



# City of Fontana

## Financial Performance Report

*For the Month Ending November 30, 2016*

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*January 10, 2017*

# Executive Summary

## **Cash Balances:**

The City's General Fund cash balance is currently in a favorable position at \$4.5 million, decreasing \$0.01 million from October's month-end. November 2016's cash balance is \$3.1 million higher than November 2015's cash balance.

## **Development Activity:**

Residential development construction activity through November totals 129 single family dwelling (SFD) permits (40% of the budget of 325 SFDs). Last fiscal year a total of 543 SFDs permits were issued.

## **Revenues:**

General Fund revenues through November 2016 are \$0.7 million higher than November 2015. Revenues are at **27.4%** of the current annual budget compared to a target of 41.67%, lagging primarily due to the Property Tax In-Lieu which delays receipt of a large portion of the Property Tax. Development related revenues have achieved **37.7%** of their annual budget.

## **Expenditures:**

Expenditures for the fiscal year are under budget at **39.5%** compared to a target of 41.67%.

## **Investment Report:**

The City's investments, through November 2016, have had a rate of return averaging **1.00%**; the City's investment policy benchmark of the "Two-Year Treasury Note" had a return of **0.81%**.

## **Special Reports:**

*Economic Development* (page 26): In November, the City issued 103 new business licenses and has a total of 8,940 active businesses as of November 30th. Also in November, there were 40 residential dwellings ready for occupancy based on the number of new sewer hook-ups.

*Capital Reinvestment Fund* (page 27): For the fourteen years ending June 30, 2016, the City of Fontana expended \$190.7 million from the General Fund on capital improvement projects throughout the City. As of November 2016 \$4.9 million of General Fund money is budgeted in this fund on various improvement projects throughout the City. This excludes Non-General fund sources.

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CALIFORNIA

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# Report Introduction

The following serves as an introduction to the Goals, Scope and Contents of this report.

**Goals:**

Consistent with the City Council Goals of:

**To Operate in a Businesslike Manner; To Practice Sound Fiscal Management; and To Increase Citizen Involvement.**

This general-purpose “User Friendly” financial report is designed to meet the following objectives:

**To provide concise information needed to gain a fair understanding of the City’s financial position, results of operations and cash flows;**

**To serve as the critical link between accounting systems and the users they are designed to serve; and**

**To serve as an early warning document to indicate unfavorable financial events.**

**Scope:**

Initially, this report’s primary focus is on the fiscal events of the City’s General Fund. This focus will be expanded to other financial activities of the City funds as they occur and this report matures. Current year, monthly and fiscal-year-to-date (F-Y-T-D) information is provided on all charts and prior year data is provided in those areas where trend analysis is applicable. This report is not a substitute for the Comprehensive Annual Financial Report (CAFR).

**Frequency:**

This report will be published monthly.

**Contents:**

This report consists of various sections as detailed on the previous page. Each schedule within these sections contains descriptive information about the schedule. Some of these reports contain graphs to aid the reader. These graphs include a current year and two prior year trend lines and, where available, a five-year averages trend line. These trend lines provide a meaningful comparison of current year data.

**Other Focus Features:** Periodically, special reports will appear highlighting such fiscal areas as debt, cost allocation, long range fiscal plans, etc.

**Contacts...Questions...Suggestions:**

Call Lisa Strong, Management Services Director/Deputy City Treasurer...350-7671.

**Prepared by Dawn Brooks**

# General Fund Cash Balance and Cash Available

## Cash Balance

Similar to a personal bank account, the City's "Cash Balance" is the amount of money in the bank at a certain date.

November's ending cash balance reflects an increase of \$0.01 million as compared to October's ending balance.

## Available Cash

When other funds temporarily "borrow" money from the General Fund, the remaining amount is called "Cash Available".

The City's General Fund "Cash Available" decreased by \$0.2 million since October. Other funds have temporarily borrowed **\$1,292,350** from the General Fund to offset **negative cash** balances. This advance is primarily attributable to: Federal Law Enforcement Block Grant **\$384,253**, CDBG **\$318,433**, HOME Program **\$282,335**, After School Program **\$90,021** and LMD #2 **\$217,008**.

Repayments to the General Fund will be made as funds become available.

## Net Monthly Cash

The "Net Monthly Cash" (blue columns) is the difference between the monthly revenues and expenditures.

Occasionally, more expenditures will be paid than revenues received during the month. When this occurs, the column drops below the zero line and turns **white**. If this situation were continuous, a cash flow problem would develop.

See page 20 for a listing of all funds with negative cash.



July - Budgeted Transfers were recorded in the amount of \$14,151,370 from the General Fund to various funds to cover operating expenditures for the fiscal year.

**Residential Development** activity often acts as a barometer of local economic conditions. The **brown thick line** on the chart represents last year's building activity within the City. This year's activity is represented by the solid thick **blue line**.

In November, the City issued **31** SFD building permits.

The following are all located north of Foothill and east of Interstate 15. The West End Development, West Gate, Summit Heights, Landings, Rancho Fontana, Sierra Lakes, Walnut Village, Northgate, Citrus Heights North, Bellgrove II, Fontana Star, Morningside, Stratham Homes, Promenade (23), Providence Point and Sierra Crest.

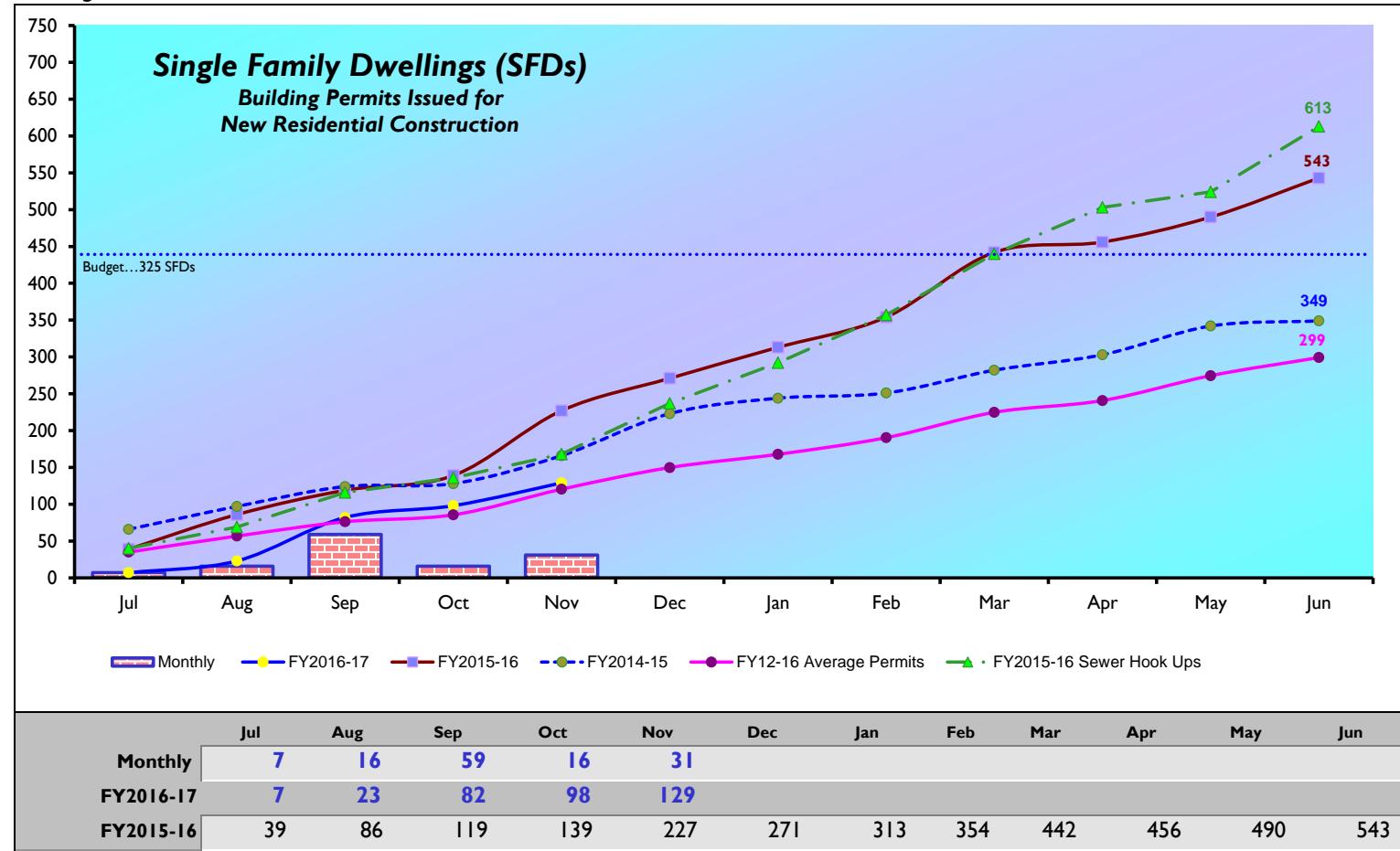
The Hunter's Ridge Development and Coyote Canyon Development are located north of Interstate 15.

The Country Club Estates Development and Sycamore Hills are located south of the Interstate 10 Fwy and east of Sierra Avenue.

The Southridge Development is located south of the Interstate 10 Fwy and west of Sierra Ave.

There were **8** permits issued in the City Wide & In-Fill Area, of which **(0)** were issued to independently owned property.

**Certificates of Occupancy:** New sewer hook-ups (**FYTD 233**) indicate that new construction is ready for occupancy. A large number of residential housing hook ups follow a large number of previously issued building permits.



Specific Plan  
Developments  
Fiscal Y-T-D ...

Bellgrove II	Northgate
California Landings	Promenade
City Wide	82
Citrus Heights	47
Country Club Estates	
Coyote Canyon	
Fontana Star	
Hunter's Ridge	
Landings	
Morningside	
New West	

... 129

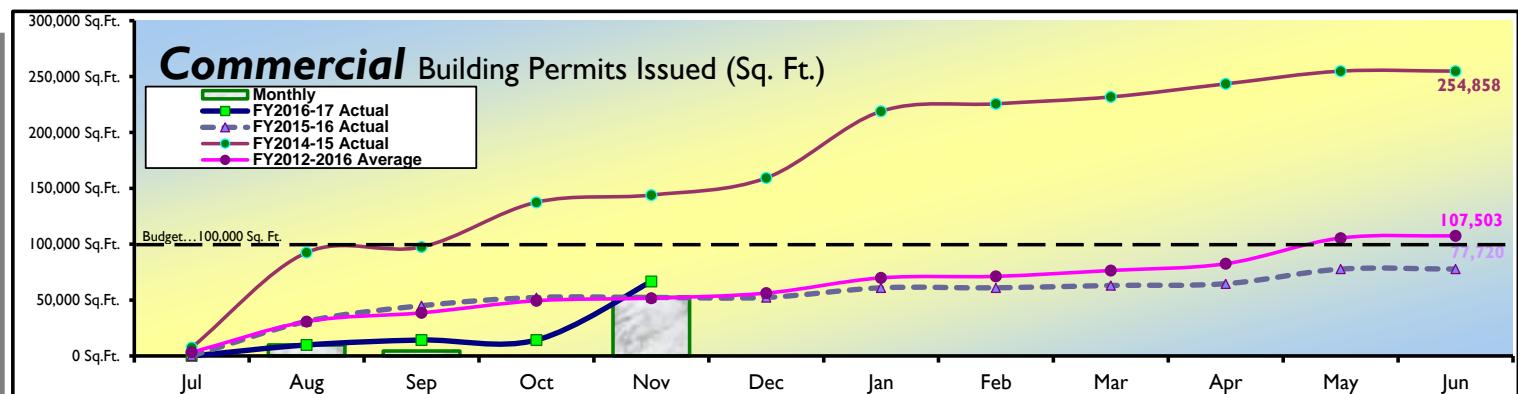
## Development Activity . . . Commercial & Industrial

**Commercial and Industrial Development** activity, similar to residential development, acts as a barometer of the local economic conditions. New activity in these development categories initially creates construction jobs and ultimately provides for a permanent employment base for the community.

Development activity over the past several years has been light as the industry has sought existing vacant buildings. As these existing structures become occupied and the vacancy rate diminishes, new development activity starts to increase.

