and Community Services Commission meetings
- To provide audio-visual support to community, intergovernmental and City meetings
- To develop and maintain original programming such as Open for Business and local-matters shows.
- To develop a monthly program guide
- To develop a variety of promotional videos
- To record and broadcast City special events



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
OPERATING COSTS	\$60,148	\$73,526	\$61,104	\$84,000	\$84,000	0.00 %
CONTRACTUAL SERVICES	\$32,746	\$49,767	\$253,774	\$86,020	\$86,020	0.00 %
INTERNAL SERVICE CHARGES	\$14,130	\$14,760	\$16,690	\$18,400	\$19,030	3.42 %
CAPITAL EXPENDITURES	\$0	\$13,170	\$0	\$162,600	\$44,500	-72.63 %
<b>Total Expenditures</b>	<b>\$107,024</b>	<b>\$151,223</b>	<b>\$331,568</b>	<b>\$351,020</b>	<b>\$233,550</b>	<b>-33.47 %</b>
Annual Percentage Change		41.30 %	119.26 %	5.87 %	-33.47 %	

# Division Budget Summary

**Department: COMMUNITY SERVICES** **Fund Title: SOLID WASTE MITIGATION**

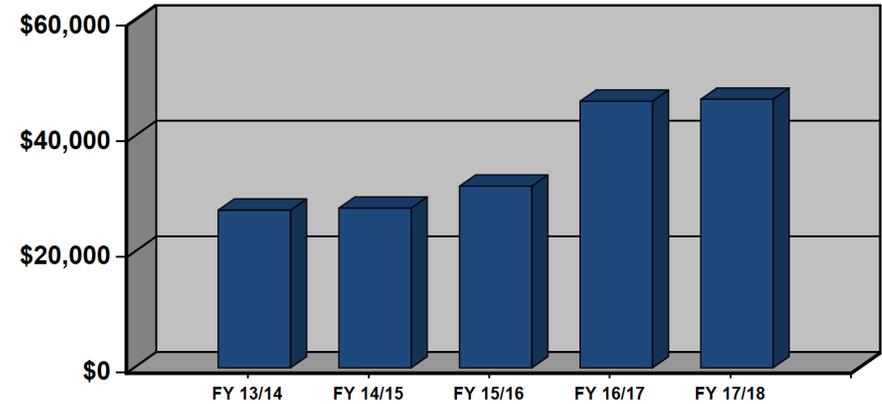
**Division: CULTURAL ARTS/MKTNG/KFON** **Fund Number: 282**

**Mission Statement:**

To provide citizens of Fontana with greater accessibility to, and understanding of, the City's conservation and recycling programs by producing and distributing information and conducting educational events and programs at the Mary Vagle Nature Center.

**Selected Service Objectives:** **Five-Year Expenditures**

- To provide a variety of conservation, recycling and environmental based educational opportunities
- To provide the annual Arbor Day event
- To provide an environmental education program
- To collaborate/coordinate with other local/regional education partners
- To provide the annual National Public Lands Day



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
PERSONNEL SERVICES	\$17,001	\$14,886	\$22,055	\$33,330	\$34,950	4.86 %
OPERATING COSTS	\$7,824	\$8,983	\$4,396	\$7,670	\$6,580	-14.21 %
CONTRACTUAL SERVICES	\$507	\$1,559	\$3,000	\$3,000	\$3,000	0.00 %
INTERNAL SERVICE CHARGES	\$1,980	\$2,230	\$2,010	\$2,160	\$1,980	-8.33 %
<b>Total Expenditures</b>	<b>\$27,313</b>	<b>\$27,658</b>	<b>\$31,461</b>	<b>\$46,160</b>	<b>\$46,510</b>	<b>0.76 %</b>
Annual Percentage Change		1.26 %	13.75 %	46.72 %	0.76 %	
Budgeted Staffing Level (PT FTEs)	2.00	2.00	2.00	2.00	2.00	

# Division Budget Summary

<b>Department: COMMUNITY SERVICES</b>	<b>Fund Title: GRANTS</b>
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<b>Division: SENIOR &amp; ATHLETIC SVCS</b>	<b>Fund Number: 301</b>
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**Mission Statement:**  
 Supports retail and community events and the Federal Transportation Administration 5310 Grant.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>• To develop partnerships with local grocery store owners and managers</li> <li>• To promote and enhance senior transportation</li> <li>• To procure two additional Type III Buses and implement into Senior Transportation Programming</li> <li>• To participate in a county-wide retail store advisory group</li> </ul>	<p><b>Five-Year Expenditures</b></p> <table border="1" style="display: none;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 13/14</td> <td>80,000</td> </tr> <tr> <td>FY 14/15</td> <td>120,000</td> </tr> <tr> <td>FY 15/16</td> <td>140,000</td> </tr> <tr> <td>FY 16/17</td> <td>280,000</td> </tr> <tr> <td>FY 17/18</td> <td>240,000</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 13/14	80,000	FY 14/15	120,000	FY 15/16	140,000	FY 16/17	280,000	FY 17/18	240,000
Fiscal Year	Expenditure (\$)												
FY 13/14	80,000												
FY 14/15	120,000												
FY 15/16	140,000												
FY 16/17	280,000												
FY 17/18	240,000												

**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$56,412	\$57,108	\$87,804	\$47,303	\$26,180	-44.66 %
OPERATING COSTS	\$17,234	\$58,127	\$39,385	\$44,657	\$21,440	-51.99 %
CONTRACTUAL SERVICES	\$0	\$0	\$2,400	\$180,000	\$180,000	0.00 %
<b>Total Expenditures</b>	<b>\$73,646</b>	<b>\$115,235</b>	<b>\$129,589</b>	<b>\$271,960</b>	<b>\$227,620</b>	<b>-16.30 %</b>
Annual Percentage Change		56.47 %	12.46 %	109.86 %	-16.30 %	
Budgeted Staffing Level (PT FTEs)	0.00	0.00	2.00	0.00	2.00	

# Division Budget Summary

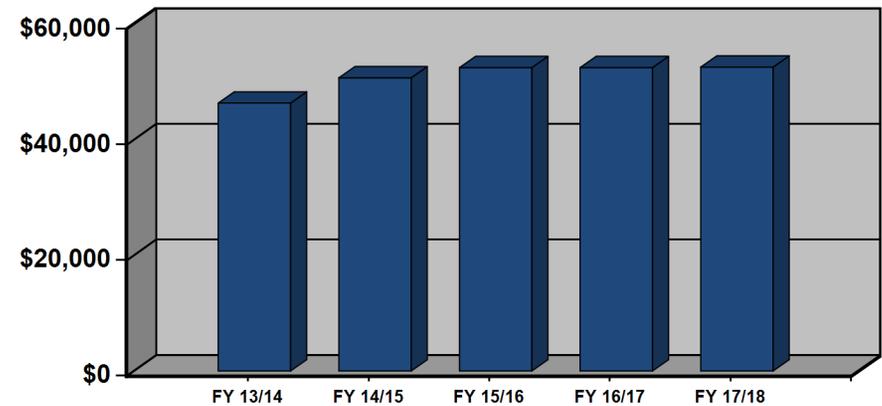
<b>Department: COMMUNITY SERVICES</b>	<b>Fund Title: CDBG</b>
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<b>Division: FACILITY &amp; YOUTH SERVICES</b>	<b>Fund Number: 362</b>
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**Mission Statement:**  
 To provide professional leadership in the community through recreational and educational enriched programs and services which enhance the quality of life in the community.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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To provide recreational activities and services to citizens in lower to moderate income areas through the recreational and educational opportunities of the Fontana After School Program (FASP).



## Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
PERSONNEL SERVICES	\$46,370	\$50,746	\$52,513	\$52,513	\$52,600	0.17 %
Total Expenditures	\$46,370	\$50,746	\$52,513	\$52,513	\$52,600	0.17 %
Annual Percentage Change		9.44 %	3.48 %	0.00 %	0.17 %	
Budgeted Staffing Level (PT FTEs)	10.00	10.00	10.00	10.00	10.00	

# Division Budget Summary

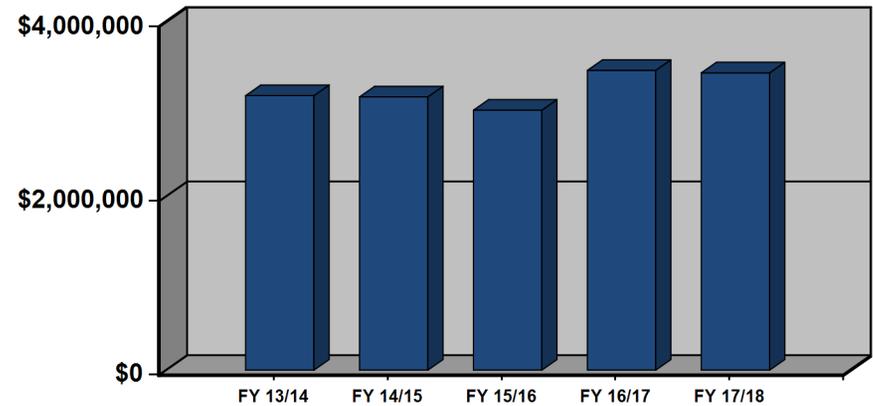
<b>Department: COMMUNITY SERVICES</b>	<b>Fund Title: AFTER SCHOOL PROGRAM</b>
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<b>Division: FACILITY &amp; YOUTH SERVICES</b>	<b>Fund Number: 385</b>
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**Mission Statement:**  
 To continue to develop the partnerships with Fontana Unified School District and the Boys and Girls Club to implement a quality recreational and educational after school program utilizing State funding provided by Proposition 49.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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- To continue the partnership with the Boys and Girls Club of Fontana to enhance the Proposition 49 state-funded Fontana After School Program
- To offer free, quality after school programs at 5 Fontana Unified School District middle schools
- To offer free, quality after school programs at 28 Fontana Unified School District elementary schools



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$2,801,755	\$2,772,269	\$2,807,887	\$3,076,635	\$3,252,770	5.72 %
OPERATING COSTS	\$309,925	\$326,698	\$141,548	\$319,260	\$99,360	-68.88 %
CONTRACTUAL SERVICES	\$27,483	\$24,993	\$20,511	\$27,900	\$41,510	48.78 %
INTERNAL SERVICE CHARGES	\$18,180	\$19,100	\$20,260	\$23,810	\$25,610	7.56 %
<b>Total Expenditures</b>	<b>\$3,157,343</b>	<b>\$3,143,061</b>	<b>\$2,990,206</b>	<b>\$3,447,605</b>	<b>\$3,419,250</b>	<b>-0.82 %</b>
Annual Percentage Change		-0.45 %	-4.86 %	15.30 %	-0.82 %	
Budgeted Staffing Level (PT FTEs)	270.00	270.00	270.00	198.00	270.00	

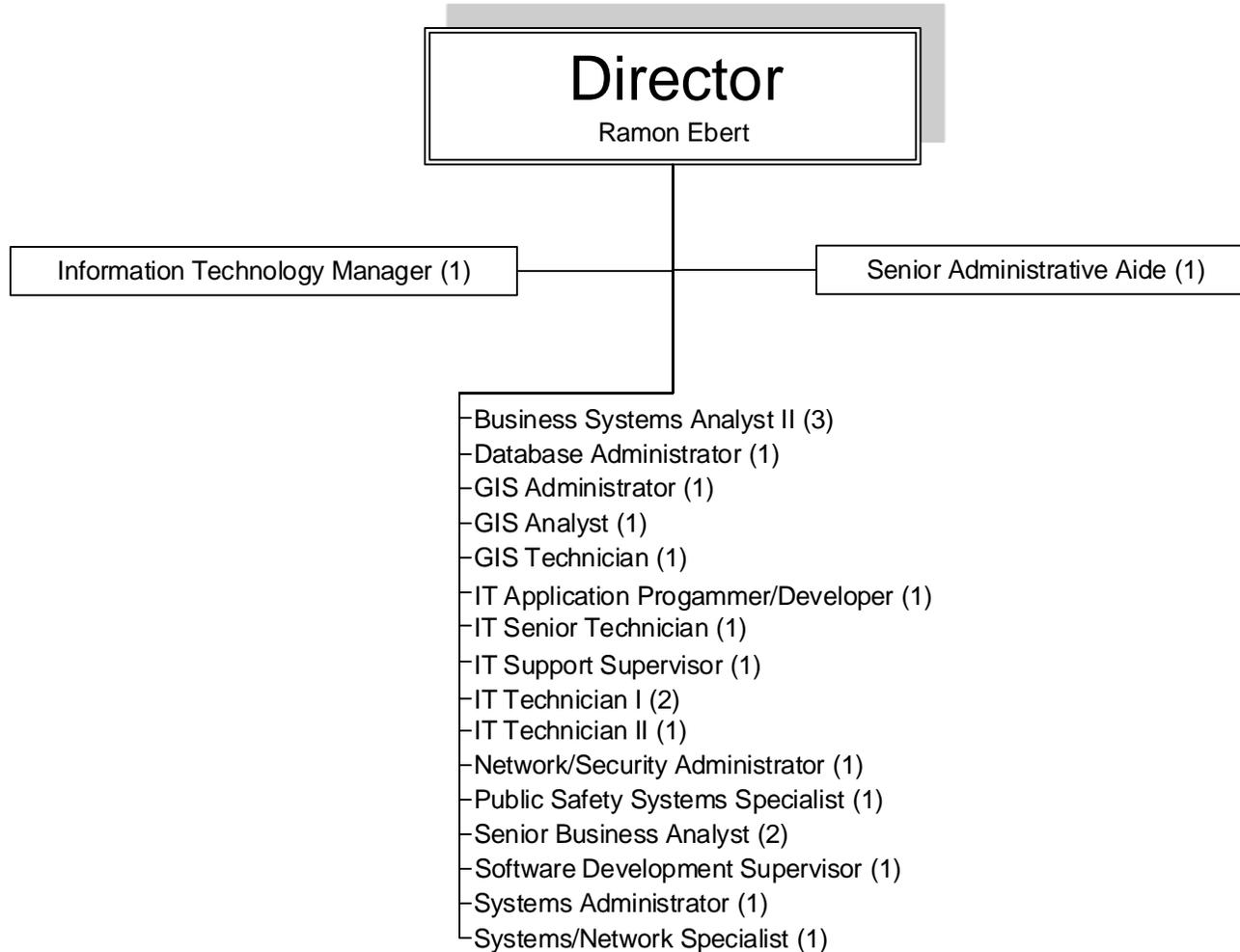
2017/2018 Organizational Chart

# Information Technology

Effective 7/1/2017

Budgeted 23 FTE Positions

Budgeted 1 Part-Time Position



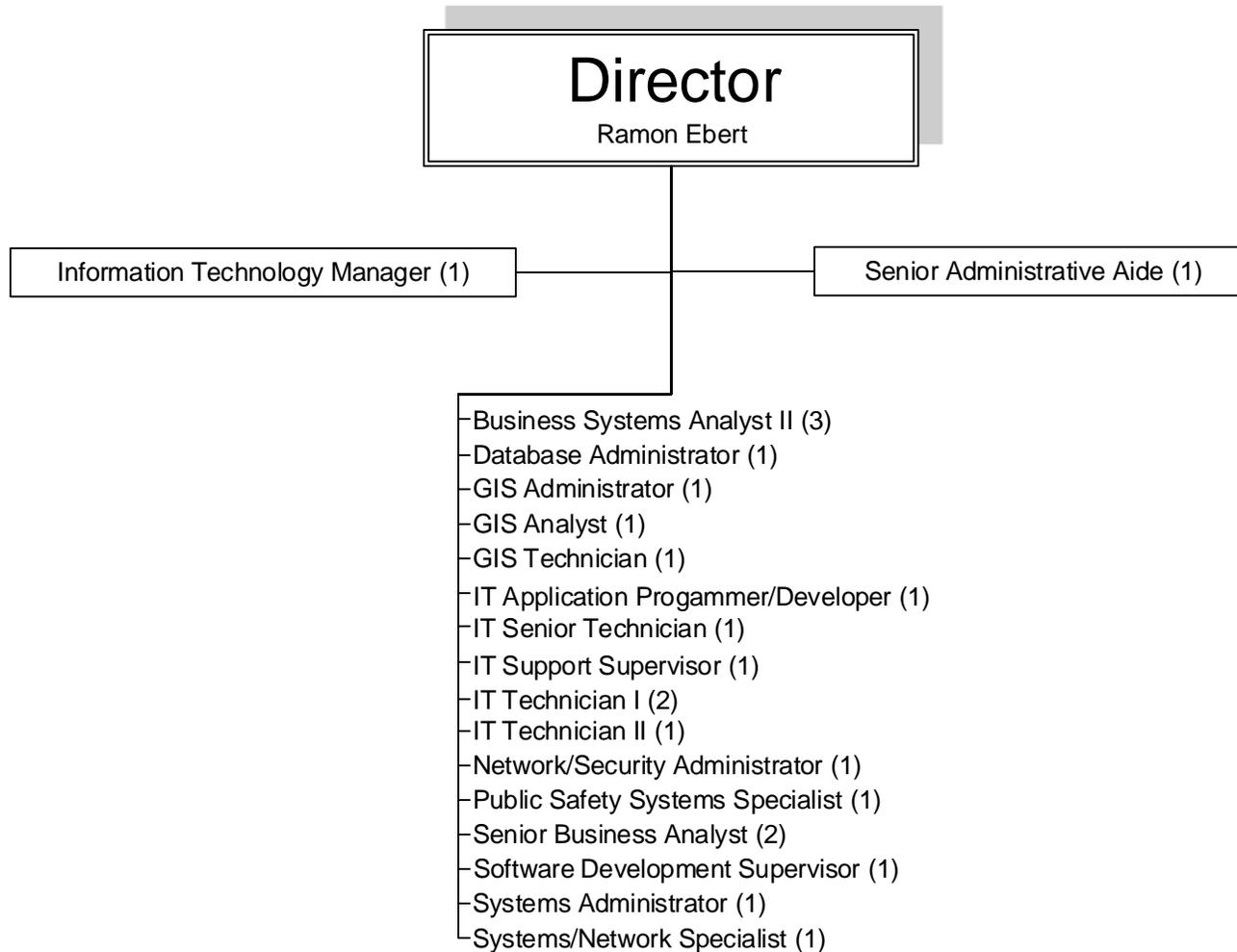
2017/2018 Organizational Chart

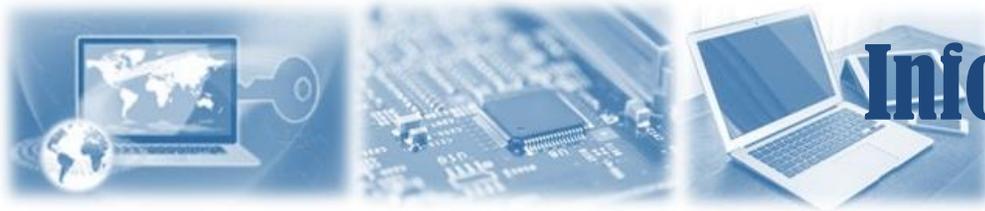
# Information Technology

Effective 7/1/2017

Budgeted 23 FTE Positions

Budgeted 1 Part-Time Position





# Information Technology

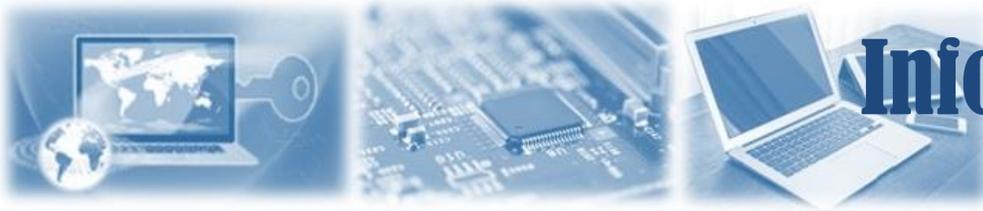
Fiscal Year 2017-18

## Overview

The Department's mission is to provide superior service to city staff, enabling them to meet or exceed citizen expectations and reduce costs through the effective integration of technology and efficient business processes.

## Goals & Performance Measures

Department Goals	City Council Goal
<b>1</b> Provide a high level of service and communicate with staff and vendors in a timely and accurate manner	1
<b>2</b> Data will be collected and managed as an asset, validated to ensure its accuracy, and protected from unauthorized access and use	2
<b>3</b> Information assets will be readily accessible, when needed, to those authorized to view and/or use them	3
<b>4</b> Staff will be efficient and effective in the use of all appropriate technology systems	2
<b>5</b> City technology acquisitions will optimize the coordination of data exchange between systems in all departments and adhere to standards of connectivity, compatibility, and support	2
<b>6</b> The City will preserve the integrity of all information assets and remain prepared at all times to transfer the operation of mission-critical systems to alternate computer systems in the event of disaster	7
<b>7</b> The data assets managed and maintained by the city's computer systems will be organized and presented in a manner that provides appropriate business analytics and useful information from which business decisions can be made	3
<b>8</b> All aspects of operations will be subject to review and governance to ensure alignment with statutory compliance and the city's mission	2
<b>9</b> As a government agency, supported by public funds, it is our fiduciary responsibility to ensure that our technology resources are shared wherever possible (either as provider or user) with other public agencies such as school districts, county, state and federal organizations	1



# Information Technology

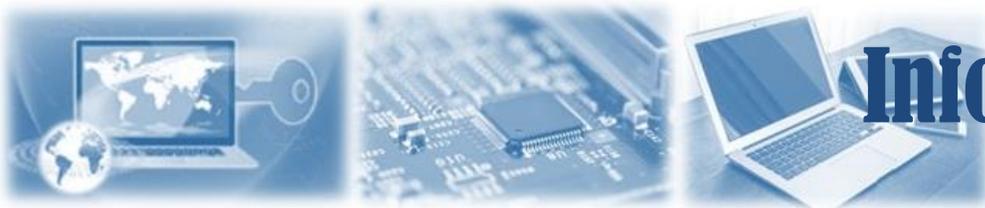
Fiscal Year 2017-18

## Goals & Performance Measures - continued

Performance Measures	Actual 2015-16	Estimated 2016-17	Target 2017-18	Department Goal
<b>To consistently provide a high quality of service to staff:</b> Customer satisfaction rating of satisfied or very satisfied	100%	99%	99%	1
<b>To improve staff efficiency through training:</b> Provide 80 hours of in-service training for application and desktop systems	100%	220%	100%	4
<b>To be responsive to the technology needs of staff:</b> Percent of requests resolved within defined service level agreements	95%	95%	95%	1

## Accomplishments

- **Community Services Management System** - The previous management system was recently replaced with a modern solution from PerfectMind allowing the Community Services department to improve their processes across the board. Specific improvements were made to: credit card processing, online class scheduling and facility reservations, membership management, flexible customer support processes leveraging tablets and wireless networking, as well as improved vendor support and reliability.
- **Electronic Signatures for Contracts and City Ordinances** - The city has implemented an electronic signature process for both contracts and City Ordinances processed by the City Clerk's office. Contracts can now be generated, processed, and signed electronically dramatically reducing the time to complete processing while improving visibility, transparency, and accuracy. City Ordinances are now also signed electronically and this has reduced the time to complete signatures from weeks in some cases to a matter of hours or days.
- **Fontana Community Senior Center Technology** - The IT department has taken on the responsibility of audio/visual systems throughout city buildings and meeting spaces. One of the first applications of this was the update of A/V technology at the Senior Center. Audio and video technologies throughout the community center were brought up to current standards. Elements added were a center-wide overhead public address system allowing better interaction with the public who use the center. Increased public safety with the addition of twelve new security video cameras in the new parking lot.

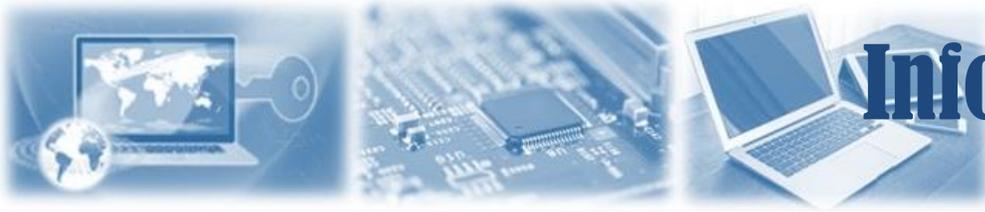


# Information Technology

Fiscal Year 2017-18

## Accomplishments - continued

- **Facility Security Enhancements** - Information Technology has assumed responsibility for facility security aspects as all security components have become more infused with technology. All City security and traffic cameras are now consolidated into one viewing and recording platform, and all facility access keypads have been replaced with standardized keypad/card reader units. Both initiatives allow for central management and monitoring, reducing maintenance costs and increasing safety and security of staff and the public in City facilities.
- **City Website Redesign** - The platform for the City Website, [www.fontana.org](http://www.fontana.org), was recently upgraded to the latest version from CivicPlus, the current website host and content management provider. This upgrade was managed in a professional and seamless manner giving us the confidence to continue working with CivicPlus for a full website redesign. Department staff have put a lot of time into a strategic approach to this redesign and this has led to a very clear purpose and value of a website for the citizens of Fontana. As we work through the redesign a few themes will drive our efforts. Ease of use, simplicity in presentation yet striking visual elements, reduce the time it takes for a citizen to find what they are looking for, and to improve online and expand services as much as possible.
- **Police Mobile Network** - Migrated from a discontinued connection method previously offered by the wireless carrier servicing our Police Department vehicle fleet to a new Internet-based connection method. This new method is faster and more resilient, allowing us to make more features available to the officers in the field.
- **Orthographic Photography for Geographical Information Systems** – The City is working with an aerial photography partner to update the high definition photography of the entire City and its features. We are shooting at a 2 inch per pixel ratio giving the City greatly upgraded detail supporting operations in Public Works, Development Services, Police, and Code Enforcement. Orthographic Photography has not been performed in nearly eight years so this new photographic set will be a significant update over our current set as well.
- **Tree Management Tracking** – Combining features from our Public Works management system, Lucity, and our GIS system we've created a series of web and paper maps that allow the City to track the trimming and processing of the 71,598 trees the City is responsible for. With this set of maps Public Works can track the progress of our trimming partners as well and visually verify the accuracy of our tree data including location and presence of trees. This new system is a dramatic improvement over previous processes and continues to improve the data on our trees as well as improve the reliability of tracking the processing of our trees.
- **ERP Planning** – Due to both the age of our software systems and concern over the viability of our current vendor we are moving forward with an upgrade and replacement of most of our ERP systems. The elements to be replaced include: Financial System, Payroll System, Human Resources Information System, Development Services Tools, and the Community Billing



# Information Technology

Fiscal Year 2017-18

## Accomplishments - continued

System. We are currently putting the RFP together with significant input from Management Services, Human Resources, Development Services, and Information Technology staff. We are excited to take this modernizing step but it will also be a big task that will involve numerous departments and dozens of City Staff as well as excellent coordination with the chosen vendor.

- **Organizational Change** - In June 2016 the former IT Director, Dennis Vlasich, retired after more than ten years with the City of Fontana. Through an exhaustive process a new IT Director was selected and started at the end of May 2016. Ray Ebert came from the Miami Dolphins where he was the Senior Director of Business Systems. Ray has begun department wide assessment from which he'll make suggestions for any changes that seem in the best interest of the City and the Department.

## Departmental Summary

Fund	Division	2013/2014 Actual	2014/2015 Actual	2015/2016 Actual	2016/2017 Current	2017/2018 New Budget	% Change From Prior Year	
<b>INFORMATION TECHNOLOGY</b>								
101	GENERAL FUND	IT ADMINISTRATION	349,155	352,669	357,581	419,030	348,360	-16.87 %
101	GENERAL FUND	APPLICATIONS	941,456	1,068,245	1,055,710	1,151,990	1,157,590	0.49 %
101	GENERAL FUND	OPERATIONS	1,280,610	1,297,609	1,284,800	1,358,440	1,398,850	2.97 %
		<b>TOTAL GENERAL FUND</b>	<b>2,571,222</b>	<b>2,718,523</b>	<b>2,698,091</b>	<b>2,929,460</b>	<b>2,904,800</b>	<b>-0.84 %</b>
102	CITY TECHNOLOGY	APPLICATIONS	815,846	879,191	840,446	1,243,928	1,092,710	-12.16 %
102	CITY TECHNOLOGY	OPERATIONS	1,448,895	1,224,978	1,319,676	2,006,292	1,887,350	-5.93 %
103	FACILITY MAINTENANCE	OPERATIONS	498,567	607,331	554,549	649,610	645,020	-0.71 %
601	CAPITAL REINVESTMENT	APPLICATIONS	0	0	0	0	1,000,000	N/A
701	SEWER MAINT & OPERATIONS	IT ADMINISTRATION	216,914	234,435	241,263	240,710	244,450	1.55 %
		<b>TOTAL OTHER FUNDS</b>	<b>2,980,223</b>	<b>2,945,935</b>	<b>2,955,934</b>	<b>4,140,540</b>	<b>4,869,530</b>	<b>17.61 %</b>
		<b>TOTAL INFORMATION TECHNOLOGY</b>	<b>5,551,445</b>	<b>5,664,459</b>	<b>5,654,025</b>	<b>7,070,000</b>	<b>7,774,330</b>	<b>9.96 %</b>
		<b>Total Budgeted Full-Time Positions</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>0.00 %</b>
		<b>Total Budgeted Part-Time Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00 %</b>

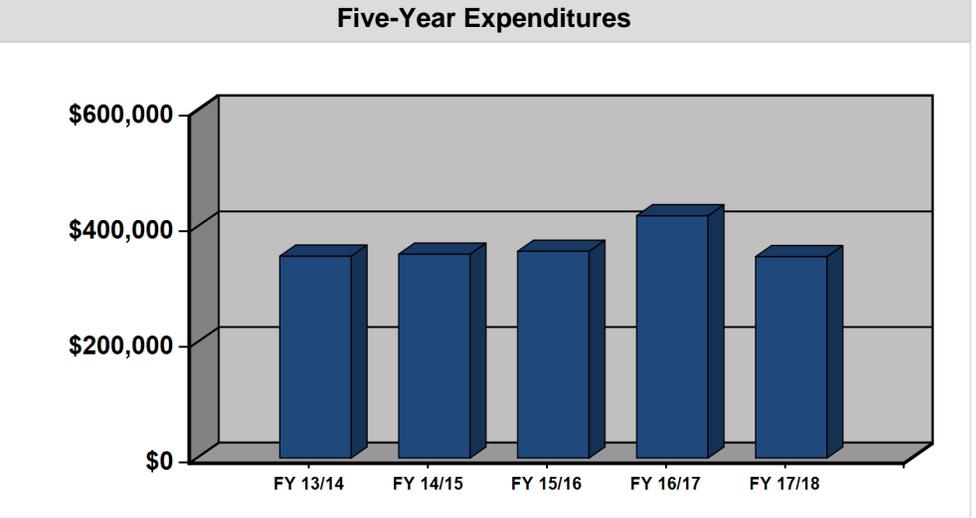
# Division Budget Summary

<b>Department: INFORMATION TECHNOLOGY</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: IT ADMINISTRATION</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To provide high quality, reliable, and cost effective technology resources and services that will assist all City departments in achieving their respective missions.

- Selected Service Objectives:**
- To operate in accordance with the City`s Technology Master Plan
  - To facilitate and expedite the technology decision making process
  - To recruit and retain the best and brightest technical talent and enable them to stay current with changes and improvements in technology
  - To ensure that appropriate technologies are applied to make City employees more productive and efficient
  - To create and integrate policies, processes and procedures related to the use of computer systems and other technologies in all departments
  - To coordinate the City`s physical and cyber security systems



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$314,396	\$314,665	\$329,057	\$390,890	\$315,210	-19.36 %
OPERATING COSTS	\$16,449	\$16,424	\$6,353	\$10,210	\$10,720	5.00 %
INTERNAL SERVICE CHARGES	\$18,310	\$21,580	\$22,170	\$17,930	\$22,430	25.10 %
<b>Total Expenditures</b>	<b>\$349,155</b>	<b>\$352,669</b>	<b>\$357,581</b>	<b>\$419,030</b>	<b>\$348,360</b>	<b>-16.87 %</b>
Annual Percentage Change		1.01 %	1.39 %	17.18 %	-16.87 %	
Budgeted Staffing Level (FTEs)	2.00	2.00	2.00	2.00	2.00	

# Division Budget Summary

<b>Department: INFORMATION TECHNOLOGY</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: APPLICATIONS</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
To provide and support the city's applications through business analysis and integration.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>• To follow the department's software development standards and industry best practices</li> <li>• To assist and expedite technology decision-making</li> <li>• To provide reliable access to enterprise-wide information systems</li> <li>• To analyze current business practices and optimize and improve processes and procedures through the use of technology integration where and when appropriate</li> <li>• To implement standards in a meaningful way to promote efficiency, improve documentation, and enable high-quality support services</li> <li>• To provide high-quality project management services for new technology projects</li> <li>• To provide guidance and leadership in the integration of business process and technology systems</li> <li>• To build and maintain enterprise Geographic Information Systems as well as quality standards for GIS data within the city</li> <li>• To provide analytics on our information assets to help management with policies and decision-making</li> <li>• To stay within budget</li> </ul>	<p><b>Five-Year Expenditures</b></p>
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**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$911,483	\$1,036,645	\$1,021,530	\$1,117,330	\$1,124,350	0.63 %
OPERATING COSTS	\$43	\$0	\$0	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$29,930	\$31,600	\$34,180	\$34,660	\$33,240	-4.10 %
<b>Total Expenditures</b>	<b>\$941,456</b>	<b>\$1,068,245</b>	<b>\$1,055,710</b>	<b>\$1,151,990</b>	<b>\$1,157,590</b>	<b>0.49 %</b>
Annual Percentage Change		13.47 %	-1.17 %	9.12 %	0.49 %	
Budgeted Staffing Level (FTEs)	8.25	8.25	8.25	8.25	8.25	
Budgeted Staffing Level (PT FTEs)	0.00	0.00	1.00	1.00	1.00	

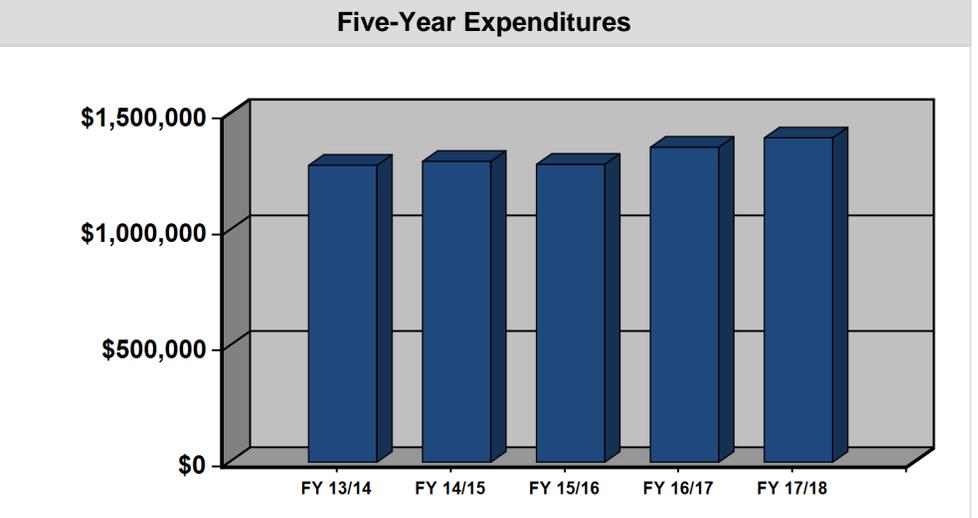
# Division Budget Summary

**Department: INFORMATION TECHNOLOGY** **Fund Title: GENERAL FUND**

**Division: OPERATIONS** **Fund Number: 101**

**Mission Statement:**  
To provide highly trained and efficient staff to support the city's technology infrastructure, telecommunications, and security systems and provide quality support services to city staff.

- Selected Service Objectives:**
- To assist and expedite technology decision-making
  - To provide high-quality project management services for infrastructure projects
  - To implement standards that promote efficiency, improve documentation, and maintain high-quality support services
  - To use technology to secure and protect the city's facilities, staff, and information assets
  - To stay current with the technologies that will help the city operate more efficiently
  - To improve staff productivity through the effective use of technology
  - To improve staff productivity through the use of best practices such as ITIL and IT Service Management (ITSM)
  - To hold staff accountable for meeting performance standards
  - To stay within budget



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$1,242,650	\$1,257,379	\$1,243,080	\$1,317,920	\$1,358,700	3.09 %
INTERNAL SERVICE CHARGES	\$37,960	\$40,230	\$41,720	\$40,520	\$40,150	-0.91 %
<b>Total Expenditures</b>	<b>\$1,280,610</b>	<b>\$1,297,609</b>	<b>\$1,284,800</b>	<b>\$1,358,440</b>	<b>\$1,398,850</b>	<b>2.97 %</b>
Annual Percentage Change		1.33 %	-0.99 %	5.73 %	2.97 %	
Budgeted Staffing Level (FTEs)	11.00	11.00	11.00	11.00	11.00	

# Division Budget Summary

<b>Department: INFORMATION TECHNOLOGY</b>	<b>Fund Title: CITY TECHNOLOGY</b>
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<b>Division: APPLICATIONS</b>	<b>Fund Number: 102</b>
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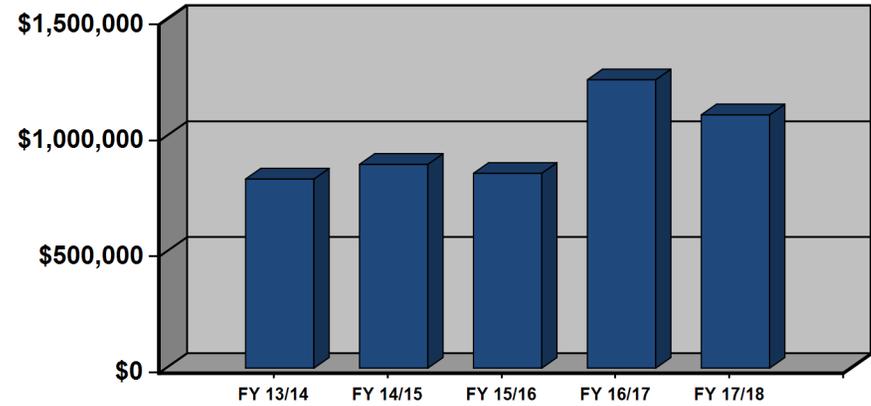
**Mission Statement:**

To provide project management, maintenance, integration, and support for the city's information technology software applications and services, including long- and short-term planning to ensure efficient business practices. To work with departments to review their business processes to promote the efficient and effective use of software systems.

**Selected Service Objectives:**

- To provide reliable access to computer applications whether on-premises or in the cloud
- To provide high-quality technical support for enterprise-wide and department applications
- To engage department users in the integration, implementation, and documentation of sound business practices related to all computer applications and services
- To ensure that all employees are adequately trained to use their specific departmental applications
- To effectively manage software implementation and change projects to ensure they are appropriate to the business needs and priorities of the city and that they are delivered on time and within budget

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
OPERATING COSTS	\$713,337	\$795,989	\$753,306	\$1,085,998	\$1,033,790	-4.81 %
CONTRACTUAL SERVICES	\$102,509	\$83,202	\$87,140	\$157,930	\$58,920	-62.69 %
Total Expenditures	\$815,846	\$879,191	\$840,446	\$1,243,928	\$1,092,710	-12.16 %
Annual Percentage Change		7.76 %	-4.41 %	48.01 %	-12.16 %	

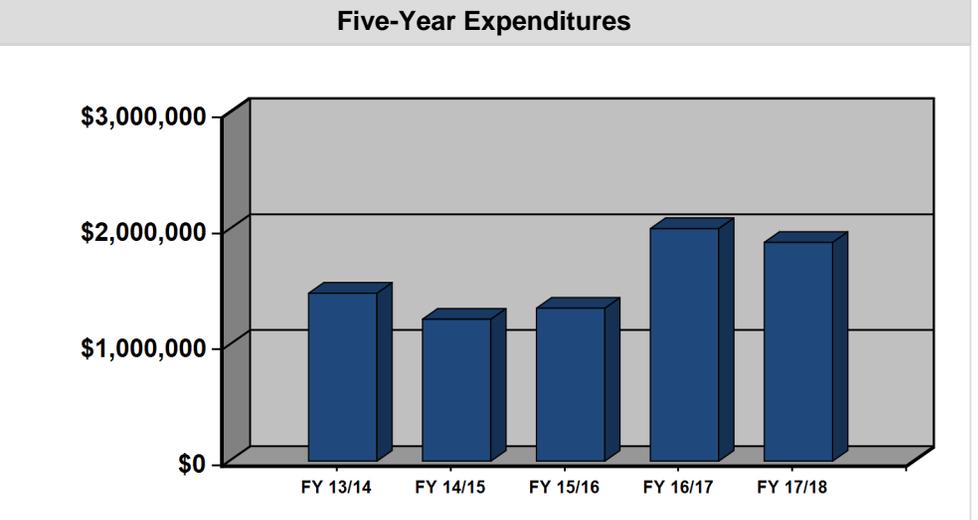
# Division Budget Summary

**Department: INFORMATION TECHNOLOGY** **Fund Title: CITY TECHNOLOGY**

**Division: OPERATIONS** **Fund Number: 102**

**Mission Statement:**  
 To provide a stable, reliable, and secure IT infrastructure; provide productivity training for city employees; and provide high-quality support services that enable city employees to be efficient and effective.

- Selected Service Objectives:**
- To ensure the stability and security of the city's network and database infrastructure through the use of hardware and software monitoring and reporting
  - To integrate IT security systems with physical security systems (intrusion detection and entry systems)
  - To maintain database integrity and security for all IT systems
  - To improve energy efficiency through the use of technologies such as blade servers and server virtualization
  - To provide a consistent level of high-quality technical support to city employees through the use of best practices such as ITIL and IT Service Management (ITSM)
  - To improve employee productivity through technology training that helps them use their technology more efficiently and effectively
  - To support all audio / visual and video surveillance technologies in City facilities
  - To stay within budget



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
OPERATING COSTS	\$1,066,105	\$825,564	\$1,251,224	\$1,551,102	\$1,273,160	-17.92 %
CONTRACTUAL SERVICES	\$18,125	\$35,295	\$12,936	\$76,305	\$82,940	8.69 %
CAPITAL EXPENDITURES	\$364,665	\$364,120	\$55,517	\$378,884	\$531,250	40.21 %
<b>Total Expenditures</b>	<b>\$1,448,895</b>	<b>\$1,224,978</b>	<b>\$1,319,676</b>	<b>\$2,006,292</b>	<b>\$1,887,350</b>	<b>-5.93 %</b>
Annual Percentage Change		-15.45 %	7.73 %	52.03 %	-5.93 %	

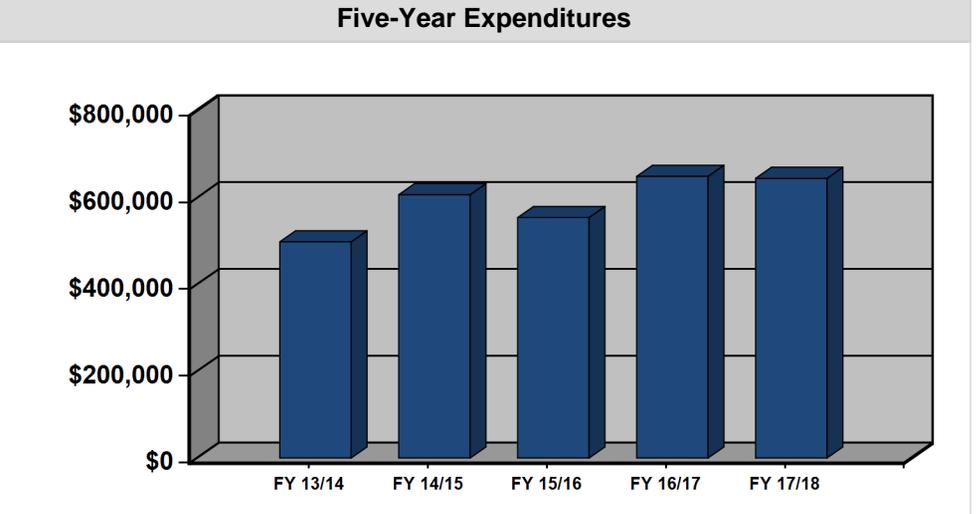
# Division Budget Summary

<b>Department: INFORMATION TECHNOLOGY</b>	<b>Fund Title: FACILITY MAINTENANCE</b>
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<b>Division: OPERATIONS</b>	<b>Fund Number: 103</b>
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**Mission Statement:**  
 To install, monitor, secure, and maintain telecommunication services including voice (telephone), data, video, and wireless services.

- Selected Service Objectives:**
- To stay current on and evaluate new telecommunications technologies so the city can take advantage of advances in the field at the appropriate time
  - To monitor, maintain, and secure the City's voice, data, video, and wireless infrastructure to provide high availability of services and reduce costs
  - To continue to expand the City's network infrastructure to additional facilities and upgrade existing facilities as needed
  - To improve and increase the use of audio / visual and video surveillance technologies where appropriate
  - To improve and increase the use of wireless technologies where appropriate
  - To stay within budget



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
OPERATING COSTS	\$472,426	\$477,553	\$514,028	\$580,380	\$587,500	1.23 %
CONTRACTUAL SERVICES	\$26,142	\$9,596	\$40,521	\$69,230	\$57,520	-16.91 %
CAPITAL EXPENDITURES	\$0	\$120,182	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$498,567</b>	<b>\$607,331</b>	<b>\$554,549</b>	<b>\$649,610</b>	<b>\$645,020</b>	<b>-0.71 %</b>
Annual Percentage Change		21.82 %	-8.69 %	17.14 %	-0.71 %	

# Division Budget Summary

<b>Department: INFORMATION TECHNOLOGY</b>	<b>Fund Title: CAPITAL REINVESTMENT</b>
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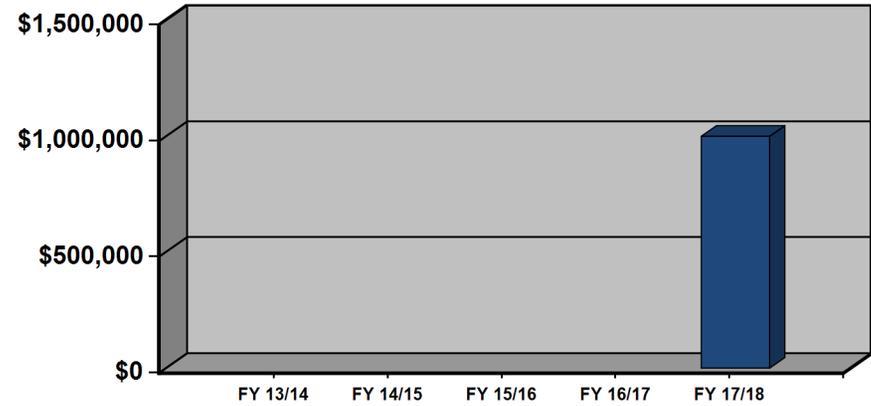
<b>Division: APPLICATIONS</b>	<b>Fund Number: 601</b>
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**Mission Statement:**

To provide project management, maintenance, integration, and support for the city's information technology software applications and services, including long- and short-term planning to ensure efficient business practices. To work with departments to review their business processes to promote the efficient and effective use of software systems.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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- To provide reliable access to computer applications whether on-premises or in the cloud
- To provide high-quality technical support for enterprise-wide and department applications
- To engage department users in the integration, implementation, and documentation of sound business practices related to all computer applications and services
- To ensure that all employees are adequately trained to use their specific departmental applications
- To effectively manage software implementation and change projects to ensure they are appropriate to the business needs and priorities of the city and that they are delivered on time and within budget



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0	\$1,000,000	N/A
Total Expenditures	\$0	\$0	\$0	\$0	\$1,000,000	N/A
Annual Percentage Change		0.00 %	0.00 %	0.00 %	N/A	

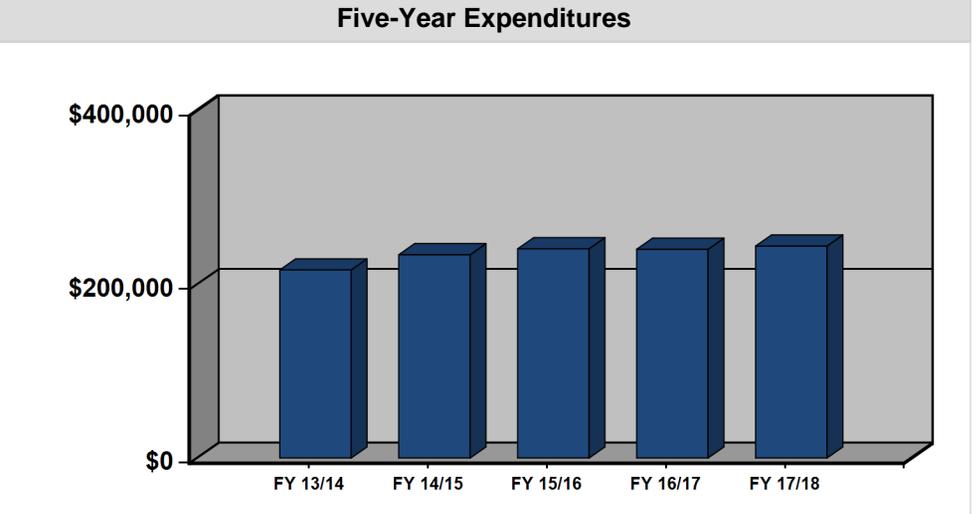
# Division Budget Summary

<b>Department: INFORMATION TECHNOLOGY</b>	<b>Fund Title: SEWER MAINT &amp; OPERATIONS</b>
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<b>Division: IT ADMINISTRATION</b>	<b>Fund Number: 701</b>
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**Mission Statement:**  
 To provide information and support resources that assist in the creation of new sewer services and maintain existing sewer assets throughout the City.

- Selected Service Objectives:**
- To validate the asset data against the billings
  - To provide visual geographic information for locating sewer assets
  - To support the applications that track work done on both new sewer projects and maintenance of existing sewer assets



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$201,804	\$218,625	\$226,333	\$226,050	\$231,370	2.35 %
INTERNAL SERVICE CHARGES	\$15,110	\$15,810	\$14,930	\$14,660	\$13,080	-10.78 %
<b>Total Expenditures</b>	<b>\$216,914</b>	<b>\$234,435</b>	<b>\$241,263</b>	<b>\$240,710</b>	<b>\$244,450</b>	<b>1.55 %</b>
Annual Percentage Change		8.08 %	2.91 %	-0.23 %	1.55 %	
Budgeted Staffing Level (FTEs)	1.75	1.75	1.75	1.75	1.75	

# *Festival of Winter Festival of Winter*

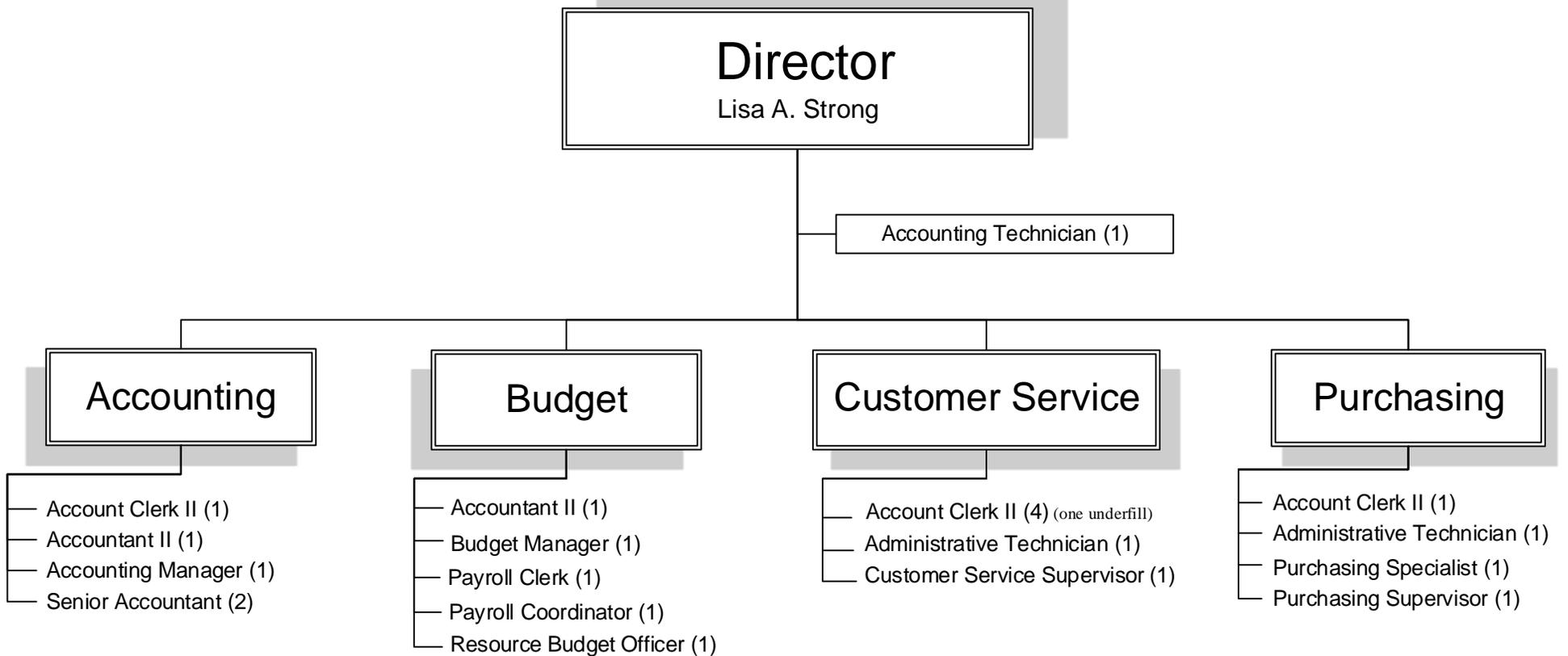


Held in the month of December, the Festival of Winter offers activities and entertainment for the whole family.  
Snow is trucked in for sledding or tubing.

2017/2018 Organizational Chart

# Management Services

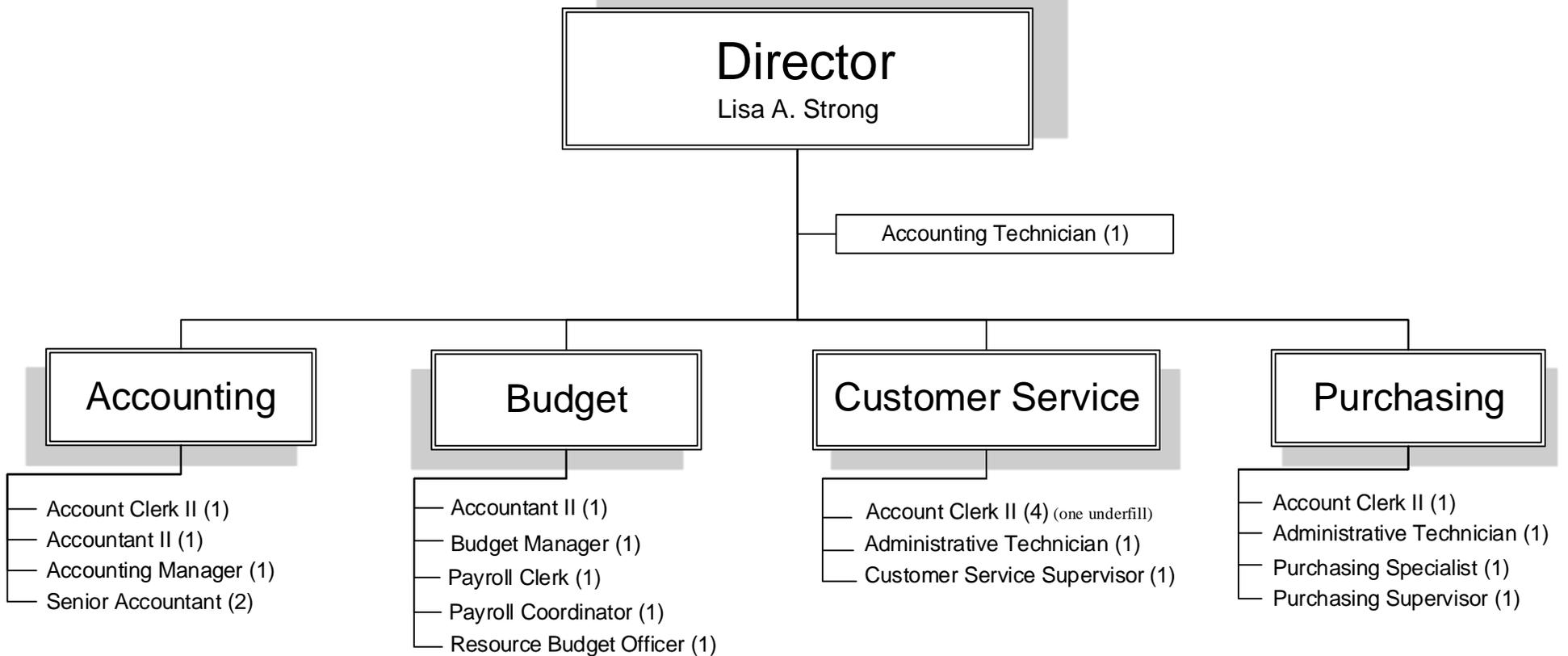
Effective 7/1/2017  
Budgeted 22 FTE Positions  
Budgeted 5 Part-Time Positions



2017/2018 Organizational Chart

# Management Services

Effective 7/1/2017  
Budgeted 22 FTE Positions  
Budgeted 5 Part-Time Positions





# Management Services

Fiscal Year 2017-18

## Overview

The Management Services Department is responsible for managing and protecting the City's financial assets while providing excellent customer service. The department is comprised of five divisions (Administration, Accounting, Budget/Payroll, Customer Service and Purchasing). Responsibilities range from daily administration of City fiscal resources to long-range financial planning. Financial policies, plans and reporting systems support the operating departments in achieving their objectives and assure the City's long-term fiscal health.

Administration manages the treasury function and debt issuance. Accounting is responsible for the general ledger, accounts payable, fixed asset management, and special districts. Budget/Payroll prepares and monitors the operating budget, capital improvement program and payroll. Customer service handles accounts receivable, utility billing, business license, passport services, dog licensing and cashing. Purchasing is responsible for the procurement of materials, supplies and equipment, monitoring the P-Card program, providing for the disposal of surplus property, and overseeing the shipping and receiving services and City-wide postage.

## Goals & Performance Measures

Department Goals		City Council Goal
1	Practice sound fiscal management by living within our means	3
2	Manage and protect the City's financial assets	3
3	Operate in a business-like manner	2
4	Effectively communicate progress to the public	8

Performance Measures	Actual 2015-16	Estimated 2016-17	Target 2017-18	Department Goal
<b>To practice sound fiscal management:</b>				
Issuer Credit Rating (Standard & Poor's)	A+	AA-	AA	1,2
General Fund paid debt per capita	\$226	\$215	\$205	1,2
General Fund adopted budget reserve (% of recurring expenditures)	15%	15%	15%	1,2
Capital reinvestment program (% of recurring expenditures)	6%	7%	10%	1,2



# Management Services

Fiscal Year 2017-18

## Goals & Performance Measures - continued

Performance Measures	Actual 2015-16	Estimated 2016-17	Target 2017-18	Department Goal
<b>To operate efficiently:</b>				
Rate of return on City's investment portfolio	0.97%	1.02%	1.10%	2
Annual misallocated sales tax recoveries	\$1.5 mil	\$1.3 mil	\$1.0 mil	2
Community Facilities Districts - newly formed districts or annexations	7	1	0	1,3
<b>To effectively community progress to the public:</b>				
Operating and CIP budgets posted to City's website	3	3	3	4
Comprehensive Annual Financial Report (CAFR) posted to City's website	1	1	1	4
Comprehensive listing of City's User Fees posted to City's website	1	1	1	4
State and National awards received for Operating Budget, CIP & CAFR	5	5	5	4

## Accomplishments

- Effectively directed the financial affairs of the City of Fontana, achieving National and State award recognition for budgeting, financial reporting, and capital improvement programs
- Received Government Finance Officers Association (GFOA) Awards for Comprehensive Annual Financial Report - 24 years
- Received California Society of Municipal Finance Officers (CSMFO) and Government Finance Officers Association (GFOA) Operating Budget/Capital Improvement Program Awards - 24 years
- Received the Government Finance Officers Association (GFOA) award for Popular Annual Financial Report - 16 years
- Prepared and coordinated claims exceeding \$69,000 to the State for reimbursement in accordance with the SB90 State Mandated Reimbursement Program although many of the mandates continue to be unfunded by the State
- Levied \$16.1 million on approximately 29,901 parcels in maintenance districts to fund landscape, lighting & park costs
- Levied \$12.7 million on approximately 8,603 parcels in bond districts to pay debt service
- Recovered over \$1.2 million in sales tax revenues misallocated to other jurisdictions (\$14.8 million recovered since 2000)
- Protected over \$44,000 (\$3.4 million to date) in outstanding sewer billing; over \$275,000 (\$6.0 million to date) in outstanding rubbish billing receivables; and \$148,000 (\$3.1 million to date) in outstanding weed abatement billing receivables
- Issued \$5.9 million Community Facilities District No. 71 (Sierra Crest) Special Tax Bonds to finance the acquisition and construction of public facilities in the district
- Implemented process to refinance over \$300 million of former Redevelopment Agency debt including 11 issues from the five project areas

## Departmental Summary

Fund	Division	2013/2014 Actual	2014/2015 Actual	2015/2016 Actual	2016/2017 Current	2017/2018 New Budget	% Change From Prior Year	
<b>MANAGEMENT SERVICES</b>								
101	GENERAL FUND	MGMT SERVICES ADMIN	569,528	627,448	609,824	533,090	516,520	-3.11 %
101	GENERAL FUND	ACCOUNTING	701,761	760,917	745,373	796,350	797,980	0.20 %
101	GENERAL FUND	PURCHASING	371,865	387,247	393,732	437,190	417,960	-4.40 %
101	GENERAL FUND	BUDGET/PAYROLL	459,589	583,144	604,014	617,650	633,550	2.57 %
101	GENERAL FUND	CUSTOMER SERVICE	393,629	394,693	370,484	361,240	360,410	-0.23 %
		<b>TOTAL GENERAL FUND</b>	<b>2,496,371</b>	<b>2,753,449</b>	<b>2,723,427</b>	<b>2,745,520</b>	<b>2,726,420</b>	<b>-0.70 %</b>
103	FACILITY MAINTENANCE	PURCHASING	131,030	107,950	149,664	99,100	112,800	13.82 %
201	MUNI SVCS FISCAL IMPACT	ACCOUNTING	138,000	0	0	0	0	0.00 %
407	CFD #1 SOUTHRIDGE VILLAGE	MGMT SERVICES ADMIN	1,006,100	1,006,100	1,006,100	1,006,100	1,006,100	0.00 %
580	GENERAL DEBT SERVICE	ACCOUNTING	5,244,511	49,145,815	4,717,381	3,131,150	3,125,710	-0.17 %
601	CAPITAL REINVESTMENT	MGMT SERVICES ADMIN	0	0	0	40,894	0	-100.00 %
630	CIRCULATION MITIGATION	MGMT SERVICES ADMIN	0	0	0	3,873,854	0	-100.00 %
631	FIRE ASSESSMENT	ACCOUNTING	0	0	0	425,519	0	-100.00 %
632	GENERAL GOVERNMENT	ACCOUNTING	0	0	0	1,017,764	0	-100.00 %
701	SEWER MAINT & OPERATIONS	CUSTOMER SERVICE	296,124	267,965	450,649	313,540	316,710	1.01 %
		<b>TOTAL OTHER FUNDS</b>	<b>6,815,765</b>	<b>50,527,830</b>	<b>6,323,793</b>	<b>9,907,921</b>	<b>4,561,320</b>	<b>-53.96 %</b>
		<b>TOTAL MANAGEMENT SERVICES</b>	<b>9,312,136</b>	<b>53,281,279</b>	<b>9,047,220</b>	<b>12,653,441</b>	<b>7,287,740</b>	<b>-42.41 %</b>
		<b>Total Budgeted Full-Time Positions</b>	<b>21.00</b>	<b>23.00</b>	<b>23.00</b>	<b>22.00</b>	<b>22.00</b>	<b>0.00 %</b>
		<b>Total Budgeted Part-Time Positions</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>0.00 %</b>

# Division Budget Summary

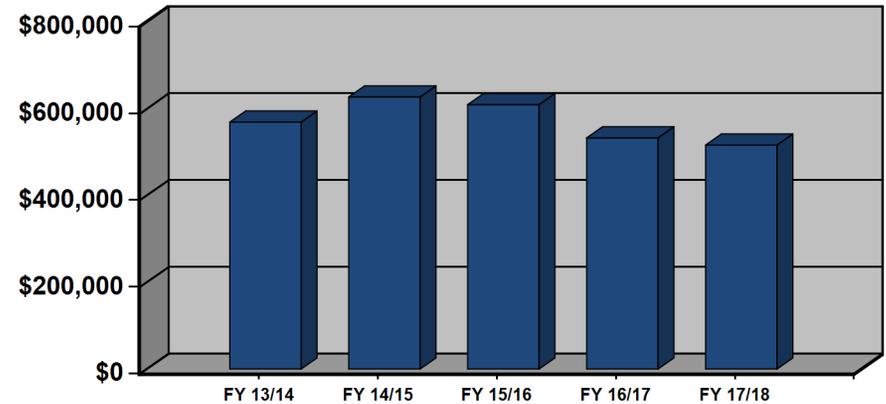
**Department: MANAGEMENT SERVICES** **Fund Title: GENERAL FUND**

**Division: MGMT SERVICES ADMIN** **Fund Number: 101**

**Mission Statement:**  
To manage and protect the City's financial assets.

**Selected Service Objectives:** **Five-Year Expenditures**

- To assist the City Council and management in the effective discharge of their duties and responsibilities by providing timely and accurate financial information
- To invest the City's portfolio balancing safety, liquidity and yield objectives
- To update the City's Long-Term Financial Plan
- To develop long-term funding and debt management plans
- To provide high quality services to the community and other City departments
- To coordinate the City's State Mandated Claims Reimbursement Program
- To coordinate the City's Disaster Claims Reimbursement Program



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$486,128	\$470,649	\$482,828	\$378,110	\$359,420	-4.94 %
OPERATING COSTS	\$5,540	\$11,491	\$10,841	\$4,610	\$4,610	0.00 %
CONTRACTUAL SERVICES	\$63,469	\$129,797	\$100,435	\$135,000	\$141,860	5.08 %
INTERNAL SERVICE CHARGES	\$14,390	\$15,510	\$15,720	\$15,370	\$10,630	-30.84 %
<b>Total Expenditures</b>	<b>\$569,528</b>	<b>\$627,448</b>	<b>\$609,824</b>	<b>\$533,090</b>	<b>\$516,520</b>	<b>-3.11 %</b>
Annual Percentage Change		10.17 %	-2.81 %	-12.58 %	-3.11 %	
Budgeted Staffing Level (FTEs)	3.00	3.00	3.00	2.00	2.00	

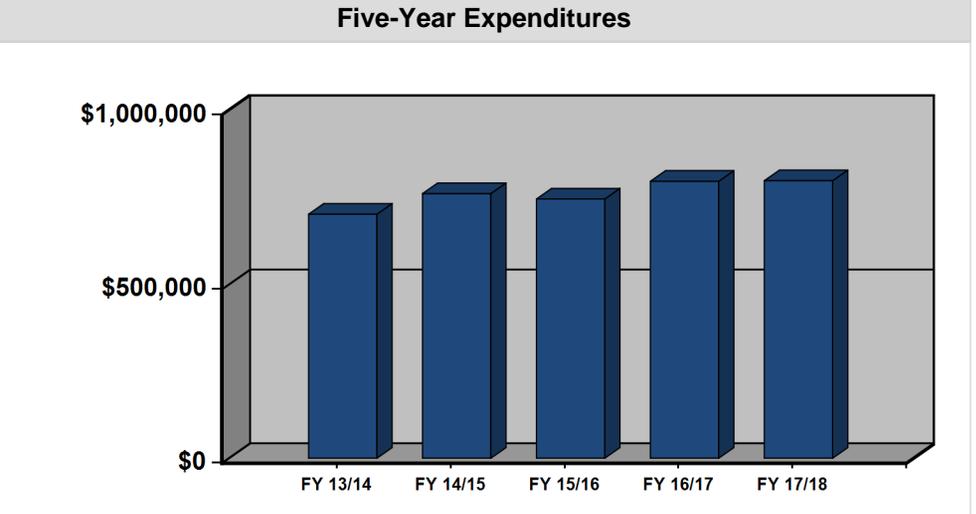
# Division Budget Summary

<b>Department: MANAGEMENT SERVICES</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: ACCOUNTING</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To provide the City Council, public and management with accurate and and timely financial information by maintaining complete and reliable accounting records.