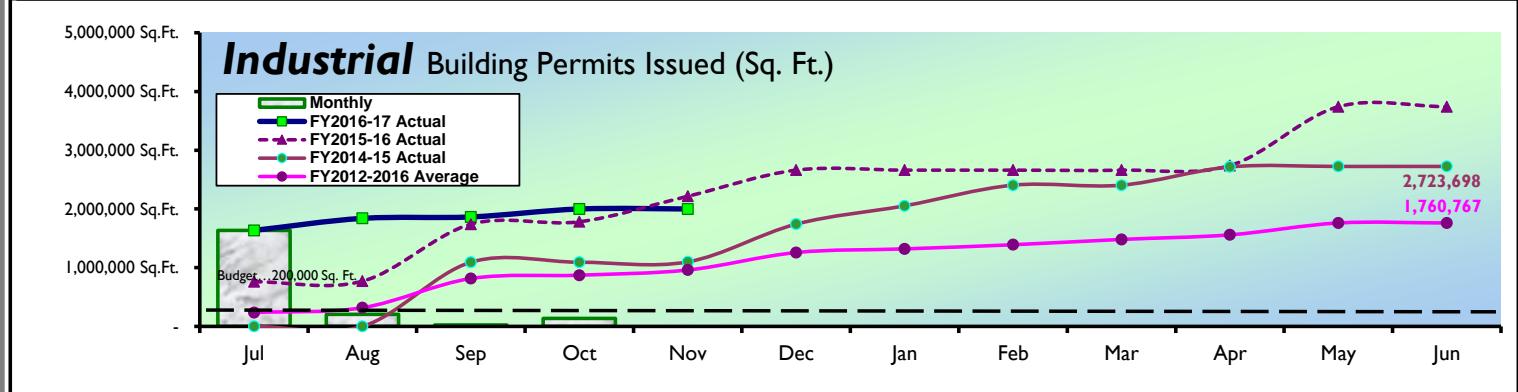
The City issued **4** commercial building permits in November.

The City issued **0** new industrial building permits in November.



Square Footage	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Monthly	-	9,843	4,400	-	52,384							
FY2016-17 Actual	-	9,843	14,243	14,243	66,627							
FY2015-16 Actual	-	30,939	44,943	52,358	52,358	52,358	60,970	60,970	63,082	64,626	77,720	77,720

Notes: July - none. August - 5,553 sq. ft. service bay building @ 10150 Cherry Ave, 4,290 sq. ft. sales and leasing building @ 10150 Cherry Ave. September - 4,400 sq. ft. professional building @ 16035 Sierra Lakes Pkwy. October - None. November - 23,118 sq. ft. commercial building @ 17455 Valley Blvd, 12,190 sq. ft. commercial building @ 17409 Valley Blvd., 2,500 sq ft. mini mart @ 10115 Sierra Ave, 3,648 sq. ft. express car wash @ 16345 Foothill Blvd.



Square Footage	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Monthly	1,634,351	205,130	24,224	135,651	-							
FY2016-17 Actual	1,634,351	1,839,481	1,863,705	1,999,356	1,999,356							
FY2015-16 Actual	760,264	769,625	1,740,372	1,781,779	2,215,949	2,660,618	2,660,618	2,660,618	2,660,618	2,738,562	3,740,405	3,740,405

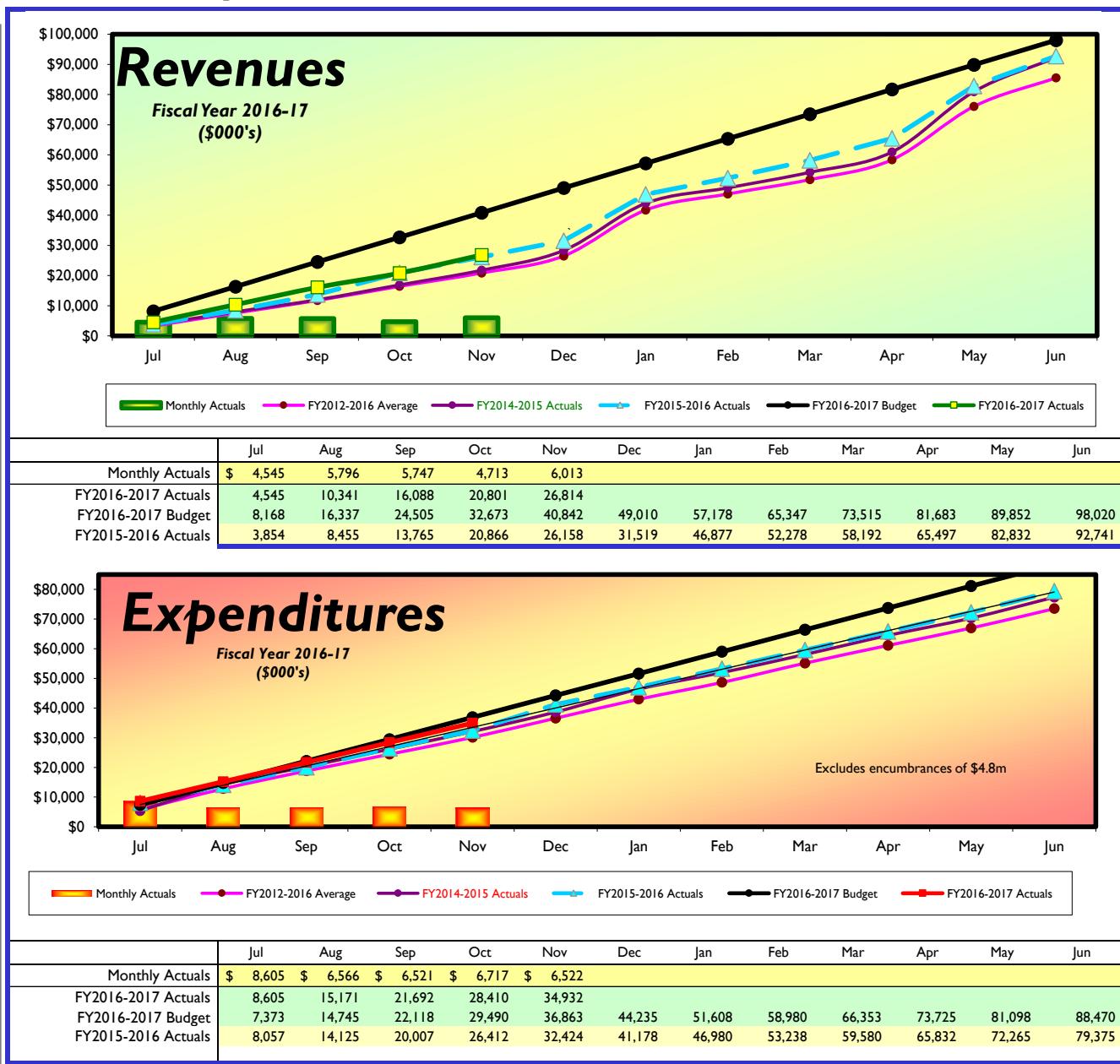
Notes: July - 630,784 sq. ft. tilt-up @ 16270 Jurupa Ave, 1,003,567 tilt-up @ 11281 Citrus Ave. August - 202,928 sq. ft. tilt-up @ 11001 Citrus Ave. September - 24,224 sq. ft. building @ 15724 Valley Blvd. October - 135,651 sq. ft. industrial building @ 10918 Cherry Ave. November - none

## General Fund Financial Summary

The General Fund is comprised of such general revenue sources as taxes, fines, licenses and fees. The fund provides for such services as Public Safety, Recreation, Legislative and City Administration. The use of money in this fund is generally not restricted to specific services and projects as is the case with other city funds.

**Revenues** - The green solid line on the adjacent chart, shows that the General Fund revenues are **27.4%** of the annual budget. Year-to-date total revenue is \$0.7 million higher than last year's revenue levels through November's month-end.

**Expenditures** - The red solid line represents the General Fund expenditures actually paid and do not include \$4.8 million of encumbrances (commitments made and agreed to be paid after obligations are fulfilled). The City's operating departments are on course with their expenditure plans. Additional details by department are listed on page 9.



## Revenues

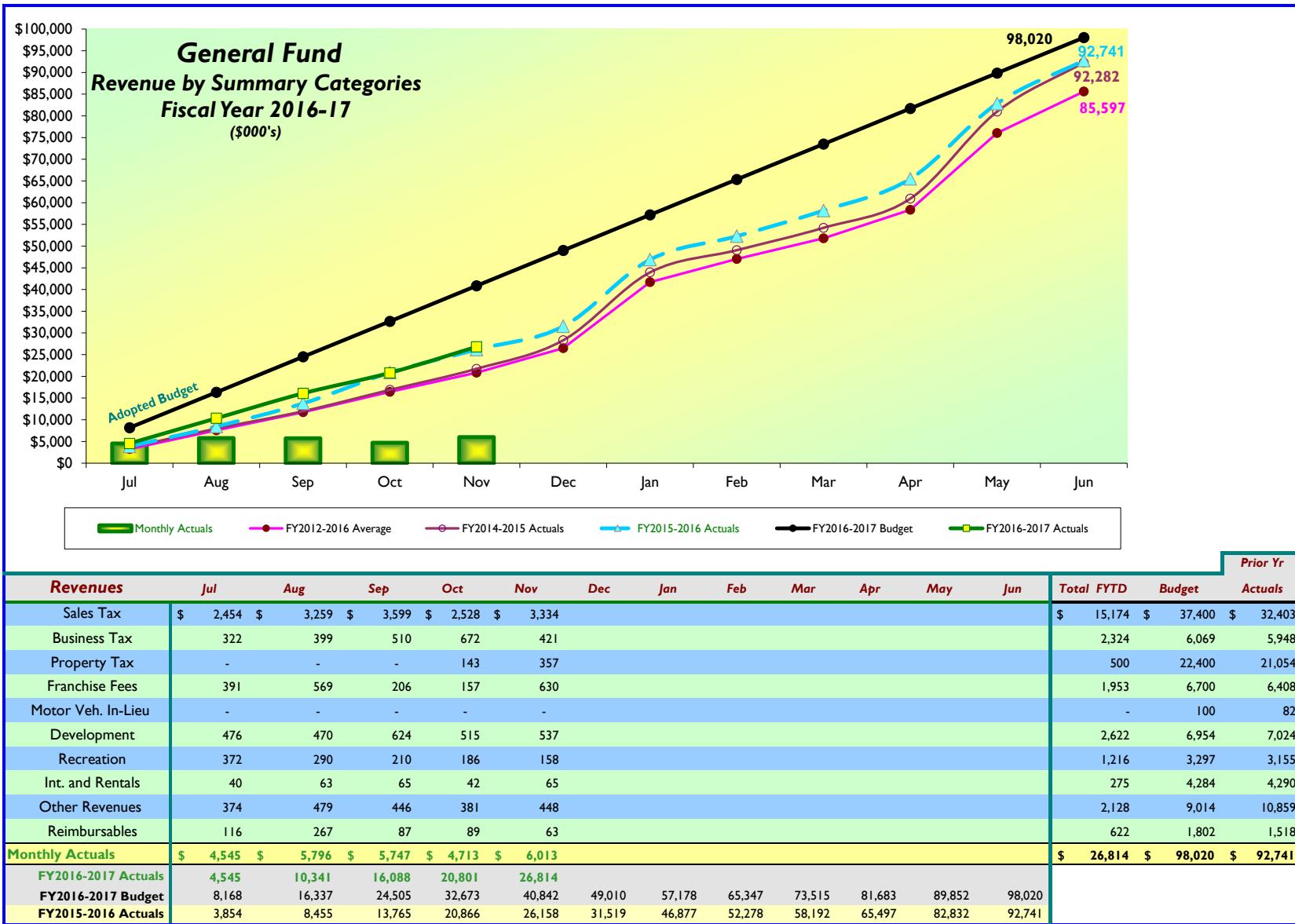
The General Fund's 140+ revenue accounts are categorized by like types of activity on the adjacent chart. In general, revenues can be further summarized into Taxes, Fees, State Subventions and other revenues.

Over one-half of the City's General Fund revenues are derived from taxes. The top two budgeted tax revenue sources are Sales Tax (38% - \$37.4 million), and Property Tax (23% - \$22.4 million).

Through November 2016, the General Fund's actual revenues received are **27.4%** of the annual budget amount.

Development related revenues have achieved **37.7%** of their annual revenue budget. During November, construction permits were issued for **31** additional homes.

MVLF revenues are being significantly affected by the economic downturn. State charges have grown far in excess of VLF collections. While state charges increased at about 10% per year, actual revenue collections have been declining. This decline, together with the State charges has caused a cash flow issue in recent months in which, following state charges, there were zero funds left to allocate to cities. All legislation efforts to restore the MVLF for the annexation areas within the City have failed.

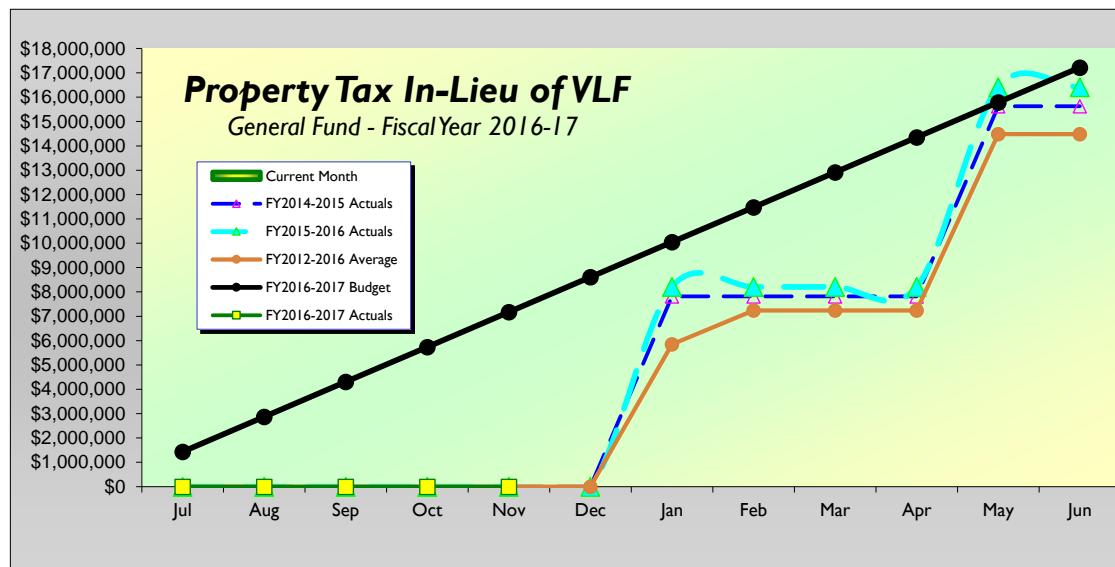
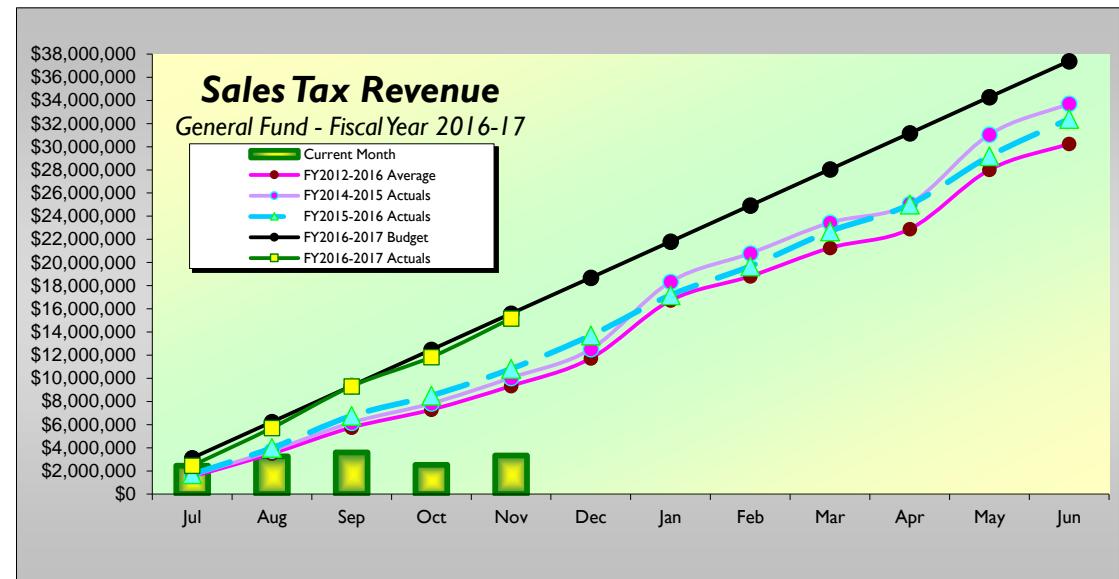


## General Fund Revenue . . . Highlights

Two of the most significant revenue sources for the General Fund are Sales Tax and Property Tax In-Lieu of VLF. These two sources account for 55.7% of the estimated General Fund revenues.

**Sales Tax:** Sales Tax revenues, fiscal year to date, are \$15,173,905 or 40.6% of the annual budget of \$37,400,000.

**Property Tax in-Lieu of VLF:** Property Tax In-Lieu of VLF revenues to date are \$0 or 0% of the total annual budget of \$17,200,000. This revenue is received one-half in January & one-half in May.



The Budget Act of 2004 contains a "swap" of city and county Vehicle License fee revenues for property tax revenues effective for the FY04-05 budget year.

This act, also known as the State's "Triple Flip" includes a permanent reduction of the VLF rate from 2% to 0.65%. The VLF backfill is eliminated and replaced with a like amount of property taxes, dollar-for-dollar payable in lump-sum payments twice a year in January and May.

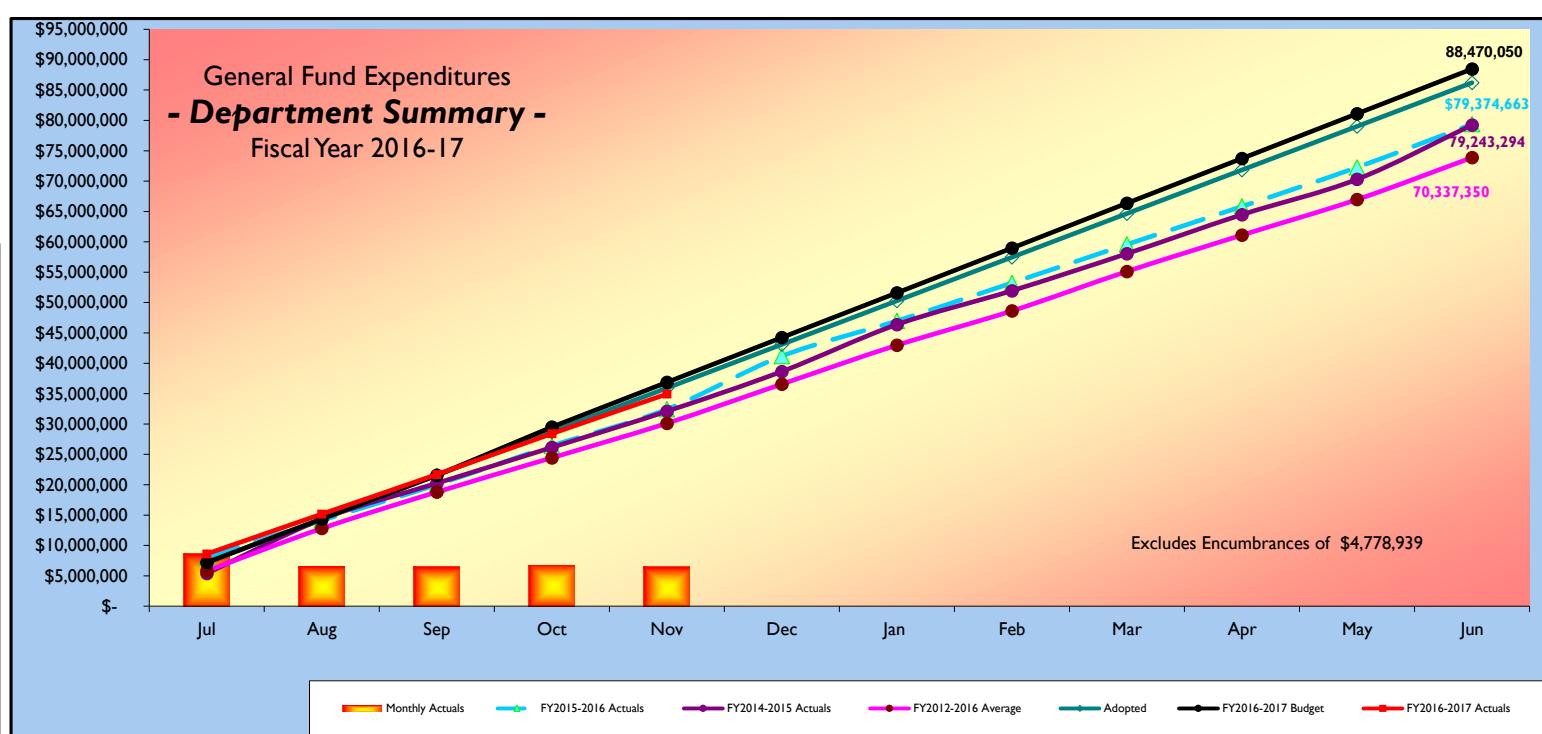
Subsequent to the FY04-05 and FY05-06 base years, each city's "property taxes in lieu of VLF" will increase in proportion to the growth in gross assessed valuation in the city.

Remaining VLF revenue is deposited in the Motor Vehicle License Fee Account. After the State administrative charges, there are zero funds left to allocate to cities.

## General Fund Expenditure Summary by Department

At the end of November 2016, the Departments' expenditures are running below the estimated fiscal year to date budget as illustrated by the solid red line on the chart. These expenses do not include \$4.8 million of encumbrances.

The Departments are on track with their expenditure plans. To date, the Departments have spent 39.5% of their annual budgets compared to a target of 41.67%.



Departments	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
City Administration	\$ 131,167	\$ 176,334	\$ 239,334	\$ 99,514	\$ 270,770	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Human Resources	80,001	61,502	58,468	59,231	60,753	-	-	-	-	-	-	-
Administrative Svcs.	105,892	59,356	37,900	33,889	43,361	-	-	-	-	-	-	-
Community Services	1,474,121	910,554	764,825	868,676	840,351	-	-	-	-	-	-	-
Information Technology	383,560	209,620	210,288	210,333	214,443	-	-	-	-	-	-	-
Management Services	276,468	203,591	220,560	190,577	213,578	-	-	-	-	-	-	-
Office of the City Clerk	58,038	42,810	41,978	43,989	42,108	-	-	-	-	-	-	-
Development Services	101,670	58,315	59,810	57,513	58,976	-	-	-	-	-	-	-
Community Develop.	329,998	222,737	271,483	282,237	302,979	-	-	-	-	-	-	-
Engineering	236,040	178,244	203,444	258,203	195,764	-	-	-	-	-	-	-
Public Works	218,909	387,033	314,984	474,711	483,785	-	-	-	-	-	-	-
Police Department	5,209,373	4,055,612	4,098,308	4,138,550	3,795,581	-	-	-	-	-	-	-
<b>Monthly Actuals</b>	<b>\$ 8,605,237</b>	<b>\$ 6,565,708</b>	<b>\$ 6,521,382</b>	<b>\$ 6,717,423</b>	<b>\$ 6,522,449</b>							
FY2016-2017 Actuals	8,605,237	15,170,945	21,692,327	28,409,750	34,932,199							
FY2016-2017 Budget	7,372,504	14,745,008	22,117,513	29,490,017	36,862,521	44,235,025	51,607,529	58,980,033	66,352,538	73,725,042	81,097,546	88,470,050
FY2015-2016 Actuals	8,056,827	14,124,824	20,006,515	26,412,279	32,424,244	41,178,430	46,980,002	53,238,197	59,580,163	65,832,020	72,264,765	79,374,663

# Investment Report

## City of Fontana

### November 30, 2016

Prepared by:



Lisa A. Strong  
Management Services Director  
Deputy City Treasurer

Reviewed by:



Janet Koehler-Brooks  
City Treasurer

# Contents

- Summary of Investment Policy
- Summary of Cash and Investments
- Portfolio Analysis
- Interest Rate Comparison
- Actual to Model Comparison
- Pooled Investments
- Bond Investments



# **Summary of Investment Policy**

- Adopted by City Council January 26, 2016
- Objectives: Safety, Liquidity & Yield
- Benchmark: Two-Year Treasury Note
- Target Duration: Two years
- 10% of Portfolio in short-term investments
- Requires diversification of maturities
- Maximum maturity of five years

# Summary of Cash and Investments

	Pooled Investments	Bond Funds	Other	Total
Money Market Funds	\$ 36,700,793.16	\$ 22,089,344.05	\$	\$ 58,790,137.21
Bankers Acceptances				0.00
Government Agency Issues	150,188,245.00			150,188,245.00
Medium-Term Notes	15,284,050.00			15,284,050.00
Local Agency Investment Fund (LAIF)	45,226,186.41			45,226,186.41
Investment Agreements		2,354,021.39		2,354,021.39
Fiscal Agent Cash Accounts		0.00		0.00
Bank of America - General Checking			(6,472,415.13)	(6,472,415.13)
Deferred Compensation Funds			24,318,592.12	24,318,592.12
Escrow Accounts			1,778.13	1,778.13
Petty Cash/Self Insurance			415,950.00	415,950.00
	<u>\$247,399,274.57</u>	<u>\$ 24,443,365.44</u>	<u>\$ 18,263,905.12</u>	<u>\$ 290,106,545.13</u>

This report reflects all cash and investments managed by the Management Services Department and is in conformity with the Investment Policy of the City of Fontana as approved by the City Council on January 26, 2016. The investment program herein shown provides sufficient cash flow liquidity to meet City liabilities for the next six months.