- Selected Service Objectives:**
- To ensure that all financial transactions are accounted for in accordance with Generally Accepted Accounting Principles (GAAP)
  - To prepare the City's Comprehensive Annual Financial Report (CAFR)
  - To provide timely financial reporting to the public and management
  - To provide administrative oversight of the City's Fire Services Contract
  - To establish new Mello-Roos Districts designed to administer and levy annual special taxes
  - To update the City's annual Cost Allocation Plan
  - To complete the annual City-wide User Fee Review and Update
  - To process payments to City vendors and employees in an efficient manner



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$513,489	\$566,537	\$572,265	\$583,900	\$605,580	3.71 %
OPERATING COSTS	\$34,106	\$12,030	\$23,164	\$16,500	\$16,500	0.00 %
CONTRACTUAL SERVICES	\$138,456	\$164,560	\$132,094	\$178,000	\$158,000	-11.24 %
INTERNAL SERVICE CHARGES	\$15,710	\$17,790	\$17,850	\$17,950	\$17,900	-0.28 %
<b>Total Expenditures</b>	<b>\$701,761</b>	<b>\$760,917</b>	<b>\$745,373</b>	<b>\$796,350</b>	<b>\$797,980</b>	<b>0.20 %</b>
Annual Percentage Change		8.43 %	-2.04 %	6.84 %	0.20 %	
Budgeted Staffing Level (FTEs)	5.00	5.00	5.00	5.00	5.00	
Budgeted Staffing Level (PT FTEs)	0.00	1.00	1.00	1.00	1.00	

# Division Budget Summary

**Department: MANAGEMENT SERVICES** Fund Title: **GENERAL FUND**

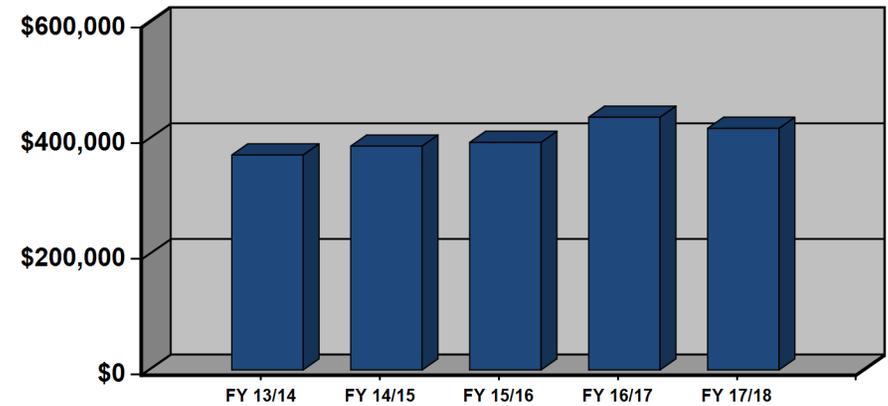
**Division: PURCHASING** Fund Number: **101**

**Mission Statement:**  
 To further the Goals and Objectives of the City Council relative to residents, businesses and internal customers by utilizing the most effective, efficient and technologically current purchasing and customer service practices.

**Selected Service Objectives:**

- To encourage local businesses to participate in the City's Purchasing Programs
- To provide coordinated purchasing services including electronic or "e" procurement to achieve the best value for goods and services, commensurate with the quality required
- To continue to work towards a more centralized purchasing process
- To consolidate and standardize purchases on a City-wide level to better implement multi-year contracts
- To create desktop purchasing manuals

**Five-Year Expenditures**



**Five-Year History**

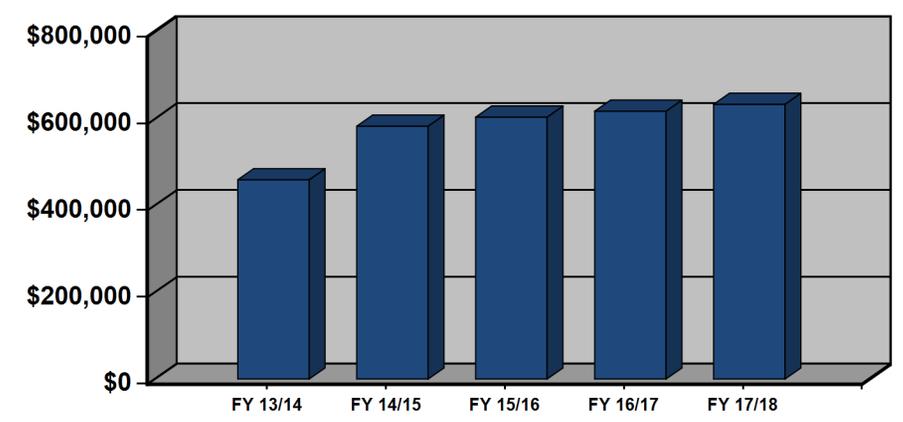
Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
PERSONNEL SERVICES	\$349,891	\$371,462	\$375,609	\$384,670	\$392,360	2.00 %
OPERATING COSTS	\$11,454	\$4,414	\$6,293	\$6,000	\$14,000	133.33 %
INTERNAL SERVICE CHARGES	\$10,520	\$11,370	\$11,830	\$11,900	\$11,600	-2.52 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$34,620	\$0	-100.00 %
<b>Total Expenditures</b>	<b>\$371,865</b>	<b>\$387,247</b>	<b>\$393,732</b>	<b>\$437,190</b>	<b>\$417,960</b>	<b>-4.40 %</b>
Annual Percentage Change		4.14 %	1.67 %	11.04 %	-4.40 %	
Budgeted Staffing Level (FTEs)	4.00	4.00	4.00	4.00	4.00	

# Division Budget Summary

<b>Department: MANAGEMENT SERVICES</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: BUDGET/PAYROLL</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To prepare and manage the City's Operating Budget and Capital Improvement Program; and to manage the payroll function.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>• To prepare the City's annual Operating Budget and the Seven-Year Capital Improvement Program (CIP)</li> <li>• To prepare and present quarterly Budget Status Reports to the City Council in a timely manner</li> <li>• To assist the City Council and management in the effective discharge of their duties and responsibilities by providing timely and accurate financial information</li> <li>• To provide high quality services to the community and other City departments</li> </ul>	<p><b>Five-Year Expenditures</b></p> 
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**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$436,570	\$546,206	\$573,939	\$583,950	\$596,320	2.12 %
OPERATING COSTS	\$10,699	\$21,008	\$12,125	\$15,610	\$19,610	25.62 %
INTERNAL SERVICE CHARGES	\$12,320	\$15,930	\$17,950	\$18,090	\$17,620	-2.60 %
<b>Total Expenditures</b>	<b>\$459,589</b>	<b>\$583,144</b>	<b>\$604,014</b>	<b>\$617,650</b>	<b>\$633,550</b>	<b>2.57 %</b>
Annual Percentage Change		26.88 %	3.58 %	2.26 %	2.57 %	
Budgeted Staffing Level (FTEs)	3.00	5.00	5.00	5.00	5.00	
Budgeted Staffing Level (PT FTEs)	1.00	0.00	0.00	0.00	0.00	

# Division Budget Summary

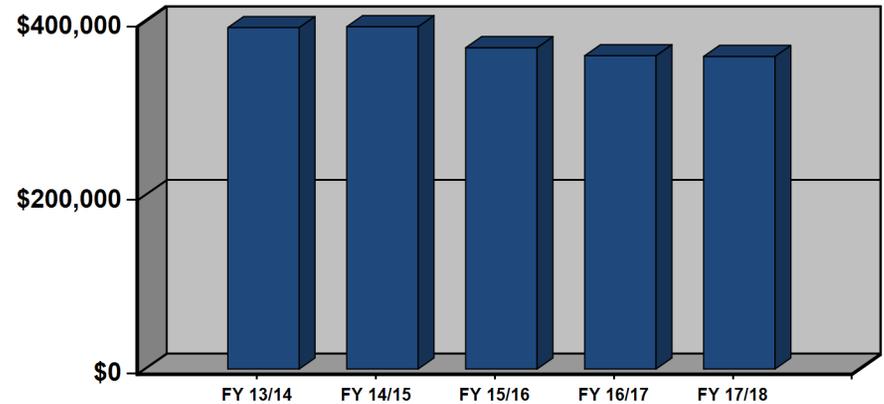
**Department: MANAGEMENT SERVICES** **Fund Title: GENERAL FUND**

**Division: CUSTOMER SERVICE** **Fund Number: 101**

**Mission Statement:**  
To provide excellent customer service.

**Selected Service Objectives:** **Five-Year Expenditures**

- To provide the most efficient means for businesses to interact with the City while applying for and renewing business licenses and permits
- To provide coordinated and responsive billing services to all City departments
- To provide cashiering and payment processing services
- To provide dog licensing services for Fontana residents
- To promote and operate a Passport Acceptance Office
- To provide parking citation payment processing
- To issue firework permits



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$368,629	\$377,168	\$353,022	\$346,030	\$345,690	-0.10 %
OPERATING COSTS	\$14,890	\$6,986	\$6,571	\$4,500	\$4,500	0.00 %
INTERNAL SERVICE CHARGES	\$10,110	\$10,540	\$10,890	\$10,710	\$10,220	-4.58 %
<b>Total Expenditures</b>	<b>\$393,629</b>	<b>\$394,693</b>	<b>\$370,484</b>	<b>\$361,240</b>	<b>\$360,410</b>	<b>-0.23 %</b>
Annual Percentage Change		0.27 %	-6.13 %	-2.50 %	-0.23 %	
Budgeted Staffing Level (FTEs)	4.00	4.00	4.00	4.00	4.00	
Budgeted Staffing Level (PT FTEs)	2.00	2.00	2.00	2.00	2.00	

# Division Budget Summary

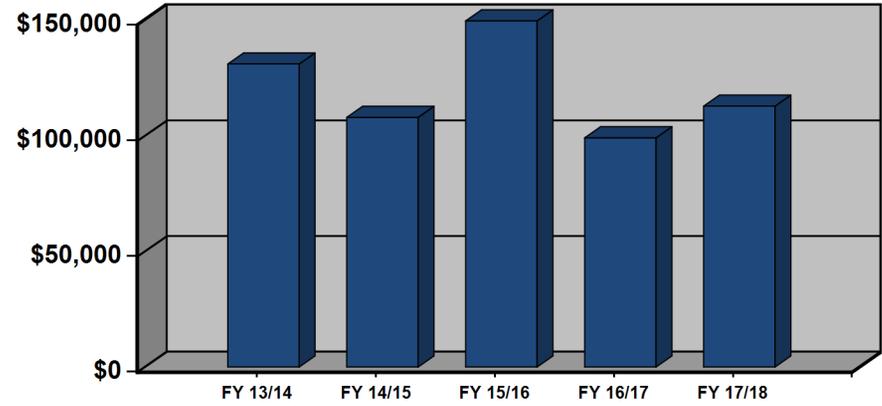
<b>Department: MANAGEMENT SERVICES</b>	<b>Fund Title: FACILITY MAINTENANCE</b>
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<b>Division: PURCHASING</b>	<b>Fund Number: 103</b>
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**Mission Statement:**  
To provide for all mailing services for City-wide operations at the most affordable cost.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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To provide equipment and postage to facilitate the City's mailroom activities.



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
OPERATING COSTS	\$131,030	\$107,950	\$149,664	\$99,100	\$112,800	13.82 %
Total Expenditures	\$131,030	\$107,950	\$149,664	\$99,100	\$112,800	13.82 %
Annual Percentage Change		-17.61 %	38.64 %	-33.78 %	13.82 %	

# Division Budget Summary

<b>Department: MANAGEMENT SERVICES</b>	<b>Fund Title: CFD #1 SOUTHRIDGE VILLAGE</b>
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<b>Division: MGMT SERVICES ADMIN</b>	<b>Fund Number: 407</b>
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**Mission Statement:**  
 To provide funding from Community Facilities District #1 for Fire Station 74 whose primary service area is Southridge.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>												
To fund fire costs for Community Facilities District #1 (Southridge) based on an allocation of fire protection points within the service area of Fire Station 74.	<table border="1" style="margin-top: 10px; width: 100%; border-collapse: collapse;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 13/14</td> <td>\$1,006,100</td> </tr> <tr> <td>FY 14/15</td> <td>\$1,006,100</td> </tr> <tr> <td>FY 15/16</td> <td>\$1,006,100</td> </tr> <tr> <td>FY 16/17</td> <td>\$1,006,100</td> </tr> <tr> <td>FY 17/18</td> <td>\$1,006,100</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 13/14	\$1,006,100	FY 14/15	\$1,006,100	FY 15/16	\$1,006,100	FY 16/17	\$1,006,100	FY 17/18	\$1,006,100
Fiscal Year	Expenditure (\$)												
FY 13/14	\$1,006,100												
FY 14/15	\$1,006,100												
FY 15/16	\$1,006,100												
FY 16/17	\$1,006,100												
FY 17/18	\$1,006,100												

**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
CONTRIBUTIONS TO	\$1,006,100	\$1,006,100	\$1,006,100	\$1,006,100	\$1,006,100	0.00 %
<b>Total Expenditures</b>	<b>\$1,006,100</b>	<b>\$1,006,100</b>	<b>\$1,006,100</b>	<b>\$1,006,100</b>	<b>\$1,006,100</b>	<b>0.00 %</b>
Annual Percentage Change		0.00 %	0.00 %	0.00 %	0.00 %	

# Division Budget Summary

**Department: MANAGEMENT SERVICES** Fund Title: **GENERAL DEBT SERVICE**

**Division: ACCOUNTING** Fund Number: **580**

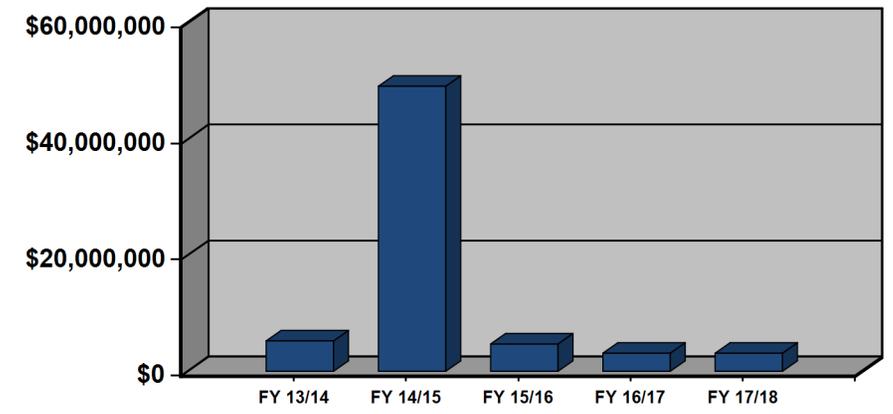
**Mission Statement:**  
To manage the debt obligations of the City.

**Selected Service Objectives:**

- To manage the 2010 Lease Revenue Bonds (Fire Station No. 71)
- To manage the 2014 Lease Revenue Refunding Bonds (refunded 2007 LRBs - Property)

FY 2014/15 reflects refinancing of 2007 LRBs

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
OPERATING COSTS	\$6,767	\$5,653	\$4,720	\$20,000	\$20,000	0.00 %
DEBT SERVICE	\$5,237,744	\$49,140,162	\$4,712,661	\$3,111,150	\$3,105,710	-0.17 %
<b>Total Expenditures</b>	\$5,244,511	\$49,145,815	\$4,717,381	\$3,131,150	\$3,125,710	-0.17 %
Annual Percentage Change		837.09 %	-90.40 %	-33.63 %	-0.17 %	

# Division Budget Summary

<b>Department: MANAGEMENT SERVICES</b>	<b>Fund Title: SEWER MAINT &amp; OPERATIONS</b>
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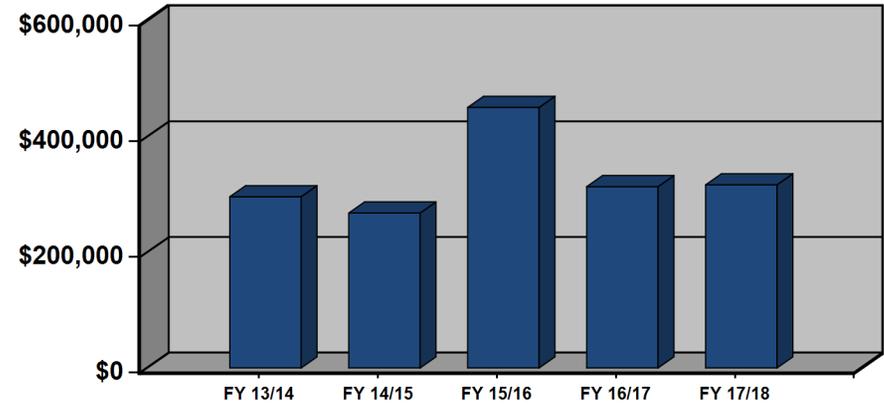
<b>Division: CUSTOMER SERVICE</b>	<b>Fund Number: 701</b>
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**Mission Statement:**

To provide prompt, accurate billing for the City's sewer system customers, maintain sewer accounts, pursue delinquencies through the filing of real estate property liens, transition billing onto the property tax rolls, and provide a high level of customer service to the City's Sewer system customers.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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- To place new residential sewer service connections on the annual property tax bill
- To interact with Public Works to identify properties with discrepancies in classification or number or EDUs
- To calculate and prepare bills for sewer service for approximately 39,927 accounts (38,802 residential, 962 commercial/industrial, and 163 other use)
- To pursue delinquencies through the regularly scheduled quarterly filing of real property liens

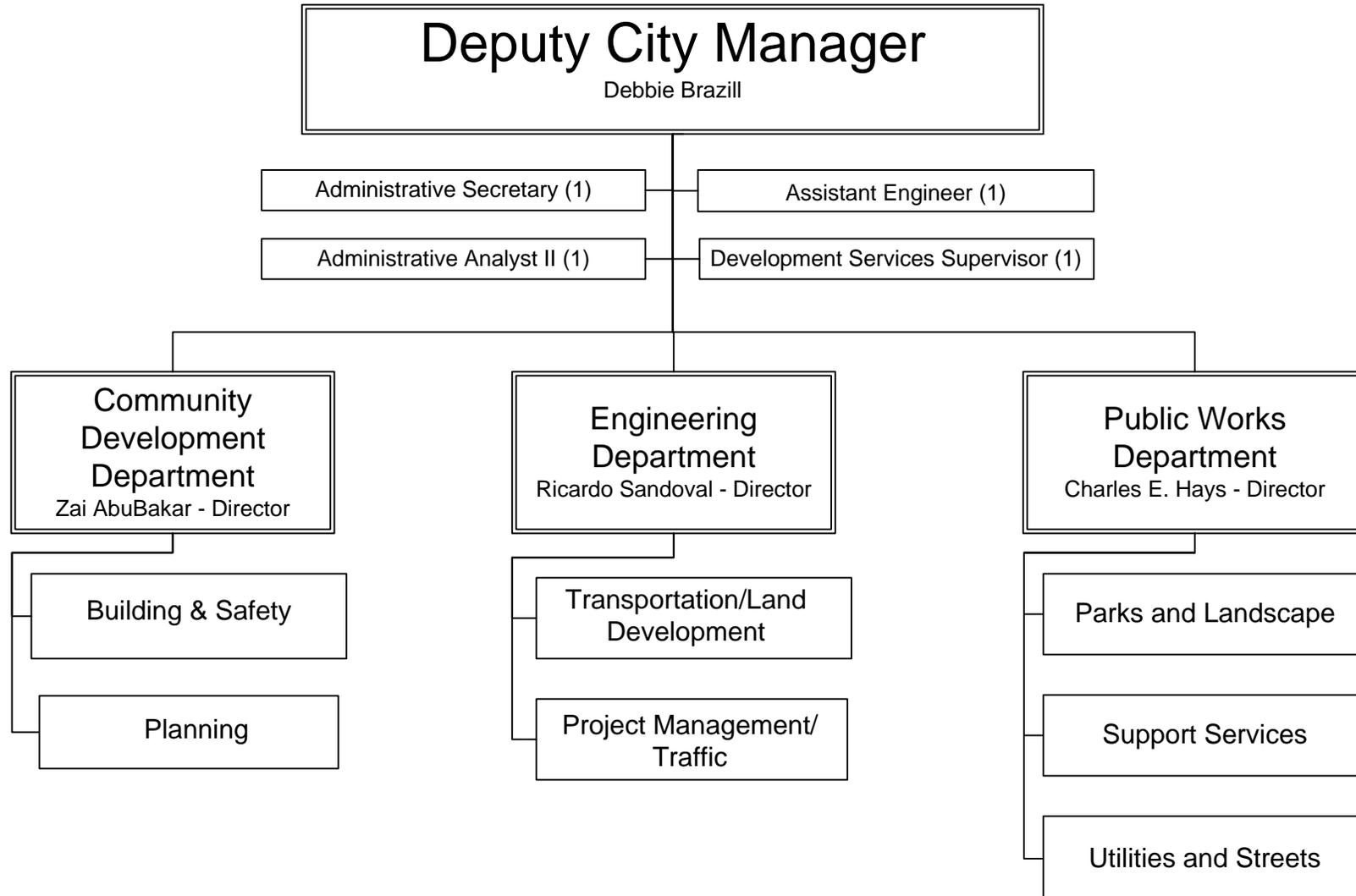


**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$249,255	\$206,110	\$411,212	\$248,800	\$253,770	2.00 %
OPERATING COSTS	\$4,609	\$3,871	\$5,338	\$7,100	\$7,100	0.00 %
CONTRACTUAL SERVICES	\$26,770	\$42,425	\$18,789	\$41,500	\$41,500	0.00 %
INTERNAL SERVICE CHARGES	\$15,490	\$15,560	\$15,310	\$16,140	\$14,340	-11.15 %
<b>Total Expenditures</b>	<b>\$296,124</b>	<b>\$267,965</b>	<b>\$450,649</b>	<b>\$313,540</b>	<b>\$316,710</b>	<b>1.01 %</b>
Annual Percentage Change		-9.51 %	68.17 %	-30.42 %	1.01 %	
Budgeted Staffing Level (FTEs)	2.00	2.00	2.00	2.00	2.00	
Budgeted Staffing Level (PT FTEs)	2.00	2.00	2.00	2.00	2.00	

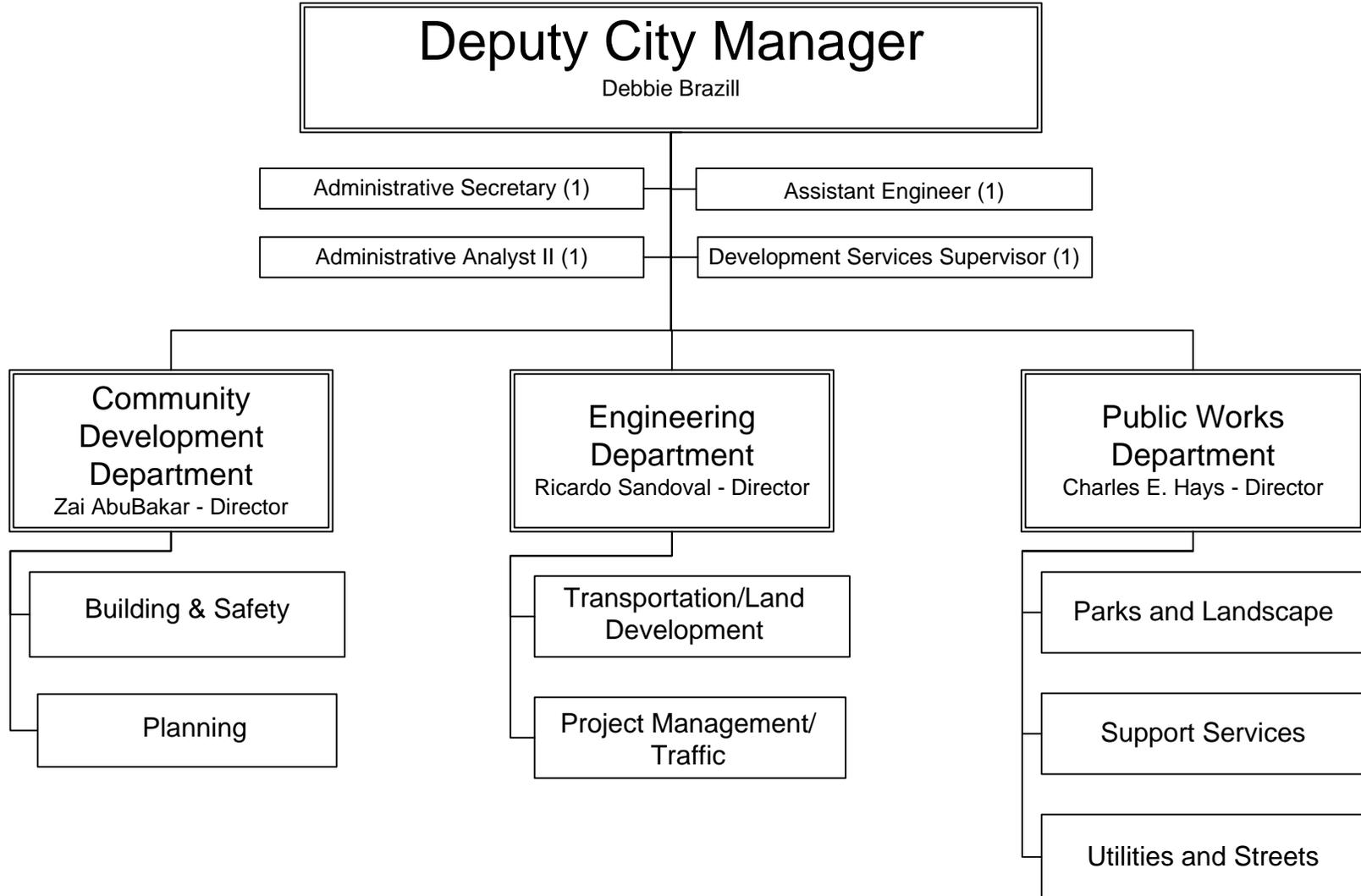
# Development Services Organization

Effective 7/1/2017  
Budgeted 159 FTE Positions  
Budgeted 13 Part-Time Positions  
Budgeted 5 Intern Positions



# Development Services Organization

Effective 7/1/2017  
Budgeted 159 FTE Positions  
Budgeted 13 Part-Time Positions  
Budgeted 5 Intern Positions





# Development Services Organization

Fiscal Year 2017-18

## Overview

The Development Services Organization provides the structure to manage the delivery of quality services for the growth, development and maintenance of the City's built environment. Its mission is accomplished by integrating and supporting its operating divisions and departments in the following manner:

### Focused Growth

The City's ambitious Capital Improvement Program requires the support of the Real Property Unit. This unit is charged with the responsibility of securing all necessary right-of-way dedications, negotiating sale and purchase agreements and providing for any required relocation assistance related to capital projects.

### Quality Development

The Development Services Organization provides professional and practical interpretation and application of the City Council's vision of Fontana's future. The Planning Division of the **Community Development Department** is the initial contact for development through the land entitlement process. From inception to completion, Planning works to ensure the highest standards for the use and design of any project submitted, while meeting the applicant's needs as well. The Building and Safety Division is the next link in the chain and provides professional plan checking, permitting, and inspections that assure adherence to those standards. The **Engineering Department** provides the professional process for development of parcel and tract maps as well as construction of the backbone infrastructure that brings those developments to fruition.

### Public Works Excellence

Charged with providing effective and efficient management of the City's valuable physical assets such as streets, parks, utilities and facilities, the **Public Works Department** includes the Divisions of Parks & Landscape, Utilities & Streets, and Support Services. Within those divisions are programs such as pavement rehabilitation, graffiti abatement, environmental protection, and parks planning and maintenance. Additionally, Public Works manages all community facilities districts and landscape maintenance districts. This professional team guarantees future generations will appreciate the many parks, playgrounds, trail systems and great facilities Fontana has to offer.

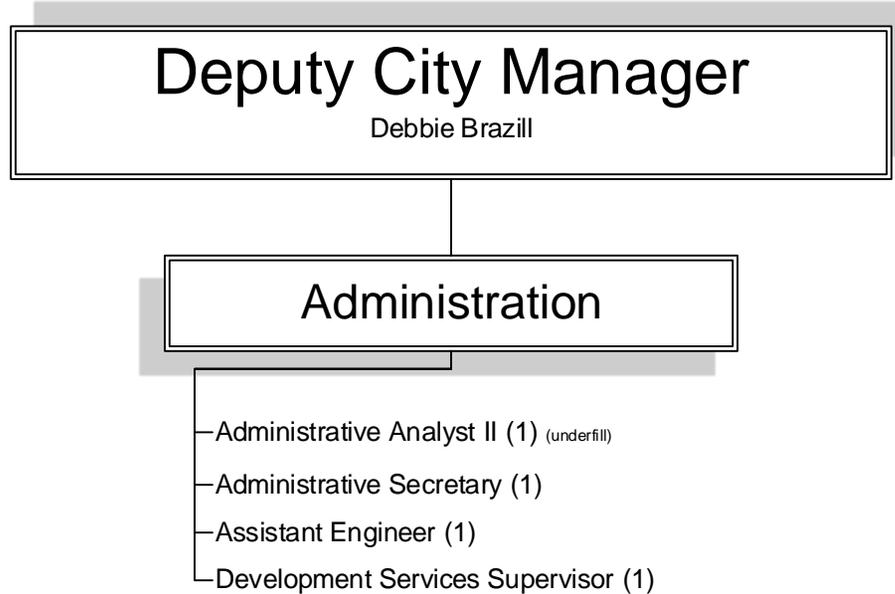
## Organization Department Summary

Organization	Department	2013/2014 Actual	2014/2015 Actual	2015/2016 Actual	2016/2017 Current	2017/2018 New Budget	% Change From Prior Year
<b>DEVELOPMENT SERVICES</b>							
	COMMUNITY DEVELOPMENT	3,505,358	3,747,173	4,786,771	5,006,740	3,908,340	-21.94 %
	DEVELOPMENT SVCS ADMIN	735,431	738,030	732,317	825,274	839,870	1.77 %
	ENGINEERING	58,001,895	22,407,512	15,232,685	58,391,248	21,012,540	-64.01 %
	PUBLIC WORKS	49,849,943	53,639,249	49,490,880	86,589,147	66,510,770	-23.19 %
TOTAL DEVELOPMENT SERVICES ORGANIZATION		112,092,627	80,531,965	70,242,653	150,812,410	92,271,520	-38.82 %
Total Budgeted Full-Time Personnel		157.40	155.00	155.00	158.00	159.00	0.64 %
Total Budgeted Part-Time Personnel		13.30	15.00	18.00	17.00	18.00	5.88 %

2017/2018 Organizational Chart

# Development Services

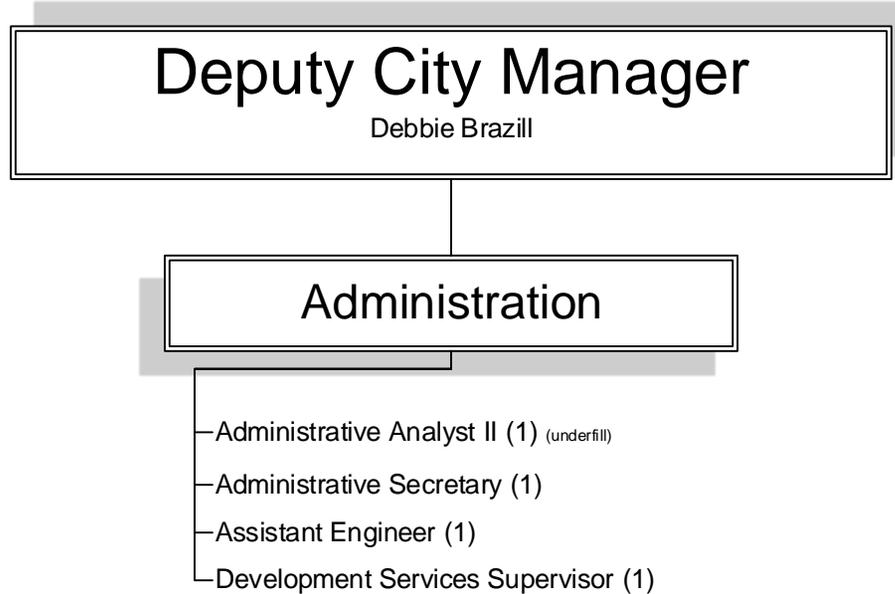
Effective 7/1/2017  
Budgeted 5 FTE Positions



2017/2018 Organizational Chart

# Development Services

Effective 7/1/2017  
Budgeted 5 FTE Positions





# Development Services

Fiscal Year 2017-18

## Overview

Development Services Administration oversees the Departments of Community Development, Engineering, and Public Works, and is responsible for the coordinated effort of improving the quality of life through development activities that provide economic viability and enhanced aesthetics in conjunction with City Council's adopted goals and objectives. The Administration Section provides general overall direction, leadership, policy guidelines, administration, budget, and accounting functions for the Organization. This Section also provides support functions such as: policy decisions, management level personnel supervision, clerical supervision and support, regulation and tracking of development projects, coordination with other City departments, and program level supervision of the developmental projects within the Organization.

**Customer Service.** The Administration Section also coordinates the customer service efforts for the department including sending monthly survey cards to Development related customers to determine the level of customer service received. The responses received are forwarded to the appropriate department head for evaluation and action. This is a valuable tool that enables the City to consistently improve its level of customer service. This section also coordinates the technology aspects of development with the Information Technology Department to ensure faster processing times for development projects.

**Right of way / Real Property Acquisition** works in tandem with other Departments as well as outside agencies to obtain gratis dedications as well as following the appropriate legal process in the acquisition of right of way for street and interchange improvement projects. These projects are essential to accommodate the growth of Fontana. Right of way acquisition will continue to focus on acquiring property needed for major corridor projects to lower the volume of traffic on arterial roadways. Staff continues to provide coordination of the efforts negotiating the execution of purchase and sale agreements for real property acquisition, escrow coordination, donation of property for use in capital projects and real property disposition.

In addition, staff reviews and interprets federal, state and local legislation, regulations and ordinances as applied to real property transactions and eminent domain actions. Staff evaluates appraisals of real property completed by professional independent appraisers for acquisitions and also sale of surplus property. They make recommendations for the disposal of surplus city-owned real property interests. Staff works with the Engineering Department to vacate existing easements as well as abandoned streets and roads. This also includes ensuring that legal vesting rights are correct and current for all City owned property.



# Development Services

Fiscal Year 2017-18

## Goals & Performance Measures

Department Goals		City Council Goal
<b>1</b>	Maintain a standard of excellent customer service	8
<b>2</b>	Create public/private partnerships in the right of way process; this includes assisting property owners/developers with acquisitions, sales, and purchase of property for them to develop infrastructure for public use as required by City guidelines	2
<b>3</b>	Obtain right of way for various traffic signal projects, sawtooth projects and street widening projects	1,2,4
<b>4</b>	Partner with property owners to process street vacations	5,6
<b>5</b>	Continue to expand the role and authority of the Development Services Supervisor to resolve issues, answer general questions and enhance processes with the goal of improving the customer service experience	2,4,8

Performance Measures	Actual 2015-16	Estimated 2016-17	Target 2017-18	Department Goal
<b>To maintain a standard of excellent customer service:</b> Level of customer satisfaction for customers surveyed (ratings from 1-5 with 5 exceeding expectations)	4.27	4.60	4.70	1
<b>To facilitate the installation of public infrastructure:</b> Number of properties acquired for street improvement projects	16	18	10	1,2,3
Properties acquired through dedication	75%	85%	75%	1,2,3

## Accomplishments

- Recorded 14 Easement Deeds for various developments as per conditions of approval
- Recorded 9 Easement Deeds for sidewalk projects
- Recorded 2 street vacation deeds for Foothill Boulevard and Catawba Avenue

## Departmental Summary

Fund	Division	2013/2014 Actual	2014/2015 Actual	2015/2016 Actual	2016/2017 Current	2017/2018 New Budget	% Change From Prior Year	
<b>DEVELOPMENT SVCS ADMIN</b>								
101	GENERAL FUND	DEVELOPMENT SVCS ADMIN	640,694	737,859	732,317	825,274	839,870	1.77 %
		<b>TOTAL GENERAL FUND</b>	640,694	737,859	732,317	825,274	839,870	1.77 %
632	GENERAL GOVERNMENT	DEVELOPMENT SVCS ADMIN	94,737	171	0	0	0	0.00 %
		<b>TOTAL OTHER FUNDS</b>	94,737	171	0	0	0	0.00 %
		<b>TOTAL DEVELOPMENT SVCS ADMIN</b>	735,431	738,030	732,317	825,274	839,870	1.77 %
		<b>Total Budgeted Full-Time Positions</b>	4.00	4.00	4.00	5.00	5.00	0.00 %

# Division Budget Summary

<b>Department: DEVELOPMENT SVCS ADMIN</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: DEVELOPMENT SVCS ADMIN</b>	<b>Fund Number: 101</b>
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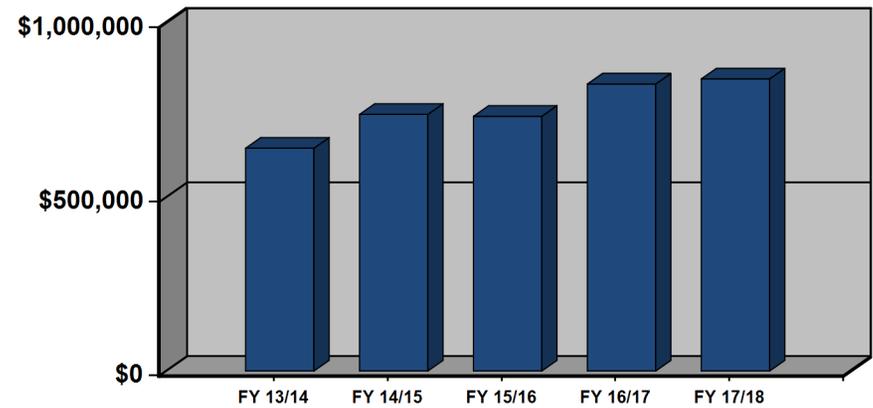
**Mission Statement:**

To ensure the professional delivery of development related services through the land development process, professional public improvement project construction management, and adherence to the uppermost development and maintenance standards that return long lasting economic and aesthetic benefits to the City. To ensure cohesive administration between development related activity and long term maintenance, in addition to enhancement of existing infrastructure.

**Selected Service Objectives:**

- To provide oversight of development impact fee programs, growth management, development agreements and architecture design guidelines
- To promote development that provides economic and aesthetic benefits to the City
- To provide professional management of the City's real property assets and to administer the Right of Way acquisition program
- To continuously look for ways to improve the customer service experience
- To deliver programs which protect and preserve the City's substantial investment in infrastructure and community facilities
- To develop strategies and programs that extend the mission of the Development Services Organization for the benefit of the citizens of Fontana

**Five-Year Expenditures**



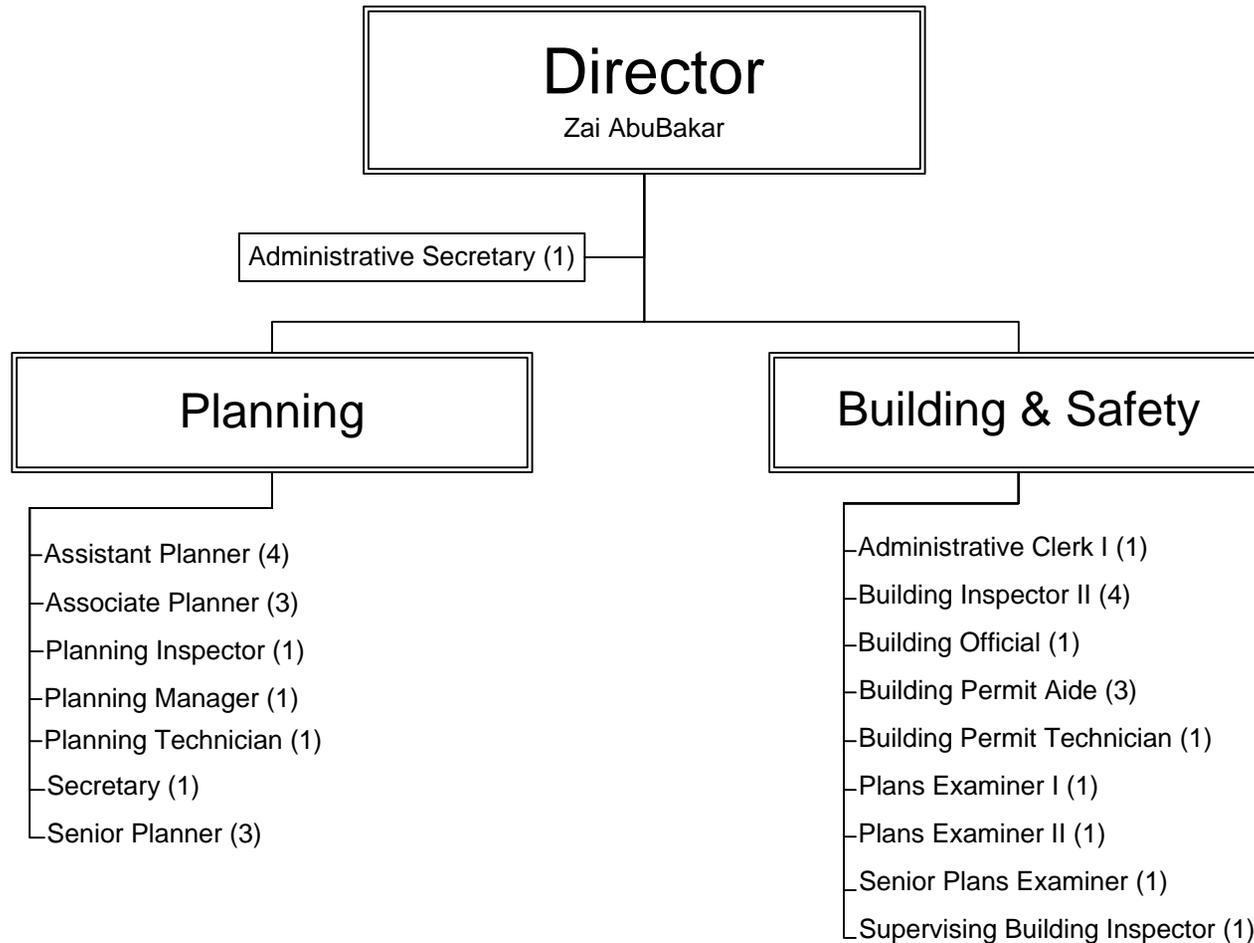
**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
PERSONNEL SERVICES	\$575,638	\$651,066	\$644,104	\$758,820	\$771,650	1.69 %
OPERATING COSTS	\$7,735	\$9,129	\$11,887	\$15,250	\$15,410	1.05 %
CONTRACTUAL SERVICES	\$38,981	\$43,620	\$56,517	\$28,660	\$30,000	4.68 %
INTERNAL SERVICE CHARGES	\$18,340	\$19,810	\$19,810	\$19,770	\$22,810	15.38 %
CAPITAL EXPENDITURES	\$0	\$14,234	\$0	\$2,774	\$0	-100.00 %
<b>Total Expenditures</b>	<b>\$640,694</b>	<b>\$737,859</b>	<b>\$732,317</b>	<b>\$825,274</b>	<b>\$839,870</b>	<b>1.77 %</b>
Annual Percentage Change		15.17 %	-0.75 %	12.69 %	1.77 %	
Budgeted Staffing Level (FTEs)	4.00	4.00	4.00	5.00	5.00	

2017/2018 Organizational Chart

# Community Development

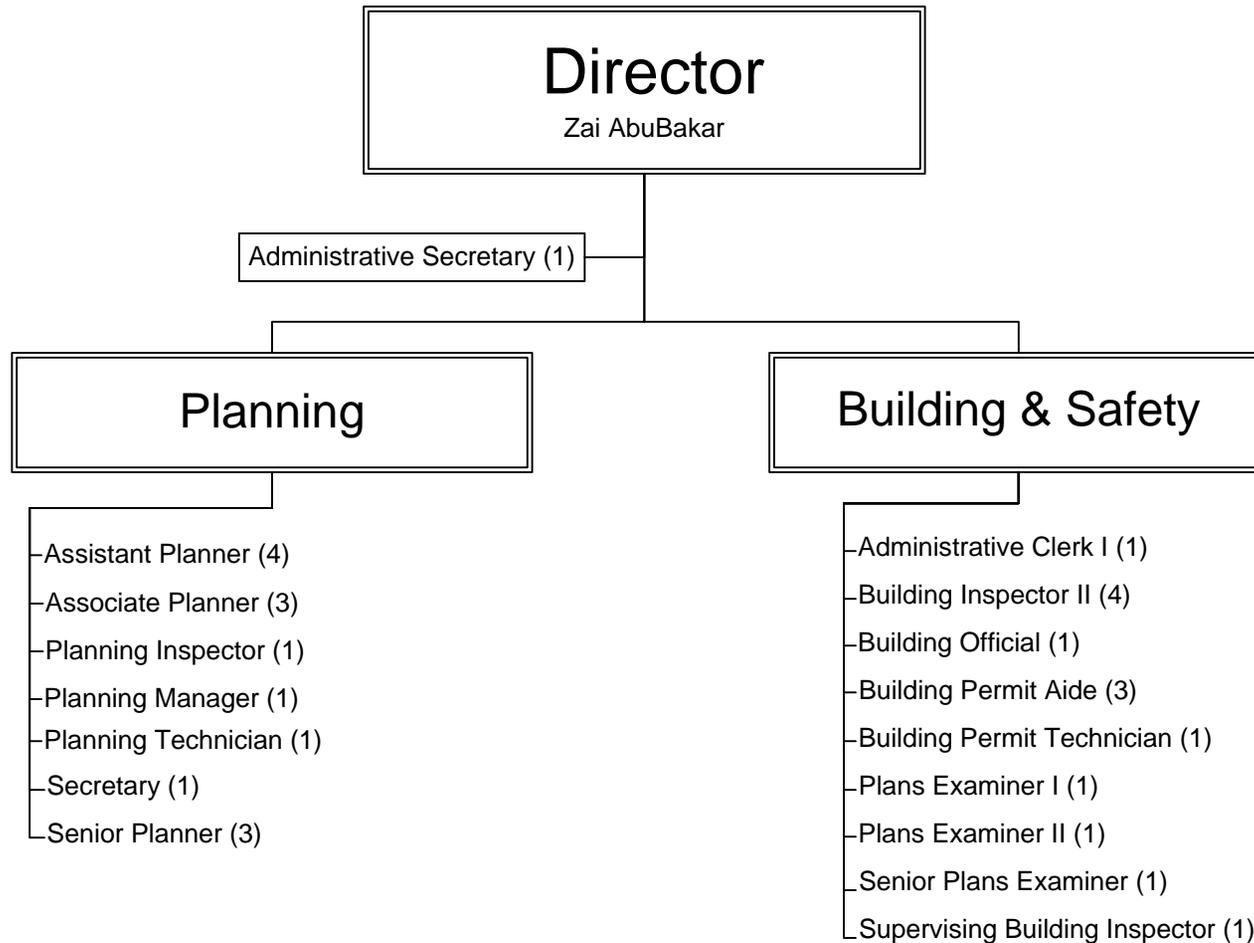
Effective 7/1/2017  
Budgeted 30 FTE Positions  
Budgeted 1 Intern Position



2017/2018 Organizational Chart

# Community Development

Effective 7/1/2017  
Budgeted 30 FTE Positions  
Budgeted 1 Intern Position





# Community Development

Fiscal Year 2017-18

## Overview

The **Community Development Department** consists of the Planning Division and the Building & Safety Division. The Planning Division provides planning and staff support to the Planning Commission and assists the Planning Commission, the City Council, and the public in applying the community's strategic growth and development vision as defined by the City Council through the goals and policies of the General Plan and the implementation of those policies through the Zoning and Development Code. The Building & Safety Division implements and enforces State laws and City ordinances that relate to structural, fire and health/life safety requirements, through the review of plans, issuance of permits, and inspection of new construction or addition/rehabilitation of existing structures.

## Goals & Performance Measures

Department Goals	City Council Goal
<b>1</b> Continue to maintain a "One Stop" shop to ensure excellent customer service	1,2,4
<b>2</b> Support the Information Technology Department with implementing new E-Plan Check Processing and maintaining the permitting system to ensure "user friendly" access	1,2
<b>3</b> Continually update the public computer kiosk to offer more information and better customer service	2
<b>4</b> Continue to improve and update the Development Review process, ensuring faster processing times while maintaining technical quality	3,4,9
<b>5</b> Adopt the 2015-2035 General Plan and Zoning and Development Code update	2,4,8,9,10
<b>6</b> Continue to process high quality development including industrial development within SWIP	4,6,8
<b>7</b> Encourage and promote Certified Access Specialist (CASP) certification for at least two Building & Safety staff members	1,2,5
<b>8</b> Coordinate the team building process in the Development Services Organization for Planning, Building & Safety, Fire Prevention and Engineering	2,3,4
<b>9</b> Continue partnership with Lewis Operating Corp to process single-family subdivisions within the Arboretum Specific Plan	4,6
<b>10</b> Continue to support the Ontario Airport Land Use Compatibility Plan	7,10
<b>11</b> Continue to process the West Valley Specific Plan and Environmental Impact Report	4,6,8
<b>12</b> Continue all efforts to bring all pallet yards into compliance	2,5



# Community Development

Fiscal Year 2017-18

## Goals & Performance Measures - continued

Department Goals					City Council Goal
13	Adopt the Local CEQA Guidelines, Non-Conforming Uses and Structures, Wireless Telecommunication Towers and Structures and the Massage Establishment Ordinances				2,4
14	Implement the Valley Boulevard Overlay District for warehousing, logistics, distribution and business park uses (area north of the I-10, south of Valley Blvd, west of Catawba Ave and east of Cherry Ave.)				4,6,8

Performance Measures	Actual 2015-16	Estimated 2016-17	Target 2017-18	Department Goal
<b>To maintain a standard of excellent customer service:</b>				
Number of telephone calls received	14,769	9,800	13,000	1
Planning telephone calls returned the same day	95%	97%	95%	1
Planning telephone calls returned within one business day	100%	100%	100%	1
Planning inspection requests responded to on the same business day	70%	72%	65%	1
Planning inspection requests responded to within one business day	98%	98%	95%	1
Planning inspection requests responded to within two business days	100%	100%	100%	1
Building & Safety inspection requests responded to within one business day	99%	99%	99%	1
Building & Safety inspection requests responded to within two business days	100%	100%	100%	1
Average number of building related inspections performed per day	157	179	150	1
Average number of Building and Safety customers assisted at the public counter in a business hour	6.0	6.0	6.0	1
Total Plan Checks submitted for initial review	2,232	2,500	2,700	1,8
Plan Checks submitted for initial review which met turnaround time goal:				
Type I – minor improvements – 3 weeks	91%	98%	97%	1,8
Type II – major improvements and standard new construction – 5 weeks	100%	98%	100%	1,8
Type III – major new construction – 6 weeks	100%	100%	100%	1,8



# Community Development

Fiscal Year 2017-18

## Goals & Performance Measures - continued

Performance Measures	Actual 2015-16	Estimated 2017-17	Target 2017-18	Department Goal
<b>To promote economic development within the City:</b>				
Pre-Application Meetings occurring within two weeks of request	61%	65%	10%	6,8
Pre-Application Meetings occurring within three weeks of request	88%	88%	50%	6,8
Pre-Application Meetings occurring within four weeks of request	100%	100%	100%	6,8
Ordinances adopted to ensure the Zoning and Development Code & Specific Plans reflect ongoing General Plan goals and addresses the growing needs of the community	4	5	4	7
General Plan Elements to be amended ensuring the General Plan reflects ongoing changes and the growing needs of the community	1	1	1	5

## Accomplishments

- Approved subdivision of over 275 lots for single-family and 69 units for multiple family residential development
- Entitled approximately 1.7 million sq ft for industrial development and 142,000 sq ft for commercial/office development
- Completed more than 867 planning inspections and processed over 2,300 plan check submittals
- Assisted over 6,009 customers at the Planning Division counter and over 14,000 customers over the phone
- Performed more than 33,000 inspections on residential, commercial and industrial projects
- Issued more than 5,100 permits with a total valuation of over \$512 million
- Continued to convert archived building plans to digital format for the preservation of historical reference material
- Adopted 2016 California Building Code Update
- Updated department website adding development project entitlements information, public hearing notices, environmental documents and Specific Plans
- Continued progress on the comprehensive General Plan and Development Code update
- Ongoing improvements in streamlining the development review process
- Consolidated multiple Planning phone lines into one answered by the administrative staff
- Approved Trammel-Crow Logistics Center (entitlement of a 580,000 square foot warehouse logistics/distribution center)
- Adoption of Westgate Specific Plan Update and Arboretum Specific Plan Update
- Adopted an ordinance changing threshold of construction projects, requiring commercial building of 25,000 or more in square footage and industrial building of 50,000 or more in square footage to be reviewed by the Planning Commission
- Adoption of Valley Blvd Overlay District for warehousing, logistics, distribution and business park uses (area north of the I-10, south of Valley Blvd, west of Catawba Ave and east of Cherry Ave.)

# Summer Camps *Summer Camps*



Fontana's eight summer day camps offer many fun and educational activities in a safe and supervised environment. Campers will experience nature walks, arts & crafts, swimming, sports, interactive games, computer time and many other daily activities.

## Departmental Summary

Fund	Division	2013/2014 Actual	2014/2015 Actual	2015/2016 Actual	2016/2017 Current	2017/2018 New Budget	% Change From Prior Year	
<b>COMMUNITY DEVELOPMENT</b>								
101	GENERAL FUND	COMMUNITY DEV ADMIN	286,549	324,675	328,303	332,350	340,620	2.49 %
101	GENERAL FUND	PLANNING	1,392,776	1,494,611	1,505,899	1,655,604	1,846,030	11.50 %
101	GENERAL FUND	BUILDING & SAFETY	1,757,283	1,763,356	1,989,960	2,050,429	1,721,690	-16.03 %
		<b>TOTAL GENERAL FUND</b>	<b>3,436,609</b>	<b>3,582,643</b>	<b>3,824,162</b>	<b>4,038,383</b>	<b>3,908,340</b>	<b>-3.22 %</b>
601	CAPITAL REINVESTMENT	COMMUNITY DEV ADMIN	0	164,531	962,609	657,086	0	-100.00 %
601	CAPITAL REINVESTMENT	PLANNING	17,066	0	0	274,411	0	-100.00 %
631	FIRE ASSESSMENT	PLANNING	(1,982)	0	0	0	0	0.00 %
634	LIBRARY CAP IMPROVEMENT	PLANNING	53,666	0	0	36,860	0	-100.00 %
		<b>TOTAL OTHER FUNDS</b>	<b>68,749</b>	<b>164,531</b>	<b>962,609</b>	<b>968,357</b>	<b>0</b>	<b>-100.00 %</b>
		<b>TOTAL COMMUNITY DEVELOPMENT</b>	<b>3,505,358</b>	<b>3,747,173</b>	<b>4,786,771</b>	<b>5,006,740</b>	<b>3,908,340</b>	<b>-21.94 %</b>
		<b>Total Budgeted Full-Time Positions</b>	<b>29.00</b>	<b>29.00</b>	<b>29.00</b>	<b>29.00</b>	<b>30.00</b>	<b>3.45 %</b>
		<b>Total Budgeted Part-Time Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>3.00</b>	<b>2.00</b>	<b>1.00</b>	<b>-50.00 %</b>

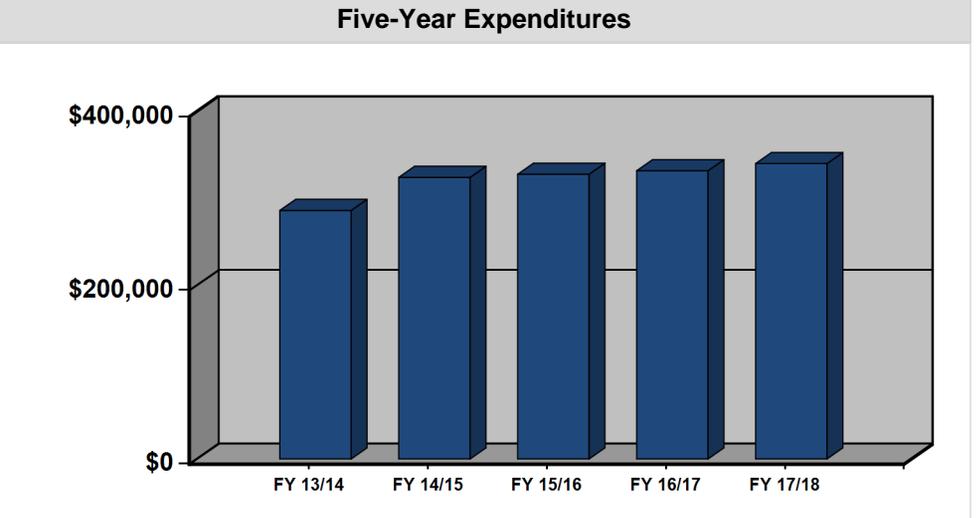
# Division Budget Summary

**Department: COMMUNITY DEVELOPMENT** **Fund Title: GENERAL FUND**

**Division: COMMUNITY DEV ADMIN** **Fund Number: 101**

**Mission Statement:**  
 To provide stewardship and administrative oversight regarding land development issues; to participate in development agreements; and to execute the vision of the City Council through adherence to the highest development standards for the community, enabling future generations to enjoy the benefits of a true quality of life community.

- Selected Service Objectives:**
- To develop strategies and programs that deliver excellence in customer service
  - To promote economic development that benefits the City
  - To work with the City's management team, City Council and Planning Commission to develop long-range planning goals as defined in the General Plan
  - To provide management oversight of development impact fee programs, growth management, development agreements, and architecture design guidelines
  - To develop and improve interdepartmental management systems to improve communication and coordination efforts
  - To continually look for ways to improve the development process



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$266,541	\$297,929	\$301,974	\$312,660	\$326,600	4.46 %
OPERATING COSTS	\$10,357	\$16,857	\$16,699	\$10,000	\$4,360	-56.40 %
INTERNAL SERVICE CHARGES	\$9,650	\$9,890	\$9,630	\$9,690	\$9,660	-0.31 %
<b>Total Expenditures</b>	<b>\$286,549</b>	<b>\$324,675</b>	<b>\$328,303</b>	<b>\$332,350</b>	<b>\$340,620</b>	<b>2.49 %</b>
Annual Percentage Change		13.31 %	1.12 %	1.23 %	2.49 %	
Budgeted Staffing Level (FTEs)	2.00	2.00	2.00	2.00	2.00	

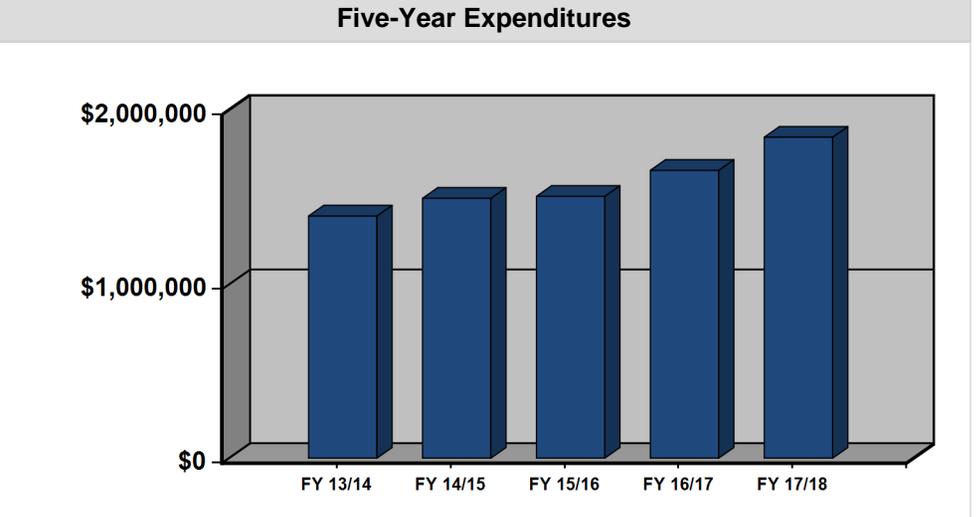
# Division Budget Summary

**Department: COMMUNITY DEVELOPMENT** **Fund Title: GENERAL FUND**

**Division: PLANNING** **Fund Number: 101**

**Mission Statement:**  
 To enhance the quality of life within the City by receiving and processing applications for development in a responsible and timely manner; implement and enforce pertinent State laws and issues applicable to the Planning Division; implement goals and policies in the General Plan; comply with the provisions of the California Environmental Quality Act.