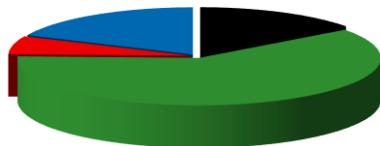
# Portfolio Analysis

## INVESTMENT COMPOSITION:

Original cost of investments held	\$247,399,274.57
Adjusted book value of investments held	\$246,999,932.57
Market value of investments held	\$246,180,100.00
Unrealized gain (loss) - amount	(\$819,832.57)
Unrealized gain (loss) - percentage	-0.33%
Weighted average portfolio life (final maturity)	1.77 years
Weighted average portfolio life (call dates)	1.77 years



Money Market Mutual Funds	14.84%
Government Agency Issues	60.70%
Medium Term Notes	6.18%
Local Agency Investment Fund (LAIF)	18.28%
	<u>100.00%</u>



## RETURN ON INVESTMENTS:

(July 1, 2015 to November 30, 2016)	Month-to-Date	Year-to-Date
Total investment earnings	\$203,232.95	\$1,070,820.10
Total realized gains (losses) on sales/calls	\$0.00	\$400.00
Total amortized premium/discount	(\$5,624.29)	(\$29,535.24)
Weighted average portfolio balance	\$240,211,157.90	\$248,874,069.87
<b>Total return on investments annualized</b>	<b>1.00%</b>	<b>1.00%</b>

## COMPARATIVE MARKET RATES:

November 30, 2016 12-Month Average

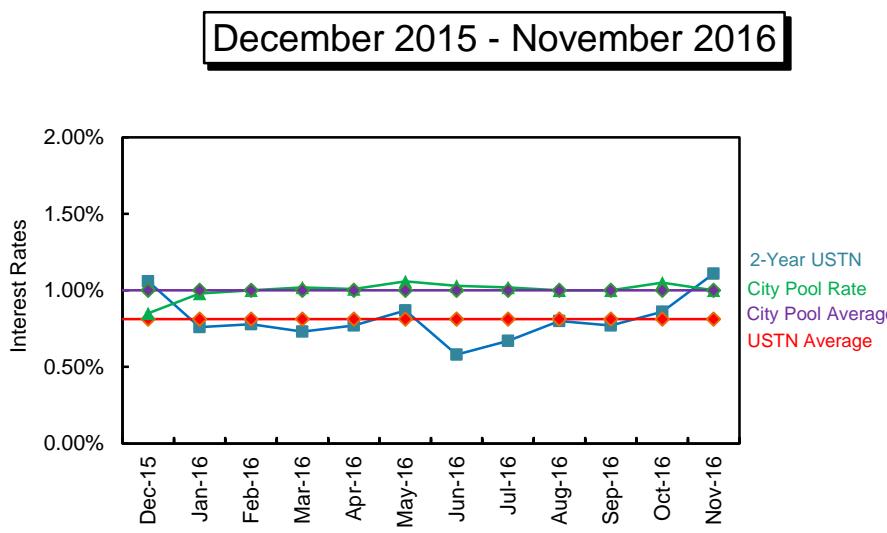
Three-Month Treasury Bills	0.48%
Six-Month Treasury Bills	0.62%
One-Year Treasury Bills	0.80%
<b>Two-Year Treasury Notes</b>	<b>1.11%</b>
Five-Year Treasury Notes	1.83%
LAIF	0.68%

## HISTORICAL RATES OF RETURN:

<i>City of Fontana</i>	<b>VARIANCE:</b>	<b>-0.11%</b>	<b>0.19%</b>
Fiscal Year 2007/08	4.10%	<i>To evaluate the performance of the City's portfolio, the Statement of Investment Policy has established the two-year treasury note as the benchmark for comparison purposes. It is expected that yields on City investments will regularly meet or exceed the benchmark; however, a variance of .50% (50 basis points) plus or minus is considered reasonable by the Investment Review Committee for evaluation purposes.</i>	
Fiscal Year 2008/09	2.87%		
Fiscal Year 2009/10	2.25%		
Fiscal Year 2010/11	2.20%		
Fiscal Year 2011/12	1.85%		
Fiscal Year 2012/13	1.07%		
Fiscal Year 2013/14	1.01%		
Fiscal Year 2014/15	0.97%		
Fiscal Year 2015/16	1.08%		
Fiscal Year 2016/17	1.00%		

*The City rate currently exceeds the Benchmark rate by 25 basis points due to historically low treasury rates.*

# Interest Rate Comparison



	2-Year USTN	City Pool	Difference
12/31/15	1.06%	0.85%	-21 BPs
01/31/16	0.76%	0.98%	+22 BPs
02/29/16	0.78%	1.00%	+22 BPs
03/31/16	0.73%	1.02%	+29 BPs
04/30/16	0.77%	1.01%	+24 BPs
05/31/16	0.87%	1.06%	+19 BPs
06/30/16	0.58%	1.03%	+45 BPs
07/31/16	0.67%	1.02%	+35 BPs
08/31/16	0.80%	1.00%	+20 BPs
09/30/16	0.77%	1.00%	+23 BPs
10/31/16	0.86%	1.05%	+19 BPs
11/30/16	1.11%	1.00%	-11 BPs
Average	0.81%	1.00%	+19 BPs

# Actual to Model Comparison

## INVESTMENT PROGRAM:

The purpose of the investment program is to provide procedures which:

- 1) Adhere to the Statement of Investment Policy.
- 2) Prioritize safety and liquidity.
- 3) Determine risk and optimize return.
- 4) Provide for a system of due diligence in making investment decisions.

A "Model" investment portfolio has been developed to provide the strategic framework for managing and reporting on the investment portfolio. This model provides a system of due diligence and directs the tactical theme for how and why securities are bought and sold.

Liquidity	Actual	Model	Variance
Cash	33.12%	15.00%	18.12%
0-1 Year	2.11%	5.00%	-2.89%
Total	35.23%	20.00%	15.23%

Avg Maturity	Actual	Model	Variance
0-1 Year	35.23%	20.00%	15.23%
1-2 Years	22.64%	20.00%	2.64%
2-3 Years	12.11%	20.00%	-7.89%
3-4 Years	23.86%	20.00%	3.86%
4-5 Years	6.16%	20.00%	-13.84%

(Based on final maturity dates)

Sector	Actual	Model	Variance
Cash	33.12%	15.00%	18.12%
Treasury/Agency	60.70%	55.00%	5.70%
Med Term Notes	6.18%	30.00%	-23.82%

Avg Maturity	Actual	Model	Variance
0-1 Year	41.38%	20.00%	21.38%
1-2 Years	22.64%	20.00%	2.64%
2-3 Years	12.11%	20.00%	-7.89%
3-4 Years	17.71%	20.00%	-2.29%
4-5 Years	6.16%	20.00%	-13.84%

(Based on call dates if market price is at a premium)

# Pooled Investments

Face Value	CUSIP #	Security Description	Coupon Rate	Maturity Date	Invest Type	Purchase Date	Cost Basis	Purchase Yield	Estimated Mkt Value	Amort Prem/Disc
45,226,186		Local Agency Investment Fund	Varies		LAIF	Varies	45,226,186.41	Varies	45,226,186	0
36,700,793		BNY - Dreyfus Cash Mgmt Fund	Varies		MM	Varies	36,700,793.16	Varies	36,705,084	0
5,000,000	36962G5W0	General Electric Cap Corp	2.300%	04/27/17	MTN	05/14/13	5,219,500.00	1.160%	5,024,700	(197,003)
16,000,000	3136G1BK4	Fed Natl Mtg Assn	1.000%	02/05/18	FNMA	02/05/13	15,968,000.00	1.041%	15,943,680	24,429
15,000,000	3135G0UE1	Fed Natl Mtg Assn	1.000%	02/14/18	FNMA	02/14/13	14,977,500.00	1.031%	14,958,900	17,066
15,000,000	3134G36E5	Fed Home Loan Mtg Corp	1.050%	03/26/18	FHLMC	03/26/13	15,000,000.00	1.050%	14,973,450	0
5,000,000	36962G6W9	General Electric Cap Corp	1.625%	04/02/18	MTN	05/14/13	5,057,900.00	1.379%	5,015,600	(42,062)
5,000,000	46625HJL5	JP Morgan Chase & Co	1.625%	05/15/18	MTN	05/15/13	5,006,650.00	1.597%	4,989,850	(4,716)
15,000,000	3136G4GE7	Fed Natl Mtg Assn	1.125%	11/15/19	FNMA	11/15/16	14,983,500.00	1.162%	14,793,000	226
15,000,000	3135G0R96	Fed Natl Mtg Assn	1.150%	11/29/19	FNMA	11/29/16	14,988,750.00	1.176%	14,836,500	10
14,000,000	3130A74D4	Fed Home Loan Bank	1.500%	02/03/20	FHLB	02/03/16	14,000,000.00	1.500%	13,994,400	0
15,000,000	3135G0D75	Fed Natl Mtg Assn	1.500%	06/22/20	FNMA	06/30/15	14,825,250.00	1.745%	14,947,650	49,860
15,000,000	3130A5Z77	Fed Home Loan Bank	1.830%	07/29/20	FHLB	10/29/15	15,205,245.00	1.529%	15,072,600	(205,245)
15,000,000	3134G9W37	Fed Home Loan Mtg Corp	1.450%	08/10/20	FHLMC	08/10/16	15,000,000.00	1.450%	14,626,950	0
15,000,000	3135G0H55	Fed Natl Mtg Assn	1.875%	12/28/20	FNMA	01/20/16	15,240,000.00	1.537%	15,071,550	(41,907)
Total Pooled Investments							<u>247,399,274.57</u>		<u>246,180,100</u>	<u>(399,342)</u>

Market prices of securities are obtained from BNY Western Trust Company, A Subsidiary of The Bank of New York Company, Inc.

## Types of Investments:

FFC	Federal Farm Credit	INVAGRMT	Investment Agreement
FHLB	Federal Home Loan Bank	LAIF	Local Agency Investment Fund
FHLMC	Fed Home Loan Mortgage Corp	MM	Money Market Mutual Funds
FNMA	Federal National Mortgage Assn	MTN	Medium Term Note

# Bond Investments

Face Value	Security Description	Coupon Rate	Maturity Date	Invest Rating	Invest Type	Purchase Date	Cost Basis	Yield to Maturity	Estimated Mkt Value	Amort Prem/Disc
Held By Fiscal Agent:										
0	Cash	Varies		NR		Varies	0.00	Varies	0	0
18,990,981	First American Treasury MM	Varies		Aaa	MM	Varies	18,990,980.53	Varies	18,990,981	0
468,347	BNY Hamilton Treasury MM	Varies		Aaa	MM	Varies	468,346.88	Varies	468,347	0
2,580,003	Wells Fargo Treasury Plus MM	Varies		Aaa	MM	Varies	2,580,003.08	Varies	2,580,003	0
50,014	Wells Fargo Advantage Govt MM	Varies		Aaa	MM	Varies	50,013.56	Varies	50,014	0
914,120	AIG MFL	5.470%	08/26/21	Aa1	INVAGRMT	01/09/01	914,119.79	5.470%	914,120	0
1,439,902	Rabobank International	4.360%	10/01/33	Aaa	INVAGRMT	09/07/05	1,439,901.60	4.360%	1,439,902	0
Held By Management Services Department:										
0	Cash	Varies		NR		Varies	0.00	Varies	0	0
0	Fidelity Money Market Fund	Varies		Aaa	MM	Varies	0.00	Varies	0	0
Total Bond Investments							<u>24,443,365.44</u>		<u>24,443,365</u>	0

Market prices of securities are obtained from the fiscal agent holding the investment.

## Types of Investments:

FFC	Federal Farm Credit	INVAGRMT	Investment Agreement
FHLB	Federal Home Loan Bank	LAIF	Local Agency Investment Fund
FHLMC	Fed Home Loan Mortgage Corp	MM	Money Market Mutual Funds
FNMA	Federal National Mortgage Assn	MTN	Medium Term Note

# Liability Claims Status . . . Fund 106

## Fiscal Year 2016-2017 Self-Insurance Fund Status

(Cash balances are based on daily estimates and are subject to change)

### Fund Balance Goal and Cost Assumptions

Data Provided for November 30, 2016

#### Liability - Projected Annual Costs

Annual value of excess liability insurance	\$ 493,500	
Other professional administrative costs	925,000	
Annual claims value administered by risk	500,000	
Legal services	1,300,000	
Miscellaneous Departmental Costs	12,000	
Total Liability - Projected Annual Costs		\$ 3,230,500 (1)

**Risk Management** is an important part of local government management with significant impact on public financial management. Risk management is interdisciplinary, involving finance, environmental management, public works, safety, transportation, parks, recreation, health, education, personnel, purchasing, and law.

Risk management results in more effective use of funds that might otherwise be diverted to purchasing unnecessary or expensive insurance, replacing damaged property, or paying liability or workers' comp claims.

Risk management identifies exposures that can be covered by means other than insurance—or that can be avoided completely.

Risk management can lower expenditures by reducing the overall "costs of risk."