- Selected Service Objectives:**
- To continue to update the Development Code, policies, and applications for clarity and ease of use by the general public and staff
  - To provide technical staff support to the Development Advisory Board, Planning Commission, City Council, and the Public Counter
  - To process Administrative Site Plan reviews within 90-120 days of submission
  - To process Zone Changes and Ordinances within 180-210 days of submission
  - To process Design Review applications within 120-180 days of submission
  - To process Conditional Use Permit applications within 120-180 days of submission
  - To process Temporary Use Permit Applications within 5 days of submission
  - To process Variances within 120 days of submission
  - To process Tract Maps within 120-180 days of submission
  - To provide technical and environmental assistance to departments for City initiated projects
  - To administer the Annexation program as needed



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$1,295,795	\$1,365,663	\$1,391,714	\$1,520,980	\$1,563,760	2.81 %
OPERATING COSTS	\$37,576	\$50,621	\$44,146	\$53,060	\$34,000	-35.92 %
CONTRACTUAL SERVICES	(\$1,095)	\$11,698	\$99	\$10,000	\$182,000	1,720.00 %
INTERNAL SERVICE CHARGES	\$60,500	\$66,630	\$69,940	\$68,790	\$66,270	-3.66 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$2,774	\$0	-100.00 %
<b>Total Expenditures</b>	<b>\$1,392,776</b>	<b>\$1,494,611</b>	<b>\$1,505,899</b>	<b>\$1,655,604</b>	<b>\$1,846,030</b>	<b>11.50 %</b>
Annual Percentage Change		7.31 %	0.76 %	9.94 %	11.50 %	
Budgeted Staffing Level (FTEs)	13.00	13.00	13.00	13.00	14.00	
Budgeted Staffing Level (PT FTEs)	0.00	0.00	3.00	2.00	1.00	

# Division Budget Summary

<b>Department: COMMUNITY DEVELOPMENT</b>	<b>Fund Title: GENERAL FUND</b>
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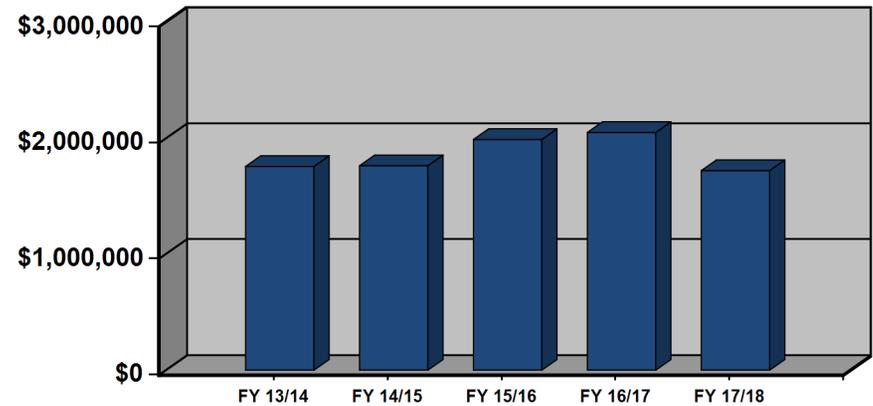
<b>Division: BUILDING &amp; SAFETY</b>	<b>Fund Number: 101</b>
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**Mission Statement:**

To implement and enforce State law and local codes and ordinances regarding minimum fire, health, and life safety requirements through the review of plans and inspection of all construction activities for new and existing structures.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
-------------------------------------	-------------------------------

- To provide technical staff support to the Development Advisory Board, Planning Commission and City Council
- To plan check and inspect all residential, commercial, and industrial buildings for fire, seismic and life safety related issues in a timely manner
- To continue to create and update informational handouts
- To respond to requests for inspection on the next business day
- To continue to implement technological advances that improve customer service and create greater efficiencies



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$1,529,484	\$1,416,399	\$1,446,876	\$1,460,969	\$1,480,020	1.30 %
OPERATING COSTS	\$39,074	\$44,195	\$40,373	\$50,827	\$36,500	-28.19 %
CONTRACTUAL SERVICES	\$86,105	\$193,703	\$388,550	\$419,750	\$83,000	-80.23 %
INTERNAL SERVICE CHARGES	\$102,620	\$109,060	\$114,160	\$116,110	\$122,170	5.22 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$2,774	\$0	-100.00 %
<b>Total Expenditures</b>	<b>\$1,757,283</b>	<b>\$1,763,356</b>	<b>\$1,989,960</b>	<b>\$2,050,429</b>	<b>\$1,721,690</b>	<b>-16.03 %</b>
Annual Percentage Change		0.35 %	12.85 %	3.04 %	-16.03 %	
Budgeted Staffing Level (FTEs)	14.00	14.00	14.00	14.00	14.00	

2017/2018 Organizational Chart

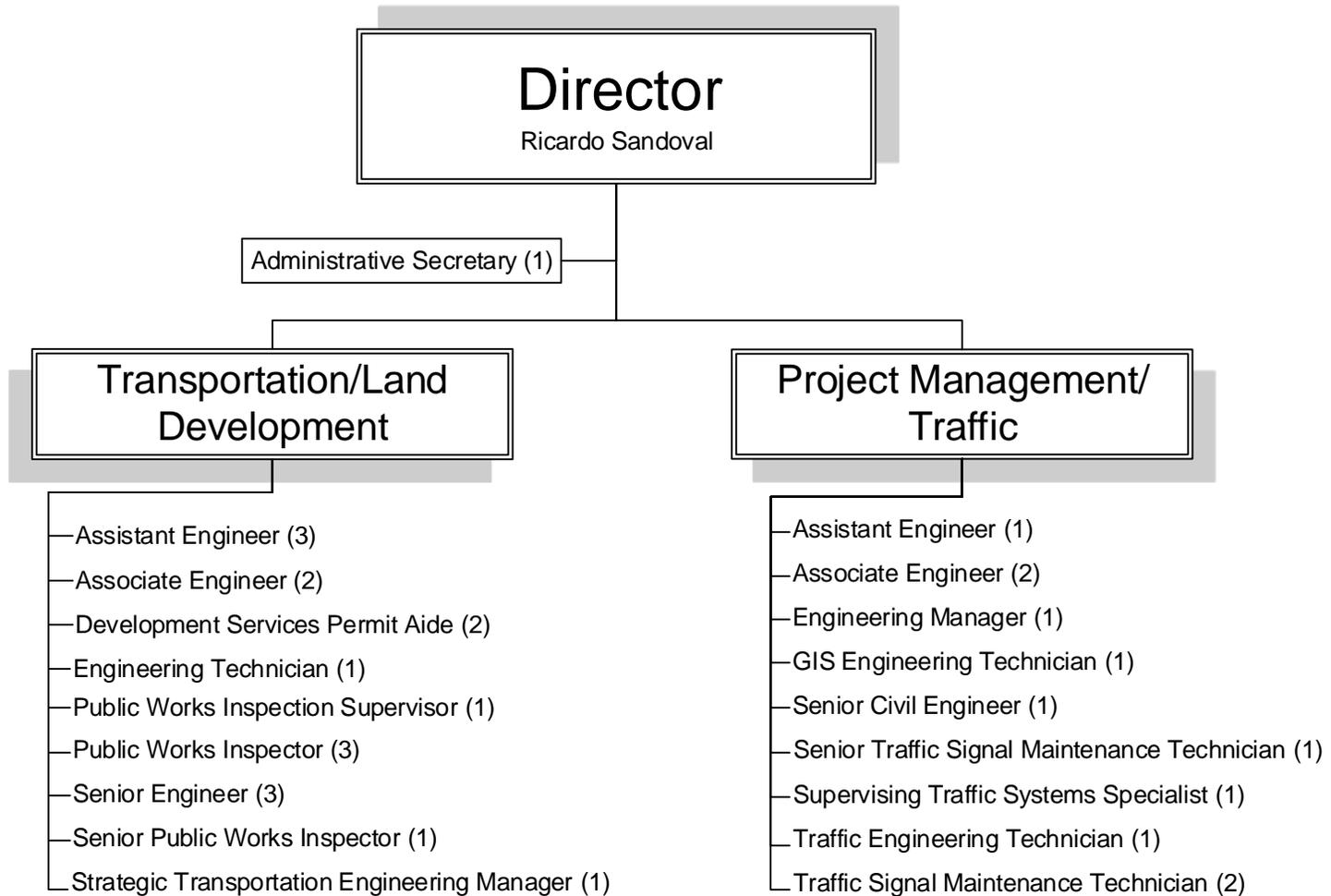
# Engineering

Effective 7/1/2017

Budgeted 30 FTE Positions

Budgeted 1 Part-Time Position

Budgeted 4 Intern Positions



2017/2018 Organizational Chart

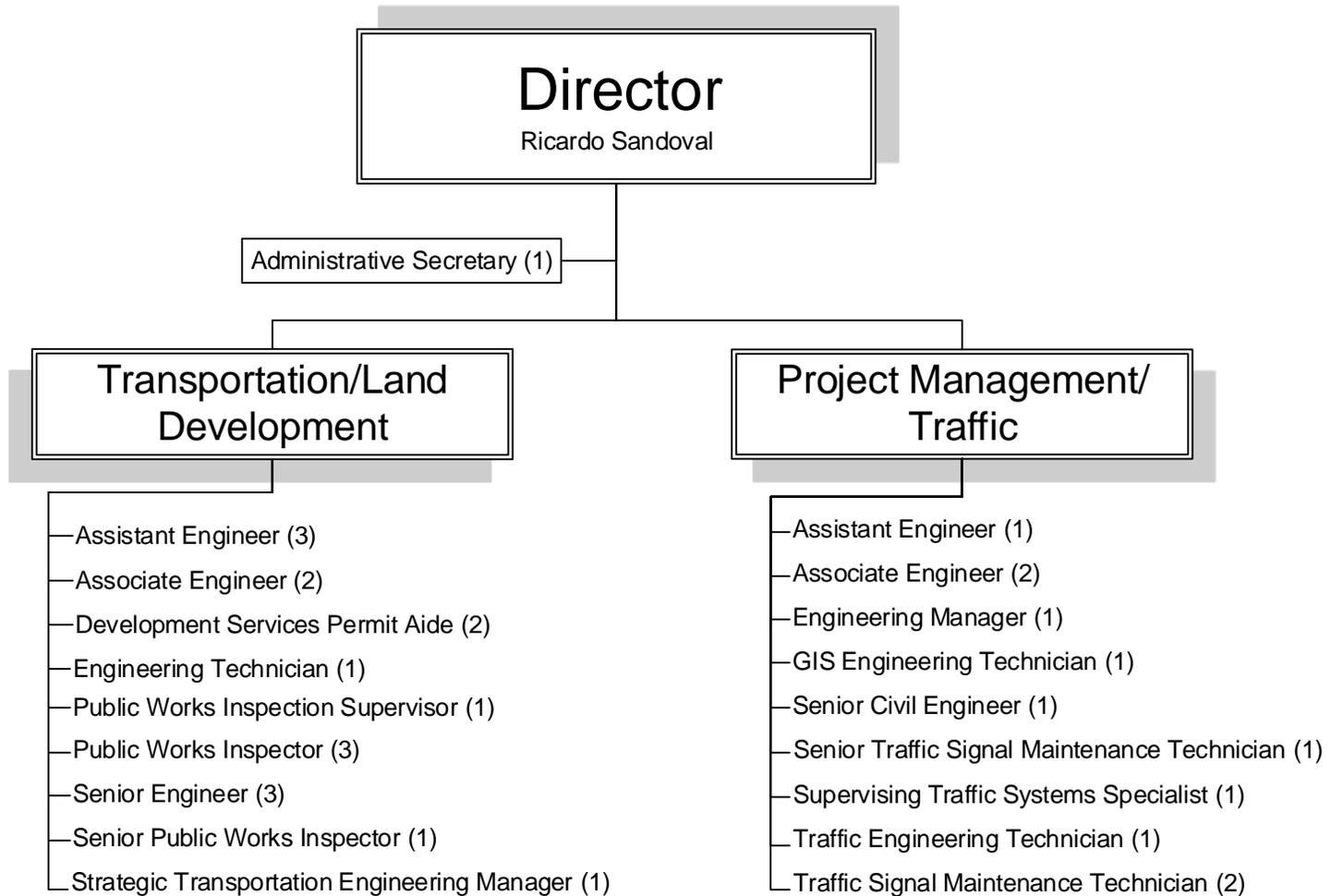
# Engineering

Effective 7/1/2017

Budgeted 30 FTE Positions

Budgeted 1 Part-Time Position

Budgeted 4 Intern Positions





# Engineering

Fiscal Year 2017-18

## Overview

The Engineering Department's major functions include: Administration, Capital Improvement Projects, Inspection, Land Development, Traffic and Transportation. The Department is responsible for the development of public infrastructure and all physical improvements within the public right of way. These improvements include the development of public streets (roadways, curbs, gutters, and sidewalks), freeway interchanges and overcrossings, traffic controls (including signals, and signage/stripping), sewer systems and storm drains.

## Goals & Performance Measures

Department Goals	City Council Goal
<b>1</b> Continue to streamline the Land Development Process by working as a team and identifying opportunities for improvement	1,4,8
<b>2</b> Continue the Water Quality Management Program with assistance from the Public Works Department	1,2
<b>3</b> Maintain the department's objective of excellent customer service by responding to infrastructure and traffic safety related citizen concerns in a timely manner	1,2,6,8
<b>4</b> Continue to support engineering inspection staff by implementing a voice activated inspection system; allowing inspection requests at any time of the day, including after business hours	1,2,6
<b>5</b> Aggressively pursue opportunities for various funding available through grants; private, State, Federal and similar programs	3,6
<b>6</b> Ongoing installation of fiber connections to improve the citywide Intelligent Transportation System	6,7,10
<b>7</b> Continue to manage the Traffic Signal Maintenance Program citywide	2,8,10
<b>8</b> Continue to construct sidewalk projects as priority dictates	6,7
<b>9</b> Improve traffic circulation and traffic safety with the construction of traffic signals based on the Traffic Safety Priority List: <ul style="list-style-type: none"> <li>• Juniper Ave and Ceres Ave</li> <li>• Juniper Ave and Randall Ave</li> <li>• San Bernardino Ave and Cypress Ave</li> <li>• Sierra Ave and Riverside</li> <li>• Valley Blvd and Almond Ave</li> <li>• Valley Blvd and Oleander Ave</li> <li>• South Highland and Cypress</li> </ul>	5,6,10



# Engineering

Fiscal Year 2017-18

Department Goals		City Council Goal
10	Assist San Bernardino County Flood Control District with construction of the San Sevaine Watershed area	2,5,6
11	Complete construction of Foothill Blvd from Cypress Ave to Oleander Ave to include traffic signal, median, and street improvements	5,6
12	Complete construction on the Banana Ave Storm Drain Improvements	5,6
13	Complete construction of Metrolink Crossings at both Juniper Ave and Sierra Ave	5,6
14	Continue with design and construction on the Safe Routes to School Project (ATP Grant)	5,6
15	Establish an Active Transportation Plan, developing a useable document that is flexible in standards and provides a transportation system friendly to walking, biking and vehicular traffic	5,6,10

Performance Measures	Actual 2015-16	Estimated 2016-17	Target 2017-18	Department Goal
<b>To maintain a standard of excellent customer service:</b>				
Inspection requests addressed within one business day	97%	98%	98%	1
Inspection requests addressed within two business days	100%	100%	100%	1
Number of inspections performed	10,275	12,675	13,940	1
Turnaround time for Land Document review and Improvement Plan Checks submitted for initial review	4.5 weeks	4.2 weeks	4 weeks	1
<b>To facilitate the installation of public infrastructure:</b>				
Capital improvement projects completed with less than 10% change orders	97%	95%	100%	1,3



# Engineering

Fiscal Year 2017-18

## Accomplishments

- Implemented "Project Engineers" who are assigned to a development project and manage all engineering processes from beginning to end, continuing the streamlining of the Land Development Division
- Incorporated Community Facility District map processing at Development Advisory Board review rather than after entitlement resulting in a 3 month time savings on each project (on average)
- Streamlined the Land Development Process by working as a team and identifying opportunities by:
  - Renovating the permit process for Utility Excavation permits, enabling permits to be created and issued within 24 hours
  - Oversize Load permit streamlined with the addition of on-line applications limiting data entry
- Completed Water Quality Management Handbook assisting both developer and staff with preparation and review, simplifying the process with automatic calculations, and providing links to on-line resources
- Completed revision of Land Development and Subdivision Agreements incorporating the survey monument deposits into the standard off-site bond process which allows for the elimination of additional processes prior to and after construction providing a convenient and streamlined process for the development community and eliminating multi-department tracking of deposits
- Completed construction of the Line "A" Storm Drain project at Duncan Canyon Road and Interstate 15
- Completion of the Bus Shelter Installation Project. This project constructed bus shelters at thirteen (13) locations. Bus shelters chosen are in close proximity and/or in route to major activity centers. Omnitrans was consulted and chose the highest ridership bus stops that could benefit from the shelters
- Completed the construction of the Martin Avenue Sidewalk Improvement Project providing sidewalks for pedestrians in the neighborhood which improved the aesthetics of the community and enhanced sense of community through better connections to neighbors
- Improved traffic circulation and traffic safety with the construction of traffic signals based on the Traffic Safety Priority List:
  - Cherry Avenue and Live Oak Avenue
  - Slover Avenue and Beech Avenue
  - Cherry Avenue and Victoria Avenue
  - South Highland at Oleander Avenue

# Senior Prom Senior Prom



The "Senior" Prom held at the Fontana Senior Community Center. Must be 55+ or accompanied by a senior.

## Departmental Summary

Fund	Division	2013/2014 Actual	2014/2015 Actual	2015/2016 Actual	2016/2017 Current	2017/2018 New Budget	% Change From Prior Year	
<b>ENGINEERING</b>								
101	GENERAL FUND	ENGINEERING	2,537,186	2,484,902	2,539,366	2,725,791	2,464,330	-9.59 %
	<b>TOTAL GENERAL FUND</b>		2,537,186	2,484,902	2,539,366	2,725,791	2,464,330	-9.59 %
125	STORM WATER COMPLIANCE	ENGINEERING	63,931	54,575	113,100	148,109	51,220	-65.42 %
241	AIR QUALITY MGMT DISTRICT	ENGINEERING	0	283,058	307,628	648,896	100,000	-84.59 %
242	MEASURE I - TCR	ENGINEERING	493,329	(189)	0	0	0	0.00 %
243	TRAFFIC SAFETY	ENGINEERING	920,934	987,884	971,768	779,477	628,700	-19.34 %
244	PROP 1B	ENGINEERING	7,081,987	1,511,698	0	0	0	0.00 %
245	MEASURE I 2010-2040 REIMB	ENGINEERING	1,372,198	363,577	24,228	6,131,928	3,306,400	-46.08 %
246	MEASURE I 2010-2040 LOCAL	ENGINEERING	1,342,605	1,285,887	2,177,670	13,327,452	1,142,820	-91.43 %
281	GAS TAX (STATE)	ENGINEERING	0	0	0	205,000	0	-100.00 %
301	GRANTS	ENGINEERING	538,889	336,191	337,000	6,530,744	0	-100.00 %
362	CDBG	ENGINEERING	667,797	835,545	61,059	10,440	0	-100.00 %
601	CAPITAL REINVESTMENT	ENGINEERING	257,667	901,688	(56,944)	1,239,518	950,000	-23.36 %
602	CAPITAL IMPROVEMENT	ENGINEERING	288,816	813	47,643	763,763	2,514,010	229.16 %
603	FUTURE CAPITAL PROJECTS	ENGINEERING	85,561	2,309,519	19,463	0	0	0.00 %
620	SAN SEVAINE FLOOD CONTROL	ENGINEERING	115,604	124,814	96,843	134,480	84,270	-37.34 %
622	STORM DRAIN	ENGINEERING	1,903,343	1,860,445	4,283,585	8,163,687	8,111,830	-0.64 %
630	CIRCULATION MITIGATION	ENGINEERING	5,063,289	8,361,767	4,185,764	13,051,007	1,574,120	-87.94 %
631	FIRE ASSESSMENT	ENGINEERING	36,287	49,846	0	0	0	0.00 %
633	LANDSCAPE MEDIANS	ENGINEERING	285,666	72,595	15,992	26,880	27,090	0.78 %
635	PARKS DEVELOPMENT	ENGINEERING	14,708	6,982	22,824	6,730	6,790	0.89 %
637	UNDERGROUND UTILITIES	ENGINEERING	8,519	153,082	0	0	0	0.00 %
656	CFD #22 SIERRA HILLS SO	ENGINEERING	34,483,772	51,025	0	0	0	0.00 %
659	CFD #70 AVELLINO	ENGINEERING	410,831	68,697	8,419	7,850	0	-100.00 %
660	CFD #71 SIERRA CREST	ENGINEERING	0	0	0	4,183,008	0	-100.00 %
702	SEWER CAPITAL PROJECTS	ENGINEERING	28,976	303,112	77,277	306,490	50,960	-83.37 %
	<b>TOTAL OTHER FUNDS</b>		55,464,709	19,922,610	12,693,319	55,665,457	18,548,210	-66.68 %
	<b>TOTAL ENGINEERING</b>		58,001,895	22,407,512	15,232,685	58,391,248	21,012,540	-64.01 %
	<b>Total Budgeted Full-Time Positions</b>		31.40	29.00	29.00	30.00	30.00	0.02 %
	<b>Total Budgeted Part-Time Positions</b>		3.30	5.00	5.00	5.00	5.00	0.00 %

# Division Budget Summary

<b>Department: ENGINEERING</b>	<b>Fund Title: GENERAL FUND</b>
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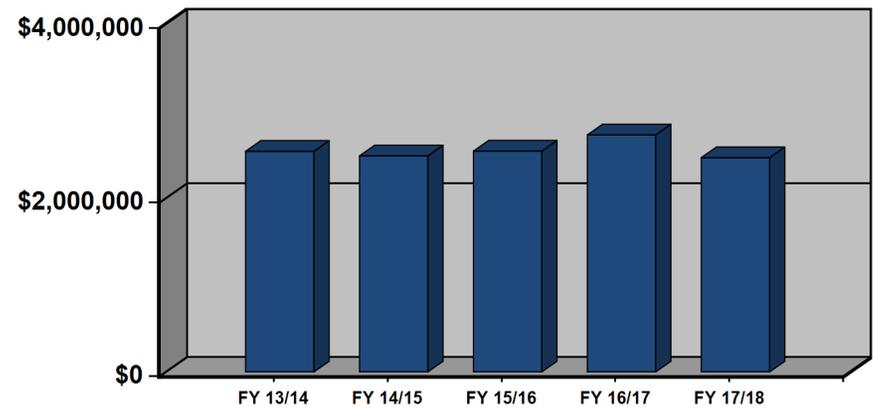
<b>Division: ENGINEERING</b>	<b>Fund Number: 101</b>
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**Mission Statement:**

To provide overall Department of Engineering management for Land Development, design and construction of Capital Projects, Construction Inspection, Park and Landscape Inspection, Traffic, and Mapping. To provide administrative and accounting functions for public construction project tracking, regulation and tracking of development related projects, inspection of materials methods and workmanship in public improvements. Oversee traffic and transportation activities including street and school safety, speed zoning, and citizen concerns.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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- To provide professional administrative oversight to the activities of the Department of Engineering
- To manage municipally financed infrastructure projects
- To assist in development of Department of Engineering's Annual Operating Budget and Seven-Year Capital Improvement Program
- To manage and issue public right of way permits
- To provide Engineering technical support to the Development Advisory Board, Planning Commission and the City Council
- To create school safety studies for all Fontana schools
- To maintain a City network of traffic signals at an optimum operational level
- To maintain excellent customer service by responding to infrastructure and traffic safety related citizen concerns in a timely manner



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
PERSONNEL SERVICES	\$1,961,582	\$2,108,361	\$2,158,777	\$2,306,420	\$2,205,780	-4.36 %
OPERATING COSTS	\$41,487	\$62,472	\$53,740	\$44,850	\$19,230	-57.12 %
CONTRACTUAL SERVICES	\$414,797	\$176,435	\$190,387	\$240,247	\$105,000	-56.29 %
INTERNAL SERVICE CHARGES	\$119,320	\$123,400	\$131,660	\$131,500	\$134,320	2.14 %
CAPITAL EXPENDITURES	\$0	\$14,234	\$4,803	\$2,774	\$0	-100.00 %
<b>Total Expenditures</b>	<b>\$2,537,186</b>	<b>\$2,484,902</b>	<b>\$2,539,366</b>	<b>\$2,725,791</b>	<b>\$2,464,330</b>	<b>-9.59 %</b>
Annual Percentage Change		-2.06 %	2.19 %	7.34 %	-9.59 %	
Budgeted Staffing Level (FTEs)	17.85	14.95	16.75	16.79	16.83	
Budgeted Staffing Level (PT FTEs)	0.58	0.75	1.00	1.00	3.00	

# Division Budget Summary

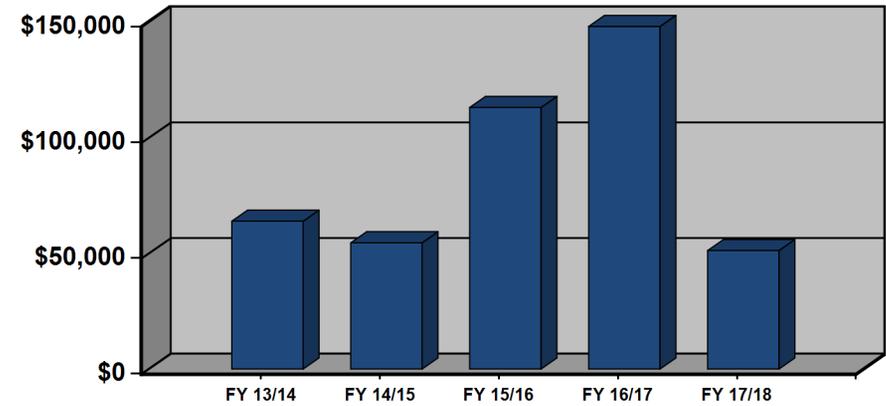
<b>Department: ENGINEERING</b>	<b>Fund Title: STORM WATER COMPLIANCE</b>
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<b>Division: ENGINEERING</b>	<b>Fund Number: 125</b>
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**Mission Statement:**  
 To monitor storm water runoff as required by the National Pollutant Discharge Elimination System permit and insure compliance with Best Management Practices (BMP).

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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To provide plan check services for Water Quality Management Plans (WQMP).



## Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$59,521	\$49,206	\$71,948	\$51,980	\$48,480	-6.73 %
OPERATING COSTS	\$0	\$1,009	\$0	\$1,700	\$0	-100.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$37,881	\$91,079	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$4,410	\$4,360	\$3,270	\$3,350	\$2,740	-18.21 %
<b>Total Expenditures</b>	<b>\$63,931</b>	<b>\$54,575</b>	<b>\$113,100</b>	<b>\$148,109</b>	<b>\$51,220</b>	<b>-65.42 %</b>
Annual Percentage Change		-14.63 %	107.24 %	30.95 %	-65.42 %	
Budgeted Staffing Level (FTEs)	0.40	0.40	0.30	0.30	0.30	

# Division Budget Summary

**Department: ENGINEERING** **Fund Title: AIR QUALITY MGMT DISTRICT**

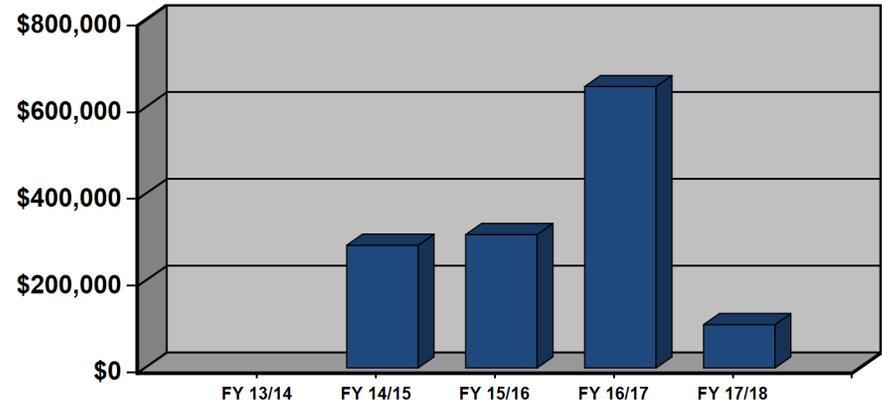
**Division: ENGINEERING** **Fund Number: 241**

**Mission Statement:**

To reduce air pollution through the implementation of the goals and policies of the General Plan and implementation of the Total Daily Mileage (TDM) ordinance through the design review process. To plan for alternative modes of transportation (e.g. bikeways, public transit, telecommuting) and to promote zero emissions use.

**Selected Service Objectives:** **Five-Year Expenditures**

- To reduce air pollution through the implementation of goals and policies of the General Plan
- To implement the Total Daily Mileage ordinance through the design review process
- To plan for alternative modes of transportation
- To promote zero emissions use



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$0	\$40,105	(\$21,574)	(\$4,617)	\$0	0.00 %
OPERATING COSTS	\$0	\$0	\$13,385	\$1,692	\$0	-100.00 %
CONTRACTUAL SERVICES	\$0	\$30,312	\$49,409	\$41,272	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$0	\$0	\$370	(\$270)	\$0	0.00 %
CAPITAL EXPENDITURES	\$0	\$212,641	\$266,038	\$610,819	\$100,000	-83.63 %
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$283,058</b>	<b>\$307,628</b>	<b>\$648,896</b>	<b>\$100,000</b>	<b>-84.59 %</b>
Annual Percentage Change		N/A	8.68 %	110.94 %	-84.59 %	
Budgeted Staffing Level (FTEs)	0.00	0.05	0.53	0.01	0.00	

# Division Budget Summary

<b>Department: ENGINEERING</b>	<b>Fund Title: TRAFFIC SAFETY</b>
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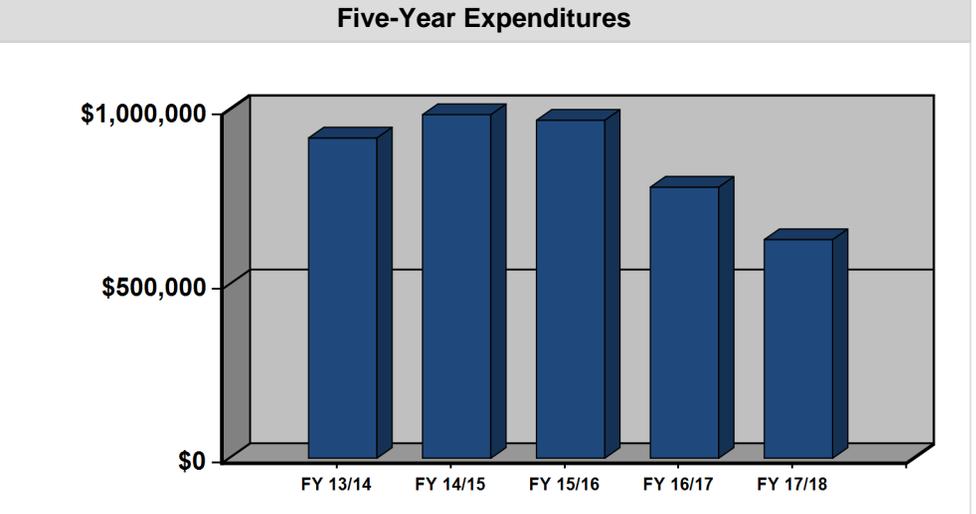
<b>Division: ENGINEERING</b>	<b>Fund Number: 243</b>
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**Mission Statement:**  
To continually strive to improve mobility and safety for the walking and motoring public.

**Selected Service Objectives:**

- To carry out preventative signal maintenance services with a cost saving orientation including major maintenance services and emergency traffic signal repairs
- To professionally manage cooperative signal maintenance agreements with CALTRANS, City of Ontario, City of Rancho Cucamonga, City of Rialto, County of Riverside, and County of San Bernardino
- To implement mitigation projects for high collision locations

Unspent project funding in FY 2016-17 will carry forward into FY 2017-18 with the First Quarter Budget Review



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$402,527	\$428,056	\$487,319	\$521,812	\$547,890	5.00 %
OPERATING COSTS	\$312,916	\$300,613	\$241,901	\$82,640	\$18,000	-78.22 %
CONTRACTUAL SERVICES	\$119,781	\$183,245	\$165,889	\$65,460	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$72,310	\$75,970	\$76,660	\$66,038	\$62,810	-4.89 %
CAPITAL EXPENDITURES	\$13,400	\$0	\$0	\$43,526	\$0	-100.00 %
<b>Total Expenditures</b>	<b>\$920,934</b>	<b>\$987,884</b>	<b>\$971,768</b>	<b>\$779,477</b>	<b>\$628,700</b>	<b>-19.34 %</b>
Annual Percentage Change		7.27 %	-1.63 %	-19.79 %	-19.34 %	
Budgeted Staffing Level (FTEs)	3.20	3.45	3.55	3.60	3.80	
Budgeted Staffing Level (PT FTEs)	0.80	1.50	1.00	1.00	1.00	

# Division Budget Summary

**Department: ENGINEERING** Fund Title: MEASURE I 2010-2040 REIMB

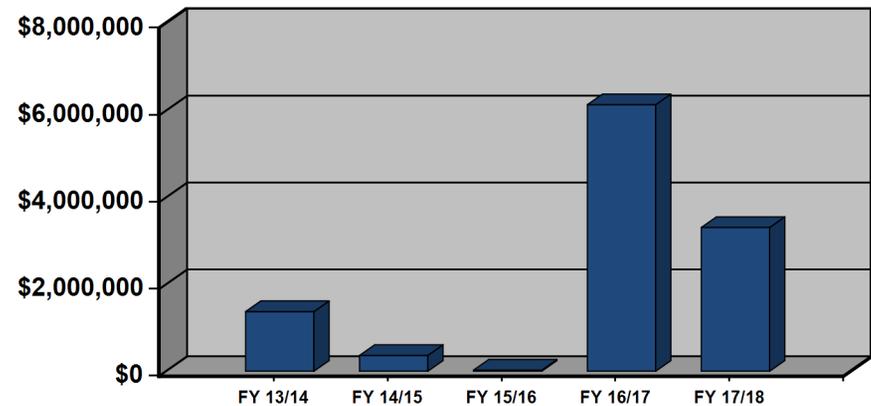
**Division: ENGINEERING** Fund Number: 245

**Mission Statement:**  
To provide professional and technical administration of the design and construction of public infrastructure as approved by City Council with Measure I 2010-2040 Arterial funding.

**Selected Service Objectives:** **Five-Year Expenditures**

- To participate in the funding of capital improvements:
  - To design and construct Foothill: Oleander to Cypress, including traffic signal installation
  - To design and construct the intersection of Etiwanda Ave. and Slover Ave
  - To design and construct Beech Ave from Foothill to the Pacific Electric Trail

Unspent project funds in FY 2016-17 will carry forward into FY 2017-18 with the First Quarter Budget Review.



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
PERSONNEL SERVICES	\$7,279	\$10,731	\$6,176	\$27,349	\$100,160	266.24 %
OPERATING COSTS	\$25,956	\$0	\$0	\$14,284	\$0	-100.00 %
CONTRACTUAL SERVICES	\$197,027	\$32,270	\$113,002	\$1,488,474	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$2,344	\$1,258	\$5,170	\$5,210	\$5,680	9.02 %
CAPITAL EXPENDITURES	\$1,139,592	\$319,318	(\$100,120)	\$4,596,611	\$3,200,560	-30.37 %
<b>Total Expenditures</b>	<b>\$1,372,198</b>	<b>\$363,577</b>	<b>\$24,228</b>	<b>\$6,131,928</b>	<b>\$3,306,400</b>	<b>-46.08 %</b>
Annual Percentage Change		-73.50 %	-93.34 %	25,209.24 %	-46.08 %	
Budgeted Staffing Level (FTEs)	0.00	0.00	0.57	0.66	0.79	

# Division Budget Summary

**Department: ENGINEERING** **Fund Title: MEASURE I 2010-2040 LOCAL**

**Division: ENGINEERING** **Fund Number: 246**

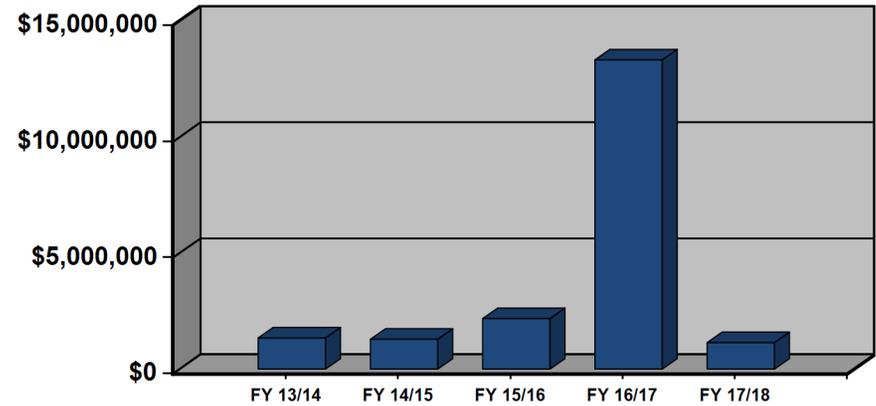
**Mission Statement:**

To administer Local Measure I fund allocations that began July 1, 2010. These funds will be utilized for specific capital projects that will target improved traffic circulation and public safety. As needs are identified with increased vehicular traffic, the City will focus on street and intersection widening, new and modified traffic signals, modifying existing signing and striping, and intelligent vehicle highway system implementation.

**Selected Service Objectives:** **Five-Year Expenditures**

- To improve design and/or construction of traffic related capital improvement projects consistent with current Measure I Plan
- To participate in cooperative signal projects with other surrounding agencies
- To monitor level of service for key intersection and maintain Congestion Management Program (CMP) compliance
- To collect traffic data to meet the Congestion Management Plan (CMP) and federal funding management system requirements
- To construct new traffic signals, with new funding for: Juniper & Ceres, Valley & Almond, Valley & Oleander, Juniper & Randall, San Bernardino & Cypress and Merrill & Oleander

Unspent project funding in FY 2016-17 will carry forward into FY 2017-18 with the First Quarter Budget Review



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
PERSONNEL SERVICES	\$462,771	\$336,156	\$496,948	\$512,600	\$585,510	14.22 %
OPERATING COSTS	(\$118)	\$7,519	\$11,983	\$538,832	\$358,210	-33.52 %
CONTRACTUAL SERVICES	\$56,151	\$217,477	\$220,139	\$3,167,377	\$275,000	-91.32 %
INTERNAL SERVICE CHARGES	\$63,680	\$63,190	\$64,350	\$60,673	\$60,750	0.13 %
CAPITAL EXPENDITURES	\$760,122	\$661,545	\$1,384,249	\$9,047,969	(\$136,650)	-101.51 %
<b>Total Expenditures</b>	<b>\$1,342,605</b>	<b>\$1,285,887</b>	<b>\$2,177,670</b>	<b>\$13,327,452</b>	<b>\$1,142,820</b>	<b>-91.43 %</b>
Annual Percentage Change		-4.22 %	69.35 %	512.01 %	-91.43 %	
Budgeted Staffing Level (FTEs)	4.75	4.10	4.07	5.43	4.62	
Budgeted Staffing Level (PT FTEs)	0.38	0.75	0.00	0.00	0.00	

# Division Budget Summary

**Department: ENGINEERING** Fund Title: GRANTS

**Division: ENGINEERING** Fund Number: 301

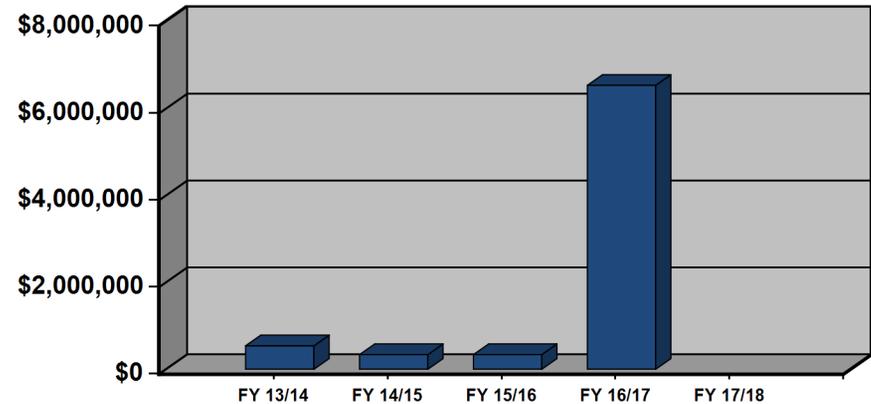
**Mission Statement:**

To complete projects according to Grant award specifications.

**Selected Service Objectives:** **Five-Year Expenditures**

- Construction of Sierra at Metrolink Grade Pedestrian Crossing
- Construction on the Safe Routes to School Project at Arrow and Fontana
- Continued work of the Malaga Bridge Study
- Design and Construction on the San Sevaine Trail
- Construction of the Metrolink Grade Crossings at both Juniper and Sierra
- Construction of a traffic signal at the Randall/Juniper intersection
- Design and construction of Foothill: Oleander to Cypress including the installation of a traffic signal

Unspent project funds in FY 2016-17 will carry forward into FY 2017-18 with the First Quarter Budget Review



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$54,232	\$38,649	\$51,602	\$76,951	\$101,460	31.85 %
OPERATING COSTS	\$315	\$1,260	\$1,785	\$3,601	\$0	-100.00 %
CONTRACTUAL SERVICES	\$78,176	\$167,707	\$65,825	\$1,350,094	\$0	-100.00 %
CAPITAL EXPENDITURES	\$406,166	\$128,574	\$217,788	\$5,100,098	(\$101,460)	-101.99 %
<b>Total Expenditures</b>	<b>\$538,889</b>	<b>\$336,191</b>	<b>\$337,000</b>	<b>\$6,530,744</b>	<b>\$0</b>	<b>-100.00 %</b>
Annual Percentage Change		-37.61 %	0.24 %	1,837.90 %	-100.00 %	
Budgeted Staffing Level (FTEs)	0.30	0.10	0.50	0.89	0.76	

# Division Budget Summary

**Department: ENGINEERING** Fund Title: CAPITAL REINVESTMENT

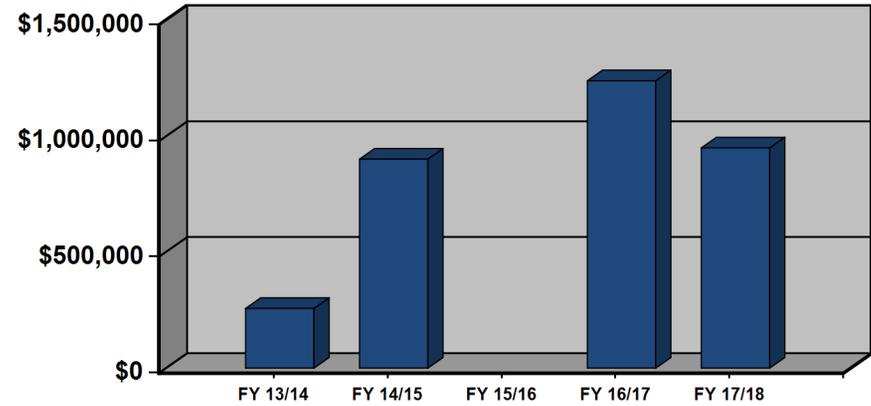
**Division: ENGINEERING** Fund Number: 601

**Mission Statement:**

To provide professional and technical administration of the design and construction of public infrastructure as approved by City Council with General Fund Capital Reinvestment funding.

**Selected Service Objectives:** **Five-Year Expenditures**

- To participate in the funding of capital improvements:
  - Metrolink crossing at Sierra Avenue
  - Completion of various Sawtooth Sidewalk projects as needed
  - Construction of the Auto Center Entry Monument project



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$52,824	\$33,251	\$16,393	\$63,894	\$39,570	-38.07 %
OPERATING COSTS	\$235	\$908	\$1,693	\$2,570	\$0	-100.00 %
CONTRACTUAL SERVICES	\$173,459	\$25,229	\$39,800	\$75,161	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$3,780	\$0	\$0	\$0	\$0	0.00 %
CAPITAL EXPENDITURES	\$27,370	\$842,300	(\$114,831)	\$1,097,892	\$910,430	-17.07 %
<b>Total Expenditures</b>	<b>\$257,667</b>	<b>\$901,688</b>	<b>(\$56,944)</b>	<b>\$1,239,518</b>	<b>\$950,000</b>	<b>-23.36 %</b>
Annual Percentage Change		249.94 %	-106.32 %	-2,276.73 %	-23.36 %	
Budgeted Staffing Level (FTEs)	0.75	0.25	0.00	0.12	0.30	

# Division Budget Summary

**Department: ENGINEERING** Fund Title: CAPITAL IMPROVEMENT

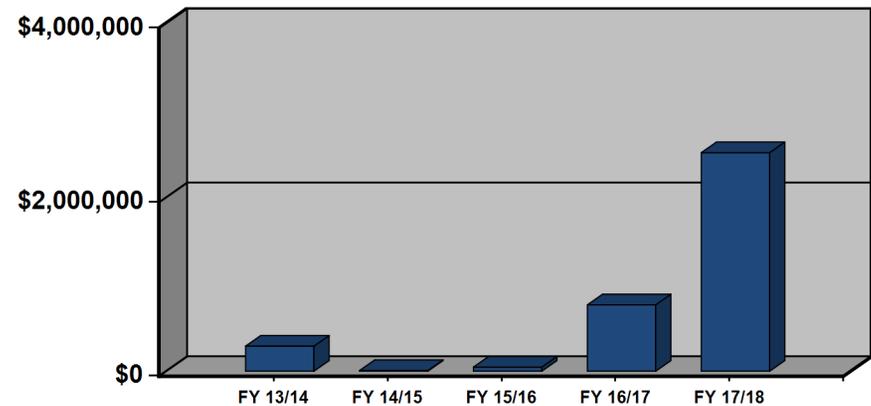
**Division: ENGINEERING** Fund Number: 602

**Mission Statement:**

To construct the Master Plan of Drainage Facilities pursuant to a City approved engineering study using the County contribution established pursuant to a benefit area.

**Selected Service Objectives:** **Five-Year Expenditures**

- To professionally oversee fund administration
  - To provide funding for Capital Improvement Projects, including partial funding of the Etiwanda/Slover intersection project
- Unspent project funding in FY 2016-17 will carry forward into FY 2017-18 with the First Quarter Budget Review



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$32,868	\$813	\$498	\$4,763	\$16,960	256.10 %
OPERATING COSTS	\$0	\$0	\$0	\$106,086	\$0	-100.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$46,132	\$69,659	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$1,164	\$0	\$1,013	\$630	\$960	52.38 %
CAPITAL EXPENDITURES	\$254,784	\$0	\$0	\$582,626	\$2,496,090	328.42 %
<b>Total Expenditures</b>	<b>\$288,816</b>	<b>\$813</b>	<b>\$47,643</b>	<b>\$763,763</b>	<b>\$2,514,010</b>	<b>229.16 %</b>
Annual Percentage Change		-99.72 %	5,762.79 %	1,503.11 %	229.16 %	
Budgeted Staffing Level (FTEs)	0.00	0.00	0.04	0.06	0.14	

# Division Budget Summary

**Department: ENGINEERING** **Fund Title: SAN SEVAINE FLOOD CONTROL**

**Division: ENGINEERING** **Fund Number: 620**

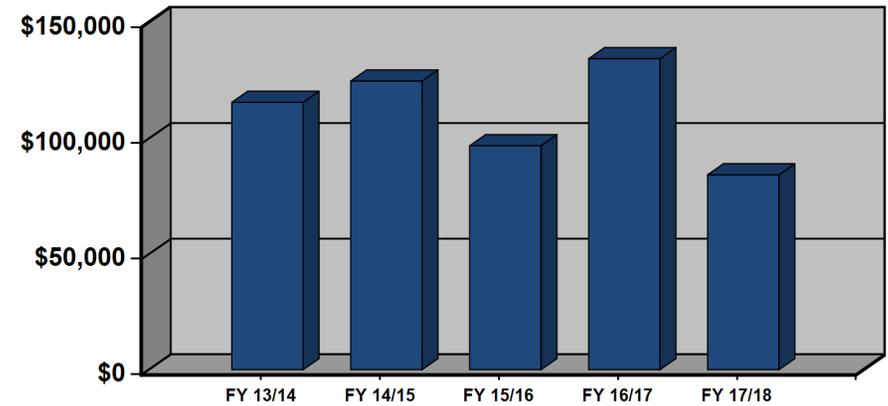
**Mission Statement:**

To administer the City's portion of the City/San Bernardino County Flood Control District (SBCFCD) Program for the bond repayment of SBCFCD Bond Issuance for construction of regional flood control facilities on the San Sevaire Channel project. The goal of the fund is to augment money from the county fee program, and San Bernardino County Flood Control District (SBCFCD) funds to construct and operate the ultimate concrete channel improvements and water conservation/detention basins along the channel. The SBCFCD is the ultimate owner and operator of these facilities.

**Selected Service Objectives:**

- To oversee fund administration, including establishing City/SBCFCD joint agreements for priority project lists
- To contribute to the San Bernardino Flood Control District (SBCFCD) for Capital Improvement Program (CIP) design, engineering services and construction costs as mutually agreed upon
- To perform analysis of the San Sevaire Channel capacity for project staging and prioritization as the need arises for new connections

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
PERSONNEL SERVICES	\$107,190	\$116,704	\$89,005	\$87,320	\$79,760	-8.66 %
OPERATING COSTS	\$584	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$2,218	\$41,500	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$7,830	\$8,110	\$5,620	\$5,660	\$4,510	-20.32 %
<b>Total Expenditures</b>	<b>\$115,604</b>	<b>\$124,814</b>	<b>\$96,843</b>	<b>\$134,480</b>	<b>\$84,270</b>	<b>-37.34 %</b>
Annual Percentage Change		7.97 %	-22.41 %	38.86 %	-37.34 %	
Budgeted Staffing Level (FTEs)	0.65	0.55	0.45	0.50	0.45	

# Division Budget Summary

**Department: ENGINEERING** **Fund Title: STORM DRAIN**

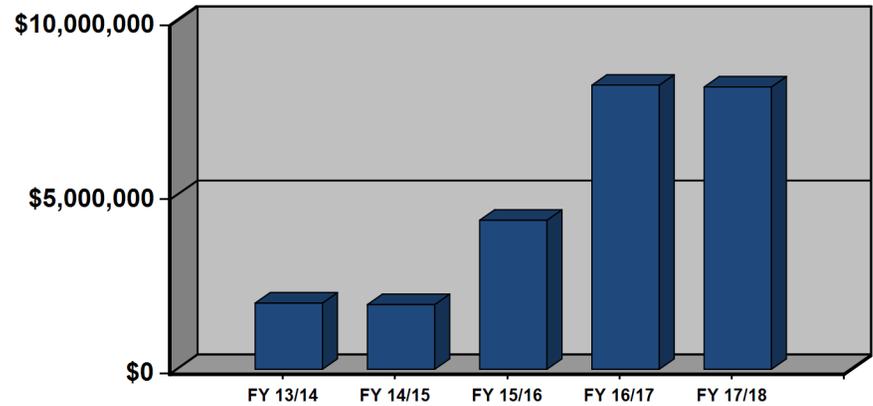
**Division: ENGINEERING** **Fund Number: 622**

**Mission Statement:**  
To construct the Master Plan of Drainage Facilities pursuant to a City approved engineering study using a development fee established pursuant to a benefit area.

**Selected Service Objectives:** **Five-Year Expenditures**

- To professionally oversee fund administration
- To provide funding for Capital Improvement Projects, including construction of the Banana Ave Storm Drain Improvements and the Cypress Storm Drain project

Unspent project funding in FY 2016-17 will carry forward into FY 2017-18 with the First Quarter Budget Review



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$53,456	\$100,792	\$122,903	\$117,220	\$154,650	31.93 %
OPERATING COSTS	\$361	\$0	\$4,348	\$7,386	\$0	-100.00 %
CONTRACTUAL SERVICES	\$59,935	\$43,079	\$368,635	\$816,233	\$525,000	-35.68 %
INTERNAL SERVICE CHARGES	\$13,360	\$16,190	\$20,287	\$18,500	\$18,860	1.95 %
CAPITAL EXPENDITURES	\$1,776,231	\$1,700,385	\$3,767,412	\$7,204,348	\$7,413,320	2.90 %
<b>Total Expenditures</b>	<b>\$1,903,343</b>	<b>\$1,860,445</b>	<b>\$4,283,585</b>	<b>\$8,163,687</b>	<b>\$8,111,830</b>	<b>-0.64 %</b>
Annual Percentage Change		-2.25 %	130.25 %	90.58 %	-0.64 %	
Budgeted Staffing Level (FTEs)	0.35	0.55	0.79	0.79	1.09	
Budgeted Staffing Level (PT FTEs)	0.86	1.00	1.50	1.50	0.00	

# Division Budget Summary

**Department: ENGINEERING** **Fund Title: CIRCULATION MITIGATION**

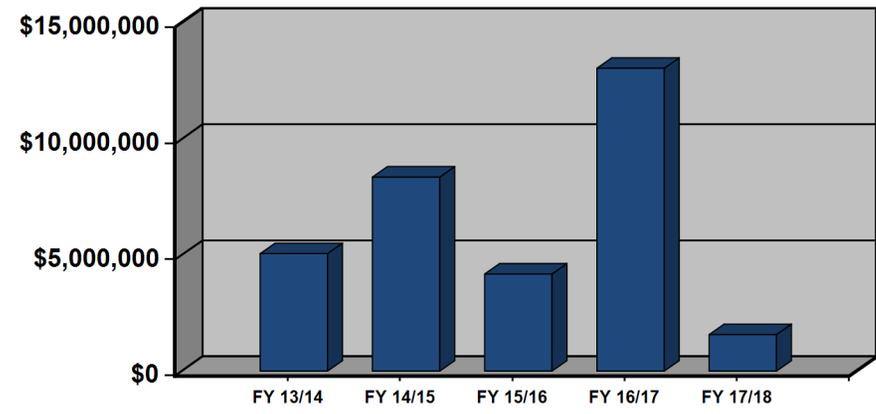
**Division: ENGINEERING** **Fund Number: 630**

**Mission Statement:**

To fund street, traffic signal, and interchange projects through Development Impact fees. Development is measured as having an interchange and arterial impact to traffic circulation. As a requirement of the voter approved Measure I program, cities are required to adopt a Development Impact fee to ensure that developers pay their fair share amount toward arterial and interchange improvements. Measure I reimbursements provide funding which will be supplemented by Circulation Development Impact fees.

**Selected Service Objectives:** **Five-Year Expenditures**

- To participate in funding of capital improvements for:
    - Sierra Avenue at Riverside Avenue intersection
    - Etiwanda Avenue at Slover Avenue intersection
    - Foothill Blvd: Cypress to Oleander traffic signal, street improvements, and median
    - Sierra Avenue: Foothill to Baseline traffic signal, street improvements, and median
- Unspent project funding in FY 2016-17 will carry forward into FY 2017-18 with the First Quarter Budget Review



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
PERSONNEL SERVICES	\$90,568	(\$41,279)	\$5,324	\$31,230	\$58,560	87.51 %
OPERATING COSTS	\$0	\$140,539	\$19,242	\$254,068	\$0	-100.00 %
CONTRACTUAL SERVICES	\$134,583	\$61,855	\$106,241	\$1,146,107	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$9,073	(\$998)	\$4,420	\$3,240	\$2,700	-16.67 %
CAPITAL EXPENDITURES	\$4,829,065	\$8,201,650	\$4,050,537	\$11,616,363	\$1,512,860	-86.98 %
<b>Total Expenditures</b>	<b>\$5,063,289</b>	<b>\$8,361,767</b>	<b>\$4,185,764</b>	<b>\$13,051,007</b>	<b>\$1,574,120</b>	<b>-87.94 %</b>
Annual Percentage Change		65.14 %	-49.94 %	211.80 %	-87.94 %	
Budgeted Staffing Level (FTEs)	1.05	0.35	0.33	0.31	0.38	
Budgeted Staffing Level (PT FTEs)	0.58	1.00	1.50	1.50	1.00	

# Division Budget Summary

<b>Department: ENGINEERING</b>	<b>Fund Title: LANDSCAPE MEDIANS</b>
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<b>Division: ENGINEERING</b>	<b>Fund Number: 633</b>
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**Mission Statement:**  
 Provide the administration of funds collected through a city-wide Landscape Median Development fee for landscape improvement projects.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>To professionally oversee the collection and appropriate recording of the Landscape Median fee on all applicable development activity.</li> </ul> <p>Unspent project funding in FY 2016-17 will carry forward into FY 2017-18 with the First Quarter Budget Review</p>	<p><b>Five-Year Expenditures</b></p>
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**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$40,567	\$72,588	\$14,292	\$25,240	\$25,640	1.58 %
OPERATING COSTS	\$73	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$24,570	(\$10,166)	\$0	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$1,730	\$5,817	\$1,700	\$1,640	\$1,450	-11.59 %
CAPITAL EXPENDITURES	\$218,726	\$4,355	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$285,666</b>	<b>\$72,595</b>	<b>\$15,992</b>	<b>\$26,880</b>	<b>\$27,090</b>	<b>0.78 %</b>
Annual Percentage Change		-74.59 %	-77.97 %	68.09 %	0.78 %	
Budgeted Staffing Level (FTEs)	0.20	0.30	0.20	0.20	0.20	

# Division Budget Summary

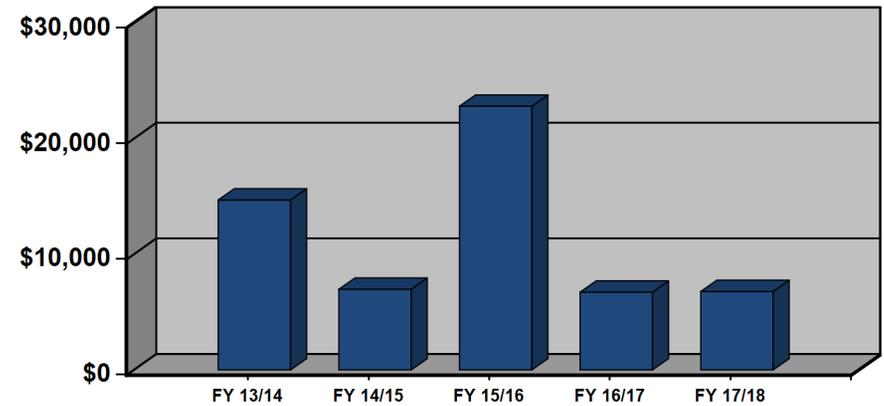
**Department: ENGINEERING** **Fund Title: PARKS DEVELOPMENT**

**Division: ENGINEERING** **Fund Number: 635**

**Mission Statement:**  
 To provide professional fund administration for the collection and recording of Park Development Impact fees that provide for construction of new neighborhood, community, and regional park facilities.

- Selected Service Objectives:**
- To develop park concepts and designs and coordinate with City staff, developers and consultants
  - To administrate the goals of the adopted Master Plan of Parks

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$13,428	\$6,082	\$22,354	\$6,320	\$6,420	1.58 %
OPERATING COSTS	\$0	\$0	\$50	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$1,280	\$900	\$420	\$410	\$370	-9.76 %
<b>Total Expenditures</b>	<b>\$14,708</b>	<b>\$6,982</b>	<b>\$22,824</b>	<b>\$6,730</b>	<b>\$6,790</b>	<b>0.89 %</b>
Annual Percentage Change		-52.53 %	226.90 %	-70.51 %	0.89 %	
Budgeted Staffing Level (FTEs)	0.15	0.15	0.05	0.05	0.05	

# Division Budget Summary

**Department: ENGINEERING** **Fund Title: SEWER CAPITAL PROJECTS**

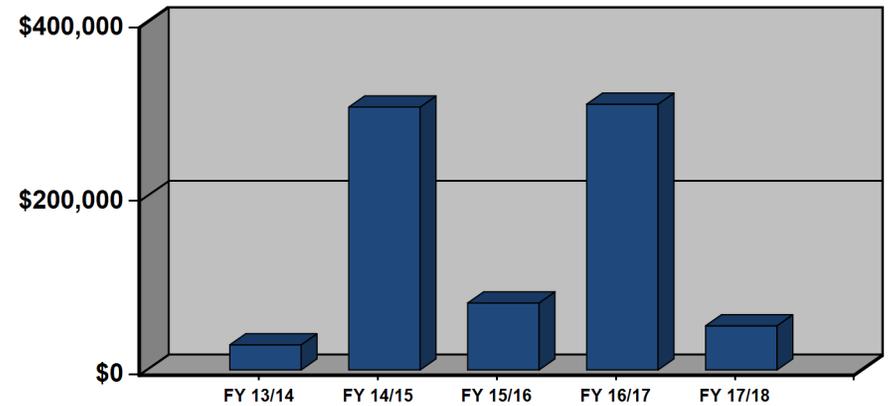
**Division: ENGINEERING** **Fund Number: 702**

**Mission Statement:**

To account for the ongoing expansion of the sewer system which is funded by connection charges collected at the time of development or at the time an existing structure elects to connect to the sanitary sewer system.

**Selected Service Objectives:** **Five-Year Expenditures**

- To update the Sewer Master Plan on an ongoing basis
  - To provided funding for Capital Improvement Projects
- Unspent project funding in FY 2016-17 will carry forward into FY 2017-18 with the First Quarter Budget Review



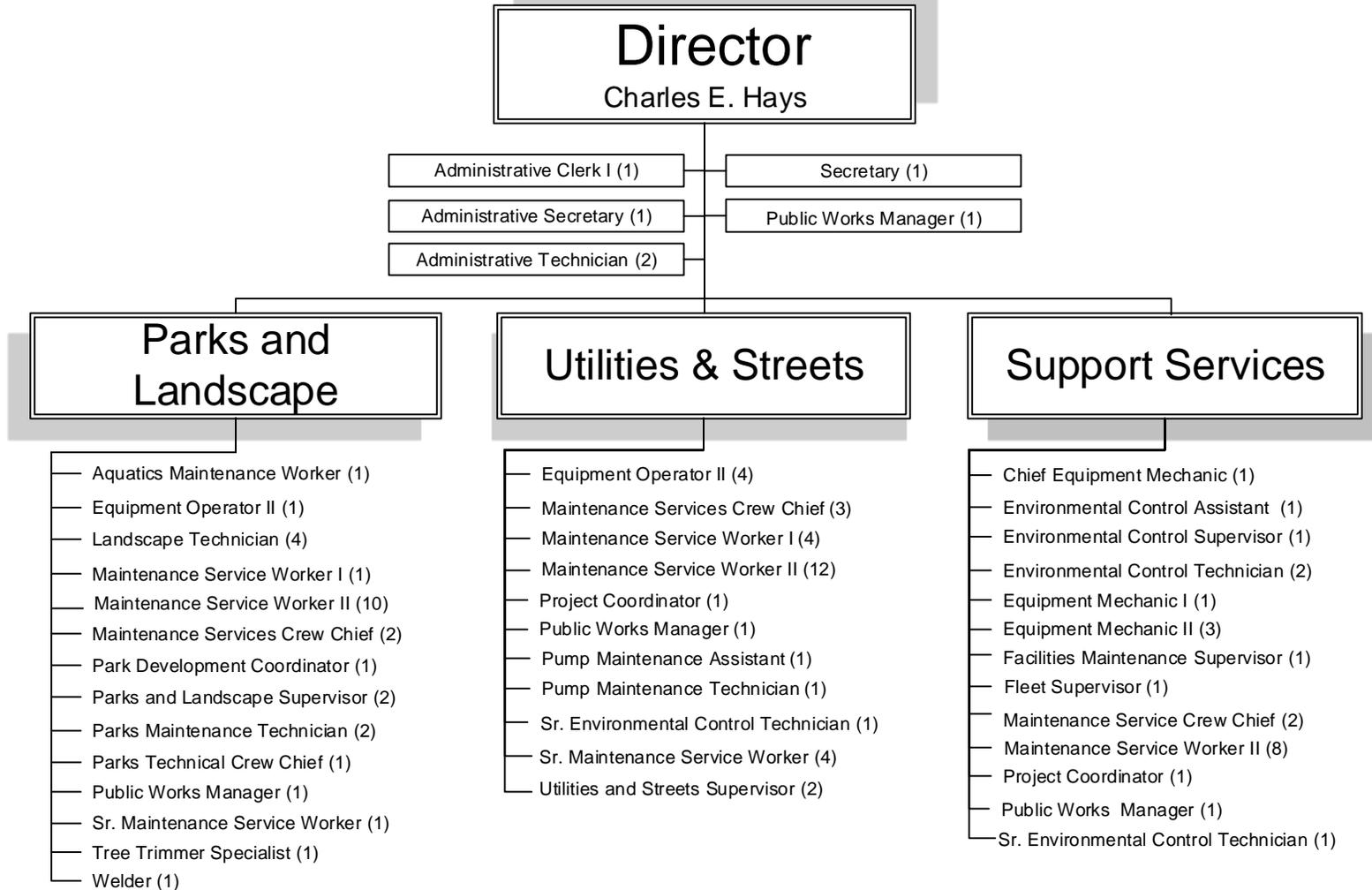
**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
PERSONNEL SERVICES	\$13,069	\$43,240	\$45,921	\$35,660	\$37,700	5.72 %
OPERATING COSTS	\$5,427	(\$77,628)	(\$20,200)	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$10,480	\$13,920	\$14,140	\$12,810	\$13,260	3.51 %
CAPITAL EXPENDITURES	\$0	\$323,580	\$37,417	\$258,020	\$0	-100.00 %
<b>Total Expenditures</b>	<b>\$28,976</b>	<b>\$303,112</b>	<b>\$77,277</b>	<b>\$306,490</b>	<b>\$50,960</b>	<b>-83.37 %</b>
Annual Percentage Change		946.08 %	-74.51 %	296.61 %	-83.37 %	
Budgeted Staffing Level (FTEs)	0.20	0.40	0.40	0.30	0.30	

2017/2018 Organizational Chart

# Public Works

Effective 7/1/2017  
Budgeted 94 FTE Positions  
Budgeted 12 Part-Time Positions



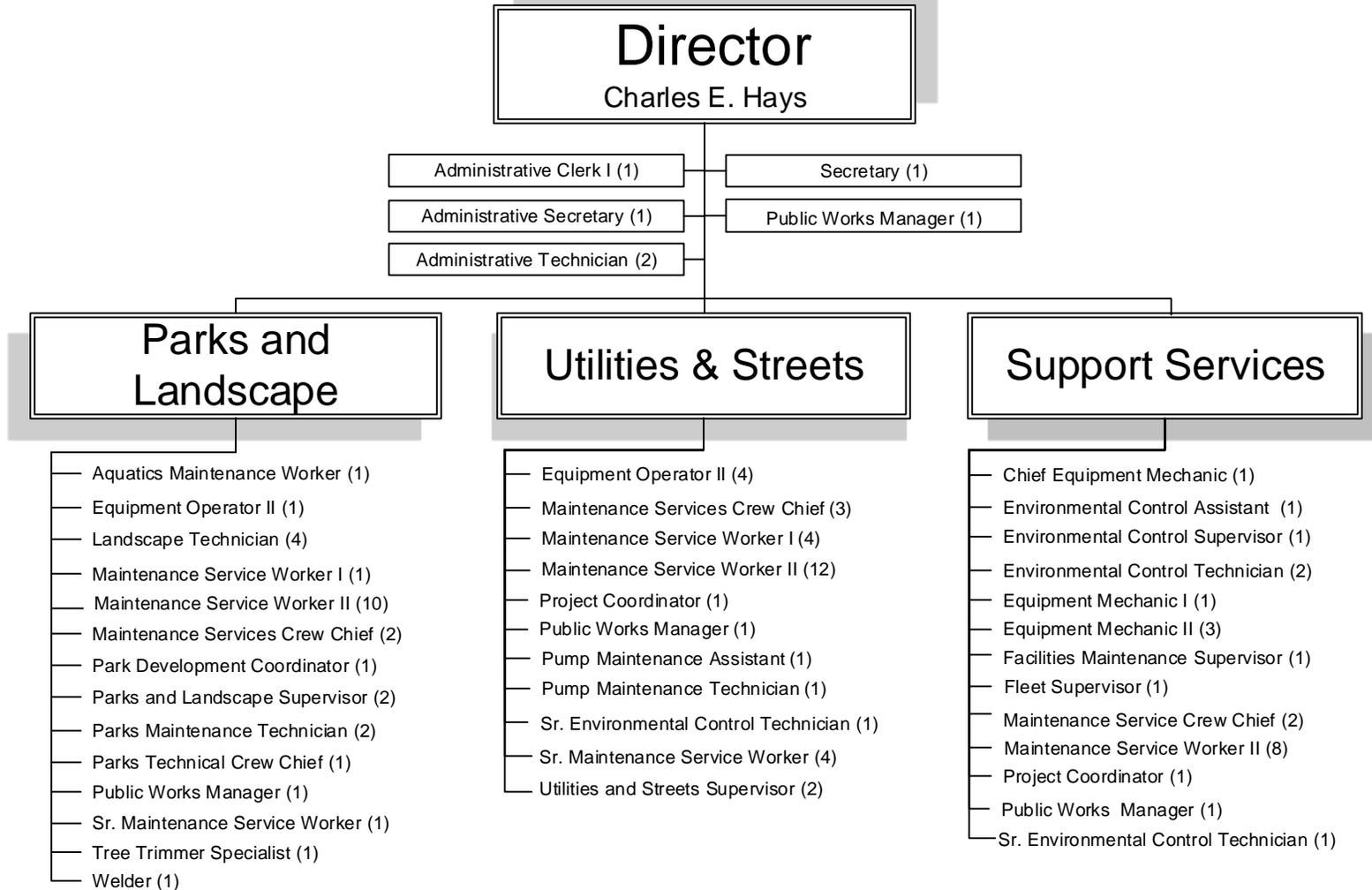
2017/2018 Organizational Chart

# Public Works

Effective 7/1/2017

Budgeted 94 FTE Positions

Budgeted 12 Part-Time Positions





# Public Works

Fiscal Year 2017-18

## Overview

The Public Works Department is responsible for providing infrastructure maintenance and an aggressive capital reinvestment program. The department's core duties are conducting programs and providing services related to sewer, storm drains, refuse collection, recycling, water reclamation, environmental programs, streets, city trees, parks, streetscapes, graffiti abatement, public buildings, fleet maintenance and replacement. The department is organized into three divisions: Parks & Landscape, Utilities & Streets and Support Services. The department manages 94 full-time employees, numerous seasonal and part-time staff and multiple contract service providers while maintaining an "integrated service approach" which utilizes dedicated staff, contract services and construction contracts.

## Goals & Performance Measures

Department Goals				City Council Goal
1	To maintain and preserve the City's asphalt pavement street network, utilizing various pavement rehabilitation methods including reconstruction, overlays/surface restoration and slurry seal			6
2	To manage, operate and maintain the City's wastewater collection system in compliance with state and federal regulations			6
3	To provide an opportunity for residents to recycle, reduce and reuse waste			8
4	To maintain City parks and landscaped areas in a safe and aesthetically pleasing manner using the most cost efficient methods			6
5	To maintain City trees in a safe and aesthetically pleasing manner using the most cost efficient methods			6
6	To perform weed abatement on vacant City owned properties and open space			6
7	To perform graffiti abatement on City owned properties and right-of-way areas			6
8	To complete energy efficiency retrofit projects for City buildings			6
9	To maintain City vehicles and equipment in a safe and operational condition			6
10	To control fly populations on poultry ranches utilizing site inspections and neighborhood evaluations			10

Performance Measures	Actual 2015-16	Estimated 2016-17	Target 2017-18	Department Goal
<b>Graffiti Abatement:</b>				
Graffiti Hotline call requests completed within 24 hours	4,817/91%	3,853/89%	3,910/85%	7
Graffiti Hotline call requests completed within 72 hours	480/9%	420/11%	690/15%	7
Total number of Graffiti Hotline calls completed annually	5,297	4,273	4,600	7



# Public Works

Fiscal Year 2017-18

## Goals & Performance Measures - continued

Performance Measures	Actual 2015-16	Estimated 2016-17	Target 2017-18	Department Goal
<b>City Parks:</b>				
Perform weekly playground inspections (annual total of 46 playgrounds)	2,288	2,392	2,496	4
Perform monthly security light inspections (annual total of 41 systems)	444	492	516	4
<b>Recycle, Reduce and Reuse:</b>				
Participants utilizing the Household Hazardous Waste Disposal Facility	4,341	3,000	3,000	3
Compliance with AB 939 waste reduction 50% target	65%	50%	50%	3
<b>City Vehicles and Equipment:</b>				
Total repair orders completed annually	2,800	2,900	2,850	9
Percent of scheduled to unscheduled repair orders	80%/20%	80%/20%	75%/25%	9
<b>City Streets:</b>				
Miles of streets rehabilitated annually	25	33	25	1
Number of potholes filled annually	17,000	11,000	6,500	1
<b>Waste Water:</b>				
Conduct commercial and industrial site inspections annually	364	400	400	2
Conduct site inspections of Significant Industrial users annually	8	8	8	2
Lineal feet of sanitary sewer video assessed annually	270,000	300,000	320,000	2
Lineal feet of sanitary sewer jet rod cleaned annually	1,300,000	1,100,000	1,400,000	2
<b>Fly Control:</b>				
Conduct site inspections of poultry ranches	47	30	0	10
Conduct surrounding neighborhood fly impact evaluations (Program has been discontinued as a result of Chicken Ranch closure in FY 2016/2017)	185	25	0	10



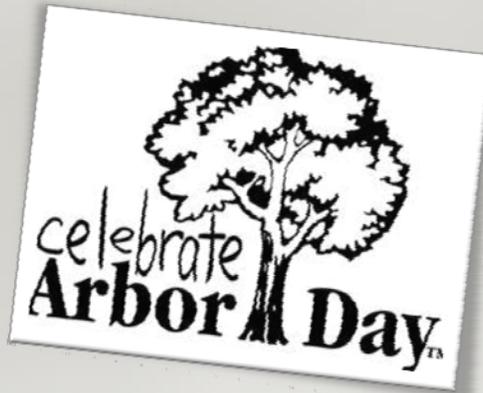
# Public Works

Fiscal Year 2017-18

## Accomplishments

- Completed 33 lane miles of thick and thin overlay, street rehabilitation
- Cleaned 1.1 million linear feet of sewer mainline
- Collected 3,022 gallons of motor oil as part of the City's Used Oil Collection Program
- Completion of Jack Bulik Community Center Interior Renovation Project
- Completion of Jack Bulik Community Center Exterior Site Work Project
- Completed installation of EV Charging stations at Corporate Yard and Fontana Senior Center
- Completed East Annex Roof Project
- Completed improvements to Police Department Dispatch area
- Completed Kitchen and Bathroom Renovations at Fire Station 72
- Upgraded security lighting to LED fixtures at Jack Bulik, Bill Martin, Veteran's, and North Tamarind Parks
- Installed new playground shade structures and replaced rubberized playground surfacing at Bill Martin and Jack Bulik Parks
- Upgraded 180 irrigation controller sites to City standard Toro Sentinel Controllers
- Converted 283,000 square feet of landscape turf medians to drought tolerant landscaping
- Installed new wrought iron security fencing at the Jack Bulik roller hockey court
- Pruned 20% of City trees and responded to safety concerns as needed (5-year trim cycle)
- Started construction of Miller Park Amphitheater
- Converted Four (4) Southridge Parks and various landscape parkways and medians over to the use of recycled water

# Arbor Day Arbor Day



Arbor Day provides a venue to appreciate all Fontana does to maintain a healthy urban forest, as well as an opportunity to celebrate the value of trees, something we often take for granted.

## Departmental Summary

Fund	Division	2013/2014 Actual	2014/2015 Actual	2015/2016 Actual	2016/2017 Current	2017/2018 New Budget	% Change From Prior Year	
<b>PUBLIC WORKS</b>								
101	GENERAL FUND	UTILITIES & STREETS	564,635	558,974	492,812	689,180	658,460	-4.46 %
101	GENERAL FUND	PARKS & LANDSCAPE	4,472,730	4,760,916	4,756,099	5,139,940	5,287,620	2.87 %
101	GENERAL FUND	SUPPORT SERVICES	293,981	266,405	339,551	485,120	391,130	-19.37 %
		<b>TOTAL GENERAL FUND</b>	<b>5,331,347</b>	<b>5,586,296</b>	<b>5,588,461</b>	<b>6,314,240</b>	<b>6,337,210</b>	<b>0.36 %</b>
103	FACILITY MAINTENANCE	SUPPORT SERVICES	5,492,544	5,677,791	5,286,255	5,850,905	5,771,520	-1.36 %
125	STORM WATER COMPLIANCE	SUPPORT SERVICES	700	0	0	0	0	0.00 %
221	STATE TRAFFIC CONG RELIEF	UTILITIES & STREETS	0	1,205	0	0	0	0.00 %
281	GAS TAX (STATE)	UTILITIES & STREETS	4,957,625	3,750,174	4,622,746	4,925,302	5,496,060	11.59 %
281	GAS TAX (STATE)	PARKS & LANDSCAPE	0	0	3,402	0	0	0.00 %
282	SOLID WASTE MITIGATION	UTILITIES & STREETS	993,075	1,823,257	802,620	3,920,086	2,584,470	-34.07 %
282	SOLID WASTE MITIGATION	SUPPORT SERVICES	1,110,901	1,146,941	1,119,441	1,251,630	1,327,010	6.02 %
301	GRANTS	PW ADMIN	344,145	6,206	0	0	0	0.00 %
301	GRANTS	UTILITIES & STREETS	0	0	0	600,000	0	-100.00 %
301	GRANTS	PARKS & LANDSCAPE	0	281,875	541,299	230,251	0	-100.00 %
301	GRANTS	SUPPORT SERVICES	128,544	158,930	119,697	10,648,066	109,000	-98.98 %
362	CDBG	UTILITIES & STREETS	248,816	0	0	0	0	0.00 %
362	CDBG	PARKS & LANDSCAPE	0	0	0	1,330,000	880,000	-33.83 %
401	LMD #1 CITY WIDE	PARKS & LANDSCAPE	737,314	750,950	800,981	960,530	1,025,620	6.78 %
402	LMD #2 VLG OF HERITAGE	PARKS & LANDSCAPE	2,354,410	2,202,411	1,986,438	2,499,472	2,460,130	-1.57 %
403	LMD #3 EMPIRE CENTER	PARKS & LANDSCAPE	51,470	43,641	41,418	64,967	56,550	-12.96 %
404	LMD #3 HUNTER'S RIDGE	PARKS & LANDSCAPE	648,284	666,765	597,158	678,740	817,220	20.40 %
406	LLMD #3 HUNTER'S RIDGE	PARKS & LANDSCAPE	32,899	33,992	33,268	32,000	32,000	0.00 %
407	CFD #1 SOUTHRIDGE VILLAGE	PARKS & LANDSCAPE	2,240,189	2,317,386	2,622,780	3,297,337	2,797,940	-15.15 %
408	CFD #6 THE LANDINGS	PARKS & LANDSCAPE	337,769	370,523	420,046	375,957	434,250	15.51 %
409	CFD #6-1 STRATHAM	PARKS & LANDSCAPE	103,792	82,951	86,174	96,714	123,000	27.18 %
410	CFD #6-2 N MORNINGSIDE	PARKS & LANDSCAPE	49,522	49,902	36,971	53,490	62,460	16.77 %
411	CFD #6-3A BELLGROVE II	PARKS & LANDSCAPE	117,872	107,987	89,323	118,768	139,900	17.79 %
412	CFD #7 COUNTRY CLUB EST	PARKS & LANDSCAPE	118,628	141,453	132,300	147,001	141,830	-3.52 %
413	CFD #8 PRESLEY	PARKS & LANDSCAPE	165,229	160,228	145,604	175,747	208,690	18.74 %
414	CFD #9M MORNINGSIDE	PARKS & LANDSCAPE	104,502	120,885	86,716	98,743	122,920	24.48 %
415	CFD #10M JURUPA IND	PARKS & LANDSCAPE	25,931	19,320	24,705	31,997	32,310	0.98 %
416	CFD #12 SIERRA LAKES	PARKS & LANDSCAPE	788,865	2,065,901	800,328	1,039,118	958,080	-7.80 %
417	CFD #13M SUMMIT HEIGHTS	PARKS & LANDSCAPE	561,466	629,094	478,386	578,460	694,760	20.11 %
418	CFD #14M SYCAMORE HILLS	PARKS & LANDSCAPE	232,425	291,676	214,305	277,907	242,900	-12.60 %

## Departmental Summary

Fund	Division	2013/2014 Actual	2014/2015 Actual	2015/2016 Actual	2016/2017 Current	2017/2018 New Budget	% Change From Prior Year	
<b>PUBLIC WORKS</b>								
419	CFD #15M SILVER RIDGE	PARKS & LANDSCAPE	100,062	102,254	85,168	107,962	127,120	17.75 %
420	CFD #16M VENTANA POINTE	PARKS & LANDSCAPE	27,615	19,909	18,244	25,217	33,520	32.93 %
421	CFD #18M BADIOLA HOMES	PARKS & LANDSCAPE	815	868	757	3,130	3,030	-3.19 %
422	CFD #20M	PARKS & LANDSCAPE	23,194	18,158	19,372	18,821	25,630	36.18 %
423	CFD #21M	PARKS & LANDSCAPE	10,596	11,174	17,905	13,132	12,660	-3.59 %
424	CFD #23M	PARKS & LANDSCAPE	936	937	1,320	2,030	1,730	-14.78 %
425	CFD #24M	PARKS & LANDSCAPE	9,544	9,553	14,196	11,597	18,070	55.82 %
426	CFD #25M	PARKS & LANDSCAPE	26,514	25,981	26,598	43,350	29,100	-32.87 %
427	CFD #27M	PARKS & LANDSCAPE	38,999	31,579	27,530	34,962	48,990	40.12 %
428	CFD #28M	PARKS & LANDSCAPE	51,756	44,774	36,345	40,928	64,900	58.57 %
429	CFD #29M	PARKS & LANDSCAPE	16,075	11,950	10,366	19,763	21,200	7.27 %
430	CFD #30M	PARKS & LANDSCAPE	82,451	71,994	67,851	88,167	114,510	29.88 %
431	CFD #34 EMPIRE DET BASIN	PARKS & LANDSCAPE	5,358	5,863	7,961	8,440	7,830	-7.23 %
432	CFD #33M EMPIRE LIGHTING	PARKS & LANDSCAPE	20,401	35,752	99,051	35,387	34,680	-2.00 %
433	CFD #31 CITRUS HEIGHTS N	PARKS & LANDSCAPE	87,614	80,842	78,611	116,085	117,270	1.02 %
434	CFD #32M	PARKS & LANDSCAPE	1,144	378	326	3,230	4,480	38.70 %
435	CFD #35M	PARKS & LANDSCAPE	502,390	431,799	385,627	451,681	521,640	15.49 %
436	CFD #36M	PARKS & LANDSCAPE	9,081	7,696	7,718	6,761	5,650	-16.43 %
437	CFD #38M	PARKS & LANDSCAPE	44,710	49,296	42,071	76,180	51,970	-31.78 %
438	CFD #37 MONTELAGO	PARKS & LANDSCAPE	39,431	45,811	46,098	57,757	44,140	-23.58 %
439	CFD #39M	PARKS & LANDSCAPE	10,681	9,282	13,024	11,088	8,980	-19.01 %
440	CFD #40M	PARKS & LANDSCAPE	926	926	914	1,100	1,050	-4.55 %
441	CFD #41M	PARKS & LANDSCAPE	7,319	4,644	4,190	6,164	8,530	38.38 %
442	CFD #42M	PARKS & LANDSCAPE	26,901	28,369	45,241	50,055	48,600	-2.91 %
443	CFD #44M	PARKS & LANDSCAPE	5,156	3,553	4,430	6,409	5,880	-8.25 %
444	CFD #45M	PARKS & LANDSCAPE	43,330	42,583	35,836	61,588	45,660	-25.86 %
445	CFD #46M	PARKS & LANDSCAPE	20,079	15,790	13,586	16,772	22,460	33.91 %
446	CFD #47M	PARKS & LANDSCAPE	6,772	5,721	6,880	10,276	8,040	-21.76 %
447	CFD #48M	PARKS & LANDSCAPE	36,257	32,238	38,646	37,581	36,680	-2.40 %
448	CFD #49M	PARKS & LANDSCAPE	6,321	6,193	5,233	12,426	9,930	-20.09 %
449	CFD #50M	PARKS & LANDSCAPE	12,936	9,947	9,928	18,527	13,940	-24.76 %
450	CFD #51M	PARKS & LANDSCAPE	36,447	30,916	25,400	41,747	40,800	-2.27 %
453	CFD #53M	PARKS & LANDSCAPE	750	450	700	4,200	4,100	-2.38 %
454	CFD #54M	PARKS & LANDSCAPE	8,006	8,848	7,871	13,323	9,200	-30.95 %
455	CFD #55M	PARKS & LANDSCAPE	2,082	1,329	1,335	5,013	6,100	21.68 %

## Departmental Summary

Fund	Division	2013/2014 Actual	2014/2015 Actual	2015/2016 Actual	2016/2017 Current	2017/2018 New Budget	% Change From Prior Year		
<b>PUBLIC WORKS</b>									
456	CFD #56M		PARKS & LANDSCAPE	412	413	407	400	400	0.00 %
457	CFD #57M		PARKS & LANDSCAPE	6,592	7,089	6,241	9,626	8,690	-9.72 %
458	CFD #58M		PARKS & LANDSCAPE	413	414	407	1,300	550	-57.69 %
459	CFD #59M		PARKS & LANDSCAPE	400	(10,558)	0	500	400	-20.00 %
460	CFD #60M		PARKS & LANDSCAPE	3,640	3,861	5,692	8,026	6,500	-19.01 %
461	CFD #61M		PARKS & LANDSCAPE	13,193	13,736	13,596	20,093	14,900	-25.84 %
463	CFD #63M		PARKS & LANDSCAPE	2,700	2,700	2,700	7,000	7,000	0.00 %
465	CFD #65M		PARKS & LANDSCAPE	2,195	3,925	2,675	5,404	5,720	5.85 %
467	CFD #67M		PARKS & LANDSCAPE	14,851	16,397	12,865	26,359	16,530	-37.29 %
468	CFD #68M		PARKS & LANDSCAPE	36	3,622	4,657	4,327	4,680	8.16 %
469	CFD #69M		PARKS & LANDSCAPE	0	10,600	7,583	31,228	35,350	13.20 %
470	CFD #70M AVELLINO		PARKS & LANDSCAPE	1,308	31,325	28,222	29,948	42,200	40.91 %
471	CFD #71M SIERRA CREST		PARKS & LANDSCAPE	0	4,328	16,399	36,668	46,850	27.77 %
472	CFD #72M		PARKS & LANDSCAPE	0	0	310	3,114	5,000	60.57 %
473	CFD #73M		PARKS & LANDSCAPE	0	0	3,562	21,000	21,000	0.00 %
474	CFD #74M		PARKS & LANDSCAPE	0	0	4,000	8,100	12,700	56.79 %
475	CFD #75M		PARKS & LANDSCAPE	0	0	314	3,113	4,600	47.77 %
476	CFD #76M		PARKS & LANDSCAPE	0	0	1,828	10,952	10,500	-4.13 %
477	CFD #77M		PARKS & LANDSCAPE	0	0	311	4,910	4,800	-2.24 %
478	CFD #78M		PARKS & LANDSCAPE	0	0	700	10,400	10,400	0.00 %
479	CFD #79M		PARKS & LANDSCAPE	0	0	300	300	300	0.00 %
480	CFD #80M BELLA STRADA		PARKS & LANDSCAPE	0	0	0	39,600	39,600	0.00 %
483	CFD #83M		PARKS & LANDSCAPE	0	0	0	0	15,600	N/A
601	CAPITAL REINVESTMENT		PW ADMIN	42,923	496,773	54,309	148,918	300,000	101.45 %
601	CAPITAL REINVESTMENT		UTILITIES & STREETS	3,814,165	3,923,317	2,060,673	5,805,285	2,800,000	-51.77 %
602	CAPITAL IMPROVEMENT		UTILITIES & STREETS	196,400	32,717	0	0	0	0.00 %
623	SEWER EXPANSION		SUPPORT SERVICES	100,867	472,199	1,436,188	1,575,000	1,575,000	0.00 %
634	LIBRARY CAP IMPROVEMENT		SUPPORT SERVICES	0	0	0	0	111,500	N/A
635	PARKS DEVELOPMENT		PARKS & LANDSCAPE	409,248	269,061	205,855	5,665,651	246,540	-95.65 %
701	SEWER MAINT & OPERATIONS		UTILITIES & STREETS	1,809,231	1,551,120	1,602,251	2,366,610	2,494,990	5.42 %
701	SEWER MAINT & OPERATIONS		SUPPORT SERVICES	10,650,496	11,948,920	12,487,582	13,452,710	15,471,080	15.00 %
702	SEWER CAPITAL PROJECTS		UTILITIES & STREETS	228,797	215,210	142,697	236,320	236,320	0.00 %
703	SEWER REPLACEMENT		UTILITIES & STREETS	802,312	2,221,102	944,940	4,219,919	2,709,560	-35.79 %
703	SEWER REPLACEMENT		SUPPORT SERVICES	25,753	2,117	28,779	76,000	76,000	0.00 %
710	WATER UTILITY		PW ADMIN	41,527	14,642	24,648	27,206	0	-100.00 %

## Departmental Summary

Fund	Division	2013/2014 Actual	2014/2015 Actual	2015/2016 Actual	2016/2017 Current	2017/2018 New Budget	% Change From Prior Year
<b>PUBLIC WORKS</b>							
710	WATER UTILITY						
	SUPPORT SERVICES	92,825	40,163	19,457	0	0	0.00 %
751	FLEET OPERATIONS						
	SUPPORT SERVICES	2,988,742	2,668,959	2,483,576	5,674,884	5,761,610	1.53 %
	<b>TOTAL OTHER FUNDS</b>	<b>44,518,597</b>	<b>48,052,954</b>	<b>43,902,418</b>	<b>80,274,907</b>	<b>60,173,560</b>	<b>-25.04 %</b>
	<b>TOTAL PUBLIC WORKS</b>	<b>49,849,943</b>	<b>53,639,249</b>	<b>49,490,880</b>	<b>86,589,147</b>	<b>66,510,770</b>	<b>-23.19 %</b>
	<b>Total Budgeted Full-Time Positions</b>	<b>93.00</b>	<b>93.00</b>	<b>93.00</b>	<b>94.00</b>	<b>94.00</b>	<b>0.00 %</b>
	<b>Total Budgeted Part-Time Positions</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>12.00</b>	<b>20.00 %</b>

# Division Budget Summary

<b>Department: PUBLIC WORKS</b>	<b>Fund Title: GENERAL FUND</b>
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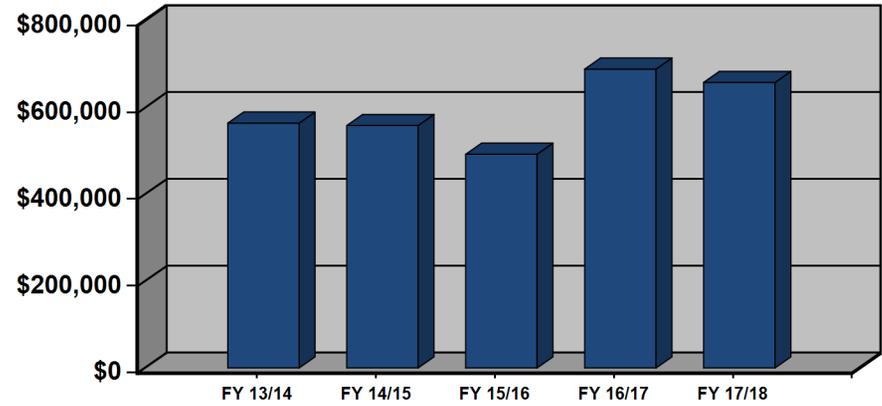
<b>Division: UTILITIES &amp; STREETS</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To maintain and perform repairs on existing storm drain conveyance system; to provide vegetation management of roadways and to improve pavement ride quality conditions; and to maintain public health and safety by monitoring and inspection of the right-of-way.

**Selected Service Objectives:**

- To conduct semi-annual storm drain system inspections and provide as needed maintenance activities for system and detention basins
- To provide emergency response during storm events, including the supply of sandbags for residents use
- To maintain and repair damaged storm drain structures

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$144,342	\$150,537	\$136,687	\$183,380	\$150,870	-17.73 %
OPERATING COSTS	\$210,023	\$193,826	\$194,193	\$221,000	\$221,000	0.00 %
CONTRACTUAL SERVICES	\$154,320	\$155,872	\$101,872	\$205,000	\$205,000	0.00 %
INTERNAL SERVICE CHARGES	\$55,950	\$58,740	\$60,060	\$79,800	\$81,590	2.24 %
Total Expenditures	\$564,635	\$558,974	\$492,812	\$689,180	\$658,460	-4.46 %
Annual Percentage Change		-1.00 %	-11.84 %	39.85 %	-4.46 %	
Budgeted Staffing Level (FTEs)	2.20	1.80	1.55	2.05	1.60	

# Division Budget Summary

<b>Department: PUBLIC WORKS</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: PARKS &amp; LANDSCAPE</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To keep the City's parks, landscaping and trees in a safe and aesthetically pleasing state in the most cost efficient manner and to perform weed abatement on vacant City owned property and open space. To provide graffiti abatement services to the community.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>												
<ul style="list-style-type: none"> <li>• To perform annual renovation of ball fields, one weekly inspection per playground, once a week mowing, parking lot overlay, fencing program and litter and trash service</li> <li>• To provide 72-hour response to hazards and conduct a block trimming program on a once per 5-year cycle</li> <li>• To maintain City owned open space areas to meet fire requirements</li> <li>• To provide support for City special events</li> <li>• To prepare for all opening day ceremonies</li> <li>• To maintain pools to California Health and Safety Standards</li> <li>• To continue to respond to Graffiti Hotline calls and abate 80% of the graffiti within 24 hours of report and 100% of graffiti within 72 hours of report</li> </ul>	<table border="1" style="margin-top: 10px; width: 100%; border-collapse: collapse;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 13/14</td> <td>4,500,000</td> </tr> <tr> <td>FY 14/15</td> <td>4,800,000</td> </tr> <tr> <td>FY 15/16</td> <td>4,800,000</td> </tr> <tr> <td>FY 16/17</td> <td>5,200,000</td> </tr> <tr> <td>FY 17/18</td> <td>5,400,000</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 13/14	4,500,000	FY 14/15	4,800,000	FY 15/16	4,800,000	FY 16/17	5,200,000	FY 17/18	5,400,000
Fiscal Year	Expenditure (\$)												
FY 13/14	4,500,000												
FY 14/15	4,800,000												
FY 15/16	4,800,000												
FY 16/17	5,200,000												
FY 17/18	5,400,000												

## Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$1,211,761	\$1,222,487	\$1,279,980	\$1,388,320	\$1,415,920	1.99 %
OPERATING COSTS	\$973,243	\$1,149,441	\$925,638	\$1,164,946	\$1,326,620	13.88 %
CONTRACTUAL SERVICES	\$1,868,917	\$1,915,697	\$2,071,591	\$2,124,184	\$2,016,840	-5.05 %
INTERNAL SERVICE CHARGES	\$418,810	\$473,290	\$478,890	\$462,490	\$528,240	14.22 %
<b>Total Expenditures</b>	<b>\$4,472,730</b>	<b>\$4,760,916</b>	<b>\$4,756,099</b>	<b>\$5,139,940</b>	<b>\$5,287,620</b>	<b>2.87 %</b>
Annual Percentage Change		6.44 %	-0.10 %	8.07 %	2.87 %	
Budgeted Staffing Level (FTEs)	13.55	13.55	13.55	13.55	13.55	
Budgeted Staffing Level (PT FTEs)	2.00	2.00	2.00	2.00	2.00	

# Division Budget Summary

**Department: PUBLIC WORKS** **Fund Title: GENERAL FUND**

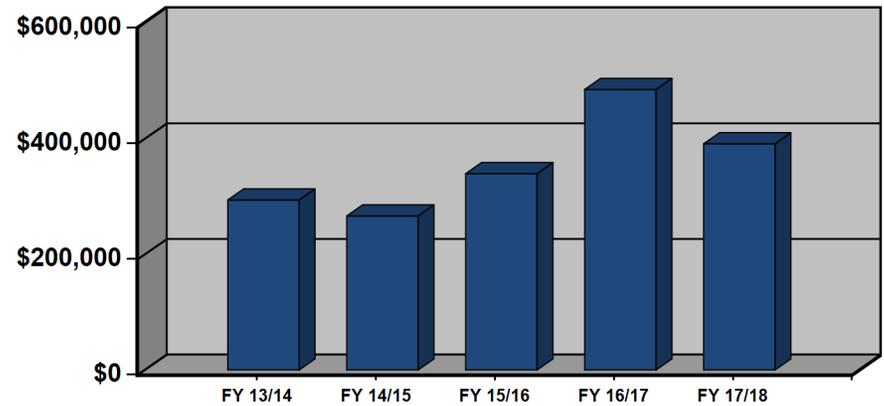
**Division: SUPPORT SERVICES** **Fund Number: 101**

**Mission Statement:**

To provide a household hazardous waste collection program. To participate as a co-permittee in the regional stormwater program and to continue to contribute to the City's efforts to comply with State and Federal stormwater regulations.

**Selected Service Objectives:** **Five-Year Expenditures**

- To conduct inspections, education programs, monitoring service, and compliance activities as they relate to the federally mandated Storm Water Pollution Prevention Program
- To provide residents with weekly access to the City's Household Hazardous Waste and CRT Collection Program
- To provide stormwater information to the public
- To comply with NPDES stormwater permit



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
PERSONNEL SERVICES	\$10,943	\$10,146	\$8,929	\$10,500	\$10,500	0.00 %
OPERATING COSTS	\$13,885	(\$7,902)	\$41,937	\$39,660	\$39,660	0.00 %
CONTRACTUAL SERVICES	\$240,653	\$233,271	\$256,804	\$402,100	\$304,270	-24.33 %
INTERNAL SERVICE CHARGES	\$28,500	\$30,890	\$31,880	\$32,860	\$36,700	11.69 %
<b>Total Expenditures</b>	<b>\$293,981</b>	<b>\$266,405</b>	<b>\$339,551</b>	<b>\$485,120</b>	<b>\$391,130</b>	<b>-19.37 %</b>
Annual Percentage Change		-9.38 %	27.46 %	42.87 %	-19.37 %	
Budgeted Staffing Level (FTEs)	0.30	0.00	0.00	0.00	0.00	

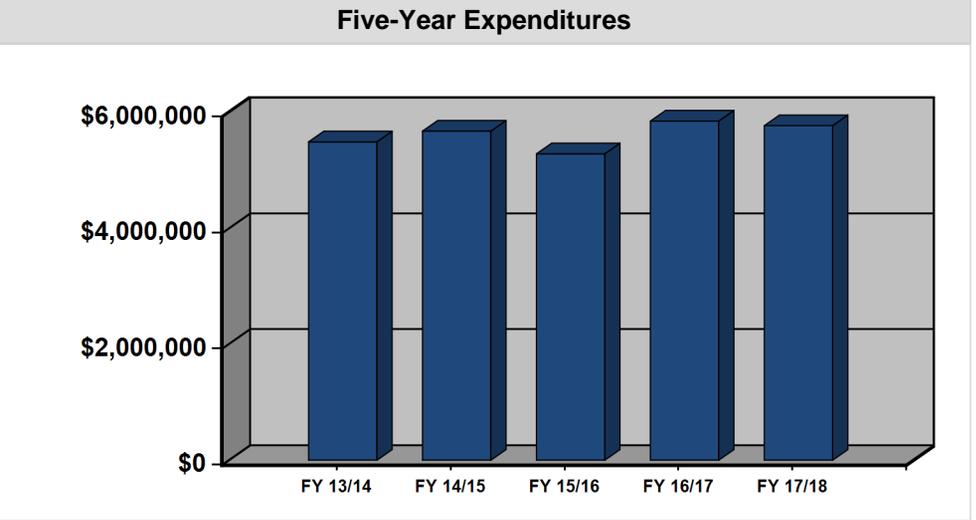
# Division Budget Summary

<b>Department: PUBLIC WORKS</b>	<b>Fund Title: FACILITY MAINTENANCE</b>
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<b>Division: SUPPORT SERVICES</b>	<b>Fund Number: 103</b>
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**Mission Statement:**  
 To provide service that sustains and/or restores City facilities to a safe and economical condition and promotes an appearance that will inspire public confidence.

- Selected Service Objectives:**
- To respond to emergency repairs
  - To provide continuing facility maintenance services
  - To complete capital improvements at the designated facilities that improve the infrastructure
  - To research and implement energy efficiency measures



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$1,091,813	\$1,137,109	\$1,180,296	\$1,261,700	\$1,301,230	3.13 %
OPERATING COSTS	\$2,567,868	\$2,507,614	\$2,247,379	\$2,489,720	\$2,465,270	-0.98 %
CONTRACTUAL SERVICES	\$1,603,883	\$1,793,438	\$1,600,060	\$1,738,895	\$1,719,000	-1.14 %
INTERNAL SERVICE CHARGES	\$228,980	\$239,630	\$258,520	\$262,940	\$286,020	8.78 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$97,650	\$0	-100.00 %
<b>Total Expenditures</b>	<b>\$5,492,544</b>	<b>\$5,677,791</b>	<b>\$5,286,255</b>	<b>\$5,850,905</b>	<b>\$5,771,520</b>	<b>-1.36 %</b>
Annual Percentage Change		3.37 %	-6.90 %	10.68 %	-1.36 %	
Budgeted Staffing Level (FTEs)	12.70	12.70	12.70	12.70	12.70	
Budgeted Staffing Level (PT FTEs)	1.00	1.00	1.00	1.00	1.00	

# Division Budget Summary

**Department: PUBLIC WORKS** **Fund Title: GAS TAX (STATE)**

**Division: UTILITIES & STREETS** **Fund Number: 281**

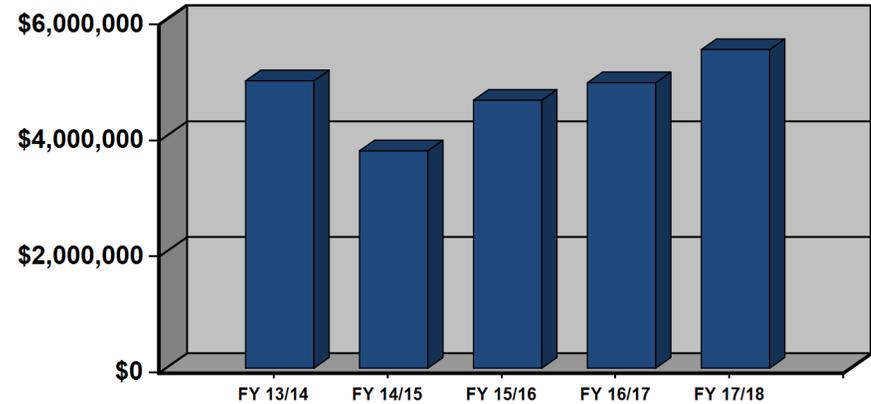
**Mission Statement:**  
 To maintain and perform repairs of approximately 504 miles of streets, alleys, City owned parking lots, and 743 miles of sidewalk. To provide vegetation management of unimproved roadways, road edge grading, right-of-way debris removal, installation and maintenance of traffic control signs and traffic striping.

**Selected Service Objectives:**

- To provide support services to hazardous situations that require abatement of oil spills, flood damage, road failure, and vehicle collisions
- To continue the pothole repair program
- To re-stripe City streets, perform an annual stop sign survey, annual cross-walk and street legend re-painting
- To conduct the removal and replacement of damaged sidewalk, curb and gutter
- To repair damaged drainage structures on demand
- To continue the maintenance and repair of streets, alleys, City-owned parking lots, sidewalks, curbs and gutters, vegetation control, and debris removal

FY 2017-18 includes \$1.0 million funding for Pavement Rehabilitation.

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$986,384	\$1,038,450	\$1,018,996	\$1,107,510	\$1,138,440	2.79 %
OPERATING COSTS	\$1,536,557	\$1,572,255	\$1,553,805	\$1,432,725	\$1,435,500	0.19 %
CONTRACTUAL SERVICES	\$132,941	\$472,088	\$196,275	\$320,137	\$223,000	-30.34 %
INTERNAL SERVICE CHARGES	\$418,000	\$414,240	\$429,750	\$460,670	\$488,710	6.09 %
CAPITAL EXPENDITURES	\$1,883,743	\$253,141	\$1,423,920	\$1,604,260	\$2,210,410	37.78 %
<b>Total Expenditures</b>	<b>\$4,957,625</b>	<b>\$3,750,174</b>	<b>\$4,622,746</b>	<b>\$4,925,302</b>	<b>\$5,496,060</b>	<b>11.59 %</b>
Annual Percentage Change		-24.36 %	23.27 %	6.54 %	11.59 %	
Budgeted Staffing Level (FTEs)	12.00	10.90	11.35	11.55	11.55	
Budgeted Staffing Level (PT FTEs)	4.00	2.50	2.50	2.50	2.50	

# Division Budget Summary

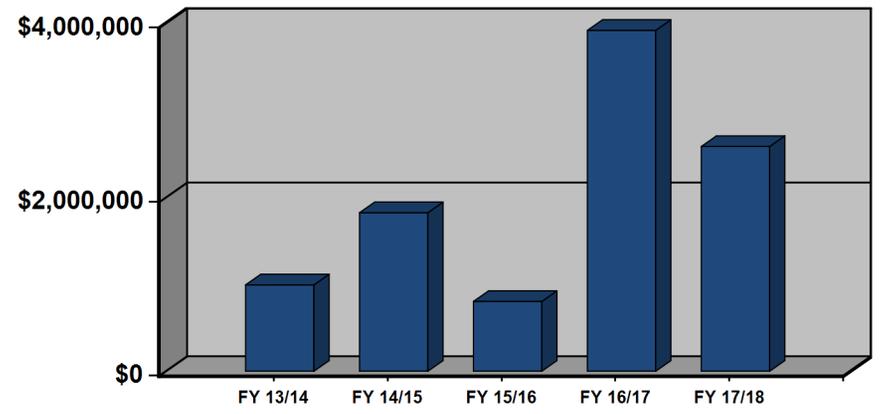
**Department: PUBLIC WORKS** **Fund Title: SOLID WASTE MITIGATION**

**Division: UTILITIES & STREETS** **Fund Number: 282**

**Mission Statement:**  
To provide maintenance services and improvements that address impacts of the landfill.

**Selected Service Objectives:** **Five-Year Expenditures**

- To provide road and roadside repair of streets impacted by landfill operations
  - To provide litter and trash control in areas impacted by landfill operations
  - To provide weekly abatement of illegal roadside dumping
- FY 2017-18 includes \$1.9 million funding for Pavement Rehabilitation.



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$267,920	\$348,632	\$342,213	\$346,060	\$357,010	3.16 %
OPERATING COSTS	\$11,388	\$6,134	\$7,613	\$58,400	\$57,200	-2.05 %
CONTRACTUAL SERVICES	\$65,765	\$144,994	\$70,991	\$122,109	\$10,000	-91.81 %
INTERNAL SERVICE CHARGES	\$18,990	\$25,770	\$24,250	\$31,290	\$20,100	-35.76 %
CAPITAL EXPENDITURES	\$629,012	\$1,297,727	\$357,553	\$3,362,226	\$2,140,160	-36.35 %
<b>Total Expenditures</b>	<b>\$993,075</b>	<b>\$1,823,257</b>	<b>\$802,620</b>	<b>\$3,920,086</b>	<b>\$2,584,470</b>	<b>-34.07 %</b>
Annual Percentage Change		83.60 %	-55.98 %	388.41 %	-34.07 %	
Budgeted Staffing Level (FTEs)	2.80	4.20	4.00	3.75	3.75	
Budgeted Staffing Level (PT FTEs)	0.50	0.50	0.50	0.50	0.50	

# Division Budget Summary

**Department: PUBLIC WORKS** **Fund Title: SOLID WASTE MITIGATION**

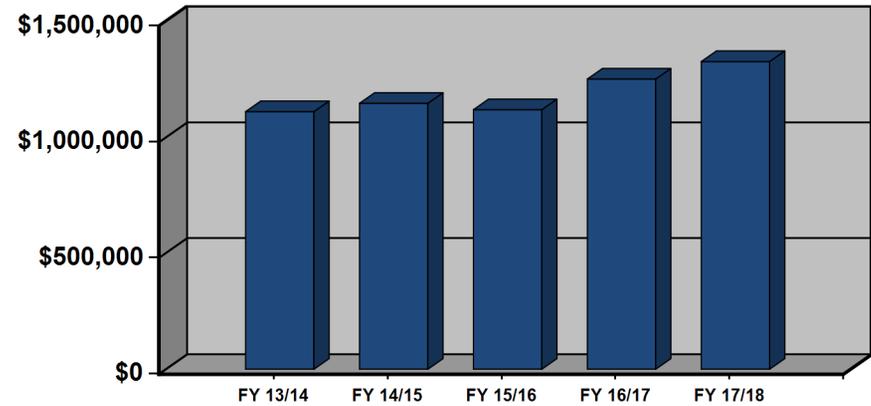
**Division: SUPPORT SERVICES** **Fund Number: 282**

**Mission Statement:**  
To keep Fontana beautiful by providing services that address impacts of the landfill including street sweeping and recycling opportunities to divert waste from the landfill.

**Selected Service Objectives:**

- To enhance recycling programs through education and promotion of City environmental programs and services
- To review and monitor San Bernardino County's compliance with the Mid-Valley Landfill Impact Mitigation Memorandum of Understanding
- To review the City's commercial recycling program and make changes that would enhance opportunities and incentives for businesses to recycle
- To conduct waste stream audits of commercial and industrial businesses that would help to reduce the amount of contamination of recyclable materials
- To review and monitor the waste hauler franchise agreement to ensure compliance
- To participate in the regional efforts to renew the Waste Disposal Agreement with San Bernardino County
- To perform bi-weekly street sweeping in residential areas and weekly sweeping in commercial areas and sidewalks along Sierra Avenue

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$172,494	\$189,690	\$199,905	\$212,900	\$215,890	1.40 %
OPERATING COSTS	\$24,507	\$29,703	\$24,788	\$54,975	\$66,000	20.05 %
CONTRACTUAL SERVICES	\$900,299	\$912,478	\$880,909	\$961,920	\$1,032,920	7.38 %
INTERNAL SERVICE CHARGES	\$13,600	\$15,070	\$13,840	\$13,810	\$12,200	-11.66 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$8,025	\$0	-100.00 %
<b>Total Expenditures</b>	<b>\$1,110,901</b>	<b>\$1,146,941</b>	<b>\$1,119,441</b>	<b>\$1,251,630</b>	<b>\$1,327,010</b>	<b>6.02 %</b>
Annual Percentage Change		3.24 %	-2.40 %	11.81 %	6.02 %	
Budgeted Staffing Level (FTEs)	1.90	2.10	2.00	2.00	2.00	
Budgeted Staffing Level (PT FTEs)	0.75	0.75	0.75	0.75	0.75	

# Division Budget Summary

**Department: PUBLIC WORKS** **Fund Title: GRANTS**

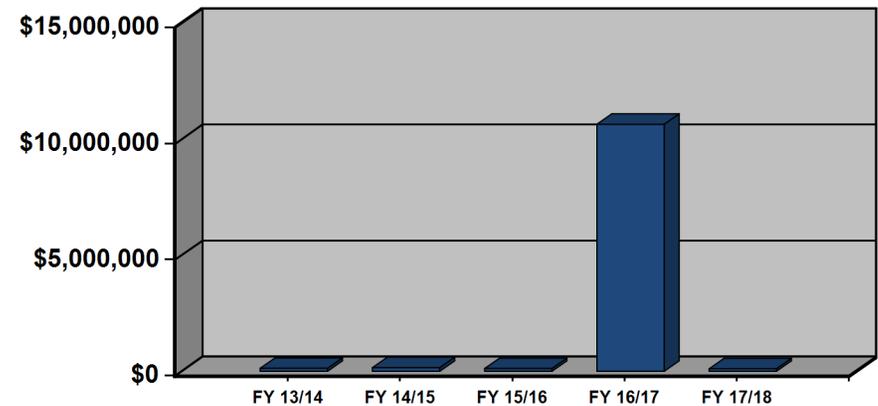
**Division: SUPPORT SERVICES** **Fund Number: 301**

**Mission Statement:**

To promote the recycling of reusable resources by providing a curbside used oil collection and beverage container recycling programs funded by a state grant.

**Selected Service Objectives:** **Five-Year Expenditures**

- To provide curbside used oil collection services to residents
- To recycle used oil and filters collected
- To promote recycling of beverage cans and bottles through installation of recycling containers at City facilities



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$41,229	\$37,591	\$39,996	\$42,320	\$44,590	5.36 %
OPERATING COSTS	\$82,376	\$64,529	\$62,962	\$58,865	\$57,470	-2.37 %
CONTRACTUAL SERVICES	\$0	\$50,000	\$9,759	\$60,873	\$0	-100.00 %
INTERNAL SERVICE CHARGES	\$4,940	\$6,810	\$6,980	\$6,640	\$6,940	4.52 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$10,479,368	\$0	-100.00 %
<b>Total Expenditures</b>	<b>\$128,544</b>	<b>\$158,930</b>	<b>\$119,697</b>	<b>\$10,648,066</b>	<b>\$109,000</b>	<b>-98.98 %</b>
Annual Percentage Change		23.64 %	-24.69 %	8,795.84 %	-98.98 %	
Budgeted Staffing Level (FTEs)	0.40	0.60	0.70	0.70	0.70	

# Division Budget Summary

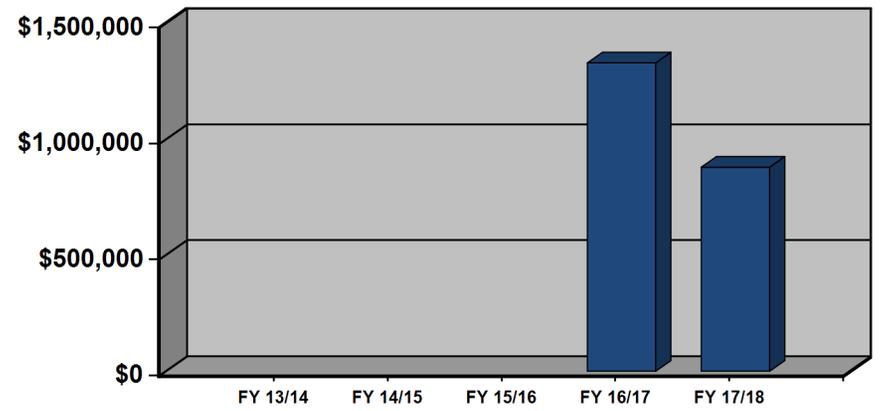
<b>Department: PUBLIC WORKS</b>	<b>Fund Title: CDBG</b>
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<b>Division: PARKS &amp; LANDSCAPE</b>	<b>Fund Number: 362</b>
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**Mission Statement:**  
To complete the construction of the Miller Park Amphitheater.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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- Construction began on the Miller Park Amphitheater in March of 2017
- The project is expected to be completed and closed out in the third quarter of Fiscal Year 2017/2018



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
OPERATING COSTS	\$0	\$0	\$0	\$272	\$0	-100.00 %
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$373,519	\$0	-100.00 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$956,209	\$880,000	-7.97 %
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,330,000</b>	<b>\$880,000</b>	<b>-33.83 %</b>
Annual Percentage Change		0.00 %	0.00 %	N/A	-33.83 %	

# Division Budget Summary

<b>Department: PUBLIC WORKS</b>	<b>Fund Title: Landscape Maintenance Districts</b>
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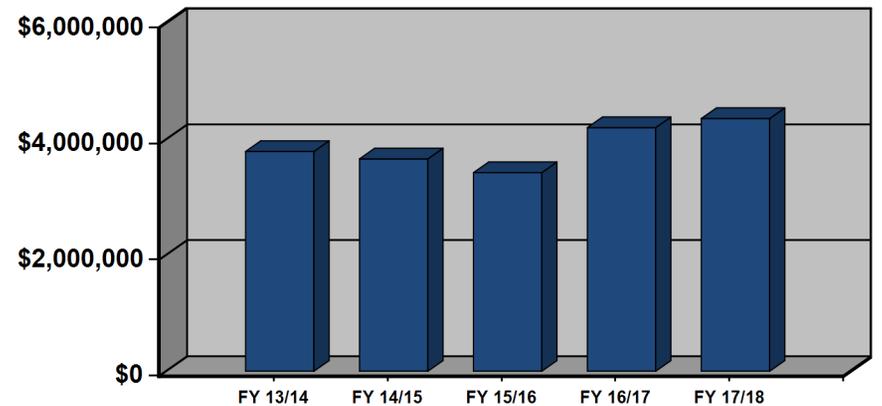
<b>Division: PARKS &amp; LANDSCAPE</b>	<b>Fund Number: 401-404</b>
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**Mission Statement:**  
To maintain City landscaped areas at a high level in the most cost effective manner.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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- To provide daily litter, trash and restroom service in parks
- To provide litter and landscape maintenance 5 days a week
- To provide tree trimming on a 5-year cycle

Information provided is for the four landscape maintenance districts located throughout the City. Summary information by district is available on page 295 of this document. Detail information by district is located on pages 354 through 374 of the Operating Budget Detail book.



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$570,966	\$578,434	\$614,344	\$634,920	\$652,890	2.83 %
OPERATING COSTS	\$1,827,946	\$1,671,716	\$1,348,979	\$1,972,155	\$2,087,890	5.87 %
CONTRACTUAL SERVICES	\$1,278,516	\$1,293,168	\$1,343,223	\$1,474,399	\$1,498,550	1.64 %
INTERNAL SERVICE CHARGES	\$114,050	\$120,450	\$119,450	\$119,460	\$120,190	0.61 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$2,775	\$0	-100.00 %
<b>Total Expenditures</b>	<b>\$3,791,478</b>	<b>\$3,663,767</b>	<b>\$3,425,995</b>	<b>\$4,203,709</b>	<b>\$4,359,520</b>	<b>3.71 %</b>
Annual Percentage Change		-3.37 %	-6.49 %	22.70 %	3.71 %	
Budgeted Staffing Level (FTEs)	6.10	6.20	6.20	6.20	6.20	

# Division Budget Summary

<b>Department: PUBLIC WORKS</b>	<b>Fund Title: LLMD #3 HUNTER`S RIDGE</b>
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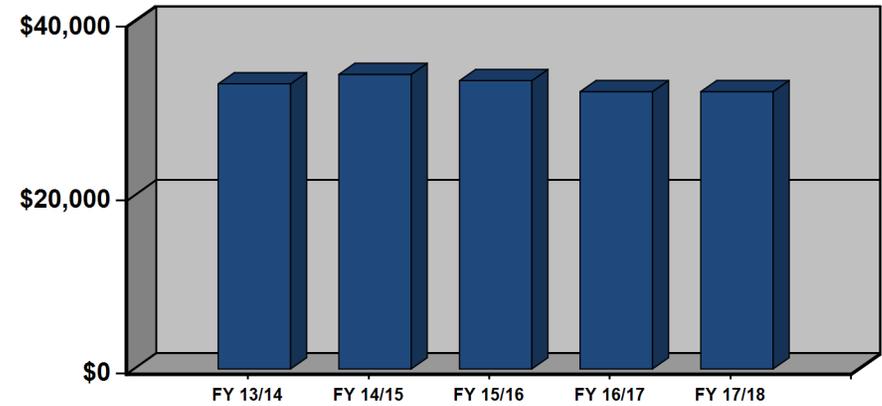
<b>Division: PARKS &amp; LANDSCAPE</b>	<b>Fund Number: 406</b>
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**Mission Statement:**

To maintain the street lighting in the traffic medians and right-of-ways, thereby enhancing the appearance of one of the major entries into Fontana.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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- To monitor utility usage
- To inspect and replace lighting as necessary



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
OPERATING COSTS	\$32,899	\$33,992	\$33,268	\$32,000	\$32,000	0.00 %
Total Expenditures	\$32,899	\$33,992	\$33,268	\$32,000	\$32,000	0.00 %
Annual Percentage Change		3.32 %	-2.13 %	-3.81 %	0.00 %	

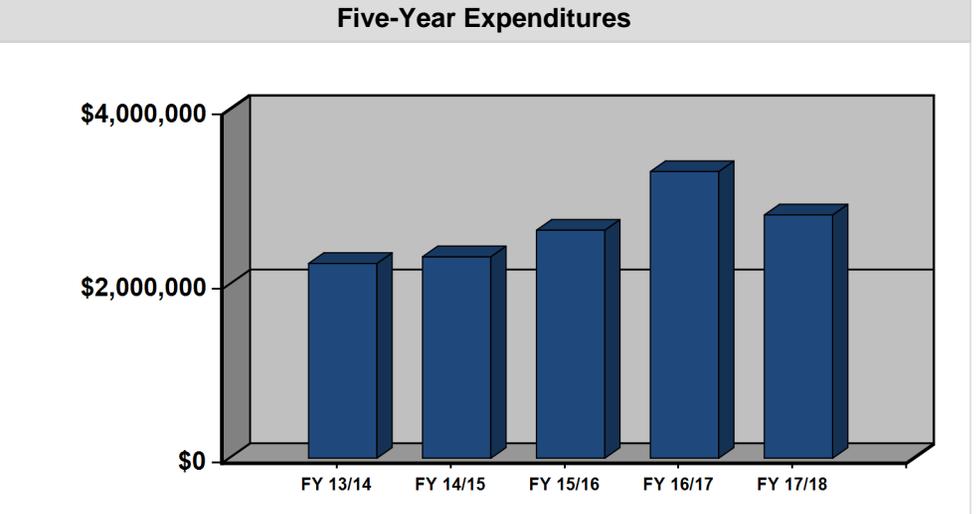
# Division Budget Summary

<b>Department: PUBLIC WORKS</b>	<b>Fund Title: CFD #1 SOUTHRIDGE VILLAGE</b>
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<b>Division: PARKS &amp; LANDSCAPE</b>	<b>Fund Number: 407</b>
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**Mission Statement:**  
To maintain City landscaped areas at a high level in the most cost effective manner.

- Selected Service Objectives:**
- To provide daily trash and restroom service in parks
  - To maintain pools to meet all California Health and Safety guidelines
  - To trim trees on a 5-year schedule
  - To provide litter control 5 days a week in landscape areas



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$476,178	\$480,257	\$499,625	\$526,900	\$531,730	0.92 %
OPERATING COSTS	\$819,399	\$793,022	\$793,759	\$1,067,530	\$1,150,510	7.77 %
CONTRACTUAL SERVICES	\$854,202	\$947,836	\$1,233,626	\$1,606,817	\$1,019,700	-36.54 %
INTERNAL SERVICE CHARGES	\$90,410	\$96,270	\$95,770	\$96,090	\$96,000	-0.09 %
<b>Total Expenditures</b>	<b>\$2,240,189</b>	<b>\$2,317,386</b>	<b>\$2,622,780</b>	<b>\$3,297,337</b>	<b>\$2,797,940</b>	<b>-15.15 %</b>
Annual Percentage Change		3.45 %	13.18 %	25.72 %	-15.15 %	
Budgeted Staffing Level (FTEs)	5.30	5.30	5.30	5.30	5.30	

# Division Budget Summary

<b>Department: PUBLIC WORKS</b>	<b>Fund Title: Community Facilities Districts</b>
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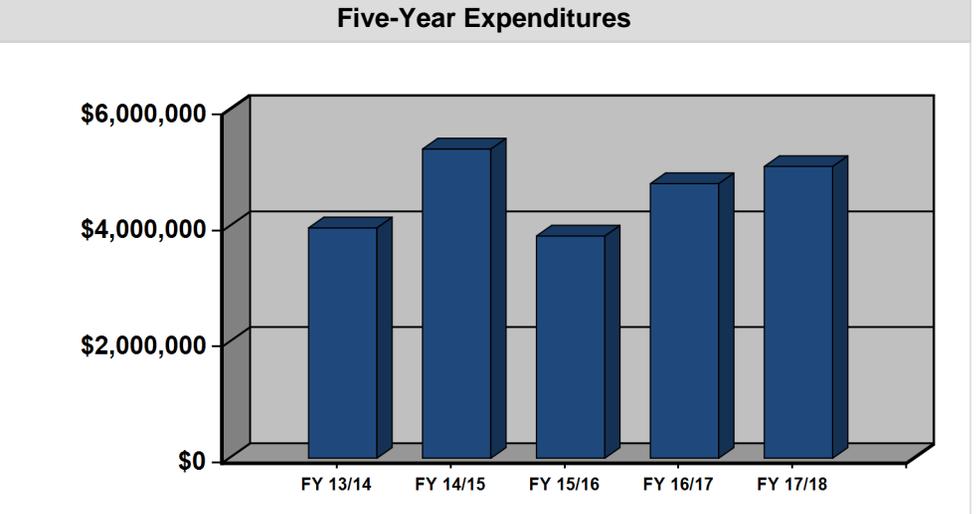
<b>Division: PARKS &amp; LANDSCAPE</b>	<b>Fund Number: 408-483</b>
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**Mission Statement:**  
To maintain City landscaped areas at a high level in the most cost effective manner.

**Selected Service Objectives:**

- To provide daily trash and restroom service in parks
- To maintain pools to meet all California Health and Safety guidelines
- To trim trees on a 5-year schedule
- To provide litter control 5 days a week in landscape areas
- To inspect and report outages
- To monitor utility usage

Information provided is for the 70 maintenance community facilities districts located throughout the City. Summary information by district is available on pages 291 through 294 of this document. Detail information by district is available on pages 388 through 643 of the Operating Budget Detail book.



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$537,395	\$545,565	\$566,845	\$593,410	\$605,060	1.96 %
OPERATING COSTS	\$1,953,897	\$2,180,932	\$1,686,374	\$2,239,533	\$2,443,750	9.12 %
CONTRACTUAL SERVICES	\$1,402,062	\$2,525,183	\$1,498,402	\$1,820,936	\$1,899,380	4.31 %
INTERNAL SERVICE CHARGES	\$81,040	\$83,450	\$82,340	\$83,240	\$85,250	2.41 %
<b>Total Expenditures</b>	<b>\$3,974,395</b>	<b>\$5,335,130</b>	<b>\$3,833,962</b>	<b>\$4,737,119</b>	<b>\$5,033,440</b>	<b>6.26 %</b>
Annual Percentage Change		34.24 %	-28.14 %	23.56 %	6.26 %	

# Division Budget Summary

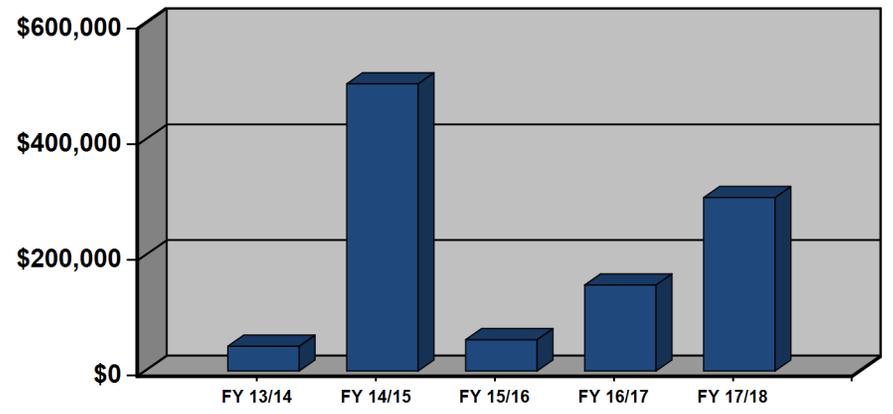
**Department: PUBLIC WORKS** **Fund Title: CAPITAL REINVESTMENT**

**Division: PW ADMIN** **Fund Number: 601**

**Mission Statement:**  
Storm Drain Technology Conversion.

**Selected Service Objectives:** **Five-Year Expenditures**

- Create a GIS Layer of the City's Storm Drain Layer to integrate with the Maintenance Management System



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
OPERATING COSTS	\$0	\$6,005	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$42,923	\$2,540	\$54,309	\$9,191	\$300,000	3,164.08 %
CAPITAL EXPENDITURES	\$0	\$488,229	\$0	\$139,727	\$0	-100.00 %
<b>Total Expenditures</b>	<b>\$42,923</b>	<b>\$496,773</b>	<b>\$54,309</b>	<b>\$148,918</b>	<b>\$300,000</b>	<b>101.45 %</b>
Annual Percentage Change		1,057.37 %	-89.07 %	174.20 %	101.45 %	

# Division Budget Summary

<b>Department: PUBLIC WORKS</b>	<b>Fund Title: CAPITAL REINVESTMENT</b>
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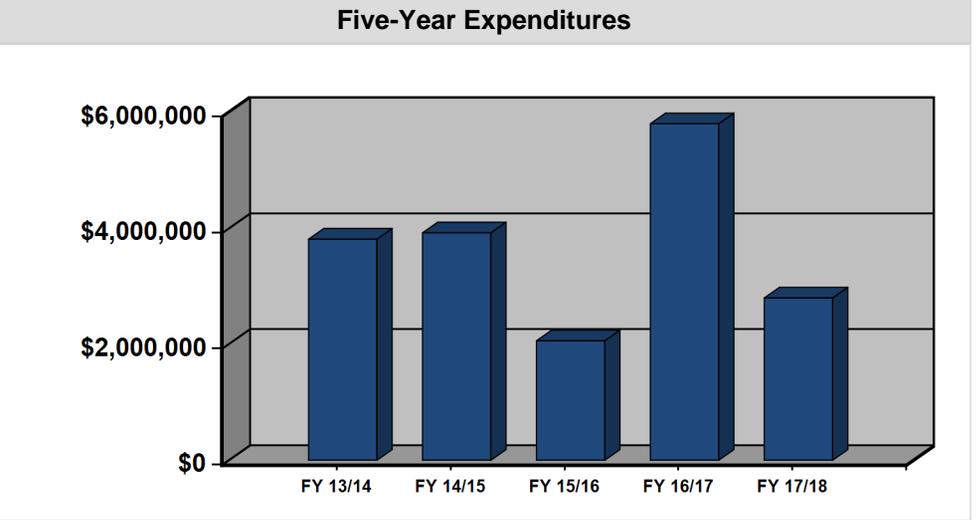
<b>Division: UTILITIES &amp; STREETS</b>	<b>Fund Number: 601</b>
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**Mission Statement:**  
 To improve and maintain the City's infrastructure through the use of General Fund sources for capital investment projects.

**Selected Service Objectives:**

- To repave streets annually, utilizing the City's Pavement Management System
- To repair and replace concrete annually
- To crack seal various streets
- To slurry seal various areas City-wide

FY 2017-18 includes \$2.5 million funding for Pavement Rehabilitation and \$300K for sidewalk rehabilitation



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
OPERATING COSTS	\$0	\$0	\$0	\$1,000	\$0	-100.00 %
CONTRACTUAL SERVICES	\$449,804	\$448,425	\$468,883	\$994,076	\$0	-100.00 %
CAPITAL EXPENDITURES	\$3,364,361	\$3,474,892	\$1,591,790	\$4,810,209	\$2,800,000	-41.79 %
<b>Total Expenditures</b>	<b>\$3,814,165</b>	<b>\$3,923,317</b>	<b>\$2,060,673</b>	<b>\$5,805,285</b>	<b>\$2,800,000</b>	<b>-51.77 %</b>
Annual Percentage Change		2.86 %	-47.48 %	181.72 %	-51.77 %	

# Division Budget Summary

<b>Department: PUBLIC WORKS</b>	<b>Fund Title: SEWER EXPANSION</b>
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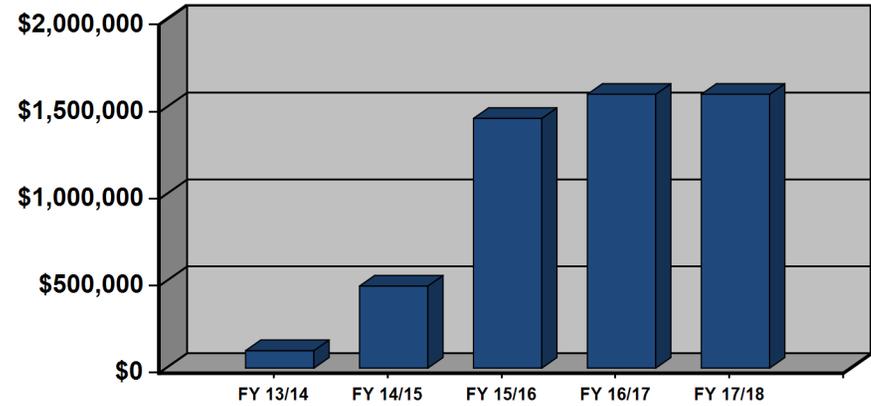
<b>Division: SUPPORT SERVICES</b>	<b>Fund Number: 623</b>
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**Mission Statement:**  
 To collect and report development fees in the City of Fontana to the Inland Empire Utilities Agency (IEUA) pursuant to the IEUA contract and to the City of Rialto pursuant to the Southeast Fontana/Rialto Wastewater agreement.