#### Workers' Compensation - Projected Annual Costs

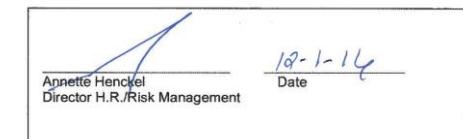
Annual value of excess liability insurance	\$ 129,000	
Other professional administrative costs	485,000	
Annual claims value administered by risk	1,050,000	
Legal services	180,000	
Miscellaneous Departmental Costs	13,500	
Total Workers' Compensation - Projected Annual Costs		\$ 1,857,500 (1)

#### Miscellaneous Services - Projected Annual Costs

Unemployment Insurance Expense	\$ 200,000	
Total Miscellaneous Services - Projected Annual Costs		\$ 200,000 (1)

#### Cash Reserves - Claims

Workers' Comp in reserve	\$ 5,764,456	
Risk Liability in reserve	1,975,059	
Miscellaneous reserves - Risk cases	750,000	
CFD Litigation	-	
Total Cash Reserves - Claims		\$ 8,489,515 (2)



Annette Henckel  
Director H.R./Risk Management  
10-1-14  
Date

Total Projected Annual Costs and Cash Reserves \$ 13,777,515

### Year-End Cash Balance Forecast

Fiscal Year	Available Fund Balance July 1, 2016	Total Cash Reserves (2)	Budgeted Revenues	Budgeted Expenditures includes (1) from above	Payment of Extraordinary Settlement	Risk Liability Surplus/(Deficit) Cash Balance
2015/2016	\$ 2,208,650	\$ (8,489,515)	\$ 5,622,500	\$ (4,914,210)	\$ -	\$ (5,572,575)

**Cash Balance and Cash Available . . . All funds . . . Detail Listing**

<b>CASH BALANCE FYs 2014 - 2016</b>	<b>Cash Balances</b>	<b>Cash Balances</b>	<b>Cash Balances</b>	<b>Cash Balances November 30, 2016</b>	
	June 30, 2014	June 30, 2015	June 30, 2016		
<b>CITY FUNDS:</b>					
101 General Fund	\$ 24,041,634	\$ 26,536,792	\$ 23,144,241	\$ 4,531,892	
<b>GRANTS:</b>					
321 Federal Law Enforcement Block Grant	14,402	(1,535,402)	(1,145,714)	(384,253)	Reimb requested quarterly
362 Housing/Community Development Block Grants	944,237	1,417,364	(168,959)	(318,433)	Reimb requested monthly
363 Home Program	1,361,776	53,544	67,313	(282,335)	Reimb requested quarterly
385 After School Programs	(1,116,653)	(431,487)	(998,445)	(90,021)	Reimb requested quarterly
<b>Total Grant Funds With Deficit Cash Balances</b>	<b>1,203,762</b>	<b>(495,981)</b>	<b>(2,245,805)</b>	<b>(1,075,042)</b>	
<b>CFD/LMD/ASSESSMENT DISTRICT FUNDS:</b>					
402 Landscape Maint Dist #2 - Heritage	-	-	-	(217,008)	
479 CFD #79M	-	-	-	(300)	
<b>Total District Funds With Deficit Balances</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(217,308)</b>	
<b>TOTAL DEFICIT CASH FUNDS</b>	<b>1,203,762</b>	<b>(495,981)</b>	<b>(2,245,805)</b>	<b>(1,292,350)</b>	
<b>GENERAL FUND CASH AVAILABLE</b>	<b>\$ 25,245,396</b>	<b>\$ 26,040,811</b>	<b>\$ 20,898,436</b>	<b>\$ 3,239,542</b>	
<b>OTHER GENERAL FUNDS:</b>					
102 Equipment Replacement	\$ 1,241,571	\$ 1,528,622	\$ 1,427,627	\$ 2,699,528	
103 City Facility	2,115,605	1,700,993	1,770,054	3,542,553	
104 OES	2,096	2,726	2,726	25,075	
105 KFON	854,349	1,111,536	1,045,399	1,092,571	
106 Self-insurance - other	1,883,145	1,641,406	2,088,541	633,135	
107 Retirees Medical Benefits	15,927,385	18,336,862	21,095,805	24,109,284	
108 Supplemental Retirement Plan	19,031	18,536	19,387	36,541	
110 General Fund Operating Project	307,074	387,942	285,230	167,076	
125 Storm Water Compliance Fund	160,936	211,460	241,183	203,675	
<b>TOTAL OTHER FUNDS</b>	<b>22,511,192</b>	<b>24,940,083</b>	<b>27,975,952</b>	<b>32,509,438</b>	
<b>INTERNAL SERVICE FUNDS:</b>					
751 Fleet Operations	1,740,293	2,018,252	2,971,862	3,327,878	
<b>GENERAL FUND CASH AVAILABLE WITH OTHER GENERAL FUNDS</b>	<b>\$ 49,496,881</b>	<b>\$ 52,999,146</b>	<b>\$ 51,846,250</b>	<b>\$ 39,076,858</b>	

**Cash Balance and Cash Available . . . All funds . . . Detail Listing (Continued)**

<b>CASH BALANCE</b> <b>FYs 2014 - 2016</b>		<b>Cash Balances</b> <b>June 30, 2014</b>	<b>Cash Balances</b> <b>June 30, 2015</b>	<b>Cash Balances</b> <b>June 30, 2016</b>	<b>Cash Balances</b> <b>November 30, 2016</b>
<b>OTHER CITY FUNDS:</b>					
201 Municipal Services Fiscal Impact		17,272,975	17,400,676	18,138,643	17,637,037
222 Crime Prevention Seizure		80,584	64,322	55,081	51,485
223 Federal Seizure		2,421,470	2,658,745	3,751,229	5,649,295
224 Police Seizure		137,335	104,384	155,802	199,807
225 F-STOP		(159,507)	99,176	151,958	304,346
241 AQMD		896,127	966,773	804,758	831,972
243 Traffic Safety		2,041,071	1,588,091	1,177,673	911,246
244 Prop IB		(2,081,442)	(521,143)	(521,143)	129,622
245 Measure I 2010-2040 Reimb		(960,049)	(389,474)	129,153	82,835
246 Measure I Local Pass-Thru		6,909,613	8,558,823	10,489,420	15,117,378
281 Gas Tax		(17,938)	2,169,351	1,670,757	1,683,325
282 Solid Waste Mitigation		2,787,743	2,739,636	4,031,936	1,354,144
301 Grants (Public Safety, Parks, etc.)		1,621,924	2,524,318	2,619,580	3,311,385
322 State Grant AB3229		31,958	78,540	271,178	267,625
601 Capital Reinvestment		4,821,642	4,845,723	8,543,423	6,407,292
602 Capital Improvement Program		(146,086)	242,532	65,345	66,438
603 Future Capital Projects		2,811,739	565,592	9,816,976	8,917,670
620 San Sevaine Flood Control		705,851	709,435	881,930	508,942
621 Upper Etiwanda Flood Control		42,832	43,227	43,590	43,848
622 Storm Drainage		14,272,909	13,853,046	16,814,171	16,349,911
623 Sewer Expansion		7,151,927	7,871,826	10,802,010	2,557,348
630 Traffic Mitigation		20,097,358	18,235,236	19,851,656	21,236,983
631 Fire Assessment		625,857	315,964	711,906	587,954
632 General Government Capital		1,766,038	2,198,948	4,735,070	4,921,704
633 Landscape Improvements		19,291	277,501	2,161,836	2,312,818
634 Library Capital		369,966	560,250	1,075,517	1,138,730
635 Parks Development		1,608,360	3,239,892	5,866,908	6,326,379
636 Police Capital Improvements		361,170	301,912	1,275,924	1,358,918
637 Underground Utilities		196,404	61,061	59,667	52,932
701 Sewer Maintenance & Operations		6,757,996	336,978	6,039,065	999,272
701 Sewer Hook-up Deposits		633,773	637,348	724,238	725,524
702 Sewer Capital Projects		(140,917)	(387,230)	(241,318)	252,084
703 Sewer Replacement		13,669,655	19,851,516	14,139,999	13,890,039
710 Water Operations		190,694	202,288	280,377	316,529
901 Refundable Deposits		3,064,023	2,963,957	4,297,084	11,684,312
<b>TOTAL OTHER CITY FUNDS</b>		<b>\$ 114,336,937</b>	<b>\$ 119,380,227</b>	<b>\$ 155,356,308</b>	<b>\$ 148,187,129</b>

**Cash Balance and Cash Available . . . All funds . . . Detail Listing (Continued)**

<b>CASH BALANCE</b> <b>FYs 2014 - 2016</b>		<b>Cash Balances</b> <b>June 30, 2014</b>	<b>Cash Balances</b> <b>June 30, 2015</b>	<b>Cash Balances</b> <b>June 30, 2016</b>	<b>Cash Balances</b> <b>November 30, 2016</b>	
<b>CFD/LMD DISTRICT FUNDS:</b>						
401	Landscape Maint Dist #1	\$ 2,646,535	\$ 2,774,188	\$ 2,801,038	\$ 2,509,029	
403	Landscape Maint Dist #3-1 - Empire Center	133,002	149,898	167,148	146,814	
404	Landscape Maint Dist #3 - Hunter's Ridge	2,243,958	2,341,670	2,526,397	2,230,056	General Fund subsidy \$272,100
406	Lighting District #3 - Hunter's Ridge	50,884	45,904	43,920	25,149	
407	CFD #1 - Southridge	6,835,092	7,236,902	7,380,498	5,276,082	
408	CFD #6 - The Landings	2,530,389	2,660,000	2,783,247	2,608,636	
409	CFD #6-1 Stratham	616,225	618,573	615,871	588,311	
410	CFD #6-2 North Morningside	216,780	198,972	196,562	179,091	
411	CFD #6-3A Bellgrove II	195,540	151,719	126,466	89,517	
412	CFD #7 - County Club Estates	354,345	352,214	369,719	313,032	
413	CFD #8 - Presley Development	1,072,651	1,089,950	1,119,908	1,045,461	
414	CFD #9M - Morningside	527,150	480,870	458,888	422,360	
415	CFD #10M Jurupa Industrial Center	177,932	197,680	209,807	198,535	
416	CFD #12 Sierra Lakes	2,480,168	1,315,002	1,306,048	862,915	
417	CFD #13M Summit Heights	1,519,615	1,620,270	1,676,934	1,442,688	
418	CFD #14M Sycamore Hills	610,001	550,085	561,259	464,545	
419	CFD #15M Silver Ridge	373,908	336,150	319,296	289,730	
420	CFD #16M Ventana Pointe	177,244	175,315	175,968	167,209	
421	CFD #18M Badiola Homes	23,933	26,116	28,492	28,436	
422	CFD #20M Cottages I	180,093	177,949	173,973	163,999	
423	CFD #21M Western Division	143,154	171,542	177,978	171,083	
424	CFD #23 CDS Homes	28,386	25,788	23,284	22,009	
425	CFD #24M	127,528	140,314	146,736	143,250	
426	CFD #25M	289,945	301,978	315,807	305,619	
427	CFD #27M	75,151	65,425	59,318	46,253	
428	CFD #28M	510,578	537,457	558,390	543,407	
429	CFD #29M	93,123	88,742	85,060	80,007	
430	CFD #30M	594,551	626,618	658,255	637,347	
431	CFD #34 Empire Detention Basin	137,055	152,056	166,099	165,412	
432	CFD #33M Empire Lighting District	142,630	147,510	89,555	79,126	
433	CFD #31M	456,258	458,211	473,502	437,833	
434	CFD #32M	62,831	67,322	71,492	73,774	
435	CFD #35M	2,005,615	1,935,404	1,874,917	1,674,798	
436	CFD #36M	65,762	61,997	59,171	55,228	
437	CFD #38M	572,972	629,698	695,473	679,104	
438	CFD #37 Montelago	296,381	298,793	311,322	270,188	
439	CFD #39M	69,246	72,008	70,552	61,724	
440	CFD #40M	27,320	32,097	34,047	33,230	
441	CFD #41M	88,794	90,899	96,438	95,028	
442	CFD #42M	217,846	232,370	230,321	219,039	
443	CFD #44M	33,512	32,585	32,949	30,251	
444	CFD #45M	313,229	334,586	357,491	341,999	
<b>SUBTOTAL CFD/LMD FUNDS</b>		<b>\$ 29,317,312</b>	<b>\$ 29,002,827</b>	<b>\$ 29,629,596</b>	<b>\$ 25,217,304</b>	

**Cash Balance and Cash Available . . . All funds . . . Detail Listing (Continued)**

<b>CASH BALANCE</b> <b>FYs 2014 - 2016</b>	<b>Cash Balances</b>	<b>Cash Balances</b>	<b>Cash Balances</b>	<b>Cash Balances</b> <b>November 30, 2016</b>
	<b>June 30, 2014</b>	<b>June 30, 2015</b>	<b>June 30, 2016</b>	
<b>CFD/LMD DISTRICT FUNDS:</b>				
445 CFD #46M	198,005	207,926	223,361	218,585
446 CFD #47M	21,394	20,545	19,866	17,302
447 CFD #48M	298,261	326,907	350,310	328,750
448 CFD #49M	29,290	30,178	32,715	29,529
449 CFD #50M	70,569	84,618	88,675	83,086
450 CFD #51M	149,445	156,526	172,479	161,990
453 CFD #53M	35,253	39,283	43,642	43,573
454 CFD #54M	57,128	65,215	69,577	65,683
455 CFD #55M	29,392	32,759	36,117	35,511
456 CFD #56M	44,069	51,654	59,090	68,356
457 CFD #57M	48,867	51,828	55,447	52,508
458 CFD #58M	6,789	6,950	7,210	6,951
459 CFD #59M	7,778	7,125	4,774	4,803
460 CFD #60M	56,090	60,589	64,212	60,941
461 CFD #61M	222,987	245,806	270,222	270,716
462 CFD #62M	11,869	17,541	17,685	12,205
463 CFD #63M	201,737	223,732	245,672	244,254
464 CFD #64M	24,952	30,151	35,340	35,540
465 CFD #65M	96,153	115,745	131,796	134,350
467 CFD #67M	136,170	163,428	170,274	162,946
468 CFD #68M	48,751	71,028	93,009	90,761
469 CFD #69M	55,919	94,938	249,251	250,156
470 CFD #70M	75,205	132,540	164,524	150,068
471 CFD #71M	-	110,557	213,067	204,999
472 CFD #72M	-	10,774	21,621	20,362
473 CFD #73M	-	65,759	131,124	130,092
474 CFD #74M	-	84,954	170,565	82,729
475 CFD #75M	-	14,362	28,824	28,620
476 CFD #76M	-	33,512	67,256	70,451
477 CFD #77M	-	12,947	25,984	26,044
478 CFD #78M	-	-	35,158	37,026
657 CFD #31 Citrus Heights North	96,344	97,232	98,050	98,629
658 CFD #37 Montelago	24,314	24,538	24,745	24,891
659 CFD #70 Avellino	85,962	19,946	8,506	6,963
952 CFD #4 Walnut Village - Reserve	57,595	51,475	-	184,100
960 CFD #71 Sierra Crest	-	-	-	-
<b>SUBTOTAL CFD/LMD FUNDS</b>	<b>2,241,758</b>	<b>2,759,990</b>	<b>3,614,248</b>	<b>3,443,923</b>
<b>TOTAL CFD/LMD FUNDS</b>	<b>\$ 31,559,070</b>	<b>\$ 31,762,817</b>	<b>\$ 33,243,844</b>	<b>\$ 28,661,227</b>
<b>TOTAL CITY FUNDS</b>	<b>\$ 195,392,888</b>	<b>\$ 204,142,190</b>	<b>\$ 240,446,402</b>	<b>\$ 215,925,214</b>

**Cash Balance and Cash Available . . . All funds . . . Detail Listing (Continued)**

<b>CASH BALANCE</b> <b>FYs 2014 - 2016</b>		<b>Cash Balances</b> <b>June 30, 2014</b>	<b>Cash Balances</b> <b>June 30, 2015</b>	<b>Cash Balances</b> <b>June 30, 2016</b>	<b>Cash Balances</b> <b>November 30, 2016</b>
<b>SUCCESSOR AGENCY TO THE FONTANA REDEVELOPMENT AGENCY (FRA), FONTANA PUBLIC FINANCE AUTHORITY, AND FONTANA HOUSING AUTHORITY FUNDS:</b>					
<b>FONTANA HOUSING AUTHORITY:</b>					
297 Low and Moderate Income Housing Fund		\$ 6,473,902	\$ 6,354,959	\$ 11,486,860	\$ 11,499,577
638 Affordable Housing Trust		251,619	833,126	1,822,245	1,950,245
697 Fontana Housing Authority		1,761,721	2,169,446	2,333,421	2,697,346
<b>Total Low/Mod Housing Funds</b>		<b>8,487,242</b>	<b>9,357,531</b>	<b>15,642,526</b>	<b>16,147,168</b>
<b>FONTANA COMMUNITY FOUNDATION FUND:</b>					
499 Fontana Community Foundation		\$ 128,969	\$ 127,335	\$ 128,386	\$ 129,150
<b>FONTANA FIRE DISTRICT:</b>					
497 Fontana Fire District		\$ 10,943,088	\$ 11,185,002	\$ 11,178,995	\$ 711,559
498 FFD - CFD 2002-2		2,127,630	2,707,724	3,002,558	3,019,693
696 Fontana Capital Project		7,570,325	7,015,877	4,239,646	3,943,464
<b>Total Fontana Fire District Funds</b>		<b>20,641,043</b>	<b>20,908,603</b>	<b>18,421,199</b>	<b>7,674,716</b>
<b>SUCCESSOR AGENCY TO THE FONTANA REDEVELOPMENT AGENCY:</b>					
190 FRA - Administration		\$ -	\$ 1,279,080	\$ (26,259)	\$ (26,259)
290 FRA - Low/Mod		230,080	185,365	186,887	187,989
591 FRA - Downtown Debt Service		924,282	789,454	832,794	(38,754)
592 FRA - Jurupa Hills Debt Service		5,845,881	4,968,838	4,910,241	485,605
593 FRA - No Fontana Debt Service		10,927,112	11,863,998	12,078,796	803,236
594 FRA - Sierra Corridor Debt Svc		3,872,016	2,353,794	3,461,160	6,602
595 FRA - SVIP Debt Service		4,047,887	2,605,971	2,598,099	(374,849)
694 FRA - Sierra Corridor Project		(159,026)	140,000	141,158	5,428
695 FRA - SWIP Project		(133,961)	0	28	14
<b>Total Project/Debt Service Funds</b>		<b>25,393,349</b>	<b>24,054,847</b>	<b>23,381,030</b>	<b>1,049,012</b>
<b>TOTAL OTHER AGENCIES FUNDS</b>		<b>\$ 54,650,603</b>	<b>\$ 54,448,321</b>	<b>\$ 57,573,146</b>	<b>\$ 25,000,046</b>
<b>TOTAL CITY AND OTHER AGENCIES FUNDS</b>		<b>\$ 250,043,491</b>	<b>\$ 258,590,511</b>	<b>\$ 298,019,548</b>	<b>\$ 240,925,260</b>

## Amounts Due To/From City/FRA Funds and Approved Cash Flow Advances . . . Detail Listing

	Principal Balances November 30, 2016	Unpaid Interest Balances November 30, 2016	Total Due To/From Balances November 30, 2016	
<b>Amounts Due To/From</b>				
<b>AMOUNTS DUE TO GENERAL FUND FROM OTHER FUNDS:</b>				
403 Landscape District #3-I - Empire Center	272,100	-	272,100	Non-interest bearing advance
<b>TOTAL AMOUNTS DUE TO GENERAL FUND FROM OTHER FUNDS</b>	<b>\$ 272,100</b>	<b>\$ -</b>	<b>\$ 272,100</b>	
<b>AMOUNTS DUE TO GENERAL FUND FROM FRA FUNDS:</b>				
593 FRA/North Fontana Debt Service (Jr. Lien Bonds)	29,857,826	-	29,857,826	12.0% interest
691 FRA/Downtown Debt Service (Administrative Expenses Loan)	787,838		787,838	10.0% interest
<b>TOTAL AMOUNTS DUE TO GENERAL FUND FROM FRA FUNDS</b>	<b>\$ 30,645,664</b>	<b>\$ -</b>	<b>\$ 30,645,664</b>	
<b>TOTAL AMOUNTS DUE TO GENERAL FUND FROM OTHER FUNDS AND FRA FUNDS</b>	<b>\$ 30,917,764</b>	<b>\$ -</b>	<b>\$ 30,917,764</b>	
<b>AMOUNTS DUE FROM MEASURE I AND CIRCULATION MITIGATION:</b>				
601 Capital Projects/Circulation Mitigation (630)	3,167,132	-	3,167,132	Non-interest bearing advance
603 Future Capital Projects/Measure I 2010-2040 (245)	2,853,424	-	2,853,424	Non-interest bearing advance
603 Future Capital Projects/Circulation Mitigation (630)	9,203,940	-	9,203,940	Non-interest bearing advance
<b>TOTAL AMOUNTS DUE FOR SANBAG PROJECTS</b>	<b>\$ 15,224,496</b>	<b>\$ -</b>	<b>\$ 15,224,496</b>	
<b>AMOUNTS DUE TO FUTURE CAPITAL PROJECTS FOR DIF ADVANCEMENT:</b>				
603 Capital Projects/Circulation Mitigation Fund (630)	31,360,091	-	31,360,091	Non-interest bearing advance
<b>TOTAL AMOUNTS DUE FOR DIF ADVANCEMENT</b>	<b>\$ 31,360,091</b>	<b>\$ -</b>	<b>\$ 31,360,091</b>	
<b>AMOUNTS DUE TO OTHER CITY FUNDS FROM FRA FUNDS:</b>				
595 FRA ERAF payment due to Housing Authority # 297	\$ 14,317,304		\$ 14,317,304	Non-interest bearing advance
592 FRA/Jurupa Hills Debt Service due to Sewer Capital Fund #702	3,305,829		3,305,829	7.0% interest
<b>TOTAL AMOUNTS DUE TO OTHER CITY FUNDS FROM FRA FUNDS</b>	<b>\$ 17,623,133</b>	<b>\$ -</b>	<b>\$ 17,623,133</b>	

# Economic Development in Fontana

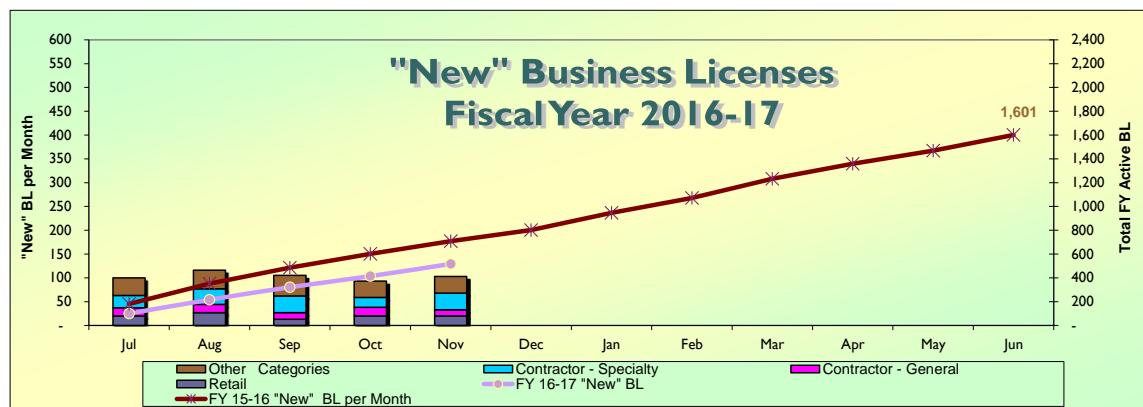
## Factors Indicating the City's Economic Growth:

**Business Licenses:** "New" businesses are those that first applied for a business license in that fiscal year. There were 9,034 active businesses in FY 2014-15. As of June 30, 2016 there were 9,082 active business licenses in the City. Businesses are recorded as renewals in the subsequent year.

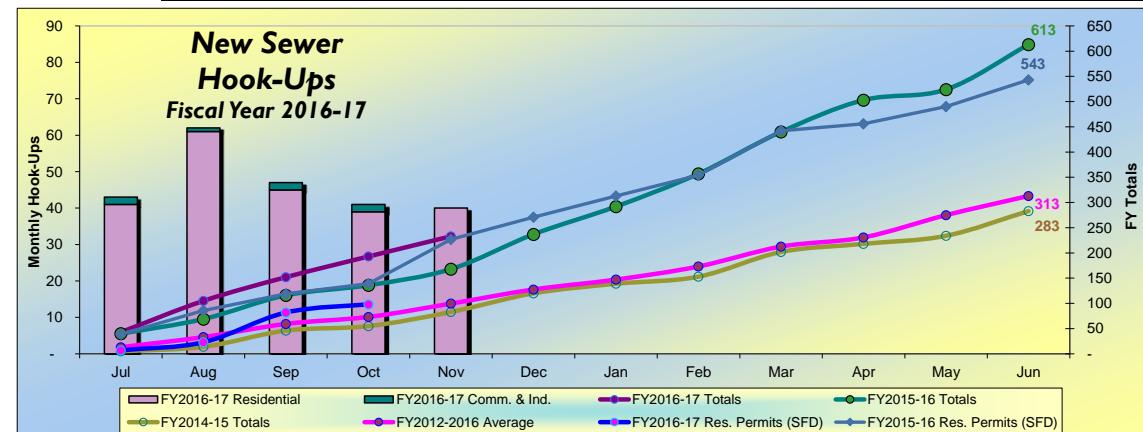
During the month of November 2016, 103 new business licenses were issued, primarily to **Contractor-Specialty (35)**, **Contractor-General (13)** & **Retail (20)**. In addition to these 103, the City received 43 other business license applications that are pending approval. As of November 30, 2016, there are **8,940 active business licenses** representing a decrease of 142 since June 30, 2016.

Business License accounts continue to be audited on a continuous basis and any accounts on delinquent status are removed from the Active status.

**New Sewer Hook-Ups:** New sewer hook-ups indicate that new construction is ready for occupancy. A large number of residential housing hook-ups follow a large number of previously issued building permits. In November 2016, there were **40** new residential hook-ups and **0** commercial/industrial hook-ups.