**Selected Service Objectives:**

- To provide accurate monthly reports which indicate the City permits issued and sewer expansion fees collected
- To provide an annual 10-year flow projection based on development growth projections and monthly extra-territorial sewer service development reports
- To develop activity reports to be generated monthly and submitted to the Inland Empire Utility Agency (IEUA) and the City of Rialto by the 15th day of each month

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
CAPITAL EXPENDITURES	\$100,867	\$472,199	\$1,436,188	\$1,575,000	\$1,575,000	0.00 %
Total Expenditures	\$100,867	\$472,199	\$1,436,188	\$1,575,000	\$1,575,000	0.00 %
Annual Percentage Change		368.14 %	204.15 %	9.67 %	0.00 %	

# Division Budget Summary

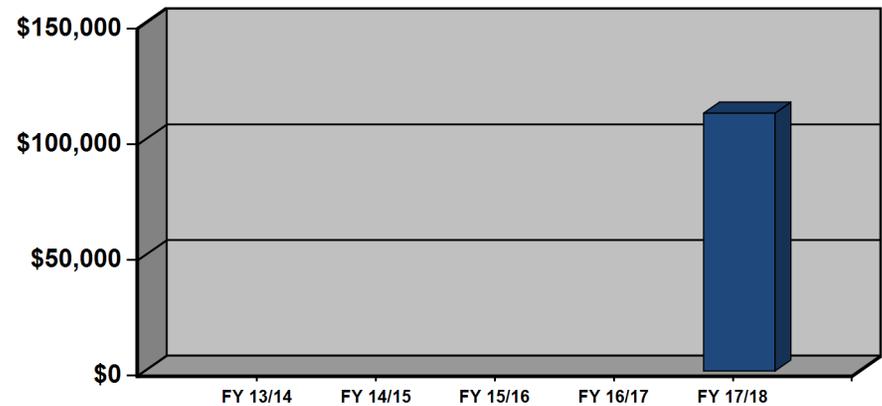
<b>Department: PUBLIC WORKS</b>	<b>Fund Title: LIBRARY CAP IMPROVEMENT</b>
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<b>Division: SUPPORT SERVICES</b>	<b>Fund Number: 634</b>
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**Mission Statement:**  
To complete Capital Improvements to Lewis Library.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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- To complete Capital projects to address infrastructure deficiencies
- To complete Capital projects to improve appearance & esthetics of the Library
- To complete Capital projects to enhance Library patrons use of the building



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$111,500	N/A
Total Expenditures	\$0	\$0	\$0	\$0	\$111,500	N/A
Annual Percentage Change		0.00 %	0.00 %	0.00 %	N/A	

# Division Budget Summary

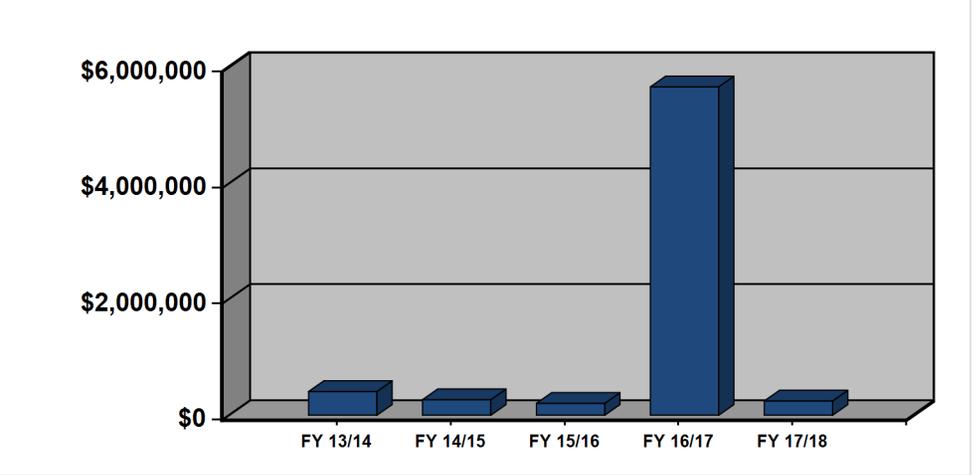
<b>Department: PUBLIC WORKS</b>	<b>Fund Title: PARKS DEVELOPMENT</b>
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<b>Division: PARKS &amp; LANDSCAPE</b>	<b>Fund Number: 635</b>
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**Mission Statement:**  
To complete park improvement projects.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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- To provide project management support for ongoing park projects
- Complete the construction of the Miller Park Amphitheater



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$153,379	\$157,995	\$160,950	\$161,860	\$166,150	2.65 %
OPERATING COSTS	\$1,746	\$1,384	\$1,792	\$6,000	\$6,000	0.00 %
CONTRACTUAL SERVICES	\$243,093	\$98,271	\$32,274	\$827,791	\$65,000	-92.15 %
INTERNAL SERVICE CHARGES	\$11,030	\$11,410	\$10,840	\$10,500	\$9,390	-10.57 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$4,659,500	\$0	-100.00 %
<b>Total Expenditures</b>	<b>\$409,248</b>	<b>\$269,061</b>	<b>\$205,855</b>	<b>\$5,665,651</b>	<b>\$246,540</b>	<b>-95.65 %</b>
Annual Percentage Change		-34.25 %	-23.49 %	2,652.25 %	-95.65 %	
Budgeted Staffing Level (FTEs)	1.20	1.20	1.20	1.20	1.20	

# Division Budget Summary

**Department: PUBLIC WORKS** **Fund Title: SEWER MAINT & OPERATIONS**

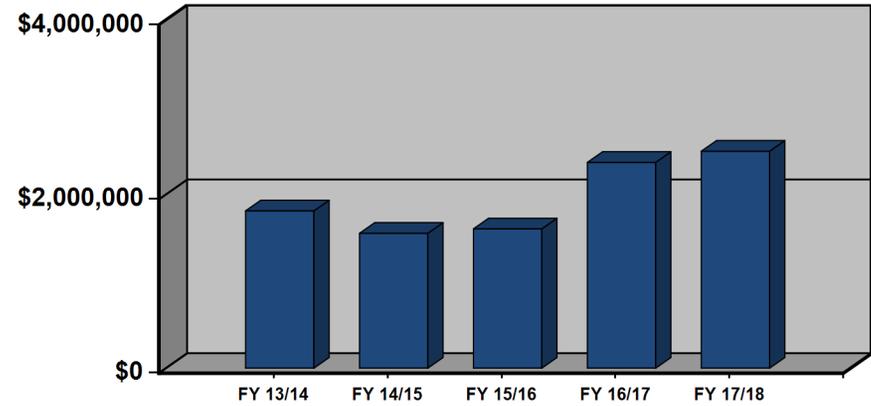
**Division: UTILITIES & STREETS** **Fund Number: 701**

**Mission Statement:**

To provide uninterrupted service for the community to ensure effluent meets the Federal Clean Water Act mandates (40 CFR). This is accomplished by performing routine inspections, monitoring, and performing preventative maintenance of six (6) sewage pump stations and approximately 422 miles of sewer main lines.

**Selected Service Objectives:** **Five-Year Expenditures**

- To continue to perform routine preventative maintenance and repair of six (6) sewage pump stations
- To respond to all sewer mainline and internal blockages within 30 minutes
- To install sewer clean-outs, maintenance boxes and clean City laterals
- To jet rod and perform maintenance on sewer mainlines



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$967,714	\$948,421	\$936,657	\$1,104,170	\$1,189,990	7.77 %
OPERATING COSTS	\$154,306	\$182,225	\$196,444	\$256,300	\$256,920	0.24 %
CONTRACTUAL SERVICES	\$384,621	\$96,974	\$140,579	\$509,500	\$509,500	0.00 %
INTERNAL SERVICE CHARGES	\$302,590	\$323,500	\$328,570	\$356,640	\$398,580	11.76 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$140,000	\$140,000	0.00 %
<b>Total Expenditures</b>	<b>\$1,809,231</b>	<b>\$1,551,120</b>	<b>\$1,602,251</b>	<b>\$2,366,610</b>	<b>\$2,494,990</b>	<b>5.42 %</b>
Annual Percentage Change		-14.27 %	3.30 %	47.71 %	5.42 %	
Budgeted Staffing Level (FTEs)	11.40	11.40	9.90	10.95	11.40	
Budgeted Staffing Level (PT FTEs)	0.00	0.50	0.50	0.50	1.50	

# Division Budget Summary

**Department: PUBLIC WORKS** **Fund Title: SEWER MAINT & OPERATIONS**

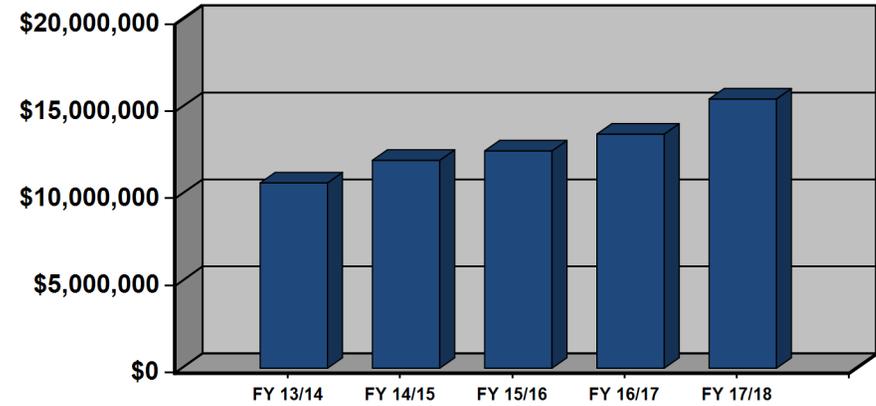
**Division: SUPPORT SERVICES** **Fund Number: 701**

**Mission Statement:**

To provide uninterrupted service for the community to ensure effluent meets the Federal Clean Water Act mandates (40 CFR). This is accomplished by performing routine inspections, monitoring, permitting, and enforcement of the City's local discharge requirements of commercial/industrial dischargers.

**Selected Service Objectives:** **Five-Year Expenditures**

- To collect 254 wastewater samples annually
- To perform monthly pH monitoring
- To inspect all permitted industrial dischargers, audit all new commercial/industrial users connecting to system
- To submit monthly compliance reports to Inland Empire Utilities Agency



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$469,576	\$485,370	\$502,001	\$522,640	\$533,580	2.09 %
OPERATING COSTS	\$28,804	\$23,777	\$38,936	\$47,510	\$47,510	0.00 %
CONTRACTUAL SERVICES	\$10,086,606	\$11,371,473	\$11,878,815	\$12,803,500	\$14,810,520	15.68 %
INTERNAL SERVICE CHARGES	\$65,510	\$68,300	\$67,830	\$79,060	\$79,470	0.52 %
<b>Total Expenditures</b>	<b>\$10,650,496</b>	<b>\$11,948,920</b>	<b>\$12,487,582</b>	<b>\$13,452,710</b>	<b>\$15,471,080</b>	<b>15.00 %</b>
Annual Percentage Change		12.19 %	4.51 %	7.73 %	15.00 %	
Budgeted Staffing Level (FTEs)	4.30	4.30	4.30	4.30	4.30	
Budgeted Staffing Level (PT FTEs)	0.75	0.75	0.75	0.75	0.75	

# Division Budget Summary

**Department: PUBLIC WORKS** **Fund Title: SEWER CAPITAL PROJECTS**

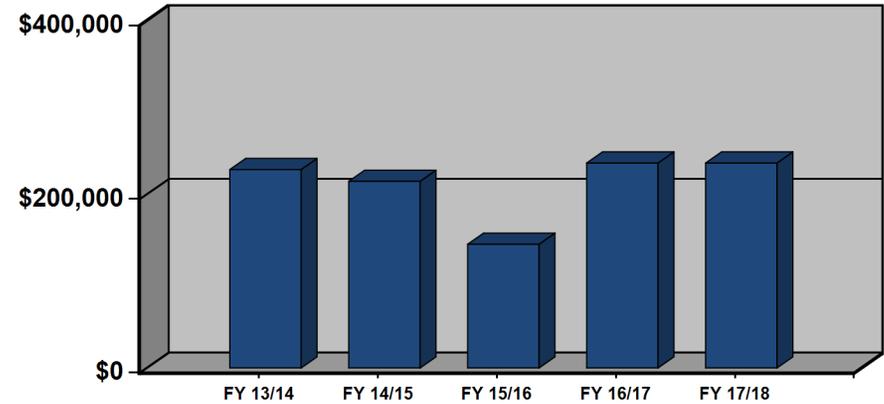
**Division: UTILITIES & STREETS** **Fund Number: 702**

**Mission Statement:**

To manage repayment of the State Revolving Loan. The proceeds of the loan were used to fund the San Bernardino Trunk Sewer Line project. The budgeted debt service amount reflects the imputed interest on the annual payment of \$502,240.64.

**Selected Service Objectives:** **Five-Year Expenditures**

- To make annual debt service payment to the State of California - State Water Resources Control Board - for State Revolving Fund Loan repayment



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
DEBT SERVICE	\$228,797	\$215,210	\$142,697	\$236,320	\$236,320	0.00 %
<b>Total Expenditures</b>	<b>\$228,797</b>	<b>\$215,210</b>	<b>\$142,697</b>	<b>\$236,320</b>	<b>\$236,320</b>	<b>0.00 %</b>
Annual Percentage Change		-5.94 %	-33.69 %	65.61 %	0.00 %	

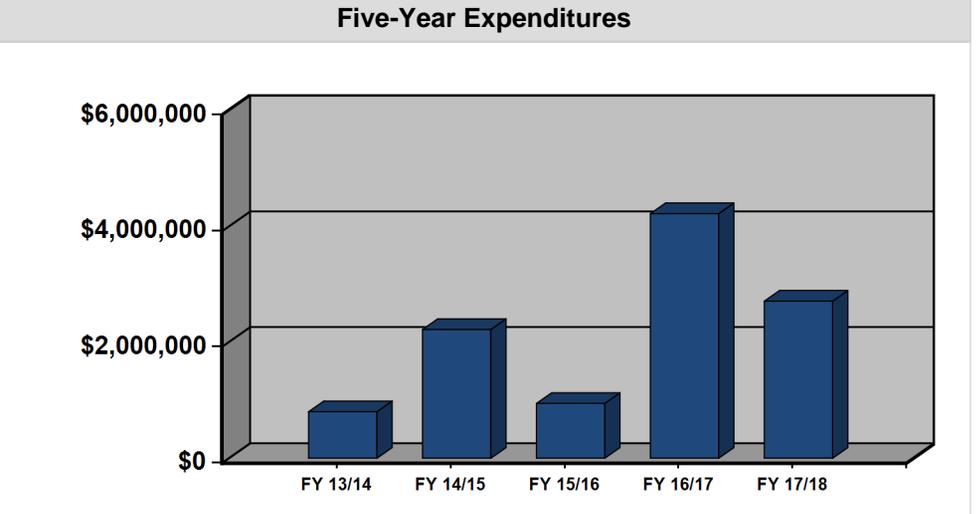
# Division Budget Summary

<b>Department: PUBLIC WORKS</b>	<b>Fund Title: SEWER REPLACEMENT</b>
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<b>Division: UTILITIES &amp; STREETS</b>	<b>Fund Number: 703</b>
--	-------------------------

**Mission Statement:**  
 To identify and prioritize sewer collection system structural deficiencies through pipeline assessment inspections and prioritize pipe defects for rehabilitation or replacement projects.

- Selected Service Objectives:**
- To perform pipeline assessment of 75 miles of sewer mainline to identify defects
  - To relocate sewer line as necessary
  - To rehabilitate sewer mainline pipe defects by utilizing trenchless technology
  - To replace structural pipe deficiencies which may have resulted from earth movement, corrosion & root infiltration



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$509,204	\$542,390	\$722,590	\$700,820	\$713,700	1.84 %
OPERATING COSTS	\$14,319	\$7,318	(\$26,339)	\$50,400	\$52,400	3.97 %
CONTRACTUAL SERVICES	\$149,759	\$196,955	\$108,169	\$1,473,231	\$205,000	-86.09 %
INTERNAL SERVICE CHARGES	\$129,030	\$131,850	\$140,520	\$139,670	\$138,460	-0.87 %
CAPITAL EXPENDITURES	\$0	\$1,342,589	\$0	\$1,855,798	\$1,600,000	-13.78 %
<b>Total Expenditures</b>	<b>\$802,312</b>	<b>\$2,221,102</b>	<b>\$944,940</b>	<b>\$4,219,919</b>	<b>\$2,709,560</b>	<b>-35.79 %</b>
Annual Percentage Change		176.84 %	-57.46 %	346.58 %	-35.79 %	
Budgeted Staffing Level (FTEs)	6.55	6.55	8.05	7.55	7.55	

# Division Budget Summary

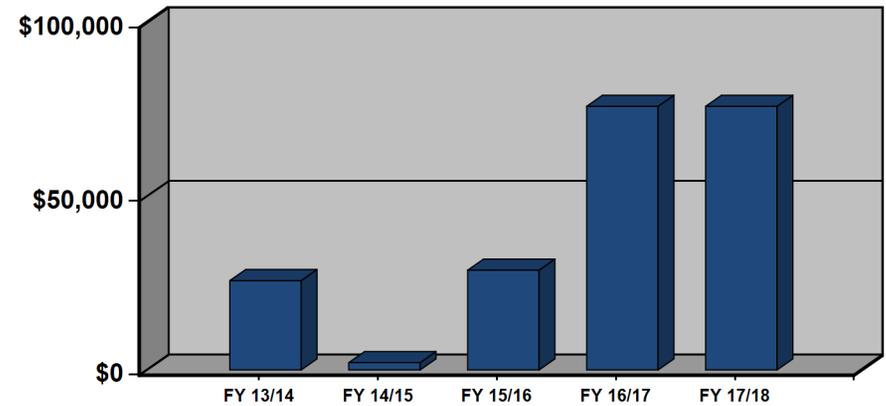
**Department: PUBLIC WORKS** **Fund Title: SEWER REPLACEMENT**

**Division: SUPPORT SERVICES** **Fund Number: 703**

**Mission Statement:**  
 To assist in the assessment of sewer network capacity studies for potential replacing or upsizing of existing sewer mainlines to implement condition assessment and hydraulic analysis programs to restore or improve capacity.

**Selected Service Objectives:** **Five-Year Expenditures**

- To conduct flow monitoring
- To conduct flow studies



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
OPERATING COSTS	\$59	\$47	\$179	\$1,000	\$1,000	0.00 %
CONTRACTUAL SERVICES	\$25,694	\$2,070	\$28,600	\$75,000	\$75,000	0.00 %
<b>Total Expenditures</b>	<b>\$25,753</b>	<b>\$2,117</b>	<b>\$28,779</b>	<b>\$76,000</b>	<b>\$76,000</b>	<b>0.00 %</b>
Annual Percentage Change		-91.78 %	1,259.19 %	164.08 %	0.00 %	

# Division Budget Summary

**Department: PUBLIC WORKS** **Fund Title: FLEET OPERATIONS**

**Division: SUPPORT SERVICES** **Fund Number: 751**

**Mission Statement:**  
To provide quality service in maintaining the City's Fleet inventory and major pieces of equipment in a safe and reliable condition.

Selected Service Objectives:	Five-Year Expenditures
<ul style="list-style-type: none"> <li>To maintain 459 vehicles and mobile equipment</li> <li>To complete preventative maintenance services to unscheduled maintenance services at a ratio of 4 to 1</li> <li>To ensure the fleet operations and maintenance records are in compliance with the Department of Transportation BIT requirements</li> <li>To ensure the City's fueling facilities are in compliance with the California Air Resources Board and Air Quality Management District (AQMD) requirements</li> <li>To monitor change over service contracts and expedite the preparation of new police vehicles for service</li> </ul>	

## Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$691,901	\$733,754	\$664,811	\$768,930	\$809,880	5.33 %
OPERATING COSTS	\$1,600,669	\$1,409,000	\$1,329,588	\$1,933,450	\$1,934,250	0.04 %
CONTRACTUAL SERVICES	\$644,552	\$472,105	\$437,177	\$526,500	\$608,500	15.57 %
INTERNAL SERVICE CHARGES	\$51,620	\$54,100	\$52,000	\$48,570	\$45,680	-5.95 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$2,397,434	\$2,363,300	-1.42 %
<b>Total Expenditures</b>	<b>\$2,988,742</b>	<b>\$2,668,959</b>	<b>\$2,483,576</b>	<b>\$5,674,884</b>	<b>\$5,761,610</b>	<b>1.53 %</b>
Annual Percentage Change		-10.70 %	-6.95 %	128.50 %	1.53 %	
Budgeted Staffing Level (FTEs)	7.00	7.00	7.00	7.00	7.00	
Budgeted Staffing Level (PT FTEs)	1.00	2.00	2.00	2.00	3.00	

# Police Department

Effective 7/1/2017

Budgeted 292 FTE Positions

Budgeted 18 Part-Time Positions

**Police Chief**  
Robert W. Ramsey

Senior Administrative Secretary (1)

**Police Administration**

- Administrative Analyst II (1)
- Administrative Clerk (1)
- Administrative Technician (2)
- Administrative Support Svcs Manager (1)
- Captain (1)
- Communications Supervisor (1)
- Community Policing Technician (1)
- Corporal (1)
- Dispatch Call Taker (4)
- Dispatch Shift Supervisor (4)
- Dispatcher (17)
- Lead Property Control Clerk (1)
- Lieutenant (1)
- Officer (3)
- Property Control Clerk (3)
- Records Clerk (15)
- Records Supervisor (2)
- Secretary (2)
- Sergeant (3)
- Support Services Supervisor (1)
- Training Specialist (1)

**Field Services**

- Administrative Analyst II (2)
- Captain (1)
- Community Policing Technician (1)
- Community Services Officer (4)
- Computer Forensics Technician (1)
- Corporal (20)
- Evidence Technician (3)
- Lieutenant (5)
- Officer (89)
- Secretary (2)
- Senior Community Service Officer (1)
- Sergeant (12)

**Special Operations**

- Animal Service Officer (6)
- Captain (1)
- Code Compliance Inspector (8)
- Community Improvement Program Manager (1)
- Community Policing Technician (5)
- Community Service Officer (1)
- Corporal (6)
- Lieutenant (2)
- Officer (42)
- Secretary (2) *one underfill*
- Senior Code Enforcement Inspector (2)
- Sergeant (6)
- Supervising Animal Service Officer (1)

# Police Department

Effective 7/1/2017

Budgeted 292 FTE Positions

Budgeted 18 Part-Time Positions

## Police Chief

Robert W. Ramsey

Senior Administrative Secretary (1)

### Police Administration

- Administrative Analyst II (1)
- Administrative Clerk (1)
- Administrative Technician (2)
- Administrative Support Svcs Manager (1)
- Captain (1)
- Communications Supervisor (1)
- Community Policing Technician (1)
- Corporal (1)
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- Lieutenant (1)
- Officer (3)
- Property Control Clerk (3)
- Records Clerk (15)
- Records Supervisor (2)
- Secretary (2)
- Sergeant (3)
- Support Services Supervisor (1)
- Training Specialist (1)

### Field Services

- Administrative Analyst II (2)
- Captain (1)
- Community Policing Technician (1)
- Community Services Officer (4)
- Computer Forensics Technician (1)
- Corporal (20)
- Evidence Technician (3)
- Lieutenant (5)
- Officer (89)
- Secretary (2)
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### Special Operations

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- Officer (42)
- Secretary (2) *one underfill*
- Senior Code Enforcement Inspector (2)
- Sergeant (6)
- Supervising Animal Service Officer (1)



# Police Department

Fiscal Year 2017-18

## Overview

The Police Department has 292 full time employees (194 sworn and 98 non-sworn) and is comprised of four (4) separate divisions: Office of the Chief of Police, Administrative Services, Field Services and Special Operations. In addition to the main Police Facility there are two contact stations located south of Interstate 10.

The Department’s vision statement reads “Dedicated to excellence and professionalism, we are committed to working with the people of Fontana to enhance the safety and security of our diverse community” and their motto is “Service with Integrity.” The Department follows a community-oriented policing philosophy which, through citizen involvement and participation, allows for the greatest impact in helping to address criminal and quality of life issues affecting the people of Fontana.

Code Compliance services complement the law enforcement function by ensuring that local city codes, weed abatement and animal control regulations are adhered to and help sustain a safe and aesthetically pleasing community.

## Goals & Performance Measures

Department Goals		City Council Goal
1	To maintain order and security in the community through effective deployment of officers and equipment throughout the City and by responding to calls for service on a 24-7 basis	5
2	To provide effective leadership and administrative support by maintaining sound fiscal practices, implementing and utilizing up-to-date technology, providing effective supervision and training, and providing excellent customer service	2
3	To enhance partnerships among community residents, foster increased awareness among residents, monitor and assess delivery of services, and stimulate participation in complementary programs and activities	8
4	To continue to develop and implement policies to provide better service to the community	5
5	To ensure a safe and aesthetically pleasing City through Code Compliance and Animal Services activities	5

Performance Measures	Actual 2015-16	Estimated 2016-17	Target 2017-18	Department Goal
<b>To maintain appropriate levels of response times to calls for service and proactive patrol time for field personnel in correlation to population growth:</b>				
Number of calls for service	128,916	132,022	128,061	1
Response time to Priority One calls (in minutes)	7:47	7:45	7:30	1
Proactive patrol time for officers	53%	51%	52%	1



# Police Department

Fiscal Year 2017-18

## Goals & Performance Measures - continued

Performance Measures	Actual 2015-16	Estimated 2016-17	Target 2017-18	Department Goal
<b>To maintain Part One Crimes per 1,000 population at equal to existing levels:</b>				
Number of Part One crimes	5,222	5,012	4,861	1
Number of Part One crimes per 1,000 population (crime index)	25.35	23.87	22.83	1
<b>To pursue alternative funding sources to help accommodate service demands:</b>				
Amount secured through alternative funding sources	\$1.7M	\$923K	\$860K	2
<b>To maintain traffic collisions per 1,000 population equal to existing levels:</b>				
Number of traffic collision reports processed	3,191	3,518	3,412	1
Number of traffic collisions per 1,000 population	15.42	16.76	16.02	1
<b>To maintain reports and calls for service per officer equal to existing levels:</b>				
Number of non-traffic reports processed	22,582	22,596	21,918	1
Number of reports per sworn position	116	116	113	1
Number of calls for service per sworn position	664	681	660	1
<b>To maintain reports per Records Clerk equal to existing levels:</b>				
Number of reports per Records Clerk	1,516	1,536	1,490	2
<b>To maintain computer-aided dispatch entries per Dispatcher equal to existing levels:</b>				
Number of computer-aided dispatch entries per Dispatcher	5,157	5,281	5,122	2
<b>To maintain Part One crime clearance rate equal to existing levels:</b>				
Percent of Part One crimes cleared	25%	25%	26%	1



# Police Department

Fiscal Year 2017-18

## Goals & Performance Measures - continued

Performance Measures	Actual 2015-16	Estimated 2016-17	Target 2017-18	Department Goal
<b>To ensure a safe and aesthetically pleasing City through Code Compliance enforcement and Animal Services activity</b>				
Number of Code Compliance cases	7,585	6,701	7,371	5
Number of Code Compliance cases per 1,000 population	36.1	32.0	35.1	5
Number of Code Compliance cases per Inspector position	759	745	737	5
Number of parcels surveyed for weed/rubbish abatement	95,024	95,654	96,132	5
Number of Animal Services calls for service	8,607	7,992	7,752	5
<b>To positively impact Fontana's youth and reduce crime in residential communities through the Police Explorer Scout and Neighborhood Watch Programs:</b>				
Number of Police Explorer Scouts	35	31	45	3
Number of hours donated to City programs by Explorer Post	11,663	11,400	15,000	3
Number of Neighborhood Watch Programs	126	136	145	3
Number of students graduated from the FLIP program	86	86	90	3

## Accomplishments

- The Crime Prevention Unit expanded to start a program "Building relationships with schools in Fontana through Education, Assistance and Prevention" to address bullying, lockdowns in case of emergencies, social media, Gangs/awareness and dangers of drugs and alcohol
- Secured additional grant awards in excess of \$1,000,000
- The department continues to partner with the County of Riverside for animal sheltering services
- The Field Services Division partnered with LAPD assigning three sworn employees to the Internet Crimes Against Children (ICAC) unit with members investigating cyber tips, sex trafficking, exploitation and train individuals on internet safety

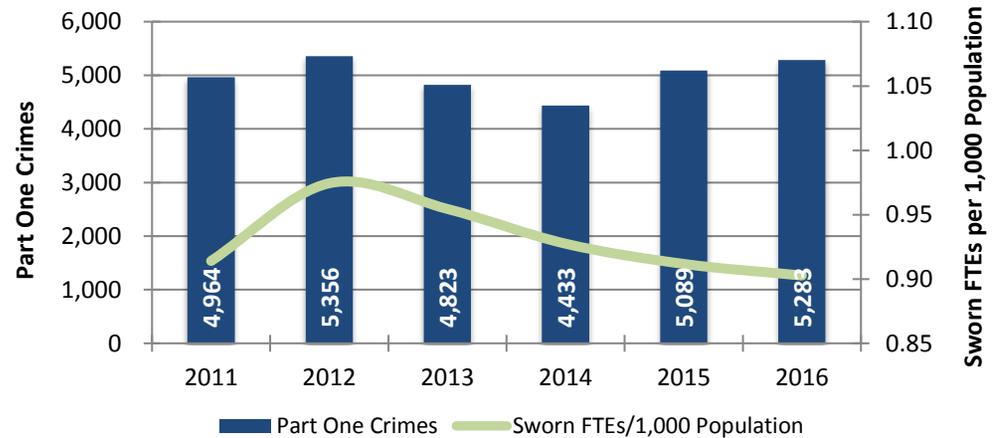


# Police Department

Fiscal Year 2017-18

## Part One Crimes Sworn Positions per 1,000 Population

	2011	2012	2013	2014	2015	2016
Homicide	6	5	11	2	7	14
Rape	39	31	33	39	46	69
Robbery	241	291	202	173	213	218
Assault	435	523	480	496	542	569
Burglary	1,041	1,099	872	686	764	697
Larceny	2,411	2,389	2,217	2,191	2,474	2,550
GTA	783	1,006	999	833	1,031	1,149
Arson	8	12	9	13	12	17
<b>Part One Crimes</b>	<b>4,964</b>	<b>5,356</b>	<b>4,823</b>	<b>4,433</b>	<b>5,089</b>	<b>5,283</b>
<b>Sworn FTEs/1,000 Population</b>	<b>0.91</b>	<b>0.97</b>	<b>0.95</b>	<b>0.93</b>	<b>0.91</b>	<b>0.90</b>



## Departmental Summary

Fund	Division	2013/2014 Actual	2014/2015 Actual	2015/2016 Actual	2016/2017 Current	2017/2018 New Budget	% Change From Prior Year	
<b>POLICE</b>								
101	GENERAL FUND	POLICE CHIEF ADMIN	509,605	629,522	868,013	530,010	530,350	0.06 %
101	GENERAL FUND	PD ADMIN	6,987,683	7,338,808	7,128,373	8,140,958	8,538,120	4.88 %
101	GENERAL FUND	FIELD SERVICES	24,614,773	25,044,377	26,448,035	28,629,131	29,292,970	2.32 %
101	GENERAL FUND	SPECIAL OPERATIONS	11,616,084	13,800,159	13,608,881	16,397,138	16,308,270	-0.54 %
		<b>TOTAL GENERAL FUND</b>	<b>43,728,144</b>	<b>46,812,866</b>	<b>48,053,302</b>	<b>53,697,237</b>	<b>54,669,710</b>	<b>1.81 %</b>
102	CITY TECHNOLOGY	PD ADMIN	47,919	37,117	35,658	50,150	43,200	-13.86 %
102	CITY TECHNOLOGY	FIELD SERVICES	10,193	0	2,275	2,850	9,700	240.35 %
104	OFFICE OF EMERGENCY SVCS	SPECIAL OPERATIONS	11,240	34,430	35,344	61,005	49,920	-18.17 %
110	GF OPERATING PROJECTS	PD ADMIN	0	0	0	55,812	0	-100.00 %
110	GF OPERATING PROJECTS	FIELD SERVICES	0	0	0	88,529	0	-100.00 %
110	GF OPERATING PROJECTS	SPECIAL OPERATIONS	252,455	309,620	296,590	169,464	691,830	308.25 %
222	CRIME PREV ASSET SEIZURE	SPECIAL OPERATIONS	28,393	21,617	25,402	39,500	33,550	-15.06 %
223	FEDERAL ASSET SEIZURE	PD ADMIN	0	0	0	631,720	0	-100.00 %
223	FEDERAL ASSET SEIZURE	FIELD SERVICES	610,925	1,470,237	382,020	185,500	2,000	-98.92 %
223	FEDERAL ASSET SEIZURE	SPECIAL OPERATIONS	608,506	972,327	1,526,373	2,933,709	1,436,310	-51.04 %
224	STATE ASSET SEIZURE	FIELD SERVICES	0	0	0	130,000	0	-100.00 %
224	STATE ASSET SEIZURE	SPECIAL OPERATIONS	104,155	36,828	38,490	39,380	40,260	2.23 %
225	PD TRAFFIC SAFETY	SPECIAL OPERATIONS	608,960	393,203	380,529	498,422	636,920	27.79 %
301	GRANTS	FIELD SERVICES	0	0	17,202	320,415	157,330	-50.90 %
301	GRANTS	SPECIAL OPERATIONS	204,084	56,385	(37,738)	20,231	0	-100.00 %
321	FED LAW ENF BLOCK GRANT	FIELD SERVICES	1,574,815	2,068,735	1,690,024	1,157,661	285,620	-75.33 %
322	STATE COPS AB3229	FIELD SERVICES	326,783	295,314	294,299	604,330	342,950	-43.25 %
362	CDBG	FIELD SERVICES	219,000	229,000	233,000	0	0	0.00 %
362	CDBG	SPECIAL OPERATIONS	0	0	0	230,584	230,500	-0.04 %
601	CAPITAL REINVESTMENT	PD ADMIN	1,830,143	40,136	0	0	0	0.00 %
602	CAPITAL IMPROVEMENT	PD ADMIN	802,939	0	0	0	0	0.00 %
636	POLICE CAPITAL FACILITIES	POLICE CHIEF ADMIN	67,209	61,216	0	0	0	0.00 %
636	POLICE CAPITAL FACILITIES	PD ADMIN	538,554	234,769	0	602,410	0	-100.00 %
		<b>TOTAL OTHER FUNDS</b>	<b>7,846,272</b>	<b>6,260,934</b>	<b>4,919,468</b>	<b>7,821,672</b>	<b>3,960,090</b>	<b>-49.37 %</b>
		<b>TOTAL POLICE</b>	<b>51,574,416</b>	<b>53,073,801</b>	<b>52,972,769</b>	<b>61,518,909</b>	<b>58,629,800</b>	<b>-4.70 %</b>
		<b>Total Budgeted Full-Time Positions</b>	<b>290.70</b>	<b>283.00</b>	<b>288.00</b>	<b>290.00</b>	<b>292.00</b>	<b>0.69 %</b>
		<b>Total Budgeted Part-Time Positions</b>	<b>29.00</b>	<b>33.00</b>	<b>33.00</b>	<b>31.00</b>	<b>18.00</b>	<b>-41.94 %</b>

# Division Budget Summary

<b>Department: POLICE</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: POLICE CHIEF ADMIN</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
To provide professional and cost effective law enforcement services to the community.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>• To modify/implement programs and services as necessary in response to current economic conditions</li> <li>• To assess and monitor tasks assigned to personnel to ensure the most effective use of time and perform program audits on an as needed basis to determine program efficiency and modify as necessary</li> <li>• To focus on the maintenance of Part 1 crimes per 1,000 population at a level lower than or equal to existing levels</li> <li>• To maintain appropriate levels of response time to calls for service and proactive patrol time for field personnel in correlation to population and growth</li> <li>• To constantly monitor the ongoing State and County prisoner early release programs</li> <li>• To implement new programs or modify existing ones in response to the constantly changing crime trends</li> </ul>	<p><b>Five-Year Expenditures</b></p> <table border="1" style="display: none;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 13/14</td> <td>500,000</td> </tr> <tr> <td>FY 14/15</td> <td>650,000</td> </tr> <tr> <td>FY 15/16</td> <td>850,000</td> </tr> <tr> <td>FY 16/17</td> <td>550,000</td> </tr> <tr> <td>FY 17/18</td> <td>550,000</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 13/14	500,000	FY 14/15	650,000	FY 15/16	850,000	FY 16/17	550,000	FY 17/18	550,000
Fiscal Year	Expenditure (\$)												
FY 13/14	500,000												
FY 14/15	650,000												
FY 15/16	850,000												
FY 16/17	550,000												
FY 17/18	550,000												

**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$450,316	\$575,270	\$809,800	\$477,930	\$489,480	2.42 %
OPERATING COSTS	\$23,064	\$28,572	\$18,403	\$13,000	\$9,970	-23.31 %
CONTRACTUAL SERVICES	\$7,995	\$0	\$0	\$1,000	\$1,000	0.00 %
INTERNAL SERVICE CHARGES	\$28,230	\$25,680	\$39,810	\$38,080	\$29,900	-21.48 %
<b>Total Expenditures</b>	<b>\$509,605</b>	<b>\$629,522</b>	<b>\$868,013</b>	<b>\$530,010</b>	<b>\$530,350</b>	<b>0.06 %</b>
Annual Percentage Change		23.53 %	37.88 %	-38.94 %	0.06 %	
Budgeted Staffing Level (FTEs)	2.00	3.00	3.00	2.00	2.00	

# Division Budget Summary

<b>Department: POLICE</b>	<b>Fund Title: GENERAL FUND</b>
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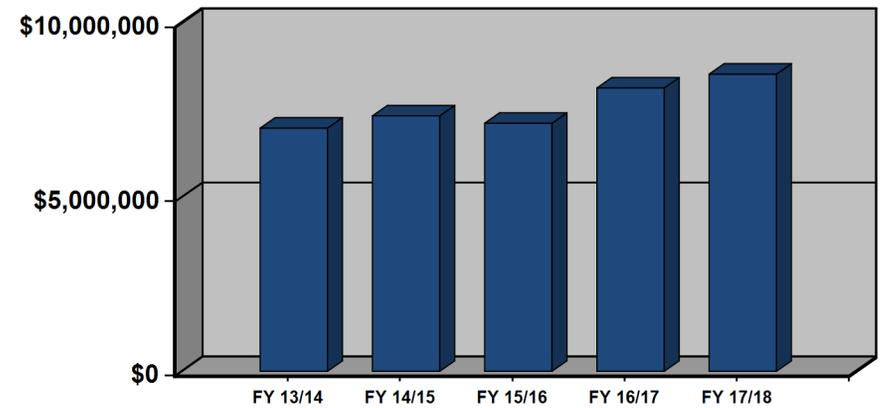
<b>Division: PD ADMIN</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
To ensure the efficient operation of the Department through necessary support services.

**Selected Service Objectives:**

- To continue to pursue alternative funding sources to accommodate service demands and provide community service programs
- To focus on maintaining the number of reports per Records Clerk at a level equal to existing levels
- To continue to upgrade police technology to keep pace with City and Department growth
- To provide required and necessary training to employees

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$5,477,100	\$5,861,568	\$5,666,430	\$6,638,118	\$6,893,850	3.85 %
OPERATING COSTS	\$477,015	\$271,809	\$271,780	\$275,950	\$315,050	14.17 %
CONTRACTUAL SERVICES	\$756,958	\$893,630	\$888,813	\$891,100	\$952,690	6.91 %
INTERNAL SERVICE CHARGES	\$265,950	\$311,800	\$301,350	\$335,790	\$376,530	12.13 %
CAPITAL EXPENDITURES	\$10,660	\$0	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$6,987,683</b>	<b>\$7,338,808</b>	<b>\$7,128,373</b>	<b>\$8,140,958</b>	<b>\$8,538,120</b>	<b>4.88 %</b>
Annual Percentage Change		5.02 %	-2.87 %	14.20 %	4.88 %	
Budgeted Staffing Level (FTEs)	62.70	62.00	62.00	64.00	65.00	
Budgeted Staffing Level (PT FTEs)	5.00	9.00	8.00	6.00	6.00	

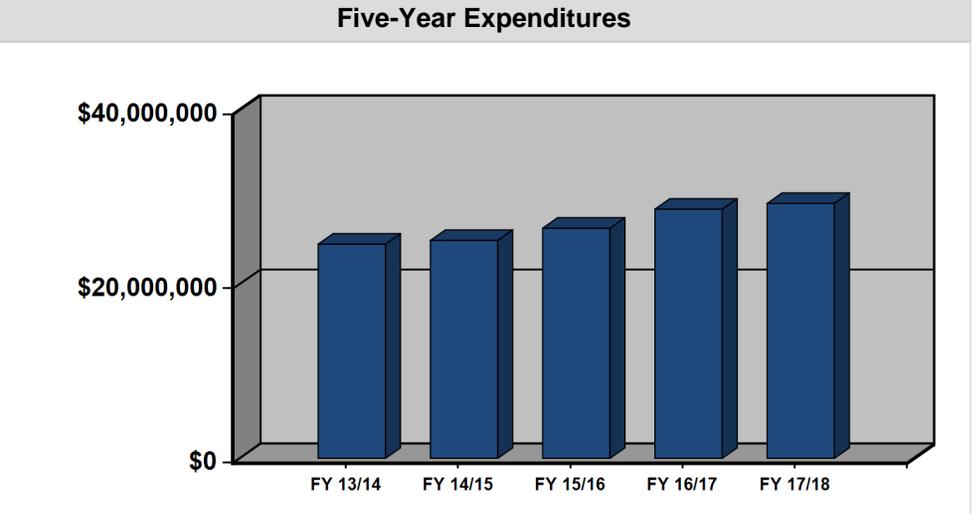
# Division Budget Summary

<b>Department: POLICE</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: FIELD SERVICES</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To employ problem oriented strategies identifying, responding to, and taking appropriate action in resolving public safety concerns.

- Selected Service Objectives:**
- To monitor the impact of the CopLogic on-line citizen reporting system in correlation to statistical data relating to criminal reports, property and other crimes
  - To continue to monitor free time, part one crimes and response times to respond to new problems as the community changes
  - To focus on the Part One Crime clearance rate at a level lower than or equal to existing levels
  - To focus on maintaining the number of reports and calls for service per officer at a level equal to existing levels
  - To decrease response time to Priority 1 calls
  - To continually enhance our regional efforts affecting crime trends across our neighboring cities



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$21,675,463	\$22,100,795	\$23,098,236	\$24,957,312	\$25,493,980	2.15 %
OPERATING COSTS	\$622,336	\$486,208	\$577,832	\$555,644	\$472,990	-14.88 %
CONTRACTUAL SERVICES	\$155,784	\$197,874	\$262,026	\$453,870	\$565,640	24.63 %
INTERNAL SERVICE CHARGES	\$2,161,190	\$2,259,500	\$2,509,940	\$2,662,305	\$2,760,360	3.68 %
<b>Total Expenditures</b>	<b>\$24,614,773</b>	<b>\$25,044,377</b>	<b>\$26,448,035</b>	<b>\$28,629,131</b>	<b>\$29,292,970</b>	<b>2.32 %</b>
Annual Percentage Change		1.75 %	5.60 %	8.25 %	2.32 %	
Budgeted Staffing Level (FTEs)	151.00	144.00	153.38	152.00	134.67	
Budgeted Staffing Level (PT FTEs)	0.00	0.00	1.00	1.00	0.00	

# Division Budget Summary

<b>Department: POLICE</b>	<b>Fund Title: GENERAL FUND</b>
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<b>Division: SPECIAL OPERATIONS</b>	<b>Fund Number: 101</b>
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**Mission Statement:**  
 To provide emergency services management and special enforcement support to the Field Services Division; take appropriate action in resolving public safety concerns and foster cooperation through partnerships between community and police department; and through code compliance functions.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>• To continue to grow and develop the department's volunteer program to assist all divisions of the police department</li> <li>• To continue to solve problems through the commitment to the Department's community oriented problem solving philosophy</li> <li>• To work closely with other law enforcement partners to more efficiently and effectively target illegal drug activity</li> <li>• To maintain Code Compliance service levels at a level equal to existing levels</li> <li>• To maintain Animal Control service levels at existing levels</li> <li>• To continue to work collaboratively with the Fire Department to establish newly arranged partnership for emergency services</li> <li>• To work closely with KFON to enhance our level of communications with our residents</li> <li>• To continue our internet presence by utilizing Social Media websites</li> <li>• To work with State and County partners to effectively and efficiently deal with the large number of imposed custodial releases</li> <li>• To continue to grow the department's Explorer Post to enhance recruiting opportunities</li> <li>• To enhance visibility to the community by providing Bike Patrol at parks and special events to maintain safety for the community and improve quality of life issues</li> </ul>	<p><b>Five-Year Expenditures</b></p> <table border="1" style="margin-top: 10px; width: 100%; border-collapse: collapse;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 13/14</td> <td>12,000,000</td> </tr> <tr> <td>FY 14/15</td> <td>14,000,000</td> </tr> <tr> <td>FY 15/16</td> <td>13,500,000</td> </tr> <tr> <td>FY 16/17</td> <td>16,500,000</td> </tr> <tr> <td>FY 17/18</td> <td>16,500,000</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 13/14	12,000,000	FY 14/15	14,000,000	FY 15/16	13,500,000	FY 16/17	16,500,000	FY 17/18	16,500,000
Fiscal Year	Expenditure (\$)												
FY 13/14	12,000,000												
FY 14/15	14,000,000												
FY 15/16	13,500,000												
FY 16/17	16,500,000												
FY 17/18	16,500,000												

**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$9,038,966	\$11,016,403	\$10,858,774	\$12,761,452	\$12,994,740	1.83 %
OPERATING COSTS	\$292,050	\$296,125	\$263,730	\$285,586	\$175,320	-38.61 %
CONTRACTUAL SERVICES	\$1,057,672	\$1,014,926	\$1,051,727	\$1,449,917	\$1,301,350	-10.25 %
INTERNAL SERVICE CHARGES	\$1,043,990	\$1,227,770	\$1,270,660	\$1,715,633	\$1,766,860	2.99 %
CAPITAL EXPENDITURES	\$183,406	\$244,935	\$163,990	\$184,550	\$70,000	-62.07 %
<b>Total Expenditures</b>	<b>\$11,616,084</b>	<b>\$13,800,159</b>	<b>\$13,608,881</b>	<b>\$16,397,138</b>	<b>\$16,308,270</b>	<b>-0.54 %</b>
Annual Percentage Change		18.80 %	-1.39 %	20.49 %	-0.54 %	
Budgeted Staffing Level (FTEs)	56.30	50.30	52.30	60.03	82.50	
Budgeted Staffing Level (PT FTEs)	4.00	4.00	4.00	4.00	2.00	

# Division Budget Summary

<b>Department: POLICE</b>	<b>Fund Title: CITY TECHNOLOGY</b>
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<b>Division: PD ADMIN</b>	<b>Fund Number: 102</b>
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**Mission Statement:**  
To maintain technology needs within the Police Department.

**Selected Service Objectives:** **Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
	OPERATING COSTS	\$40,741	\$32,031	\$32,306	\$49,150	\$38,400
CONTRACTUAL SERVICES	\$7,121	\$5,086	\$1,348	\$1,000	\$4,800	380.00 %
CAPITAL EXPENDITURES	\$56	\$0	\$2,005	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$47,919</b>	<b>\$37,117</b>	<b>\$35,658</b>	<b>\$50,150</b>	<b>\$43,200</b>	<b>-13.86 %</b>
Annual Percentage Change		-22.54 %	-3.93 %	40.64 %	-13.86 %	

# Division Budget Summary

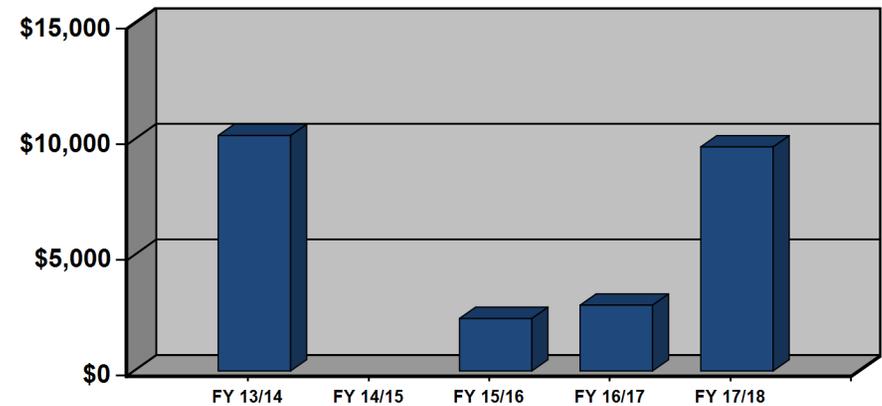
<b>Department: POLICE</b>	<b>Fund Title: CITY TECHNOLOGY</b>
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<b>Division: FIELD SERVICES</b>	<b>Fund Number: 102</b>
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**Mission Statement:**  
To provide efficient and effective technology.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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To allocate funds as needed for the purchase of technology related items.



## Five-Year History

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
OPERATING COSTS	\$8,858	\$0	\$2,275	\$2,850	\$9,700	240.35 %
CONTRACTUAL SERVICES	\$1,335	\$0	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$10,193</b>	<b>\$0</b>	<b>\$2,275</b>	<b>\$2,850</b>	<b>\$9,700</b>	<b>240.35 %</b>
Annual Percentage Change		-100.00 %	N/A	25.27 %	240.35 %	

# Division Budget Summary

<b>Department: POLICE</b>	<b>Fund Title: OFFICE OF EMERGENCY SVCS</b>
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<b>Division: SPECIAL OPERATIONS</b>	<b>Fund Number: 104</b>
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**Mission Statement:**  
 To maintain a City-wide fund to ensure the City remains in a "ready state" to respond efficiently to emergencies, disasters and homeland security issues.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
<ul style="list-style-type: none"> <li>• To seek alternative funding for emergency services and homeland security</li> <li>• To continue regional involvement in emergency preparedness</li> <li>• To continue to determine training plans and needs for the City on an annual basis</li> </ul>	

**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
OPERATING COSTS	\$0	(\$630)	(\$286)	\$25,895	\$13,000	-49.80 %
INTERNAL SERVICE CHARGES	\$11,240	\$35,060	\$35,630	\$35,110	\$36,920	5.16 %
<b>Total Expenditures</b>	<b>\$11,240</b>	<b>\$34,430</b>	<b>\$35,344</b>	<b>\$61,005</b>	<b>\$49,920</b>	<b>-18.17 %</b>
Annual Percentage Change		206.32 %	2.66 %	72.60 %	-18.17 %	

# Division Budget Summary

<b>Department: POLICE</b>	<b>Fund Title: GF OPERATING PROJECTS</b>
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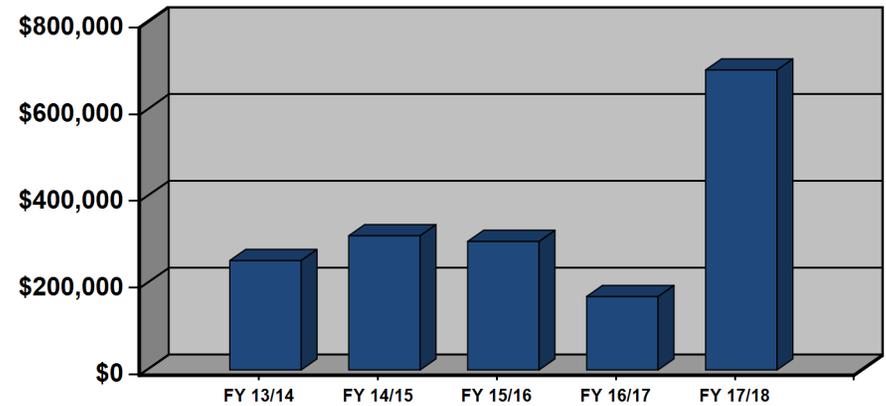
<b>Division: SPECIAL OPERATIONS</b>	<b>Fund Number: 110</b>
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**Mission Statement:**

To build a stronger relationship with the community and more importantly the students and youth throughout the city of Fontana. Also to partner with the Housing & Urban Development Department to enhance the quality of life in specifically targeted neighborhoods within the City.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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- To partially fund "Building relationships with schools in Fontana through Education Assistance and Prevention" program in the Crime Prevention Unit
- To continue to identify and resolve recurring problems in targeted neighborhoods
- To increase visibility by utilizing the Bike Unit to patrol City parks, apartment complexes, shopping centers and areas inaccessible to patrol cars



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$193,330	\$216,707	\$221,423	\$146,310	\$664,030	353.85 %
OPERATING COSTS	\$5,368	\$8,627	\$0	\$14,044	\$0	-100.00 %
CONTRACTUAL SERVICES	\$47,088	\$54,003	\$60,717	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$6,670	\$14,820	\$14,450	\$9,110	\$27,800	205.16 %
CAPITAL EXPENDITURES	\$0	\$15,463	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$252,455</b>	<b>\$309,620</b>	<b>\$296,590</b>	<b>\$169,464</b>	<b>\$691,830</b>	<b>308.25 %</b>
Annual Percentage Change		22.64 %	-4.21 %	-42.86 %	308.25 %	
Budgeted Staffing Level (FTEs)	1.20	1.20	1.20	0.80	3.71	

# Division Budget Summary

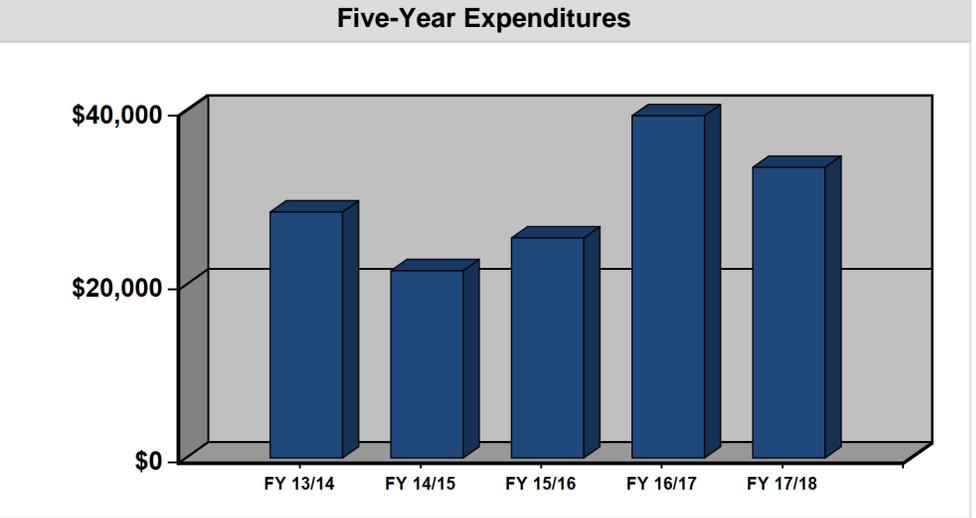
<b>Department: POLICE</b>	<b>Fund Title: CRIME PREV ASSET SEIZURE</b>
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<b>Division: SPECIAL OPERATIONS</b>	<b>Fund Number: 222</b>
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**Mission Statement:**  
To fund as many crime prevention programs as possible utilizing funds available from asset seizure cases.

**Selected Service Objectives:**

- To fund supplies for Community Programs such as National Night Out, Neighborhood Watch and Crime Free Multi Housing
- To include funds delegated to the Police Explorer Scout program



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
OPERATING COSTS	\$21,675	\$21,617	\$25,402	\$36,500	\$31,550	-13.56 %
CONTRACTUAL SERVICES	\$6,718	\$0	\$0	\$3,000	\$2,000	-33.33 %
<b>Total Expenditures</b>	<b>\$28,393</b>	<b>\$21,617</b>	<b>\$25,402</b>	<b>\$39,500</b>	<b>\$33,550</b>	<b>-15.06 %</b>
Annual Percentage Change		-23.86 %	17.51 %	55.50 %	-15.06 %	

# Division Budget Summary

**Department: POLICE** **Fund Title: FEDERAL ASSET SEIZURE**

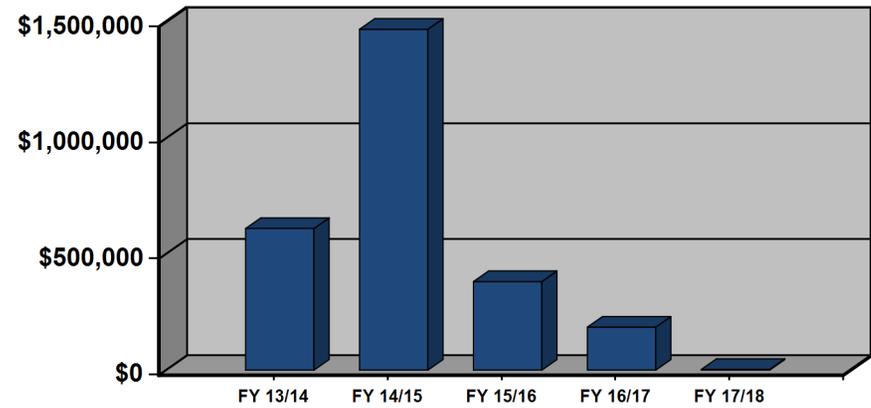
**Division: FIELD SERVICES** **Fund Number: 223**

**Mission Statement:**

To apply monies seized from drug offenders towards the purchase of equipment and expenses related to authorized law enforcement programs that will best enhance police staff productivity and service to the community.

**Selected Service Objectives:** **Five-Year Expenditures**

- To fund expenses incurred by asset seizure programs
- To fund law enforcement programs, equipment and facility upgrades and expansion through available funds
- To work jointly with the DEA to more effectively target drug related criminal activity and increase asset seizure revenues
- To continue to work on a regional approach to effectively target narcotic related activity



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
OPERATING COSTS	\$463,545	\$1,362,905	\$393,368	\$184,360	\$2,000	-98.92 %
CONTRACTUAL SERVICES	\$57,380	\$107,332	(\$11,348)	\$1,140	\$0	-100.00 %
CAPITAL EXPENDITURES	\$90,000	\$0	\$0	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$610,925</b>	<b>\$1,470,237</b>	<b>\$382,020</b>	<b>\$185,500</b>	<b>\$2,000</b>	<b>-98.92 %</b>
Annual Percentage Change		140.66 %	-74.02 %	-51.44 %	-98.92 %	

# Division Budget Summary

<b>Department: POLICE</b>	<b>Fund Title: FEDERAL ASSET SEIZURE</b>
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<b>Division: SPECIAL OPERATIONS</b>	<b>Fund Number: 223</b>
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**Mission Statement:**  
 To apply monies seized from drug offenders towards the purchase of equipment and expenses related to authorized law enforcement programs.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>• To fund expenses incurred by asset seizure programs</li> <li>• To work more effectively to target drug related criminal activity and increase asset seizure revenues</li> </ul>	<p><b>Five-Year Expenditures</b></p>
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**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$604,677	\$537,309	\$902,551	\$1,610,000	\$1,200,000	-25.47 %
OPERATING COSTS	\$3,830	\$77,606	\$363,346	\$330,969	\$106,500	-67.82 %
CONTRACTUAL SERVICES	\$0	\$24,526	\$30,617	\$119,300	\$62,000	-48.03 %
INTERNAL SERVICE CHARGES	\$0	\$31,390	\$41,060	\$58,290	\$67,810	16.33 %
CAPITAL EXPENDITURES	\$0	\$301,496	\$188,798	\$815,150	\$0	-100.00 %
<b>Total Expenditures</b>	<b>\$608,506</b>	<b>\$972,327</b>	<b>\$1,526,373</b>	<b>\$2,933,709</b>	<b>\$1,436,310</b>	<b>-51.04 %</b>
Annual Percentage Change		59.79 %	56.98 %	92.20 %	-51.04 %	

# Division Budget Summary

<b>Department: POLICE</b>	<b>Fund Title: STATE ASSET SEIZURE</b>
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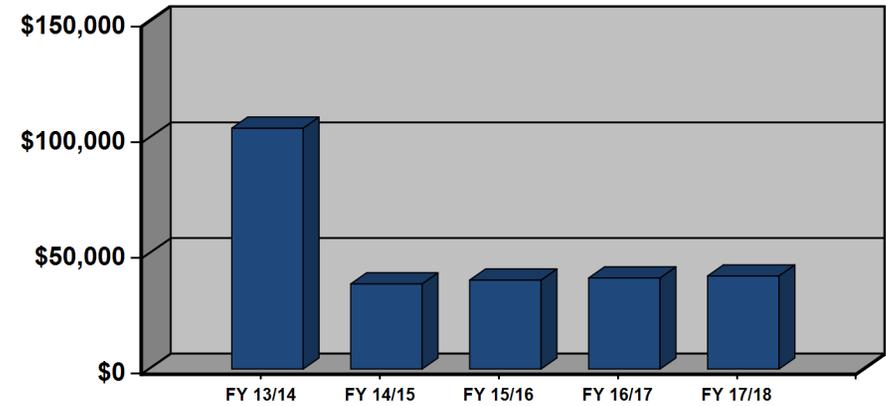
<b>Division: SPECIAL OPERATIONS</b>	<b>Fund Number: 224</b>
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**Mission Statement:**  
To enhance law enforcement abilities within the City by using monies seized from drug offenders.

**Selected Service Objectives:**

- To fund expenses incurred by asset seizure programs
- To pay for permissible law enforcement services, programs and equipment under the state asset seizure guidelines
- To work jointly with the DEA to more effectively target drug related criminal activity
- To work regionally with our neighboring cities to address narcotic related criminal activity

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$55,868	\$34,508	\$36,020	\$36,980	\$38,100	3.03 %
OPERATING COSTS	\$16,248	\$0	\$0	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$5,550	\$0	\$0	\$0	\$0	0.00 %
INTERNAL SERVICE CHARGES	\$26,490	\$2,320	\$2,470	\$2,400	\$2,160	-10.00 %
<b>Total Expenditures</b>	<b>\$104,155</b>	<b>\$36,828</b>	<b>\$38,490</b>	<b>\$39,380</b>	<b>\$40,260</b>	<b>2.23 %</b>
Annual Percentage Change		-64.64 %	4.51 %	2.31 %	2.23 %	
Budgeted Staffing Level (FTEs)	0.50	0.50	0.50	0.50	0.50	

# Division Budget Summary

**Department: POLICE** **Fund Title: PD TRAFFIC SAFETY**

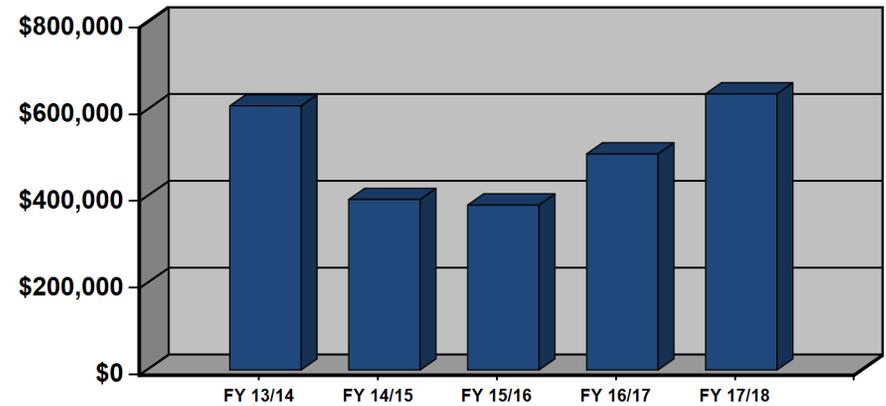
**Division: SPECIAL OPERATIONS** **Fund Number: 225**

**Mission Statement:**  
 To maintain a permanent, self sustaining Traffic Offender Fund for the purpose of receiving and expending fees collected for the impounding/towing of vehicles and use of those funds on traffic enforcement activities.