Business Type	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Retail	20	27	13	20	20							
Contractor - General	17	17	14	18	13							
Contractor - Specialty	26	33	35	21	35							
Other Categories	37	39	43	34	35							
<b>FY 16-17 "New" BL per Month</b>	<b>100</b>	<b>116</b>	<b>105</b>	<b>93</b>	<b>103</b>							
<b>FY 16-17 "New" BL</b>	<b>100</b>	<b>216</b>	<b>321</b>	<b>414</b>	<b>517</b>							
<b>FY 15-16 "New" BL</b>	<b>181</b>	<b>352</b>	<b>485</b>	<b>601</b>	<b>708</b>	<b>802</b>	<b>946</b>	<b>1,072</b>	<b>1,232</b>	<b>1,359</b>	<b>1,469</b>	<b>1,601</b>
<b>Current FY Total Active BL</b>	<b>8,864</b>	<b>8,979</b>	<b>8,963</b>	<b>9,099</b>	<b>8,940</b>							



FY2016-17 Comm. & Ind.	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
FY2016-17 Residential	41	61	45	39	40							
<b>FY2016-17 Totals</b>	<b>43</b>	<b>105</b>	<b>152</b>	<b>193</b>	<b>233</b>							
FY2015-16 Comm. & Ind.	1	6	2	-	2	1	2	1	2	9	4	1
FY2015-16 Residential	39	23	45	20	30	68	53	64	81	54	17	88
<b>FY2015-16 Totals</b>	<b>40</b>	<b>69</b>	<b>116</b>	<b>136</b>	<b>168</b>	<b>237</b>	<b>292</b>	<b>357</b>	<b>440</b>	<b>503</b>	<b>524</b>	<b>613</b>

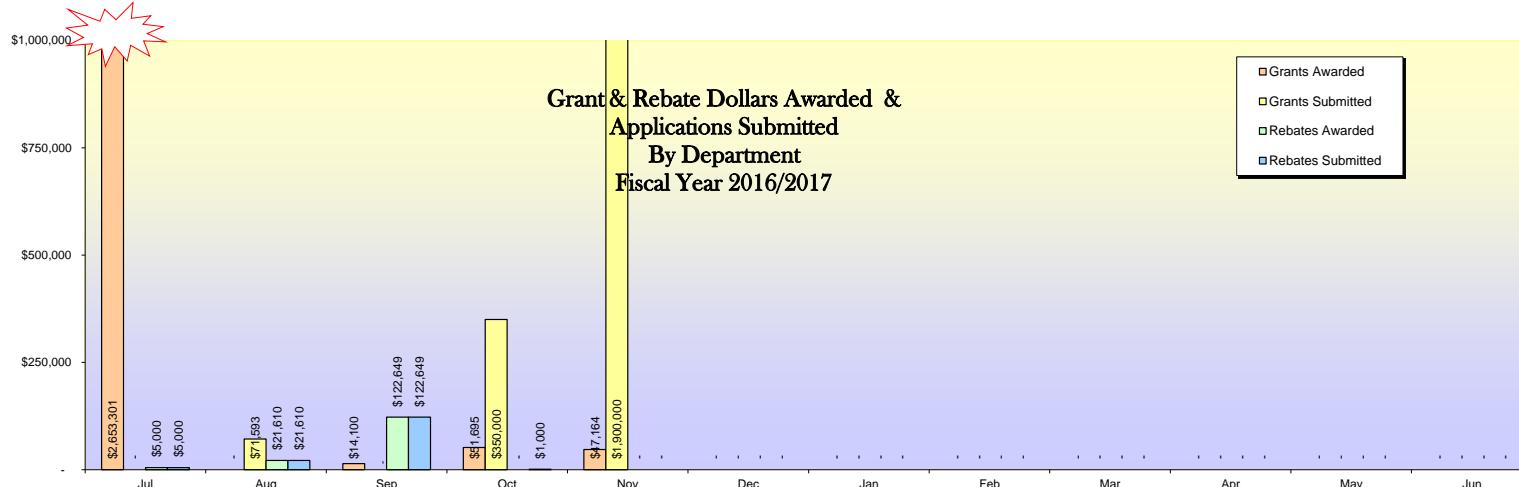
## Capital Reinvestment Fund #601

**Fund Description:** The Capital Reinvestment Fund was established in May 1998 to separate General Fund allocations for capital projects from operating funds. Its mission is to implement the City Council goal to invest 10% of the annual General Fund appropriations into discretionary infrastructure projects as defined in the Seven-Year Capital Improvement Program. **Revenue Source:** The Capital Reinvestment Fund's main source of revenue is the General Fund. In the past 14 fiscal years, Capital Projects actual expenditures have totaled \$190,711,493 through June 30, 2016

Job Number	Description	As of November 30, 2016				Project Notes
		Capital Budget	Actuals	Encumbrances	Remaining Budget	
<b>Development Services</b>						
9325199601	Valley Blvd Transition District	275,000	589	-	274,411	
9332200601	General Plan	1,724,657	1,345,742	211,691	167,224	
9384400601	KIA Auto Mall	1,220,003	1,209,637	-	10,366	
<b>Engineering</b>						
9308700601	I-10/Cherry Interchange	264,413	111,099	-	153,314	
9311501601	Sawtooth Project	2,759,939	2,058,802	5,909	695,228	
9329700601	Sierra at Metrolink Crossing	98,180	30,230	67,950	-	
9330100601	Oleander/Highland TS	305,000	216,964	-	88,036	
9334900601	Auto Center Monument	150,000	16,800	-	133,200	
<b>Public Works</b>						
9410301601	Pavement Rehabilitation	31,907,108	29,712,002	370,901	1,824,205	
9412400601	San Bernardino Ave Paving - 2 Party	8,440,800	7,379,786	-	1,061,014	
9412900601	Cherry/Walnut Storm Drain Repair	185,000	150,151	-	34,849	
9432600601	Sidewalk Rehab Projct	800,000	350,911	141,272	307,817	
9432700601	Fontana Museum Project	700,000	551,082	-	148,918	
Total:		\$ 48,830,100	\$ 43,133,795	\$ 797,723	\$ 4,898,582	

## Grants and Rebates

The City is aggressively pursuing Grant money as a source to fund projects throughout the City. The purpose of this graph and related information is to report on a monthly and year to date basis the status of grants and rebates that have been awarded during the fiscal year 2015/2016, as well as applications that have been submitted.



	Departments	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD
<b>Grants Awarded</b>	Fontana Community Foundation													-
	City Administration													-
	Human Resources													-
	Information Technology													-
	Public Works													\$51,695
	Police													\$56,164
	AdmSvc/EconDev/Housing	2,506,058			9,000	51,695								\$2,506,058
	Engineering													-
	Development Services													-
	Fontana Fire District													\$5,100
	*Community Services	147,243				5,100								\$147,243
	<b>Total</b>	<b>\$2,653,301</b>		<b>\$14,100</b>	<b>\$51,695</b>	<b>\$47,164</b>								<b>\$2,766,260</b>
<b>Grants Submitted</b>	Fontana Community Foundation													-
	City Administration													-
	Human Resources													-
	Information Technology													-
	Public Works													\$1,350,000
	Police													\$66,493
	Admin Services-Housing													-
	Engineering													\$200,000
	Development Services													-
	Fontana Fire District													\$705,100
	Community Services													-
	<b>Total</b>	<b>-</b>	<b>\$71,593</b>	<b>-</b>	<b>\$350,000</b>	<b>\$1,900,000</b>	<b>-</b>	<b>\$2,321,593</b>						
<b>Rebate/Other Awarded</b>	Police													\$1,804
	AdmSvc/EconDev/Housing													-
	Public Works													\$120,887
	Engineering													\$16,576
	Fontana Fire District													-
	Community Services*	5,000		3,230		1,762								\$9,992
	<b>Total</b>	<b>\$5,000</b>	<b>\$21,610</b>	<b>\$122,649</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$149,259</b>
<b>Rebate/Other Submitted</b>	Police													\$1,804
	AdmSvc/EconDev/Housing													-
	Public Works													\$120,887
	Engineering													\$16,576
	Fontana Fire District													-
	Community Services	5,000		3,230		1,762		1,000						\$10,992
	<b>Total</b>	<b>\$5,000</b>	<b>\$21,610</b>	<b>\$122,649</b>	<b>\$1,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$150,259</b>

\* Community Services is expected to receive reimbursements of **\$3,279,450** for the 2016-2017 fiscal year from the Fontana Unified School District Prop. 49 After School Education and Safety (ASES) program.

Note: Amounts above include grants awarded in this Fiscal Year. These figures do not include any carryover funds or multi-year grants awarded in prior fiscal years.

## Grants Awarded

## Grant Name

## Funding Source

## Fund #

## Date

## Amount

## Fontana Community Foundation

## Human Resources

## Information Technology

## Public Works

City/County Payment Program FY15/16 - Beverage Container Recycling

State

301

OCTOBER 2016

\$51,695

## Police

CA Dept. Of Public Health Kid's Plate Program - Safety Equip.(jointly w/FFD)  
Homeland Security Grant 2016-Forensic & SWAT Equipment

STATE

FEDERAL

-

AUGUST 2016

\$9,000  
\$47,164

## Administrative Services/Economic Development/Housing

Community Development Block Grant (CDBG) Program 15/16  
HOME Investment Partnerships Program (HOME) 15/16  
Emergency Solutions Grant (HESG) Program 15/16

Federal

362

JULY 2016

\$1,887,316  
\$447,396  
\$171,346

Federal

363

JULY 2016

Federal

362

JULY 2016

## Redevelopment

## Engineering

## Development Services

## Fontana Fire District

CA Dept. Of Public Health Kid's Plate Program - Safety Equip.(jointly w/FFD)

STATE

-

SEPTEMBER 2016

\$5,100

## Community Services

County Human Services-Nutrition Education &amp; Obesity Prevention (NEOP)

COUNTY

301

JULY 2016

\$147,243

Total through June 2017

\$2,766,260

## Grant Applications Submitted

## Fontana Community Foundation

## Human Resources

## Public Works

CA Depts. Of Parks and Recreation - 2016 Youth Soccer Program (Central City)  
CalRecycle Rubberized Pavement Grant

STATE

301

NOVEMBER 2016

\$1,000,000

STATE

301

OCTOBER 2016

\$350,000

## Police

CA Dept. Of Public Health Kid's Plate Program - Safety Equip.(jointly w/FFD)  
ABC OTS Mini Grant - Multi-Program 16/17  
Homeland Security Grant 2016-Forensic & SWAT Equipment

STATE

-

AUGUST 2016

\$11,100 AWARDED  
\$11,800 NOT FUNDED  
\$43,593 AWARDED

STATE

301

AUGUST 2016

\$11,800 NOT FUNDED  
\$43,593 AWARDED

FEDERAL

301

AUGUST 2016

\$11,800 NOT FUNDED  
\$43,593 AWARDED

## Administrative Services/Economic Development/Housing

## Engineering

SCAG 2016 Sustainability Planning Grant - Urban Greening Landscaping Plan

STATE

301

NOVEMBER 2016

\$200,000

## Development Services

## Fontana Fire District

CA Dept. Of Public Health Kid's Plate Program - Safety Equip.(jointly w/FFD)  
DHS/FEMA Assistance to Firefighters Grant - Mobile Training Unit

STATE

-

AUGUST 2016

\$5,100 AWARDED  
\$700,000

FEDERAL

301

NOVEMBER 2016

## Community Services

Total through June 2017

\$2,321,593

## Rebates, Donations & other Awards Detail

City of Fontana, Financial Performance Report

Name	Funding Source	Fund #	Date	Cash Amount	Value Amount
<b>Public Works</b>					
HVAC Optimization Program		103	SEPTEMBER 2016	\$120,887	
<b>Police</b>					
Volunteer Appreciation Banquet - Police Benefit Assoc.		101	AUGUST 2016	\$200	
National Night Out - Police Management Assoc.		101	AUGUST 2016	\$200	
National Night Out - San Manuel Band of Mission Indians		-	AUGUST 2016	\$200	
National Night Out - Burtec		-	AUGUST 2016	\$100	
National Night Out - Bakers Drive Thru		-	AUGUST 2016	\$50	
National Night Out - IHOP		-	AUGUST 2016	\$120	
National Night Out - Ontario Reign Hockey Club		-	AUGUST 2016	\$116	
National Night Out - Sam's Club Ontario		-	AUGUST 2016	\$25	
National Night Out - Police Benefit Assoc.		-	AUGUST 2016	\$100	
National Night Out - Police Officers Assoc.		-	AUGUST 2016	\$160	
National Night Out - Jamboree Housing		-	AUGUST 2016	\$100	
National Night Out - Inland Empire 66ers		-	AUGUST 2016	\$44	
National Night Out - Dave & Busters		-	AUGUST 2016	\$120	
National Night Out - Cold Star		-	AUGUST 2016	\$19	
National Night Out - Edgar Pazimo, Jr.		-	AUGUST 2016	\$250	
<b>Administrative Services/Economic Development/Housing</b>					
<b>Engineering</b>					
Sunset on Sierra Event - Police Benefit Assoc.		-	AUGUST 2016	\$99	
Sunset on Sierra Event - Police Officers Assoc.		-	AUGUST 2016	\$275	
Sunset on Sierra Event - Fox Theater		-	AUGUST 2016	\$16,202	
<b>Fontana Fire District</b>					
<b>Community Services</b>					
Fontana Days Run, Summer Concerts, & Festival of Winter-7-ELEVEN		101	JULY 2016	\$5,000	
Inland Empire Health Plan Sponsorship - Let's Move on the Trail Event		101	AUGUST 2016	\$2,500	
Vida Life Ministries - Let's Move on the Trail Event		101	AUGUST 2016	\$730	
SBC Dept of Public Health - Let's Move on the Trail Event		101	SEPTEMBER 2016	\$1,000	
Jimmy Johns - Let's Move on the Trail Event		101	SEPTEMBER 2016	\$762	