**Selected Service Objectives:**

- To work to ensure that the Traffic Safety Offender Fund will sustain traffic program related expenses which can reasonably be handled through generated revenues
- To focus on maintaining or reducing traffic collisions per 1,000 population at a level equal to existing levels
- A portion of the operating, contractual services, internal service charges, and capital expenditures were previously listed have been relocated to the Special Operations Division (Traffic Unit transferred to Special Operations)

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
PERSONNEL SERVICES	\$519,346	\$282,787	\$257,458	\$321,076	\$439,710	36.95 %
OPERATING COSTS	\$14,086	\$26,550	\$31,478	\$105,346	\$114,300	8.50 %
CONTRACTUAL SERVICES	\$0	\$61,966	\$63,983	\$32,000	\$62,000	93.75 %
INTERNAL SERVICE CHARGES	\$31,330	\$21,900	\$27,610	\$0	\$20,910	N/A
CAPITAL EXPENDITURES	\$44,198	\$0	\$0	\$40,000	\$0	-100.00 %
<b>Total Expenditures</b>	<b>\$608,960</b>	<b>\$393,203</b>	<b>\$380,529</b>	<b>\$498,422</b>	<b>\$636,920</b>	<b>27.79 %</b>
Annual Percentage Change		-35.43 %	-3.22 %	30.98 %	27.79 %	

# Division Budget Summary

<b>Department: POLICE</b>	<b>Fund Title: GRANTS</b>
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<b>Division: FIELD SERVICES</b>	<b>Fund Number: 301</b>
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**Mission Statement:**  
 To expand innovative crime programs that benefit the Fontana community by seeking available monies through alternative funding sources.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>												
<ul style="list-style-type: none"> <li>• To participate in selected multi-agency task force operations that have benefit to the community and law enforcement operations</li> <li>• To continue participation in the regional grand theft auto task force known as SANCATT</li> <li>• To continue to seek alternative funding sources that can help deliver frontline law enforcement services, equipment and facilities upgrades and expansion</li> </ul>	<table border="1" style="display: none;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 13/14</td> <td>\$0</td> </tr> <tr> <td>FY 14/15</td> <td>\$0</td> </tr> <tr> <td>FY 15/16</td> <td>\$17,202</td> </tr> <tr> <td>FY 16/17</td> <td>\$320,415</td> </tr> <tr> <td>FY 17/18</td> <td>\$157,330</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 13/14	\$0	FY 14/15	\$0	FY 15/16	\$17,202	FY 16/17	\$320,415	FY 17/18	\$157,330
Fiscal Year	Expenditure (\$)												
FY 13/14	\$0												
FY 14/15	\$0												
FY 15/16	\$17,202												
FY 16/17	\$320,415												
FY 17/18	\$157,330												

**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$0	\$0	\$17,202	\$0	\$157,330	N/A
OPERATING COSTS	\$0	\$0	\$0	\$320,415	\$0	-100.00 %
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$17,202</b>	<b>\$320,415</b>	<b>\$157,330</b>	<b>-50.90 %</b>
Annual Percentage Change		0.00 %	N/A	1,762.63 %	-50.90 %	

# Division Budget Summary

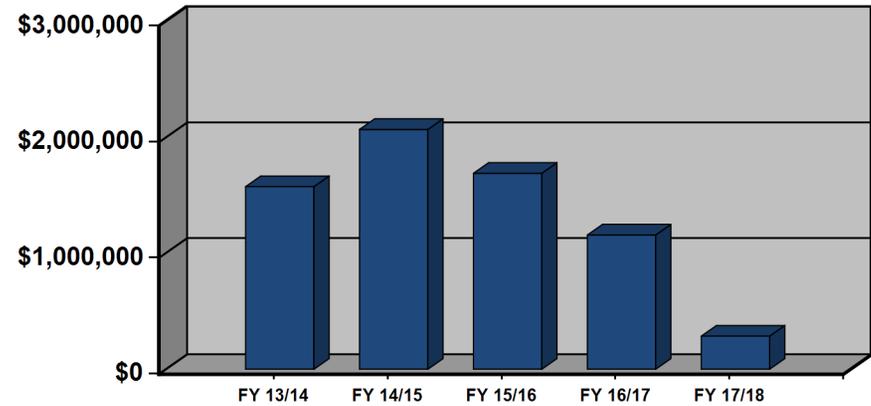
<b>Department: POLICE</b>	<b>Fund Title: FED LAW ENF BLOCK GRANT</b>
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<b>Division: FIELD SERVICES</b>	<b>Fund Number: 321</b>
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**Mission Statement:**  
To secure funds for use in specific purpose areas of local law enforcement in order to reduce crime and improve public safety.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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To work with the United States Department of Justice regarding the distribution of Justice Administration Grant (JAG) and the Community Oriented Policing Services (COPS) funds.



## Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$1,565,395	\$2,068,735	\$1,690,024	\$988,215	\$357,770	-63.80 %
INTERNAL SERVICE CHARGES	\$9,420	\$0	\$0	\$0	\$0	0.00 %
CAPITAL EXPENDITURES	\$0	\$0	\$0	\$169,446	(\$72,150)	-142.58 %
<b>Total Expenditures</b>	<b>\$1,574,815</b>	<b>\$2,068,735</b>	<b>\$1,690,024</b>	<b>\$1,157,661</b>	<b>\$285,620</b>	<b>-75.33 %</b>
Annual Percentage Change		31.36 %	-18.31 %	-31.50 %	-75.33 %	
Budgeted Staffing Level (FTEs)	10.00	10.00	11.62	6.67	2.33	

# Division Budget Summary

<b>Department: POLICE</b>	<b>Fund Title: STATE COPS AB3229</b>
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<b>Division: FIELD SERVICES</b>	<b>Fund Number: 322</b>
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**Mission Statement:**  
 To utilize funds available to expand innovative crime programs which benefit front line law enforcement and the residents of Fontana.

<p><b>Selected Service Objectives:</b></p> <ul style="list-style-type: none"> <li>• To utilize State COPS funds to help fund helicopter patrol services</li> <li>• To utilize State COPS funds to help fund the Police Cadet Program</li> <li>• To remain active in the legislative process to ensure funding appropriations from the State budget to law enforcement agencies</li> </ul>	<p><b>Five-Year Expenditures</b></p> <table border="1" style="display: none;"> <caption>Five-Year Expenditures Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Expenditure (\$)</th> </tr> </thead> <tbody> <tr> <td>FY 13/14</td> <td>350,000</td> </tr> <tr> <td>FY 14/15</td> <td>320,000</td> </tr> <tr> <td>FY 15/16</td> <td>320,000</td> </tr> <tr> <td>FY 16/17</td> <td>620,000</td> </tr> <tr> <td>FY 17/18</td> <td>380,000</td> </tr> </tbody> </table>	Fiscal Year	Expenditure (\$)	FY 13/14	350,000	FY 14/15	320,000	FY 15/16	320,000	FY 16/17	620,000	FY 17/18	380,000
Fiscal Year	Expenditure (\$)												
FY 13/14	350,000												
FY 14/15	320,000												
FY 15/16	320,000												
FY 16/17	620,000												
FY 17/18	380,000												

**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$151,643	\$181,177	\$134,760	\$63,219	\$87,850	38.96 %
OPERATING COSTS	\$147,376	\$92,219	\$124,949	\$229,997	\$17,950	-92.20 %
CONTRACTUAL SERVICES	\$8,874	\$2,558	\$0	\$311,114	\$237,150	-23.77 %
INTERNAL SERVICE CHARGES	\$18,890	\$19,360	\$34,590	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$326,783</b>	<b>\$295,314</b>	<b>\$294,299</b>	<b>\$604,330</b>	<b>\$342,950</b>	<b>-43.25 %</b>
Annual Percentage Change		-9.63 %	-0.34 %	105.35 %	-43.25 %	
Budgeted Staffing Level (PT FTEs)	20.00	20.00	20.00	20.00	10.00	

# Division Budget Summary

<b>Department: POLICE</b>	<b>Fund Title: CDBG</b>
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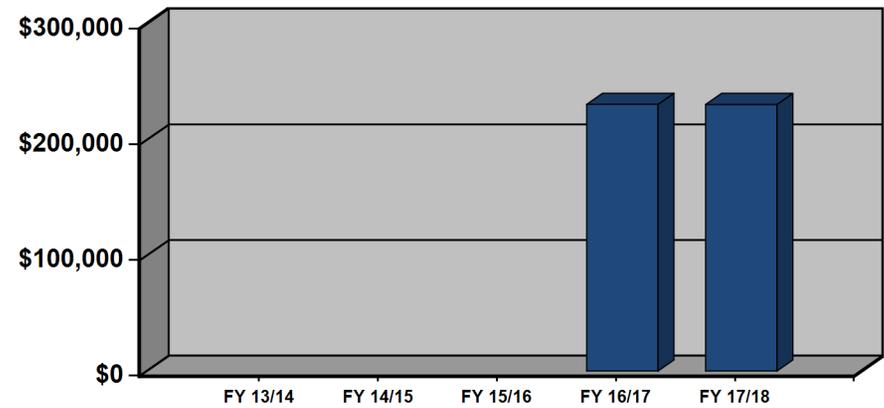
<b>Division: SPECIAL OPERATIONS</b>	<b>Fund Number: 362</b>
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**Mission Statement:**

Through the City, partner with the Housing & Urban Development Department to enhance the quality of life in specifically targeted neighborhoods within the City.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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- To continue to identify and resolve recurring problems in targeted neighborhoods
- To increase visibility by utilizing the Bike Unit to patrol City parks, apartment complexes, shopping centers and areas inaccessible for patrol cars



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
PERSONNEL SERVICES	\$0	\$0	\$0	\$230,584	\$230,500	-0.04 %
Total Expenditures	\$0	\$0	\$0	\$230,584	\$230,500	-0.04 %
Annual Percentage Change		0.00 %	0.00 %	N/A	-0.04 %	

# *Fontana Fire Protection District*

*Organization Chart  
Constitutional Spending Limit  
Overview, Goals & Performance Measures, Accomplishments  
Unreserved Fund Balances  
Fund Revenue Summary  
Fund Revenue Detail  
Total Expenditures  
Schedule of Interfund Transfers  
District Summary – Budget by Fund  
Division Summaries by Fund*

# *Fontana Fire Protection District*

*Organization Chart  
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# Fontana Fire Protection District

Effective 7/1/2017

Budgeted 126 FTE Positions

**Division Chief**  
Jeffrey Birchfield

**Staff Analyst (1)**

Office Assistant (3)

**Battalion Chief (3)**  
NVB

**Station 71**  
Captains (6)  
Engineers (6)  
Firefighters (6)  
Firefighters/PM (9)

**Station 73**  
Captains (3)  
Engineers (3)  
Firefighters (3)  
Firefighters/PM (6)

**Station 77**  
Captains (3)  
Engineers (3)  
Firefighters (3)  
Firefighters/PM (6)

**Station 79**  
Captains (3)  
Engineers (3)  
Firefighters/PM (3)

**Battalion Chief (3)**  
SVB

**Station 72**  
Captains (3)  
Engineers (3)  
Firefighters (3)  
Firefighters/PM (6)

**Station 74**  
Captains (3)  
Engineers (3)  
Firefighters/PM (3)

**Station 78**  
Captains (3)  
Engineers (3)  
Firefighters (3)  
Firefighters/PM (6)

**Fire Prevention Supervisor (1)**

Fire Prevention Officer (3)  
Fire Prevention Specialist (1)  
Front Counter Technician (1)  
Office Assistant (3)  
Senior Plans Examiner (1)

# Fire Protection District

# Constitutional Spending Limit

The voters of California, during a special election in 1979, approved Article XIII(B) of the California State Constitution which provides that the Fire District's annual appropriations be subject to certain state limitations. This appropriations limit is often referred to as the GANN Limit.

In 1980 the State Legislature added Section 9710 to the Government Code providing that the governing body of each local jurisdiction must establish, by resolution, an appropriations limit for the following year. The appropriations limit for any fiscal year is equal to the previous year's limit adjusted for population changes and the changes in the US Consumer Price Index (or California per capital personal income, if smaller). The necessary statistical information is provided each year by the California Department of Finance.

The Fire District's limitation is calculated each year and established by a resolution of the City Council as part of the annual Operating Budget process.

Using the population and per capita personal income data provided by the California Department of Finance, the Fire District's appropriation limit for Fiscal Year 2017-18 is \$131,184,178. Appropriations subject to the limitation in the 2017-18 Operating Budget total \$29,775,000, which is \$101,409,178 or 77% less than the computed allowable limit.

The Article XIII(B) limitation is not a restricting factor for the Fire Protection District, but will be monitored annually and budget adjustments recommended if they are required in future years.

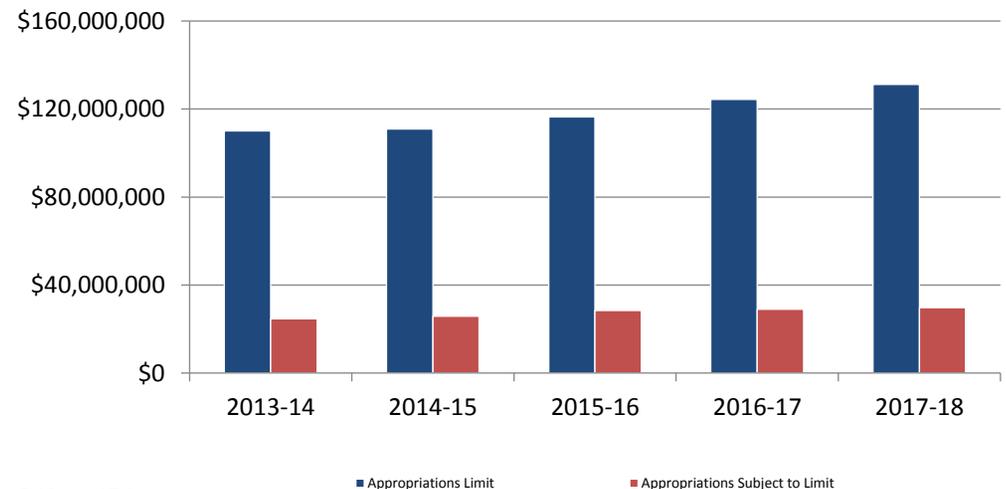
### Appropriations Limit

2016-17 Appropriations Limit		\$124,380,561
2017-18 Adjustment Factors:		
Population (1.72%)	1.0172	
Per capita income change (3.69%)	1.0369	
Total adjustment		<u>1.0547</u>
2017-18 Appropriations Limit		<u>\$131,184,178</u>

### Appropriations Subject to Limit

Proceeds of taxes		
Less: qualified capital outlay		
Appropriations subject to limit		<u>\$29,775,000</u>
Percentage of Appropriations Limit used		23%

**Five-Year History of Appropriations Limit**





# Fontana Fire Protection District

Fiscal Year 2017-18

## Overview

The Fontana Fire District serves the City of Fontana and its sphere of influence. The District is served by seven fire stations. The district's administrative offices, which are located at 15380 San Bernardino Avenue, are now in the process of being relocated to the City Hall Campus in FY17-18 and the fire prevention offices are located at City Hall, 8353 Sierra Avenue. The District is staffed with 126 full time personnel, 112 safety employees and 14 non-safety. Emergency response, administrative and support services are provided through a contract under the umbrella of the San Bernardino County Fire Department.

"Community based all-risk emergency services organization dedicated to the health and well-being of the citizens of San Bernardino County through a balance of regionalized services delivery and accountability to the local community supported by centralized management and services" is the District's Mission Statement. Its Vision Statement reads, "Committed to providing premier fire services in Southern California." The District's Service Motto is "Duty, Honor, and Community" and its Standard of Commitment is "Where courage, integrity and service meet."

## Goals & Performance Measures

Department Goals		City Council Goal
1	The appropriate response time for all service calls is to arrive on scene in six minutes or less; which allows personnel time to control a fire or mitigate a medical emergency before it has reached its maximum intensity	5
2	To ensure that the City and its residents are prepared to effectively respond to major disasters by providing information and education in fire safety and emergency preparedness	5,8
3	To comply with all Federal, State, and County requirements for emergency response and planning	5
4	To enhance capabilities through technology to expand and improve local business pre-plan program	2
5	To achieve an Insurance Service Office (ISO) rating of a "Class 1" Fire Department	5

Performance Measures	Actual 2015-16	Estimated 2016-17	Target 2017-18	Department Goal
<b>To maintain appropriate levels of response times to calls for service:</b>				
Six minutes or less for 1 <sup>st</sup> Unit	90%	90%	90%	1
Eight minutes or less for 2 <sup>nd</sup> Unit	90%	90%	90%	1
Twelve minutes or less for full assignment	90%	90%	90%	1



# Fontana Fire Protection District

Fiscal Year 2017-18

## Accomplishments

- Completed Fire Station 78 memorial sign
- Began the process to relocate Fire Administration Headquarters to the City Hall Campus
- Replaced ladder trucks at Fire Stations 71 and 77
- Replaced a squad unit at Fire Station 71 and fire engines at Fire Stations 71 and 78
- Secured grant funding to purchase and distribute smoke detectors to community members in need

Fontana Fire Protection District  
 Unreserved Fund Balances  
 Fiscal Year 2017/2018

	Estimated Fund Balance June 30, 2017	Budget				Projected Fund Balance June 30, 2018
		Revenues	Transfers In	Expenditures	Transfers Out	
<b>Special Revenue Funds:</b>						
497 FONTANA FIRE DISTRICT	\$7,625,865	\$31,111,100	\$0	(\$31,015,550)	(\$1,831,250)	\$5,890,165
498 FFD - CFD 2002-2	3,302,088	292,500	0	0	0	3,594,588
<b>Total Special Revenue Funds</b>	<b>\$10,927,953</b>	<b>\$31,403,600</b>	<b>\$0</b>	<b>(\$31,015,550)</b>	<b>(\$1,831,250)</b>	<b>\$9,484,753</b>
<b>Capital Project Fund:</b>						
696 FIRE CAPITAL PROJECTS	\$4,003,402	\$24,000	\$1,831,250	(\$1,601,000)	\$0	\$4,257,652
<b>TOTAL FIRE DISTRICT FUNDS</b>	<b>\$14,931,355</b>	<b>\$31,427,600</b>	<b>\$1,831,250</b>	<b>(\$32,616,550)</b>	<b>(\$1,831,250)</b>	<b>\$13,742,405</b>

## Fund Revenue Summary

Fund	2013/2014 Actuals	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Current Budget	2017/2018 New Budget	% Change From Prior Year
<b>City Of Fontana</b>	174,426	0	0	0	0	0.00 %
Special Revenue Funds	174,426	0	0	0	0	0.00 %
301 GRANTS	174,426	0	0	0	0	0.00 %
<b>Fontana Fire District</b>	29,360,805	29,395,662	29,544,049	31,075,600	31,427,600	1.13 %
Special Revenue Funds	29,079,910	29,325,374	29,457,596	31,040,600	31,403,600	1.17 %
497 FONTANA FIRE DISTRICT	28,771,190	29,000,925	29,142,582	30,753,100	31,111,100	1.16 %
498 FFD - CFD 2002-2	308,720	324,449	315,014	287,500	292,500	1.74 %
Capital Project Funds	280,895	70,288	86,453	35,000	24,000	-31.43 %
696 FIRE CAPITAL PROJECT	280,895	70,288	86,453	35,000	24,000	-31.43 %
<b>Total All Entities</b>	29,535,231	29,395,662	29,544,049	31,075,600	31,427,600	1.13 %

# Fontana Fire District Revenues

## Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b>Fontana Fire District Revenue Detail</b>						
<b>Special Revenue Funds</b>						
<b>497 - FONTANA FIRE DISTRICT</b>						
5010	CURRENT SEC & UNSEC	16,042,113	17,345,282	15,947,708	16,750,000	17,500,000
5017	OTHER PROPERTY TAX	0	0	0	1,400,000	0
5019	RDA PASS THROUGHs	11,248,656	9,892,696	11,393,941	11,025,000	12,000,000
6310	INTEREST - INVESTMENTS	83,523	191,775	133,836	25,000	20,000
5253	FIRE PLANNING FEES	63,645	51,828	46,295	45,000	50,000
5254	FIRE PREVENTION PERMITS	190,437	307,621	403,741	300,000	325,000
5275	FIRE BUILDING FEES	125,144	191,801	195,896	190,000	190,000
5714	ARCHIVE SCAN FEE	11,573	13,822	15,064	12,000	20,000
6830	CONTRIBUTION FROM CITY	1,006,100	1,006,100	1,006,100	1,006,100	1,006,100
TOTAL FONTANA FIRE DISTRICT REVENUES		28,771,190	29,000,925	29,142,582	30,753,100	31,111,100
<b>498 - FFD - CFD 2002-2</b>						
6210	ASSESSMENT/SPECIAL TAX	270,914	271,155	270,931	275,000	275,000
6310	INTEREST - INVESTMENTS	37,806	53,294	44,083	12,500	17,500
TOTAL FFD - CFD 2002-2 REVENUES		308,720	324,449	315,014	287,500	292,500
<b>Capital Project Funds</b>						
<b>696 - FIRE CAPITAL PROJECT</b>						
6310	INTEREST - INVESTMENTS	280,895	70,288	86,453	35,000	24,000
TOTAL FIRE CAPITAL PROJECT REVENUES		280,895	70,288	86,453	35,000	24,000

## Expenditure Summary

Fund	2013/2014 Actuals	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Current Budget	2017/2018 New Budget	% Change From Prior Year
<b>City Of Fontana</b>	157,895	0	0	0	0	0.00 %
<b>Special Revenue Funds Total</b>	157,895	0	0	0	0	0.00 %
301 GRANTS	157,895	0	0	0	0	0.00 %
<b>Fontana Fire District</b>	24,728,235	29,870,423	31,369,447	34,008,676	32,616,550	-4.09 %
<b>Special Revenue Funds Total</b>	23,068,294	26,126,464	27,299,005	28,556,072	31,015,550	8.61 %
497 FONTANA FIRE DISTRICT	23,068,294	26,126,464	27,299,005	28,556,072	31,015,550	8.61 %
<b>Capital Project Funds Total</b>	1,659,941	3,743,959	4,070,442	5,452,604	1,601,000	-70.64 %
696 FIRE CAPITAL PROJECT	1,659,941	3,743,959	4,070,442	5,452,604	1,601,000	-70.64 %
<b>Total All Entities</b>	24,886,130	29,870,423	31,369,447	34,008,676	32,616,550	-4.09 %

**Fontana Fire District**  
**Schedule of Interfund Transfers**  
 Fiscal Year 2017/2018

Fund	Budget Unit / Project	Purpose	Transfer In	Transfer Out
<b>497 - FONTANA FIRE DISTRICT</b>				
	50100497 - FIRE DISTRICT ADMIN	TO FIRE CAPITAL FUND #696 - EQUIPMENT RESERVE	-	1,831,250
	Total Budget Unit/Project - 50100497		\$0	\$1,831,250
<b>TOTAL 497 - FONTANA FIRE DISTRICT</b>			<b>\$0</b>	<b>\$1,831,250</b>
<b>696 - FIRE CAPITAL PROJECT</b>				
	50300696 - FIRE CAPITAL PROJECT	FROM FIRE DISTRICT FUND #497 - EQUIPMENT RESERVE	1,831,250	-
	Total Budget Unit/Project - 50300696		\$1,831,250	\$0
<b>TOTAL 696 - FIRE CAPITAL PROJECT</b>			<b>\$1,831,250</b>	<b>\$0</b>
<b>Total Fontana Fire District</b>			<b>\$1,831,250</b>	<b>\$1,831,250</b>
<b>Total Interfund Transfers</b>			<b>\$1,831,250</b>	<b>\$1,831,250</b>

## District Summary

Fund	Division	2013/2014 Actual	2014/2015 Actual	2015/2016 Actual	2016/2017 Current	2017/2018 New Budget	% Change From Prior Year
497	FONTANA FIRE DISTRICT	23,068,294	26,126,464	27,299,005	28,556,072	31,015,550	8.61 %
696	FIRE CAPITAL PROJECT	1,659,941	3,743,959	4,070,442	5,452,604	1,601,000	-70.64 %
<b>TOTAL FONTANA FIRE DISTRICT</b>		<b>24,728,235</b>	<b>29,870,423</b>	<b>31,369,447</b>	<b>34,008,676</b>	<b>32,616,550</b>	<b>-4.09 %</b>

# Division Budget Summary

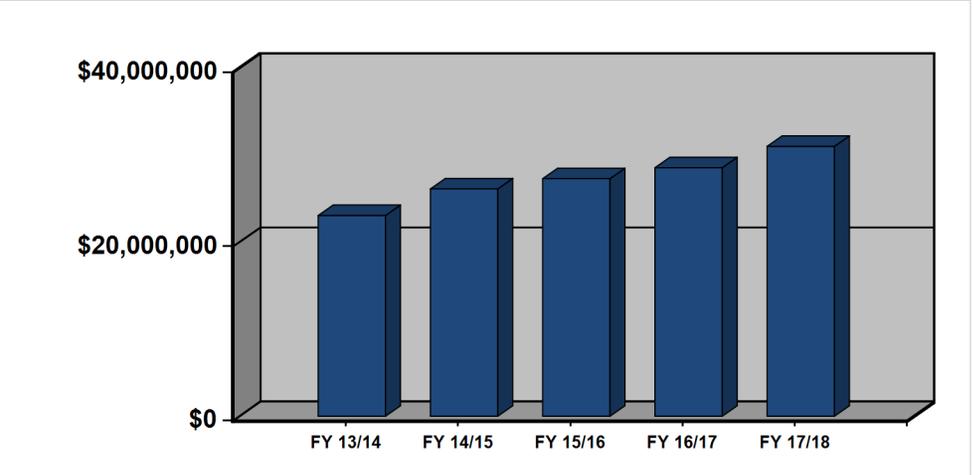
<b>Department:</b> FONTANA FIRE DISTRICT	<b>Fund Title:</b> FONTANA FIRE DISTRICT
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<b>Division:</b> FONTANA FIRE DISTRICT	<b>Fund Number:</b> 497
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**Mission Statement:**  
 Community based all-risk emergency services organization dedicated to the health and well-being of the citizens of the City of Fontana through a balance of regionalized services, delivery and accountability to the local community supported by centralized management and services.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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- Additional Firefighter positions (3) for truck company at Fire Station 77



## Five-Year History

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$3,642	\$521	\$4,862	\$13,000	\$13,000	0.00 %
OPERATING COSTS	\$1,440	\$0	\$4,505	\$5,000	\$5,000	0.00 %
CONTRACTUAL SERVICES	\$20,598,012	\$23,602,043	\$24,445,138	\$25,826,382	\$28,102,950	8.81 %
CONTRIBUTIONS TO	\$2,465,200	\$2,523,900	\$2,844,500	\$2,711,690	\$2,894,600	6.75 %
Total Expenditures	\$23,068,294	\$26,126,464	\$27,299,005	\$28,556,072	\$31,015,550	8.61 %
Annual Percentage Change		13.26 %	4.49 %	4.60 %	8.61 %	

# Division Budget Summary

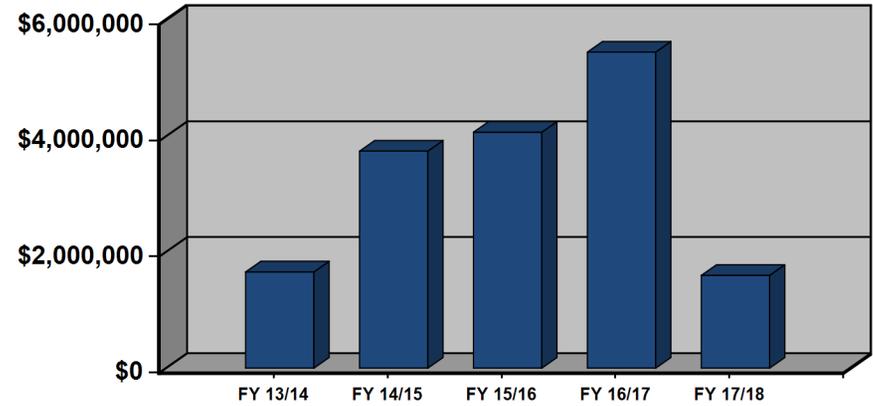
<b>Department:</b> FONTANA FIRE DISTRICT	<b>Fund Title:</b> FIRE CAPITAL PROJECT
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<b>Division:</b> FONTANA FIRE DISTRICT	<b>Fund Number:</b> 696
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**Mission Statement:**  
 Community based all-risk emergency services organization dedicated to the health and well-being of the citizens of the City of Fontana through a balance of regionalized services, delivery and accountability to the local community supported by centralized management and services.

<b>Selected Service Objectives:</b>	<b>Five-Year Expenditures</b>
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- To set-up new ladder trucks at Fire Stations 71 and 77
- To set-up new swift-water unit for Fire Station 79
- To purchase a new engine for Fire Station 79



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$60,810	\$101,092	\$107,002	\$0	\$0	0.00 %
OPERATING COSTS	\$51,201	\$263,154	\$175,902	(\$6,325)	\$10,000	N/A
CONTRACTUAL SERVICES	\$375,436	\$309,888	\$224,642	\$472,578	\$65,000	-86.25 %
INTERNAL SERVICE CHARGES	\$7,690	\$14,580	\$8,860	\$0	\$0	0.00 %
CAPITAL EXPENDITURES	\$1,148,404	\$2,974,945	\$3,367,036	\$4,580,551	\$1,075,800	-76.51 %
CONTRIBUTIONS TO	\$16,400	\$80,300	\$187,000	\$405,800	\$450,200	10.94 %
<b>Total Expenditures</b>	<b>\$1,659,941</b>	<b>\$3,743,959</b>	<b>\$4,070,442</b>	<b>\$5,452,604</b>	<b>\$1,601,000</b>	<b>-70.64 %</b>
<b>Annual Percentage Change</b>		<b>125.55 %</b>	<b>8.72 %</b>	<b>33.96 %</b>	<b>-70.64 %</b>	

# *Fontana Housing Authority*

*Overview, Goals & Performance Measures, Accomplishments  
Unreserved Fund Balances  
Fund Revenue Detail  
Authority Summary – Budget by Fund  
Division Summaries by Fund*

# *Fontana Housing Authority*

*Overview, Goals & Performance Measures, Accomplishments  
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# Fontana Housing Authority

Fiscal Year 2017-18

## Overview

The Fontana Housing Authority (FHA) was formed on May 3, 1994, as a separate legal entity governed by California State Housing Authority Law. Its mission is to actively improve, increase and develop quality neighborhoods and housing opportunities throughout the City of Fontana.

As the Fontana Housing Authority implements various programs and projects, specific funding sources are also identified to finance these activities. The initial and primary funding sources have been the Fontana Redevelopment Agency's (RDA) Low and Moderate Income Housing Fund (now defunct) and Federal Department of Housing and Urban Development Program Grants. Fontana Housing Authority activities are administered through the Housing Division of the Administrative Services Administration Department. Two employees are dedicated to proactively manage various housing programs, projects and activities.

### **Neighborhood Stabilization Program (NSP) I and III**

This program is a Federal grant received by City of Fontana. The program is designed to address the issues associated with foreclosed properties, that are vacant and bank owned. Through this program, eligible foreclosed properties are identified, purchased, rehabbed and sold to income eligible buyers (120% of median income). Through NSP I & III, the City received \$8.6M. 25% of the NSP funding received is required to be used to purchase, rehab and rent single family homes to low income residents.

### **First Time Home Buyer Programs**

Although not administered by the FHA, programs are available such as; San Bernardino County Homeownership Assistance Program to assist participants with finding an appropriate mortgage lender and available down payment assistance programs. Some participants may also qualify to receive a Housing Choice Voucher (HCV) to offset their mortgage payment. Public Housing and HCV Program participants that meet the eligibility criteria have the option of purchasing a home through the Homeownership Assistance Program. <http://www.hacsb.com/residents/homeownership-assistance-program>

### **Multi-Family Revitalization Program**

This program proactively facilitates the acquisition, substantial rehabilitation and professional management of selected apartment buildings and/or neighborhoods located throughout the City of Fontana. It is specifically designed to address the negative impacts created within the community by substandard apartment buildings and serves as a vehicle for reducing code enforcement activity and Police Department calls for service. The area primarily targeted for program assistance is bordered by Arrow Highway on the north, San Bernardino Avenue on the south, Citrus Avenue on the west and Juniper Avenue on the east.



# Fontana Housing Authority

Fiscal Year 2017-18

## Goals & Performance Measures

Department Goals		City Council Goal
1	With the use of Low/Mod funds, finalize City loan closing to construct a new affordable, multi-family community. Loan closing anticipated in May 2017 and start of construction anticipated in Summer 2017.	9
2	Proactively facilitate the acquisition, substantial rehabilitation and professional management of selected apartment buildings and singles family homes located throughout the City	9
3	Administer the Housing Authority Low and Moderate Income Housing Fund	9
4	Administer the Federal Emergency Solutions Grant (H-ESG)	7
5	Administer the Federal HOME Program designed for multi-family revitalization and/or new construction	7,9
6	Administer Federal NSP program designed for the purchase, rehabilitation and re-sale of foreclosed homes	7,9

Performance Measures	Actual 2015-16	Estimated 2016-17	Target 2017-18	Department Goal
<b>To continue to create home ownership opportunities:</b>				
Number of Neighborhood Stabilization Program homes purchased (I & III)	4	0	2	6
Number of Neighborhood Stabilization Program homes rehabbed (I & III)	2	4	3	6
Number of Neighborhood Stabilization Program homes rented (I & III)	1	2	2	2,6
Number of Neighborhood Stabilization Program homes sold (I & III)	1	1	2	6
<b>To continue to create and/or preserve affordable multi-family housing:</b>				
Number of units acquired and/or preserved	0	0	0	2
Number of units rehabilitated	0	0	0	2
Number of units created	61	0	69	1



# Fontana Housing Authority

Fiscal Year 2017-18

## Goals & Performance Measures - continued

Performance Measures	Actual 2015-16	Estimated 2016-17	Target 2017-18	Department Goal
<b>To continue to create and/or preserve affordable senior multifamily housing:</b>				
Number of units acquired and/or preserved	0	0	0	2
Number of units rehabilitated	0	0	0	2
Number of units created	0	0	69	4

Affordability is defined by Redevelopment Agency Law

## Accomplishments

- Continued to administer \$447,396 in HOME funds, and \$174,346 in H-ESG
- Purchased Sons of Italy site on Sierra Avenue to develop proposed affordable 69-unit multi-family housing community. Received TCAC award October 2016. Loan closing held in May 2017 and construction anticipated in Summer 2017.

Fontana Housing Authority  
 Unreserved Fund Balances  
 Fiscal Year 2017/2018

		Estimated Fund Balance June 30, 2017	Budget				Projected Fund Balance June 30, 2018
			Revenues	Transfers In	Expenditures	Transfers Out	
<b>Special Revenue Funds:</b>							
290	SUCCESSOR TO LOW/MOD INCOME HOUSING	\$188,471	\$1,000	\$0	\$0	\$0	\$189,471
297	HOUSING AUTHORITY - LMIHF	4,568,577	366,000	0	(418,710)	0	4,515,867
<b>Total Special Revenue Funds</b>		<b>\$4,757,048</b>	<b>\$367,000</b>	<b>\$0</b>	<b>(\$418,710)</b>	<b>\$0</b>	<b>\$4,705,338</b>
<b>Capital Project Fund:</b>							
638	AFFORDABLE HOUSING TRUST	\$2,492,913	\$606,000	\$0	(\$500)	\$0	\$3,098,413
697	FONTANA HOUSING AUTHORITY	2,200,921	279,360	0	(239,520)	0	2,240,761
<b>Total Capital Project Funds</b>		<b>\$4,693,834</b>	<b>\$885,360</b>	<b>\$0</b>	<b>(\$240,020)</b>	<b>\$0</b>	<b>\$5,339,174</b>
<b>TOTAL HOUSING AUTHORITY FUNDS</b>		<b>\$9,450,882</b>	<b>\$1,252,360</b>	<b>\$0</b>	<b>(\$658,730)</b>	<b>\$0</b>	<b>\$10,044,512</b>

# Housing Authority Revenues

## Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b><i>Housing Authority Revenue Detail</i></b>						
<b>Special Revenue Funds</b>						
<b>290 - HOUSING SUCCESSOR-LOW/MOD</b>						
6310	INTEREST - INVESTMENTS	28,768	(25,378)	2,890	800	1,000
6831	CONTRIBUTION FROM FRA	7,553,760	0	0	0	0
TOTAL HOUSING SUCCESSOR-LOW/MOD REVENUES		7,582,528	(25,378)	2,890	800	1,000
<b>297 - HOUSING AUTHORITY - LMIHF</b>						
6310	INTEREST - INVESTMENTS	179,602	94,596	145,536	30,000	60,000
6313	INTEREST - HOUSING NOTES	162,571	166,522	381,342	225,000	250,000
6332	MISC RENTS/LEASES	48,071	88,938	0	100,000	50,000
6450	MISCELLANEOUS INCOME	68,698	81	109,473	6,000	6,000
TOTAL HOUSING AUTHORITY - LMIHF REVENUES		458,942	350,136	636,351	361,000	366,000
<b>Capital Project Funds</b>						
<b>638 - AFFORDABLE HOUSING TRUST</b>						
6310	INTEREST - INVESTMENTS	3,384	9,129	22,454	4,800	11,000
5257	HOUSING FEE-RESIDENT SFD	70,200	423,756	652,050	147,550	400,000
5258	HOUSING FEE-RESIDENT MFD	0	55,272	69,090	30,000	30,000
5259	HOUSING FEE-COMM OFFICE	3,314	66,107	49,395	45,000	45,000
5262	HOUSING FEE-COMM RETAIL	6,144	5,229	9,877	35,000	20,000
5263	HOUSING FEE-INDUST MFG	0	377	9,353	0	0
5264	HOUSING FEE-INDUST WARE	83,824	45,680	169,237	150,000	100,000
6830	CONTRIBUTION FROM CITY	0	0	0	252,450	0
TOTAL AFFORDABLE HOUSING TRUST REVENUES		166,865	605,550	981,458	664,800	606,000
<b>697 - FONTANA HOUSING AUTHORITY</b>						
6310	INTEREST - INVESTMENTS	62,520	18,824	34,934	10,000	15,000
6313	INTEREST - HOUSING NOTES	0	66,004	42,809	75,000	75,000
6330	LEASES - CELL TOWERS	18,461	22,347	20,628	20,630	20,630
6332	MISC RENTS/LEASES	55,178	69,031	114,898	117,010	153,680
6450	MISCELLANEOUS INCOME	9,875	15,877	18,724	15,050	15,050
TOTAL FONTANA HOUSING AUTHORITY REVENUES		146,034	192,083	231,993	237,690	279,360

## Authority Summary

Fund	2013/2014 Actuals	2014/2015 Actuals	2015/2016 Actuals	2016/2017 Current Budget	2017/2018 New Budget	% Change From Prior Year
<b><i>Housing Authority</i></b>	6,964,347	1,768,164	620,116	16,937,405	658,730	-96.11 %
<b><i>Special Revenue Funds Total</i></b>	6,757,662	1,505,194	338,817	16,334,385	418,710	-97.44 %
290 HOUSING SUCCESSOR-LOW/MOD	6,637,289	0	0	0	0	0.00 %
297 HOUSING AUTHORITY - LMIHF	120,373	1,505,194	338,817	16,334,385	418,710	-97.44 %
<b><i>Capital Project Funds Total</i></b>	206,685	262,970	281,298	603,020	240,020	-60.20 %
638 AFFORDABLE HOUSING TRUST	20,010	0	2,305	500	500	0.00 %
697 FONTANA HOUSING AUTHORITY	186,675	262,970	278,993	602,520	239,520	-60.25 %
<b><i>Total All Entities</i></b>	6,964,347	1,768,164	620,116	16,937,405	658,730	-96.11 %

# Division Budget Summary

**Department: ADMINISTRATIVE SVCS ADMIN**      **Fund Title: HOUSING AUTHORITY - LMIHF**

**Division: HOUSING DEVELOPMENT**      **Fund Number: 297**

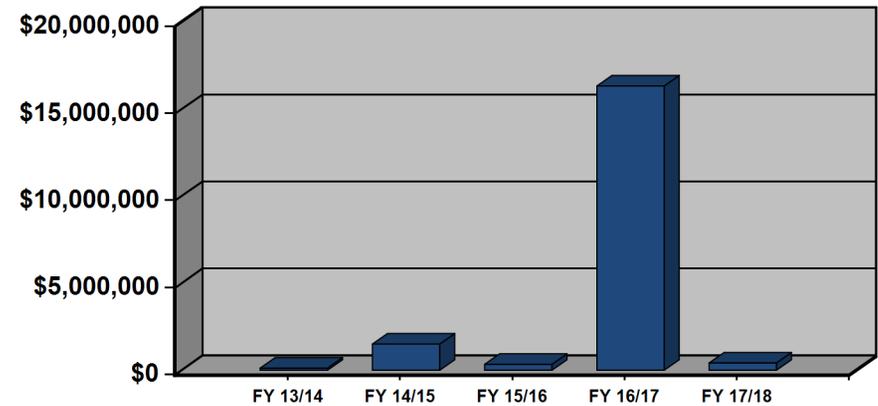
**Mission Statement:**

To continue to pursue financing alternatives to help actively improve, increase and develop quality neighborhoods and affordable housing opportunities throughout the City of Fontana.

**Selected Service Objectives:** **Five-Year Expenditures**

- To continue to administer funds for oversight, monitoring and project management
- To use existing and potential funds to assist in creating and acquiring/rehabilitating affordable housing units
- To finalize City loan closing with Developer to construct a new affordable, multi-family community near the former Westech College

Unspent project funding in FY 2016-17 will carry forward into FY 2017-18 with the First Quarter Budget Review



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
PERSONNEL SERVICES	\$0	\$49	\$7,392	\$155,110	\$163,480	5.40 %
OPERATING COSTS	\$79,122	\$110,649	\$106,081	\$122,959	\$120,480	-2.02 %
CONTRACTUAL SERVICES	\$31,241	\$62,533	\$196,239	\$15,856,027	\$69,100	-99.56 %
INTERNAL SERVICE CHARGES	\$10,010	\$10,690	\$5,800	\$16,520	\$15,250	-7.69 %
CAPITAL EXPENDITURES	\$0	\$1,319,772	\$2,606	\$10,569	\$0	-100.00 %
CONTRIBUTIONS TO	\$0	\$1,500	\$20,700	\$173,200	\$50,400	-70.90 %
<b>Total Expenditures</b>	<b>\$120,373</b>	<b>\$1,505,194</b>	<b>\$338,817</b>	<b>\$16,334,385</b>	<b>\$418,710</b>	<b>-97.44 %</b>
Annual Percentage Change		1,150.44 %	-77.49 %	4,721.00 %	-97.44 %	
Budgeted Staffing Level (FTEs)	0.00	0.00	0.00	1.04	1.04	

# Division Budget Summary

**Department: ADMINISTRATIVE SVCS ADMIN** **Fund Title: AFFORDABLE HOUSING TRUST**

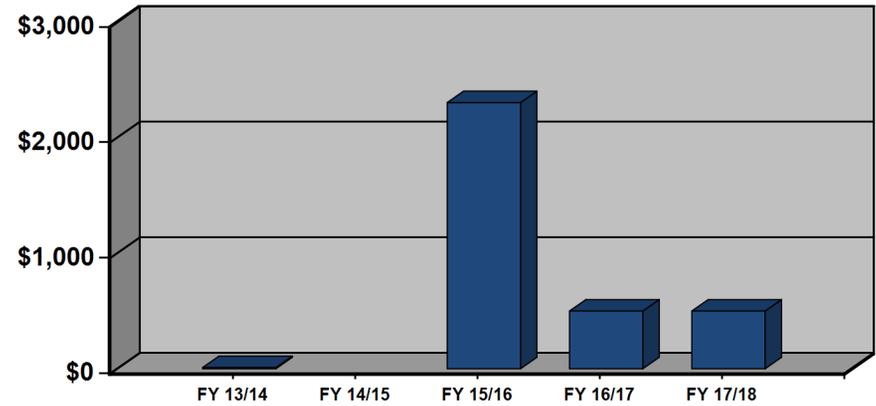
**Division: HOUSING DEVELOPMENT** **Fund Number: 638**

**Mission Statement:**

To enhance the public welfare and assure that future housing and non-residential development contributes to the attainment of the City's affordable housing goals by increasing the production of residential units affordable to households of very low, low, and moderate income, and by providing funds for the development of very low, low, and moderate income housing.

**Selected Service Objectives:** **Five-Year Expenditures**

- To administer and comply with the Affordable Housing Trust Fund regulations
- To construct, rehabilitate or subsidize affordable housing or assist other government entities, private organizations or individuals to do so



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
OPERATING COSTS	\$10	\$0	\$5	\$500	\$500	0.00 %
CONTRIBUTIONS TO	\$0	\$0	\$2,300	\$0	\$0	0.00 %
<b>Total Expenditures</b>	<b>\$10</b>	<b>\$0</b>	<b>\$2,305</b>	<b>\$500</b>	<b>\$500</b>	<b>0.00 %</b>
<b>Annual Percentage Change</b>		-100.00 %	N/A	-78.31 %	0.00 %	

# Division Budget Summary

**Department: ADMINISTRATIVE SVCS ADMIN** **Fund Title: FONTANA HOUSING AUTHORITY**

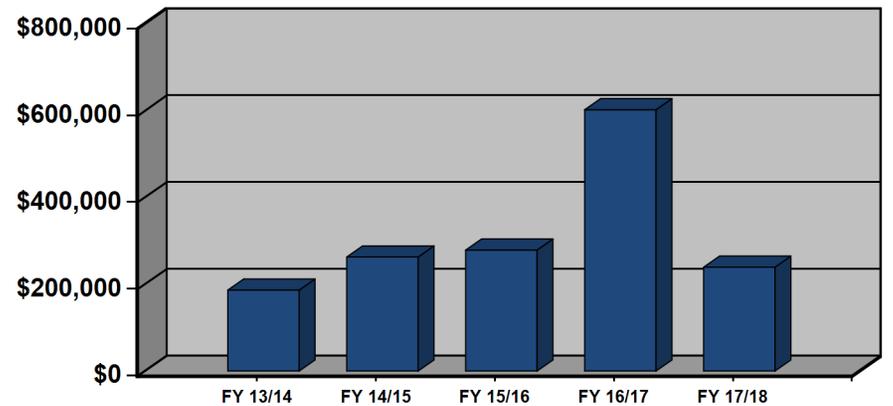
**Division: HOUSING DEVELOPMENT** **Fund Number: 697**

**Mission Statement:**  
To actively improve, increase and develop quality neighborhoods and housing opportunities throughout the City of Fontana.

**Selected Service Objectives:**

- To continue implementation of the Multi-Family Revitalization Program designed to facilitate the acquisition, substantial rehabilitation and professional management of selected apartment projects and/or neighborhoods
- To continue oversight of the delivery of financial assistance opportunities available to homebuyers through the Neighborhood Stabilization Program (NSP-1 & NSP 3)
- To make capital improvements to Fontana Housing Authority owned properties in order to maintain the City's standard of high quality affordable housing

**Five-Year Expenditures**



**Five-Year History**

Expenditure Category	Audited Actual			Budget		
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	% Change From Prior Year
PERSONNEL SERVICES	\$145,018	\$157,254	\$156,892	\$6,500	\$6,500	0.00 %
OPERATING COSTS	\$15,330	\$37,491	\$56,951	\$121,570	\$123,350	1.46 %
CONTRACTUAL SERVICES	\$10,827	\$2,456	\$231	\$37,530	\$31,000	-17.40 %
INTERNAL SERVICE CHARGES	\$0	\$10,870	\$10,620	\$420	\$370	-11.90 %
CAPITAL EXPENDITURES	\$0	\$33,000	\$16,500	\$390,500	\$30,000	-92.32 %
CONTRIBUTIONS TO	\$15,500	\$21,900	\$37,800	\$46,000	\$48,300	5.00 %
<b>Total Expenditures</b>	<b>\$186,675</b>	<b>\$262,970</b>	<b>\$278,993</b>	<b>\$602,520</b>	<b>\$239,520</b>	<b>-60.25 %</b>
Annual Percentage Change		40.87 %	6.09 %	115.96 %	-60.25 %	
Budgeted Staffing Level (FTEs)	1.04	1.04	1.04	0.00	0.00	

# Community Senior Center *Community Senior Center*



The Community Senior Center has many rooms designed to meet and exceed the needs of the City's residents and seniors, including rooms where the community can participate in classes and leisure activities.

# *Fontana Community Foundation*

*Overview, Goals & Performance Measures, Accomplishments  
Unreserved Fund Balance  
Fund Revenue Detail  
Foundation Summary – Budget by Fund  
Division Summaries by Fund*

# *Fontana Community Foundation*

*Overview, Goals & Performance Measures, Accomplishments  
Unreserved Fund Balance  
Fund Revenue Detail  
Foundation Summary – Budget by Fund  
Division Summaries by Fund*



# Fontana Community Foundation

Fiscal Year 2017-18

## Overview

The Fontana Community Foundation was created on April 27, 2005 and is a separate legal entity of the City governed by California State Law. The Foundation is legally chartered as a Section 501(c)(3) non-profit organization within the Internal Revenue Code. The Foundation oversees the actions of unincorporated divisions (such as the Fontana Library Foundation Division) within the City structure. The annual Foundation budget identifies the current efforts to receive, invest, and utilize funds and property for the purposes for which the Foundation (and unincorporated divisions) was formed. To accomplish these objectives, the annual budget contains the revenue and expenditure projections associated with the Foundation’s work plan for the year.

## Goals & Performance Measures

Department Goals		City Council Goal
1	To lessen the burdens of government by aiding and assisting in the implementation, improvement and maintenance of public services which preserve and promote the health, welfare and education of residents	7
2	To receive, invest and utilize funds and property acquired through the solicitation of contributions, donations, grants, gifts and bequests for the purposes for which the Foundation was formed	7
3	To meet all legal and contractual obligations related to Foundation activities	7
4	To continue to promptly and professionally evaluate proposals that may come before the Foundation	7

Performance Measures	Actual 2015-16	Estimated 2016-17	Target 2017-18	Department Goal
<b>To raise funds annually in support of various projects and programs:</b> Amount of funds raised in support of various projects and programs	\$5	\$6	\$500	1,2

## Accomplishments

- Worked with grant consulting firm

Fontana Community Foundation  
 Unreserved Fund Balance  
 Fiscal Year 2017/2018

	Estimated Fund Balance June 30, 2017	Budget				Projected Fund Balance June 30, 2018
		Revenues	Transfers In	Expenditures	Transfers Out	
<b>Special Revenue Fund:</b>						
499 COMMUNITY FOUNDATION	\$129,526	\$1,250	\$0	(\$500)	\$0	\$130,276

# Community Foundation Revenues

## Five-Year Summary

		2013/2014	2014/2015	2015/2016	2016/2017	2017/2018
		Actuals	Actuals	Actuals	Current Budget	New Budget
<b><i>Community Foundation Revenue Detail</i></b>						
<b>Special Revenue Funds</b>						
<b>499 - COMMUNITY FOUNDATION</b>						
6310	INTEREST - INVESTMENTS	4,008	1,532	1,985	600	750
6425	DONATIONS	508	7	5	500	500
TOTAL COMMUNITY FOUNDATION REVENUES		4,516	1,539	1,991	1,100	1,250

## Foundation Summary

Fund	Division	2013/2014 Actual	2014/2015 Actual	2015/2016 Actual	2016/2017 Current	2017/2018 New Budget	% Change From Prior Year
499	COMMUNITY FOUNDATION	12,885	1,677	20	500	500	0.00 %
	<b>TOTAL COMMUNITY FOUNDATION</b>	<b>12,885</b>	<b>1,677</b>	<b>20</b>	<b>500</b>	<b>500</b>	<b>0.00 %</b>

# Division Budget Summary

**Department: CITY ADMINISTRATION** **Fund Title: COMMUNITY FOUNDATION**

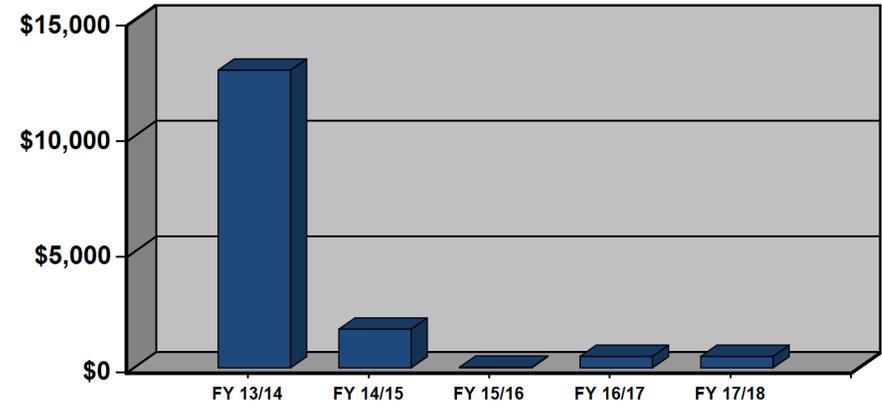
**Division: CITY MANAGER** **Fund Number: 499**

**Mission Statement:**

To lessen the burdens of government by aiding and assisting in the implementation, improvement and maintenance of public services that preserve and promote the health, welfare, and education of the local citizenry of the City of Fontana.

**Selected Service Objectives:** **Five-Year Expenditures**

- To receive, invest and utilize funds and property acquired through the solicitation of contributions, donations, grants, gifts, bequests and the like for the purpose for which this Foundation is formed
- To form unincorporated divisions responsible for futherance of one or more of such public services as deemed appropriate by the Board of Directors of this Foundation



**Five-Year History**

Expenditure Category	Audited Actual			Budget		% Change From Prior Year
	FY 13/14	FY 14/15	FY 15/16	Current FY 16/17	New FY 17/18	
OPERATING COSTS	\$8,875	\$84	\$20	\$0	\$0	0.00 %
CONTRACTUAL SERVICES	\$4,010	\$1,593	\$0	\$500	\$500	0.00 %
<b>Total Expenditures</b>	<b>\$12,885</b>	<b>\$1,677</b>	<b>\$20</b>	<b>\$500</b>	<b>\$500</b>	<b>0.00 %</b>
Annual Percentage Change		-86.99 %	-98.81 %	2,400.00 %	0.00 %	

# Family Fun Nights Family Fun Nights



Family Fun Nights include themed activities and entertainment celebrating different styles of music.

# *Appendices*

*Financial Structure*

*Financial Policies*

*Constitutional Spending Limit*

*Long-Term Debt*

*Employee Compensation and Benefits*

*Position History*

*Guide to Funds*

*Legislative Summary*

*Acronyms*

*Glossary*

*Resolutions*

# *Appendices*

*Financial Structure*

*Financial Policies*

*Constitutional Spending Limit*

*Long-Term Debt*

*Employee Compensation and Benefits*

*Position History*

*Guide to Funds*

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*Resolutions*

## Description of Entity

The City of Fontana was incorporated on June 25, 1952, under the laws of the State of California and enjoys all the rights and privileges applicable to a General Law City. It operates under a Council-Manager form of government, and currently provides a wide variety of services to its citizens, including police, public services, community development, general administrative and other services. As required by generally accepted accounting principles, the City's financial statements present the City of Fontana (the primary government) and its component units. The component units discussed below are included in the reporting entity on a blended basis because their governing bodies are the same as the primary government and because of their operational or financial relationship with the City of Fontana.

### **Blended Component Units:**

The **Fontana Industrial Development Authority** was established February 3, 1981, pursuant to Government Code Section 91500 of the State of California for the purpose of encouraging and financing industrial development within areas of the City of Fontana. There was no activity for the year being reported therefore the Fontana Industrial Development Authority is not presented in this report.

The **Fontana Public Financing Authority** was established on May 2, 1989, pursuant to Government Code Section 6500 of the State of California (Joint Exercise of Powers). Its purpose is to assist in the financing of capital improvements and working capital requirements of the City, the Redevelopment Agency and any other eligible local agencies.

The **Fontana Housing Authority** was established May 3, 1994, pursuant to Government Code Section 34240 of the State of California for the purpose of rehabilitating and increasing the low- and moderate-income housing stock in the City of Fontana.

The **Fontana Community Foundation** was established on April 27, 2005, pursuant to Section 501(c)(3) of the Internal Revenue Code of 1986 for the purpose of aiding and assisting in the implementation, improvement and maintenance of public services that preserve and promote the health and welfare and education of local citizenry of the City of Fontana.

The **Fontana Fire Protection District** was established on July 1, 2008 pursuant to the State of California Health and Safety Code Section 13800 for the purpose of providing fire suppression, emergency medical, fire prevention and education services within the city limits and the unincorporated area within the District's Sphere of Influence.

The **Fontana Public Facilities Financing Authority** was established on September 9, 2014, pursuant to Government Code Section 6500 of the State of California (Joint Exercise of Powers). Its purpose is to assist in the financing of capital improvements and working capital requirements of the City and any other eligible local agencies.

## Basis of Accounting

The City consists of many entities, each with a separate function and legal restrictions on the use of resources. In a public sector, a city government may have a variety of “funds” that provide the basis for separately recording the financial data related to a specific entity. A fund is an accounting entity with a set of self-balancing accounting records. Each fund has been established because of some restriction on the use of resources received by that fund.

The City uses the modified accrual basis for accounting and budgeting of governmental fund types which include the General Fund, Special Revenue Funds, Debt Service Funds and Capital Project Funds. Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become available and measurable. Available means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt, which is recognized when due.

The City’s proprietary fund types (the Enterprise Funds and the Internal Service Fund) use the accrual basis of accounting and budgeting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recognized in the period incurred.

The management of the City is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the City are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management. The internal controls in existence within the City’s system are sufficient to ensure, in all material aspects, both the safety of the City’s assets and the accuracy of the financial record keeping system.

## Fund Types

### Governmental Fund Types

**General Fund** is the general operating fund of the City. It is used to account for all the general revenue of the City not specifically levied or collected for other City funds and for expenditures related to the rendering of general services by the City. This is the largest operating fund in the City.

**Other General Funds** have been established to set aside financial resources for specific purposes and are funded by transfers from the General Fund based on need.

**Special Revenue Funds** are used to account for revenues derived from specific sources which are required by law or administrative regulation to be accounted for in separate funds.

**Debt Service Funds** are used to account for the accumulation of resources for, and the payment of, the City's general long-term debt obligations, including principal, interest and related costs.

**Capital Project Funds** are used to account for financial resources used for the acquisition or construction of major capital facilities.

## Proprietary Fund Types

**Enterprise Funds** are used to account for City operations that are financed and operated in a manner similar to private business enterprises. The costs of providing these services to the general public on a continuing basis are financed or recovered primarily through user charges.

**Internal Service Funds** are used to account for the financing of goods and services provided by one department to other departments within the City on a cost reimbursement basis.

## Fiduciary Fund Types

**Trust & Agency Funds** are used to account for assets held by the City as an agent for individuals and other governmental units in a fiduciary capacity. Disbursements from these funds are made in accordance with fiscal agreements or the applicable legislative requirements for each fund.

## Account Groups

The **General Long-Term Debt Account Group** is used to account for the City's outstanding long-term liabilities that are expected to be paid from future revenues of the governmental funds.

The **General Fixed Asset Account Group** is used to account for all of the City's fixed assets except those accounted for in the proprietary funds. These assets are not financial resources available for expenditure.

# Appendices

# Financial Structure

The City of Fontana’s financial system is organized around a structure that is commonly found in most public agencies. The City maintains this type of formal structure to maintain accountability over the assets and other financial resources for which it has control.

## Fund

Each Fund represents a self-balancing group of accounts that allow for the proper segregation of the City’s financial resources. For example, the General Fund accounting structure accumulates and tracks funds collected for the purpose of providing services that fulfill the general government role of the City.

## Department

The functions carried out by the City are organized by Department. The leadership and staff assigned to each department are charged with carrying out these assigned functions.

## Division

In certain cases, functions carried out by a particular department are numerous and diverse. In these instances, the department is further organized by divisions as reflected in the various departmental organization charts.

## Budget Unit

The Budget Unit is used within the City’s financial system to identify a division or program area with a department. A department can have one or more cost centers assigned to it in order to capture costs for each separate function.

## Object Code

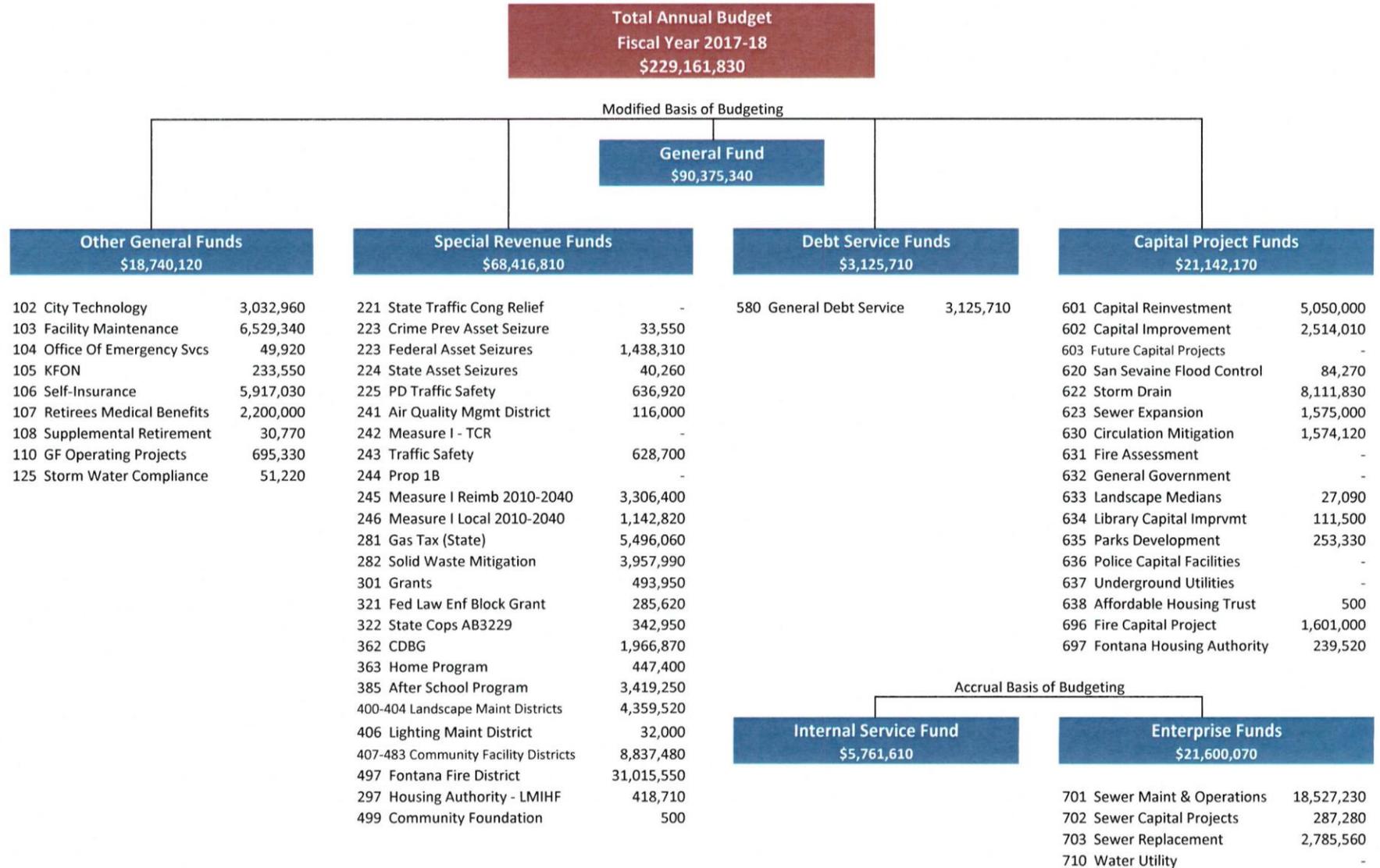
The basis unit of the City’s financial system is the object code. Its purpose is to provide a means of separating each type of cost from another.



The City Council adopts the City-wide Operating Budget at the Department level.

# Appendices

# Financial Structure



## ***Budgeting Policy***

- The City will adopt an annual budget for the fiscal year beginning July 1 no later than June 30 of the same year.
- The adopted budget will be balanced with current year operating expenditures fully funded by current year revenues and identified undesignated/unreserved fund balance.
- Fund balance reserves will be used only for non-recurring expenditures such as capital projects and not for on-going operations.
- Long-term debt will be used for capital improvements or special projects that cannot be financed from current revenues.
- The City Manager is authorized to implement programs as approved in the adopted budget.
- The City Manager may transfer appropriations between divisions, projects and programs within the same department and fund in order to implement the adopted budget.
- The City Manager is authorized to carry over appropriations into the next fiscal year, reporting them to the City Council in the First Quarter Budget Report.
- The City Manager is authorized to close projects and return any unused portion to fund balance.
- Quarterly budget reports will be presented to the City Council to provide information on the status of the City's financial condition.

## ***Capital Improvement Policy***

- Capital projects involve the purchase or construction of major fixed assets such as land, buildings or permanent improvements including additions, replacements and major alterations having a long life expectancy and costing \$10,000 or more.
- Capital projects will be funded from the General Fund using a 10% minimum guide of recurring appropriations when possible.
- Capital projects may be funded from other funds provided it is an appropriate use and there is sufficient fund balance.
- The City will identify the estimated costs and potential funding sources for each capital project prior to its submittal to the City County for approval.
- The City will coordinate the development of the Seven-Year Capital Improvement Program (CIP) with the development of the annual Operating Budget.

## ***Revenue Policy***

- The City will encourage diversified revenue that is locally generated to shelter it from fluctuations in any one revenue source.
- The City will follow an aggressive policy of auditing and collecting all locally generated taxes.
- The City will establish and maintain all user charges and fees based on the cost of providing services.

## Purchasing Policy

Purchasing Limits:	Less than \$2,500	No bid necessary, may use CalCard
	\$2,501 to \$10,000	Minimum of three (3) telephone quotes
	\$10,001 to \$25,000	Minimum of three (3) written quotes
	More than \$25,000	Formal bid
Contract Signing Limits:	\$5,000 or less	Deputy City Manager
	\$25,000 or less	City Manager
	\$25,001 or more	City Manager with City Council approval

In April 2009, the City adopted the California Uniform Construction Cost Accounting Act which provides the advantage of a streamlined awards process, as well as reductions in advertising to reporting paperwork.

- Projects of \$30,000 or less may be performed by the agency's own workforce, negotiated contract or purchase order; and
- Projects of \$125,000 or less may be contracted by informal procedures.

## Reserve Policy

Adequate reserve levels are a necessary component of the City's overall financial management strategy. It is the responsibility of the City Council to maintain a sufficient level of reserve funds to provide for the orderly provision of services to the citizens of the City of Fontana. The City Council has the authority to decide the circumstances under which the reserves can be used. The City Manager and the Management Services Director may, from time to time, make recommendations as to the level of reserve funds necessary for prudent fiscal management. Reserve levels shall be reviewed at least annually during the budget process to ensure that they are consistent with the conditions faced by the City.

- **Contingency Reserve.** The City will maintain a contingency reserve of at least 15% of the appropriate operating expenditures (excluding transfers out) adopted at the beginning of the fiscal year, which would be sufficient to finance operations for a period of two months. The primary purpose of this reserve is to protect the City's ability to provide ongoing services to its citizens in the case of an unanticipated event.
- **Economic Uncertainty Reserve.** The City will maintain an economic uncertainty reserve of at least 10% of the budgeted recurring revenues (excluding transfers in and development-related revenue) adopted at the beginning of the fiscal year. The primary purpose of this reserve is to avoid the need for service level reductions in the event an economic downturn causes

revenues to come in lower than budget. This reserve may be increased from time to time in order to address specific anticipated revenue shortfalls (state actions, etc.).

- **PERS Reserve.** The City will maintain a PERS (Public Employees’ Retirement System) reserve in order to smooth out fluctuations in PERS rates. The reserve will be funded by funding the PERS employer contributions at the average normal rate over the prior nine years (16% for miscellaneous employees and 34% for safety employees). Budgeted contributions that exceed actual contributions will increase the reserve amount; actual contributions that exceed the budgeted contributions will decrease the reserve amount.
- **Expenditure Control Budget Reserve.** Expenditure control budgeting (ECB) provides an incentive for departments to achieve efficiencies in providing funded service levels. At the end of each year, costs savings are calculated on a department-by-department basis and 50% of that amount is reserved on a departmental basis for one-time expenditures in future years. The use of ECB funds is subject to City Council approval.
- **Other Designations and Reserves.** In addition to those already identified, fund balance levels will be sufficient to fund other reserves and designations required by contractual obligations, state law, or general accepted accounting principles (GAAP).
- **Other General Funds.** Similar to reserves, “Other General Funds” have been established to set aside financial resources for specific purposes and are funded by transfers from the General Fund based on need:
  - Fund 102 City Technology
  - Fund 103 Facility Maintenance
  - Fund 104 Office of Emergency Services
  - Fund 105 Government Access/KFON
  - Fund 106 Self Insurance
  - Fund 107 Retiree Medical Benefits
  - Fund 108 Supplemental Retirement Plan
  - Fund 109 Grant Administration
  - Fund 110 General Fund Operating Projects
  - Fund 125 Storm Water Compliance

## Investment Policy

The Investment Policy shall be reviewed annually to ensure its consistency with the overall objectives of the City and its relevance to current law and financial and economic trends, and submitted to the City Council for adoption in January. The policy applies to all funds and investment activities under the direct authority of the City. Financial assets held and invested by trustees or fiscal agents are subject to the regulations established by the State of California pertaining to investments by local agencies as well as the related bond indentures.

Cash management and investment transactions are the responsibility of the Management Services Director or designee. Criteria for selecting investments in order of priority are safety, liquidity and yield. The City operates its pooled cash investments under the "Prudent Person Rule." Under the provisions of the City's investment policy and in accordance with Section 53601 of the California Government Code, the City may invest in the following types of investments:

- State Treasurer's Local Agency Investment Fund (LAIF)
- Corporate Obligations (medium-term notes and bonds)
- U.S. Government Securities
- Mutual Funds
- Bankers' Acceptances

- Mortgage Pass-Through Securities (FHLMC or FNMA)
- Commercial Paper
- Certificates of Deposit
- Negotiable Certificates of Deposit
- Investment Contracts

In order to minimize the impact of market risk, it is the intent that all investments will be held to maturity. In order to implement this policy, the following guidelines will be used:

**Liquidity.** Approximately 10% of the portfolio shall be held in short-term investments (less than 12 months) as insufficient liquidity could cause the premature sales of a security at a price below the original investment cost.

**Average Weighted Maturity.** The average weighted maturity of the portfolio should not exceed two and one-half years.

**Duration.** The target duration of the portfolio shall be two years.

**Diversification of Maturities.** Projected cash flow requirements are the primary factor to be used in determining investment maturity terms. After cash flow needs have been met, yield considerations will be the next factor used in determining maturity terms, with the expectation that longer maturity periods will generally yield greater returns. However, the City will diversify its investments by maturity in order to avoid over concentration (in excess of 25%) in a specific maturity sector.

**Sale of Securities.** Investments may be sold prior to maturity for cash flow or appreciation purposes. However, no investment shall be made based solely on earnings anticipated from capital gains.

**Maximum Maturity.** As previously stated, the maximum maturity term of any investment shall not exceed five (5) years unless prior express authority from Council has been granted.

The Management Services Department shall prepare and submit a monthly investment report to the City Council within 30 days after the end of the reporting period.

## ***Cost Allocation Policy***

The Cost Allocation Plan is a basic information tool in a number of financial and budgetary decision making situations. The Cost Allocation Plan can be used to identify indirect costs incurred by the City in administering and providing support services to special projects, funds and contracts. By identifying total project costs, the Cost Allocation Plan can be used to determine the level of support and to reimburse the General Fund for the indirect costs incurred.

As with any allocation process, the bases must be: (1) reasonable and consistently applied, (2) supported by accurate and current data, (3) appropriate to the particular cost being distributed, and (4) must result in an accurate measure of the benefits provided to each activity of the organization.

# Appendices

# Constitutional Spending Limit

The voters of California, during a special election in 1979, approved Article XIII(B) of the California State Constitution which provides that the City's annual appropriations be subject to certain state limitations. This appropriations limit is often referred to as the GANN Limit.

In 1980 the State Legislature added Section 9710 to the Government Code providing that the governing body of each local jurisdiction must establish, by resolution, an appropriations limit for the following year. The appropriations limit for any fiscal year is equal to the previous year's limit adjusted for population changes and the changes in the US Consumer Price Index (or California per capital personal income, if smaller). The necessary statistical information is provided each year by the California Department of Finance.

The City's limitation is calculated each year and established by a resolution of the City Council as part of the annual Operating Budget process.

Using the population and per capita personal income data provided by the California Department of Finance, the City's appropriation limit for Fiscal Year 2017-18 is \$252,997,062. Appropriations subject to the limitation in the 2017-18 Operating Budget total \$88,350,720, which is \$164,646,342 or 65% less than the computed allowable limit.

The Article XIII(B) limitation is not a restricting factor for the City of Fontana, but will be monitored annually and budget adjustments recommended if they are required in future years.

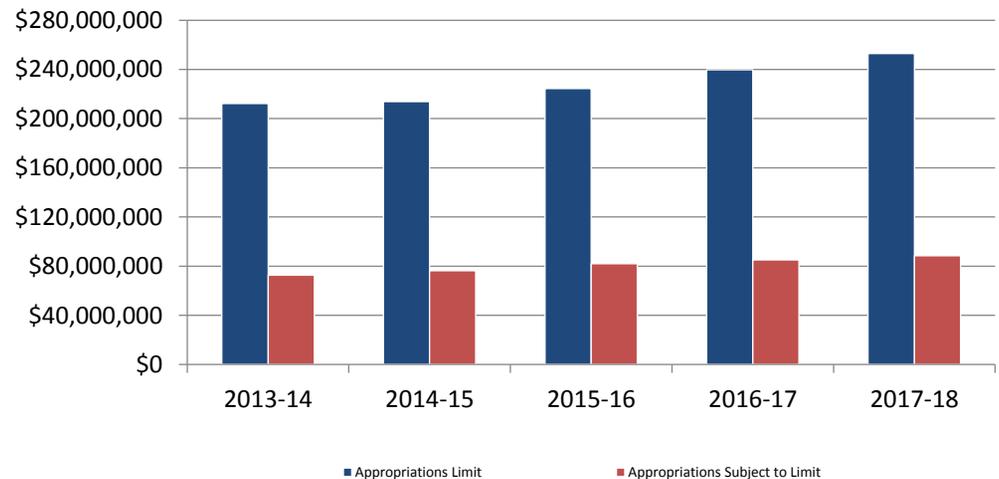
### Appropriations Limit

2016-17 Appropriations Limit	\$239,875,853
2017-18 Adjustment Factors:	
Population (1.72)	1.0172
Per capita income change (3.69%)	1.0369
Total adjustment	<u>1.0547</u>
2017-18 Appropriations Limit	<u>\$252,997,062</u>

### Appropriations Subject to Limit

Proceeds of taxes	
Less: qualified capital outlay	
Appropriations subject to limit	<u>\$88,350,720</u>
Percentage of Appropriations Limit used	35%

### Five-Year History of Appropriations Limit



# Appendices

# Long-Term Debt

Since the City has no single, comprehensive debt policy statement, State law pertaining to local government debt and past City debt transactions serve as a de facto policy. Pursuant to State of California Government Code Section 43605, the City's legal bonded indebtedness shall not exceed 15% of the assessed value of all real and personal property in the City. This code section, however, does not apply to bonded indebtedness of the former Fontana Redevelopment Agency. As of June 30, 2016, the City had bonded indebtedness of \$41,755,000 against its debt limit of \$2,397,315,996, leaving a legal debt margin of \$2,355,560,996. The percentage of the legal debt limit authorized is 1.74%.

RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE  
AND NET GENERAL BONDED DEBT PER CAPITA  
LAST TEN FISCAL YEARS

Fiscal Year	Population	Assessed Value*	General Bonded Debt	Ratio of General Bonded Debt to Assessed Value	General Bonded Debt Per Capita
2015/2016	209,895	\$15,982,106,642	\$41,755,000	0.26%	\$199
2014/2015	204,312	15,224,465,093	43,780,000	0.29%	214
2013/2014	202,177	13,988,600,102	52,490,000	0.38%	260
2012/2013	200,974	13,596,277,647	54,825,000	0.40%	273
2011/2012	199,898	4,449,513,025	57,040,000	1.28%	285
2010/2011	198,456	4,439,875,114	59,160,000	1.33%	298
2009/2010	190,356	4,548,702,154	55,770,000	1.23%	293
2008/2009	189,021	5,060,047,199	57,725,000	1.14%	305
2007/2008	188,498	4,513,150,799	59,685,000	1.32%	317
2006/2007	181,640	3,335,536,689	20,355,000	0.61%	112
2005/2006	165,462	2,848,732,276	21,560,000	0.76%	130
2004/2005	160,015	2,574,078,524	22,735,000	0.88%	142

\*Due to the dissolution of the Redevelopment Agency on January 31, 2012, total assessed value for the City is no longer reduced by the incremental value of the redevelopment project areas beginning in 2012/2013.

# Appendices

# Long-Term Debt

There are a number of limitations and restrictions contained in the various bond indentures. The City is in compliance with all significant limitations and restrictions. The following is a summary of changes in Long-Term Debt of the City for the Fiscal Year ended June 30, 2016:

	Balance June 30, 2015	Additions	Retirements	Balance June 30, 2016	Amounts Due Within One Year	Amounts Due in More Than One Year
<b>Governmental Activities:</b>						
Lease Revenue Bonds	\$43,780,000	-	\$2,025,000	\$41,755,000	\$1,015,000	\$40,740,000
Claims and judgments	10,520,385	4,312,787	4,769,812	10,063,360	4,562,602	5,500,758
Compensated absences	7,072,684	6,012,473	5,610,413	7,474,744	6,212,491	1,262,253
Other post employment benefits	19,440,092	4,335,094	2,577,031	21,198,155	-	21,198,155
Net pension liability	96,567,351	17,871,965	10,308,102	104,131,214	-	104,131,214
Loan payable - SANBAG	3,873,854	-	-	3,873,854	-	3,873,854
Total	<u>\$181,254,366</u>	<u>\$32,532,319</u>	<u>\$25,290,358</u>	<u>\$188,496,327</u>	<u>\$11,790,093</u>	<u>\$176,706,234</u>
			Unamortized bond premium	<u>3,157,760</u>		<u>3,270,283</u>
				<u>\$191,654,087</u>		<u>\$179,863,994</u>
<b>Business-Type Activities:</b>						
Compensated absences	\$216,165	\$265,718	\$217,827	\$264,056	\$264,056	\$-
Net pension liability	2,691,005	817,609	298,975	3,209,639	-	3,209,639
Loans payable	11,452,143	-	775,652	10,676,491	789,593	9,886,898
	<u>\$14,359,313</u>	<u>\$1,083,327</u>	<u>\$1,292,454</u>	<u>\$14,150,186</u>	<u>\$1,053,649</u>	<u>\$13,096,537</u>
				<u>\$205,804,273</u>		<u>\$192,960,531</u>

## ***Lease Revenue Bonds***

The 2010 Lease Revenue Bonds were issued to fund a portion of the construction of Fire Station No. 71. Principal and interest payments are made from the lease income. The bonds pay interest semi-annually at rates ranging from 5.721% to 8.413%, with a final maturity in September 2042. The bonds were issued as Taxable Recovery Zone Economic Development Bonds pursuant to the American Reinvestment and Recovery Act (ARRA) on December 8, 2011, and thus entitled to a 45% Federal rebate of interest costs. The balance as of June 30, 2016 was \$5,345,000.

The 2014 Lease Revenue Bonds were used to refinance the 2007 Lease Revenue Bonds with an outstanding balance of \$43,935,000. The 2007 Lease Revenue Bonds were issued to refund the 1999 Certificates of Participation (Empire Center Project) and to finance certain capital improvements. Principal and interest payments are made from lease income. The bonds pay interest semi-annually at rates ranging from 3.875% to 5.00% and mature from September 2015 through September 2037. The principal balance as of June 30, 2016 was \$36,410,000.

## ***Loans Payable***

In March 2007, the City received approval from the State of California Water Resources Control Board for the San Bernardino Trunk Sewer Project. The Project was being funded by the State Revolving Fund on a reimbursement basis for construction costs incurred in relation to the project. The project was done in three phases, with each of the three phases being funded by a separate loan from the State Revolving Fund. The loans will be repaid in twenty annual installments that commenced in the fiscal year ended June 30, 2011. The principal balance as of June 30, 2016 was \$10,676,491.

## ***Other Bond Programs***

The City has entered into a number of bond programs to provide low-interest financing for various developments within the City. Although the City has arranged these financing programs, these debts are not payable from any revenues or assets of the City. Neither the faith or credit, nor the taxing power of the City, or any political subdivision of the City, is pledged to repay the indebtedness. Generally, the bondholders may look only to assets held by trustees for security on the indebtedness. Accordingly, these debts do not constitute an obligation of the City.

## Summary of Debt Service Requirements as of June 30, 2016

Year Ending June 30,	Lease Revenue Bonds	Loans Payable	Total
2017	\$3,108,143	\$984,818	\$4,092,961
2018	3,105,704	984,818	4,090,522
2019	3,105,711	984,819	4,090,530
2020	3,107,761	984,819	4,092,580
2021	3,111,529	984,819	4,096,348
2022-2026	15,577,938	4,924,093	20,502,031
2027-2031	15,571,161	2,182,811	17,753,972
2032-2036	15,538,151		15,538,151
2037-2041	7,666,319		7,666,319
2042-2043	944,455		944,455
	\$70,836,872	\$12,030,997	\$82,867,869
Less: interest	29,081,872	1,354,506	30,436,378
Add: unamortized bond premium	3,157,760	-	3,157,760
	<u>\$44,912,760</u>	<u>\$10,676,491</u>	\$55,589,251
			<u>Debt without a repayment schedule</u> 150,215,022
			<u>Total principal balance</u> \$205,804,273

**Schedule of Payments on Long-Term Bond Debt  
Fiscal Year 2017-18**

<b>Due Date</b>	<b>Fund</b>	<b>Description</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
09/01/17	580	2010 Fire Station No. 71 LRBS <sup>(1)</sup>	45,000	219,900	264,900
09/01/17	580	2014 Lease Revenue Refunding Bonds	1,010,000	816,350	1,826,350
03/01/18	580	2010 Fire Station No. 71 LRBS <sup>(1)</sup>	-	218,305	218,305
03/01/18	580	2014 Lease Revenue Refunding Bonds	-	796,150	796,150
			<u>\$1,055,000</u>	<u>\$2,050,705</u>	<u>\$3,105,705</u>

<sup>(1)</sup> Interest is offset by 45% Federal subsidy for ARRA Taxable Recovery Zone Bonds

# Appendices

# Employee Compensation and Benefits

## Full-Time Employees

One of the City’s financial policies is to “pay competitive market level compensation to our employees.” Salary survey comparison with surrounding cities vary by bargaining unit. The City completes salary surveys periodically to determine if employee wages are at market levels. These surveys may be part of multi-year labor agreements.

Each classification title within the City has a corresponding salary range. As part of the budget preparation for salaries and benefits each year, merits and Cost of Living Allowances (COLAs) are estimated and included in the budget. Each position that is eligible for a merit is calculated at 5% per step. Executives are evaluated each year by the City Manager and may be given a Cost of Living Increase.

## Retirement

The City is a member of the California Public Employee Retirement System (CalPERS). Employees in the PERS system are not covered by Social Security. CalPERS rates fall into two categories, Miscellaneous and Safety. Fiscal Year 2017-18 rates and contribution amounts are as follow:

### Miscellaneous

Entry Date:	Retirement Formula	Employer Normal Cost Rate	Employee Contribution Amount
Member hired before 7/1/11 <sup>(1)</sup>	2.5% @ 55	7.802%	8% (City pays 5%)
Member hired before 1/1/13 <sup>(2)</sup>	2% @ 55	7.802%	7%
Member hired after 1/1/13 <sup>(2)</sup>	2% @ 62	7.802%	5.75%

Employer Unfunded Accrued Liability Contribution Amount (prepayment option): \$2,823,852

### Safety

Entry Date:	Retirement Formula	Employer Normal Cost Rate	Employee Contribution Amount
Member hired before 7/1/11 <sup>(1)</sup>	3% @ 50	17.581%	9% (City pays 9%)
Member hired before 1/1/13 <sup>(2)</sup>	3% @ 55	17.581%	9%
Member hired after 1/1/13 <sup>(2)</sup>	2.7% @ 57	17.581%	10.75%

Employer Unfunded Accrued Liability Contribution Amount (prepayment option): \$4,788,892

<sup>(1)</sup>Upon retirement, employee’s “final compensation” will be based on the highest one-year salary.  
<sup>(2)</sup>Upon retirement, employee’s “final compensation” will be based on the final three-year average salary.

# ***Appendices***

# ***Employee Compensation and Benefits***

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## ***Cafeteria Plan***

The City provides a specific dollar amount to each employee based on their bargaining unit to use toward the purchase of health insurance, dental insurance, life insurance and other related benefits. Employees who show proof of outside insurance coverage can receive any unused amount as taxable compensation.

## ***Medicare***

All employees hired after April 1, 1986, contribute a portion of gross salary for Medicare coverage as determined by Federal regulations.

## ***Overtime***

Non-exempt employees who work more than 40 hours in a work week are entitled to overtime pay calculated at the rate of time and one-half. All overtime requires the prior approval of the department head. Overtime budgets are based on estimated annual usage.

## ***Bilingual Differential***

The City pays \$100 per pay period to members of the Police Officers' Association bargaining unit and \$75 per pay period to members of all other bargaining units for those employees who are assigned to assist with providing translation to and from a foreign language and other related services. Eligible employees must pass a test to qualify for this special pay.

## ***Standby Duty***

Employees who are assigned to be near at hand and ready to respond immediately to an emergency are compensated at a rate of \$200 per week for members of the Yard bargaining unit and \$175 per week for all other bargaining units.

## ***Other Special Pay***

Employees may be eligible to other special pays according to their bargaining unit.

## ***Longevity Pay***

Employees may be eligible to receive longevity based on their bargaining unit and years of continuous service.

## ***Holidays***

The City observes eleven (11) fixed holidays and three (3) floating holidays. The holidays shall have the same hour equivalent as the employee's regular work schedule. Floating holidays must be used within the fiscal year and may not be carried over from year to year.

# ***Appendices***

# ***Employee Compensation and Benefits***

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## ***Leave Accrual***

Regular employees accrue personal leave at a rate based on their bargaining unit and years of service. The number of personal leave hours that can be carried over from year to year is limited to a maximum of two and one half (2.5) years accrual for the six different bargaining units in the City.

## ***Leave Cash Out***

Personal leave, compensatory leave or a combination of both may be cashed out annually by benefited employees in an amount based on their bargaining unit. As part of the budget process, maximum leave cash out amounts are calculated then prorated based on historical usage.

## ***Part-Time Employees***

Classified part-time employees are eligible for personal leave on a pro rate basis and are paid for City designated holidays only if the holidays occur on days they are regularly scheduled to work. They are eligible for CalPERS retirement benefits if they exceed one thousand (1,000) hours worked per fiscal year. They are eligible to participate in the Cafeteria Plan and receive a contribution equal to 50% of the benefit provided to regular full-time employees.

The City has a large number of non-classified (regular, seasonal, and temporary) part-time positions and corresponding salary table. With the enactment of California's New Paid Sick Leave Law (AB 1522), non-classified part-time employees who, on or after July 1, 2015 will presumably work in California 30 or more days within a year from the commencement of employment are entitled to 24 hours of paid sick days per calendar year. The City of Fontana has adopted Administrative Policy 20-43 to comply with this new law. Non-classified part-time employees participate in either the Public Agency Retirement System (PARS) or, if eligible, the CalPERS retirement system.

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department

Department/Division	Adopted								Adopted	Current	Proposed
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2016-17	2017-18
ELECTED OFFICIALS	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
CITY MANAGER	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	4.00	4.00	4.00
HUMAN RESOURCES	8.00	8.00	7.00	7.00	6.00	6.00	7.00	8.00	8.00	8.00	8.00
ADMINISTRATIVE SERVICES	9.00	7.00	6.00	6.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
OFFICE OF THE CITY CLERK	6.00	5.00	5.00	5.00	5.00	6.00	5.00	5.00	5.00	5.00	5.00
COMMUNITY SERVICES	43.00	43.00	44.00	43.00	43.00	43.00	44.00	44.00	46.00	46.00	46.00
INFORMATION TECHNOLOGY	25.00	23.00	23.00	23.00	22.00	23.00	23.00	23.00	23.00	23.00	23.00
MANAGEMENT SERVICES	28.00	26.00	23.00	23.00	22.00	21.00	23.00	23.00	22.00	22.00	22.00
DEVELOPMENT SERVICES	8.00	7.00	6.00	6.00	4.00	4.00	4.00	4.00	5.00	5.00	5.00
COMMUNITY DEVELOPMENT	48.00	37.00	38.00	38.00	29.00	29.00	29.00	29.00	28.00	29.00	30.00
ENGINEERING	46.00	41.00	38.00	37.00	32.00	32.00	31.00	29.00	29.00	30.00	30.00
PUBLIC WORKS	98.00	93.00	91.00	91.00	93.00	93.00	93.00	93.00	94.00	94.00	94.00
POLICE	301.00	291.00	279.00	276.00	273.00	291.00	288.00	288.00	290.00	290.00	292.00
REDEVELOPMENT ADMINISTRATION	6.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL FULL-TIME POSITIONS	636.00	593.00	570.00	565.00	544.00	563.00	562.00	561.00	566.00	568.00	571.00

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department

Department/Division	Adopted								Adopted	Current	Proposed
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2016-17	2017-18
<b>CITY ADMINISTRATION</b>											
<b>ELECTED OFFICIALS</b>											
Mayor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Council Members	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
City Clerk	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
City Treasurer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
<b>TOTAL ELECTED OFFICIALS</b>	<b>7.00</b>										
<b>CITY MANAGER</b>											
City Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Assistant to the City Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Communications & Marketing Mgr	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00
Executive Secretary	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
<b>TOTAL CITY MANAGER</b>	<b>3.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>							
<b>TOTAL CITY ADMIN</b>	<b>10.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>							
<b>HUMAN RESOURCES</b>											
Human Resources Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Human Resources Analyst	3.00	3.00	1.00	1.00	1.00	1.00	1.00	3.00	3.00	3.00	3.00
Human Resources Clerk	1.00	1.00	1.00	1.00	1.00	1.00	2.00	2.00	2.00	2.00	2.00
Human Resources Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Human Resources Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Human Resources Analyst	1.00	1.00	2.00	2.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00
<b>TOTAL HUMAN RESOURCES</b>	<b>8.00</b>	<b>8.00</b>	<b>7.00</b>	<b>7.00</b>	<b>6.00</b>	<b>6.00</b>	<b>7.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2016-17	2017-18
<b>ADMINISTRATIVE SERVICES</b>											
Deputy City Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Analyst	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00
Administrative Secretary	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Economic Development Coordinator	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00
Economic Development Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00
Grant Coordinator	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Housing Development Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Housing Technician	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Project Specialist	2.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Administrative Analyst	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00
Senior Administrative Secretary	0.00	0.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL ADMIN SERVICES</b>	<b>9.00</b>	<b>7.00</b>	<b>6.00</b>	<b>6.00</b>	<b>5.00</b>						
<b>OFFICE OF THE CITY CLERK</b>											
Deputy City Clerk	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Bureau of Records & Elections Mgr	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Administrative Analyst	1.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Clerk	3.00	3.00	2.00	2.00	1.00	2.00	3.00	3.00	3.00	3.00	3.00
Annexation Program Coordinator	0.00	0.00	0.00	0.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00
Records Coordinator	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Secretary	0.00	0.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00
Senior Administrative Analyst	0.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL CITY CLERK</b>	<b>6.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>6.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2016-17	2017-18
<b>COMMUNITY SERVICES</b>											
Community Services Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Account Clerk	0.00	0.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Administrative Aide	2.00	3.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Administrative Analyst	1.00	1.00	2.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Clerk	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2.00	2.00	2.00
Administrative Secretary	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Technician	1.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00
Aquatics Coordinator	0.00	0.00	0.00	0.00	0.00	2.00	2.00	2.00	2.00	2.00	2.00
Cable Production Specialist	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Cable Television Operations Asst	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Community Services Coordinator	25.00	25.00	26.00	26.00	25.00	22.00	22.00	22.00	22.00	22.00	22.00
Community Services Manager	2.00	2.00	2.00	2.00	2.00	2.00	3.00	3.00	3.00	3.00	3.00
Community Services Supervisor	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Marketing & Comm Specialist	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00
Production Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Administrative Aide	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
<b>TOTAL COMMUNITY SERVICES</b>	<b>43.00</b>	<b>43.00</b>	<b>44.00</b>	<b>43.00</b>	<b>43.00</b>	<b>43.00</b>	<b>44.00</b>	<b>44.00</b>	<b>46.00</b>	<b>46.00</b>	<b>46.00</b>

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2016-17	2017-18
<b>INFORMATION TECHNOLOGY</b>											
Information Technology Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Business Systems Analyst	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Call Center Technician	2.00	2.00	2.00	2.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00
Database Administrator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
GIS Administrator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
GIS Analyst	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
GIS Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Information Systems Div Mgr	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Information Technology Mgr	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00
IT Application Prog/Dev	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00
IT Senior Technician	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00
IT Support Supervisor	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00
IT Technician	0.00	0.00	0.00	0.00	0.00	3.00	3.00	3.00	3.00	3.00	3.00
IT Wireless Technician	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Network Administrator	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Network/Security Administrator	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Network Operations Division Mgr	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Safety Applications Specialist	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Safety Systems Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Administrative Aide	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Business Analyst	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Service Desk Supervisor	0.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Software Development Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Software Support Technician	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Systems/Network Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Systems Administrator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Telecommunications Specialist	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Web Developer Programmer	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL INFORMATION TECH</b>	<b>25.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>22.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2016-17	2017-18
<b>MANAGEMENT SERVICES</b>											
Management Services Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Account Clerk	6.00	7.00	7.00	7.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Accountant	1.00	1.00	0.00	0.00	0.00	1.00	2.00	2.00	2.00	2.00	2.00
Accounting Technician	2.00	2.00	2.00	2.00	2.00	1.00	1.00	1.00	1.00	1.00	1.00
Accounting Manager	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Technician	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Assistant Internal Auditor	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Budget Manager	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Business License Technician	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Contracts Administrator	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Customer Service Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Customer Service Supervisor	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Finance Manager	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Payroll Clerk	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00
Payroll Coordinator	1.00	1.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Payroll Specialist	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Payroll Technician	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Purchasing Specialist	2.00	2.00	2.00	2.00	2.00	1.00	1.00	1.00	1.00	1.00	1.00
Purchasing Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Resource Budget Officer	1.00	1.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Accountant	3.00	4.00	3.00	3.00	3.00	2.00	2.00	2.00	2.00	2.00	2.00
Senior Internal Auditor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00
Supervising Accountant	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL MANAGEMENT SVCS</b>	28.00	26.00	23.00	23.00	22.00	21.00	23.00	23.00	22.00	22.00	22.00
<b>TOTAL ADMIN SERVICES</b>	111.00	104.00	101.00	100.00	97.00	98.00	100.00	100.00	101.00	101.00	101.00

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2016-17	2017-18
<b>DEVELOPMENT SERVICES</b>											
Deputy City Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Secretary	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00
Administrative Aide	2.00	2.00	2.00	2.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00
Administrative Analyst	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Annexation Program Coordinator	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Assistant Engineer	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Development Services Supervisor	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00
Senior Administrative Analyst	2.00	2.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Supervising Real Property Agent	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00
<b>TOTAL DEVELOPMENT SVCS</b>	<b>8.00</b>	<b>7.00</b>	<b>6.00</b>	<b>6.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2016-17	2017-18
<b>COMMUNITY DEVELOPMENT</b>											
Community Development Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Building and Safety Director	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Building Official	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Planning Manager	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Administrative Analyst	0.00	0.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Administrative Clerk	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	1.00	1.00
Administrative Secretary	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Planner	6.00	5.00	5.00	5.00	5.00	5.00	4.00	4.00	4.00	4.00	4.00
Associate Planner	4.00	2.00	2.00	2.00	2.00	2.00	3.00	3.00	3.00	3.00	3.00
Building Inspector	12.00	6.00	6.00	6.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Building Permit Aide	4.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Building Permit Technician	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Dev Services Project Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Dev Services Representative	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Development Services Supervisor	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00	0.00	0.00
Planning Compliance Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Planning Inspector	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00
Planning Technician	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00
Plans Examiner	3.00	2.00	2.00	2.00	2.00	2.00	3.00	2.00	2.00	2.00	2.00
Principal Planner	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Secretary	2.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Building Inspector	2.00	2.00	2.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Senior Planner	4.00	4.00	4.00	4.00	4.00	4.00	4.00	3.00	3.00	3.00	3.00
Senior Plans Examiner	1.00	1.00	1.00	1.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Supervising Building Inspector	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Supervising Plans Examiner	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL COMMUNITY DEV</b>	<b>48.00</b>	<b>37.00</b>	<b>38.00</b>	<b>38.00</b>	<b>29.00</b>	<b>29.00</b>	<b>29.00</b>	<b>29.00</b>	<b>28.00</b>	<b>29.00</b>	<b>30.00</b>

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2016-17	2017-18
<b>ENGINEERING</b>											
Engineering Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Analyst	1.00	1.00	2.00	2.00	2.00	2.00	1.00	1.00	1.00	0.00	0.00
Administrative Clerk	0.00	1.00	2.00	2.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Administrative Secretary	0.00	0.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Administrative Technician	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00
Assistant Engineer	4.00	8.00	8.00	8.00	7.00	8.00	8.00	5.00	4.00	4.00	4.00
Associate Engineer	8.00	3.00	2.00	2.00	1.00	1.00	2.00	3.00	4.00	4.00	4.00
Building Permit Aide	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2.00	2.00	2.00	2.00
City Traffic Engineer	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Dev Services Permit Aide	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2.00	2.00	2.00	2.00
Engineering Manager	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Engineer Technician	4.00	2.00	2.00	2.00	2.00	2.00	2.00	0.00	0.00	0.00	0.00
GIS Engineering Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Landscape Project Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00
Landscape Technician	3.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Principal Civil Engineer	3.00	3.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Principal Planner Transportation	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Works Inspection Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Public Works Inspector	4.00	4.00	4.00	4.00	3.00	2.00	2.00	3.00	3.00	3.00	3.00
Secretary	3.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Senior Associate Engineer	2.00	2.00	2.00	2.00	2.00	2.00	0.00	0.00	0.00	0.00	0.00
Senior Civil Engineer	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00
Senior Engineer	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	3.00	3.00
Senior Public Works Inspector	2.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00	1.00	1.00	1.00
Senior Traffic Signal Technician	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Strategic Transportation Eng Mgr	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Supervising Technical Engineer	1.00	2.00	2.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00
Supervising Traffic Systems Spec	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Traffic Engineering Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Traffic Signal Maintenance Tech	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	2.00	2.00
<b>TOTAL ENGINEERING</b>	<b>46.00</b>	<b>41.00</b>	<b>38.00</b>	<b>37.00</b>	<b>32.00</b>	<b>32.00</b>	<b>31.00</b>	<b>29.00</b>	<b>29.00</b>	<b>30.00</b>	<b>30.00</b>

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2016-17	2017-18
<b>PUBLIC WORKS</b>											
Public Works Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Aide	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Administrative Clerk	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Secretary	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Technician	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Aquatics Maintenance Worker	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Arborist	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Chief Equipment Mechanic	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Public Works Director	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Environmental Control Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Environmental Control Specialist	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Environmental Control Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Environmental Control Technician	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Equipment Mechanic	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Equipment Operator	5.00	4.00	4.00	4.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Fleet Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Landscape Technician	3.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Maintenance Services Crew Chief	6.00	6.00	6.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
Maintenance Services Worker	38.00	39.00	34.00	35.00	35.00	35.00	35.00	35.00	35.00	35.00	35.00
Mechanics Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Operations & Construction Supervisor	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Park Development Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Parks and Landscape Supervisor	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Parks Maintenance Technician	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Parks Technical Crew Chief	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Project Coordinator	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Public Works Manager	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	4.00
Pump Maintenance Assistant	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00
Pump Maintenance Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Administrative Analyst	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00

## Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2016-17	2017-18
<b>PUBLIC WORKS (continued)</b>											
Senior Environmental Control Tech	1.00	1.00	1.00	1.00	1.00	2.00	2.00	2.00	2.00	2.00	2.00
Senior Facilities Maintenance Tech	2.00	0.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Senior Maintenance Services Worker	4.00	3.00	4.00	4.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Tree Trimmer Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Utilities and Street Supervisor	1.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Welder	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
<b>TOTAL PUBLIC WORKS</b>	<b>98.00</b>	<b>93.00</b>	<b>91.00</b>	<b>91.00</b>	<b>93.00</b>	<b>93.00</b>	<b>93.00</b>	<b>93.00</b>	<b>94.00</b>	<b>94.00</b>	<b>94.00</b>
<b>TOTAL DEVELOPMENT SVCS</b>	<b>200.00</b>	<b>178.00</b>	<b>173.00</b>	<b>172.00</b>	<b>158.00</b>	<b>158.00</b>	<b>157.00</b>	<b>155.00</b>	<b>156.00</b>	<b>158.00</b>	<b>159.00</b>

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2016-17	2017-18
<b>POLICE</b>											
<b>SWORN</b>											
Police Chief	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Police Chief	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Police Captain	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Police Corporal	26.00	26.00	27.00	26.00	26.00	27.00	27.00	27.00	27.00	27.00	27.00
Police Lieutenant	9.00	9.00	9.00	9.00	9.00	8.00	8.00	8.00	8.00	8.00	8.00
Police Officer	139.00	134.00	124.00	123.00	123.00	137.00	135.00	134.00	134.00	134.00	134.00
Police Sergeant	23.00	23.00	23.00	23.00	21.00	21.00	21.00	21.00	21.00	21.00	21.00
<b>TOTAL SWORN</b>	<b>202.00</b>	<b>197.00</b>	<b>187.00</b>	<b>185.00</b>	<b>183.00</b>	<b>197.00</b>	<b>195.00</b>	<b>194.00</b>	<b>194.00</b>	<b>194.00</b>	<b>194.00</b>
<b>NON-SWORN</b>											
Accounting Technician	0.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Administrative Analyst	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Analyst/Crime II	3.00	3.00	3.00	3.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Administrative Clerk	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00
Administrative Secretary	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Administrative Services Manager	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Admin Support Svcs Manager	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00
Administrative Technician	2.00	2.00	2.00	1.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Animal Services Officer	0.00	0.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	5.00	6.00
Code Compliance Inspector	6.00	6.00	6.00	6.00	7.00	7.00	7.00	8.00	8.00	8.00	8.00
Code Compliance Technician	2.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Communications Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Community Imp Program Mgr	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Community Policing Technician	6.00	6.00	5.00	5.00	6.00	7.00	7.00	7.00	7.00	7.00	7.00
Community Service Officer	5.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Computer Forensics Technician	2.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Dispatch Call Taker	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Dispatch Shift Supervisor	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Dispatcher	18.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00	17.00
Emergency Services Technician	2.00	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00
Evidence Technician	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Lead Property Control Clerk	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2016-17	2017-18
<b>POLICE</b>											
<b>NON-SWORN (continued)</b>											
Maintenance Coordinator	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Property Control Clerk	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Public Information Officer	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	0.00	0.00
Records Clerk	17.00	15.00	14.00	14.00	14.00	14.00	14.00	14.00	15.00	15.00	15.00
Records Supervisor	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Secretary	6.00	6.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Senior Administrative Analyst	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	0.00
Senior Administrative Secretary	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Code Enforcement Inspector	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Senior Community Service Officer	3.00	3.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Supervising Animal Svc Officer	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00
Supervising Code Enf Inspector	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Supervising Property Control Clerk	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Support Service Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Training Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
<b>TOTAL NON-SWORN</b>	<b>99.00</b>	<b>94.00</b>	<b>92.00</b>	<b>91.00</b>	<b>90.00</b>	<b>94.00</b>	<b>93.00</b>	<b>94.00</b>	<b>96.00</b>	<b>96.00</b>	<b>98.00</b>
<b>TOTAL POLICE</b>	<b>301.00</b>	<b>291.00</b>	<b>279.00</b>	<b>276.00</b>	<b>273.00</b>	<b>291.00</b>	<b>288.00</b>	<b>288.00</b>	<b>290.00</b>	<b>290.00</b>	<b>292.00</b>

# Appendices

# Position History

## Ten-Year History of Authorized Positions by Department – continued

Department/Division	Adopted								Adopted	Current	Proposed
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2016-17	2017-18
<b>REDEVELOPMENT ADMINISTRATION</b>											
Redevelopment Director	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Administrative Analyst	2.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Redevelopment & Special Project Mgr	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Secretary	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Strategic Transportation Manager	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL RDA ADMIN</b>	6.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL FULL TIME POSITIONS</b>	636.00	593.00	570.00	565.00	544.00	563.00	562.00	561.00	566.00	568.00	571.00

## General Funds

- 101** General Fund - to account for all financial resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund.
- 102** City Technology - to account for financial resources set aside for technology related services and technology related equipment.
- 103** Facility Maintenance - to account for expenditures related to the maintenance and repair of City-owned facilities.
- 104** Office of Emergency Services (OES) - to account for the City's ongoing emergency preparedness training administered by the Police Department.
- 105** KFON - to capture 1% of the gross revenue pursuant to the franchise agreement between the City and Time Warner Cable which is set aside to provide the community with Public Education and Government Access Channel (PEG) equipment and peripheral funding. Funds can be used for non-personnel operating expenses, consultant services and projects that upgrade audio visual equipment and general channel services.
- 106** Self-Insurance - to account for financial resources set aside for personal liability, vehicle liability, unemployment and workers' compensation.
- 107** Retirees Medical Benefits - to account for financial resources set aside to pay for the monthly medical premiums of retired City of Fontana employees.
- 108** Supplemental Retirement - to account for financial resources set aside to pay for the safety employees who have elected to retire prior to the increase in the CALPERS 3% at 50 formula for safety employees.
- 110** General Fund Operating Projects - to account for non-capital projects funded by the General Fund.
- 125** Storm Water Compliance Fund - to comply with Storm Water regulations.

## Special Revenue Funds

- 201** Municipal Services Fiscal Impact - to account for moneys paid by developers of new development projects to mitigate their negative impact on the City's services and General Fund.
- 221** AB2928 State Traffic Congestion Relief – to account for funds relative to a comprehensive transportation funding measure for almost \$5 billion in congestion relief, transportation system connectivity and goods movement projects. The bill also provides over \$1.4 billion in additional funds over five years for local street and road maintenance, transit operations and State Transportation Improvement Program projects.
- 222** Crime Prevention Seizure - to account for the receipt of 15% of Federal seizures from illegal narcotic activities, and the expenditure of such assets to fund crime prevention programs such as DARE.
- 223** Federal Asset Seizures - to account for the receipt of seized assets from illegal narcotic activities obtained through cooperation with Federal agencies and the expenditure of such assets for local law enforcement purposes.
- 224** State Asset Seizures - to account for the receipt of seized assets from illegal narcotic activities obtained through cooperation with State agencies and the expenditure of such assets for local law enforcement purposes.
- 225** Office of Traffic Safety - to account for alternative funding for traffic officers.
- 241** Air Quality Management District (AQMD) - to account for receipts from the South Coast Air Quality Management District used for the purpose of reducing air pollution from motor vehicles.
- 242** Traffic Congestion Relief (Measure I) - to account for the receipt of voter-approved (Measure I approved 1989) tax revenue relating to the relief of traffic congestion through maintenance and upkeep of streets and highways.
- 243** Traffic Safety - to account for fines collected on vehicle code infractions and the use of expenditures for traffic safety purposes.
- 244** Prop 1B – to account for funds received through the Highway Safety, Traffic Reduction, Air Quality, and Port Security Bond Act of 2006 - A “Local Streets and Roads Improvement Allocation” provided to the city based on population; to be used on street improvement projects.
- 245** Measure I 2010-2040 Reimb – to account for the receipt of voter-approved (Measure I extended 2004) tax revenue relating to the relief of traffic congestion through maintenance and upkeep of streets and highways.

## Special Revenue Funds - continued

- 246** Measure I 2010-2040 Local – to account for the receipt of voter-approved (Measure I extended 2004) tax revenue relating to the relief of traffic congestion through maintenance and upkeep of streets and highways.
- 281** Gas Tax - to account for receipts and expenditures of money apportioned by the State and Highway Code §'s 2105, 2106, 2107 and 2107.5. Gas Tax moneys can only be used to construct and maintain streets and highways.
- 282** Solid Waste Mitigation - to account for moneys paid by the County of San Bernardino to mitigate the increased volume of refuse disposed at the landfill located within the City of Rialto.
- 290** Housing Successor Low/Mod Income Housing - to account for the former Redevelopment Agency's low and moderate income housing activities.
- 297** Housing Authority - Low/Mod Income Housing Fund - to account for the assets and activities transferred from the former Redevelopment Agency's low and moderate income housing fund.
- 301** Grants - to account for miscellaneous Federal, State, and County grants requiring segregated fund accounting.
- 302** Economic Stimulus - to account for the economic stimulus moneys received from the Federal government under the American Recovery and Reinvestment Act requiring segregated fund accounting.
- 321** Federal Law Enforcement Block Grant - to account for Federal block grant funds used to enhance policing services.
- 322** State COPS AB3229 Program - to account for State grant funds used to enhance policing services.
- 362** Housing and Community Development Block Grants (CDBG) - to account for the receipts and expenditures of the City's entitlements under Federal Community Development Block Grant (CDBG) programs of the U.S. Department of Housing and Urban Development (HUD).
- 363** Home Program - to account for the activity of improving the supply of high quality multifamily properties available to low income households at affordable rent levels.
- 365** Down Payment Assistance Program - to track expenditures for the HUD first time homebuyer assistance program.

## Special Revenue Funds - continued

- 381** Advance Funded State Grants - to account for State grants that are advance funded. The State requires interest tracking on these advanced funds.
- 385** After School Program – to account for after school programs funded through Proposition 49.
- 401** Landscape Maintenance District (LMD) #1 - to account for special benefit assessments levied on property owners for landscape maintenance in various zones throughout the City.
- 402** Landscape Maintenance District (LMD) #2 - to account for special benefit assessments levied on property owners in the Village of Heritage for landscape maintenance.
- 403** Landscape Maintenance District (LMD) #3-1 Empire Center - to account for special benefit assessments levied on property owners in the Empire Center area for landscape maintenance.
- 404** Landscape Maintenance District (LMD) #3 Hunter's Ridge - to account for special benefit assessments levied on property owners in Hunter's Ridge for landscape maintenance.
- 406** Local Lighting Maintenance District (LLMD) #3 Hunter's Ridge - to account for special assessments levied on property owners in the Hunter's Ridge area to pay for street lighting.
- 407** Community Facilities District (CFD) #1 Southridge - to account for special taxes levied on property owners in Southridge Village for landscape maintenance, police and fire services.
- 408** Community Facilities District (CFD) #6 The Landings - to provide maintenance of street lights, landscaping, parks and parkways.
- 409** Community Facilities District (CFD) #6-1 Stratham - to provide maintenance of street lights, landscaping, parks and parkways.
- 410** Community Facilities District (CFD) #6-2 North Morningside - to provide maintenance of street lights, landscaping, parks and parkways.

## Special Revenue Funds - continued

- 411** Community Facilities District (CFD) #6-3a Bellgrove II - to provide maintenance of street lights, landscaping, parks and parkways.
- 412** Community Facilities District (CFD) #7 Country Club Estates - to provide maintenance of street lights, landscaping, parks and parkways.
- 413** Community Facilities District (CFD) #8 Presley - to provide maintenance of street lights, landscaping, parks and parkways.
- 414** Community Facilities District (CFD) #9M Morningside - to provide maintenance of street lights, landscaping, parks and parkways.
- 415** Community Facilities District (CFD) #10M Jurupa Industrial Center - to provide maintenance of street lights, landscaping, parks and parkways.
- 416** Community Facilities District (CFD) #12 Sierra Lakes - to provide maintenance of street lights, landscaping, parks and parkways.
- 417** Community Facilities District (CFD) #13M Summit Heights - to provide maintenance of street lights, landscaping, parks and parkways.
- 418** Community Facilities District (CFD) #14M Sycamore Hills - to provide maintenance of street lights, landscaping, parks and parkways.
- 419** Community Facilities District (CFD) #15M Tract # 16158 - to provide maintenance of street lights, landscaping, parks and parkways.
- 420** Community Facilities District (CFD) #16M Ventana Point - to provide maintenance of street lights, landscaping, parks and parkways.
- 421** Community Facilities District (CFD) #18M Badiola Homes - to provide maintenance of street lights, landscaping, parks and parkways.

## Special Revenue Funds - continued

- 422** Community Facilities District (CFD) #20M Cottages - to provide maintenance of street lights, landscaping, parks and parkways.
- 423** Community Facilities District (CFD) #21M Western Division - to provide maintenance of street lights, landscaping, parks and parkways.
- 424** Community Facilities District (CFD) #23 CDS Homes - to provide maintenance of street lights, landscaping, parks and parkways.
- 425** Community Facilities District (CFD) #24M - to provide maintenance of street lights, landscaping, parks and parkways.
- 426** Community Facilities District (CFD) #25M - to provide maintenance of street lights, landscaping, parks and parkways.
- 427** Community Facilities District (CFD) #27M - to provide maintenance of street lights, landscaping, parks and parkways.
- 428** Community Facilities District (CFD) #28M - to provide maintenance of street lights, landscaping, parks and parkways.
- 429** Community Facilities District (CFD) #29M - to provide maintenance of street lights, landscaping, parks and parkways.
- 430** Community Facilities District (CFD) #23M - to provide maintenance of street lights, landscaping, parks and parkways.
- 431** Community Facilities District (CFD) #34M - to provide maintenance of street lights, landscaping, parks and parkways.
- 432** Community Facilities District (CFD) #33M - to provide maintenance of street lights, landscaping, parks and parkways.
- 433** Community Facilities District (CFD) #31 Citrus Heights North - to provide maintenance of street lights, landscaping, parks and parkways.
- 434** Community Facilities District (CFD) #32M - to provide maintenance of street lights, landscaping, parks and parkways.
- 435** Community Facilities District (CFD) #35M - to provide maintenance of street lights, landscaping, parks and parkways.
- 436** Community Facilities District (CFD) #36M - to provide maintenance of street lights, landscaping, parks and parkways.

## Special Revenue Funds - continued

- 437** Community Facilities District (CFD) #38M - to provide maintenance of street lights, landscaping, parks and parkways.
- 438** Community Facilities District (CFD) #37 Montelago - to provide maintenance of street lights, landscaping, parks and parkways.
- 439** Community Facilities District (CFD) #39M - to provide maintenance of street lights, landscaping, parks and parkways.
- 440** Community Facilities District (CFD) #40M - to provide maintenance of street lights, landscaping, parks and parkways.
- 441** Community Facilities District (CFD) #41M - to provide maintenance of street lights, landscaping, parks and parkways.
- 442** Community Facilities District (CFD) #42M - to provide maintenance of street lights, landscaping, parks and parkways.
- 443** Community Facilities District (CFD) #44M - to provide maintenance of street lights, landscaping, parks and parkways.
- 444** Community Facilities District (CFD) #45M - to provide maintenance of street lights, landscaping, parks and parkways.
- 445** Community Facilities District (CFD) #46M - to provide maintenance of street lights, landscaping, parks and parkways.
- 446** Community Facilities District (CFD) #47M - to provide maintenance of street lights, landscaping, parks and parkways.
- 447** Community Facilities District (CFD) #48M - to provide maintenance of street lights, landscaping, parks and parkways.
- 448** Community Facilities District (CFD) #49M - to provide maintenance of street lights, landscaping, parks and parkways.
- 449** Community Facilities District (CFD) #50M - to provide maintenance of street lights, landscaping, parks and parkways.
- 450** Community Facilities District (CFD) #51M - to provide maintenance of street lights, landscaping, parks and parkways.
- 453** Community Facilities District (CFD) #53M - to provide maintenance of street lights, landscaping, parks and parkways.
- 454** Community Facilities District (CFD) #54M - to provide maintenance of street lights, landscaping, parks and parkways.

## Special Revenue Funds - continued

- 455** Community Facilities District (CFD) #55M - to provide maintenance of street lights, landscaping, parks and parkways.
- 456** Community Facilities District (CFD) #56M - to provide maintenance of street lights, landscaping, parks and parkways.
- 457** Community Facilities District (CFD) #57M - to provide maintenance of street lights, landscaping, parks and parkways.
- 458** Community Facilities District (CFD) #58M - to provide maintenance of street lights, landscaping, parks and parkways.
- 459** Community Facilities District (CFD) #59M - to provide maintenance of street lights, landscaping, parks and parkways.
- 460** Community Facilities District (CFD) #60M - to provide maintenance of street lights, landscaping, parks and parkways.
- 461** Community Facilities District (CFD) #61M - to provide maintenance of street lights, landscaping, parks and parkways.
- 462** Community Facilities District (CFD) #62M - to provide maintenance of street lights, landscaping, parks and parkways.
- 463** Community Facilities District (CFD) #63M - to provide maintenance of street lights, landscaping, parks and parkways.
- 464** Community Facilities District (CFD) #64M - to provide maintenance of street lights, landscaping, parks and parkways.
- 465** Community Facilities District (CFD) #65M - to provide maintenance of street lights, landscaping, parks and parkways.
- 467** Community Facilities District (CFD) #67M - to provide maintenance of street lights, landscaping, parks and parkways.
- 468** Community Facilities District (CFD) #68M - to provide maintenance of street lights, landscaping, parks and parkways.
- 469** Community Facilities District (CFD) #69M - to provide maintenance of street lights, landscaping, parks and parkways.
- 470** Community Facilities District (CFD) #70M Avellino – to provide maintenance of street lights, landscaping, parks and parkways.
- 471** Community Facilities District (CFD) #71M Sierra Crest – to provide maintenance of street lights, landscaping, parks and parkways.

## Special Revenue Funds - continued

- 472** Community Facilities District (CFD) #72M – to provide maintenance of street lights, landscaping, parks and parkways.
- 473** Community Facilities District (CFD) #73M – to provide maintenance of street lights, landscaping, parks and parkways.
- 474** Community Facilities District (CFD) #74M – to provide maintenance of street lights, landscaping, parks and parkways.
- 475** Community Facilities District (CFD) #75M – to provide maintenance of street lights, landscaping, parks and parkways.
- 476** Community Facilities District (CFD) #76M – to provide maintenance of street lights, landscaping, parks and parkways.
- 477** Community Facilities District (CFD) #77M – to provide maintenance of street lights, landscaping, parks and parkways.
- 478** Community Facilities District (CFD) #78M – to provide maintenance of street lights, landscaping, parks and parkways.
- 479** Community Facilities District (CFD) #79M – to provide maintenance of street lights, landscaping, parks and parkways.
- 480** Community Facilities District (CFD) #80M – to provide maintenance of street lights, landscaping, parks and parkways.
- 481** Community Facilities District (CFD) #81M – to provide maintenance of street lights, landscaping, parks and parkways.
- 483** Community Facilities District (CFD) #83M – to provide maintenance of street lights, landscaping, parks and parkways.
- 497** Fontana Fire District - to account for costs associated with the Fontana Fire Protection District, a separate legal entity governed by California State Health and Safety Code for the purpose of providing fire suppression, emergency medical, fire prevention and education services within the City limits and unincorporated area with the City's Sphere of Influence.
- 498** FFD – Community Facilities District (CFD) 2202-2 - to account for special taxes levied on property developed after January 2, 2001 to finance fire protection and suppression services within the Community Facilities District.
- 499** Fontana Community Foundation – to account for the revenues and expenditures of the Fontana Community Foundation.

## Debt Service Funds

- 580** General Debt Service - to account for debt service payments on general City obligations.
- 581** Fontana Gateway Assessment District - to account for special tax assessment receipts and debt service payments on Fontana Gateway Assessment District No. 89-1 limited obligation bonds.

## Capital Project Funds

- 601** Capital Reinvestment - to account for moneys transferred from the General Fund to be expended on discretionary infrastructure projects.
- 602** Capital Improvement - to account for moneys expended on miscellaneous capital improvements.
- 603** Future Capital Projects - to account for capital improvement reimbursements from the San Bernardino Associated Governments (SANBAG) to be used for general infrastructure improvements throughout the City.
- 620** San Sevaine Flood Control - to account for flood control fees collected for the construction of flood control improvements in the San Sevaine Area.
- 621** Upper Etiwanda Flood Control - to account for flood control fees collected for the construction of flood control improvements.
- 622** Storm Drainage - to account for receipts from drainage fees imposed on developers for the purpose of constructing storm drainage facilities within the City limits.
- 623** Sewer Expansion - to account for developer impact fees used by the Inland Empire Utilities Agency for the expansion and construction of sewer treatment facilities.
- 630** Circulation Mitigation - to account for developer impact fees expended for traffic studies, planning, and construction of traffic flow improvements.
- 631** Fire Assessment - to account for developer impact fees expended for fire prevention and protection.

## Capital Project Funds - continued

- 632** General Government - to account for developer impact fees used for the capital construction of City facilities.
- 633** Landscape Improvements - to account for development impact fees used to improve public landscaping City-wide.
- 634** Library Capital Improvement - to account for developer impact fees to be used for the construction of library facilities.
- 635** Parks Development - to account for receipts and expenditures from park development fees for new parks and renovation of existing parks.
- 636** Police Capital Facilities - to account for development impact fees to fund capital improvements of police facilities and equipment.
- 637** Underground Utilities - to account for developer fees used for offsetting the cost of relocating electrical and cable lines underground to enhance the appearance and the safety of the community.
- 638** Affordable Housing Trust - to account for inclusionary housing and affordable housing developer impact fees to be used to construct, rehabilitate or subsidize affordable housing that complies with the Affordable Housing Trust Fund regulations.
- 657** Community Facilities District (CFD) #31 Citrus Heights North – to account for bond proceeds used to finance infrastructure improvements in the Citrus Heights North CFD.
- 658** Community Facilities District (CFD) #37 Montelago – to account for bond proceeds used to finance infrastructure improvements in the Montelago CFD.
- 659** Community Facilities District (CFD) #70 Avellino – to account for bond proceeds used to finance infrastructure improvements in the Avellino CFD.
- 660** Community Facilities District (CFD) #71 Sierra Crest – to account for bond proceeds used to finance infrastructure improvements in the Sierra Crest CFD.
- 696** Fire Capital Project - to account for moneys expended on capital improvements and equipment replacement for the Fontana Fire Protection District.

## Capital Project Funds - continued

- 697** Fontana Housing Authority - to account for costs associated with the Housing Authority, a separate legal entity governed by California State Housing Authority law. The Housing Authority uses funds from the Fontana Redevelopment Agency's Low and Moderate Income Housing Fund and Federal Department of Housing and Urban Development Program Grants to actively improve and develop quality neighborhoods and housing opportunities throughout the City of Fontana.

## Proprietary Funds

- 701** Sewer Maintenance and Operation - to account for the maintenance and operation of the sewer system, which is funded by user charges and other fees.
- 702** Sewer Capital - to account for the City's association with the Fontana wastewater facility. To account for the ongoing expansion of the sewer system which is funded by connection charges and other fees.
- 703** Sewer Replacement - to account for funds reserved for the eventual replacement of the City's sewer system.
- 710** Water Utility - to account for the City's water operations.
- 751** Fleet Operations - to account for motor vehicle services provided to the City's fleet used by the various departments.

## Major Funds

Major funds represent the significant activities of the City and basically include any fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10% of the revenues or expenditures of the appropriated budget. Under this provision, the following funds qualify as major funds:

**Governmental Fund Type funds** - General Fund and Fontana Fire District.

## State Propositions by Number

- No. 1A (2004) **Protection of Local Government Revenues.** Protects local funding for public safety, health, libraries, parks and other locally delivered services by prohibiting the State from reducing property tax proceeds and requiring that local sales tax revenues remain with local government and be spent for local purposes. Allows provisions to be suspended only if the Governor declares a fiscal necessity and two-thirds of the Legislature approve the suspension, with suspended funds to be repaid within three years. **Impact on Fontana: Revenue stabilization.**
- No. 1A (2006) **Transportation Funding Protection.** Protects transportation funding for traffic congestion relief projects, safety improvements, and local streets and roads and prohibits the state sales tax on motor vehicle fuels from being used for any purpose other than transportation improvements. Authorizes loans of these funds only in the case of severe state fiscal hardship, restricts loans to no more than twice in any 10-year period, and requires loans to be fully repaid within three years.
- No. 1B (2006) **Highway Safety, Traffic Reduction, Air Quality, and Port Security.** Makes safety improvements and repairs to state highways, upgrades freeways to reduce congestion, repairs local streets and roads, upgrades highways along major transportation corridors, improves seismic safety of local bridges, expands public transit, helps complete the state's network of carpool lanes, reduces air pollution, and improves anti-terrorism security at shipping ports by providing for a bond issue not to exceed \$19.925 billion. **Impact on Fontana: \$2.9 received for FY 2007-08 and \$2.7 for FY 2008-09.**

### Effects of Proposition 1A

- Strengthens prohibitions against unfunded state mandates by requiring the state to suspend state mandates in any year the Legislature does not fully fund those laws
- Expands definition of state mandate to include transfer of responsibility of a program for which the state previously had full or partial responsibility
- Prohibits the state from:
  - Reducing the local Bradley-Burns Uniform Sales and Use Tax rate or altering its method of allocation unless to comply with federal law or an interstate compact
  - Decreasing VLF revenue from the 0.65% rate without providing replacement funding to cities and counties
  - Shifting property taxes from cities, counties or special districts with certain exceptions
  - Failing to reimburse cities and counties for the 0.25% local sales tax shifted under the triple flip

## State Propositions by Number - continued

- No. 2 (1998) **Transportation Funding:** Requires loans of transportation related revenues to the General Fund be repaid the same fiscal year, or within three fiscal years if the Governor declares an emergency significantly impacting the General Fund or GF revenues are less than the previous fiscal year's adjusted revenues. Allows loans of certain transportation related revenues to local entities conditioned upon repayment, with interest, within four years. Designates local transportation funds as trust funds prohibiting abolition of such funds created by law. Restricts allocations from local transportation funds to designated purposes relating to local transportation.
- No. 4 (1979) **Limitation of Government Appropriations:** Also called the Gann Initiative, establishes and defines annual appropriation limits on state and local government entities based on annual appropriations for the prior fiscal year. Requires adjustments for changes in cost of living, population and other specified factors. Although most appropriations are subject to the limit, the law exempts capital outlay, debt service and local government subventions. If the limit is exceeded, the surplus must be returned to the taxpayers within two years. **Impact on Fontana: City historically falls well below the Gann spending limit – see page 379.**
- No. 8 (1979) **Temporary Decline in Value:** Allows the Assessor to temporarily lower assessments when the market value on January 1 is lower than the factored base year value for that year. Reductions in assessed values are temporary and reviewed annually until factored base year value is again lower than the market value and reinstated and the property will be subject to regular annual 2% increases.
- No. 13 (1978) **Tax Limitation:** Limits ad valorem taxes on real property to 1% of assessed value with Fiscal Year 1975-76 as the base year, and limits assessment increases to 2% per year. Allows reassessments to market value only when a property is sold. Prohibits state lawmakers from imposing new taxes without a 2/3 vote of the legislature, and prohibits local governments from enacting most new taxes without a 2/3 vote of the electorate. **Impact on Fontana: Beginning July 1, 1978, annual losses in property tax revenues.**

### Effects of Proposition 13

- Lowered tax burden for elderly and low-income homeowners (proportionate to income)
- Disparate treatment of similarly situated properties
- Disconnect between service costs and revenues deters balanced planning
- Local agency property tax revenues cut by nearly 60%
- Tax rates and shares out of sync with service demands
- Greater reliance on state General Fund for county and school spending
- Greater reliance in cities and counties on user fees and local taxes

## State Propositions by Number - continued

No. 22 (2010) **The Local Taxpayer, Public Safety, and Transportation Protection Act.** Prohibits the state, even during a period of severe financial hardship, from delaying the distribution of tax revenues for transportation, redevelopment, or local government projects and services. Specifically, closes loopholes to prevent taking local taxpayer funds currently dedicated to cities, counties, special districts and redevelopment agencies and revokes the State's authority to borrow local government property tax funds. It prohibits the State from redirecting, borrowing or taking the gasoline excise tax (HUTA) allocated to cities and counties for local street and road maintenance and improvements, and prohibits the State from taking or redirecting public transportation account revenues dedicated to public transit.

No. 26 (2010) **Stop Hidden Taxes Initiative.** In some instances, may require new fees, or existing fees that are extended or increased, to be classified as special taxes requiring approval by two-thirds vote of local voters. It adds a new definition of "tax" into the California Constitution providing that any government-imposed charge, levy or exaction of any kind is a tax unless it falls into one of seven express exemptions. Aimed at fees imposed by state and local governments commonly referred to as "regulatory fees." These fees are placed on a particular class of persons or businesses from which the revenues are used to provide a benefit to the public as well as the fee payor, and are typically intended to mitigate the societal and environmental impacts of a business' or person's activities.

### Prop 26 Regulatory Fees - Exceptions

- A charge imposed for a specific benefit conferred or privilege granted directly to the payor that is not provided to those not charged, and which does not exceed the reasonable costs to the local government. (e.g., planning permits)
- A charge imposed for a specific government service or product provided directly to the payor that is not provided to those not charged, and which does not exceed the reasonable costs to the local government of providing the service or product. (e.g., user fees)
- A charge imposed for the reasonable regulatory costs to a local government for issuing licenses and permits, performing investigations, inspections and audits, enforcing agricultural marketing orders, and the administrative enforcement and adjudication thereof. (e.g., pet licenses)
- A charge imposed for entrance to or use of local government property. (e.g., facility rental fees)
- A fine, penalty, or other monetary charge imposed by the judicial branch of government or a local government as a result of a violation of law, including late payment fees, fees imposed under administrative citation ordinances, parking violations, etc. (e.g., code enforcement fees, parking fines)
- A charge imposed as a condition of property development. (e.g., building permit fees)
- Assessments and property related fees. (e.g., sewer fees)

## State Propositions by Number - continued

- No. 30 (2012) **Sales and Income Tax Increase Initiative.** Besides increase sales and income taxes, initiative guarantees funding for public safety services realigned from state to local governments. **Impact on Fontana: approximately \$900,000 received to date.**
- No. 42 (2002) **Transportation Congestion Improvement Act.** Requires, effective July 1, 2003, existing revenues resulting from state sales and use taxes on the sale of motor vehicle fuel be used for transportation purposes as provided by law until June 30, 2008. Requires, effective July 1, 2008, existing revenues resulting from state sales and use taxes on the sale of motor vehicle fuel be used for public transit and mass transportation; city and county street and road repairs and improvements; and state highway improvements. Imposes the requirement for two-thirds of the Legislature to suspend or modify the percentage allocation of the revenues. **Impact on Fontana: \$363,481 received for FY 2002-03; \$720,226 for FY 2005-06. FY 2003-04 & FY 2004-05 allocations previously suspended were repaid with interest in FY 2006-07 totaling \$1.1 million. Received \$1.6 million for FY 2008-09; \$1.7 for FY 2009-10.**
- No. 46 (1986) **Property Taxation:** Provides a further exception to the 1% Proposition #13 limit - it is not applicable to bonded indebtedness for the acquisition or improvement of real property approved on or after July 1, 1978, by two-thirds of the votes cast by the voters voting on the proposition.