Total through June 2017

\$129,787

\$19,472

Applications Submitted		Cash Amount	Value Amount
<b>Public Works</b>			
HVAC Optimization Program	103	SEPTEMBER 2016	\$120,887
<b>Police</b>			
Volunteer Appreciation Banquet - Police Benefit Assoc.	101	AUGUST 2016	\$200
National Night Out - Police Management Assoc.	101	AUGUST 2016	\$200
National Night Out - San Manuel Band of Mission Indians	-	AUGUST 2016	\$200
National Night Out - Burtec	-	AUGUST 2016	\$100
National Night Out - Bakers Drive Thru	-	AUGUST 2016	\$50
National Night Out - IHOP	-	AUGUST 2016	\$120
National Night Out - Ontario Reign Hockey Club	-	AUGUST 2016	\$116
National Night Out - Sam's Club Ontario	-	AUGUST 2016	\$25
National Night Out - Police Benefit Assoc.	-	AUGUST 2016	\$100
National Night Out - Police Officers Assoc.	-	AUGUST 2016	\$160
National Night Out - Jamboree Housing	-	AUGUST 2016	\$100
National Night Out - Inland Empire 66ers	-	AUGUST 2016	\$44
National Night Out - Dave & Busters	-	AUGUST 2016	\$120
National Night Out - Cold Star	-	AUGUST 2016	\$19
National Night Out - Edgar Pazimo, Jr.	-	AUGUST 2016	\$250
<b>Administrative Services/Economic Development/Housing</b>			
<b>Redevelopment</b>			
<b>Engineering</b>			
Sunset on Sierra Event - Police Benefit Assoc.	-	AUGUST 2016	\$99
Sunset on Sierra Event - Police Officers Assoc.	-	AUGUST 2016	\$275
Sunset on Sierra Event - Fox Theater	-	AUGUST 2016	\$16,202
<b>Fontana Fire District</b>			
<b>Community Services</b>			
Fontana Days Run, Summer Concerts, & Festival of Winter-7-ELEVEN	101	JULY 2016	\$5,000
SBC Dept of Public Health - Let's Move on the Trail Event	101	SEPTEMBER 2016	\$1,000
Kaiser Permanente - Let's Move on the Trail Event	101	OCTOBER 2016	\$1,000
Inland Empire Health Plan Sponsorship - Let's Move on the Trail Event	101	AUGUST 2016	\$2,500
Vida Life Ministries - Let's Move on the Trail Event	101	AUGUST 2016	\$730
Jimmy Johns - Let's Move on the Trail Event	101	SEPTEMBER 2016	\$762

Total through June 2017

\$130,787

\$19,472

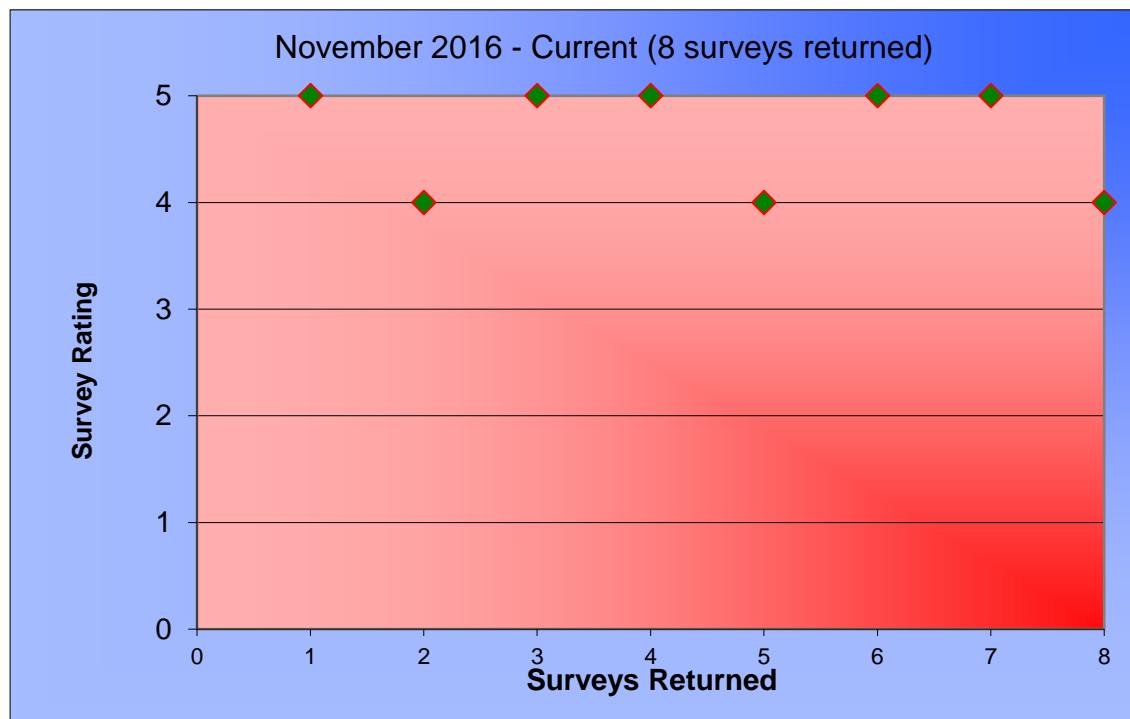
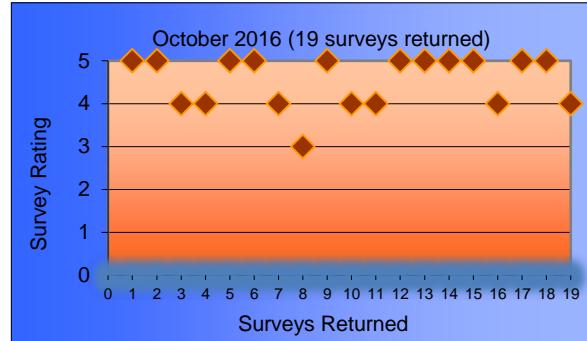
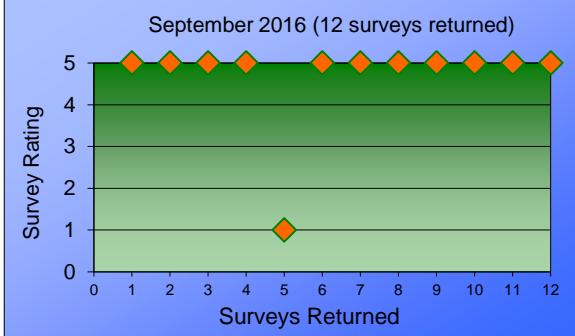
## Development Services Organization Customer Service Quality Assurance

Each month the Development Services Organization sends 150 surveys to a random sampling of customers. There were 8 survey cards received in November

The surveys request a rating of the level of customer assistance that was received. A rating of 1 is below expectations. A rating of 5 is above expectations.

The survey also invites the customer to comment on the service that was received. The following charts summarize the responses received.

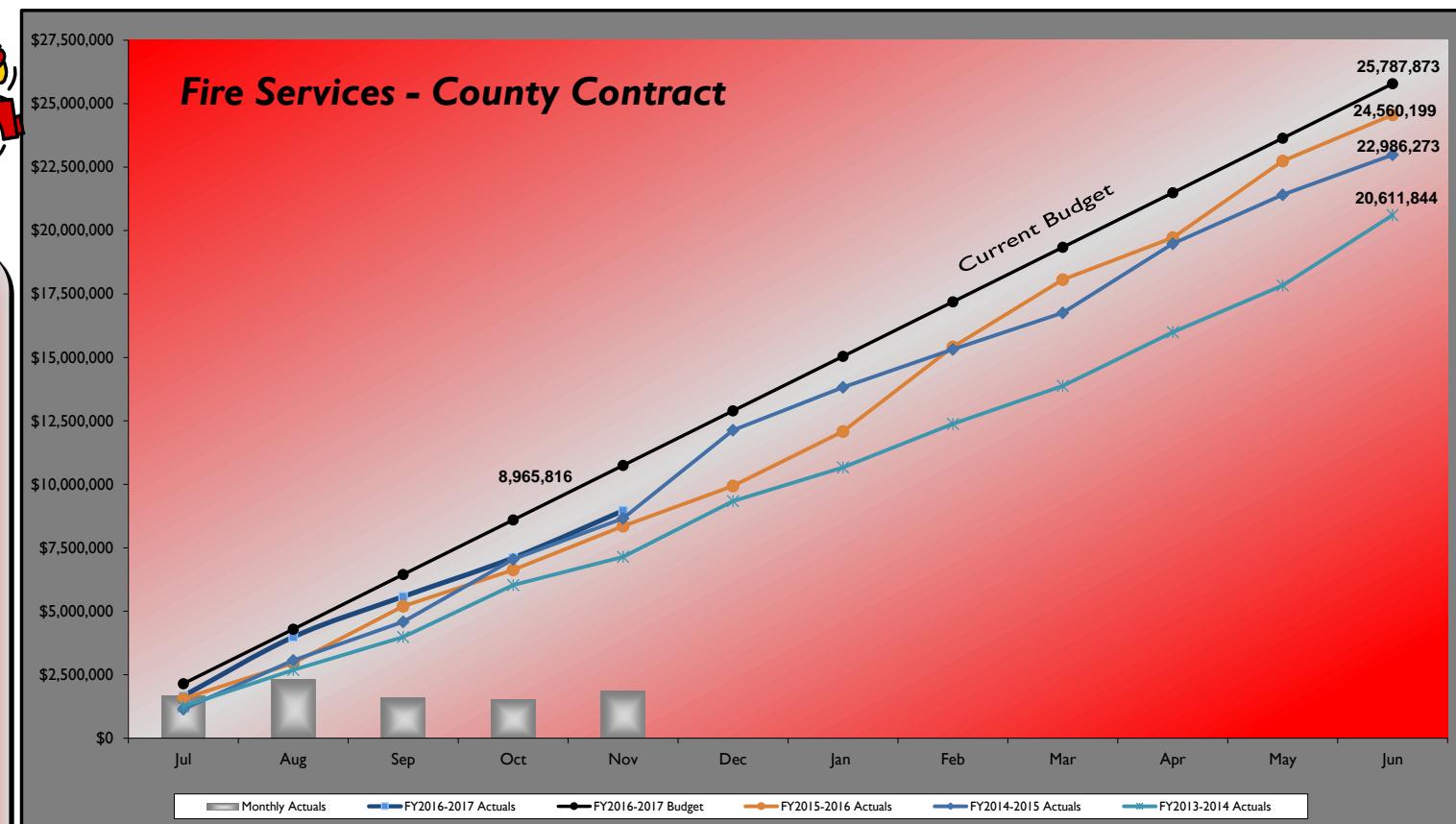
The Development Services front counter staff assisted 1,582 customers in November which equates to 88 customers per day.





As of November 30, 2016, Fire has spent 34.77% of their annual contract compared to a target of 41.67%.

**SIGNIFICANT ITEMS:**



Expenditure Categories	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Salaries & Benefits	\$ 1,604,265	\$ 2,133,555	\$ 1,418,890	\$ 1,411,179	\$ 1,507,288							
Operating Expenses	8,370	125,136	45,457	3,870	249,400							
Station Expenses	50,154	64,581	125,900	106,151	102,352							
Fire Prevention Services	487	2,012	1,972	3,045	1,752							
Admin Overhead	-	-	-	-	-							
Monthly Actuals	\$ 1,663,276	\$ 2,325,284	\$ 1,592,219	\$ 1,524,245	\$ 1,860,792							
FY2016-2017 Actuals	1,663,276	3,988,560	5,580,779	7,105,024	8,965,816							
FY2016-2017 Budget	2,148,989	4,297,979	6,446,968	8,595,958	10,744,947	12,893,937	15,042,926	17,191,915	19,340,905	21,489,894	23,638,884	25,787,873
FY2015-2016 Actuals	1,558,906	2,957,735	5,198,892	6,630,088	8,357,697	9,935,465	12,084,417	15,417,995	18,067,525	19,721,629	22,739,083	24,560,199

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Department

**Fontana, CA**