### TCRP: Prop 42 Allocations

- Five-year plan with \$678 million per year of funding for 141 designated traffic congestion relief projects from gasoline sales tax revenue previously deposited in the state General Fund
- TCRP allocated remaining gasoline sales tax revenues as follows:
  - 20% to public transportation
  - 40% to transportation improvement projects funding the in state Transportation Improvement Program
  - 20% to county street and road improvements
  - 20% to city street and road improvements
- Essential allocation structure remained, although portions of the program were not funded in some years due to severe state General Fund deficits
- TCRP concluded in FY 2007-08 when funding for the 141 designated projects was completed
- Thereafter, all gasoline sales tax revenues were allocated on the 20/40/20/20 formula
- **Funds were effectively eliminated for FY 2010-11 with the signing of the Gas Tax Swap in March 2010 (ABx8 6 and ABx8 9)**

## State Propositions by Number - continued

- No. 47 (1986) **Allocation of Vehicle License Fee Taxes to Counties and Cities.** Requires all revenues from taxes imposed pursuant to the Vehicle License Fee Law to be allocated to counties and cities on and after July 1 following its adoption, except fees on trailer coaches and mobile homes and the costs of collection and refunds.
- No. 49 (2002) **State Grants for Before and After School Programs.** Increases state grant funds available for Before and After School Programs providing tutoring, homework assistance, and educational enrichment. Establishes priority for continued funding level for schools already receiving grants. Makes public elementary, middle and junior high schools, including charter schools, eligible for grants ranging from \$50,000 to \$75,000. Provides priority for additional funding for schools with predominantly low-income students. Declares that funding for before and after school programs shall be above Proposition 98 base funding, and at least \$85 million for first year increasing to \$550 million annually if state revenues grow. **Impact on Fontana: Provides funding for After School Program, \$3.4 million budgeted for FY 2017-18.**
- No. 57 (2004) **California Economic Recovery Bond Act:** A one-time Economic Recovery Bond of up to \$15 billion to pay off the state's accumulated General Fund deficit as of June 30, 2004, and replace the \$10.7 billion deficit-financing bonds authorized by the Legislature in 2003. The bond to be repaid through multi-step process that "freed up" a revenue stream dedicated solely to repayment of the bond. The **"Triple Flip"** diverts one-quarter cent of the sales tax from local governments to a special fund dedicated to the bond's repayment, the diversion of property taxes from school districts to local governments to offset their sales tax loss, and added General Fund payments to school districts to replace their diverted property taxes. **Impact on Fontana: Approximately 25% of sales tax revenue was received twice a year, one-half in January and one-half in May, rather than on a monthly basis which negatively impacted cash flow. Triple Flip "unwind" occurred during FY 2015-16.**
- No. 62 (1986) **Taxation. Local Governments and Districts.** Enacts statutes regarding new or increased taxation by local governments and districts. Imposition of special taxes, defined as taxes for special purposes, will require approval by two-thirds of voters.
- No. 98 (1988) **School Funding.** Establishes a minimum annual funding level for K-12 schools and community colleges, constituting over 70 percent of total K-12 funding and about two-thirds of total community college funding. It includes complicated formulas that basically provide a guaranteed funding source that grows each year with the economy and the number of students which is funded through a combination of State General Fund and local property tax revenues. **Impact on Fontana: Created need for ERAF shifts.**

## State Propositions by Number - continued

- No. 111 (1990) **Traffic Congestion Relief and Spending Limitation Act of 1990.** Enacts a statewide traffic congestion relief program and updates the spending limit on state and local government to better reflect the needs of a growing California population. It provides new revenues to be used to reduce traffic congestion by building state highways, local streets and roads, and public mass transit facilities.
- No. 172 (1993) **Local Public Safety Protection and Improvement Act of 1993.** Establishes a permanent statewide half-cent sales tax for support of local public safety functions in cities and counties to partially replace the property taxes shifted from local agencies to local school districts as part of the 1993-94 state budget agreement. **Impact on Fontana: Revenue of approximately \$1 million per year.**
- No. 218 (1996) **Voter Approval for Local Government Taxes.** Requires *all* local property-related fees to comply as follows: (1) No property owner's fee may be more than the cost to provide service to that property owner's land. (2) No fee may be charged for fire, police, ambulance, library service, or any other service widely available to the public. (3) No fee revenue may be used for any purpose other than providing the property-related service. (4) Fees may only be charged for services immediately available to property owners. Before adopting a new or increasing an existing property-related fee, information about the fee must be mailed to every property owner, reject the fee if a majority of the property owners protest in writing, and hold an election on the fee. **Impact on Fontana: The City has conducted several Prop. 218 proceedings for revenues such as landscape and lighting assessments and sewer fees.**

### Effects of Proposition 218

- Establishes clear Constitutional standard distinguishing locally imposed general taxes (majority voter requirement) from special taxes (super majority requirement)
- Provides citizens with the power to repeal taxes, assessments, fees and charges that are subject to Proposition 218
- Establishes a formal balloting procedure for the adoption of benefit assessments imposed on property
- Requires distinction between special benefits and general benefits regarding assessments
- Requires assessment of public property within an assessment district
- Places the burden of proof for demonstrating special benefit on the local agency imposing the property assessment
- Establishes new category of fees called "property-related fees" requiring new approval procedures and substantive provisions for those fees

## Assembly Bills by Number

- AB 8 (1979) State law that allocates property tax revenues to local governments and schools.
- AB 10 (2013) **Minimum Wage Increase.** State law which increases the minimum wage on or after July 1, 2014, to not less than \$9 per hour; and on or after January 1, 2016, to not less than \$10 per hour. **Impact on Fontana: Requires increase in wages for several part-time positions and creates compaction issues with other positions.**
- AB 63 (2000) **Taxation Disclosure.** Permits, under specified conditions, the disclosure of tax information to tax officials of any city until December 31, 2008. **Impact on Fontana: Allows City staff to cross reference existing business license records with those of the Franchise Tax Board.**
- AB 717 (1995) **Certification and Training of Inspectors, Plans Examiners, and Building Officials.** Establishes specific certification, training, and continuing education requirements for construction inspectors, plans examiners, and building officials, as defined, who are employed by a local agency in a temporary or permanent capacity. Exempts from its training and certification requirements any person currently and continuously employed by a local agency who is a construction inspector, plans examiner, or building official, for not less than two years prior to the effective date of the bill, until that person obtains new employment. **Impact on Fontana: The City is providing continuing education for appropriate Building and Safety staff.**
- AB 939 (1989) **California Integrated Waste Management Act of 1989.** Established the current organization, structure and mission of the California Integrated Waste Management Board (CIWMB). The purpose was to direct attention to the increasing waste stream and decreasing landfill capacity, and to mandate a reduction of waste being disposed. Cities and counties were required to meet diversion goals of 25% by 1995 and 50% by 2000. **Impact on Fontana: The City has consistently met the diversion goals.**
- AB 990 (1999) **Sales and Use Tax.** Authorizes cities and counties to collect information from persons seeking to engage in the business of selling tangible personal property and to require that they provide their State Board of Equalization permit number. **Impact on Fontana: Allows City staff to cross reference existing business license records with those of the Board of Equalization.**
- AB 1234 (2005) **Compensation and Ethics Training of Local Officials.** Rules governing compensation of local officials and requirement for biennial ethics training courses.

## Assembly Bills by Number - continued

- AB 1290 (1993) **Community Redevelopment Reform Act of 1993.** Revised the definition of a blighted area and enacted numerous revisions in the Community Redevelopment Law, including the imposition of specified time limitations on redevelopment plans, the requirement of the adoption of implementation plans describing the goals and objectives of redevelopment agencies, and the inclusion of specified information on statements of indebtedness required to be filed by redevelopment agencies. **Impact on Fontana: The City adopted AB 1290 limitations for all Redevelopment Project Areas on November 15, 1994.**
- AB 1484 (2012) **AB X1 26 Cleanup/Enforceable Obligations.** Expands the definition of "enforceable obligation" to include loans between the agency and the host city or county within two years of the date of creation of the redevelopment agency or within two years of the date of the creation of a project area if the loan is specific to that project area. Other loans may also be deemed enforceable obligations provided that the oversight board makes a finding that the loan was for legitimate redevelopment purposes. Other provisions clarify the functions of successor agencies and oversight boards. **Impact on Fontana: Could allow reconsideration of Enforceable Obligations previously rejected by State Department of Finance.**
- AB 1522 (2014) Paid Sick Days for Part-Time Employees. Enacted the Healthy Workplaces, Healthy Families Act of 2014 to provide that an employee who, on or after July 1, 2015, works in California for 30 or more days within a year from the commencement of employment is entitled to paid sick days for prescribed purposes, to be accrued at a rate of no less than one hour for every 30 hours worked. **The City of Fontana has adopted a policy to accrue 24 hours of paid sick leave annually for part-time employees, the cost of which will vary from year to year. The annual cost to the City is estimated at \$150,000.**
- AB 1600 (1987) **Developer Fees.** Counties and cities can charge developer impact fees to pay for public works. **The City of Fontana charges several developer fees enacted under AB 1600.**

### Mitigation Fee Act AB 1600

- Fees imposed to mitigate the impact of the development on the community
- Fees must be expended for which they are charged
- Revenue deposited in separate dedicated capital facility account
- Requires annual report and findings with regard to unexpended portion

## Assembly Bills by Number - continued

- AB 1602 (2005) **Supplemental VLF Amounts for Inhabited Annexations.** Provided new allocations of Vehicle License Fee (VLF) revenues to cities to remedy the negative effects of certain provisions of the VLF for Property Tax swap of 2004. For cities that annex areas after August 5, 2004 (the date of the swap), this bill provided additional per capita allocation for each person residing in the annexed area at the time of annexation that continues into the future increasing by a growth factor. The per capita amount is derived by multiplying \$50 times the growth in total VLF revenues from the most recent fiscal year since 2004-05, divided by the growth in population, approximately mirroring the overall annual change in VLF per capita revenues. **Impact on Fontana: The City recently annexed 32 "islands" adding 14,000+ new residents. SB 89 (2011) eliminated this funding.**
- AB 1768 (2002) **Education Revenue Augmentation Fund (ERAF) Shift.** Required a shift of \$75 million of tax increment statewide from redevelopment agencies to ERAF to meet the 2002-03 state budget shortfall. **Impact on Fontana: One-year shift from Fontana RDA of \$1.1 million.**
- AB 2220 (2016) **City Elections by District.** Authorizes the legislative body of a city to adopt an ordinance that requires the members of the legislative body to be elected by district or by district with an elective mayor without being required to submit the ordinance to the voters for approval. **Impact on Fontana: Savings from holding a special election.**
- AB 2928 (2000) **Comprehensive Transportation Funding Measure.** Transfers \$4.9 billion from a combination of General Fund and gasoline sales tax revenue to the Traffic Congestion Relief Fund (TCRF) by 2005-06 to fund 141 specific transportation projects over a six-year period. Due to the state's fiscal condition in the early 2000s, much of this funding was loaned to the General Fund. Later statutes extended the transfer through 2007-08 and specified repayment of prior-year loans. To date, \$3.1 billion has been transferred, and payments on prior-year loans will likely be made into the next decade.
- AB 3229 (1996) **Local Law Enforcement Supplemental Funding.** Allocates \$100 million annually for Citizens Option for Public Safety (COPS) program. **Impact on Fontana: \$325,000 revenue budgeted for FY 2017-18 to partially fund part-time cadets and helicopter program.**
- ABX1 26 (2011) **Redevelopment Agency Dissolution Act.** Phases out the current tax increment funding mechanism for redevelopment agencies and returns property tax revenues to schools, special districts, cities and counties to help sustain their core functions. The failure of the legislative body of the city/county to enact a continuation ordinance to enable its redevelopment agency to continue normal operations on or before October 1, 2011, would lead to the dissolution of the RDA as of October 1, 2011. (see below for lawsuit information)

## Assembly Bills by Number - continued

- ABX1 27 (2011) **Redevelopment Agency Continuation Act.** Allows redevelopment agencies to avoid dissolution by opting into the Voluntary Alternative Redevelopment Program (VARP). To qualify for the VARP, the sponsor community of an RDA must agree to pay its proportionate shares of \$1.7 billion in FY 2011-12 and \$400 million annually for subsequent years for redistribution locally. (see below for lawsuit information)
- ABX4 26 (2009) The California Redevelopment Association (CRA) filed a lawsuit challenging the constitutionality of both ABX1 27 and ABX1 26 because they violate Proposition 22 which was passed by the voters in 2010. On December 29, 2011, the California Supreme Court issued their decision declaring that ABX1 27 was invalid and that ABX1 26 was valid, and revised the effective dates and deadlines. **Impact on Fontana: While the full impact is still unclear, no tax increment will be available in the future for projects.**
- ABX8 6 (2010) **Supplemental Educational Revenue Augmentation Fund (SERAF).** Required a two-year shift of \$2.05 billion of tax increment statewide from redevelopment agencies to SERAF to meet the 2009-10 state budget shortfall. The California Redevelopment Association (CRA) filed a lawsuit challenging the constitutionality of the shift, but the Court ruled in favor of the State. **Impact on Fontana: Year one shift from Fontana RDA of \$33.5 million, year two shift of \$6.9 million.**
- ABX8 9 (2010) **Gas Tax SWAP.** Repeals the state sales tax on gasoline; increases the excise tax on gasoline by 17.3 cents and adds annual index that is intended to ensure the new excise tax keeps pace with revenues expected from the sales tax on gas; and increase the sale tax on diesel by 1.75 percent and allocates 75 percent to local transit agencies and 25 percent to state transit programs. The excise tax on diesel is reduced from 18 cents to 13.6 cents. Sales tax revenues from diesel must go to transit funding. In FY 2010-11, the revenues would be allocated to (1) transportation debt service, (2) \$54 million monthly set aside for future appropriation by the legislature, and (3) the remainder allocated 50% to State Transportation Improvement Program (STIP) and 50% evenly split between cities and counties using current HUTA formulas. Beginning in FY 2011-12, the revenues will be allocated to (1) transportation debt service and (2) the remainder allocated 44% to STIP, 12% to State Highway Operation and Protection Program (SHOPP), the state's highway safety improvement program, and 44% evenly split between cities and counties using current HUTA formulas. The law includes expressed legislative intent to fully replace the local streets and road funds cities and counties would have received under Proposition 42 state sales tax on gasoline with allocations from the new higher motor vehicle excise tax (HUTA) rate. **Impact on Fontana: Unknown at this time.**

## Assembly Bills by Number - continued

- ABX8 5 (2010) **Payment Delays.** Provides that, as a way to deal with anticipated cash flow problems, the State will defer the apportionment of certain revenues from the Highway Users Tax Account (HUTA) in the Transportation Tax Fund, thus deferring the transfer of these revenues to local agencies. Also provides that during the period of that deferral, local agencies receiving Prop 1B funds may borrow from those funds to pay for local street and road maintenance and operations. If the local agency borrow from its Prop 1B funds, must repay the borrowed funds with interest (computed at the current average rate of interest earned by the local agency on amounts currently on deposit) within the same fiscal year in which the funds were borrowed, and must use both the repaid Prop 1B funds and the resulting interest for Prop 1B projects. **Impact on Fontana: Monthly HUTA payments for July 2010 through March 2011 of approximately \$1.4 million were paid in April 2011. Proposition 22, passed in November 2010, disallows these delays in the future.**
- ABX8 14 (2010)

## Senate Bills by Number

- SB3 (2016) **Minimum Wage Increase.** State law which increases the minimum wage on or after January 1, 2017, to not less than \$10.50 per hour; on or after January 1, 2018, to not less than \$11 per hour; on or after January 1, 2019, to not less than \$12 per hour; on or after January 1, 2020, to not less than \$13 per hour; on or after January 1, 2021, to not less than \$14 per hour; on or after January 1, 2022, to not less than \$15 per hour. **Impact on Fontana: Requires increase in wages for several part-time positions and creates compaction issues with other positions.**
- SB 89 (2011) **Vehicle License Fee Shift.** Effective July 1, 2011, shifts all City VLF revenues to fund law enforcement grants that previously had been paid by a temporary state tax and, prior to that, by the state general fund. **Impact on Fontana: Loss of per capita VLF estimated at \$670,000 annually and special allocation for newly incorporated annexations estimated at \$790,000 annually.**
- SB 90 (1972) **Property Tax Relief Act.** Limits the ability of local agencies and school districts to levy taxes. To offset these limitations, the Legislature declared its intent to reimburse local agencies and school districts for the costs of new programs or increased levels of service mandated by state government. **Impact on Fontana: The FY 2017-18 budget includes revenues of \$100,000 for mandated cost reimbursement although the actual amount received each year varies since the State does not consistently fund the claims.**

## Senate Bills by Number - continued

- SB 211 (2001) **Redevelopment Indebtedness.** Allows redevelopment agencies to eliminate the time for incurring indebtedness for redevelopment plans adopted prior to 1994, but makes them subject to statutory tax sharing. **Impact on Fontana: The City eliminated the deadline to incur indebtedness and triggered the statutory tax sharing in the North Fontana Project Area in 2003, and in the Sierra Corridor Project Area in 2007.**
- SB 1029 (2016) **CDIAC Data Collection and Reporting Processes.** Requires that the report of proposed issuance of debt submitted to the California Debt and Investment Advisory Commission (CDIAC) include a certification by the issuer that it has adopted local debt policies, which include specified provisions concerning the use of debt and that the contemplated debt issuance is consistent with those debt policies. Also requires state or local agency to submit an annual report for any issue of debt for which it has submitted a report of final sale on or after January 21, 2017, to include specified information about debt issued and outstanding, and the use of proceeds from debt during the reporting period. **The Fontana City Council adopted the Debt Management Policy on June 13, 2017.**
- SB 1045 (2003) **ERAF II.** Required redevelopment agencies statewide to shift \$135 million to ERAF to reduce the amount of State funding for schools for 2003-04. **Impact on Fontana: One-year shift from Fontana RDA of \$2.0 million.**
- SB 1096 (2004) **ERAF III.** Local governments agreed to a two-year property tax reduction (2004-05 and 2005-06) and shift of \$1.3 billion per year to the State in exchange for support of Proposition 1A, a voter-approved ballot measure that offers protection to local governments from future state revenue losses. Also required redevelopment agencies statewide to shift \$250 million for 2004-05 and \$250 million for 2005-06 to ERAF. **Impact on Fontana: Reduction in General Fund property tax of approximately \$2 million (two-year impact) and two-year shift from Fontana RDA of \$8.6 million.**
- SB 1135 (1993) **Education Revenue Augmentation Fund (ERAF) Shifts.** Together with SB 617 and SB 844, required payments from redevelopment agencies for the 1992-93, 1993-94 and 1994-95 fiscal years to the state to meet its obligations to fund education at specified levels under Proposition 98. Three-year shift of \$330 million. **Impact to Fontana: Three-year shift from Fontana RDA of \$4.9 million.**

## Other Legislation

Improvement Bond Act of 1915	(1915)	One of the traditional benefit assessment laws that pay for public works with assessment bonds. <b>The City issued Fontana Gateway Assessment District No. 89-1 Limited Obligation Bonds under this Act in 1990; the bonds were paid off in March 2008.</b>
Landscaping and Lighting Act of 1972	(1972)	Local governments levy benefit assessments to pay for public works and public services. <b>The City has five landscaping and lighting districts formed under this Act.</b>
Brown Act	(1953)	<b>Open meeting law for local governments.</b> Enacted to safeguard the public's ability to obtain access to and participate in local government meetings and deliberations.
California Environmental Quality Act	(1970)	<b>California Environmental Quality Act.</b> Requires public agencies to consider the environmental effects of development projects.
Measure I	(1989)	<b>Traffic Congestion Relief.</b> Approved by San Bernardino County voters in November 1989, authorizes the San Bernardino County Transportation Authority to impose a one-half of one percent sales tax applicable in the incorporated and unincorporated territory of the County of San Bernardino for a period not to exceed twenty years. San Bernardino Associated Governments (SANBAG), acting as the Authority, is authorized to administer the programs described in the Measure. Revenue from the tax can only be used for transportation improvement and traffic management programs authorized in the Expenditure Plan. In November 2004, San Bernardino County voters overwhelming voted to continue Measure I for an additional 30 years beyond its expiration date in 2010. <b>Impact on Fontana: For the first 14 years, the tax has provided more than \$16 million for Fontana's streets and roads. Additional Measure I funds totaling \$768 million have been pooled by all of the cities and unincorporated areas in the valley to support freeway improvements, Metrolink trains, Omnitrans subsidies for elderly and disabled riders, major streets that serve as transportation arteries, ridesharing programs, landscaping and traffic management. FY 2017-18 budget includes Measure I revenues of \$3.3 million.</b>
Measure C	(2006)	<b>School Bonds.</b> In June 2006, voters in the Fontana Unified School District (FUSD) approved \$275 million general obligation bonds to build new schools and modernize or repair existing schools. The bond will pay for 13 new schools by imposing a tax of \$59.90 per year for every \$100,000 of a home's assessed value for the next 20 years.

## Other Legislation - continued

Mello-Roos Community Facilities Act	(1982)	<b>Mello-Roos Community Facilities Act.</b> Allows local agencies to levy special taxes to pay for public works and some public services. <b><i>The City of Fontana has formed several CFDs to fund infrastructure and services.</i></b>
Public Records Act	(1958)	Requires public access to public records with limited exceptions.
Quimby Act	(1975)	Authorizes cities and counties to pass ordinances requiring that developers set aside land, donate conservation easements, or pay fees for park improvements. Revenues generated through the Quimby Act cannot be used for the operation and maintenance of park facilities.
Uniform Public Construction Cost Accounting Act	(1983)	Allows local agencies to use alternative bidding procedures when they hire contractors to perform public works projects. Specifically, projects of \$30,000 or less may be performed by the agency's own workforce, negotiated contract or purchase order; and projects of \$175,000 or less may be contracted by informal procedures as set forth in the statute. <b><i>The City of Fontana adopted the Act in June 2009.</i></b>

### Community Facilities Districts

- May be used to finance the purchase, construction, improvement, expansion or rehabilitation of any real or tangible property with an estimated useful life of five or more years
- Subject to certain restrictions, may also finance services including
- Tax levied by ordinance approved by a two-thirds vote of the registered voters living within the district
- If fewer than 12 registered voters, by landowner vote
- Taxes adjusted annually by resolution
- Taxes collected two a year along with property tax and subject to the same penalties and foreclosure procedures

## Other Legislation - continued

Road Repair and (2016) Accountability Act of 2017

Allows local agencies to use alternative bidding procedures when they hire contractors to perform public works projects. Specifically, projects of \$30,000 or less may be performed by the agency's own workforce, negotiated contract or purchase order; and projects of \$175,000 or less may be contracted by informal procedures as set forth in the statute. **The City of Fontana will receive \$48 million over ten-year period, \$1.4 in Fiscal Year 2017-18 (partial year funding).**

### The Road Repair and Accountability Act of 2017

#### Additional taxes:

- 12 cents per gallon on gasoline effective November 1, 2017 plus inflationary adjustments
- 20 cents per gallon on diesel fuel effective November 1, 2017 plus inflationary adjustments
- Additional annual vehicle registration tax of \$25 to \$175 based on market value of vehicle effective January 1, 2018
- Additional annual \$100 vehicle registration tax on zero emissions vehicles models 2020 or later effective July 1, 2020

#### For maintenance and rehabilitation:

- \$1.5 billion annually for state highway system
- \$1.5 billion annual for local streets and roads
- \$200 million for State-Local-Partnership Program for existing and aspiring self-help jurisdictions
- \$100 million for active transportation programs

Requires transparency from local agencies on what projects they fund with new revenues. Cities and counties required to send list to California Transportation Commission (CTC), before and after expenditure, of the projects proposed to be funded.

- Lists must be adopted as part of the jurisdiction's budget and include description and location of project, proposed schedule of completion, and estimated useful life of the project
- Lists must be submitted to receive funds, but can be changed to adapt to local needs as long as changes are consistent with bill requirements
- Contains local agency maintenance of effort (MOE) requirement

# Appendices

# Acronyms

<b>AB</b>	Assembly Bill
<b>ABC</b>	Alcohol Beverage Commission
<b>ADA</b>	American Disabilities Act
<b>ADDI</b>	American Dream Down Payment Assistance Initiative
<b>AQMD</b>	Air Quality Management District
<b>ARC</b>	Annual Required Contribution
<b>ARRA</b>	American Reinvestment and Recovery Act
<b>ASP</b>	After-School Program
<b>ATP</b>	Active Transportation Program
<b>CAFR</b>	Comprehensive Annual Financial Report
<b>CaIPERS</b>	California Public Employees Retirement System
<b>CALTRANS</b>	California Department of Transportation
<b>CAP</b>	Cost Allocation Plan
<b>CDBG</b>	Community Development Block Grant
<b>CDIAC</b>	California Debt and Investment Advisory Commission
<b>CEQA</b>	California Environmental Quality Act
<b>CERT</b>	Community Emergency Response Team

<b>CFD</b>	Community Facilities District
<b>CIP</b>	Capital Improvement Program
<b>CMP</b>	Congestion Management Plan
<b>CMTA</b>	California Municipal Treasurers Association
<b>COLA</b>	Cost of Living Adjustment
<b>COPS</b>	Citizens Option for Public Safety
<b>CPI</b>	Consumer Price Index
<b>CSMFO</b>	California Society of Municipal Finance Officers
<b>CTC</b>	California Transportation Commission
<b>DDA</b>	Developer Disposition Agreement
<b>DDR</b>	Due Diligence Review
<b>DIF</b>	Development Impact Fee
<b>DMV</b>	Department of Motor Vehicles
<b>DOF</b>	Department of Finance
<b>EDU</b>	Equivalent Dwelling Unit
<b>ERAF</b>	Educational Revenue Augmentation Fund
<b>ESG</b>	Emergency Shelter Grant
<b>FEMA</b>	Federal Emergency Management Agency

# Appendices

# Acronyms

<b>FETHAP</b>	Fontana Employee/Teacher Home-Ownership Program
<b>FHLB</b>	Federal Home Loan Bank
<b>FHLMC</b>	Federal Home Loan Mortgage Corporation
<b>FNMA</b>	Federal National Mortgage Association
<b>FPPC</b>	Fair Political Practices Commission
<b>FTE</b>	Full Time Equivalent
<b>FUSD</b>	Fontana Unified School District
<b>FWRP</b>	Fontana Wastewater Reclamation Facility
<b>FY</b>	Fiscal Year
<b>GAAP</b>	Generally Accepted Accounting Principles
<b>GASB</b>	Governmental Accounting Standards Board
<b>GFOA</b>	Government Finance Officers Association
<b>GIS</b>	Geographic Information System
<b>HAP</b>	Homeownership Assistance Program
<b>HHW</b>	Household Hazardous Waste
<b>HOME</b>	Home Investment Partnership Program
<b>HSIP</b>	Highway Safety Improvement Program
<b>HUD</b>	Housing and Urban Development

<b>HUTA</b>	Highway Users Tax Account
<b>HVAC</b>	Heating, Ventilation and Air Conditioning
<b>ICSC</b>	International Council of Shopping Centers
<b>IEUA</b>	Inland Empire Utilities Agency
<b>ISTEA</b>	Intermodal Surface Transportation Efficiency Act
<b>JPA</b>	Joint Powers Authority
<b>LADWP</b>	Los Angeles Department of Water and Power
<b>LAFCO</b>	Local Agency Formation Commission
<b>LAIF</b>	Local Agency Investment Fund
<b>L.F.</b>	Linear Foot
<b>LLMD</b>	Local Lighting Maintenance District
<b>LMD</b>	Landscape Maintenance District
<b>LMIHF</b>	Low/Moderate Income Housing Fund
<b>MGD</b>	Millions of Gallons per Day
<b>MHZ</b>	Megahertz
<b>MOE</b>	Maintenance of Effort
<b>MOU</b>	Memorandum of Understanding
<b>MSFIF</b>	Municipal Services Fiscal Impact Fund

# Appendices

# Acronyms

<b>MWD</b>	Metropolitan Water District
<b>NHF</b>	National Homebuyers Fund
<b>NSP</b>	Neighborhood Stabilization Program
<b>OES</b>	Office of Emergency Services
<b>O&amp;M</b>	Operations & Maintenance
<b>OPA</b>	Owner Participation Agreement
<b>OPEB</b>	Other Post-Employment Benefits
<b>OSR</b>	Open Space and Recreation
<b>OTS</b>	Office of Traffic Safety
<b>PARS</b>	Public Agency Retirement Services
<b>PDF</b>	Portable Document Format
<b>PEG</b>	Public, Education and Government
<b>PEPRA</b>	California Public Employees' Pension Reform Act of 2013
<b>PERL</b>	Public Employees Retirement Law
<b>PERS</b>	Public Employees Retirement System
<b>POST</b>	Police Officers Standards and Training
<b>PT FTE</b>	Part-time Equivalent
<b>PTAF</b>	Property Tax Administration Fee

<b>PUC</b>	Public Utilities Commission
<b>RACES</b>	Radio Amateur Civil Emergency Services
<b>RDA</b>	Redevelopment Agency
<b>RMRA</b>	Road Maintenance and Rehabilitation Account
<b>ROPS</b>	Recognized Obligation Payment Schedule
<b>ROW</b>	Right of Way
<b>RPTTF</b>	Redevelopment Property Tax Trust Fund
<b>RTIP</b>	Regional Transportation Improvement Program
<b>SANBAG</b>	San Bernardino Associated Governments
<b>SANCATT</b>	San Bernardino County Auto Theft Task Force
<b>SB</b>	Senate Bill
<b>SBCFCD</b>	San Bernardino County Flood Control District
<b>SBCTA</b>	San Bernardino County Transportation Authority
<b>SBOE</b>	State Board of Equalization
<b>SBPEA</b>	San Bernardino Public Employees Association
<b>SCAG</b>	Southern California Association of Governments
<b>SCE</b>	Southern California Edison

<b>SCMAF</b>	Southern California Municipal Athletic Federation
<b>SEMS</b>	Standardized Emergency Management System
<b>SERAF</b>	Supplemental Education Revenue Augmentation Fund
<b>SLESF</b>	Supplemental Law Enforcement Services Fund
<b>STP</b>	State Transportation Program
<b>TCAC</b>	Tax Credit Allocation Committee
<b>TOT</b>	Transient Occupancy Tax
<b>UAL</b>	Unfunded Accrued Liability
<b>UPS</b>	Uninterrupted Power System
<b>UUT</b>	Utility Users Tax
<b>VCP</b>	Vitrified Clay Pipe
<b>VLF</b>	Vehicle License Fee

*All entries are alphabetized by letter rather than by word so that multiple-word terms are treated as single words. In order to gain a fuller understanding of a term, it will sometimes help to refer to the definition of another term. In these cases, the additional term is printed in SMALL CAPITALS.*

**A-87 Cost Allocation Plan**, is a circular published by the Federal Government's Office of Management and Budget (OMB) that establishes principles and standards for determining costs applicable to Federal grants, contracts, and other agreements. These principles and standards recognize "Total Cost" as allowable direct cost plus allowable indirect costs, less applicable credits. The significant difference between this plan and a "Full Cost Allocation Plan" is that "Legislative" costs are not allowable under the A-87 plan.

**Account**, assets, liabilities, income and expenses as represented by individual ledger pages to which debit and credit entries are chronologically posted to record changes in value. Examples are cash, accounts receivable, accrued interest and expenses.

**Account Number**, numeric identification of the account.

**Accrual Basis or Accrual Method**, accounting method whereby income and expense items are recognized as they are earned or incurred, even though they may not yet have been received or actually paid in cash. The alternative is Cash Basis. The City of Fontana uses the widely recognized method of a "Modified Accrual." Method depends on the Fund.

**Actual Cost**, amount paid for an asset; not its market value, insurable value, or retail value. It generally includes freight-in and installation costs, but not interest on the debt to acquire it.

**Accrued Liability**, also called "Actuarial Accrued Liability" or "Entry Age Normal Accrued Liability," total dollars needed as of the valuation date to fund all benefits earned in the past by current members.

**Actuarial Valuation**, determination, as of a valuation date of the Normal Cost, Accrued Liability, and related actuarial present values for a pension plan.

**Administrative Expense**, often grouped with General Expenses, expenses that are not as easily associated with a specific function as are direct costs of manufacturing, selling or providing services. It typically includes expenses of the headquarters office and accounting.

**Adopted Budget**, a budget which typically has been reviewed by the public and approved by the legislature prior to the start of the fiscal year. The legal authority to expend money for specified purposes in the fiscal year time period.

**Ad Valorem**, Latin for according to value. An ad valorem tax is assessed on the value of goods or property; not on the quantity, weight, extent, etc.

**Agency Fund**, a fund normally used to account for assets held by a government as an agent for individuals, private organizations or other governments and/or other funds.

**Allocable Costs**, are costs that are allocable to a particular cost objective to the extent of benefits received by such objective.

**Appropriation**, is the legal authority to expend up to a certain amount of funds during the budget period. For most local governments, the ADOPTED BUDGET document is the source for all or most appropriations.

# Appendices

# Glossary

**Audit**, an examination of systems, procedures, programs and financial data. The end product of an audit is a report issued by an independent auditor describing how well a local government's financial statements describe its financial condition and the results of its operations.

**Balanced Budget**, a budget in which planned expenditures do not exceed planned funds available.

**Bond**, an interest-bearing promise to pay a specified sum of money. The principle amount due on a specific date.

**Budget**, is a financial plan, including estimated revenues and expenditures, for a specific period of time. The ADOPTED BUDGET is approved by the legislature prior to the start of the fiscal year; a REVISED BUDGET may be approved during the fiscal year if necessary.

**Budgetary Control**, the control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and revenues.

**Budget Document**, the governmental entities detailed financial plan of estimated revenues and expenditures for a specific period of time, normally for 12 months.

**Budget Unit**, a seven digit number assigned to separate entities of a business of which to track costs.

**Budget Year**, is the FISCAL YEAR for which the budget is being considered; fiscal year following the CURRENT YEAR.

**Burden**, see OVERHEAD.

**Calendar Year**, continuous period beginning January 1 and

ending December 31. This may differ from an organization's FISCAL YEAR.

**CALPERS**, California Public Employees Retirement System, a mandatory fringe benefit for City employees.

**Capital Expenditure**, an acquisition or an improvement (as distinguished from a repair) that will have a life of more than one year and costs more than \$5,000.

**Capital Improvement Program (CIP)**, a comprehensive plan which projects the capital needs of the community. Capital improvement plans are essential to sound infrastructure and financial planning. The annual capital budget is derived from the long-term CIP.

**Capital Outlay**, see CAPITAL EXPENDITURE.

**Capital Project Funds**, contain money restricted for construction and acquisition of major capital facilities.

**Carryover or Carry Forward** process of carrying a budgeted and encumbered item from the current fiscal year to the next fiscal year.

**Cash Basis or Cash Method**, is an accounting method that recognizes income and deductions when money is received or paid.

**Classic Member (under PEPRA)**, a member who joined CalPERS prior to January 1, 2013, and who is not defined as a New Member.

**Community Development Block Grant (CDBG)**, funds allocated to local government from the federal government based on a formula, but required to be applied for and used

within a broad function areas such as community development.

**Comprehensive Annual Financial Report (CAFR)**, official annual financial report of a government.

**Consumer Price Index (CPI)**, measure of change in consumer prices, as determined by a monthly survey of the U.S. Bureau of Labor Statistics. Many pension and employment contracts are tied to changes in consumer prices as protection against inflation and reduced purchasing power. Among the CPI components are the costs of housing, food, transportation, and electricity. Also known as the cost-of-living index.

**Contingency**, a budgetary reserve set aside for emergency or unanticipated expenditures.

**Contractual Services**, a series of OBJECT CODES which include the expense of services procured independently by contract or agreement with person, firms, corporations or other governmental units.

**Cost Accounting**, is the continuous process of analyzing, classifying, recording and summarizing cost data within the confines and controls of a formal cost accounting system and reporting them to users on a regular basis.

**Cost Allocation Plan**, the documentation identifying, accumulating, and distributing allowable costs under grants and contracts together with the allocation method used.

**Cost Approach**, method of appraising property based on adding the reproduction cost of improvements, less depreciation, to the market value of the site.

**Cost Basis**, original price of an asset, used in determining depreciation and capital gains or losses. It usually is the purchase price, but in the case of an inheritance or gift is the market value of the asset at the time of receipt.

**Cost of Living Allowance (COLA)**, adjustment of wages designed to offset changes in the cost of living, usually as measured by the CONSUMER PRICE INDEX. COLAs are key bargaining issues in labor contracts and are politically sensitive elements of social security payments and federal pensions because they affect millions of people.

**Current Cost**, present market value of a product or asset, as contrasted with its acquisition cost.

**Current Year**, is the FISCAL YEAR in progress.

**Debt Service Fund**, a fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

**Deficit**, (1) Insufficiency in an account or number, whether as the result of defaults and misappropriations or of mistakes or shrinkage in value. (2) Excess of the government's spending over its REVENUES.

**Deflation**, decline in the prices of goods and services. Deflation is the reverse of INFLATION; it should not be confused with disinflation which is a slowing down in the rate of price increases.

**Demand**, economic expression of desire, and ability to pay, for goods and services. Demand is neither need nor desire, the essence of demand is the willingness to exchange value (goods, labor, money) for varying amounts of goods or services, depending upon the price asked.

**Department**, an element of an organization. The City of Fontana regards Departments as the highest level of summary within the organization. These Departments consist of the lower levels of Divisions and Programs.

**Depreciation**, loss in value of an asset, whether due to physical changes, obsolescence, or factors outside of the asset.

**Designated Fund Balance**, Management's intended use of available expendable financial resources in governmental funds reflecting actual plans approved by the City Council.

**Development**, in real estate, the process of placing improvements on or to a parcel of land; projects where such improvements are being made. Such improvements may include drainage, utilities, subdividing, access, buildings, and any combination of these elements.

**Direct Costs**, labor and materials that can be identified in the product or SERVICE provided.

**Direct Labor**, cost of personnel that can be identified in the product or SERVICE, such as SALARY of the person who provides the direct service.

**Discount Rate Assumption**, the actuarial assumption that was called "investment return" in earlier CalPERS reports or "actuarial interest rate" in Section 20014 of the California Public Employees' Retirement Law (PERL).

**Discretionary Cost**, costs changed easily by management decisions such as advertising, repairs and maintenance, and research and development; also called managed costs.

**Division**, an organizational element, below Department and

above Programs in the City of Fontana's organizational hierarchy.

**Division Overhead**, the cost of the DIVISION'S INDIRECT LABOR and material/supplies divided by the DIVISIONS DIRECT SALARY AND WAGES cost. The result is expressed as a percentage to be applied to direct salary and wages.

**Economic Growth Rate**, rate of change in the Gross National Product (GNP) as expressed in an annual percentage. If adjusted for inflation, it is called the *real economic growth rate*.

**Economies of Scale**, reduction of the costs of production of goods due to increasing the size of the producing entity and the share of the total market for the goods. For example, the largest auto producer may be able to produce a given car for a lower cost than any of its competitors.

**Efficiency**, measure of productivity relative to the input of human and other resources; originally a measure of the effectiveness of a machine in terms of the ratio of work output to energy input.

**Encumbrance**, obligations in the form of purchase orders, contracts or other commitments. They cease to be encumbrances when paid, cancelled or when the actual liability is set up.

**Enterprise Funds**, contain financial records of self-supporting operations such as Sewer Operations.

**Entry Age Normal Cost Measure**, an actuarial cost method designed to fund a member's total plan benefit over the course of his or her career, designed to yield a rate expressed as a level percentage of payroll.

**Expenditure**, is the disbursement of money to cover the expenses of a governmental agency's operations. Expenditures relate to the acquisition of goods and services while expenses relate to the utilization of goods and services.

**Expense**, the actual use of resources, rather than the acquisition of goods and services. Cost incurred in operating and maintaining property.

**Fee**, cost of service.

**Fiduciary Funds** are one of the three types of funds utilized by government agencies. These are also referred to as Trust and Agency Funds. These funds account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

**Fiscal Year (FY)**, is the 12-month period in which a governmental agency operates. The fiscal year for the City of Fontana begins July 1 and ends June 30.

**Fixed Cost**, a cost that remains constant regardless of volume or demand. Fixed costs include salaries, interest expense, rent, depreciation, and insurance expenses.

**Franchise**, a special privilege granted by a government permitting the continued use of public property, such as refuse disposal and cable television, and usually involving the elements of monopoly and regulation.

**Fringe Benefits**, compensation that an employer contributes to its employees such as social security, retirement, life/health insurance, or training supplements. Fringe benefits can be either mandatory, such as social security contributions, or voluntary, such as retirement and

health insurance benefits. The COST ALLOCATION PLAN specifically defines FRINGE BENEFITS as the OBJECT CODES that start with the number 7100, specifically: PERS Retirement, CAFETERIA BENEFIT PLAN, FICA Hospitalization and Worker's Compensation.

**Fringe Benefit Rate**, the COST ALLOCATION PLAN expresses this percentage rate based on the calculation of FRINGE BENEFIT costs divided by SALARY & WAGES costs.

**Full-Time Equivalent (FTE)**, a term used to refer to the number of hours for which a position is budgeted. Most full-time employees are paid for 2,080 hours in a year.

**Fund**, a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources together with related liabilities and residual equities or balances and changes therein which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations. Three *Types* of funds utilized by government agencies: GOVERNMENTAL, PROPRIETARY and FIDUCIARY.

**Fund Accounting**, system used by nonprofit organizations, particularly governments. Since there is no profit motive, accountability is measured instead of profitability. The main purpose is stewardship of financial resources received and expended in compliance with legal requirements. Financial reporting is directed at the public rather than investors.

**Fund Balance**, the balance of net financial resources that are spendable or available for appropriation.

**GANN Appropriations Limit**, this term refers to Article XIII B of the California State Constitution that places limits on the amount of proceeds from taxes that state and local

governmental agencies can receive and spend each year.

**General and Administrative Expense (G & A)**, the cost of administration that operates in an indirect manner. Specially such indirect services as accounting, payroll, human resources and building use are part of the G&A expense.

**General Fund**, accounts for such general revenue sources as taxes, fines, licenses and fees. One General Fund exists per government and is usually the largest fund utilized.

**General Obligation Bond or GO Bonds** are usually limited by state law as to the amount as well as the length of indebtedness that a government can have. These "Full Faith and Credit" bonds are secured by all of the financial assets of the local government, including property taxes.

**Generally Accepted Accounting Principles (GAAP)**, conventions, rules and procedures that define accepted accounting practice, including broad guidelines as well as detailed procedures.

**Government Accounting**, principles and procedures in accounting for federal, state and local governmental units. The National Council on Governmental Accounting establishes rules. Unlike commercial accounting for corporations, encumbrances and budgets are recorded in the accounts. Assets of a governmental unit are restricted for designated purposes.

**Government Enterprise**, governmentally sponsored business activity. A utility plant may be a government enterprise, which raises revenue by charging for its services.

**Government Funds**, this category of funds accounts for all records of operations not normally found in business; GENERAL

FUND, SPECIAL REVENUE FUNDS, DEBT SERVICE FUNDS and CAPITAL PROJECT FUNDS are subsets of this category.

**Grant**, restricted funding source for a project.

**Historical Cost**, actual expenses incurred during previous fiscal years and is the basis for how trends are determined. Accounting principle requiring that all financial statement items be based on original cost or acquisition cost.

**Hourly Billing Rate**, the rate of a position on an hourly schedule including the cost of the positions hourly SALARY plus the hourly FRINGE BENEFITS costs, plus the DIVISION or DEPARTMENT OVERHEAD costs plus the City's GENERAL AND ADMINISTRATIVE costs. This "TOTAL" labor cost per hour is used to determine various costs of services provided to the public.

**Indirect Cost**, costs which cannot be easily seen in the product or service. Electricity, hazard insurance on the building, and data processing costs are examples of this.

**Indirect Labor**, wages and related costs of support for administrative employees whose time is not charged directly to the project or service. The efforts of these personnel benefit many of the products or services and direct charging to the project is not realistic.

**Indirect Overhead**, narrower term than INDIRECT COSTS, referring to OVERHEAD items only.

**Inflation**, rise in the prices of goods and services, as happens when spending increases relative to the supply of goods on the market.

**Infrastructure**, support structures within a DEVELOPMENT; i.e., streets, curbs, gutters, sewers, storm drains, street

# Appendices

# Glossary

lighting, etc. Sometimes financed by special assessment or Mello-Roos bonds.

**Internal Service Funds**, account for the financing of goods or services provided by one department or agency to other departments or governmental agencies on a cost reimbursement basis.

**Long-term Debt**, debt with a maturity of more than one year after the date of issue.

**Low/Moderate Housing**, prior to February 1, 2012, State law required that 20% of gross Redevelopment tax increment be set aside to fund housing opportunities for low and moderate-income families.

**Maintenance**, necessary care and management of equipment and operations. All mechanical equipment and organizations need continual maintenance to forestall the total breakdown of the system.

**Major Fund**, any fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10% of the revenues or expenditures of the appropriated budget.

**Material**, goods used in the providing services or products.

**Modified Accrual Basis**, governmental accounting method. Revenue is recognized when it becomes available and measurable.

**Motor Vehicle In Lieu**, State subvention revenue calculated annually by the State on a per capita basis.

**Net**, figure remaining after all relevant deductions have been

made from the gross amount; to arrive at the difference between positive and negative amounts.

**New Member (under PEPRA)**, includes an individual who becomes a member of CalPERS for the first time on or after January 1, 2013, and who was not a member of another public retirement system prior to that date, and who is not subject to reciprocity with another public retirement system.

**Normal Cost**, the annual cost of service accrual for the upcoming fiscal year for active employees, should be viewed as the long term contribution rate.

**Object Codes**, are specific numerical classifications for which money is allocated for disbursements.

**Operating Budget**, plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled.

**Operating Expense**, a series of object codes which include expenditures for goods and services which primarily benefit the current period and are not defined as personnel services, contractual services or capital outlays.

**Operational Audit**, process to determine ways to improve production and services. Contrast external audit, which relates to financial statements.

**Operations & Maintenance**, supplies and other materials used in the normal operations of City department including s books, maintenance materials and contractual services.

**Organization**, organized structure of roles and

responsibilities functioning to accomplish predetermined objectives.

**Organization Chart**, chart showing the interrelationships of positions within an organization in terms of authority and responsibilities. There are basically three patterns of organization: line organization, functional organization and line and staff organization.

**Overhead**, indirect expenses of running an organization not directly associated with a particular item of service. For example, wages paid to an employee providing a service and the costs of the required materials for performing the service are DIRECT COSTS. Electricity, and building insurance are overhead expenses. By applying a factor called the burden rate, cost accounting attempts to allocate OVERHEAD, where possible, to the cost of the services provided.

**Overtime**, time worked in excess of an agreed upon time for normal working hours by employees. Hourly or non exempt employees must be compensated at the rate of one and one-half their normal hourly rate for overtime work beyond 40 hours in a workweek. Working on holidays or weekends is sometimes referred to as overtime work.

**Payroll**, aggregate periodic amount an organization pays its workers, lists of employees and their compensation.

**PEPRA**, California Public Employees' Pension Reform Act of 2013, impacts new public employees and establishes a cap on the amount of compensation that can be used to calculate a retirement benefit.

**Per Capita**, by or for each individual. Anything figured per capital is calculated by the number of individuals involved and is divided equally among all. For example, if property taxes

total \$1 million in a city and there are 10,000 inhabitants, the per capita property tax is \$100.

**Period**, interval of time as long or short as fits the situation.

**PERS**, Public Employees Retirement System, a mandatory fringe benefit for City employees.

**Personnel Services Costs**, a category summarizing OBJECT CODES of SALARY AND WAGES and FRINGE BENEFIT COSTS.

**Prepaid Expense**, amounts that are paid prior to the period they cover. Such expenses often include insurance and rent.

**Prior Year**, is the FISCAL YEAR preceding the CURRENT YEAR.

**Project**, a specified task requiring a concentrating effort. Under the project will be a job usually identifying a specific area of improvement and funding

**Projection**, estimate of future performance made by economists, corporate planners and credit and securities analysts, typically using historic trends and other assumed input.

**Proprietary Funds** are one of three major fund types. These funds account for records of operations similar to those found in a business, such as ENTERPRISE FUNDS and INTERNAL SERVICE FUNDS.

**Pro Rata**, proportionate allocation. For example, a pro rata property tax rebate might be divided proportionately (prorated) among taxpayers based on their original assessments, so that each gets the same percentage.

**Public Employees' Retirement Law (PERL)**, contains the

primary CalPERS constitutional provisions, statutes and regulations.

**Purchase**, acquisition that is bought, as contrasted with an exchange, gift, donation or inheritance.

**Redevelopment Agency (RDA)**, was a separate legal entity governed by the California Community Development Law. All redevelopment agencies were dissolved by the State on February 1, 2012.

**Resolution**, legal order by a government entity.

**Revenue**, is the money received by a governmental agency to operate. Also referred to as collections or receipts.

**Revenue Sources**, are specific areas from which revenue is derived, i.e. ad valorem taxes, sales tax, etc.

**Rollover**, similar to carryover, yet used primarily in adjusting anticipated or budgeted amounts in future years to actual amounts.

**Salary**, regular compensation received by an employee as a condition of employment. Salaries are composed of basic wage and performance based pay.

**Salary & Wages**, an employee's monetary compensation for employment. This cost allocation plan defines these as all object codes in the range of numbers 7011 through 7030. For example: Full time employees, part times employees, overtime, special duty pay, uniform allowance and annual leave payoff.

**Service**, work done by one person that benefits another.

**Service Departments**, sections, programs or departments of an organization giving service.

**Shortfall**, smaller amount than planned or budgeted as in a revenue shortfall caused by less than planned DEVELOPMENT activity and charges.

**Special Assessments**, a compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

**Special Revenue Funds**, contain resources that are legally restricted for specific purposes.

**Spreadsheet**, table of numbers arranged in rows and columns, related by formulas.

**Staff**, in general, persons in an organization.

**Standard Cost**, has been defined as a forecast or predetermination of what costs should be under normal conditions, thus serving as a basis of cost control.

**Straight Time**, standard time or number of hours worked established for a particular work period. An employee working straight time is not being paid OVERTIME.

**Support Cost Centers**, cost centers providing support services (indirect) to service cost centers (direct). The payroll function could be considered a support cost center whereas the police patrol function would be considered a service cost center as it provides a direct service to the public.

**Surplus**, in general, any excess amount. Remainder of funds appropriated for a particular expense.

# Appendices

# Glossary

**Take Home Pay**, amount of wages a worker actually receives after all deductions including taxes, have been made.

**Target**, desired amount or level of performance to obtain.

**Taxes**, compulsory charges levied by a government to finance services performed for the common benefit. Does not include specific charges made against particular persons or property to current or permanent benefits, such as special assessments, or charges for services rendered only to those paying such charges.

**Total Cost**, are costs including all ancillary costs. For example, the total cost of a project would include the DIRECT COSTS and INDIRECT COSTS.

**Transfers In/Out**, authorized exchanges of cash or other resources between funds.

**Trend**, in general, any direction of movement.

**Undesignated Fund Balance**, available expendable financial resources in a governmental fund that are not the object of tentative management plans (designations).

**Unfunded Liability (UAL)**, when a plan's Value of Assets is less than its Accrued Liability, the difference is the plan's Unfunded Liability.

**Unit Cost**, compare the volume of work anticipated to the items needed to complete the work and the funds required to purchase these items.

**User Charges/Fees**, the payment of a fee for direct receipt of a public service by the party benefiting from the service.

**Variable**, data item that can change its value; also called a *factor* or *element*.

**Variance**, difference between actual experience and budgeted or projected experience in any financial category.

**Worksheet**, paper used for intermediate calculations.

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Friedman, Jack P., Dictionary of Business Terms, Copyright 1987 by Barron's Educational Services, Inc.

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# ***Appendices***

# ***Resolutions***

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- Resolution of the City Council of the City of Fontana adopting the City's operating budget for the Fiscal Year 2017/2018.
  - Resolution of the City Council of the City of Fontana establishing an appropriations limit of \$252,997,062 pursuant to Article XIII (B) of the California Constitution for Fiscal Year 2017/2018.
  - Resolution of the City Council of the City of Fontana adopting the Fiscal Years 2017/2018 – 2023/2024 Capital Improvement Program.
  - Resolution of the Fontana Fire Protection District adopting the District's operating budget for Fiscal Year 2017/2018.
  - Resolution of the Fontana Fire Protection District establishing an appropriations limit of \$131,184,178 pursuant to Article XIII (B) of the California Constitution for Fiscal Year 2017/2018.
  - Resolution of the Fontana Housing Authority adopting the Authority's operating budget for Fiscal Year 2017/2018.
  - Resolution of the Fontana Community Foundation adopting the Foundation's operating budget for Fiscal Year 2017/2018.

**RESOLUTION NO. 2017-032**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FONTANA ADOPTING THE CITY'S OPERATING BUDGET FOR THE FISCAL YEAR 2017/2018**

**WHEREAS**, The City of Fontana is comprised of the following fund types: Governmental Funds and Proprietary Funds;

**WHEREAS**, the Governmental Fund group is comprised of the following funds: General Fund, Other General Funds, Special Revenue Funds, Debt Service Funds and Capital Project Funds;

**WHEREAS**, the Proprietary Fund group is comprised of the following funds: Enterprise Funds and Internal Service Funds;

**NOW, THEREFORE**, be it resolved, determined, and ordered by the City Council of the City of Fontana that, the City's Operating Budget for the Fiscal Year 2017/2018, submitted by the City Manager to the City Council, is herewith adopted for the City of Fontana for the Fiscal Year 2017/2018.

**NOW, THEREFORE**, be it also resolved, that the 2017/2018 Operating Budget Appropriations are as follows:

General Fund	\$90,375,340
Other General Funds	18,740,120
Special Revenue Funds	36,982,050
Debt Service Funds	3,125,710
Capital Project Funds	19,301,150
Enterprise Funds	21,600,070
Internal Service Fund	<u>5,761,610</u>
Total Operating Budget	<u>\$195,886,050</u>

**APPROVED AND ADOPTED** this 27<sup>th</sup> day of June, 2017.

**READ AND APPROVED AS TO LEGAL FORM:**

/s/ Jeff Ballinger  
City Attorney

**RESOLUTION NO. 2017-032**

I, Tonia Lewis, City Clerk of the City of Fontana, and Ex-Officio Clerk of the City Council do hereby certify that the foregoing resolution is the actual resolution duly and regularly adopted by the City Council at an adjourned regular meeting on the 27th day of June, 2017, by the following vote to-wit:

**AYES:** Mayor Warren, Mayor Pro Tem Sandoval, Council Members Roberts, Tahan and Armendarez  
**NOES:** None  
**ABSENT:** None

/s/ Tonia Lewis  
City Clerk of the City of Fontana

/s/ Acquanetta Warren  
Mayor of the City of Fontana

**ATTEST:**

/s/ Tonia Lewis  
City Clerk

**RESOLUTION NO. 2017-033**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FONTANA ESTABLISHING AN APPROPRIATIONS LIMIT OF \$252,997,062 PURSUANT TO ARTICLE XIII (B) OF THE CALIFORNIA CONSTITUTION FOR FISCAL YEAR 2017/2018**

**WHEREAS**, Article XIII (B) of the California Constitution provides that the total annual appropriations subject to limitation of the State and of each local government entity for the prior year is to be adjusted for changes in either the growth in the California Per Capita Income or the growth in the non-resident assessed valuation due to new construction and the changes in population within either its own jurisdiction or county in which the public entity is located, and

**WHEREAS**, pursuant to said Article XIII (B) of the California Constitution, the City Council of the City deems it to be in the best interest of the City of Fontana to establish an appropriations limit for Fiscal Year 2017/2018, and

**WHEREAS**, the City of Fontana has determined that said appropriations limit for Fiscal Year 2017/2018 be established in the amount of \$252,997,062, calculated using the growth factor in the California Per Capita Income and change in population within the City of Fontana.

**NOW, THEREFORE**, be it resolved, determined, and ordered by the City Council of the City of Fontana that said appropriations limit herein established may be changed as deemed necessary by resolution of the City Council.

**APPROVED AND ADOPTED** this 27<sup>th</sup> day of June, 2017.

**READ AND APPROVED AS TO LEGAL FORM:**

    /s/ Jeff Ballinger      
City Attorney

**RESOLUTION NO. 2017-033**

I, Tonia Lewis, City Clerk of the City of Fontana, and Ex-Officio Clerk of the City Council do hereby certify that the foregoing resolution is the actual resolution duly and regularly adopted by the City Council at an adjourned regular meeting on the 27th day of June, 2017, by the following vote to-wit:

**AYES:** Mayor Warren, Mayor Pro Tem Sandoval, Council Members Roberts, Tahan and Armendarez  
**NOES:** None  
**ABSENT:** None

/s/ Tonia Lewis  
City Clerk of the City of Fontana

/s/ Acquanetta Warren  
Mayor of the City of Fontana

**ATTEST:**

/s/ Tonia Lewis  
City Clerk of the City of Fontana



**RESOLUTION NO. 2017-031**

I, Tonia Lewis, City Clerk of the City of Fontana, and Ex-Officio Clerk of the City Council do hereby certify that the foregoing resolution is the actual resolution duly and regularly adopted by the City Council at an adjourned regular meeting on the 27th day of June, 2017, by the following vote to-wit:

**AYES:** Mayor Warren, Mayor Pro Tem Sandoval, Council Members Roberts, Tahan and Armendarez  
**NOES:** None  
**ABSENT:** None

/s/ Tonia Lewis  
City Clerk of the City of Fontana

/s/ Acquanetta Warren  
Mayor of the City of Fontana

**ATTEST:**

/s/ Tonia Lewis  
City Clerk

**RESOLUTION NO. FFD 2017-002**

**A RESOLUTION OF THE FONTANA FIRE PROTECTION DISTRICT ADOPTING THE DISTRICT'S OPERATING BUDGET FOR THE FISCAL YEAR 2017/2018**

**WHEREAS**, the Fontana Fire Protection District is comprised of the Fontana District Fund; Community Facility District (CFD) 2002-2; and the Fire Capital Project Fund;

**NOW, THEREFORE**, be it resolved, determined, and ordered by the Fontana Fire Protection District that, the Fontana Fire Protection District's Operating Budget for the Fiscal Year 2017/2018, submitted by the City Manager of the City of Fontana is herewith adopted for the Fontana Fire Protection District of the City of Fontana for Fiscal Year 2017/2018.

**NOW, THEREFORE**, be it also resolved, that the 2017/2018 Operating Budget Appropriations are as follows:

Fontana Fire District	\$31,015,550
Fire Capital Project	<u>1,601,000</u>
Total Operating Budget	<u>\$32,616,550</u>

**APPROVED AND ADOPTED** this 27<sup>th</sup> day of June, 2017.

**READ AND APPROVED AS TO LEGAL FORM:**

/s/ Jeff Ballinger  
General Counsel

I, Tonia Lewis, City Clerk of the City of Fontana, and Ex-Officio Clerk of the Fontana Fire Protection District do hereby certify that the foregoing resolution is the actual resolution duly and regularly adopted by the Fontana Fire Protection District at a regular meeting on the 27<sup>th</sup> day of June, 2017, by the following vote to-wit:

**AYES:** President Roberts, Vice-President Sandoval, Commissioners Warren, Tahan and Armendarez  
**NOES:** None  
**ABSENT:** None

/s/ Tonia Lewis  
Clerk of the Fontana Fire Protection District

**ATTEST:**

/s/ John B. Roberts  
President of the Fontana Fire Protection District

/s/ Tonia Lewis  
Clerk of the Fontana Fire Protection District

**RESOLUTION NO. FFD 2017-003**

**A RESOLUTION OF THE FONTANA FIRE PROTECTION DISTRICT ESTABLISHING AN APPROPRIATIONS LIMIT OF \$131,184,178 PURSUANT TO ARTICLE XIII (B) OF THE CALIFORNIA CONSTITUTION FOR FISCAL YEAR 2017/2018**

**WHEREAS**, Article XIII (B) of the California Constitution provides that the total annual appropriations subject to limitation of the State and of each local government entity for the prior year is to be adjusted for changes in either the growth in the California Per Capita Income or the growth in the non-resident assessed valuation due to new construction and the changes in population within either its own jurisdiction or county in which the public entity is located, and

**WHEREAS**, pursuant to said Article XIII (B) of the California Constitution, the Fontana Fire Protection District deems it to be in the best interest of the Fontana Fire Protection District to establish an appropriations limit for Fiscal Year 2017/2018, and

**WHEREAS**, the Fontana Fire Protection District has determined that said appropriations limit for Fiscal Year 2017/2018 be established in the amount of \$131,184,178, calculated using the growth factor in the California Per Capita Income and change in population within the City of Fontana.

**NOW, THEREFORE**, be it resolved, determined, and ordered by the Fontana Fire Protection District that said appropriations limit herein established may be changed as deemed necessary by resolution of the City Council.

**APPROVED AND ADOPTED** this 27<sup>th</sup> day of June, 2017.

**READ AND APPROVED AS TO LEGAL FORM:**

      /s/ Jeff Ballinger        
General Counsel

**RESOLUTION NO. FFD 2017-003**

I, Tonia Lewis, City Clerk of the City of Fontana, and Ex-Officio Clerk of the Fontana Fire Protection District do hereby certify that the foregoing resolution is the actual resolution duly and regularly adopted by the Fontana Fire Protection District at a regular meeting on the 27<sup>th</sup> day of June, 2017, by the following vote to-wit:

**AYES:** President Roberts, Vice-President Sandoval, Commissioners Warren, Tahan and Armendarez  
**NOES:** None  
**ABSENT:** None

/s/ Tonia Lewis  
Clerk of the Fontana Fire Protection District

/s/ John Roberts  
President of the Fontana Fire Protection District

**ATTEST:**

/s/ Tonia Lewis  
Clerk of the Fontana Fire Protection District

**RESOLUTION NO. FHA 2017-002**

**A RESOLUTION OF THE FONTANA HOUSING AUTHORITY ADOPTING THE AUTHORITY'S OPERATING BUDGET FOR THE FISCAL YEAR 2017/2018**

**WHEREAS**, the Fontana Housing Authority is comprised of the following fund types: Special Revenue Funds and Capital Project Funds;

**NOW, THEREFORE**, be it resolved, determined, and ordered by the Fontana Housing Authority that the Operating Budget for the Fiscal Year 2017/2018, submitted by the Executive Director, is hereby adopted.

**NOW, THEREFORE**, be it also resolved, that the 2017/2018 Operating Budget Appropriations are as follows:

Special Revenue Funds	\$ 418,710
Capital Project Funds	<u>240,020</u>
Total Operating Budget	<u>\$658,730</u>

**APPROVED AND ADOPTED** this 27<sup>th</sup> day of June, 2017.

**READ AND APPROVED AS TO LEGAL FORM:**

/s/ Jeff Ballinger  
General Counsel

I, Tonia Lewis, City Clerk of the City of Fontana, and Ex-Officio Clerk of the Fontana Housing Authority, do hereby certify that the foregoing resolution is the actual resolution duly and regularly adopted by the Fontana Housing Authority at a regular meeting on the 27<sup>th</sup> day of June, 2017, by the following vote to-wit:

**AYES:** Chair Tahan and Authority Members Warren, Sandoval, Roberts and Armendarez  
**NOES:** None  
**ABSENT:** None

/s/ Tonia Lewis  
Secretary of the Fontana Housing Authority

**ATTEST:**

/s/ Michael Tahan  
Chairperson of the Fontana Housing Authority

/s/ Tonia Lewis  
Secretary of the Fontana Housing Authority

**RESOLUTION NO. FCF 2017-002**

**A RESOLUTION OF THE FONTANA COMMUNITY FOUNDATION ADOPTING THE FOUNDATION'S OPERATING BUDGET FOR THE FISCAL YEAR 2017/2018**

**WHEREAS**, the Fontana Community Foundation is comprised of the Fontana Community Foundation Fund;

**NOW, THEREFORE**, be it resolved, determined, and ordered by the Fontana Community Foundation that, the Fontana Community Foundation's Operating Budget for the Fiscal Year 2017/2018, submitted by the City Manager of the City of Fontana is herewith adopted for the Fontana Community Foundation of the City of Fontana for Fiscal Year 2017/2018.

**NOW, THEREFORE**, be it also resolved, that the 2017/2018 Operating Budget Appropriations are as follows:

Fontana Community Foundation	\$500
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**APPROVED AND ADOPTED** this 27<sup>th</sup> day of June, 2017.

**READ AND APPROVED AS TO LEGAL FORM:**

/s/ Jeff Ballinger  
General Counsel

I, Tonia Lewis, City Clerk of the City of Fontana, and Ex-Officio Clerk of the Fontana Community Foundation do hereby certify that the foregoing resolution is the actual resolution duly and regularly adopted by the Fontana Community Foundation at a regular meeting on the 27<sup>th</sup> day of June, 2017, by the following vote to-wit:

**AYES:** Chair Warren, Board Members Sandoval, Roberts, Tahan and Armendarez  
**NOES:** None  
**ABSENT:** None

/s/ Tonia Lewis  
Clerk of the Fontana Community Foundation

**ATTEST:**

/s/ Acquanetta Warren  
Chairperson of the Fontana Community Foundation

/s/ Tonia Lewis  
Clerk of the Fontana Community Foundation